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Feature 2 drives higher ARPU increase of 6.9%

ARPU = Average Revenue Per User

Total Revenue Total Profits ARPU

Pilot Data 1 30% 28% 1.1%

Pilot Data 2 15.2% 6.9%

Insights

Greater increase in revenue at the expense of customer experience because revenue is primarily driven by an increase in customers in-store

Increase in revenue and customer experience since customers are spending more on average

Source: Team Analysis, Pilot run data