

# The Data Driven Manager

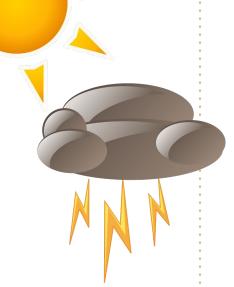
## Best Case / Worst Case Analysis

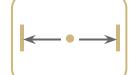


## Learning Objectives

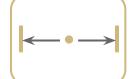
- Use statistical software to properly compute confidence intervals for means and standard deviations
- Determine the best and worst case scenarios using confidence interval values for a given problem
- Calculate a confidence level to control the joint probability of worst mean and worst standard deviation

 Best / Worst Case Analysis has to do with combining the results of confidence interval values for the mean and standard deviation, and checking to find the best and worst possible cases given the confidence interval values used.

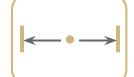




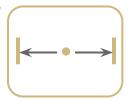
 For example, a shift in the average towards either of the specification limits, moving away from the nominal or target value, would constitute a negative change, while a shift towards the nominal or target value would be considered a positive change.



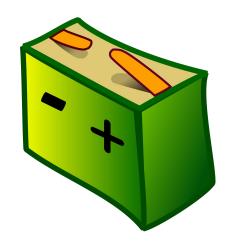
• For example, a shift in the **average** towards either of the specification limits, moving away from the nominal or target value, would constitute a negative change, while a shift towards the nominal or target value would be considered a positive change.

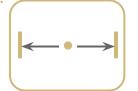


Likewise, if the standard deviation (or variance) increases, indicating higher variability, it is usually considered a negative change, whereas a decrease in standard deviation (or variance), indicating lower variability, is generally regarded as a positive change.

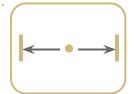


- A warranty group wishes to determine the **average life** of a new battery design for a new car model.
- This is of particular concern because batteries failing earlier than 36 months are covered by a manufacturer's warranty and cost the company a lot of money.

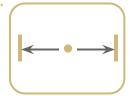




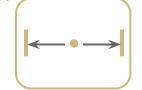
- They need to arrive at an estimate regarding the uncertainty of the point estimates for the mean and standard deviation.
- They would like to be 95% confident that the interval estimate contains the population mean, and likewise, the population standard deviation.



 Based upon a sample of 200 users, the mean battery life has been found to be 38 months, with a standard deviation of 4 months.

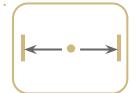


 Based upon these data, should the warranty group be worried?

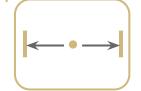


- Define the specification limits
  - USL = Upper Specification Limit
  - LSL = Lower Specification Limit
- Define the sample size used to obtain the estimates
- Determine the confidence level

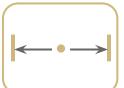




- Define the specification limits
  - USL = Not Applicable (N/A)
  - USL = 36 months
- Define the sample size used to obtain the estimates
  - o n = 200
- Determine the confidence level = 95%

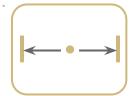


- Obtain the point estimate for the mean
- Obtain the point estimate for the standard deviation
- Define these values in the spreadsheet or RStudio

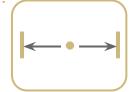


Estimator	Point Estimate		
$\overline{X}$	38		
S	4		



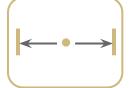


- Spreadsheet demonstration
  - https://tinyurl.com/bcwcgs
- RStudio demonstration



- Obtain the interval estimate for the mean (using the t distribution)
- Define the upper confidence limit and lower confidence limit in the spreadsheet or RStudio

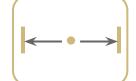
# Interval Estimate for the Mean



#### In RStudio

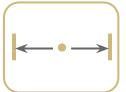
- t.test.onesample.simple()
- t.test.onesample() #use with data file

# Interval Estimate for the Mean



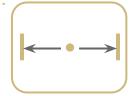
In ROIStat

One-and-Two-Sample Tests



95% Confidence Interval

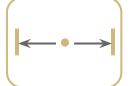
Estimator	Point Estimate	Interval Estimate
$\overline{X}$	38	37.442 - 38.558
S	4	



- Obtain the interval estimate for the standard deviation (using the  $\chi^2$  distribution)\*
- Define the upper confidence limit and lower confidence limit in the spreadsheet or RStudio

<sup>\*</sup>Requires normality

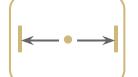
# Interval Estimate for the Standard Deviation



#### In RStudio

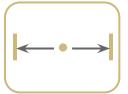
- variance.test.onesample.simple()
- variance.test.onesample() #use with data file

# **Interval Estimate for the Standard Deviation**



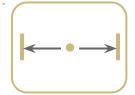
In ROIStat

One-and-Two-Sample Tests

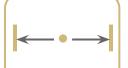


95% Confidence Interval

Estimator	Point Estimate	Interval Estimate
$\overline{X}$	38	37.442 - 38.558
S	4	3.643 - 4.435



- Determine the worst case combination of mean and standard deviation
  - Highest total % out of specification
- Determine the best case combination of mean and standard deviation
  - Lowest total % out of specification



#### **In RStudio**

		Est. Population Mean			
Est. Pop. Std Dev	% out of spec	Lower Conf Limit µ	Point Estimate µ	Upper Conf Limit μ	
	1. % above USL				
Upper Conf Limit σ	2. % below LSL	37.25%	32.60%	28.21%	
	3. Total %	37.25%	32.60%	28.21%	
	4. % above USL				
Point Estimate σ	5. % below LSL	35.92%	30.85%	26.13%	
	6. Total %	35.92%	30.85%	26.13%	
	7. % above USL				
Lower Conf Limit σ	8. % below LSL	34.61%	29.15%	24.13%	
	9. Total %	34.61%	29.15%	24.13%	

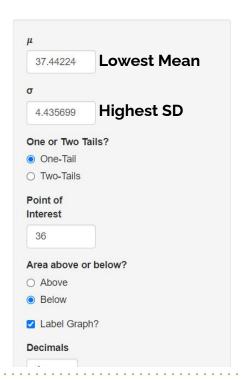


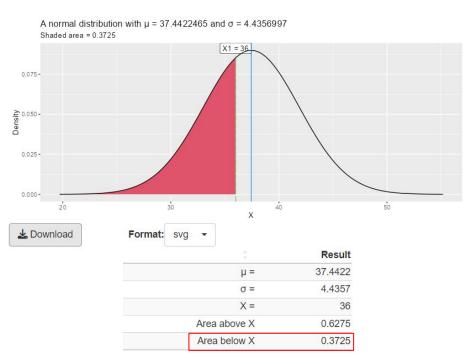
### **In Google Sheets**

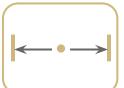
			7)	Best / Worst Case Analysis	\		
			Estimated Population Mean µ			Lower Spec Limit =	36.000000
			Lower Confidence Limit	Point Estimate	<b>Upper Confidence Limit</b>	Upper Spec Limit =	
			37.4422465	38.0000000	38.5577535		
lation	1						
	Upper Confidence Limit	4.4356997	37.25%	32.60%	28.21%		
	11411		37.25%	32.60%	28.21%		
ndo							
d Po	Point Estimate	4.0000000	35.92%	30.85%	26.13%		
ate			35.92%	30.85%	26.13%		
Estimated Population St Dev s							
	Lower Confidence Limit	3.6426495	34.61%	29.15%	24.13%		
			34.61%	29.15%	24.13%		
			The body of the table contains:				
				% above USL			
				% Below LSL			
				Total % Out of Specification			
	Remember to confirm the Normality of the data before using the calculations in this workbook!						
	Enter Values only in the Yellow highlighted cells: The mean and standard deviation and their upper and lower confidence limit values,					d the Specification Lim	its.



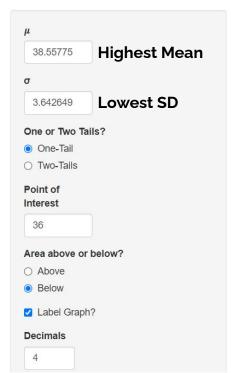
#### **Worst Case**

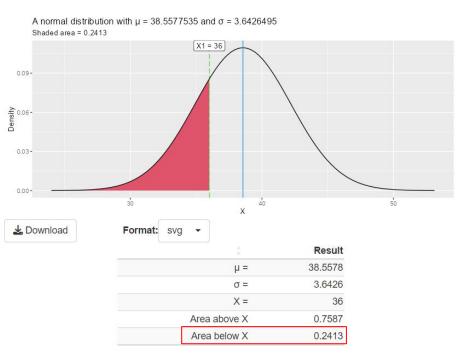


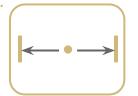




#### **Best Case**

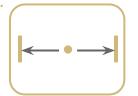






#### **Joint Probability**

- When we use a 95% confidence interval, there is a 5% chance that the parameter value will not fall within the interval.
- This is split into 2.5% chance of being above the upper limit and 2.5% chance of being below the lower limit.



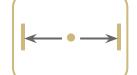
#### **Joint Probability**

 With a normal distribution, the mean and standard deviation are independent, so the chance of having a population mean and standard deviation worse than their respective interval limits is calculated by multiplying the two individual probabilities together. This results in a very low chance of 0.0625%.

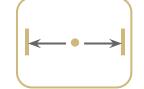
#### **Best / Worst Case**

Practice Activities



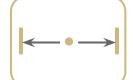


A test of new control modules has yielded a random sample with a mean (xbar) of 106.3 and a standard deviation (s) of 8.620, and it passed the normality test. The random sample consisted of 42 modules. Assume specifications of Target = 110 +/- 5, and a 95% confidence interval.

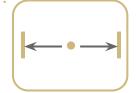


- Define the specification limits
  - USL = Upper Specification Limit
  - LSL = Lower Specification Limit
- Define the sample size used to obtain the estimates
- Determine the confidence level

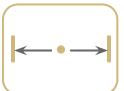




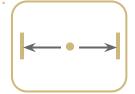
- Define the specification limits
  - USL = 110 + 5 = **115**
  - USL = 110 5 = 105
- Define the sample size used to obtain the estimates
  - o n = 42
- Determine the confidence level = 95%



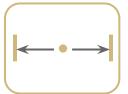
- Obtain the point estimate for the mean
- Obtain the point estimate for the standard deviation
- Define these values in the spreadsheet or RStudio



Estimator	Point Estimate
$\overline{X}$	106.3
S	8.62

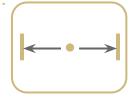


- Obtain the interval estimate for the mean (using the t distribution)
- Define the upper confidence limit and lower confidence limit in the spreadsheet or RStudio



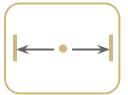
95% Confidence Interval

Estimator	Point Estimate	Interval Estimate
$\overline{X}$	106.3	103.614 - 108.986
S	8.62	



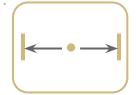
- Obtain the interval estimate for the standard deviation (using the  $\chi^2$  distribution)\*
- Define the upper confidence limit and lower confidence limit in the spreadsheet or RStudio

<sup>\*</sup>Requires normality



95% Confidence Interval

Estimator	Point Estimate	Interval Estimate
$\overline{X}$	106.3	103.614 - 108.986
S	8.62	7.093 - 10.992



- Determine the worst case combination of mean and standard deviation
  - Highest total % out of specification
- Determine the best case combination of mean and standard deviation
  - Lowest total % out of specification

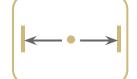




For the "Worst Case", what is the % below the LSL?

- A. 15.01%
- B. 44.98%
- C. 55.02%
- D. 83.02%





For the "Worst Case", what is the % above the USL?

A. 15.01%

B. 29.22%

C. 55.02%

D. 0.00%





For the "Worst Case", what is the total % Out of Specification?

- A. 83.02%
- B. 74.20%
- C. 66.73%
- D. 70.03%





For the "Best Case", what is the % below the LSL?

A. 42.73%

B. 19.82%

C. 0.06%

D. 28.71%





For the "Best Case", what is the % above the USL?

A. 11.00%

B. 19.82%

C. 5.42%

D. 28.71%





For the "**Best** Case", what is the total % Out of Specification?

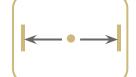
A. 48.53%

B. 0.06%

C. 53.73%

D. 52.06%

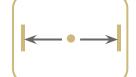
# Best and Worst Case Analysis - Example 1



If you did not have the spreadsheet or code, what would you have to do to do these Best Case/Worst Case Problems?

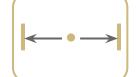
- A. I couldn't
- B. I wouldn't
- C. Figure out which combination of "mean" and "standard deviation" lead to the "Worst Case" (or "Best Case")
- D. Use the Normal distribution to find respective probabilities above and below the corresponding specification limits
- E. C and D above





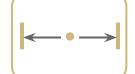
- The file Candy.txt relates to a new production process that has been started by a global Candy Company.
- The candy is sold in bags with a label weight of 12 ounces, which is the Nominal (Target) value for this process. The characteristic of interest is Candy Bag Ounces.





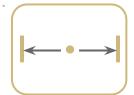
Because there are more serious consequences if the bags are lighter than they should be, versus heavier, the Nominal value is NOT centered between the two specifications; the USL = 12.50 and the LSL = 11.75.



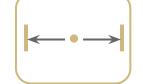


- Be sure draw yourself a picture and be careful when you answer the following questions for this problem.
- Use a Confidence Level of 90% for both Dispersion (Standard Deviation) and Location (Mean) in your calculations.

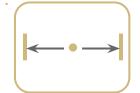




- Define the specification limits
  - USL = Upper Specification Limit
  - LSL = Lower Specification Limit
- Define the sample size used to obtain the estimates
- Determine the confidence level
- Test for normality

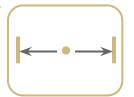


- Define the specification limits
  - O USL = 12.50
  - USL = 11.75
- Define the sample size used to obtain the estimates
  - o n =
- Determine the confidence level = 90%



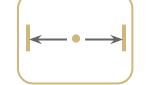
### **Test for Normality**

- Sample size < 25, use Anderson Darling and Shapiro Wilk, p value of 0.05
- Sample size ≥ 25, use the moment tests (skewness and kurtosis), p value of 0.05

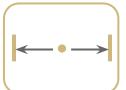


#### Can we assume Normality?

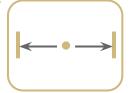
- Yes



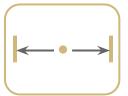
- Obtain the point estimate for the mean
- Obtain the point estimate for the standard deviation
- Define these values in the spreadsheet or RStudio



Estimator	Point Estimate
$\overline{X}$	12.018
S	0.2459

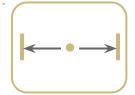


- Obtain the interval estimate for the mean (using the t distribution)
- Define the upper confidence limit and lower confidence limit in the spreadsheet or RStudio



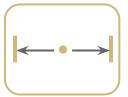
90% Confidence Interval

Estimator	Point Estimate	Interval Estimate
$\overline{X}$	12.018	11.923 - 12.113
S	0.2459	



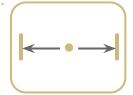
- Obtain the interval estimate for the standard deviation (using the  $\chi^2$  distribution)\*
- Define the upper confidence limit and lower confidence limit in the spreadsheet or RStudio

<sup>\*</sup>Requires normality

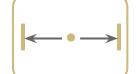


90% Confidence Interval

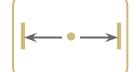
Estimator	Point Estimate	Interval Estimate
$\overline{X}$	12.018	11.923 - 12.113
S	0.2459	0.1952 - 0.3370



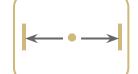
- Determine the worst case combination of mean and standard deviation
  - Highest total % out of specification
- Determine the best case combination of mean and standard deviation
  - Lowest total % out of specification



For the "Worst Case", what is the % below the LSL?



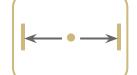
For the "Worst Case", what is the % above the USL?



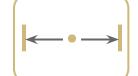
For the "Worst Case", what is the total % Out of Specification?



For the "Best Case", what is the % below the LSL?



For the "Best Case", what is the % above the USL?



For the "**Best** Case", what is the total % Out of Specification?