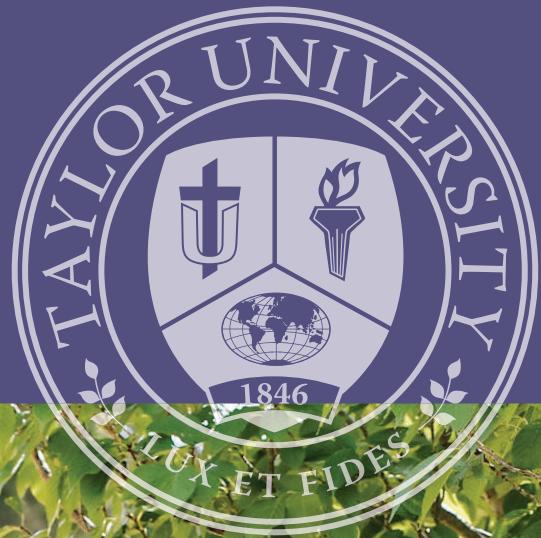


PRESIDENT'S REPORT, 2022

Lux et Fides: The Lindsay Inaugural Year



Taylor's mission is to develop servant-leaders marked with a passion to minister Christ's redemptive love, grace, and truth to a world in need.



HIGH-ACHIEVING STUDENTS



99%

Ninety-nine percent of our May 2021 graduates were employed or in graduate school six months after graduation.



4th

Taylor boasts the 4th highest average graduation rate nationally among peer institutions.



DEGREES & PROGRAMS

100+

Taylor offers over 100 areas of study. Our graduates serve throughout the world in professions ranging from computer science, education, and media, to pastoral and missionary ministry, medicine, and business.



6th
IN THE NATION
STUDY ABROAD

Taylor is committed to helping students find opportunities to learn and serve abroad, and is ranked 6th in the nation among Baccalaureate Colleges for study abroad internships and travel opportunities.

VISION

To be the leading Christ-centered, student-focused university, committed to carrying the light and faith of Christ to a world in need.



175
YEARS

IMPACT FOR LIFE

ACADEMIC DISCOVERY | GLOBAL ENGAGEMENT | INTENTIONAL COMMUNITY

For 175 years, Taylor University has made a transformational difference in the lives of its students – from its first 12 students in 1846 when it was established as Fort Wayne Female College to today, with a coeducational student body of 1700+, hailing from 40 states and 25 countries.

As an intentional Christian community, we have a common ground that allows us to elevate the conversation about everything we do, from how students live in community to how they learn in the classroom. This purposeful approach is seen most strongly in academics with a broad range of degrees and programs designed to prepare students for more than just their first job out of college.

Taylor's liberal arts approach to learning equips and prepares students with a compelling and consistent Christian worldview that will serve them well in every career and calling. And most of our programs give students hands-on, practical experience outside the classroom. Whether they are serving

cardiac rehabilitation patients in an exercise science class or building a financial campaign in a business course, students are growing their skills through service in a real-world environment.

But service learning isn't limited to academics. Our deep commitment to developing servant-leaders is evidenced through our wide variety of local and global missions programs. We are also one of the nation's top universities for study-abroad opportunities.

As the oldest non-denominational school in the Council for Christian Colleges and Universities (CCCU), Taylor has stayed true to its heritage, challenging each generation of students to integrate faith with learning and follow Christ's calling.

We celebrate our long and storied history and look ahead with anticipation to the years to come.

To God be the glory! Great things He has done!

D. Michael Lindsay, President

A Global Leader Christ-Centered

Taylor is one of the leading institutions within American higher education that has maintained its Christian commitments and that asks every community member to testify to their faith.

Student-Focused

Taylor has distinguished itself as an institution that continues to care deeply about the academic and spiritual formation of students and prioritizes resources and institutional energy accordingly. We are a bright star within the constellation of American higher education.

A celebration of our identity as light-bearers and servant-leaders.

PRESIDENTIAL INAUGURATION



Our aspiration is to be a
Christ-centered, student-focused community.

As we work toward this noble and important aim, we bring the light of Jesus Christ and the faith that God kindles within us together to live into our distinctive calling for the next 175 years.

May we prove worthy of the task as we seek to honor the Lord in this place for this coming season, to the glory of God.



~ D. Michael Lindsay



Strategic advisors were tasked with helping Taylor's leadership gather an enterprise-level view of Taylor, better understand higher education's competitive landscape, and identify ways the University can meet the world's greatest needs."

ADVANCING OUR MISSION

The 175th Commission

As part of the celebration of Taylor's 175th anniversary year and the inaugural year of the Lindsay presidency, *The 175th Commission* was launched. This ambitious initiative sought to engage a wide segment of Taylor constituents in prayerful discernment and strategic dreaming of how the Lord might use Taylor University in the next five years.

Beginning with a kick-off event in Indianapolis, gifted leaders and innovative thinkers from business, higher education, church and ministry worlds joined representatives from the Board of Trustees, faculty, staff, and other volunteer leadership groups. These strategic advisors were tasked with helping Taylor's leadership gather an enterprise-level view of Taylor, better understand higher education's competitive landscape, and identify ways the University can meet the world's greatest needs. Through regional gatherings in key U.S. cities, carefully crafted surveys, and small group and individual interviews, insight was sought that resulted in a strategic plan to enhance the ministry and effectiveness of the University in the years ahead.

ENVISIONING GOD-SIZED GOALS FOR TAYLOR'S FUTURE

>>> ADVANCING TAYLOR'S DISTINCTIVE

Discovering ways to make Taylor the university of choice for Christian students worldwide in a cultural context that is increasingly polarized, pluralistic, and indifferent to the Gospel.

>>> EMBRACING INNOVATION

Determining what curricular innovations to pursue amid increasing price sensitivity, a growing demand for career readiness, and digital learning.

>>> WIDENING THE CIRCLE OF LEARNERS

Examining how to offer a Christian education to a wider segment of the higher education marketplace: from adult learners to educational offerings that span from pre-collegiate to graduate students.

>>> IMPACTING THE WORLD

Analyzing ways to grapple with racial, cultural, and ideological diversity while strengthening Taylor's community of shared Christian faith and values.

>>> TELLING TAYLOR'S STORY

Exploring strategies of how, in a highly competitive higher education landscape, to better market the unique distinctives of a Taylor education while remaining true to our Christian ideals.

>>> ENSURING EXCELLENCE AND AFFORDABILITY

Investigating auxiliary revenue opportunities and financial strategies that improve affordability, achieve and maintain adequate net margin and liquidity, and grow net financial resources.

>>> EQUIPPING SERVANT-LEADERS

Evaluating how to better engage business and community leaders, ministry leaders, and others with the University's distinctive programs for servant-leadership development.

TAYLOR THRIVES: SPARKING A VIBRANT FUTURE >>>





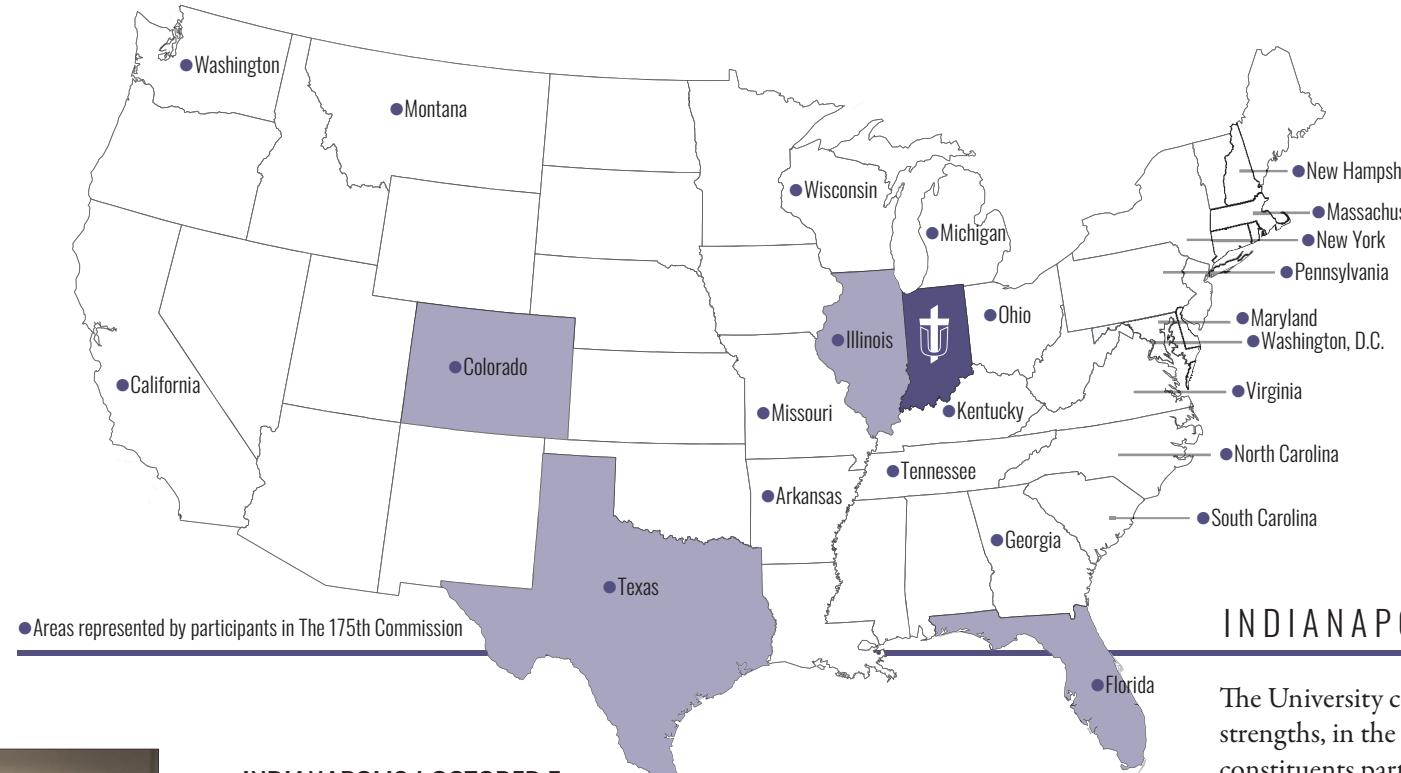
Guest speaker Dr. Jim Denison, author, speaker, and CEO of Denison Ministries.



The kick-off event in Indianapolis engaged highly qualified advisors from 25 states.



Regional gatherings in key U.S. cities provided opportunities for analysis and refinement of the plan with alumni, parents, and strategic advisors from the area.



INDIANAPOLIS | OCTOBER 7

We launched the strategic-planning process with a marquee, day-long event that sought to gather insights on a wide variety of issues from alumni, parents, friends, and supporters serving as senior leaders in a wide variety of industries.

DENVER, COLORADO | DECEMBER 2

We continued the conversation in Denver with special sessions focused around growth in new academic programs and telling the Taylor story.

FORT MYERS, FLORIDA | JANUARY 27

Our planning process continued with a special emphasis on seeking input on developing student leaders and growing Taylor's entrepreneurial footprint.

DALLAS, TEXAS | FEBRUARY 10

In Dallas, we welcomed input on how Taylor can most effectively develop our workforce and increase our service to the global church.

CHICAGO, ILLINOIS | MARCH 15

Our last regional event focused around one of Taylor's key distinctives – our incredible campus culture. Our conversation focused around how to build financial support that will sustain this distinctive area of strength.

TAYLOR'S CAMPUS | APRIL 22

Near the conclusion of the planning process, we welcomed all participants back to campus for a special preview of the near-final strategic plan. Special guest Dr. Jim Denison, a cultural apologist who responds biblically and redemptively to the issues of our day, joined the Taylor community for a cornerstone time of worship and teaching.

INDIANAPOLIS • DENVER • FORT MYERS • DALLAS • CHICAGO • UPLAND

The University community has worked together to identify the Lord's calling in this season and to determine the unique strengths, in the mix of a very competitive landscape, that we can celebrate and accelerate in the years ahead. Thousands of constituents participated through survey responses, dozens of small-group conversations and interviews, and strategic-planning conversations that took place within nearly every department, along with counsel from hundreds of external advisors. Based on prayerful discernment and deep analysis, we reached consensus on a vision for Taylor's next five years. We concluded that three elements of the University must thrive – *our campus, our community, and our mission*.

Addressing these three areas will enable Taylor University to respond to and reposition ourselves within the marketplace, to advance our distinctives and reinforce our historic strengths, and to develop new pathways for future growth and development for the University.

Taylor Thrives: Christ-Centered and Student-Focused

Position Our Campus to Thrive
in a Much More Challenging Context

Widen Our Circle of Learners

Cultivate an Environment Where
Our Community Can Thrive

Tell Taylor's Story

Advance Our Distinctives to Allow
Our Mission to Thrive

Develop and Invest in Our People

Catalyze Entrepreneurial Energy
to Improve Our Community

Ensure Excellence and Affordability

Develop Servant-Leaders to Minister
to a World in Need

"Commit to the LORD whatever you do, and he will establish your plans." Proverbs 16:3



A STORIED CAMPUS CULTURE



First-year and transfer students come together on campus for the first time during **Welcome Weekend** – which is the beginning of many Taylor traditions.

Moving-in, one of the more memorable yet overwhelming times of a student's experience, is the perfect mixture of comradery and awkwardness. The excitement is palpable as students meet wing-mates, discover Ivanhoe's and The Jumping Bean (Taylor's coffee shop), explore campus, and visit the campus store.

While family goodbyes can be emotional, perhaps the most meaningful and comforting highlight of the start of the academic year is our campus-wide communion service in which the Taylor community starts the new school year off by celebrating and praying over the incoming freshman class.



FIRST SEMESTER FIRST IMPRESSION

I think what was most surprising about coming to Taylor is I thought it would be like the regular college experience with a Christian twist. But when you get here it's really amazing to see how Christ-centered everything is, and I've been blown away and really inspired by how faith-filled all of my classmates and peers are.

Sydney Dolson '25

Orphans & Vulnerable Children/Political Science, Philosophy & Economics



SKIP TRUDEAU, Ed.D. | VICE PRESIDENT, STUDENT DEVELOPMENT & INTERCOLLEGiate ATHLETICS

Skip Trudeau serves as the Vice President for Student Development and Intercollegiate Athletics. He provides supervision and support for the robust student development programs that are an integral part of the Taylor whole-person education. He also supervises and supports the 16 intercollegiate athletic teams that provide over 450 student-athletes the opportunity to compete at the collegiate level. He holds a B.A. from John Brown University in Christian Education, an M.A. in Student Personnel from Buffalo State College, and an Ed.D. in Higher Education Administration from Indiana University.



Chapel, the heartbeat of life at Taylor, is expected but not required nor monitored. This is different from all our peers, and yet students regularly fill Rediger Auditorium to capacity every Monday, Wednesday, and Friday.



Residence life fosters a close-knit community that feels like family. Upper and underclassmen live together, and come alongside one another in love, service, and accountability. Students find a place to belong, and learn what it means to be a good neighbor.



Faith is nurtured through residence life small groups, wing and hall worship, and student leaders who foster discipleship relationships through personal time in prayer and conversation.

PRESIDENTIAL FELLOWS

The Presidential Fellows program is modeled on the White House Fellowship, which has been recognized as the nation's most effective leadership development program.

Through access to senior leaders and substantive work experiences, the Presidential Fellows Program has unrivaled potential to bring up the next generation of high-capacity, spiritually-grounded leaders who bring a thoughtful Christian witness to society. Our vision is not only to develop men and women of great ambition and talent, but also Christ-followers who are deeply devoted to the Lord, and to serving Him in their respective callings. The program provides intense mentoring of key students in a context of faith formation and leadership development. Fellows grow spiritually through purposeful practices and interactions.

In the pilot program, four students served in the Office of the President. This year, 10 students are paired with members of the president's senior leadership team for substantive work assignments as well as gathering as a cohort for broader discussion and educational experiences.



President Lindsay and Bob Wright, President and CEO of Potbelly Sandwich Shop, with Presidential Fellows of the pilot program: (left to right) Sawyer Watterson '23, Mariah Hurst '23, and Ela Alvarado '22. Not pictured: Noah Huseman '22.



Bob Wright was the first guest in a new series entitled, **President Lindsay Live**, where Dr. Lindsay interviews servant-leaders on issues of faith, career, and servant leadership. Chris Holtmann '94, Ohio State Men's Basketball Head Coach, was also an inaugural year guest.

Mission Accomplished

These priorities oriented campus activities and energies during President Lindsay's inaugural year, and below are the results of our collective effort.

1. VISION & STRATEGIC PLAN

Engage the Taylor community to create a Christ-centered vision that defines *why we exist, where we're going, and how we'll get there*.

The Board of Trustees unanimously approved *Taylor Thrives: Sparking a Vibrant Future* (see pages 6-9) with wide buy-in from the Taylor community.

2. ACADEMIC

Continue to review courses and programs utilizing market and margin analysis tools. Prepare master course schedules that reflect findings from the analysis. Include offerings that broaden the circle of learners.

Departments utilized a combination of tools to develop appropriate course offerings for Fall 2022 with specific emphasis given to increased optionality and availability of Foundational Core courses.

3. ENROLLMENT

Secure a strong and diverse enrollment for the 2022 - 2023 academic year that results in at least 445 first-year students and 40 transfers while also maintaining Taylor's historically high retention rate.

We finished the year at well over 500 students and are on track for our second-best recruiting results ever.

4. STUDENT ENGAGEMENT

Implement strategies that result in a 2% increase in our students' academic, spiritual, and social connections.

We saw a return to pre-COVID rates of involvement in tradition-rich activities, and in many cases an increase in engagement. A software investment was identified that will help us go a step further in cultivating this incredible Taylor distinctive.

5. EMPLOYEE ENGAGEMENT

Establish a baseline for Taylor's workplace culture with organization- and department-specific actions focused on strengthening areas that need attention. Implement development strategies that build Taylor's leadership pipeline.

We set a baseline for Taylor's workplace culture and where it needs to go so as to make Taylor a place known for organizational clarity, good communication, and managerial strength.

6. FINANCIAL STEWARDSHIP

Steward resources, resulting in at least a 2% operating margin.

A 2% operating margin was achieved, allowing an investment in our workforce through two rounds of bonuses paid to faculty and staff.

7. ADVANCEMENT

Implement strategies that inspire our Taylor community to give generously, resulting in \$14.25 million from all giving.

We ended the year at more than \$27 million – achieving the best fundraising result in the University's history.

EQUIPPING STUDENTS FOR A LIFE WELL-LIVED

A liberal arts education prepares students to live and work in a fast-changing world. A Taylor education goes a step further: laying a strong spiritual foundation by integrating our shared faith and values into every class and experience.

Students learn to see God's hand and craftsmanship in every area of life, and develop as servant-leaders: from promoting community awareness of social justice issues to playing

dodgeball with local elementary kids, providing our students with character-shaping experiences they will never forget.

They learn to be diverse thinkers, detailed analyzers, proficient communicators, and accomplished researchers – prepared to discuss life's important questions, address human problems, and persevere with a sense of global responsibility. Our students build skills and social consciousness through real-world experiences as noted below.

real-world experience

- Teach in area schools first semester of university experience
- Research medical solutions for Parkinson's disease
- Study soil science in Taylor's 600+ acre arboretum
- Design and paint murals for area businesses
- Serve internships with high-profile organizations like Samaritan's Purse, NASA, and the San Francisco 49ers
- Build a next-generation robot with the potential to construct human habitats on Mars

social consciousness

- Spend a semester in Thailand working with orphans and vulnerable children
- Teach English to children in Honduras
- Provide lessons for non-English speakers in Grant County

skill development

- Build a portfolio through student-media opportunities: writing, editing, graphic design, photography, videography
- Pitch a start-up at Taylor's Shark Tank
- Compete nationally with Ethics Bowl, providing well-reasoned responses to challenging ethical cases
- Appear in ensemble performances, from singing to acting to dancing



Taylor University's Invitation program offers students the opportunity to work directly with local community members to form lifestyle habits that prevent diabetes and other preventable diseases. The program is on track to become CDC-certified.



WILL HAGEN | VICE PRESIDENT, STRATEGY & CHIEF OF STAFF

Will Hagen joined the Taylor community after a season of service as a cabinet member at Gordon College. At Taylor, he leads the University's strategic planning and implementation work, staffs the Board of Trustees, directs the work of the President's Office and Cabinet, provides strategic leadership for Human Resources, and leads a wide variety of initiatives on behalf of the President. He holds a B.A. in English Language and Literature and an M.S. in Financial Analysis, both from Gordon College, and he is pursuing a doctorate in Leadership and Learning in Organizations from Vanderbilt University's Peabody College.

A Taylor degree is not just foundational; it is transformational.

127



DEGREE PROGRAMS

- 52 majors, Bachelor of Arts
- 67 majors, Bachelor of Science
- 3 majors, Bachelor of Music
- 1 major, Bachelor of Fine Arts
- 4 majors, Associate of Arts
- Master of Arts in Higher Education and Student Development
- Master of Arts in Ministry

128



FULL-TIME INSTRUCTIONAL FACULTY

- 100% of faculty have a meaningful relationship with Jesus Christ
- 89% of full-time ranked faculty have earned the highest degree in their field
- 54% of ranked faculty are tenured
- 35% of faculty are women and 9% of faculty are from under-represented groups (African, Asian, Latino)

229



GLOBAL ENGAGEMENT CREDIT

In 2020-2021, 229 students earned credit while participating in 27 programs in 20 countries. Students also earned credit as short-term missionaries to U.S. cities.



The J-Term Lighthouse program enables students to gain unforgettable, life-changing experiences while learning and serving abroad. Students gain experience in cross-cultural outreach, develop their leadership potential, seek justice, grow spiritually, and put their passion for God into action.



Five new Bachelor of Fine Arts degree options were announced for Fall 2022: Illustration, Design, Photography, Studio Art 2D & 3D. A Bachelor of Fine Arts (B.F.A.) offers a competitive edge in the job market and is seen as a gateway degree to a Master of Fine Arts.



A renovated Finance Lab gives students access to 12 Bloomberg terminals.

Engineering students create a virtual reality walking interface.

A CULTURE OF EXCELLENCE



HEALTH SCIENCES A SOLID FOUNDATION

Taylor is developing the healthcare practitioners of the future, whether preparing students for medical school, graduate school, or a career post-graduation.

- 94% acceptance rate to medical school;
- 100% acceptance rate to PA (physician's assistant) school;
- 90% accepted to their first program of choice.

BUSINESS STUDENTS, TOP 10 IN CPA EXAM

Recent graduates of Taylor's accounting program have achieved finishes in the top 10 in the Certified Public Accountant's examination, administered by the State of Indiana: Hunter Huber '21 (#1 CPA score), and Maggie Anderson '21.

FILM & MEDIA, AWARD-WINNING STUDENT WORK

In 2021, every graduating senior in the film and media program had at least one of their projects receive an external award or recognition. In 2022 alone, the program boasts:

- 7 wins from a regional Emmy organization;
- 69 film festival acceptances; and
- 43 broadcast competition winners.



REV. GREG DYSON | VICE PRESIDENT, INTERCULTURAL LEADERSHIP & CHURCH RELATIONS



SENIOR LEADERSHIP

Prior to his role as Vice President for Intercultural Leadership and Church Relations, the Rev. Greg Dyson served for 15 years in higher education, most recently on the leadership team of Cedarville University. For over 30 years, he pastored in various positions on the East Coast and in the Midwest. His role includes strategic work in the areas of hiring, training, consulting, and expanding Taylor's reach across our country and with under-represented groups. He comes with an affiliation to Word of Life Bible Institute, and holds a B.A. in Bible from Cedarville along with an M.S. in Organizational Leadership from Carin University.

**Taylor University is the
BEST COLLEGE IN THE MIDWEST**
according to *U.S. News & World Report's* America's Best Colleges. This marks the 25th consecutive year for Taylor to be ranked among the top three of the Midwest region, and is the 13th time for Taylor to be ranked number one.



- GPA: Average freshman GPA, 3.78
- School Class Rank: 37% in top 10% of their class



100%

One hundred percent of Taylor students, faculty, and staff make a profession of faith before entering the University.

TAYLOR TROJANS HIGH ACHIEVERS, ON AND OFF THE FIELD

The athletic success of Taylor's 16 intercollegiate teams is not measured solely by points and times, but by the way our student-athletes and coaches demonstrate respect, sportsmanship, integrity, and humility. All athletic teams averaged a 3.0 or higher GPA, placing Taylor first in the nation among NAIA schools (National Association of Intercollegiate Athletics).

- 28 NAIA All-American Honors
- 3 NAIA National Athlete-of-the-Week Awards
- 99 All-League Selections
- 16 Individual Crossroads League Championships
- 5 Crossroads League Player-of-the-Year Awards
- 2 Crossroads League Newcomer-of-the-Year nods



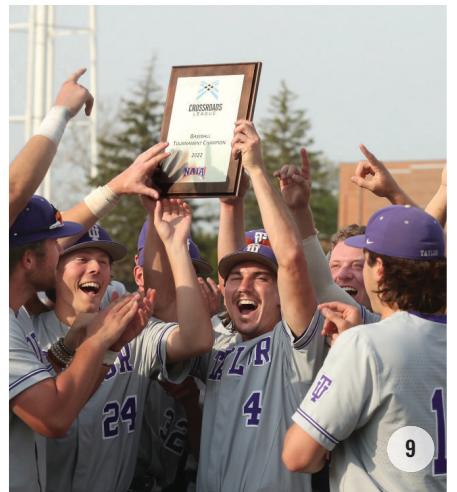
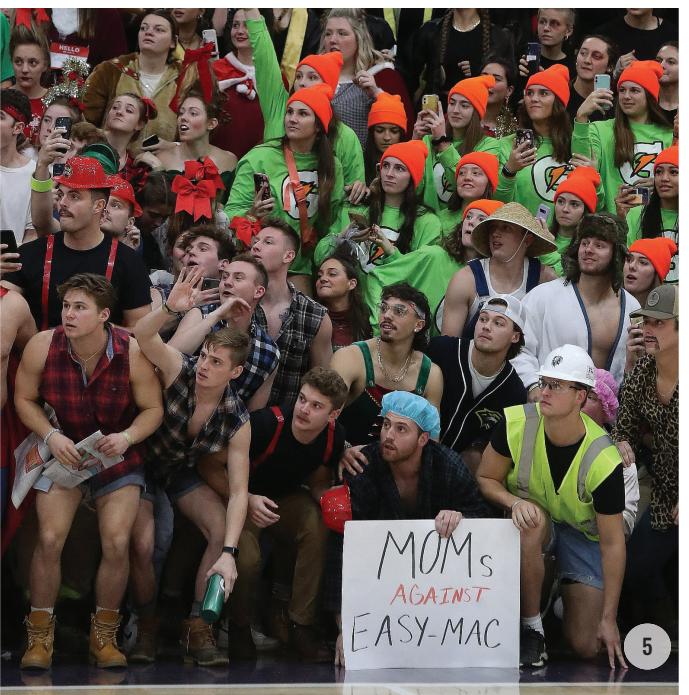
CROSSROADS LEAGUE TEAM CHAMPIONSHIPS

BASEBALL PROGRAM

WOMEN'S CROSS COUNTRY

MEN'S CROSS COUNTRY

MEN'S GOLF PROGRAM



TAYLOR TOGETHER

Taylor is known for its vibrant Christian community – a place where each experience becomes its own treasured memory; where strangers meet and become lifelong friends; where a shared faith and purpose guides how we do life together.

1 WELCOME WEEKEND

Incoming freshmen and transfer students arrive on campus for the first year of their Taylor experience!

2 DR. PAIGE (COMSTOCK'77) CUNNINGHAM

The 2022 Commencement Address was given by Dr. Paige Cunningham (Interim President, 2019-2021).

3 MELON & GOURD

A fall semester highlight as the men of Third West Wengatz play tag, the Taylor way.

4 CHORALE ON THE ROAD

Chorale and Sounds, Anchorage, Alaska Tour.

5 SILENT NIGHT

Silent Night, awaiting the 10th point.

6 #ILOVETU WEEK

I Love TU Week is an opportunity to support the Taylor Fund. Featured faculty: *Biblical Studies, Christian Ministries & Philosophy* professors showing their Taylor pride!

7 TAYLATHON, SINCE 1948

This class vs class biking tradition is an annual highlight.

8 CANDLES & CAROLS CHAPEL

As the final chapel of fall semester, this chapel service brings the campus together to sing traditional, Christ-honoring carols and to participate in a candle-lighting ceremony.

9 TAYLOR BASEBALL

The first Crossroads League Tournament Championship since 2013. Ranked 25th nationally on the diamond, NAIA Coaches Top 25 Poll.

10 LIGHTHOUSE RETURNS!

51 years of serving and learning abroad.

11 MU KAPPA

A supportive community for MKs (missionary kids) and TCKs (third culture kids), as they integrate into American culture.

12 CROSS COUNTRY, MEN'S & WOMEN'S

NAIA Cross Country All-Americans.



Black Student Union celebrates culture and history.



Airband: an epic lip-syncing and choreography competition.



Men's Golf claims 6th-straight league crown.



The delight of Grandparents Day. Annual service project, Community Plunge.



YEAR IN REVIEW

JUNE/JULY

Summer: a season to host camps and conferences.

RENOVATIONS

Renovations to **Ayres Memorial Hall** (housing admissions and the president's office) and **Helena Memorial Hall**, home of the Western art collection of Leland and LaRita Boren, the provost's office, and a new academic unit that will house graduate and extended studies.

JUNETEENTH

Faculty and staff gather to sing, pray, and reflect on the impact of the end of slavery in America.

AUGUST

WELCOME WEEKEND

Meeting a new cohort: 441 incoming students (399 freshmen and 42 transfers) from 11 countries and 26 states; 39 being international students.

ANNUAL COMMUNITY PLUNGE

Hundreds of students, faculty, and staff engage in various clean-up and beautification projects for the Upland community.

FINANCE LAB

Ribbon-cutting ceremony for the newly-renovated Finance Lab. The addition of nine Bloomberg Terminals combined with three existing terminals gives students access to 12.

SEPTEMBER

UNIVERSITY RANKED #1 THIRTEEN TIMES

Taylor is ranked number one among colleges in the Midwest, *U.S. News & World Report*, America's Best Colleges. Taylor scores 100 of a possible 100 ranking points, which measures the ability of students a university can attract, retention and graduation rates, faculty to student ratio, and alumni giving.

CELEBRATING 175 YEARS

Can you say, "Dodsransbicentennial"? Kicking off our 175th anniversary celebration.

OCTOBER

Inauguration of D. Michael Lindsay, Taylor's 18th president.

PRESIDENT'S BALL

A new Taylor tradition, the pre-inauguration ball for Rebecca and President Michael Lindsay.

HOMECOMING & FAMILY WEEKEND

Parents and alumni return to campus for a weekend of class reunions, athletic events, and musical performances.

SHOP THE LOOP

For the third year, a pop-up of student products and services.

MY GEN

Student performances of songs from 1999 to present day.

MELON & GOURD

Tag, Taylor-style, with Melanie (the melon) and Glenda (the gourd) – a 27 year tradition of crazy stunts and costumes as the young men of Third West Wengatz scurry around campus carrying a melon and a gourd, trying not to get tagged.

NOVEMBER

A SALUTE TO TAYLOR'S GROUNDS TEAM

The grounds team receives the Professional Grounds Management *Honor Award* in recognition of grounds maintained with a high degree of excellence.

MOSAIC NIGHT

Celebrating the 40 countries and cultures represented at Taylor through ethnic foods as students dance, sing, read poetry, and display the mosaic that is the body of Christ.

SHARK TANK

Students pitch business ideas to a panel of judges with the hope of receiving funds to put their business plans in action.

EMPTY BOWLS

Everyone's favorite "soup for charity" occasion. Geared toward poverty awareness both in Upland and around the world, the winning soup is white chicken chili.

DECEMBER

December heralds a rich variety of holiday traditions, from Candles and Carols Chapel, to Silent Night, to the musical delights of the Taylor Sounds and Chorale.

SILENT NIGHT

Biggest basketball game of the year with a standing-room-only crowd. Students dress in PJs and crazy costumes, the arena is silent until Taylor scores its 10th point, followed by a crazy half-time show and a student-led rendition of the classic Christmas carol, *Silent Night*, ending the game.

JANUARY

J-Term marks 51 years of learning and serving abroad through the Lighthouse program: Central Asia, Kosovo, Spain, and Honduras.

MARTIN LUTHER KING, JR.

For three decades, Taylor has honored the life and legacy of the late Dr. Martin Luther King, Jr., with worship services, music, and workshops.

THEATRE: LITTLE WOMEN

Taylor Lyric Theatre boasts three sold-out performances.

CIVIL RIGHTS EXPERIENCE

Faculty and staff participate in a multi-day Civil Rights experience traversing the southern cities of Memphis, Birmingham, Selma, and Montgomery.

FEBRUARY

AS WE PRAY

Regional prayer gatherings held in the homes of 31 alumni and parents. Taylor family and friends engage in 175 hours of continuous prayer through pre-selected, one-hour time blocks in 19 states and 10 countries.

NOSTALGIA NIGHT

Theme "50s Diner" with 14 acts performing songs from before 1999. Ticket sales reach pre-pandemic highs.

THEATRE: TO KILL A MOCKINGBIRD

Cast and crew of Taylor's production of *To Kill A Mockingbird* participate in the Grant County Rescue Mission's Walk-A-Mile in My Shoes.

MARCH

CHORALE & SOUNDS

Chorale and Sounds venture to Anchorage, Alaska, singing in churches and schools, learning about Alaskan culture.

TAYLOR WORLD OUTREACH

Forty participants, four short-term missions trips: Louisiana, Fort Myers, Dominican Republic, and Daytona Beach.

APRIL

The culmination of The 175th Commission: enhancing Taylor's ministry and effectiveness in the years ahead.

GRANDPARENTS DAY

Grandparents of current students experience a "day in the life" of their student – visiting classes, attending chapel, touring campus, and eating in the Dining Commons.

HERITAGE 175: CELEBRATING TAYLOR'S 175TH YEAR

The culmination of The 175th Commission, and an opportunity to honor the faithful alumni and friends that have supported Taylor's mission.

AIRBAND

The 37th showing of Airband has a record number of performers at 340 with nearly 1700 tickets sold for the famous lip-sync and dance competition between residence halls.

WONDER 2022

Presidential Fellows organize *Wonder 2022*, a three-part worship event "to create space for God to impress, invigorate, and inspire."

MAY

THEATRE: ANNIE

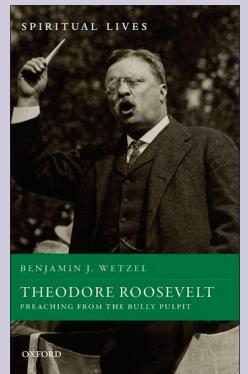
The Theatre program presents the Broadway musical, *Annie*.

COMMENCEMENT

Celebrating the Class of 2022: 245 women and 211 men. They join 25,937 previous graduates, ministering Christ's redemptive love, grace, and truth to a world in need.

CELEBRATING OUR DISTINGUISHED FACULTY & STAFF

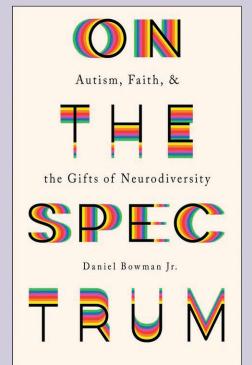
HISTORY PROFESSOR FEATURED ON C-SPAN



Dr. Benjamin Wetzel, Assistant Professor of History, was featured in a C-SPAN broadcast during which he lectured on the life of the late President Theodore Roosevelt. Dr. Wetzel has studied and written widely on the life of the 26th President, and is the author of *Theodore Roosevelt: Preaching from the Bully Pulpit*, published in 2021 by Oxford University Press.

PROFESSOR RELEASES BOOK ON AUTISM

Associate Professor of English, Dr. Daniel Bowman, released *On the Spectrum*, a creative nonfiction perspective of his experience as an autistic writer, professor, father, and Christian. He shows how a Christian scholar, writing with humility and transparency, can help believers and nonbelievers alike better understand the character of God and the human condition.



Dr. Bowman is editor-in-chief of *Relief Journal*, a national literary magazine headquartered at Taylor. Through a class developed by Bowman, students can serve for a semester as assistant editors, where they gain experience in journal publishing.



Ethics Bowl: teammates work to prepare well-reasoned responses to challenging ethical cases drawn from contemporary culture.



JEWERL MAXWELL, Ph.D. | PROVOST

Jewerl Maxwell previously served as Vice President for Academic Initiatives and Dean of Graduate, Professional, and Extended Studies at Gordon College. He has significant classroom experience, teaching American Politics and International Relations at Emory and Henry College, Thiel College, and Cedarville University (where he also served as the Associate Dean of the Center for Lifelong Learning). He holds a B.A. in Political Science, History, and Public Affairs from Muskingum University, and an M.A. and Ph.D. in Political Science, both from Miami University.

THE ABIDE COURSE

As a follow-up to the Abide Bible project, **Department Chair and Professor of Christian Ministries Dr. Phil Collins '82** and nationally known pastor, Randy Frazee, have developed a video curriculum on Scripture engagement for small group Bible studies. The curriculum features five innovative Scripture engagement practices, and includes a 160-page workbook created by alumnus J.R. Briggs '01.

DR. JOE BURNWORTH TEACHING AWARD

Dr. Phil Grabowski, Assistant Professor of Sustainable Development, was awarded the *Dr. Joe Burnworth Teaching Award*, which is presented to a distinctive faculty member within their first five years of service. Dr. Grabowski has students engaged in service-learning opportunities where they can apply course content to both on-campus and off-campus experiences. He shares Dr. Burnworth's commitment to integrating faith in his discipline.

DISTINGUISHED PROFESSOR AWARD

Dr. Matt Renfrow, Professor of Kinesiology and Department Co-Chair, received the *Distinguished Professor Award* from the Alumni Council. The award recognizes a faculty member who has served at Taylor for at least 10 years, exhibits teaching excellence, expertise in their field, and has a positive influence on students inside and outside of the classroom. Dr. Renfrow was noted for his commitment to developing and discipling students to be loving, thoughtful, and competent individuals.



SAGAMORE OF THE WABASH

Indiana Gov. Eric Holcomb accorded retiring faculty member **Dr. Thomas Jones '71**, the designation *Sagamore of the Wabash*, the State's highest civilian award. Over the course of 45 years, Dr. Jones served as a professor of history, Dean of Humanities, Arts and Biblical Studies, and most recently as interim provost.

PROFESSOR OF THE YEAR

Dr. May Young, Associate Professor Biblical Studies, was awarded the *Teaching Excellence and Campus Leadership Award*. In her seventh year at Taylor, Dr. Young teaches Old Testament and theology in the Biblical Studies, Christian Ministries and Philosophy department.

CIVIL DISCOURSE AWARD

Maribel Magallanes '20, Director of Student Leadership & Cultural Programs, is the inaugural recipient of the *Civil Discourse Award*. Magallanes was recognized for her Christ-centered service and her commitment to engaging difficult concepts and conversations on campus with civility, compassion, and humility.

ACADEMIC LEADERS

Academic leaders serve on the President's Cabinet with Provost Jewerl Maxwell and eight other senior administrative leaders.

- Dr. Nancy Dayton, Dean of Arts, Humanities, Business and Higher Education, and Professor of English
- Dr. Grace Miller, Dean of the School of Natural and Applied Sciences
- Dr. Carol Sisson, Faculty Visitor to the Cabinet, 3 year term



Dr. Nancy Dayton



Dr. Grace Miller



Dr. Carol Sisson

REMARKABLY TAYLOR

ENGINEERING ACCREDITATION

Taylor's two programs in *Engineering* and *Computer Engineering* were accredited once again by ABET, the global accreditor of programs in applied and natural science, computing, engineering, and engineering technology.



IN-DEMAND FIELD: DATA SCIENCE

The Higher Learning Commission gave final approval for Taylor to offer the *Bachelor of Science in Data Science major*, one of the most in-demand fields today.



ACS CERTIFICATION: CHEMISTRY

The *Department of Chemistry and Biochemistry* has been recognized by the American Chemical Society. Bachelor of Science graduates earn an *ACS Certified Degree*. Taylor is one of a handful of Christian institutions with this designation.



FILM & MEDIA EXCELLENCE



Taylor's *Film and Media* program won their first *College Television Award* from the national Emmy organization, the Academy of Television Arts and Sciences. The award went to the documentary, "20 Over". The program has achieved over 700 external awards.



BUSINESS STUDENTS PERFORMANCE

The *Educational Testing Service Major Field Test in Business* is used to assess outcomes of student learning. Ten Taylor students received exceptional scores, from 91st to 98th percentile.



Our growing Taylor community is represented in this traditional Welcome Weekend photo of our past, present, and future. Rebecca and Michael Lindsay welcome alumni and their children: incoming freshmen and future students of Taylor.

A VIBRANT COMMUNITY OF FAITH – 25,937 ALUMNI WORLDWIDE

Parents, students, and alumni all praise Taylor as being a place where campus staff are caring and helpful, where our faculty attend to students as individuals, where people feel safe and secure so that they can stretch and grow, and where there is a shared commitment to academic excellence and spiritual vitality.

Yet the Taylor experience does not end once degrees are conferred. Our alumni excel in careers and ministries all over the world. Taylor alumni serve in ordinary callings that are resulting in extraordinary works – whether in the laboratory, the classroom, or the courtroom, rearing children or telling stories on the stage – whatever the vocation, they are difference-makers.

And their relationships, one to another, remain meaningful long after their Taylor experience. From the friend gatherings and wing reunions that happen informally every year, to the large formal gatherings where people linger and talk for hours, the Taylor community is deeply connected. One indicator of the love that graduates have for the University's mission, its students, and the extended Taylor family, is our alumni giving percentage – *which is nearly double the rate of many of our peer institutions.*

91%

According to the most recent National Survey of Student Engagement (NSSE), 91% of seniors and 93% of first-year students would attend Taylor again.

96%

According to the 2021 Parent Survey, 96% would support their student's choice to attend Taylor again.



CHRIS JONES | CHIEF INFORMATION OFFICER

In May, Chris Jones was appointed Chief Information Officer following 23 years of progressive leadership roles in technology and administration at Gordon College. During his tenure at Gordon, he was recognized for his ability to solve problems creatively and to deploy technology to increase efficiencies in ways that improved operations and connected colleagues while also saving people time, effort, and money. As CIO and a member of the President's Cabinet, Chris addresses IT strategies that support the institution's strategic plans and initiatives. He holds a B.S. in Computer Science from Gordon College.

ENGAGED ALUMNI



Taylor alumni are located in all 50 states and in 80 countries worldwide.

ALUMNI AWARDS

Taylor seeks to recognize alumni and friends of the University who have outstanding achievements either personally or professionally, or who have served Taylor University in a significant way.

DISTINGUISHED SERVICE

Awarded to an alumnus or alumna who has exhibited Christian leadership in his or her chosen field of service, personally and professionally, and who has made significant contributions to the increased welfare of others and advancement of Taylor University.

Dennis Dawes '68 served as President/CEO of Hendricks Regional Health for 38 years.

Paul Gearhart '81 is Director of Youth Ministries at Southport Presbyterian Church, Indianapolis.

Chris Horst '06 is a published author and Chief Advancement Officer at HOPE International.

Mekael Teshome '06 is Vice President and Senior Regional Officer of the Federal Reserve Bank of Cleveland.

G. ROSELYN KERLIN WOMEN IN LEADERSHIP

Awarded to a Taylor alumna who has provided godly leadership in her personal and professional life, and who has exhibited an extraordinary commitment to Jesus Christ and to others.

Janelle Woodward (Millington '01) serves as the President of MacKay Shields LLC, an asset management firm.



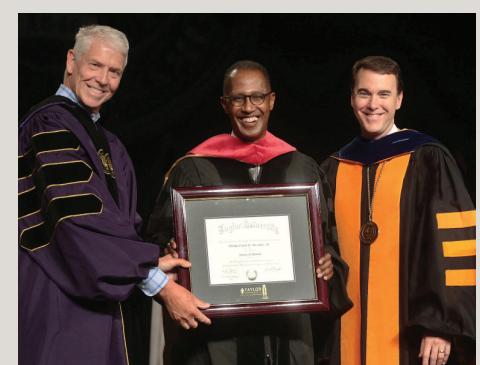
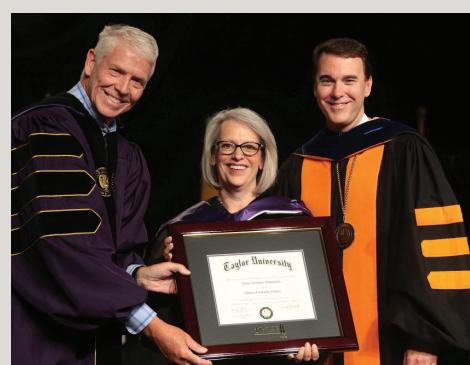
Left to right: Dennis Dawes, Janelle Woodward, Rebecca Lindsay, President Michael Lindsay, Mekael Teshome, Chris Horst, Paul Gearhart.

HONORARY DOCTORATES: EXEMPLARS OF THE FAITH

Helen Jane "Janie" (Smith '59) Kesler, former First Lady of Taylor University and extraordinary goodwill ambassador, was recognized with a Doctorate of Public Service, *honoris causa*, for her work on behalf of Taylor and the evangelical church worldwide.

Nancy DeMoss Wolgemuth, author, speaker and host of nationally syndicated *Revive our Hearts*, has touched the lives of millions of women, calling them to heart revival and biblical womanhood. She received a Doctorate of Humane Letters, *honoris causa*.

Bishop Claude Alexander, author, speaker, and pastor of The Park Church, was recognized with a Doctorate of Divinity, *honoris causa*. Bishop Alexander has led his church in Charlotte for decades and been a leader in the important work of racial conciliation.



INVESTING IN TAYLOR'S FUTURE

The University's strategic plan, *Taylor Thrives: Sparking a Vibrant Future*, outlines campus renovation projects and new construction.

NEW CONSTRUCTION

- Welcome Center, to be connected to the LaRita Boren Campus Center (*pictured to the right*). The Welcome Center will help host the thousands of visitors we welcome each year to campus.
- Horne Academic Center, a new academic building that will house two signature programs – film and media arts and an innovation/entrepreneurship hub – as well as marquee meeting space. This \$25 million facility will be the newest academic building in 10 years and will be funded entirely with philanthropic dollars.
- New campus gateway along Reade Avenue. This will include a new campus entrance at the corner of Reade and Vayhinger Loop.

RENOVATION & RENEWAL

- Zondervan Library Galleria
- Hodson Dining Commons
Initial renovations underway, with extensive renovations in 2023.
- Reade Liberal Arts Center
- Mitchell Theater
- Winterholter Field and Turner Stadium
- Honors Lodge Renovation
- Athletics Weight Room
The \$1.1 million state-of-the-art project, funded by philanthropic dollars, features 4200 square feet of equipment, flooring, and renovation of the Odle Lobby.
- Residence Hall Upgrades



THE DOME | WELL REMEMBERED

As part of the campus renewal effort, the Dome was razed in preparation for the construction of the Horne Academic Center. Because the Dome has been a recognized part of the Taylor campus for 60 years, many factors were considered before the Board made the decision to remove the structure. A Decommissioning Service was held to acknowledge the storied history of the building. The Horne Academic Center will be the first new academic building development in over a decade.

SENIOR LEADERSHIP



RON SUTHERLAND | SPECIAL ASSISTANT TO THE PRESIDENT

Ron Sutherland '82 has served his alma mater since 1989 in multiple areas including Advancement, the Finance office, as Controller and Vice President of Business and Finance, and as Vice President Business Administration with responsibilities for Human Resources. As Special Assistant to the President, he leads facilities services/construction and conference services, and oversees the campus master planning process, facility design, government relations, and alternative revenue streams. He holds a B.A. in Business Administration from Taylor, and an M.B.A. from the University of Baltimore.

ENROLLMENT



RETENTION RATE

92%

National rate: 75%.



TOP MAJORS

Incoming Class, freshmen and transfer

HEALTH SCIENCES

Biology PreMed, Public Health, Exercise Science, Anatomy and Physiology

BUSINESS

PSYCHOLOGY

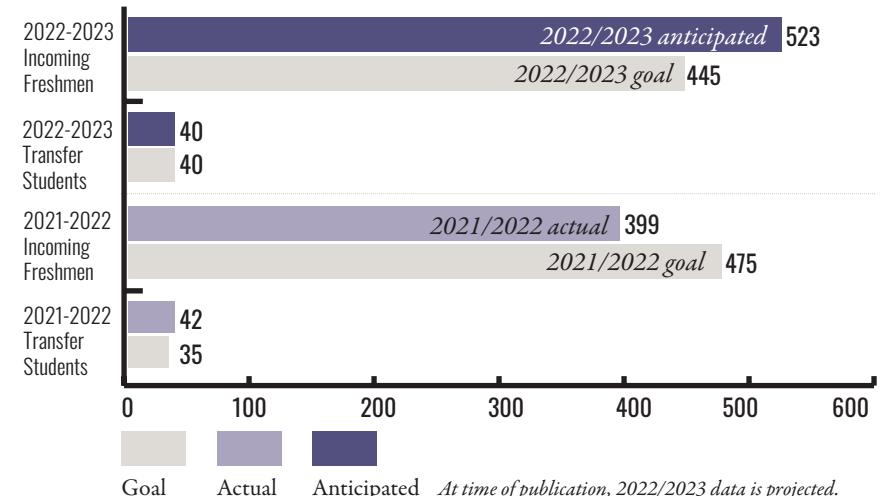
ELEMENTARY EDUCATION

FILM & MEDIA

CLASS OF 2026

Taylor's 2nd Largest Incoming Class Ever

INCOMING CLASS & TRANSFER STUDENTS



At time of publication, 2022/2023 data is projected.



HOLLY WHITBY | VICE PRESIDENT, ENROLLMENT & MARKETING

Holly Whitby is committed to growing Taylor's enrollment footprint and expanding the Taylor brand nationally. Prior to joining Taylor in November 2021, Whitby was Vice President for Enrollment, Marketing, and Athletics for Trevecca Nazarene University in Nashville, Tennessee. She brings extensive experience in higher education and the private sector in the areas of sales, marketing, and communications. Whitby holds a B.A. in Business Administration and an M.S. in Instructional Design and Technology, both from Trevecca, and an M.B.A. in Business Administration from Belmont University.

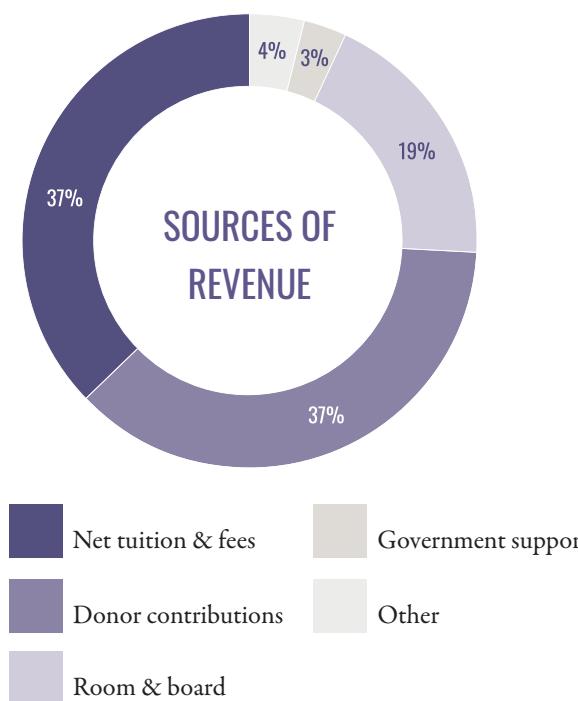




FINANCE AND ADVANCEMENT

TOTAL FUNDRAISING,
A NEW RECORD!

\$27,343,000



In fiscal year 2022, we achieved record fundraising – \$27.3 million. This significant milestone in Taylor's history helps to keep the cost of a Taylor education in reach of a wider segment of students, and builds programming and offerings that will help Taylor to thrive for many years to come.

Though the times remain challenging for tuition-driven institutions like Taylor, our underlying financials remain healthy with a strong balance sheet driven by the Board-mandated 2% operating margin each fiscal year. We are deeply grateful for the generosity of the Taylor family.

RECORD NUMBER OF MULTI-MILLION DOLLAR GIFTS

Transformative gifts included a gift of \$5 million and two gifts of \$3 million

RECORD NUMBER OF \$10,000 GIFTS

A new record: 211 in FY22
(173 in FY21, 141 in FY20)

SENIOR LEADERSHIP



MIKE FALDER, Ed.D. | VICE PRESIDENT, UNIVERSITY ADVANCEMENT

Prior to becoming Vice President for University Advancement, Mike Falder '94 led the Major and Planned Gifts team including the Regional Directors of Development and the Stewardship Planning Ministry. He came to Taylor in 2007 after serving for 10 years as Executive Director of Central Michigan Youth for Christ. He earned a B.A. in Business Administration and Management from Taylor, and he holds an M.A. in Philanthropic Studies from Indiana University, and an Ed.D. in Higher Education Leadership from Regent University.

TAYLOR FUND | \$3.15M

Because tuition alone does not cover the entire cost of a Taylor education, every Taylor Fund gift makes the Taylor experience more affordable for every student. Since 2019, the Taylor Fund has met or surpassed goals in gifts received.

- 2019-20, \$3.1M (\$2.4M goal) – first-ever \$2M+ goal
- 2020-21, \$3.0M (\$3.0M goal) – first-ever \$3M goal
- 2021-22, \$3.15M (\$3.15M goal) – back-to-back \$3M goal



SCHOLARSHIPS | \$4.17M

Scholarships are vital sources of funding for Taylor students.

- 2019-20, \$3.5M (\$2.5M goal) – 30 signed scholarships
- 2020-21, \$2.9M (\$3M goal) – 28 signed scholarships
- 2021-22, \$4.1M (\$3M goal) – 27 signed scholarships



CHALLENGES AND OPPORTUNITIES

AFFORDABILITY AND VALUE

The Taylor experience is a significant investment for families. Fixed costs for education are climbing, with the average cost for private higher education nearly doubling in the last three decades. We must work to keep the Taylor experience available to all students who want a Christ-centered, academically rigorous education in a student-focused environment.

A SHRINKING TRADITIONAL MARKET

A significant downturn in the U.S. population of college-bound students is a trend that will last for another decade or more. To be successful in the future, we will need to respond well to emerging trends in the marketplace.

POLARIZING TIMES

Taylor is not immune to the polarization around the country and within the global church. Social upheaval, legal pressures, and governmental policies are increasingly causing challenges for Christian institutions. We must help students navigate spiritual and cultural challenges in these polarizing times.

Financial Aid

99%

99% of incoming students receive some form of financial aid, with 60% of students requiring need-based financial aid in order to attend Taylor.

Scholarships Awarded

649

In fiscal year 2022, Taylor awarded \$3,472,030 from annual and endowed scholarships and \$29,097,147 in unfunded aid.



STEPHEN OLSON | VICE PRESIDENT, BUSINESS/FINANCE & CHIEF FINANCIAL OFFICER

Stephen Olson '98 provides strategic financial leadership to the University as well as oversight to operational areas of the University. The CFO plays a critical role in developing and implementing fiscal management and reporting strategies and is expected to understand all facets of the University in order to effectively engage in strategic planning and organizational leadership. Olson is an advisor to the President, the Board, the Senior Leadership Team, and other internal stakeholders. He holds a B.S. in Accounting and Business Management from Taylor, and an M.B.A. in Strategic Business Management from Purdue University.

CALLED TO SERVE

What a special year this has been!

Rebecca and I have loved every moment of our inaugural year here on campus and the new Taylor experiences that each month has brought with it. My family and I felt strongly called to serve this community, and we have fallen in love with it since arriving last summer from Boston.

Within my first week in office, we welcomed all of our new students to campus and cut the ribbon on a new finance lab all while Rebecca, the girls (Elizabeth, Caroline, and Emily) and I were learning how to avoid the rush at Ivanhoe's. During one week in October, we kicked off The 175th Commission, celebrated my inauguration, hosted a President's Ball and organized the first in-person Homecoming and Family Weekend since 2019.

This first year has included many fond memories, including surprise milkshakes from Ivanhoe's for everyone in chapel to celebrate my 50th birthday and our first Silent Night game, where the governor of Indiana sat with me and marveled at the spirit and creativity of the Taylor student body.

Many of us will remember that special night for another reason, though. It was also when we were able to recognize and honor Dr. Tom Jones, our distinguished faculty colleague and interim provost. Watching Gov. Holcomb present Dr. Jones with the Sagamore of the Wabash, the highest honor the governor can bestow, stands out as a shining moment amidst a year of incredible highlights.

Among all these big celebratory moments, I will remember other special times as well – walks around Vayhinger Loop with Rebecca, student gatherings in the Great Room of Muselman House, and playing games with Emily, Caroline, and Elizabeth. I've also come to treasure the quiet, country mornings and the way the sun washes over the cornfields as I walk into my office every day.

Most of all, I will remember this special community. Each year, Taylor University is renewed and made stronger by the new people the Lord brings to Taylor. The people of Taylor are the main ingredient of the "secret sauce," which makes Taylor Taylor. I am amazed daily at the generosity and commitment of the faculty, staff, students, parents, alumni and friends who make up our University. Thank you for making our inaugural year such a special one.

 D Michael Lindsay

 @DMichaelLindsay

 @DMichaelLindsay



D. Michael Lindsay, Ph.D.
President & Professor of Sociology



I thank my God every time I remember you. In all my prayers for all of you, I always pray with joy because of your partnership in the gospel from the first day until now, being confident of this, that he who began a good work in you will carry it on to completion until the day of Christ Jesus." ~ Philippians 1:3-6



The Lindsay Family, Muselman House: Rebecca and Michael with Caroline, Elizabeth, and Emily.

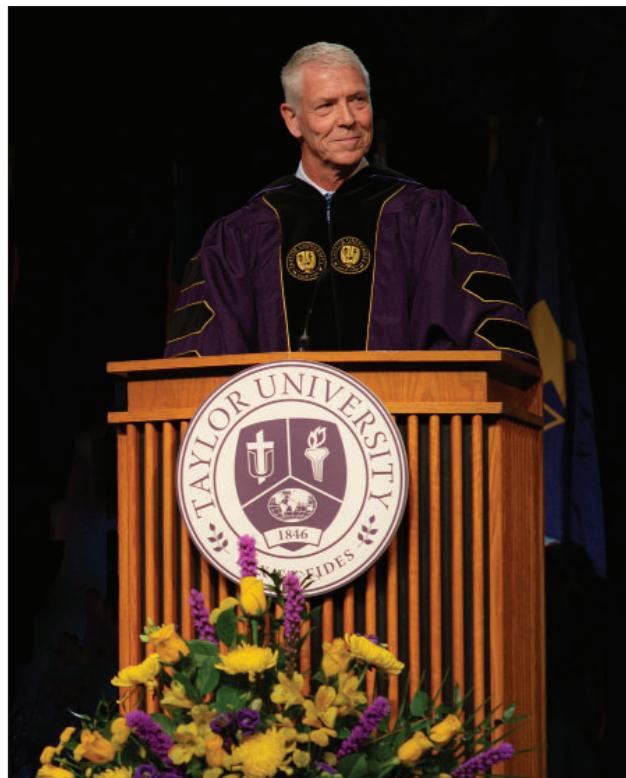


A memorable first Silent Night – the array of creative costumes, the much-anticipated 10th point, and the after-party where the Lindsay family serenaded students with their rendition of Mariah Carey's, "All I Want for Christmas is You."



Dr. Lindsay is the author of numerous books, including, *Faith in the Halls of Power: How Evangelicals Joined the American Elite*, the award-winning *View from the Top*, and his most recent book, *Hinge Moments: Making the Most of Life's Transitions*, which launched globally on the Taylor campus.

Wholehearted Faithfulness



It is my prayer that we maintain faithfulness in a way that brings honor and glory to our Lord Jesus. To do so we must maintain our focus on our mission and vision, and the commitment we have made to biblical principles.

While we are absolutely thrilled with these results, continued success requires our continued faithfulness to “all the Lord commands.” Three chapters later in First Kings 11:4 we are told that Solomon “...was not wholeheartedly devoted to the Lord his God, as his father David had been.”

It is my prayer that we maintain faithfulness in a way that brings honor and glory to our Lord Jesus. To do so we must maintain our focus on our mission and vision, and the commitment we have made to biblical principles. With success can come pride, complacency, and a lack of focus. Instead, we challenge ourselves to maintain “wholehearted faithfulness” in all we do. We will be faithful to our mission as we welcome students, challenge them to grow in their faith, develop servant-leaders, and steward the abundance of resources we have been provided in our faculty, staff, and campus. We are expecting another great year ahead with the challenge to ourselves to remain faithful in all we do.

Chris Goeglein '84
Chairman, Board of Trustees

In recent weeks my study of the Bible has focused on the Kings of Israel and Judah in the period following King David. It is quite clear that the Lord either extended His favor to His people or withdrew His favor based on their obedience to all the Lord commanded them.

King Solomon, when dedicating the temple to the Lord in First Kings 8:23 says:

“**LORD**, the God of Israel, there is no God like you in heaven above or on earth below – you who keep your covenant of love with your servants who continue wholeheartedly in your way.”

This year has been an extraordinary year of God’s favor on Taylor University. Solomon recounts the Lord’s faithfulness to the children of Israel over the years, not just for the immediate blessing of a completed temple. In much the same way we should name the tremendous blessings of this past year:

- Dr. Michael Lindsay is inaugurated as President of Taylor University.
- The 175th Commission is launched, re-engaging various stakeholders with Taylor University and initiating the strategic planning process.
- Record fundraising year, with over \$27 million raised for the University, including the funding needed to begin the Horne Academic Center.
- Completion of a new strategic plan, “Taylor Thrives,” which was approved by Taylor’s Board of Trustees at our May meeting.
- Over 30% growth in freshman enrollment, with a class size of over 520 incoming freshmen who will join us on Welcome Weekend.



A Taylor Commencement is a celebration of past achievements and future hopes: we honor God; we recognize the accomplishments of our graduates, their families, and the faculty members who have impacted their lives; and we celebrate Taylor’s rich legacy of Christ-centered academic excellence.

The Class of 2022 was represented by 456 students – 293 graduated with academic honors, including 17 who graduated with a perfect 4.0 GPA.

The Class of 2022 came to Taylor in 2018 as the largest incoming freshman class in Taylor’s history. They were from 33 states and 15 countries.

FACULTY TUNNEL. In the processional, graduates pass by faculty, their mentors for the past four years, for final review. The tunnel symbolizes the support, academic preparation, and whole-person education that marks students’ experiences at Taylor.

SERVANT’S TOWEL. The Towel is an important symbol at Taylor. It was first employed in 1983 during Commencement as a tangible expression of the mission of the University. The Taylor Towel reminds graduates that every significant accomplishment comes by participating in the servant ministry of Jesus Christ.

BIBLE. Each graduate is presented with a Bible imprinted with the Taylor University seal and a commemorative bookplate from the president.

Soli Deo Gloria!



Top: Conferral of degrees. Middle Left: Senior Address, Caleb Rolling; Middle Right: Awaiting the processional. Bottom: following commencement, Taylor’s vibrant campus community.



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*For I know the plans I have for you," declares the LORD,
"plans to prosper you and not to harm you,
plans to give you hope and a future."*

~Jeremiah 29:11

