

# Monthly Performance Report

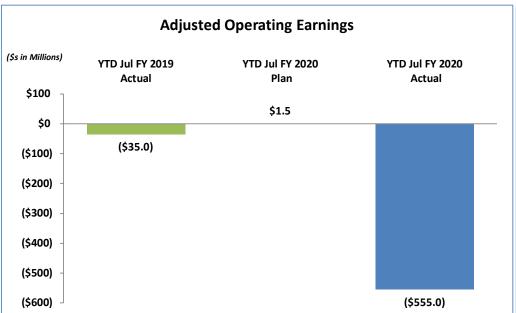
**July FY 2020** 

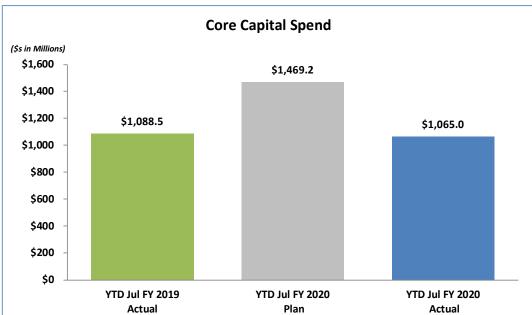
August 27, 2020

# **Financial Summary**

**Operating:** Adjusted Operating Earnings of (\$555.0MM) for YTD July FY 2020 are (\$556.5MM) unfavorable to Plan and a decrease of (\$520.0MM) over the prior year. For Plan, there is unfavorability for total revenue (primarily driven by adjusted ticket revenue due to the COVID-19 pandemic) and favorability for total expenses (primarily driven by salary, wages, and benefits).

**Capital:** Core capital spend of **\$1,065.0MM** for YTD July FY 2020 is (\$404.2MM) underspent vs Plan and a decrease of (\$23.6MM) compared to prior year. The underspend vs. Plan is primarily driven by stations and infrastructure delays and fleet projects.





#### **Operating Results**

			FY 20	20 vs Prior Y	'ear			FY 2020 vs Plan						
	Prior	Year	A	ctual		Y/Y Gro	wth		Plan		Actual		Fav/(Unfav)	vs Plan
(\$s in Millions)	YTD Jul	FY 2019	YTD Ju	l FY 2020		\$	%	YTI	D Jul FY 2020	YTE	Jul FY 2020		\$	%
Ticket Revenue (Adjusted)	\$	1,905.2	\$	1,111.2	\$	(794.0)	(41.7%)	\$	1,976.7	\$	1,111.2	\$	(865.5)	(43.8%)
Food & Beverage		119.6		69.4		(50.2)	(42.0%)		121.0		69.4		(51.6)	(42.7%)
State Supported Train Revenue		199.5		277.6		78.1	39.1%		206.6		277.6		71.0	34.4%
Subtotal Passenger Related Revenue		2,224.3		1,458.2		(766.1)	(34.4%)		2,304.4		1,458.2		(846.2)	(36.7%)
Other Core Revenue		249.0		256.1		7.1	2.8%		253.6		256.1		2.5	1.0%
Ancillary Revenue		292.4		292.3		(0.1)	(0.0%)		299.6		292.3		(7.3)	(2.4%)
Total Revenue		2,765.7		2,006.6		(759.1)	(27.4%)		2,857.5		2,006.6		(851.0)	(29.8%)
Salaries, Wages & Benefits		1,806.3		1,641.9		(164.4)	(9.1%)		1,830.6		1,641.9		188.6	10.3%
Train Operations		253.0		238.4		(14.6)	(5.8%)		258.6		238.4		20.2	7.8%
Fuel, Power & Utilities		219.2		186.4		(32.8)	(15.0%)		228.3		186.4		41.9	18.3%
Materials		120.7		122.3		1.7	1.4%		131.1		122.3		8.7	6.7%
Facility, Communication & Office		137.7		135.5		(2.2)	(1.6%)		143.9		135.5		8.5	5.9%
Advertising and Sales		81.9		47.6		(34.3)	(41.8%)		84.3		47.6		36.6	43.5%
Casualty and Other Claims		58.9		54.4		(4.5)	(7.7%)		59.0		54.4		4.6	7.8%
Professional Fees & Data Processing		182.2		173.4		(8.8)	(4.8%)		199.7		173.4		26.3	13.2%
All Other Expense		106.3		104.4		(1.9)	(1.7%)		89.5		104.4		(15.0)	(16.7%)
Transfer to Capital & Ancillary		(165.5)		(142.9)		22.6	13.7%		(168.8)		(142.9)		(26.0)	(15.4%)
Total Expense		2,800.7		2,561.6		(239.1)	(8.5%)		2,856.1		2,561.6		294.5	10.3%
Adjusted Operating Earnings	\$	(35.0)	\$	(555.0)	\$	(520.0)	N/A	\$	1.5	\$	(555.0)	\$	(556.5)	N/A
OPEB's and Pension		49.2		25.5		(23.7)	(48.1%)		35.5		25.5		(10.0)	(28.1%)
Project Related Revenue & Expense		(113.9)		(122.7)		(8.8)	(7.8%)		(177.6)		(122.7)		54.9	30.9%
Superstorm Sandy Insurance Proceeds		4.5		-		(4.5)	(100.0%)		-		-		-	N/A
Depreciation		(716.1)		(773.7)		(57.6)	(8.0%)		(719.6)		(773.7)		(54.0)	(7.5%)
Office of Inspector General		(19.1)		(18.5)		0.6	2.9%		(19.6)		(18.5)		1.1	5.7%
State Capital Payment Amortization		102.7		109.8		7.1	6.9%		101.6		109.8		8.2	8.0%
Non-Operating Inc/(Exp)		7.7		50.4		42.7	552.3%		5.1		50.4		45.3	891.5%
Net Income/(Loss)	\$	(719.9)	\$	(1,284.2)	\$	(564.2)	(78.4%)	\$	(773.2)	\$	(1,284.2)	\$	(511.0)	(66.1%)

<sup>\*</sup>State Supported Train Revenue - includes revenue from CARES Act Funding

**Revenues:** Total revenue of **\$2,006.6MM** for YTD July FY 2020 is (\$851.0MM) unfavorable to the Plan and a decrease of (\$759.1MM) over the prior year. Both are primarily driven by decreased adjusted ticket revenue due to the COVID-19 pandemic.

**Expenses:** Total expenses of **\$2,561.6MM** for YTD July FY 2020 are favorable \$294.5MM to the Plan primarily driven by favorable salary, wages, and benefits expenses. The decrease of (\$239.1MM) from the prior year is primarily driven by decreased expenses for salaries, wages, and benefits from the COVID-19 pandemic.

Given the uncertainty of the outlook associated with COVID-19, significant revenue and expense impacts are expected for the foreseeable future.

**Note:** Amtrak reports Adjusted Operating Earnings as the key financial measure to evaluate results, Net Income/(Loss) will continue to be reported for reference. Adjusted Operating earnings represents Amtrak's cash funding needs and is a reasonable proxy for Federal Operating Support needed in line with the appropriation. Route level results (reported on page 7) reflect the change to Adjusted Operating Earnings, in line with consolidated financials.

**Note:** Adjusted Operating Earnings is defined as GAAP Net Loss excluding: (1) certain non-cash items (depreciation, income tax expense, non-cash portion of pension and other post retirement employment benefits, and state capital payment amortization); and (2) GAAP income statement items reported with capital or debt results or other grants (project related revenue/costs reported with capital results, expense related to Inspector General's office, and interest expense, net).



#### **Capital Results**

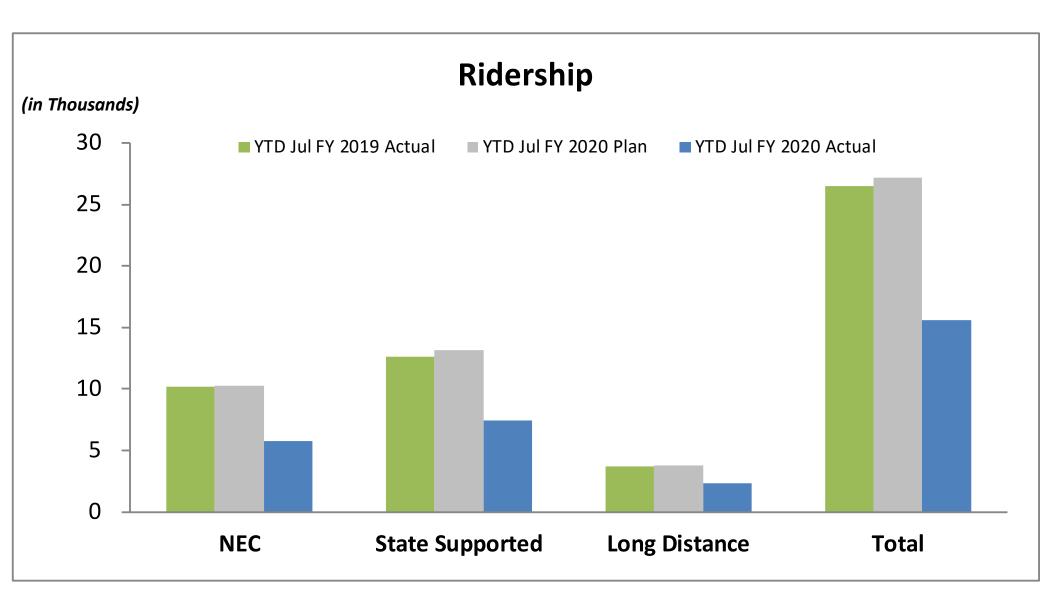
	FY 2020 vs Prior Year							FY 2020 vs Plan							
	Actu	al	Actual			Y/Y Growth		Plan		Actual		0	Over/(Under) Pla		
(\$s in Millions)	YTD Jul F	Y 2019	YTD Jul FY	2020		\$	%	YTD	Jul FY 2020	YTD Jul	FY 2020		\$	%	
Infrastructure		524.6		483.7		(40.9)	(7.8%)		599.1		483.7		(115.4)	(19.3%)	
Stations & Real Estate		91.1		89.7		(1.4)	(1.6%)		205.6		89.7		(115.9)	(56.4%)	
Fleet		266.2		240.1		(26.1)	(9.8%)		324.6		240.1		(84.5)	(26.0%)	
Technology		90.1		84.1		(6.0)	(6.7%)		135.0		84.1		(51.0)	(37.7%)	
ADA		64.6		75.1		10.6	16.4%		71.3		75.1		3.9	5.4%	
Support		9.1		10.5		1.4	15.7%		16.5		10.5		(6.0)	(36.2%)	
Acela 21		42.8		81.8		39.0	91.1%		117.1		81.8		(35.3)	(30.2%)	
<b>Subtotal Core Capital</b>	\$ :	1,088.5	\$ :	1,065.0	\$	(23.6)	(2.2%)	\$	1,469.2	\$	1,065.0	\$	(404.2)	(27.5%)	
Fleet Acquisition		139.2		54.0		(85.3)	(61.2%)		51.3		54.0		2.6	5.1%	
Other 3rd Party Dependent		15.5		126.6		111.0	714.8%		118.1		126.6		8.5	7.2%	
Acela 21 Milestone Payments		2.2		256.1		253.8	N/A		244.9		256.1		11.2	4.6%	
Gateway		35.1		21.7		(13.4)	(38.1%)		174.1		21.7		(152.4)	(87.5%)	
<b>Total Capital Spend</b>	\$ :	1,280.6	\$ :	1,523.3	\$	242.7	19.0%	\$	2,057.6	\$	1,523.3	\$	(534.3)	(26.0%)	

YTD July FY 2020 vs. Plan: YTD July core capital spend (excluding fleet acquisition, Gateway, Acela 21 milestone payments, and 3rd party dependent) of \$1,065.0MM is (\$404.2MM) under Plan driven by delayed stations and facilities projects, fleet special projects, equipment purchases, and general infrastructure structures and catenary delays. Deferrals, cancellations, and delays from the COVID-19 pandemic will be reflected in the upcoming months. Mt. Joy in-kind contribution of \$27.8MM is excluded from all financials presented here.

YTD July FY 2020 vs. Prior Year: YTD July core capital spend is (\$23.6MM) or (2.2%) lower than prior year primarily driven by declines in fleet, infrastructure, and technology. This is partially offset by year over year increases in Acela 21 and ADA.

### **Key Performance Indicators**

	Prior Year	Plan	Actual	Fav/(Unfav) v	s Plan	Y/Y Grow	th
	YTD Jul FY 2019	YTD Jul FY 2020	YTD Jul FY 2020	#	%	#	%
<b>Key Performance Indicators</b>							
Ridership (in thousands):							
Northeast Corridor	10,212.3	10,278.1	5,802.4	(4,475.7)	(43.5%)	(4,409.9)	(43.2%)
State Supported	12,596.7	13,126.4	7,456.0	(5,670.4)	(43.2%)	(5,140.7)	(40.8%)
Long Distance	3,677.1	3,763.0	2,356.7	(1,406.3)	(37.4%)	(1,320.4)	(35.9%)
Total Ridership	26,486.1	27,167.5	15,615.1	(11,552.4)	(42.5%)	(10,871.0)	(41.0%)
RASM (in cents)	21.53	21.61	17.95	(3.66)	(16.9%)	(3.58)	(16.6%)
CASM (in cents)	21.49	21.13	24.01	(2.88)	(13.7%)	2.52	11.7%
Cost Recovery Ratio (NTS)	100%	102%	75%	N/A	(27.5%)	N/A	(25.4%)
Other Indicators (in millions)							
Seat Miles	10,533.0	10,896.7	8,397.9	(2,498.8)	(22.9%)	(2,135.1)	(20.3%)
Passenger Miles	5,356.6	5,514.8	3,131.1	(2,383.8)	(43.2%)	(2,225.5)	(41.5%)
Train Miles	31.7	32.6	26.7	(6.0)	(18.3%)	(5.1)	(16.0%)



**Ridership:** Ridership of **15.62MM** for YTD July FY 2020 is 11.55MM below Plan and lower than prior year due to lower ridership across all service lines from the COVID-19 pandemic.

Note: Key Performance Indicators and Other Indicators are representative of National Train Service (NTS) (NEC, State Supported, and Long Distance) results RASM is defined as NTS (NEC, State Supported, and Long Distance) operating revenue divided by seat miles.

<u>CASM</u> is defined as NTS (NEC, State Supported, and Long Distance) operating expenses divided by seat miles.

Cost Recovery Ratio is defined as NTS (NEC, state supported, long distance) operating revenue divided by operating expenses



# Sources and Uses Account (Level 1)

Northeast Commission	National	
<u>Corridor</u> <u>Account</u>	Network Account	<u>Total</u>
1,035,114	971,451	2,006,565
498,098	220,738	718,836
1,268,486	1,872,285	3,140,772
2,801,698	3,064,474	5,866,173
970,257	1,591,299	2,561,557
64.857	(619,848)	(554,991)
0.,007	(023)010)	(33.1,332)
767	-	767
4 000 674	4 470 475	2 222 242
1,830,674	1,4/3,1/5	3,303,849
912.677	610.618	1,523,296
162,806	26,359	189,165
\$ 755 191	\$ 836 197	\$ 1,591,388
	1,035,114 498,098 1,268,486 2,801,698	Account         Account           1,035,114         971,451           498,098         220,738           1,268,486         1,872,285           2,801,698         3,064,474           970,257         1,591,299           64,857         (619,848)           767         -           912,674         1,473,175           912,677         610,618           162,806         26,359

Federal funding includes CARES Act Funding

YTD July FY 2020 net change in cash flows of \$1,591.4MM for Consolidated Amtrak, \$755.2MM for NEC and \$836.2MM for National Network.

#### **Route Level Results**

		YTD July FY 2020												
(\$s in Millions)	•	perating evenue	Operating Expense		Adjusted Operating Earnings	Ridership (in Thousands)	Seat Miles (in Millions)	Passenger Miles (in Millions)	Average Load Factor	ОТР				
NEC:														
Acela	\$	306.3	•	- 1	\$ 89.4	1,606.9	558.8	305.8	55%	87.3%				
Regional		341.3	354.6		(13.3)	4,192.2	1,518.7	644.6	43%	86.5%				
NEC Special Trains & Adjustments		5.4	8.2	_	(2.8)	3.3	4.6	0.5	N/A	N/A				
NEC	\$	652.9	\$ 579.6	5   5	\$ 73.3	5,802.4	2,082.1	950.9	46%	86.8%				
State Supported:														
Ethan Allen Express	\$	2.9	\$ 2.6	5   5	\$ 0.3	23.3	11.4	4.4	36%	85.6%				
Vermonter		5.5	5.7	7	(0.2)	47.2	25.3	12.2	43%	83.8%				
Maple Leaf		25.6	26.2	2	(0.6)	203.5	146.7	58.9	36%	70.0%				
The Downeaster		10.3	10.8	3	(0.5)	252.8	81.3	20.4	27%	85.7%				
New Haven - Springfield		17.0	19.9	9	(2.9)	249.3	34.4	14.9	0%	89.1%				
Keystone Service		34.6	42.5	5	(8.0)	743.3	177.7	65.1	35%	93.6%				
Empire Service		39.7	48.3		(8.6)	593.9	230.3	71.1	39%	92.9%				
Chicago-St.Louis		20.3	25.5		(5.2)	309.4	163.3	57.3	36%	81.5%				
Hiawathas		12.1	14.6		(2.5)	385.5	89.9	31.0	34%	92.5%				
Wolverines		22.8	22.0		0.8	229.0	121.6	50.4	43%	35.5%				
Illini		13.7	13.0		0.6	145.6	93.0		27%	52.0%				
ILLINOIS Zephyr		10.2	10.6		(0.4)	92.9	53.6		30%	82.3%				
Heartland Flyer		5.3	5.6		(0.3)	37.4	20.2		33%	67.8%				
Pacific Surfliner		81.6 39.6	99.7 39.3		(18.1)	1,315.9 330.1	518.1 122.0	114.2 51.1	21% 43%	79.4% 70.8%				
Cascades Capitols		39.6 41.4	39.3 47.9		(6.5)	859.8	264.6		23%	85.1%				
San Joaquins		65.2	72.8		(7.6)	552.7	358.2		23%	74.2%				
Adirondack		6.7	6.7		0.0	44.2	20.1		47%	74.2%				
Blue Water		11.6	11.2		0.4	87.0	67.6		25%	54.4%				
Washington-Lynchburg		10.1	8.6		1.5	114.3	65.9	26.4	0%	77.9%				
Washington - Newport News		11.9	14.7		(2.8)	166.6	84.5	32.4	0%	82.9%				
Washington - Norfolk		14.5	13.3		1.1	138.3	96.9		0%	82.9%				
Washington - Richmond		7.4	3.5		4.0	50.3	24.0		0%	82.9%				
Hoosier State		(1.7)	0.0		(1.7)	0.0	0.0		0%	0.0%				
Kansas City-St.Louis		10.2	10.1	L	0.1	78.2	46.7	15.1	32%	71.8%				
Pennsylvanian		16.7	11.8	3	4.9	110.0	52.4	25.0	42%	81.1%				
Pere Marquette		3.5	3.7	7	(0.1)	41.6	15.6	6.3	40%	66.7%				
Carolinian		14.1	13.2	2	0.9	129.0	78.0	34.4	36%	76.6%				
Piedmont		5.6	5.4	ı	0.2	109.1	38.9	12.5	36%	77.1%				
Non Nec Special Trains & Adjustments		1.4	5.6	_	(4.2)	15.8	2.2	0.5	N/A	N/A				
State Supported	\$	559.8	\$ 615.1	L S	\$ (55.3)	7,456.0	3,104.4	952.8	30%	80.5%				
Long Distance:														
Silver Star	\$	20.3	\$ 57.9	9   9	\$ (37.6)	198.8	208.4	89.4	47%	51.9%				
Cardinal		4.9	23.2	- 1	(18.3)	55.1	57.0		40%	65.2%				
Silver Meteor		23.2	58.5		(35.4)	179.9	223.6		50%	60.2%				
Empire Builder		26.7	87.8		(61.1)	218.4	444.6		34%	64.1%				
Capitol Limited		9.9	35.7		(25.9)	107.9	104.4		48%	45.3%				
California Zephyr		27.8	89.7	7	(61.8)	219.4	359.0	132.8	40%	54.6%				
Southwest Chief		23.6	82.2	- 1	(58.6)	164.2	325.8		44%	54.9%				
City of New Orleans		10.2	33.2	- 1	(23.0)	117.8	138.7		37%	86.6%				
Texas Eagle		14.6	43.2	2	(28.6)	169.9	178.6		34%	42.1%				
Sunset Limited		6.7	36.1		(29.4)	49.0	127.6		33%	30.0%				
Coast Starlight		23.8	68.2		(44.3)	221.5	242.2		46%	61.9%				
Lake Shore Limited		16.6	50.9		(34.3)	190.7	209.3		44%	59.6%				
Palmetto		15.1	31.0		(15.9)	173.2	131.6		33%	69.3%				
Crescent		17.9	54.7		(36.8)	146.5	187.1		37%	43.0%				
Auto Train		53.7	68.6		(14.9)	144.4	273.6		50%	60.1%				
Long Distance Adjustments		0.0	0.9		(0.9)	N/A	N/A		N/A	N/A				
Long Distance	\$	294.8	\$ 821.7		\$ (526.9)	2,356.7	3,211.4	1,227.3	41%	57.9%				
Ancillary		290.3	265.2	2	25.1									
		208.7	279.9	a	(71.2)									
Infrastructure		200.7	2/9.5	1	(/1.2)									

**Note:** CSI route scores reflect a 12 month rolling average

**Note:** Amtrak reports Adjusted Operating Earnings as the key financial measure to evaluate results. Adjusted Operating earnings represents Amtrak's cash funding needs and is a reasonable proxy for Federal Operating Support needed in line with the appropriation. Route level Adjusted Operating Earnings will replace the previously reported "Fully Allocated Contribution/(Loss)" which was based on Net Income/(Loss)

Adjusted Operating Earnings is defined as GAAP Net Loss excluding: (1) certain non-cash items (depreciation, income tax expense, non-cash portion of pension and other post retirement employment benefits, and state capital payment amortization); and (2) GAAP income statement items reported with capital or debt results or other grants (project related revenue/costs reported with capital results, expense related to Inspector General's office, and interest expense, net).

Operating Revenue is defined as GAAP revenue excluding: 1) non-cash revenue items (state capital payment amortization); and (2) GAAP income statement items reported with capital results (project related revenue).

Gross Ticket Revenue is defined as unadjusted revenues from ticket purchases.

Special Trains & Adjustments ("NEC Special Trains & Adjustments", "Non NEC Special Trains & Adjustments", and "Long Distance Adjustments" include non-train revenue & expenses allocated across the National Train Service, these typically include items that cannot be allocated to a specific route but affect all routes in the National Train Service.

Due to the individual PRIIA Sec. 209 contract requirements, the State Supported route view will not match invoices to the states or agencies.

