

Business Case: Capital Asset Summary

Part I: Summary Information and Justification (All Capital Assets)

Section A: Overview & General Information

Date Investment First Submitted: 2009-06-30
Date of Last Change to Activities: 2021-06-29
Investment Auto Submission Date:
Date of Last Investment Detail Update: 2021-04-27
Date of Last Business Case Update: 2021-04-27
Date of Last Revision: 2021-06-29

Agency: 006 - Department of Commerce **Bureau:** 00 - Agency-Wide Activity

1. Name of this Investment: OS OFM Commerce Business Systems (CBS)

2. Unique Investment Identifier (Ull): 006-000051000

Section B: Investment Detail

- Provide at least one Agency Strategic objective code ([A-11 Section 230](#)) and/or Agency Priority Goal code ([A-11 Section 250](#)) that this investment aligns to on performance.gov. If this investment aligns to more than one Agency strategic objective code and/or Agency Priority goal code list all that apply. If your agency does not report to performance.gov please use "0". This is required for Agency IT Portfolio Summary Part 1 and Part 2 Investments, not for Part 3 Investments.**

Agency Strategic Objective(s):

006SO18036: Accelerate Information Technology Modernization

Agency Priority Goal(s):

- Briefly describe the investment's return on investment, including benefits internal and external to the government and outcomes achieved or planned.**
The Department maintains a Federal Financial Management Improvement Act (FFMIA) compliant financial management system, the Commerce Business Systems (CBS). CBS provides reliable, timely information within a sophisticated security infrastructure. The system is capable of producing both financial and budget reports from information generated within the financial management system. CBS consists of a Core Financial System (CFS), including the Commerce Purchase Card System (CPCS) and the Budget and Execution Data Warehouse. The CBS program supports the DoC Strategic Plan; Deliver Customer Centered Service Excellence by: 1. Positioning the DoC to participate in Government-wide system initiatives in financial management and procurement by increasing standardization and consistency, and facilitating data exchange. 2. Allowing the DoC to stay current with changing Federal requirements for financial and administrative systems. This ever-growing emphasis on more efficient and effective financial and administrative management controls, activities, information, and reporting

makes the ability to quickly respond to new initiatives vital. 3. Improving data integrity through effective application of standardization and consistency, by increasing software flexibility to improve analysis and reporting capabilities and to support management decision-making.

3. If this investment will result in the elimination or the reduction of another major or non-major investment(s), please complete the following:

Table I.B.1 Affected Investment Information	
Investment UII	To Be Status
NONE	

4. Does the Investment currently include an intra- or inter-Agency shared service (common, shared, or centralized solution)?:
NO
5. Does the Investment plan to include an Intra- or Inter-Agency shared service that it does not currently include (common, shared, or centralized solution)?:
NO
6. If systems contained in this Investment collect data from the public, please identify the OMB Control Numbers which authorize that data collection as per the Paperwork Reduction Act. Use [Reginfo](#) at the following link to identify information collection requests and OMB control numbers. Agencies can work with their Records Officers to determine the applicability.
7. Provide the name of the Investment-level project manager:
Teresa Coppolino
8. Select the qualification/experience level of the Investment-level project manager (select one):
1 - FAC-P/PM(DAWIA-3)- Senior

Section C: Life Cycle Costs

1. Provide the total estimated life cycle costs for the investment in millions. Note: Do not enter information in the grey cells as these will be calculated.

Table I.C.1 Life Cycle Costs				
	PY-1 & Prior	PY 2021	CY 2022	BY 2023
Planning Costs:	0	0	0	0
DME (Excluding Planning) Costs:	0	0	0	0
DME (Including Planning) Govt. FTEs:	0	0	0	0
Sub-Total DME (including Internal Labor (Govt. FTE)):	0	0	0	0
O & M Costs:	\$33.554000	\$34.963000	\$36.007000	\$37.072000
O & M Internal Labor (Govt. FTE):	\$16.695000	\$16.695000	\$16.695000	\$16.695000
Sub-Total O & M Costs (Including Internal Labor (Govt. FTE)):	\$50.249000	\$51.658000	\$52.702000	\$53.767000
Total Cost (Including Internal Labor (Govt. FTE)):	\$50.249000	\$51.658000	\$52.702000	\$53.767000
Total Cost Internal Labor (Govt. FTE) costs:	\$16.695000	\$16.695000	\$16.695000	\$16.695000
# of FTE rep by costs:	95	95	95	95
Total change from prior year final President's Budget (\$)		\$51.658000	\$52.702000	
Total change from prior year final President's Budget		0.00%	0.00%	

Table I.C.1 Life Cycle Costs

	PY-1 & Prior	PY 2021	CY 2022	BY 2023
(%)				

2.
 - a. In which year did or will this investment begin? (specify year - e.g., PY-1= 2019)
1999
 - b. In which year will this investment reach the end of its estimated useful life? (specify year - e.g., FY+5 = 2027)
2025
3. Compare the funding levels for PY and CY to the final FY 2022 President's Budget for those same years. Briefly explain any significant changes. When making comparisons, ensure that you compare same-year-to-same-year (e.g., the FY20 level for 2020 versus the FY21 level for 2020):

There is no variance between the FY18 and FY19 budgets compared with the FY18 and FY19 President's budget.

Business Case Detail: Performance Measurement Report

Section A1: General Information

1. **Name of this Investment:** OS OFM COMMERCE BUSINESS SYSTEMS (CBS)
2. **Unique Investment Identifier (UII):** 006-000051000

Section C1: Projects Table

Projects Table C.1

Unique Project ID	Project Name	Project Goal	Project Start Date	Project Completion Date	Project Lifecycle Cost (\$M)	Software Project?
0518O18002	SmartPay3	Planning package for the life cycle for modification of CBS to interface with future new purchase card system.	10/02/2017	09/30/2019	\$1.9	Yes
0519O19001	G-Invoicing	Enhancements to CBS to address government mandate for electronic tracking of government interagency agreements.	02/28/2019	10/31/2022	\$1.5	No
0520O20001	Unique Entity Identifier	Implement use of Unique Entity Identifier in Commerce Business System	02/01/2020	04/29/2022	\$0.8	Yes

Section C2: Project Activities

1. Provide all non-agile project activities for projects in Table C.1 that started in a previous FY (PY and earlier) and that have not been completed by the beginning of the CY, as well as activities that are scheduled to start in the current FY and BY.

Project Activity Table C.2.1

Unique Project ID	Activity Name	Activity Description	Structure ID	Planned Start Date	Projected Start Date	Actual Start Date	Planned Completion Date	Projected Completion Date	Actual Completion Date	Planned Total Costs	Projected Total Costs	Actual Total Costs
0518O18002	SmartPay3 Analysis	SmartPay3 Analysis	0518O18002.1	2017-10-02	2017-10-02	2017-10-02	2018-03-31	2018-06-30	2019-05-28	0.050000	0.050000	0.943687
0518O18002	Requirements	Requirements for CBS Interface for SP3	0518O18002.2	2018-05-29	2018-05-29	2018-05-29	2018-10-31	2018-10-31	2018-10-31	0.450000	0.450000	0.278382
0518O18002	Development	Development for CBS Interface for SP3	0518O18002.4	2018-09-10	2018-09-10	2018-09-10	2019-02-28	2019-02-28	2019-04-30	0.325000	0.325000	0.022980
0518O18002	Design	Design for CBS Interface for	0518O18002.3	2018-11-01	2018-11-01	2018-11-01	2019-04-30	2019-04-30	2019-04-30	0.500000	0.500000	0.206300

Project Activity Table C.2.1

Unique Project ID	Activity Name	Activity Description	Structure ID	Planned Start Date	Projected Start Date	Actual Start Date	Planned Completion Date	Projected Completion Date	Actual Completion Date	Planned Total Costs	Projected Total Costs	Actual Total Costs
		SP3										
0518O18002	Testing	Testing for CBS Interface for SP3	0518O18002.5	2018-11-15	2018-11-15	2018-11-15	2019-05-03	2019-05-03	2019-05-03	0.300000	0.300000	0.002174
0518O18002	Deployment	Deployment of CBS Interface for SP3 to Bureaus	0518O18002.6	2019-05-04	2019-05-04	2019-05-04	2019-07-31	2019-07-31	2019-07-31	0.300000	0.300000	0.047321
0519O19001	G-Invoicing Planning Package - Analysis	G-Invoicing Analysis	0519O19001.1	2019-02-28	2019-02-28	2019-02-28	2019-12-31	2020-03-31	2020-03-31	0.600000	0.600000	1.379130
0520O20001	Unique Entity Identifier - Analysis	Unique Entity Identifier - Analysis	0520O20001.1	2020-02-01	2020-02-01	2020-02-01	2020-04-30	2020-04-30	2020-04-30	0.225000	0.225000	0.355260
0519O19001	G-Invoicing Requirements	Functional analysis of government-wide requirements for G-Invoicing project.	0519O19001.2	2020-03-01	2020-03-01	2020-03-01	2020-06-30	2020-09-30	2020-09-30	0.375000	0.375000	1.120255
0520O20001	Unique Entity Identifier - Development	Unique Entity Identifier - Development	0520O20001.2	2020-04-15	2020-04-15	2020-04-15	2020-10-15	2020-10-15	2020-10-15	0.300000	0.300000	0.129740
0520O20001	Unique Entity Identifier - Testing	Unique Entity Identifier - Testing	0520O20001.3	2020-09-01	2020-09-01	2020-09-01	2021-01-31	2021-01-31		0.130000	0.130000	
0520O20001	Unique Entity Identifier - Development	Unique Entity Identifier - Development	0520O20001.4	2021-02-01	2021-02-01	2021-02-01	2021-07-30	2021-07-30		0.025000	0.025000	
0519O19001	G-Invoicing Analysis and Design	G-Invoicing Analysis and Design	0519O19001.3	2021-03-01	2021-03-01	2021-03-01	2021-08-31	2021-08-31		0.500000	0.500000	

Section D: Operational Data

1. Provide the date and results of the last Operational Analysis (for operational and mixed life cycle systems/Investments):

1. **Date of Analysis:**
2. **Analysis Results:**
3. **Analysis Conclusion:** continue as is

2. **Report a minimum of 5 metrics using the following table to provide metrics and actual results for each individual metric:**

Metrics Definitions and Actual Results Table D.2 / D.3										
Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
30535	FY21 Prompt Payment Metric	Percent	2 - Strategic and Business Results			98.000000	Over target	Quarterly		No
Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment						
30535	289581	99.000000	06/30/2021							
30535	283783	99.000000	03/31/2021							
30535	283782	99.000000	12/31/2020							
30534	FY21 Prompt Payment Metric	Percent	2 - Strategic and Business Results			98.000000	Over target	Quarterly		No
Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment						
30534	283780	99.000000	03/31/2021							
30534	283779	99.000000	12/31/2020							
29086	Count of orders Tracked in G-	Number	2 - Strategic and Business Results	1000.000000	1000.000000	1.000000	Over target	Annual	006SO18036 : Accelerate	No

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
Invoicing									Information Technology Modernization	
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
NONE										
29085	FY20 Prompt Payment	Percentage	2 - Strategic and Business Results	98.000000	98.000000	98.000000	Over target	Quarterly	006SO18036 : Accelerate Information Technology Modernization	Yes
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
					29085	271446	99.000000	09/30/2020		
					29085	265931	99.000000	06/30/2020		
					29085	265784	99.000000	03/31/2020		
					29085	253724	98.150000	12/31/2019		
24999	Annual Financial System Cost per User	Dollars	3 - Financial Performance	6.885000	6.890000	6.890000	Under target	Annual	006SO18036 : Accelerate Information Technology Modernization	No
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
					24999	270730	7380.000000	09/01/2020	Cost is an estimate using number of core system users as reported by bureaus and the reported actual spend for the year by bureau.	
					24999	251625	7297.000000	09/30/2019	Cost is an estimate using number of core system users as reported by	

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
									bureaus and the reported actual spend for the year by bureau.	
					24999	237038	7309.000000	09/30/2018	Cost is an estimate using number of core system users as reported by bureaus and the reported actual spend for the year by bureau.	
					24999	174915	9901.000000	10/01/2016		
					24999	163878	6885.000000	10/01/2015	FY15 Result	
21557	System Availability: No more than 8 hours of unscheduled downtime during core hours per year - Measure availability of core financial system to bureau customers	Percent	2 - Strategic and Business Results	98.000000	98.000000	98.000000	Over target	Monthly	006SO18036 : Accelerate Information Technology Modernization	No
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
					21557	289582	100.000000	06/30/2021		
					21557	287461	100.000000	05/31/2021		
					21557	287460	100.000000	04/30/2021		
					21557	283781	99.810000	03/31/2021		
					21557	281662	99.560000	02/28/2021		
					21557	278526	100.000000	01/31/2021		

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					21557	276680	100.000000	12/31/2020		
					21557	275156	99.560000	11/30/2020		
					21557	274279	100.000000	10/31/2020		
					21557	271447	99.930000	09/30/2020		
					21557	270731	100.000000	08/31/2020		
					21557	265932	100.000000	07/31/2020		
					21557	265789	100.000000	06/30/2020		
					21557	265788	98.920000	05/31/2020		
					21557	265787	100.000000	04/30/2020		
					21557	265786	100.000000	08/31/2015		
					21557	265785	97.000000	07/31/2015		
					21557	259855	99.500000	11/30/2014		
					21557	259854	99.800000	12/31/2014		
					21557	259853	100.000000	01/31/2015		
					21557	259852	98.000000	02/28/2015		
					21557	259851	99.500000	03/31/2015		
					21557	259850	100.000000	04/30/2015		

Metrics Definitions and Actual Results Table D.2 / D.3										
Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					21557	259849	100.000000	05/31/2015		
					21557	259848	99.800000	06/30/2015		
					21557	259847	99.750000	09/30/2015		
					21557	259846	99.900000	03/31/2020		
					21557	258067	99.000000	01/31/2020		
					21557	258066	100.000000	02/29/2020		
					21557	253723	100.000000	12/31/2019		
					21557	253337	99.630000	11/30/2019		
					21557	251624	100.000000	10/31/2019		
					21557	250055	100.000000	09/30/2019		
					21557	246583	100.000000	07/31/2019		
					21557	246582	99.620000	08/31/2019		
					21557	245175	98.810000	06/30/2019		
					21557	243843	99.810000	05/31/2019		
					21557	242477	100.000000	04/30/2019		
					21557	241286	99.920000	03/31/2019		
					21557	239134	98.530000	03/07/2019		

Metrics Definitions and Actual Results Table D.2 / D.3										
Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					21557	237037	99.930000	12/31/2018		
					21557	233927	100.000000	10/31/2018		
					21557	232158	99.920000	09/30/2018		
					21557	228912	100.000000	07/31/2018		
					21557	228911	100.000000	08/31/2018		
					21557	224748	98.280000	06/30/2018		
					21557	223814	99.520000	05/31/2018		
					21557	222312	99.630000	04/30/2018		
					21557	220673	99.770000	03/31/2018		
					21557	219305	99.450000	02/28/2018		
					21557	217536	100.000000	01/31/2018		
					21557	216048	100.000000	12/31/2017		
					21557	214491	100.000000	11/30/2017		
					21557	212248	100.000000	10/31/2017		
					21557	210976	98.540000	09/30/2017		
					21557	193950	100.000000	05/31/2017		
					21557	193949	98.900000	06/30/2017		

Metrics Definitions and Actual Results Table D.2 / D.3										
Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					21557	193948	99.720000	07/31/2017		
					21557	193947	99.570000	08/31/2017		
					21557	188854	99.750000	04/30/2017		
					21557	187009	100.000000	03/31/2017		
					21557	185238	98.090000	02/28/2017		
					21557	183696	100.000000	12/31/2016		
					21557	183695	100.000000	01/31/2017		
					21557	178755	98.190000	10/31/2016		
					21557	178754	99.020000	11/30/2016		
					21557	174914	98.950000	07/31/2016		
					21557	174913	98.050000	08/31/2016		
					21557	174912	99.600000	09/30/2016		
					21557	170602	99.030000	06/30/2016		
					21557	167839	99.320000	05/31/2016		
					21557	165981	99.500000	04/30/2016		
					21557	161147	100.000000	02/29/2016		
					21557	158933	99.400000	01/31/2016		

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					21557	156682	100.000000	12/31/2015		
					21557	155332	99.430000	10/31/2015		
					21557	155331	99.430000	11/30/2015		
21555	Prompt Payment Performance Goal - Number of invoices paid on time out of total number of invoices paid - Measure Department's compliance with Prompt Payment Act	Percent	2 - Strategic and Business Results	98.000000	98.000000	98.000000	Over target	Quarterly	006SO18036 : Accelerate Information Technology Modernization	Yes
Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment						
21555	265793	98.800000	09/30/2015							
21555	265792	98.900000	06/30/2015							
21555	265791	97.800000	03/31/2015							
21555	265790	97.500000	12/31/2014							
21555	251623	99.120000	09/30/2019							
21555	246581	99.000000	06/30/2019							
21555	243842	90.000000	03/29/2019	Result is below target due to the delay in paying invoices during and after the end of the government shut down in Q2. Invoices could not be						

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
									paid during the 35 day shut down, and could not be paid until the financial systems were restored after the end of the shut down.	
					21555	241285	99.000000	12/31/2018		
					21555	237036	98.000000	09/30/2018		
					21555	228910	98.400000	06/30/2018		
					21555	223813	96.900000	03/31/2018		
					21555	219304	98.800000	12/31/2017		
					21555	193946	98.400000	03/31/2017		
					21555	193945	99.100000	06/30/2017		
					21555	188853	98.600000	12/31/2016		
					21555	174911	98.800000	09/30/2016		
					21555	158934	98.700000	12/31/2015		
21553	NOAA - Discounts Taken - Achieve Maximum Discounts/Rebates - (collected quarterly) - Measure performance towards President's Management Agenda goal	Percent	3 - Financial Performance				Over target	Quarterly		Yes

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
21551	NIST - Discounts Taken - Achieve Maximum Discounts/Rebates - (collected quarterly) - Measure performance towards President's Management Agenda goal	Percent	3 - Financial Performance		Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
					21553	158932	56.990000	12/31/2015		
					21553	137709	50.000000	03/31/2015		
					21553	125391	42.000000	12/31/2014		
					21553	112983	42.590000	09/30/2014		
					21553	104093	34.710000	06/30/2014		
							Over target	Quarterly	Yes	
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
					21551	158931	36.000000	12/31/2015		
					21551	155330	25.990000	09/30/2015		
					21551	137707	11.000000	03/31/2015		
					21551	125389	6.000000	12/31/2014		
					21551	112989	14.290000	09/30/2014		

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					21551	104091	13.790000	06/30/2014		
21549	Census - Discounts Taken - Achieve Maximum Discounts/Rebates - (collected quarterly) - Measure performance towards President's Management Agenda goal.	Percent	3 - Financial Performance				Over target	Quarterly		Yes
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
					21549	158929	49.320000	12/31/2015		
					21549	155328	50.180000	09/30/2015		
					21549	137703	44.000000	03/31/2015		
					21549	125387	34.000000	12/31/2014		
					21549	112979	59.210000	09/30/2014		
					21549	104089	56.980000	06/30/2014		
21547	Census Account Payable Receipts >31 days (collected quarterly) - Measuring Census	Percent	3 - Financial Performance				Under target	Quarterly		Yes

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
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compliance for paying vendors to Prompt Payment Act.

Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment
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21547 104087 1.150000 06/30/2014

21545	Customer Survey - Communication with Customers - Measure customers satisfaction with timeliness and content communications	Out of 5 points	1 - Customer Satisfaction (Process Results)	4.000000	4.000000	4.000000	Over target	Annual	006SO18036 : Accelerate Information Technology Modernization	No
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Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment
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21545 222311 4.070000 04/09/2018

21545	188852	4.100000	02/28/2017	
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21543	Customer Survey - Deliveries meet requirements - Measure customers satisfaction with quality and timeliness of software deliveries	Out of 5 points	1 - Customer Satisfaction (Process Results)	4.000000	4.000000	4.000000	Over target	Annual	006SO18036 : Accelerate Information Technology Modernization	No
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Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment
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21543 222310 4.070000 04/09/2018

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					21543	188851	4.100000	02/28/2017		
3100	NOAA - Discounts Lost - Achieve Maximum Discounts/Rebates - (collected quarterly)	Percent	3 - Financial Performance				Under target	Quarterly		Yes
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
					3100	158928	43.010000	12/31/2015		
					3100	137699	50.000000	03/31/2015		
					3100	125385	58.000000	12/31/2014		
					3100	112985	57.410000	09/30/2014		
					3100	104135	65.290000	06/30/2014		
					3100	92105	70.090000	03/31/2014		
					3100	80375	78.150000	12/31/2013		
					3100	69491	68.580000	09/30/2013		
					3100	61899	74.860000	06/30/2013		
					3100	56211	76.710000	03/31/2013		
					3100	44383	71.900000	12/31/2012		
					3100	33197	61.770000	06/29/2012		

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
3099	NIST - Discounts Lost - Achieve Maximum Discounts/Rebates - (collected quarterly)	Percent	3 - Financial Performance		3100	33195	63.880000	09/30/2012		
					3100	30821	61.770000	06/29/2012		
					3100	27659	61.770000	06/29/2012		
					3100	13655	63.820000			
					3100	6367	56.700000			
							Under target	Quarterly		Yes
Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment						
3099	158930	64.000000	12/31/2015							
3099	137701	89.000000	03/31/2015							
3099	125383	94.000000	12/31/2014							
3099	112977	85.710000	09/30/2014							
3099	104133	86.210000	06/30/2014							
3099	92097	80.950000	03/31/2014							
3099	80387	86.360000	12/31/2013							
3099	69487	53.740000	09/30/2013							

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					3099	61893	50.940000	06/30/2013		
					3099	56207	50.520000	03/31/2013		
					3099	44381	51.160000	12/31/2012		
					3099	33193	53.850000	06/29/2012		
					3099	33191	50.000000	09/30/2012		
					3099	30819	53.850000	06/29/2012		
					3099	27657	53.850000	06/29/2012		
					3099	13651	60.180000			
					3099	6365	43.240000			
3098	Census - Discounts Lost - Achieve Maximum Discounts/Rebates - (collected quarterly)	Percent	3 - Financial Performance				Under target	Quarterly		Yes
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
					3098	158927	50.680000	12/31/2015		
					3098	155329	49.820000	09/30/2015		
					3098	137695	56.000000	03/31/2015		
					3098	125381	66.000000	12/31/2014		

Metrics Definitions and Actual Results Table D.2 / D.3										
Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
3098					3098	112975	40.790000	09/30/2014		
					3098	104131	43.020000	06/30/2014		
					3098	92093	50.430000	03/31/2014		
					3098	80359	59.090000	12/31/2013		
					3098	69483	31.580000	09/30/2013		
					3098	61892	38.610000	06/30/2013		
					3098	56209	65.310000	03/31/2013		
					3098	44379	55.560000	12/31/2012		
					3098	33189	83.450000	06/29/2012		
					3098	33187	83.330000	09/30/2012		
					3098	30817	83.450000	06/29/2012		
					3098	27655	83.450000	06/29/2012		
					3098	13649	82.140000			
					3098	6363	79.170000			
3097	NOAA - % of IPAC Receipt Approvals more than 46 days (collected quarterly)	Percent	3 - Financial Performance				Under target	Quarterly		Yes

Metrics Definitions and Actual Results Table D.2 / D.3										
Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
					3097	158926	2.890000	12/31/2015		
					3097	137705	12.000000	03/31/2015		
					3097	125379	21.000000	12/31/2014		
					3097	112973	4.190000	09/30/2014		
					3097	104129	0.850000	06/30/2014		
					3097	92091	1.000000	03/31/2014		
					3097	80361	0.670000	12/31/2013		
					3097	69485	0.440000	09/30/2013		
					3097	61891	0.370000	06/30/2013		
					3097	56203	0.310000	03/31/2013		
					3097	44377	0.410000	12/31/2012		
					3097	33185	19.090000	06/29/2012		
					3097	33183	13.900000	09/30/2012		
					3097	30815	19.090000	06/29/2012		
					3097	27653	19.090000	06/29/2012		
					3097	13653	22.510000			

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					3097	6361	23.330000			
3096	NIST - % of IPAC Receipt Approvals more than 46 days (collected quarterly)	Percent	3 - Financial Performance				Under target	Quarterly		Yes
Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment						
3096	158925	7.820000	12/31/2015							
3096	137697	20.000000	03/31/2015							
3096	125377	11.000000	12/31/2014							
3096	112967	23.700000	09/30/2014							
3096	104127	23.280000	06/30/2014							
3096	92101	19.600000	03/31/2014							
3096	80357	9.850000	12/31/2013							
3096	69489	20.270000	09/30/2013							
3096	61890	24.780000	06/30/2013							
3096	56205	29.580000	03/31/2013							
3096	44375	15.970000	12/31/2012							
3096	33181	12.090000	06/29/2012							

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
3095	Census - % of IPAC Receipt Approvals more than 46 days (collected quarterly)	Percent	3 - Financial Performance		3096	33179	9.530000	09/30/2012		
					3096	30813	12.090000	06/29/2012		
					3096	27651	12.090000	06/29/2012		
					3096	13647	14.330000			
					3096	6359	6.820000			
							Under target	Quarterly		Yes
Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment						
3095	158923	2.650000	12/31/2015							
3095	137693	3.000000	03/31/2015							
3095	125375	2.000000	12/31/2014							
3095	112969	0.270000	09/30/2014							
3095	104125	0.290000	06/30/2014							
3095	92089	0.260000	03/31/2014							
3095	80383	0.370000	12/31/2013							
3095	69481	7.390000	09/30/2013							

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
3095					3095	61886	10.480000	06/30/2013		
					3095	56201	0.720000	03/31/2013		
					3095	44373	0.590000	12/31/2012		
					3095	33177	0.870000	06/29/2012		
					3095	33175	0.750000	09/30/2012		
					3095	30811	0.870000	06/29/2012		
					3095	27649	0.870000	06/29/2012		
					3095	13645	1.200000			
					3095	6357	0.800000			
3094	NOAA - % of line items of approved Purchase Card transactions - more than 25 days (collected quarterly)	Percent	3 - Financial Performance				Under target	Quarterly		Yes
Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment						
3094	112971	4.200000	09/30/2014							
3094	104123	5.300000	06/30/2014							
3094	92095	6.500000	03/31/2014							
3094	80381	8.700000	12/31/2013							

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
3093	NIST - % of line items of approved Purchase Card transactions - more than 25 days (collected quarterly)	Percent	3 - Financial Performance		3094	69479	4.800000	09/30/2013		
					3094	61889	5.700000	06/30/2013		
					3094	56199	5.900000	03/31/2013		
					3094	44371	5.100000	12/31/2012		
					3094	33173	5.330000	06/29/2012		
					3094	33171	4.580000	09/30/2012		
					3094	30809	5.330000	06/29/2012		
					3094	27647	5.330000	06/29/2012		
					3094	13643	4.890000			
					3094	6355	4.940000			
							Under target	Quarterly		Yes
Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment						
3093	112965	4.600000	09/30/2014							
3093	104121	2.500000	06/30/2014							
3093	92103	2.300000	03/31/2014							

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					3093	80363	2.200000	12/31/2013		
					3093	69475	3.200000	09/30/2013		
					3093	61888	3.100000	06/30/2013		
					3093	56197	3.300000	03/31/2013		
					3093	44369	5.800000	12/31/2012		
					3093	33169	6.620000	06/29/2012		
					3093	33167	6.770000	09/30/2012		
					3093	30807	6.620000	06/29/2012		
					3093	27645	6.620000	06/29/2012		
					3093	13641	9.040000			
					3093	6353	6.830000			
3092	Census - % of line items of approved Purchase Card transactions - more than 25 days (collected quarterly)	Percent	3 - Financial Performance				Under target	Quarterly		Yes
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
					3092	112963	1.100000	09/30/2014		

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
3091	NOAA - % of line items of approved Purchase Card transactions - 25 days or less (collected quarterly)	Percent	3 - Financial Performance		3092	104119	1.200000	06/30/2014		
					3092	92085	1.700000	03/31/2014		
					3092	80377	1.400000	12/31/2013		
					3092	69477	4.600000	09/30/2013		
					3092	61885	2.900000	06/30/2013		
					3092	56195	1.700000	03/31/2013		
					3092	44367	0.030000	12/31/2012		
					3092	33165	1.600000	06/29/2012		
					3092	33163	2.040000	09/30/2012		
					3092	30805	1.600000	06/29/2012		
					3092	27643	1.600000	06/29/2012		
					3092	13639	2.150000			
					3092	6351	0.560000			
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Metrics Definitions and Actual Results Table D.2 / D.3										
Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
3091								Result		
					3091	112959	95.800000	09/30/2014		
					3091	104117	94.700000	06/30/2014		
					3091	92081	93.500000	03/31/2014		
					3091	80379	91.300000	12/31/2013		
					3091	69471	95.200000	09/30/2013		
					3091	61887	94.300000	06/30/2013		
					3091	56191	94.100000	03/31/2013		
					3091	44365	94.900000	12/31/2012		
					3091	33161	94.670000	06/29/2012		
					3091	33159	95.420000	09/30/2012		
					3091	30803	94.670000	06/29/2012		
					3091	27641	94.670000	06/29/2012		
					3091	13635	95.110000			
					3091	6349	95.060000			
3090	NIST - % of line items of approved Purchase Card transactions - 25 days or less	Percent	3 - Financial Performance				Over target	Quarterly		Yes

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
	(collected quarterly)									
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
					3090	112981	95.400000	09/30/2014		
					3090	104115	97.500000	06/30/2014		
					3090	92073	97.700000	03/31/2014		
					3090	80367	97.800000	12/31/2013		
					3090	69467	96.800000	09/30/2013		
					3090	61883	96.900000	06/30/2013		
					3090	56193	96.700000	03/31/2013		
					3090	44363	94.200000	12/31/2012		
					3090	33157	93.380000	06/29/2012		
					3090	33155	93.230000	09/30/2012		
					3090	30801	93.380000	06/29/2012		
					3090	27639	93.380000	06/29/2012		
					3090	13637	90.960000			
					3090	6347	93.170000			
3089	Census - % of	Percent	3 - Financial				Over target	Quarterly		Yes

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
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line items of approved Purchase Card transactions - 25 days or less (collected quarterly)

Performance

Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment
3089	112957	98.900000	09/30/2014	
3089	104113	98.800000	06/30/2014	
3089	92087	98.300000	03/31/2014	
3089	80373	98.600000	12/31/2013	
3089	69469	95.400000	09/30/2013	
3089	61882	98.100000	06/30/2013	
3089	56185	98.300000	03/31/2013	
3089	44361	99.700000	12/31/2012	
3089	33153	98.400000	06/29/2012	
3089	33151	97.960000	09/30/2012	
3089	30799	98.400000	06/29/2012	
3089	27637	98.400000	06/29/2012	
3089	13633	97.850000		

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					3089	6345	99.440000			
3088	NOAA - % of line items of reconciled Purchase Card transactions - more than 25 days (collected quarterly)	Percent	3 - Financial Performance				Under target	Quarterly		Yes
Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment						
3088	158924	7.870000	12/31/2015							
3088	137689	1.000000	03/31/2015							
3088	125373	11.000000	12/31/2014							
3088	112949	5.300000	09/30/2014							
3088	104111	7.200000	06/30/2014							
3088	92071	9.700000	03/31/2014							
3088	80391	18.500000	12/31/2013							
3088	69473	5.500000	09/30/2013							
3088	61884	6.800000	06/30/2013							
3088	56189	6.300000	03/31/2013							
3088	44359	7.300000	12/31/2012							

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
3088					3088	33149	4.730000	06/29/2012		
					3088	33147	4.120000	09/30/2012		
					3088	30797	4.730000	06/29/2012		
					3088	27635	4.730000	06/29/2012		
					3088	13629	4.770000			
					3088	6343	4.900000			
3087	NIST - % of line items of reconciled Purchase Card transactions - more than 25 days (collected quarterly)	Percent	3 - Financial Performance				Under target	Quarterly		Yes
Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment						
3087	158921	1.300000	12/31/2015							
3087	137683	7.000000	03/31/2015							
3087	125371	1.000000	12/31/2014							
3087	112947	1.300000	09/30/2014							
3087	104109	1.400000	06/30/2014							
3087	92079	1.500000	03/31/2014							

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					3087	80365	1.300000	12/31/2013		
					3087	69465	1.300000	09/30/2013		
					3087	61877	1.700000	06/30/2013		
					3087	56183	1.900000	03/31/2013		
					3087	44357	2.900000	12/31/2012		
					3087	33145	1.560000	06/29/2012		
					3087	33143	1.940000	09/30/2012		
					3087	30795	1.560000	06/29/2012		
					3087	27633	1.560000	06/29/2012		
					3087	13627	1.550000			
					3087	6341	1.910000			
3086	Census - % of line items of reconciled Purchase Card transactions - more than 25 days (collected quarterly)	Percent	3 - Financial Performance				Under target	Quarterly		Yes
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
					3086	158922	11.450000	12/31/2015		

Metrics Definitions and Actual Results Table D.2 / D.3										
Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
3085	NOAA - % of line items of reconciled Purchase Card	Percent	3 - Financial Performance		3086	137691	3.000000	03/31/2015		
					3086	125369	2.000000	12/31/2014		
					3086	112955	1.000000	09/30/2014		
					3086	104107	1.400000	06/30/2014		
					3086	80395	1.000000	12/31/2013		
					3086	69457	7.800000	09/30/2013		
					3086	61879	10.100000	06/30/2013		
					3086	56175	9.300000	03/31/2013		
					3086	44355	6.400000	12/31/2012		
					3086	33141	1.910000	06/29/2012		
					3086	33139	2.160000	09/30/2012		
					3086	30793	1.910000	06/29/2012		
					3086	27631	1.910000	06/29/2012		
					3086	13631	1.960000			
					3086	6339	0.700000			
							Over target	Quarterly		Yes

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
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transactions - 25
days or less
(collected
quarterly)

Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment
3085	158919	98.370000	12/31/2015	
3085	137685	99.000000	03/31/2015	
3085	125367	89.000000	12/31/2014	
3085	112953	94.700000	09/30/2014	
3085	104105	92.800000	06/30/2014	
3085	92083	90.300000	03/31/2014	
3085	80369	81.500000	12/31/2013	
3085	69455	94.500000	09/30/2013	
3085	61880	93.200000	06/30/2013	
3085	56179	93.700000	03/31/2013	
3085	44353	92.700000	12/31/2012	
3085	33137	95.270000	06/29/2012	
3085	33135	95.880000	09/30/2012	
3085	30791	95.270000	06/29/2012	

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					3085	27629	95.270000	06/29/2012		
					3085	13625	95.230000			
					3085	6337	95.100000			
3084	NIST - % of line items of reconciled Purchase Card transactions - 25 days or less (collected quarterly)	Percent	3 - Financial Performance				Over target	Quarterly		Yes
Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment						
3084	158918	98.700000	12/31/2015							
3084	137681	93.000000	03/31/2015							
3084	125365	99.000000	12/31/2014							
3084	112951	98.700000	09/30/2014							
3084	104103	98.600000	06/30/2014							
3084	92075	98.500000	03/31/2014							
3084	80397	98.700000	12/31/2013							
3084	69459	98.700000	09/30/2013							
3084	61881	98.300000	06/30/2013							

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
3083	Census - % of line items of reconciled Purchase Card transactions - 25 days or less (collected quarterly)	Percent	3 - Financial Performance		3084	56187	98.100000	03/31/2013		
					3084	44351	97.100000	12/31/2012		
					3084	33133	98.440000	06/29/2012		
					3084	33131	98.060000	09/30/2012		
					3084	30789	98.440000	06/29/2012		
					3084	27627	98.440000	06/29/2012		
					3084	13623	98.450000			
					3084	6335	98.090000			
							Over target	Quarterly		Yes
Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment						
3083	158920	88.550000	12/31/2015							
3083	137687	97.000000	03/31/2015							
3083	125363	98.000000	12/31/2014							
3083	112961	99.000000	09/30/2014							

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
3083					3083	104101	98.600000	06/30/2014		
					3083	92077	99.000000	03/31/2014		
					3083	80399	99.000000	12/31/2013		
					3083	69461	92.200000	09/30/2013		
					3083	61876	89.900000	06/30/2013		
					3083	56177	90.700000	03/31/2013		
					3083	44349	93.600000	12/31/2012		
					3083	33129	98.090000	06/29/2012		
					3083	33127	97.840000	09/30/2012		
					3083	30787	98.090000	06/29/2012		
					3083	27625	98.090000	06/29/2012		
					3083	13619	98.040000			
					3083	6333	99.300000			
3079	NOAA Account Payable Receipts >31 days (collected quarterly)	Percent	3 - Financial Performance				Under target	Quarterly		Yes
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
					3079	104099	7.140000	06/30/2014		

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
3075	Clean Audit Opinion obtained on Consolidated Financial Statement	Percent	2 - Strategic and Business Results	100.000000	3079	92069	8.270000	03/31/2014		
					3079	77681	11.550000	12/31/2013		
					3079	69463	5.680000	09/30/2013		
					3079	61878	5.860000	06/30/2013		
					3079	56181	5.940000	03/31/2013		
					3079	44347	6.260000	12/31/2012		
					3079	33125	6.200000	06/29/2012		
					3079	33123	6.100000	09/30/2012		
					3079	30785	6.200000	06/29/2012		
					3079	27617	6.200000	06/29/2012		
					3079	13613	6.900000			
					3079	6325	7.170000			
					100.000000	100.000000	Over target	Annual	006SO18036 : Accelerate Information Technology Modernization	No
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
3075	281663	100.000000	11/16/2020							

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					3075	253336	100.000000	11/15/2019		
					3075	251622	100.000000	09/30/2019		
					3075	237035	100.000000	09/30/2018	FY2018 Audit has clean audit opinion.	
					3075	223812	100.000000	10/01/2017		
					3075	174910	100.000000	10/31/2016		