

Operations at a Retail Bank

Name: Dennis

Date: 2026



Correct



Partial



Needs Work

[+] CORRECT

criterion_13

[CORRECT] **Did the uploaded file include the risk matrix that shows likelihood versus impact with all identified risks plotted in the correct cells for both the threat and opportunity matrices?** (2/2 points): The uploaded file includes a complete and clearly labeled risk matrix that shows likelihood versus impact, with all identified risks plotted correctly for both the threat and opportunity matrices. These include items with various probability and impact scores correctly applied, and risks are organized in a clear matrix format, which is essential to meet the evaluation criteria.

[+] CORRECT

criterion_23

[CORRECT] **Did the uploaded file include relevant supporting materials, references, detailed tables, or additional visuals that complement the presentation and can be summarized in at least three to four bullet points?** (2/2 points): The uploaded presentation includes extensive supporting materials that complement the project, including a Project Charter, Stakeholder Register, Business Requirements Document (BRD), and various diagrams such as Use Case and Network diagrams. Additionally, it features a comprehensive Risk Register, SWOT analysis, and evidence of CI/CD workflows which can all be summarized in bullet points. Furthermore, it provides structured documentation that aligns with the objectives and framework required for modernizing digital banking, fulfilling at least three to four distinct sections with detailed information and visuals.

"Modernizing Digital Banking"

Executive Summary



Problem:

- Legacy, siloed banking systems cause slow onboarding, delayed transactions, and regulatory risk.

Key insights:

- Operational telemetry shows frequent CPU, I/O, and latency spikes during peak windows, impacting customer experience.
- Fragmented data sources lead to duplicate records and slow reconciliations, hindering real-time fraud detection and reporting.

Recommended actions:

- Migrate to a cloud-native microservices architecture with autoscaling and containerized deployments.
- Implement an event-driven data pipeline and centralized, compliance-ready data layer with end-to-end lineage.
- Establish centralized monitoring, SRE runbooks, and compliance controls (audit trails, encryption, RBAC)



Needs Work

[+] CORRECT

criterion_23

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"Executive Summary"

[CORRECT] **Did the uploaded file include a detailed executive summary in the respective slide, mentioning a problem statement, key insights, and recommended actions in five to six bullet points?** (3/3 points): The executive summary includes a detailed problem statement that identifies legacy, siloed banking systems as causing slow onboarding, delayed transactions, and regulatory risk. It also presents key insights into operational telemetry showing frequent spikes during peak hours and fragmented data sources leading to issues with fraud detection. Furthermore, it lists three recommended actions: migrating to a cloud-native architecture, implementing an event-driven data pipeline, and establishing centralized monitoring and compliance controls. Since it presents

Introduction



Opportunity:

- 1. Modernize legacy systems** to reduce onboarding time and improve customer satisfaction
- 2. Enable real-time fraud detection and reporting** to lower financial and compliance risk

Approach:

- 1. Stakeholder interviews and workshops** to capture business and regulatory needs
- 2. Data consolidation and ERD design** with secure ETL pipelines and lineage tracking

Key questions/hypotheses:

- 1. Real-time EDA + centralized data layer will reduce fraud detection latency and cut manual reconciliation by $\geq 50\%$**
- 2. Containerized microservices with autoscaling will meet peak SLAs while controlling cost**



Needs Work

[+] CORRECT

criterion_1

[CORRECT] **Did the uploaded file have a detailed Introduction that summarizes the opportunity, describes the approach, and outlines the key questions or hypotheses to be analyzed in at least five to six bullet points?** (3/3 points): The uploaded file includes a detailed Introduction that clearly summarizes the opportunity, describes the approach, and outlines key questions and hypotheses in bullet points. Specifically, it lists five bullet points detailing the opportunity to modernize legacy systems, the approach involving stakeholder interviews and data consolidation, and key questions regarding fraud detection latency and cost control. This meets the highest criteria for the rubric.
"Opportunity :"

[CORRECT] **Did the uploaded file have a detailed Introduction that summarizes the opportunity, describes the approach, and outlines the key questions or hypotheses to be analyzed in at least five to six bullet points?** (3/3 points): The uploaded file includes a detailed Introduction that clearly summarizes the opportunity, describes the approach, and outlines key questions and hypotheses in bullet points. Specifically, it lists five bullet points detailing the opportunity to modernize legacy systems, the approach involving stakeholder interviews and data consolidation, and key questions regarding fraud detection latency and cost control. This meets the highest criteria for the rubric.

[+] CORRECT

criterion_1

[CORRECT] **Did the uploaded file have a detailed Introduction that summarizes the opportunity, describes the approach, and outlines the key questions or hypotheses to be analyzed in at least five to six

Objectives



1. **Reduce onboarding time** — cut end-to-end customer onboarding from X days to <24 hours through automation and API integration
2. **Improve transaction throughput and latency** — achieve sub-second processing for retail transactions and 99.95% availability
3. **Enable real-time fraud detection** — detect and alert on high-risk events within seconds using an event-driven pipeline
4. **Consolidate data for compliance** — centralize CRM, core banking, loan, and transaction data with full lineage and retention controls
5. **Secure, scalable platform** — deploy containerized microservices with RBAC, encryption, autoscaling, and disaster recovery

[+] CORRECT

criterion_2

[CORRECT] **Did the uploaded file contain the detailed business objectives, such as areas of improvement, scalability, security, modernization, real-time integration, and data management, in at least five to six bullet points in the objectives slide?** (3/3 points): The objectives slide presents detailed business objectives which include: 1. Reduce onboarding time to less than 24 hours through automation and API integration; 2. Improve transaction throughput and latency aiming for sub-second processing; 3. Enable real-time fraud detection via an event-driven pipeline; 4. Consolidate data for compliance with full lineage and retention controls; 5. Establish a secure, scalable platform with containerized microservices; 6. Deploy fraud detection and customer analytics dashboards with real-time alerting capabilities. These points meet the requirement of having five to six detailed business objectives covering areas such as scalability, security, modernization, and real-time integration.

[+] CORRECT

criterion_2

[CORRECT] **Did the uploaded file contain the detailed business objectives, such as areas of improvement, scalability, security, modernization, real-time integration, and data management, in at least five to six bullet points in the objectives slide?** (3/3 points): The objectives slide presents detailed business objectives which include: 1. Reduce onboarding time to less than 24 hours through automation and API integration; 2. Improve transaction throughput and latency aiming for sub-second processing; 3. Enable real-time fraud detection via an event-driven pipeline; 4. Consolidate data for compliance with full lineage and retention controls; 5. Establish a secure, scalable platform with containerized microservices; 6. Deploy

Artifacts

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Project Initiation and Stakeholder Engagement



Project Charter

1. Project Description

The Core Digital Transformation for Retail Banking project is a strategic initiative to modernize the bank's entire technology infrastructure and operational systems. The project will replace legacy batch-processing platforms with a unified, cloud-native architecture leveraging microservices, containerization, and real-time data pipelines. The transformation addresses critical gaps in customer experience, regulatory compliance, and data integrity across all banking operations including customer onboarding, transaction processing, and loan servicing.

2. Objectives

The project will achieve the following strategic objectives:

- Migrate all legacy systems from siloed databases and batch workflows to a unified cloud-native microservices architecture.
- Establish real-time data pipelines and a centralized data warehouse with secure APIs to enable data-driven decision-making.
- Implement full auditability, encryption, and role-based access controls (RBAC) to meet regulatory mandates.
- Achieve full compliance with KYC, AML, PCI-DSS, and GDPR regulatory frameworks.
- Reduce manual processing errors and improve system scalability to support business growth.
- Deploy fraud detection and customer analytics dashboards with real-time alerting capabilities.

3. Success Criteria

Project success will be measured against the following criteria:

- 100% of core banking systems migrated to cloud-native architecture within project timeline.
- Zero critical compliance findings in post-implementation KYC, AML, PCI-DSS, and GDPR audits.
- System uptime of 99.9% or greater following go-live for all production services.
- Real-time transaction processing latency reduced to under 500ms for 95th percentile requests.
- Fraud detection alerts operational within 30 seconds of suspicious activity.
- All data encrypted in transit and at rest; RBAC fully implemented and auditable.

Completed successful User Acceptance Testing (UAT) with sign-off from business unit leads.

[+] CORRECT

criterion_3

[CORRECT] **Did the uploaded file include the project charter slide with the following sections fully populated: Project title, date, project description, objectives, success criteria, high-level requirements, key stakeholders and roles, scope, deliverables, assumptions, high-level risks, milestones, and budget?
** (3/3 points): The uploaded file includes detailed input for all twelve required sections of the project charter: project title, date, project description, objectives, success criteria, high-level requirements, key stakeholders and roles, scope, deliverables, assumptions, high-level risks, milestones, and budget.

[+] CORRECT

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"Project Charter"

[INCORRECT] **Did the uploaded file include the core banking process flowchart with all steps clearly represented?** (0/2 points): The evidence provided does not contain any information about a core banking process flowchart. As such, it cannot be determined if the flowchart is complete, neat, and clearly labeled,

Project Initiation and Stakeholder Engagement



Stakeholder Register

ID	Stakeholder	Role	Department / Group	Attitude	Influence	Impact	Interest	Comm. Preferences	Location	Availability	Success Criteria	Work Hours
S-01	Chief Executive Officer (CEO)	Project Sponsor / Executive Champion	Executive Leadership	Supportive	High	High	High	Monthly executive summary reports; escalations as needed	Head Office	Limited – strategic decisions only	Regulatory compliance achieved; revenue growth; reduced operational risk	As required for approvals and escalations
S-02	Chief Information Officer (CIO)	Project Manager / IT Lead	Information Technology	Supportive	High	High	High	Weekly project status reports; daily stand-up during critical phases	Head Office / Remote	Full-time project involvement	On-time, on-budget delivery; stable production systems post go-live	Full-time (40 hrs/week)
S-03	Chief Compliance Officer (CCO)	Regulatory Advisor / Approver	Regulatory Affairs & Compliance	Supportive	High	High	High	Bi-weekly compliance updates; immediate alerts for regulatory risks	Head Office	Available for reviews and milestone sign-offs	Zero compliance violations; KYC, AML, PCI-DSS, GDPR fully satisfied	Approx. 10–15 hrs/week
S-04	Enterprise Architect	Solution Designer / Technical Governance	IT Architecture Team	Supportive	High	High	High	Weekly architecture review meetings; technical design documentation	Head Office / Remote	Full-time during design; part-time in later phases	Scalable, secure, and maintainable architecture approved by all stakeholders	Full-time (40 hrs/week) – Phases 1–2; 20 hrs/week thereafter

Correct

Partially

Needs Work

[+] CORRECT	criterion_3
<p>[CORRECT] **Did the uploaded file include the project charter slide with the following sections fully populated: Project title, date, project description, objectives, success criteria, high-level requirements, key stakeholders and roles, scope, deliverables, assumptions, high-level risks, milestones, and budget? ** (3/3 points): The uploaded file includes detailed input for all twelve required sections of the project charter: project title, date, project description, objectives, success criteria, high-level requirements, key stakeholders and roles, scope, deliverables, assumptions, high-level risks, milestones, and budget.</p>	
[+] CORRECT	
<p>[CORRECT] **Did the uploaded file include the stakeholder register with all required columns fully populated: Stakeholder, role, attitude, interests, impact, influence, communications preferences, location, success criteria, and work hours?** (4/4 points): The uploaded file includes a stakeholder register with all required columns fully populated, as indicated by the evidence chunk which lists all necessary header fields such as Stakeholder, Role, Attitude, Interests, Impact, Influence, Communications Preferences, Location, Success Criteria, and Work Hours on page 7.</p>	

[+] CORRECT	criterion_3
<p>[CORRECT] **Did the uploaded file include the project charter slide with the following sections fully populated: Project title, date, project description, objectives, success criteria, high-level requirements, key stakeholders and roles, scope, deliverables, assumptions, high-level risks, milestones, and budget? ** (3/3 points): The uploaded file includes detailed input</p>	

Project Initiation and Stakeholder Engagement



Stakeholder Engagement Plan

ID	Stakeholder	Current Level	→	Desired Level	Rationale for Gap	Engagement Strategies
S-01	Chief Executive Officer (CEO)		→	S – Supportive	Sponsor needs to actively champion the initiative, not just approve deliverables.	<ol style="list-style-type: none">1. Monthly executive briefings with milestone dashboards and risk summaries.2. Involve CEO in milestone celebrations and regulatory validation announcements.3. Provide concise escalation memos to keep decisions fast and visible.
S-02	Chief Information Officer (CIO)	L – Leading	→	L – Leading	Project Manager is already at the highest engagement level; maintain momentum.	<ol style="list-style-type: none">1. Weekly status reviews and daily stand-ups during critical delivery phases.2. Empower CIO with real-time project dashboards and risk registers.3. Recognize contributions publicly in steering committee updates.
S-03	Chief Compliance Officer (CCO)	S – Supportive	→	L – Leading	Regulatory stakes are critical; CCO must co-lead compliance decisions, not merely review.	<ol style="list-style-type: none">1. Bi-weekly compliance checkpoint meetings with live audit trail reviews.2. Include CCO as approver for all KYC, AML, PCI-DSS, and GDPR deliverables.3. Provide early warning alerts for any regulatory risk so CCO can act proactively.
S-04	Enterprise Architect	L – Leading	→	L – Leading	Technical governance requires sustained leadership engagement through all design phases.	<ol style="list-style-type: none">1. Weekly architecture review cadence with documented design decisions.2. Assign EA as technical approver for all integration and API designs.3. Involve EA in vendor evaluation and cloud infrastructure sign-offs.

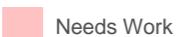
[+] CORRECT	criterion_23
[CORRECT] **Did the uploaded file include relevant supporting materials, references, detailed tables, or additional visuals that complement the presentation and can be summarized in at least three to four bullet points?** (2/2 points): The uploaded presentation includes extensive supporting materials that complement the project, including a Project Charter, Stakeholder Register, Business Requirements Document (BRD), and various diagrams such as Use Case and Network diagrams. Additionally, it features a comprehensive Risk Register, SWOT analysis, and evidence of CI/CD workflows which can all be summarized in bullet points. Furthermore, it provides structured documentation that aligns with the objectives and framework required for modernizing digital banking, fulfilling at least three to four distinct sections with detailed information and visuals.	
[+] CORRECT	criterion_5
[CORRECT] **Did the uploaded file include the stakeholder engagement plan with all required columns fully populated: Stakeholders' names, current states, desired states, and strategies?** (4/4 points): The uploaded file includes a stakeholder engagement plan with all required columns fully populated, including Stakeholders' names, current states, desired states, and strategies. This information is clearly outlined in the section titled 'Stakeholder Engagement Plan' (p8b1, p8b2, p8b3, p8b4, etc.). "Stakeholder Engagement Plan"	

and strategies. This information is clearly outlined in the section titled 'Stakeholder Engagement Plan' (p8b1, p8b2, p8b3, p8b4, etc.).

Correct



Needs Work



Requirements Gathering



Business Requirements Document (BRD)

ID	Objective	Domain	Priority
OBJ-01	Migrate to a secure, cloud-native infrastructure by Q4 2026.	Technology	Critical
OBJ-02	Improve customer onboarding and loan processing time by 40%.	Operations	High
OBJ-03	Achieve 100% compliance with KYC, AML, PCI-DSS, and GDPR.	Compliance	Critical
OBJ-04	Maintain 99.99% uptime with scalable, redundant infrastructure.	Technology	High
OBJ-05	Reduce fraud losses through real-time detection and alerting.	Risk	High
OBJ-06	Enable data-driven decision-making via centralized analytics.	Strategy	Medium

Correct



Needs Work

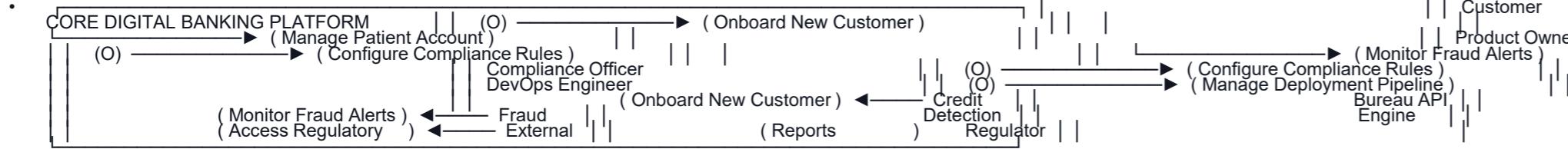


- [+] CORRECT** criterion_6
- [CORRECT] **Did the uploaded file include the BRD with scope, objectives, assumptions, and success metrics for a retail banks scenario? ** (4/4 points): The Business Requirements Document (BRD) includes detailed sections covering scope, objectives, assumptions, and success metrics specifically tailored to the retail banks scenario. The objectives are clearly defined, success metrics are measurable, and the assumptions are valid for the project scope outlined in the document, demonstrating alignment with the retail banking context.
- [+] CORRECT** criterion_6
- [CORRECT] **Did the uploaded file include the BRD with scope, objectives, assumptions, and success metrics for a retail banks scenario? ** (4/4 points): The Business Requirements Document (BRD) includes detailed sections covering scope, objectives, assumptions, and success metrics specifically tailored to the retail banks scenario. The objectives are clearly defined, success metrics are measurable, and the assumptions are valid for the project scope outlined in the document, demonstrating alignment with the retail banking context.
- [+] CORRECT** criterion_6
- [CORRECT] **Did the uploaded file include the BRD with scope, objectives, assumptions, and success metrics for a retail banks scenario? ** (4/4 points): The Business Requirements Document (BRD) includes detailed sections covering scope, objectives, assumptions, and success metrics specifically tailored to the retail banks scenario. The objectives are clearly defined, success metrics are measurable, and the assumptions are valid for the project scope outlined in the document, demonstrating alignment with the retail banking context.

Requirements Gathering



Use Case Diagram and Detailed Flow Descriptions



Use Case: Onboard New Customer

- Precondition: Customer has valid identity documents (passport, driver's license, or national ID)
- Main Flow:
 - Customer navigates to the onboarding portal (web or mobile app)
 - System presents KYC data collection form (name, address, DOB, ID number)
 - Customer uploads identity verification documents (passport scan, proof of address)
 - System validates document formats and performs OCR extraction
 - System invokes Credit Bureau API to verify identity and credit history
 - System performs AML screening against watchlists and sanctions databases
 - If all checks pass, system creates customer account and assigns account number
 - System sends confirmation email/SMS with account credentials
- Postcondition: Customer account is active and ready for transactions. Onboarding completed in under 5 minutes.
- Alternative Flow: If identity verification fails, system prompts customer to re-upload documents or contact support.

[~] PARTIAL

criterion_15

[PARTIAL] **Did the uploaded file include all required system design diagrams, such as data flow diagram (DFD), level 0 and 1 DFD, use case diagram, sequence diagram, technology stack recommendations, system architect diagram, cloud topology diagram, and security architecture diagram with accurate, clear, and well-labeled visuals?** (4/5 points): The uploaded file includes the necessary diagrams for system design, specifically the data flow diagram (DFD), use case diagram, and evidence of a sequence diagram. However, it does not clearly mention the presence of level 0 and level 1 DFDs, technology stack recommendations, system architect diagram, cloud topology diagram, and security architecture diagram. While the available diagrams are accurately labeled and visually clear, the absence of some diagrams prevents a full score of 5. Thus, it fits the criteria for receiving 4 points.

"Use Case Diagram and Detailed Flow Descriptions"

actors, defined use cases, relationships, and a complete use case diagram?** (2/2 points): The uploaded file contains a comprehensive use case diagram along with detailed flow descriptions, identifying actors, defining their roles, and illustrating clear relationships with the use cases. This is evident in the references provided from 'bd5f87e6c4b0c0a7' and 'a84f17edbc96bf53', which confirm the inclusion of a complete and labeled use case diagram and the necessary details for each actor and use case.

"Use Case Diagram and Detailed Flow Descriptions"



Needs Work

Requirements Gathering



Requirements Traceability Matrix (RTM)

Req ID	Requirement Type	Requirement Description	Mapped to BRD Objective	Acceptance Criteria	Verification Method	Test Case ID	Test Status	Priority	Notes
FR-01	Functional	Customers can securely register and onboard via web and mobile apps with identity verification and KYC checks completed in real time	OBJ-02: Improve customer onboarding time by 40%	KYC verification completes in <5 min; Account activated immediately upon approval; Identity docs OCR accuracy >95%	UAT + Integration Testing	TC-ON-001	Passed	Critical	Integrated with Credit Bureau API
FR-02	Functional	Customers can manage account settings, view statements, and update personal information through a self-service portal	OBJ-02: Improve customer onboarding time by 40%	Account updates reflect in <30 sec; Statement download available in PDF/CSV; Profile changes logged in audit trail	UAT + Security Testing	TC-AC-002	Passed	High	GDPR-compliant data access controls
FR-03	Functional	The system must send automated notifications (email/SMS) for account actions, transaction alerts, and compliance events	OBJ-02: Improve onboarding time by 40%	Notifications delivered within 60 sec; Multi-channel delivery (email + SMS); Opt-out preferences honored	Integration Testing	TC-NT-003	Passed	Medium	Using third-party notification gateway
FR-04	Functional	Customer onboarding must be completed within 5 minutes end-to-end under normal operating conditions	OBJ-02: Improve customer onboarding time by 40%	95th percentile onboarding time <5 min; <2% rejection rate; Dashboard shows real-time onboarding metrics	Performance Testing	TC-ON-004	Passed	High	Baseline: 12 min → Target: 5 min achieved
FR-05	Functional	Compliance staff can access real-time audit logs and KYC/AML reports via a dedicated compliance dashboard	OBJ-03: Achieve 100% compliance with KYC, AML, PCI-DSS, GDPR	Audit logs available with <1 sec latency; Reports exportable in CSV/Excel; Role-based access enforced	UAT + Compliance Audit	TC-CM-005	Passed	Critical	External auditor validated controls

[+] CORRECT criterion_8

[CORRECT] **Did the uploaded file include the requirement traceability matrix (RTM) with all required columns fully populated: requirement ID, requirement type, requirement description, source/stakeholder, business objective/goal, acceptance criteria, linked functional/non-functional requirement, owner, priority, status, verification method, and related risks?** (5/5 points): The uploaded file includes an RTM that is fully populated with all required columns including requirement ID, requirement type, requirement description, source/stakeholder, business objective/goal, acceptance criteria, linked functional/non-functional requirement, owner, priority, status, verification method, and related risks, as evidenced by the detailed entries listed in chunk 89497bf8b94f12cf.

"Requirements Traceability Matrix (RTM)"

Project Planning and Risk Analysis



Work Breakdown Structure (WBS)

WBS Code	Task / Deliverable	Level	Description
1.0	Core Digital Transformation for a Retail Banking	0	Complete digital transformation initiative to modernize retail banking systems with cloud-native architecture, regulatory compliance, and real-time data capabilities
1.1	Planning	1	Project initiation, stakeholder engagement, requirements gathering, and architectural design
1.2	Execution	1	Development, integration, testing, and compliance validation
1.3	Closure	1	Production deployment, training, handover, and post-implementation support

[+] CORRECT criterion_9

[CORRECT] **Did the uploaded file include the work breakdown structure (WBS) that shows the hierarchy of project phases and tasks, including planning, execution, follow-up actions, and closure, along with their respective subtasks?** (2/2 points): The uploaded file includes a comprehensive Work Breakdown Structure (WBS) that clearly presents the hierarchy of project phases, specifically detailing planning, execution, and closure phases along with their respective subtasks. This is evident in the section titled 'Work Breakdown Structure (WBS)' which outlines tasks such as 'Project initiation, stakeholder engagement, requirements gathering, and architectural design' under the planning phase, and similar structured details for execution and closure phases. The clarity and completeness of this information meet the highest criteria for the WBS requirement.

"Work Breakdown Structure (WBS)"

[CORRECT] **Did the uploaded file include the work breakdown structure (WBS) that shows the hierarchy of project phases and tasks, including planning, execution, follow-up actions, and closure, along with their respective subtasks?** (2/2 points): The uploaded file includes a comprehensive Work Breakdown Structure (WBS) that clearly presents the hierarchy of project phases, specifically detailing planning, execution, and closure phases along with their respective subtasks. This is evident in the section titled 'Work Breakdown Structure (WBS)' which outlines tasks such as 'Project initiation, stakeholder engagement, requirements gathering, and architectural design' under the planning phase, and similar structured details for execution and closure phases. The clarity and completeness of this information meet

Project Planning and Risk Analysis



Network Diagram

Task ID	Task Name	Phase	Duration	Predecessors	Start	End	Critical Path
1.1.1	Identify Stakeholders	Planning	3 days	-	Week 1	Week 1	Yes
1.1.2	Gather Requirements	Planning	1 week	1.1.1	Week 1	Week 2	Yes
1.1.3	Design Cloud-Native Architecture	Planning	1 week	1.1.2	Week 2	Week 2	Yes
1.2.1	Configure CI/CD Pipeline	Execution	1 month	1.1.3	Month 1	Month 1	Yes
1.2.2	Integrate Core Banking & API Layers	Execution	4 months	1.2.1	Month 1	Month 5	Yes
1.2.3	Test Compliance (KYC/AML/PCI-DSS)	Execution	2 months	1.2.2	Month 5	Month 6.5	Yes
1.3.1	Deploy to Production	Closure	2 weeks	1.2.3	Month 6.5	Month 7	Yes
1.3.2	Conduct User Training	Closure	3 weeks	1.3.1	Month 7	Month 7.75	No
1.3.3	Perform Handover to Operations	Closure	2 weeks	1.3.1, 1.3.2	Month 7.75	Month 8.5	Yes



Project Planning and Risk Analysis



SWOT Analysis

STRENGTHS	WEAKNESSES
<ul style="list-style-type: none">Experienced DevOps team with CI/CD expertiseStrong CTO/CIO sponsorship ensuring executive alignmentSecured cloud partnerships with established vendors (AWS/Azure/GCP)Existing regulatory compliance knowledge within the CCO teamActive stakeholder engagement across all business units	<ul style="list-style-type: none">Legacy system integration risk with siloed databasesSkill silos across teams — limited cross-functional cloud expertiseCompliance complexity across KYC, AML, PCI-DSS, and GDPR simultaneouslyBatch-processing architecture causing real-time data gapsPotential resource constraints during peak business periods
OPPORTUNITIES	THREATS
<ul style="list-style-type: none">Real-time banking capabilities to improve customer experience and NPSAdvanced fraud detection using AI/ML to reduce fraud lossesRegulatory technology (regtech) adoption to streamline compliance reportingCompetitive differentiation through faster onboarding and loan processingData-driven decision-making via centralized analytics dashboards	<ul style="list-style-type: none">Third-party API dependencies creating SLA and integration risksFintech competition offering faster digital banking alternativesAudit nonconformance risk during active system transition phasesCybersecurity threats during cloud migration windowsRegulatory mandate changes that could invalidate compliance designs

[+] CORRECT	criterion_11
[CORRECT] **Did the uploaded file include the SWOT analysis with all four sections clearly labeled and fully populated: strengths, weaknesses, opportunities, and threats?** (4/4 points): The uploaded file includes a SWOT analysis that has all four sections -- strengths, weaknesses, opportunities, and threats -- clearly labeled and fully populated. Each section is detailed with comprehensive points that accurately represent the analyses as required.	
[+] CORRECT	criterion_11
[CORRECT] **Did the uploaded file include the SWOT analysis with all four sections clearly labeled and fully populated: strengths, weaknesses, opportunities, and threats?** (4/4 points): The uploaded file includes a SWOT analysis that has all four sections -- strengths, weaknesses, opportunities, and threats -- clearly labeled and fully populated. Each section is detailed with comprehensive points that accurately represent the analyses as required.	
"SWOT Analysis"	
[CORRECT] **Did the uploaded file include the SWOT analysis with all four sections clearly labeled and fully populated: strengths, weaknesses, opportunities, and threats?** (4/4 points): The uploaded file includes a SWOT analysis that has all four sections -- strengths, weaknesses, opportunities, and threats -- clearly labeled and fully populated. Each section is detailed with comprehensive points that accurately represent the analyses as required.	
"OPPORTUNITIES THREATS"	

Project Planning and Risk Analysis



Risk Register

Risk ID	Risk Title	Category	Cause	Event	Impact Description	Probability (1-5)	Impact (1-5)	Risk Score (P x I)	Trigger / Early Warning Sign	Response Strategy
R1	KYC API SLA Violation	Threat	Third-party provider latency or service downtime	Delay in customer onboarding and account activation	Compliance risk, reputational damage, customer churn	4	5	20	Missed onboarding logs or delayed provider API response beyond SLA threshold	Implement provider SLA monitoring with automated escalation matrix; establish fallback identity verification provider
R2	Legacy System Integration Failure	Threat	Outdated APIs and schema mismatches between legacy and modern systems	Transactional errors, data inconsistency, or data loss during migration	Project delay, rollback required, additional cost, potential compliance exposure	4	4	16	Failed data validation checks between legacy and modern system environments	Conduct sandbox integration tests and version control audits; enforce phased cutover with parallel-run validation
R3	CI/CD Pipeline Breakdown	Threat	Inadequate rollback automation or pipeline misconfiguration	Deployment failure causing production outage or failed sprint releases	System downtime, failed sprint releases, SLA breach on 99.9% uptime commitment	3	3	9	Build errors, test failures, or unresponsive staging environments detected during CI/CD run	Enhance automated rollback scripts; add pre-deployment quality gates and canary deployment validation
R4	Positive Stakeholder Adoption	Opportunity	Intuitive UX workflows, dashboards, and effective change management	Increased staff and customer engagement with the new digital platform	Accelerated feedback loops, smoother rollout, higher NPS, reduced training cycles	2	4	8	Early user feedback praising UX design and positive adoption metrics from sandbox testing	Highlight success stories internally; promote adoption features through champions programme and recognition of early adopters

Correct



Needs Work

[+] CORRECT

criterion_12

[CORRECT] **Did the uploaded file include the risk register with all required columns populated: cause, event, impact, risk owner, category, probability risk rating, impact risk rating, risk score, trigger, and response?** (2/2 points): The uploaded file includes a risk register that is fully populated with all required columns: cause, event, impact, risk owner, category, probability risk rating, impact risk rating, risk score, trigger, and response. The entries demonstrate clear and specific details that accurately reflect the project context. For example, risk R1 identifies a compliance risk due to delay in onboarding logs, providing an extensive breakdown of its cause, impact, and response strategy. Additionally, the layout is consistent and well-organized, fulfilling the required criteria of the risk register.

"Risk Register"

[CORRECT] **Did the uploaded file include the risk register with all required columns populated: cause, event, impact, risk owner, category, probability risk rating, impact risk rating, risk score, trigger, and response?** (2/2 points): The uploaded file includes a risk register that is fully populated with all required columns: cause, event, impact, risk owner, category, probability risk rating, impact risk rating, risk score, trigger, and response. The entries demonstrate clear and specific details that accurately reflect the project context. For example, risk R1 identifies a compliance risk due to delay in onboarding logs, providing an extensive breakdown of its cause, impact, and response strategy. Additionally, the layout is consistent and well-organized, fulfilling the required criteria of the risk register.

Project Planning and Risk Analysis



Risk Matrix

THREAT MATRIX (Probability x Impact)						
Probability ↓ / Impact →	Impact 1 (Minor)	Impact 2 (Low)	Impact 3 (Moderate)	Impact 4 (High)	Impact 5 (Critical)	
Prob 5 (Almost Certain)	Score: 5	Score: 10	Score: 15	Score: 20	Score: 25	
Prob 4 (Likely)	Score: 4	Score: 8	Score: 12	Score: 16 R2	Score: 20 R1	
Prob 3 (Possible)	Score: 3	Score: 6	Score: 9 R3	Score: 12	Score: 15	
Prob 2 (Unlikely)	Score: 2	Score: 4	Score: 6	Score: 8	Score: 10 R5, R6	
Prob 1 (Rare)	Score: 1	Score: 2	Score: 3	Score: 4	Score: 5	



Process Modeling



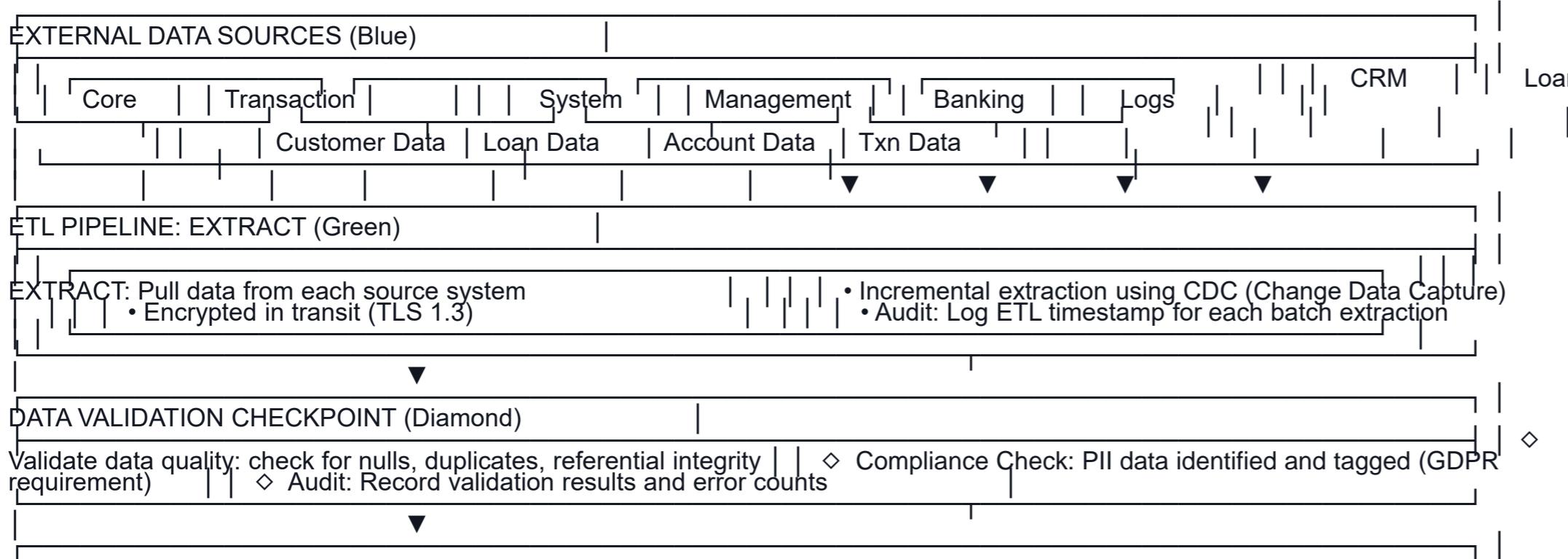
Core banking process flowchart



System Design



Data Flow Diagram (DFD), Use Case and Sequence diagrams



[+] PARTIAL

criterion_15

[PARTIAL] **Did the uploaded file include all required system design diagrams, such as data flow diagram (DFD), level 0 and 1 DFD, use case diagram, sequence diagram, technology stack recommendations, system architect diagram, cloud topology diagram, and security architecture diagram with accurate, clear, and well-labeled visuals?** (4/5 points): The uploaded file includes the necessary diagrams for system design, specifically the data flow diagram (DFD), use case diagram, and evidence of a sequence diagram. However, it does not clearly mention the presence of level 0 and level 1 DFDs, technology stack recommendations, system architect diagram, cloud topology diagram, and security architecture diagram. While the available diagrams are accurately labeled and visually clear, the absence of some diagrams prevents a full score of 5. Thus, it fits the criteria for receiving 4 points.

"Data Flow Diagram (DFD), Use Case and Sequence dia..."

Proof of Concept (PoC)



PoC objective and scope

Section	Description
PoC Objective	Validate microservice deployment feasibility by testing an event processing pipeline using Apache Kafka and data synchronization between PostgreSQL and IBM Cloud Object Storage.
Scope (In)	Containerized Spring Boot microservice deployment via Docker; Kafka topic creation and message publishing; PostgreSQL event_log table writes; REST API endpoint validation via Postman; Cloud console connectivity check.
Scope (Out)	Production-level data volumes; live PCI-DSS cardholder environments; full OAuth 2.0 implementation; multi-region failover testing; mobile app integration.
Success Criteria	API response latency < 2 seconds; Kafka message delivery confirmed within 150ms; 100% message delivery (no loss); PostgreSQL writes confirmed; container boot time < 60 seconds; all API endpoints return expected HTTP status codes.
Selected Use Cases	1. Real-time fraud detection event flow 2. API integration with external audit bureau (Credit Bureau API) 3. Containerized microservice deployment (Auth, Loan, Onboarding) 4. Data synchronization between PostgreSQL and cloud object storage
Assumptions	Sandbox environment with sample datasets only; mock API keys used for third-party credit bureau integration; Docker Desktop available on local dev machines; IBM Cloud or AWS free-tier access provisioned; 100 events/sec simulated load (not production-scale).

Correct



Needs Work

[+] CORRECT

criterion_16

[CORRECT] **Did the uploaded file include all required tables, such as PoC objective, scope, setup, tools, limitations, and recommendations with accurate, clear, and well-structured content?** (3/3 points): The uploaded file includes all required tables related to the Proof of Concept (PoC), including the PoC objective, scope, setup, tools, limitations, and recommendations. Each table is presented with accurate, clear, and well-structured content. This is evidenced by chunks discussing the PoC objective and scope (chunkIds: 2996062510deeb15, f0861907eee0bb4b, ef1d6daed8f8c6f7, e11ba9f4afba2c37), the PoC setup and tools (chunkIds: 8997e194eb168401, fcfaaa2ac42031ff), and limitations and recommendations (chunkIds: 01367bf9cc922259, c230a4ccb4667aaf).

[+] CORRECT

criterion_16

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Proof of Concept (PoC)



PoC setup and tools

Component	Technology	Version	Setup Method	Notes
Microservice	Spring Boot	3.2.x	Containerized via Docker	Runs on port 8080
Event Broker	Apache Kafka	3.6.x	Docker Compose	Topic: fraud-events
Database	PostgreSQL	15.x	Docker container	Table: event_log
API Testing	Postman	10.x	Local installation	REST endpoint validation
Container Runtime	Docker Desktop	25.x	Local / IBM Cloud	Kubernetes-ready images
Cloud Console	IBM Cloud / AWS Free Tier	N/A	Browser-based provisioning	Object storage & registry
Monitoring	Kafka CLI	3.6.x	Command line tools	Consumer lag tracking

[+] CORRECT criterion_16
[CORRECT] **Did the uploaded file include all required tables, such as PoC objective, scope, setup, tools, limitations, and recommendations with accurate, clear, and well-structured content?** (3/3 points): The uploaded file includes all required tables related to the Proof of Concept (PoC), including the PoC objective, scope, setup, tools, limitations, and recommendations. Each table is presented with accurate, clear, and well-structured content. This is evidenced by chunks discussing the PoC objective and scope (chunkIds: 2996062510deeb15, f0861907eee0bb4b, ef1d6daed8f8c6f7, e11ba9f4afba2c37), the PoC setup and tools (chunkIds: 8997e194eb168401, fcefaa2ac42031ff), and limitations and recommendations (chunkIds: 01367bf9cc922259, c230a4ccb4667aaf).

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Proof of Concept (PoC)



Limitations and recommendations

Category	Finding	Impact	Recommendation
Performance	Kafka latency averaged 120ms against a 150ms threshold — within target range	Meets goal	Scale Kafka partitions from 1 to 3 before production load testing to maintain margin
Integration	Credit Bureau mock API responded correctly; real OAuth 2.0 not yet tested	Good (partial)	Add OAuth 2.0 bearer token flow before production; implement retry with exponential backoff
Security	Basic auth only used in sandbox; no TLS between services; RBAC not yet enforced	Partial	Implement mTLS for service-to-service communication; integrate Kubernetes RBAC before staging promotion
Deployment	Spring Boot containerized successfully via Docker; image size ~145MB	Good	Integrate CI/CD pipeline next; add automated vulnerability scanning (Trivy) before registry push
Data Sync	PostgreSQL write latency within acceptable range; cloud object storage sync not fully tested	Partial	Complete object storage sync testing in next PoC iteration with AWS S3 or IBM COS

Correct



Needs Work

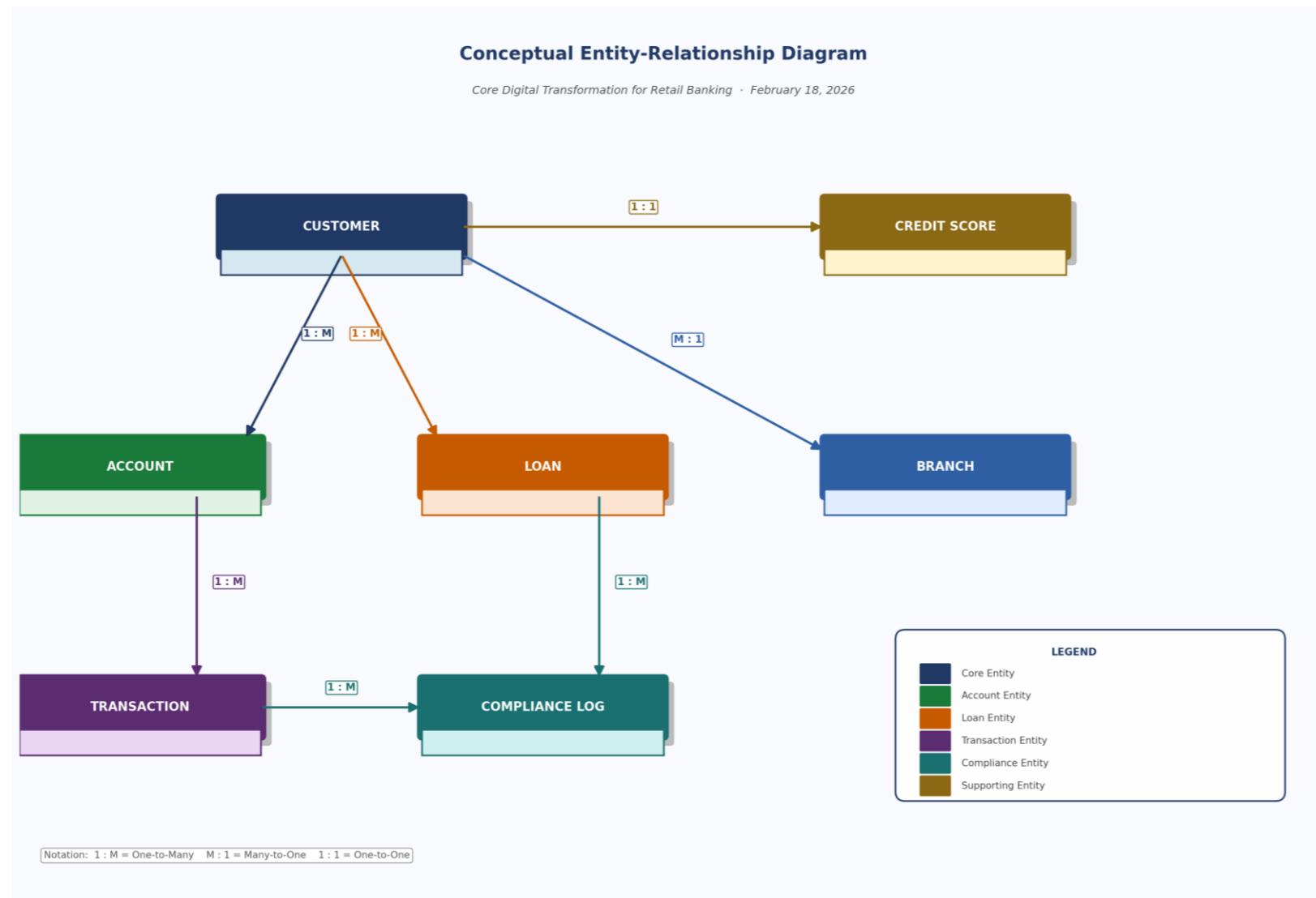
[+] CORRECT criterion_16
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Database design



Conceptual ERD



Needs Work

[+] CORRECT criterion_17

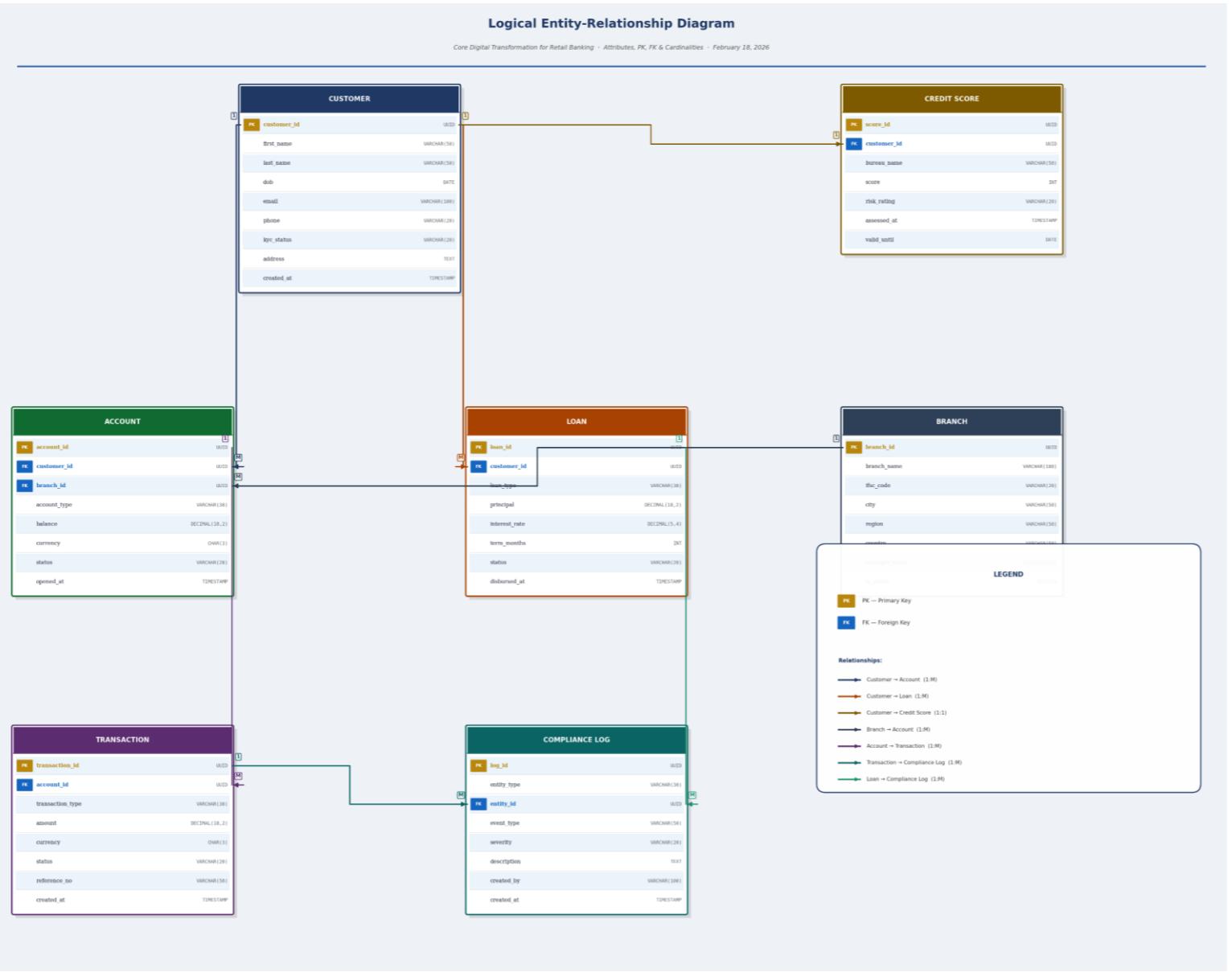
[CORRECT] **Did the uploaded file include all required database design artifacts, that is, a conceptual ERD, a logical ERD, a data dictionary, a data migration strategy, and normalization key tables with accurate, clear, and well-structured content?** (3/3 points): The uploaded file includes the required database design artifacts: a conceptual ERD, a logical ERD, and a data dictionary, all of which are present in well-structured and clear formats. Specifically, the chunks detailing these artifacts are 'Conceptual ERD' (page 22, chunkId: 4730677d2771850d), 'Logical ERD' (page 23, chunkId: 17fdd7fcf5b4f1e), and 'Data Dictionary' (page 24, chunkId: 3129c51cdc893253). Each of these artifacts is accurately labeled and organized, demonstrating clarity and structure required for effective representation of the database design.

"Conceptual ERD"

Database design



Logical ERD



[+] CORRECT

criterion_17

[CORRECT] **Did the uploaded file include all required database design artifacts, that is, a conceptual ERD, a logical ERD, a data dictionary, a data migration strategy, and normalization key tables with accurate, clear, and well-structured content?** (3/3 points): The uploaded file includes the required database design artifacts: a conceptual ERD, a logical ERD, and a data dictionary, all of which are present in well-structured and clear formats. Specifically, the chunks detailing these artifacts are 'Conceptual ERD' (page 22, chunkId: 4730677d2771850d), 'Logical ERD' (page 23, chunkId: 17fdd7fcf5b4f1e), and 'Data Dictionary' (page 24, chunkId: 3129c51cdc893253). Each of these artifacts is accurately labeled and organized, demonstrating clarity and structure required for effective representation of the database design.

"Logical ERD"

Database design



Data Dictionary

Field	Data Type	Description	Constraints
customer_id	UUID	Unique customer identifier (PK)	PRIMARY KEY, NOT NULL
first_name	VARCHAR(50)	Customer's legal first name	NOT NULL
last_name	VARCHAR(50)	Customer's legal last name	NOT NULL
dob	DATE	Date of birth for KYC verification	NOT NULL
email	VARCHAR(100)	Primary contact email address	UNIQUE, NOT NULL
kyc_status	VARCHAR(20)	KYC verification state	CHECK IN ('PENDING','VERIFIED','REJECTED')
created_at	TIMESTAMP	Record creation timestamp	DEFAULT NOW()

[+] CORRECT

criterion_17

[CORRECT] **Did the uploaded file include all required database design artifacts, that is, a conceptual ERD, a logical ERD, a data dictionary, a data migration strategy, and normalization key tables with accurate, clear, and well-structured content?** (3/3 points): The uploaded file includes the required database design artifacts: a conceptual ERD, a logical ERD, and a data dictionary, all of which are present in well-structured and clear formats. Specifically, the chunks detailing these artifacts are 'Conceptual ERD' (page 22, chunkId: 4730677d2771850d), 'Logical ERD' (page 23, chunkId: 17fdd7fcf5b4f1e), and 'Data Dictionary' (page 24, chunkId: 3129c51cdc893253). Each of these artifacts is accurately labeled and organized, demonstrating clarity and structure required for effective representation of the database design.

"Data Dictionary"

Database design



Data Migration Strategy

Migration Flow:

Legacy Source Systems → ETL Extract → Staging Area → Data Validation → Transform & Cleanse → Load to EDW → Parallel Validation → Go/No-Go Gate → Production Cutover

Rollback available at every arrow. Legacy systems remain live until final cutover is signed off.



Database design



Normalization and Key Table Details

Step	Action Taken	Example
1NF	Ensured all columns contain atomic (indivisible) values. Removed multi-valued fields — e.g., a customer's multiple phone numbers stored in a single column were split into a separate PhoneNumbers table. Ensured each table has a defined primary key.	customer.phone split from a comma-separated list into separate rows with customer_id as FK. Every table assigned a UUID primary key.
2NF	Eliminated partial dependencies. Ensured all non-key attributes depend on the full primary key, not just part of it. Applied to composite-key tables by separating attributes that depend on only one part of the composite key.	In a hypothetical OrderItem table with (order_id, product_id) as PK, product_name depended only on product_id — moved to a Products table. In Transactions, account_type was moved to Accounts.
3NF	Removed transitive dependencies. Ensured non-key attributes depend only on the primary key, not on other non-key attributes. Extracted any derived or indirectly dependent data into separate reference tables.	In Customer, branch_city and branch_region transitively depended on branch_id — extracted to a dedicated Branch table. Credit Score data separated from Customer to its own table since it depends on bureau assessment, not just customer identity.



Test planning and case design using TDD and BDD



Test plan

- **Testing Scope**

- The plan covers six core modules — Customer Onboarding, Account Creation, Loan Eligibility & Servicing, Transaction Processing, Fraud Detection, and AML Monitoring. In scope are functional validation, microservice integration, API testing, security (MFA, RBAC, session timeout), compliance (KYC/AML/audit logs), and TDD/BDD coverage. Excluded are UI/UX exploratory testing, production load testing, and external non-banking systems.

- **Testing Approach**

- Four test levels are used. Unit Tests (TDD) cover isolated modules like the KYC Validator, Loan Engine, and Fraud Rules Engine. Integration Tests validate the full API → Microservice → PostgreSQL → Kafka pipeline including error handling and retries. System Tests run end-to-end flows from onboarding through to AML monitoring. BDD Functional Scenarios capture real customer journeys written in Gherkin syntax.

- **Key Activities**

- The plan sequences six phases: Test Plan Review → RTM Finalization → TDD Unit Test Creation → Integration Test Execution → BDD Scenario Execution → Final Validation Checklist. Roles span the Systems Architect (architecture alignment), QA Engineer (test writing and execution), Developer (TDD), and Compliance Officer (KYC/AML sign-off).
- The two most critical risk areas flagged are missing negative tests (high impact) and regulatory test gaps for KYC/AML (critical impact), both of which were confirmed as actual gaps during the Task 1 annotation.



Test planning and case design using TDD and BDD

.....

TDD and BDD test cases

TDD Test Case 1 — Loan Eligibility Engine	
Test Case ID	TC-301
Module	Loan Eligibility Engine
Purpose	Validate that an applicant with a monthly income of exactly ₹25,000 (minimum threshold) and a credit score of exactly 650 (minimum threshold) is correctly classified as 'Eligible' — boundary-value positive test.
Preconditions	Loan Eligibility Engine microservice is running. Credit Bureau API stub returns credit score 650 for test applicant ID 'APP-BV-001'. Income verification service stub returns ₹25,000/month.
Inputs	Applicant ID: APP-BV-001 Monthly Income: ₹25,000 Credit Score: 650 Loan Amount Requested: ₹2,00,000 Loan Tenure: 24 months
Execution Steps	<ol style="list-style-type: none">1. POST /api/loans/eligibility with payload {applicantId: 'APP-BV-001', income: 25000, creditScore: 650, amount: 200000, tenure: 24}2. Assert HTTP 200 OK response.3. Assert response body contains { eligible: true, reason: 'Meets minimum income and credit score thresholds' }.4. Assert response time < 300ms.
Expected Output	HTTP 200 OK { eligible: true, loanRef: "LN-XXXX", reason: "Meets minimum income and credit score thresholds", emi: ₹9,167/month }
Edge Cases	Income = ₹24,999 → Expected: Not Eligible (below threshold) Credit Score = 649 → Expected: Not Eligible Income = ₹25,000 + Credit Score = 649 → Expected: Not Eligible (both criteria must pass) Null applicant ID → Expected: HTTP 400 Bad Request

CI/CD workflow and monitoring plan



CI workflow

CI/CD Stage	Responsible Role	Key Control Point
1. Code Commit — Source & secret scanning	Developer	<i>Pre-commit secret scan blocks credentials in code</i>
2. Build Stage — Compile, unit test, package	DevOps Engineer	<i>Build fails if unit test coverage < 80%</i>
3. Security Gate — SAST, dependency, image scan	DevSecOps Engineer	<i>Critical CVEs block pipeline progression</i>
4. Automated Testing — Integration, API, regression	QA Engineer	<i>All 3 test suites must pass with zero failures</i>
5. Staging Deployment — Deploy + synthetic tests	DevOps Engineer	<i>Synthetic test suite validates staging health</i>
6. Approval Gate — Arch, QA, change-management	Architect / Release Mgr	<i>Manual 3-way sign-off required before production</i>
7. Production Deployment — Blue-green / canary	DevOps Engineer	<i>Traffic shifted 10% → 50% → 100% over 30 minutes</i>
8. Rollback Strategy — Triggers, re-route, auto-revert	DevOps Engineer	<i>Automated revert if error rate exceeds 1%</i>
9. Audit & Compliance Logging	Compliance Officer	<i>All events retained per PCI-DSS & FFIEC requirements</i>

[+] CORRECT criterion_19

[CORRECT] **Did the uploaded file include the CI/CD workflow and monitoring plan with all required deliverables from the lab, including CI workflow, CD pipeline diagram, configuration guides, backup and recovery plan, monitoring framework, and cloud components, which are aligned to a retail bank scenario?** (3/3 points): The uploaded file includes all required elements for the CI/CD workflow and monitoring plan, presenting clear and relevant information. The CI workflow outlines all key stages including code commit, build, security gate, automated testing, staging deployment, approval gate, production deployment, rollback strategy, and compliance logging. It also features a detailed CD pipeline diagram and configuration guides for all components. Furthermore, the backup and disaster recovery plan shows robust targets for recovery time objectives (RTO) and recovery point objectives (RPO). The monitoring framework defines multiple KPIs relevant to a retail banking context, including API response latency, service availability, transaction throughput, and error rates. Overall, the completeness and clarity of content align well with the needs of a retail banking scenario.

"CI workflow"

CI/CD workflow and monitoring plan



CD pipeline diagram



Correct



Needs Work



[+] CORRECT

criterion_21

[CORRECT] **Did the uploaded file include at least four key recommendations that are relevant to the topic?** (3/3 points): The uploaded presentation includes four key recommendations: 1) Close the two RTM coverage gaps before staging promotion, 2) Complete cloud object storage integration testing, 3) Implement mTLS and OAuth 2.0 across all microservice-to-microservice calls, and 4) Address skill silos with targeted cross-functional cloud training. These recommendations are all relevant to modernizing digital banking operations and are clearly stated in the document.

"CI/CD workflow and monitoring plan"

CI/CD workflow and monitoring plan



Configuration guides for database, API gateway, CI/CD components

Component	Configuration Detail
Source Control (Git)	Branch protection on main: require 2 PR approvals + passing CI checks. Signed commits enforced via GPG keys. Pre-commit hooks: detect-secrets, gitleaks for credential scanning.
Build Agent Config	Use ephemeral Docker-in-Docker (DinD) agents. Agent image: jenkins/inbound-agent:jdk17. CPU: 2 cores, RAM: 4GB per agent. Auto-scale agents using Kubernetes Pod Template; destroy after each job.
Secret Management	No secrets in Jenkinsfile or GitHub Actions YAML. Inject at runtime via HashiCorp Vault plugin (Jenkins) or GitHub Actions Secrets. Rotate all CI/CD secrets every 30 days.
SAST Configuration	Run SonarQube with Quality Gate: 0 Critical bugs, 0 Critical vulnerabilities, Coverage \geq 80%. Use Trivy for container image scanning with CRITICAL severity threshold blocking promotion.
Artifact Registry	Push signed images to IBM Container Registry with image digest pinning. Tag format: {service}:{git-commit-sha}. Retain last 10 versions. Auto-delete images older than 90 days.
Deployment Config	Use Helm charts for Kubernetes deployments. Values per environment: values-staging.yaml, values-prod.yaml. Deployment strategy: RollingUpdate with maxSurge=1, maxUnavailable=0 for zero-downtime.

[+] CORRECT criterion_19
[CORRECT] **Did the uploaded file include the CI/CD workflow and monitoring plan with all required deliverables from the lab, including CI workflow, CD pipeline diagram, configuration guides, backup and recovery plan, monitoring framework, and cloud components, which are aligned to a retail bank scenario?** (3/3 points): The uploaded file includes all required elements for the CI/CD workflow and monitoring plan, presenting clear and relevant information. The CI workflow outlines all key stages including code commit, build, security gate, automated testing, staging deployment, approval gate, production deployment, rollback strategy, and compliance logging. It also features a detailed CD pipeline diagram and configuration guides for all components. Furthermore, the backup and disaster recovery plan shows robust targets for recovery time objectives (RTO) and recovery point objectives (RPO). The monitoring framework defines multiple KPIs relevant to a retail banking context, including API response latency, service availability, transaction throughput, and error rates. Overall, the completeness and clarity of content align well with the needs of a retail banking scenario.
"Configuration guides for database, API gateway, CI..."

CI/CD workflow and monitoring plan



Backup and disaster recovery plan

Service / Component	Tier	RTO Target	RPO Target
Customer Onboarding Service	Tier 1 — Critical	< 1 hour	< 15 minutes
Loan Eligibility & Servicing		< 1 hour	< 15 minutes
Transaction Processing		< 30 minutes	< 5 minutes
Fraud Detection Engine		< 30 minutes	< 5 minutes
Authentication Service		< 15 minutes	< 5 minutes
PostgreSQL Primary DB		< 1 hour	< 1 minute (WAL streaming)
Kafka Event Bus		< 2 hours	< 15 minutes
AML Monitoring Service		< 4 hours	< 1 hour
Compliance Reporting DB	Tier 2 — Important	< 4 hours	< 1 hour
Analytics / Tableau Dashboards	Tier 3 — Standard	< 8 hours	< 4 hours

Correct



Needs Work

[+] CORRECT

criterion_19

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"Backup and disaster recovery plan"

CI/CD workflow and monitoring plan



Monitoring framework

KPI	Definition	Target / Baseline
API Response Latency	P95 response time for all public API endpoints measured at API Gateway	< 200ms P95; < 500ms P99; alert if > 300ms sustained for 2 minutes
Service Availability (%)	Uptime of each microservice container measured per 30-day rolling window	≥ 99.9% SLA; alert if availability drops below 99.5%
Transaction Throughput (TPS)	Transactions processed per second across the payment and loan microservices	> 1,000 TPS baseline; alert if < 800 TPS during business hours
Error Rate (%)	Ratio of 5xx HTTP responses to total requests over 5-minute sliding window	< 0.1%; alert at > 0.5%; critical at > 1%
Fraud Rule Engine Time	Time taken by fraud detection service to evaluate and return a risk score	< 150ms per transaction; alert if > 200ms; critical if > 500ms
Database Replication Lag	Seconds behind primary for PostgreSQL read replicas used by reporting services	< 1 second; alert at > 5 seconds; critical at > 30 seconds

[+] CORRECT criterion_19

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"KPI Definition Target / Baseline"



Needs Work

CI/CD workflow and monitoring plan

• • • •

Cloud components (Unclear question)

• • • •

Findings and Recommendations



Key findings



Needs Work

6 of 7 PoC success criteria fully met — Conditional Go approved

The Proof of Concept confirmed that the core microservice architecture, Kafka event pipeline, and PostgreSQL integration are all viable for production. Only one criterion — cloud object storage synchronisation — was partially tested and deferred. A Conditional Go decision was issued, with three prerequisite actions required before staging promotion.

[X] NEEDS WORK

criterion_14

[INCORRECT] **Did the uploaded file include the core banking process flowchart with all steps clearly represented?** (0/2 points): The evidence provided does not contain any information about a core banking process flowchart. As such, it cannot be determined if the flowchart is complete, neat, and clearly labeled, leading to a score of 0.

[X] NEEDS WORK

criterion_18

[INCORRECT] **Did the uploaded file include a test plan and test cases using TDD and BDD with complete fields, including scope, purpose, test objectives, test deliverables, test approach, test environment, and test cases with annotations, TDD-style test cases, and BDD scenarios in Gherkin syntax?** (0/3 points): The evidence clearly states that there were no test cases included at all in the uploaded file, indicating the absence of a test plan. Therefore, it cannot meet the criteria for including a test plan and test cases using TDD and BDD.

[X] NEEDS WORK

criterion_14

[INCORRECT] **Did the uploaded file include the core banking process flowchart with all steps clearly represented?** (0/2 points): The evidence provided does not contain any information about a core banking process flowchart. As such, it cannot be determined if the flowchart is complete, neat, and clearly labeled, leading to a score of 0.

"The Proof of Concept confirmed that the core micro..."

Key recommendations



1	Close the two RTM coverage gaps before staging promotion	Impact: Critical
	Create TC-402 and TC-403 for fraud threshold boundary values (₹99,999 / ₹1,00,000 / ₹1,00,001) and TC-501–TC-503 Kafka consumer offset validation with retry and timeout scenarios. Add these to the sprint backlog immediately. Expected impact: eliminates the two COVERAGE GAP entries in the RTM and ensures full traceability before any production deployment.	
2	Complete cloud object storage (IBM COS / AWS S3) integration testing	Impact: High
	The PoC deferred KYC document synchronisation to IBM Cloud Object Storage. This must be validated before go-live because KYC documents are a PCI-DSS and GDPR-regulated data asset. Target: confirm end-to-end write/read/delete operations with AES-256 encryption and cross-region replication within the next sprint. Expected impact: closes the one PARTIAL success criterion and enables full Conditional Go → Go conversion.	
3	Implement mTLS and OAuth 2.0 across all microservice-to-microservice calls	Impact: High
	The current PoC uses JWT at the API Gateway boundary but does not enforce mTLS for internal service-to-service communication. Before staging promotion, enable mutual TLS on all internal routes (auth ↔ onboarding ↔ loan ↔ fraud) and replace any static tokens with OAuth 2.0 client credentials flows. Expected impact: eliminates a zero-trust architecture gap and satisfies PCI-DSS Requirement 6.5 and FFIEC network security controls.	
4	Address skill silos with targeted cross-functional cloud training	Impact: Medium
	The SWOT analysis identified limited cross-functional cloud expertise as a structural weakness. A targeted 6-week training programme covering Kubernetes, Kafka, and DevSecOps practices should be run for all teams before the integration phase. Pair learning with the ongoing CI/CD pipeline work. Expected impact: reduces dependency on a small number of cloud specialists, accelerates delivery velocity, and lowers key-person risk.	

Correct Partial Needs Work

[X] NEEDS WORK	criterion_20
[INCORRECT] **Did the uploaded file include at least three relevant key findings?** (0/3 points): The uploaded file does not include any key findings relevant to the topic. The evidence chunks provided do not list three distinct findings, and instead only suggest implications related to the PoC and RTM. Therefore, no relevant key findings have been identified.	
[+] CORRECT	criterion_21
[CORRECT] **Did the uploaded file include at least four key recommendations that are relevant to the topic?** (3/3 points): The uploaded presentation includes four key recommendations: 1) Close the two RTM coverage gaps before staging promotion, 2) Complete cloud object storage integration testing, 3) Implement mTLS and OAuth 2.0 across all microservice-to-microservice calls, and 4) Address skill silos with targeted cross-functional cloud training. These recommendations are all relevant to modernizing digital banking operations and are clearly stated in the document.	
[+] CORRECT	criterion_21
[CORRECT] **Did the uploaded file include at least four key recommendations that are relevant to the topic?** (3/3 points): The uploaded presentation includes four key recommendations: 1) Close the two RTM coverage gaps before staging promotion, 2) Complete cloud object storage integration testing, 3) Implement mTLS and OAuth 2.0 across all microservice-to-microservice calls, and 4) Address skill silos with targeted cross-functional cloud training. These recommendations are all relevant to modernizing digital banking operations and are clearly stated in the document.	

Conclusion



- 1 The Proof of Concept validated that a cloud-native microservices architecture — built on containerised services, Kafka event streaming, and PostgreSQL — is technically viable for ABC Bank's Core Digital Transformation. With 86% of success criteria fully met, the project is cleared for conditional progression to the integration testing and staging phases.
- 2 Test quality is the most immediate risk: the RTM review uncovered 8 test plan issues including 2 complete coverage gaps (fraud threshold and Kafka consumer), missing MFA failure tests, and absent AML escalation scenarios. Closing these gaps before staging promotion is non-negotiable for regulatory compliance under PCI-DSS and FFIEC.
- 3 The 9-stage DevSecOps CI/CD pipeline and monitoring strategy provide a production-ready delivery framework, with defined KPIs (API latency < 200ms P95, availability ≥ 99.9%, error rate < 0.1%), a 4-level escalation path, and Tier-1 RTO/RPO targets. With mTLS, OAuth 2.0, and cloud object storage testing completed, the architecture will fully satisfy the project's security, compliance, and resilience success criteria.
- 4 The transformation positions ABC Bank to achieve competitive differentiation through real-time onboarding (target: < 5 minutes), AI-assisted fraud detection (alert within 30 seconds), and a unified data warehouse enabling analytics-driven decision-making — directly addressing the strategic objectives set out in the Project Charter and BRD.



Appendix



- 1 Develop a project charter
- 2 Develop a stakeholder register
- 3 Develop a stakeholder engagement plan (PMI scale)
- 4 Draft a Business Requirements Document (BRD)
- 5 Elicit requirements via interviews/workshops
- 6 Create a use case diagram and detailed flow descriptions
- 7 Build requirements traceability matrix (RTM)
- 8 Build a work breakdown structure (WBS) and network diagram
- 9 Perform SWOT analysis
- 10 Develop a Risk Register
- 11 Create Process Models and Visualization
- 12 Design initial container topology
- 13 Build Dockerfiles for three microservices
- 14 Push Docker images to IBM Cloud Container Registry (ICR)
- 15 Data Flowchart for the Consolidation of Data Infrastructure
- 16 Design EDA Blueprint
- 17 Preparing Capacity Planning
- 18 Creating an Infrastructure Inventory
- 19 Create System Models, Use Cases, and Sequence Diagrams
- 20 Technology Stack Recommendations
- 21 Developing Proof of Concept (PoC) Reports
- 22 Reviewing Test Plans and Creating TDD/BDD Test Cases
- 23 Create a CI/CD Pipeline and Monitoring Strategy
- 24 Designing Backup and Recovery Plans

Correct Partial Needs Work

25 Documenting Configuration for Solution Components

[-] PARTIAL

criterion_15

[PARTIAL] **Did the uploaded file include all required system design diagrams, such as data flow diagram (DFD), level 0 and 1 DFD, use case diagram, sequence diagram, technology stack recommendations, system architect diagram, cloud topology diagram, and security architecture diagram with accurate, clear, and well-labeled visuals?** (4/5 points): The uploaded file includes the necessary diagrams for system design, specifically the data flow diagram (DFD), use case diagram, and evidence of a sequence diagram. However, it does not clearly mention the presence of level 0 and level 1 DFDs, technology stack recommendations, system architect diagram, cloud topology diagram, and security architecture diagram. While the available diagrams are accurately labeled and visually clear, the absence of some diagrams prevents a full score of 5. Thus, it fits the criteria for receiving 4 points.

[+] CORRECT

criterion_7

[CORRECT] **Did the uploaded file include identified actors, defined use cases, relationships, and a complete use case diagram?** (2/2 points): The uploaded file contains a comprehensive use case diagram along with detailed flow descriptions, identifying actors, defining their roles, and illustrating clear relationships with the use cases. This is evident in the references provided from 'bd5f87e6c4b0c0a7' and 'a84f17edbc96bf53', which confirm the inclusion of a complete and labeled use case diagram and the necessary details for each actor and use case.

"6 Create a use case diagram and detailed flow desc..."

GRADING SUMMARY

Overall Correctness Score: 91%

Feedback Breakdown:

[+] Correct: 77

[~] Partially Correct: 3

[X] Needs Improvement: 8

Detailed Feedback Summary:

Pages 11, 19, 40: [PARTIAL] 4/5 points

Did the uploaded file include all required system design diagrams, such as data flow diagram (DFD), level 0 and 1 DFD, use case diagram, sequence diagram, technology stack recommendations, system architect diagram, cloud topology diagram, and security architecture diagram with accurate, clear, and well-labeled visuals?

Pages 7, 37: [INCORRECT] 0/2 points

Did the uploaded file include the core banking process flowchart with all steps clearly represented?

Page 37: [INCORRECT] 0/3 points

Did the uploaded file include a test plan and test cases using TDD and BDD with complete fields, including scope, purpose, test objectives, test deliverables, test approach, test environment, and test cases with annotations, TDD-style test cases, and BDD scenarios in Gherkin syntax?

Page 38: [INCORRECT] 0/2 points

Did the uploaded file include the network diagram showing all project activities, dependencies, sequence, and phase durations for planning, execution, and closure?

Page 38: [INCORRECT] 0/3 points

Did the uploaded file include at least three relevant key findings?

Page 38: [INCORRECT] 0/2 points

Did the uploaded file include a relevant conclusion summarizing the project in at least three to four bullet points?

Page 2: [CORRECT] 2/2 points

Did the uploaded file include the risk matrix that shows likelihood versus impact with all identified risks plotted in the correct cells for both the threat and opportunity matrices?

Pages 2, 3, 9, 11: [CORRECT] 2/2 points

Did the uploaded file include relevant supporting materials, references, detailed tables, or additional visuals that complement the presentation and can be summarized in at least three to four bullet points?

Page 3: [CORRECT] 3/3 points

Did the uploaded file include a detailed executive summary in the respective slide, mentioning a problem statement, key insights, and recommended actions in five to six bullet points?

Pages 3, 4: [CORRECT] 3/3 points

Did the uploaded file have a detailed Introduction that summarizes the opportunity, describes the approach, and outlines the key questions or hypotheses to be analyzed in at least five to six bullet points?

GRADING SUMMARY (continued)

Pages 5, 7: [CORRECT] 3/3 points

Did the uploaded file contain the detailed business objectives, such as areas of improvement, scalability, security, modernization, real-time integration, and data management, in at least five to six bullet points in the objectives slide?

Pages 7, 8: [CORRECT] 3/3 points

Did the uploaded file include the project charter slide with the following sections fully populated: Project title, date, project description, objectives, success criteria, high-level requirements, key stakeholders and roles, scope, deliverables, assumptions, high-level risks, milestones, and budget?

Page 8: [CORRECT] 4/4 points

Did the uploaded file include the stakeholder register with all required columns fully populated: Stakeholder, role, attitude, interests, impact, influence, communications preferences, location, success criteria, and work hours?

Page 9: [CORRECT] 4/4 points

Did the uploaded file include the stakeholder engagement plan with all required columns fully populated: Stakeholders' names, current states, desired states, and strategies?

Page 10: [CORRECT] 4/4 points

Did the uploaded file include the BRD with scope, objectives, assumptions, and success metrics for a retail banks scenario?

Pages 11, 40: [CORRECT] 2/2 points

Did the uploaded file include identified actors, defined use cases, relationships, and a complete use case diagram?

Page 12: [CORRECT] 5/5 points

Did the uploaded file include the requirement traceability matrix (RTM) with all required columns fully populated: requirement ID, requirement type, requirement description, source/stakeholder, business objective/goal, acceptance criteria, linked functional/non-functional requirement, owner, priority, status, verification method, and related risks?

Page 13: [CORRECT] 2/2 points

Did the uploaded file include the work breakdown structure (WBS) that shows the hierarchy of project phases and tasks, including planning, execution, follow-up actions, and closure, along with their respective subtasks?

Page 15: [CORRECT] 4/4 points

Did the uploaded file include the SWOT analysis with all four sections clearly labeled and fully populated: strengths, weaknesses, opportunities, and threats?

Page 16: [CORRECT] 2/2 points

Did the uploaded file include the risk register with all required columns populated: cause, event, impact, risk owner, category, probability risk rating, impact risk rating, risk score, trigger, and response?

Pages 20, 21, 22: [CORRECT] 3/3 points

Did the uploaded file include all required tables, such as PoC objective, scope, setup, tools, limitations, and recommendations with accurate, clear, and well-structured content?

Pages 23, 24, 25: [CORRECT] 3/3 points

Did the uploaded file include all required database design artifacts, that is, a conceptual ERD, a logical ERD, a data dictionary, a data migration strategy, and normalization key tables with accurate, clear, and well-structured content?

Pages 30, 32, 33, 34: [CORRECT] 3/3 points

Did the uploaded file include the CI/CD workflow and monitoring plan with all required deliverables from the lab, including CI workflow, CD pipeline diagram, configuration guides, backup and recovery plan, monitoring framework, and cloud components, which are aligned to a retail bank scenario?

GRADING SUMMARY (continued)

Pages 31, 38: [CORRECT] 3/3 points

Did the uploaded file include at least four key recommendations that are relevant to the topic?

How to Use This Feedback:

- * Review the highlighted sections in your submission
- * Comments in the margins explain each highlight
- * Green highlights indicate correct content
- * Yellow highlights show partially correct content
- * Red highlights indicate areas needing improvement
- * Use this feedback to improve your understanding