



KUALA LUMPUR KEPONG BERHAD

197301001526 (15043-V)

**Interim Financial Report
For the third quarter ended 30 June 2025**

The Directors are pleased to announce the unaudited financial results of the Group for the third quarter ended 30 June 2025.

Condensed Consolidated Statement of Profit or Loss
For the third quarter ended 30 June 2025

(The figures have not been audited.)

	Individual Quarter			Cumulative Quarter		
	3 months ended			9 months ended		
	30 June			30 June		
	2025	2024	+ / (-)	2025	2024	+ / (-)
	RM'000	RM'000	%	RM'000	RM'000	%
Revenue	6,432,340	5,503,324	16.9	18,715,263	16,594,740	12.8
Operating expenses	(5,861,688)	(5,105,358)	14.8	(17,337,269)	(15,447,013)	12.2
Other operating income	77,470	69,473	11.5	259,092	234,043	10.7
Finance costs	(123,991)	(117,134)	5.9	(368,895)	(334,338)	10.3
Net reversals of impairment/ (impairment losses) on financial assets	2,803	11,438	(75.5)	497	(510)	N/M
Share of results of associates	771	960	(19.7)	(54,323)	(81,434)	(33.3)
Share of results of joint ventures	(2,348)	331	N/M	4,931	(1,597)	N/M
Profit before taxation	525,357	363,034	44.7	1,219,296	963,891	26.5
Taxation	(137,406)	(93,164)	47.5	(398,013)	(277,484)	43.4
Net profit for the period	<u>387,951</u>	<u>269,870</u>	43.8	<u>821,283</u>	<u>686,407</u>	19.6
Attributable to:						
Equity holders of the Company	346,594	240,184	44.3	721,319	584,195	23.5
Non-controlling interests	<u>41,357</u>	<u>29,686</u>	39.3	<u>99,964</u>	<u>102,212</u>	(2.2)
	<u>387,951</u>	<u>269,870</u>	43.8	<u>821,283</u>	<u>686,407</u>	19.6
	Sen	Sen		Sen	Sen	
Earnings per share - basic	<u>31.1</u>	<u>21.9</u>		<u>65.3</u>	<u>53.8</u>	
Earnings per share - diluted	<u>N/A</u>	<u>N/A</u>		<u>N/A</u>	<u>N/A</u>	

N/M - Not meaningful

N/A - Not applicable

The Condensed Consolidated Statement of Profit or Loss should be read in conjunction with the Annual Financial Report for the year ended 30 September 2024.

Condensed Consolidated Statement of Other Comprehensive Income
For the third quarter ended 30 June 2025
(The figures have not been audited.)

	Individual Quarter		Cumulative Quarter	
	3 months ended		9 months ended	
	30 June		30 June	
	2025	2024	2025	2024
	RM'000	RM'000	RM'000	RM'000
Net profit for the period	387,951	269,870	821,283	686,407
Other comprehensive (loss)/income that will be reclassified subsequently to profit or loss				
Currency translation differences	(137,376)	(208,016)	22,038	(140,897)
Share of other comprehensive income/ (loss) in associates	160	-	20,785	(15,477)
	(137,216)	(208,016)	42,823	(156,374)
Other comprehensive income/(loss) that will not be reclassified subsequently to profit or loss				
Net change in fair value of equity instruments	89,688	35,711	132,600	90,711
Share of other comprehensive (loss)/ income in associates	(84)	-	(10,965)	2,384
Share of other comprehensive income/ (loss) in joint venture	-	3	-	(315)
	89,604	35,714	121,635	92,780
Total other comprehensive (loss)/income for the period	(47,612)	(172,302)	164,458	(63,594)
Total comprehensive income for the period	340,339	97,568	985,741	622,813
Attributable to:				
Equity holders of the Company	314,010	87,892	908,652	543,477
Non-controlling interests	26,329	9,676	77,089	79,336
	340,339	97,568	985,741	622,813

The Condensed Consolidated Statement of Other Comprehensive Income should be read in conjunction with the Annual Financial Report for the year ended 30 September 2024.

Condensed Consolidated Statement of Financial Position

As at 30 June 2025

(The figures have not been audited.)

	30 June 2025 RM'000	30 September 2024 RM'000
Assets		
Property, plant and equipment	13,060,813	13,186,943
Right-of-use assets	1,478,201	1,525,870
Investment properties	87,829	50,129
Inventories	2,020,516	2,014,809
Goodwill on consolidation	377,798	364,886
Intangible assets	46,011	46,900
Investments in associates	2,367,652	2,327,138
Investments in joint ventures	59,939	57,982
Other investments	920,474	765,313
Other receivables	347,850	382,715
Deferred tax assets	494,806	479,608
Derivative financial assets	428	460
Total non-current assets	21,262,317	21,202,753
Inventories	3,881,222	3,216,941
Biological assets	190,433	230,589
Trade and other receivables	3,818,196	3,034,342
Contract assets	43,040	56,374
Tax recoverable	103,784	192,173
Derivative financial assets	86,556	204,986
Short term funds	9,163	8,067
Cash and cash equivalents	3,136,587	2,383,532
Total current assets	11,268,981	9,327,004
Total assets	32,531,298	30,529,757
Equity		
Share capital	2,072,958	1,737,015
Reserves	12,236,744	11,989,383
	14,309,702	13,726,398
Less: Cost of treasury shares	(21,763)	(22,108)
Total equity attributable to equity holders of the Company	14,287,939	13,704,290
Non-controlling interests	1,261,835	1,302,642
Total equity	15,549,774	15,006,932
Liabilities		
Lease liabilities	345,027	346,161
Deferred income	66,813	72,909
Provision for retirement benefits	548,079	540,086
Borrowings	5,930,140	6,441,816
Deferred tax liabilities	1,076,112	1,111,142
Total non-current liabilities	7,966,171	8,512,114
Trade and other payables	2,127,671	1,902,246
Contract liabilities	184,326	173,174
Deferred income	8,347	8,629
Lease liabilities	17,956	22,590
Borrowings	6,282,276	4,783,435
Tax payable	150,400	56,488
Derivative financial liabilities	21,645	64,149
Dividend payable	222,732	-
Total current liabilities	9,015,353	7,010,711
Total liabilities	16,981,524	15,522,825
Total equity and liabilities	32,531,298	30,529,757
Net assets per share attributable to equity holders of the Company (RM)	12.83	12.50

The Condensed Consolidated Statement of Financial Position should be read in conjunction with the Annual Financial Report for the year ended 30 September 2024.

Condensed Consolidated Statement of Changes in Equity
For the third quarter ended 30 June 2025

(The figures have not been audited.)

	Attributable to the equity holders of the Company						Non-controlling interests	Total Equity
	Share capital	Capital reserve	Exchange fluctuation reserve	Fair value reserve	Retained earnings	Treasury shares		
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
At 1 October 2024	1,737,015	1,656,534	(233,197)	851,944	9,714,102	(22,108)	13,704,290	15,006,932
Net change in fair value of equity instruments	-	-	-	132,600	-	-	132,600	132,600
Transfer of reserves	-	6,824	-	-	(6,824)	-	-	-
Share of comprehensive income/(loss) in associates	-	-	20,785	-	(10,965)	-	9,820	9,820
Currency translation differences	-	(488)	45,401	-	-	-	44,913	22,038
Total other comprehensive income/(loss) for the period	-	6,336	66,186	132,600	(17,789)	-	187,333	164,458
Profit for the period	-	-	-	-	721,319	-	721,319	821,283
Total comprehensive income for the period	-	6,336	66,186	132,600	703,530	-	908,652	985,741
Issuance of shares to non-controlling interests	-	-	-	-	-	-	2,942	2,942
Employees' share grant scheme	464	-	-	-	-	345	809	809
Effect of changes in shareholdings in subsidiaries	-	-	326	-	(307)	-	19	-
Issuance of new shares pursuant to dividend reinvestment plan	335,479	-	-	-	-	-	335,479	335,479
Dividend paid - FY2024 final	-	-	-	-	(438,578)	-	(438,578)	(438,578)
Dividend payable - FY2025 interim	-	-	-	-	(222,732)	-	(222,732)	(222,732)
Dividends paid to non-controlling interests	-	-	-	-	-	-	(120,819)	(120,819)
Total transactions with owners of the Company	335,943	-	326	-	(661,617)	345	(325,003)	(442,899)
At 30 June 2025	2,072,958	1,662,870	(166,685)	984,544	9,756,015	(21,763)	14,287,939	15,549,774

Condensed Consolidated Statement of Changes in Equity
For the third quarter ended 30 June 2025

(Continued)
(The figures have not been audited.)

	Attributable to the equity holders of the Company								
	Share capital	Capital reserve	Exchange fluctuation reserve	Fair value reserve	Retained earnings	Treasury shares	Total	Non-controlling interests	Total Equity
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
At 1 October 2023	1,382,683	1,667,296	767,421	700,705	9,822,739	(22,108)	14,318,736	1,825,023	16,143,759
Net change in fair value of equity instruments	-	-	-	90,711	-	-	90,711	-	90,711
Realisation on fair value of equity instruments	-	-	-	(3,348)	3,348	-	-	-	-
Transfer of reserves	-	1,087	-	-	(1,087)	-	-	-	-
Share of comprehensive (loss)/income in associates	-	-	(15,477)	-	2,384	-	(13,093)	-	(13,093)
Share of comprehensive loss in joint venture	-	-	-	-	(315)	-	(315)	-	(315)
Currency translation differences	-	(2,430)	(115,591)	-	-	-	(118,021)	(22,876)	(140,897)
Total other comprehensive (loss)/income for the period	-	(1,343)	(131,068)	87,363	4,330	-	(40,718)	(22,876)	(63,594)
Profit for the period	-	-	-	-	584,195	-	584,195	102,212	686,407
Total comprehensive (loss)/income for the period	-	(1,343)	(131,068)	87,363	588,525	-	543,477	79,336	622,813
Acquisition through business combination	-	-	-	-	-	-	-	21,658	21,658
Issuance of shares to non-controlling interests	-	-	-	-	-	-	-	6,300	6,300
Redemption of redeemable preference shares	-	1,100	-	-	(1,100)	-	-	-	-
Effect of changes in shareholdings in subsidiaries	-	-	1,386	-	(38,393)	-	(37,007)	(516,415)	(553,422)
Issuance of new shares pursuant to dividend reinvestment plan	354,332	-	-	-	-	-	354,332	-	354,332
Dividend paid - FY2023 final	-	-	-	-	(431,374)	-	(431,374)	-	(431,374)
Dividend payable - FY2024 interim	-	-	-	-	(219,281)	-	(219,281)	-	(219,281)
Dividends paid to non-controlling interests	-	-	-	-	-	-	-	(95,886)	(95,886)
Total transactions with owners of the Company	354,332	1,100	1,386	-	(690,148)	-	(333,330)	(584,343)	(917,673)
At 30 June 2024	1,737,015	1,667,053	637,739	788,068	9,721,116	(22,108)	14,528,883	1,320,016	15,848,899

The Condensed Consolidated Statement of Changes in Equity should be read in conjunction with the Annual Financial Report for the year ended 30 September 2024.

Condensed Consolidated Statement of Cash Flows
For the third quarter ended 30 June 2025
(The figures have not been audited.)

	9 months ended 30 June	
	2025	2024
	RM'000	RM'000
Cash Flows from Operating Activities		
Profit before taxation	1,219,296	963,891
Adjustment for non-cash flow items:		
Depreciation and amortisation	782,314	790,644
Fair value surplus on deemed disposal of a joint venture	-	(8,556)
Surplus on government acquisition of land	(3,456)	(44,318)
Surplus on disposal of land	(5,736)	(14,242)
Surplus on disposal of right-of-use assets	(30)	-
Share of results of associates, net of tax	54,323	81,434
Share of results of joint ventures, net of tax	(4,931)	1,597
Other non-cash items	94,288	136,364
Non-operating items	272,268	230,184
Operating profit before working capital changes	2,408,336	2,136,998
Working capital changes:		
Net change in current assets	(1,116,885)	(219,896)
Net change in current liabilities	158,052	97,256
Cash generated from operations	1,449,503	2,014,358
Interest paid	(297,157)	(339,021)
Tax paid	(260,352)	(317,235)
Retirement benefits paid	(66,743)	(44,250)
Net cash generated from operating activities	825,251	1,313,852
Cash Flows from Investing Activities		
Purchase of property, plant and equipment	(746,828)	(1,222,569)
Purchase of right-of-use assets	(4,008)	(36,502)
Expenditure on land held for property development	(5,707)	(2,498)
Purchase of shares in subsidiaries, net of cash acquired	260	(272,222)
Purchase and subscription of shares in associates	(800)	(443,128)
Development of investment property	(37,716)	(13,591)
Purchase of intangible assets	(785)	(1,303)
Proceeds from disposal of property, plant and equipment	5,435	17,266
Compensation from government on land acquired	3,570	45,488
Proceeds from disposal of right-of-use assets	51	-
Proceeds from disposal of other investments	-	107,402
Proceeds from capital reduction in an associate	-	2,498
Advances to an associate	(9,240)	-
Advances to a joint venture	-	(1,193)
(Increase)/Decrease in short term funds	(1,324)	104,600
Repayment from/(Advances to) plasma project receivables	24,284	(19,378)
Dividends received from associates	5,995	13,609
Dividends received from investments	45,156	41,491
Interest received	41,644	47,822
Net cash used in investing activities	(680,013)	(1,632,208)

Condensed Consolidated Statement of Cash Flows
For the third quarter ended 30 June 2025
(Continued)
(The figures have not been audited.)

	9 months ended 30 June	
	2025	2024
	RM'000	RM'000
Cash Flows from Financing Activities		
Term loans received	88,793	1,029,115
Repayment of term loans	(380,081)	(301,033)
Payments of lease liabilities	(14,921)	(19,060)
Payments of lease interest	(11,299)	(5,206)
Net drawdown of short term borrowings	1,176,207	632,090
Dividends paid to shareholders of the Company	(103,099)	(77,042)
Dividends paid to non-controlling interests	(120,819)	(95,886)
Purchase of shares from non-controlling interests	-	(575,356)
Proceeds from partial disposal of shares in a subsidiary	-	21,934
Issuance of shares to non-controlling interests	2,942	6,300
Net cash generated from financing activities	<u>637,723</u>	<u>615,856</u>
Net increase in cash and cash equivalents	782,961	297,500
Cash and cash equivalents at 1 October	<u>2,380,671</u>	<u>2,297,993</u>
	3,163,632	2,595,493
Currency translation differences on opening balances	<u>(49,198)</u>	<u>(37,136)</u>
Cash and cash equivalents at 30 June	<u>3,114,434</u>	<u>2,558,357</u>
Cash and cash equivalents consist of:		
Cash and bank balances	1,317,901	1,103,808
Deposits with licensed banks	265,744	492,976
Money market funds	1,552,942	961,573
Bank overdrafts	<u>(22,153)</u>	<u>-</u>
	<u>3,114,434</u>	<u>2,558,357</u>

The Condensed Consolidated Statement of Cash Flows should be read in conjunction with the Annual Financial Report for the year ended 30 September 2024.

Notes to Interim Financial Report

A Explanatory Notes as required by MFRS 134 Interim Financial Reporting

A1. Basis of Preparation

The Interim Financial Report is unaudited and has been prepared in compliance with Malaysian Financial Reporting Standard ("MFRS") 134 *Interim Financial Reporting*, issued by the Malaysian Accounting Standards Board and paragraph 9.22 of the Main Market Listing Requirements of the Bursa Malaysia Securities Berhad ("BMSB"). The report should be read in conjunction with the audited financial statements of the Group for the financial year ended 30 September 2024.

The accounting policies and methods of computation adopted by the Group in this Interim Financial Report are consistent with those adopted in the audited financial statements for the year ended 30 September 2024 except for the adoption of the following amendments to MFRSs:

Amendments to MFRSs effective for annual periods beginning on or after 1 January 2024

- *Lease Liability in a Sale and Leaseback* (Amendments to MFRS 16 *Leases*)
- *Classification of Liabilities as Current or Non-current* (Amendments to MFRS 101 *Presentation of Financial Statements*)
- *Non-current Liabilities with Covenants* (Amendments to MFRS 101 *Presentation of Financial Statements*)
- *Supplier Finance Arrangements* (Amendments to MFRS 107 and MFRS 7)

The application of these amendments to MFRSs has no significant effect to the financial statements of the Group.

A2. Seasonal and Cyclical Factors

The Group's plantation and farming operations are affected by seasonal crop production, weather conditions and fluctuating commodity prices.

A3. Unusual Items

There were no items affecting the assets, liabilities, equity, net income or cash flows that are unusual because of their nature, size or incidence.

A4. Changes in Estimates

There were no significant changes in the amount of estimates reported in prior interim periods or prior financial years that have a material effect in the current interim period.

A5. Changes in Debt and Equity Securities

There were no issuance, cancellation, repurchase, resale and repayment of debts and equity securities during the quarter ended 30 June 2025.

Notes to Interim Financial Report
(Continued)

A6. Dividends Paid

	9 months ended 30 June	
	2025	2024
	RM'000	RM'000
Dividend proposed in Year 2024, paid in Year 2025:		
Final single tier dividend 40 sen (2024: 40 sen) per share	<u>438,578</u>	<u>431,374</u>

The Board of Directors of the Company had determined that the Dividend Reinvestment Plan ("DRP") which was approved by the shareholders of the Company at the annual general meeting of the Company held on 21 February 2024 should apply to the entire portion of the final dividend for financial year ended 30 September 2024.

The final dividend of RM438,578,000 was paid on 26 February 2025, RM335,479,000 of which was satisfied by the issuance of 17,214,040 new shares of the Company pursuant to the DRP and the balance via cash payment of RM103,099,000.

Dividends are paid on the number of outstanding shares in issue and fully paid of 1,096,445,356 (2024: 1,078,435,986).

A7. Segment Information

Segment information is presented in respect of the Group's reportable segments which are based on the Group's management and internal reporting structure.

(a) Segment revenue and results

	Plantation RM'000	Manufacturing RM'000	Property Development RM'000	Investment Holding/ Others RM'000	Elimination RM'000	Consolidated RM'000
9 months ended 30 June 2025						
Revenue						
External revenue	2,739,623	15,561,506	150,374	263,760	-	18,715,263
Inter-segment revenue	1,927,586	3,253	-	163,779	(2,094,618)	-
Total revenue	<u>4,667,209</u>	<u>15,564,759</u>	<u>150,374</u>	<u>427,539</u>	<u>(2,094,618)</u>	<u>18,715,263</u>
Results						
Operating results	1,625,735	48,373	20,678	69,176	-	1,763,962
Interest income	29,912	13,145	2,108	32,839	(26,714)	51,290
Finance costs	(7,353)	(136,200)	(2,625)	(249,431)	26,714	(368,895)
Share of results of associates	4,424	5,121	(55)	(63,813)	-	(54,323)
Share of results of joint ventures	-	4,931	-	-	-	4,931
Segment results	<u>1,652,718</u>	<u>(64,630)</u>	<u>20,106</u>	<u>(211,229)</u>	<u>-</u>	<u>1,396,965</u>
Corporate expense						<u>(177,669)</u>
Profit before taxation						<u>1,219,296</u>

Notes to Interim Financial Report

(Continued)

	Plantation	Manufacturing	Property Development	Investment Holding/ Others	Elimination	Consolidated
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
9 months ended						
30 June 2024						
Revenue						
External revenue	2,832,773	13,321,369	205,271	235,327	-	16,594,740
Inter-segment revenue	1,232,401	74	-	63,839	(1,296,314)	-
Total revenue	4,065,174	13,321,443	205,271	299,166	(1,296,314)	16,594,740
Results						
Operating results	1,068,611	197,329	37,681	22,885	-	1,326,506
Interest income	33,230	13,727	3,073	46,548	(34,931)	61,647
Finance costs	(13,189)	(107,235)	(2,556)	(246,289)	34,931	(334,338)
Share of results of associates	2,874	2,956	(22)	(87,242)	-	(81,434)
Share of results of joint ventures	-	(1,597)	-	-	-	(1,597)
Segment results	1,091,526	105,180	38,176	(264,098)	-	970,784
Corporate expense						(6,893)
Profit before taxation						963,891

(b) Segment assets

	Plantation	Manufacturing	Property Development	Investment Holding/ Others	Consolidated
	RM'000	RM'000	RM'000	RM'000	RM'000
As at 30 June 2025					
Operating assets	11,170,378	12,729,833	2,942,925	2,661,981	29,505,117
Associates	24,379	69,720	14,693	2,258,860	2,367,652
Joint ventures	-	59,939	-	-	59,939
Segment assets	11,194,757	12,859,492	2,957,618	4,920,841	31,932,708
Tax assets					598,590
Total assets					32,531,298
As at 30 September 2024					
Operating assets	11,229,764	11,510,732	2,859,614	1,872,746	27,472,856
Associates	23,475	67,194	4,708	2,231,761	2,327,138
Joint ventures	-	57,982	-	-	57,982
Segment assets	11,253,239	11,635,908	2,864,322	4,104,507	29,857,976
Tax assets					671,781
Total assets					30,529,757

Notes to Interim Financial Report

(Continued)

(c) Segment liabilities

	Plantation RM'000	Manufacturing RM'000	Property Development RM'000	Investment Holding/ Others RM'000	Consolidated RM'000
As at 30 June 2025					
Segment liabilities	1,119,526	6,027,696	343,744	8,041,314	15,532,280
Tax liabilities and dividend payable					1,449,244
Total liabilities					16,981,524
As at 30 September 2024					
Segment liabilities	872,918	5,092,251	282,770	8,107,256	14,355,195
Tax liabilities					1,167,630
Total liabilities					15,522,825

A8. Event Subsequent to Reporting Date

There were no material events that arisen which have not been reflected in the interim report in the interval between the end of reporting period and the date of this report.

A9. Changes in the Composition of the Group

There were no material changes in the composition of the Group arising from business combinations, acquisition or disposal of subsidiaries and long-term investments, restructurings and discontinued operations during the quarter under review.

A10. Changes in Contingent Liabilities and Contingent Assets

There were no material changes in the contingent liabilities or contingent assets since the last annual reporting date.

A11. Capital Commitments

	30 June 2025 RM'000	30 September 2024 RM'000
Capital expenditure		
Approved and contracted	423,419	592,056
Approved but not contracted	465,745	905,990
	889,164	1,498,046

Notes to Interim Financial Report

(Continued)

A12. Significant Related Party Transactions

The significant related party transactions set out below were carried out in the normal course of business and on terms and conditions not more materially different from those obtainable in transactions with unrelated parties.

	9 months ended 30 June	
	2025 RM'000	2024 RM'000
(i) Transactions with associates and joint ventures		
Sale of goods	297,264	297,839
Purchase of goods	1,602,788	1,111,124
Service charges paid	1,992	1,679
Research and development services paid	12,816	13,398
(ii) Transactions with companies in which certain Directors are common directors and/or have direct or deemed interest		
Sale of goods		
Chlor-Al Chemical Pte Ltd	1,100	1,382
PT Satu Sembilan Delapan	-	8,320
Siam Taiko Marketing Co Ltd	1,419	1,247
TMK Chemical Berhad	7,872	6,704
Storage tanks rental received		
TMK Chemical Berhad	1,874	3,622
Purchases of goods		
Borneo Taiko Clay Sdn Bhd	4,197	4,839
Bukit Katho Estate Sdn Bhd	7,591	6,304
CCM Chemicals Sdn Bhd	16,281	7,715
Kampar Rubber & Tin Co Sdn Bhd	9,945	8,711
Kekal & Deras Sdn Bhd	2,504	2,101
Ladang Tai Tak (Kota Tinggi) Sdn Bhd	-	14,014
Malay Rubber Plantations (M) Sdn Bhd	13,865	11,392
PT Agro Makmur Abadi	84,265	70,758
PT Java Taiko Mineralindo	2,219	2,625
PT Safari Riau	37,257	29,929
PT Satu Sembilan Delapan	-	1,789
Taiko Acid Works Sdn Bhd	1,706	559
Taiko Clay Marketing Sdn Bhd	4,439	4,822
Taiko Drum Industries Sdn Bhd	3,805	974
TMK Chemical Berhad	7,341	14,719
Management fees paid		
Farming Management Services Pty Ltd	2,399	2,290
Aircraft operating expenses and management services paid		
Smooth Route Sdn Bhd	1,334	1,929

Notes to Interim Financial Report
(Continued)

	9 months ended 30 June	
	2025 RM'000	2024 RM'000
(iii) Transactions between subsidiaries and non-controlling interests		
Sale of goods		
Alami Commodities Sdn Bhd	28,249	-
Mitsui & Co Ltd	140,858	107,297
Mitsui & Co (Malaysia) Sdn Bhd	286,435	253,459
Mitsui & Co (U.S.A.) Inc	36,011	9,491
Mitsui Plastics Trading (Shanghai) Co Ltd	-	723
Purchases of goods		
PT Tanjung Sarana Lestari	670,724	577,918
Rental of land paid		
PT Perkebunan Nusantara I	26,914	15,657

B Explanatory Notes as required by the BMSB Revised Listing Requirement

B1. Analysis of Performance

3rd Quarter FY2025 vs 3rd Quarter FY2024

	Quarter Ended		
	30/06/2025 RM'000	30/06/2024 RM'000	+ / (-) %
Revenue	6,432,340	5,503,324	16.9
Segment results			
Plantation	620,019	363,446	70.6
Manufacturing	26,990	23,193	16.4
Property development	9,042	18,683	(51.6)
Investment holding/Others	(58,386)	(62,657)	(6.8)
	597,665	342,665	74.4
Corporate (expense)/income	(72,308)	20,369	N/M
Profit before taxation	525,357	363,034	44.7

N/M - Not meaningful

The Group's 3rd quarter pre-tax profit jumped 44.7% to RM525.4 million (3QFY2024: profit RM363.0 million) with a higher revenue of RM6.432 billion (3QFY2024: RM5.503 billion).

Notes to Interim Financial Report

(Continued)

Comments on the business segments are as follows:

Plantation

Plantation segment reported a substantial increase in profit to RM620.0 million (3QFY2024: profit RM363.4 million) driven by:

- Stronger CPO and PK selling prices realised as follows:

	3QFY2025	3QFY2024	% Change
Crude Palm Oil (RM/mt ex-mill)	3,912	3,788	3.3
Palm Kernel (RM/mt ex-mill)	3,420	2,251	51.9

- Improvement in CPO and PK sales volume.
- Fair value gain of RM3.8 million (3QFY2024: loss RM2.2 million) on valuation of unharvested fresh fruit bunches.
- Higher gain of RM7.7 million (3QFY2024: gain RM87,000) from fair value changes on outstanding derivative contracts.

Manufacturing

Manufacturing segment reported an overall increase in revenue to RM5.384 billion (3QFY2024: RM4.465 billion). This segment delivered improved performance in the current quarter, supported by a strong recovery in the refineries, which rebounded from a loss in the same quarter last year. However, this was partially offset by a lower profit contribution from the Oleochemical division. Meanwhile, the non-oleochemical division recorded a slightly reduced loss.

Property Development

Property segment's profit declined to RM9.0 million (3QFY2024: profit RM18.7 million) on the back of lower revenue of RM66.6 million (3QFY2024: RM78.2 million).

Investment Holding/Others

This segment reported a lower loss of RM58.4 million (3QFY2024: loss RM62.7 million) mainly attributable to higher dividend income from an overseas quoted investment.

Corporate

Net corporate expense of RM72.3 million (3QFY2024: net income RM20.4 million) had included the following items:

- Foreign currency exchange loss of RM58.2 million (3QFY2024: loss RM25.6 million) on translation of inter-company loans denominated in foreign currencies.
- Surplus on sale of land and government acquisition of RM3.7 million (3QFY2024: surplus RM35.2 million).
- Previous year had accounted for a fair value surplus of RM8.6 million on deemed disposal of a joint venture.

Notes to Interim Financial Report

(Continued)

Todate 3rd Quarter FY2025 vs Todate 3rd Quarter FY2024

	Todate Ended		+ / (-)
	30/06/2025	30/06/2024	
	RM'000	RM'000	%
Revenue	18,715,263	16,594,740	12.8
Segment results			
Plantation	1,652,718	1,091,526	51.4
Manufacturing	(64,630)	105,180	N/M
Property development	20,106	38,176	(47.3)
Investment holding/Others	(211,229)	(264,098)	(20.0)
	1,396,965	970,784	43.9
Corporate expense	(177,669)	(6,893)	*
Profit before taxation	1,219,296	963,891	26.5

* More than 100%

N/M - Not meaningful

The Group's pre-tax profit for todate 3rd quarter soared 26.5% to RM1.219 billion (Todate 3QFY2024: profit RM963.9 million) supported by a 12.8% increase in revenue to RM18.715 billion (Todate 3QFY2024: RM16.595 billion).

Comments on various business segments are as follows:

Plantation

Sharp rise in Plantation segment's profit to RM1.653 billion (Todate 3QFY2024: profit RM1.092 billion) boosted by:

- Higher CPO and PK selling prices realised as follows:

	Todate 3QFY2025	Todate 3QFY2024	% Change
Crude Palm Oil (RM/mt ex-mill)	4,012	3,619	10.9
Palm Kernel (RM/mt ex-mill)	3,196	1,978	61.6

- Increase in CPO sales volume.
- Net gain of RM204,000 (Todate 3QFY2024: loss RM3.0 million) from fair value changes on outstanding derivative contracts.

However, the improvement in result was partially offset by higher fair value loss of RM14.9 million (Todate 3QFY2024: loss RM9.9 million) on valuation of unharvested fresh fruit bunches.

Manufacturing

Despite higher revenue of RM15.562 billion (Todate 3QFY2024: RM13.321 billion), Manufacturing segment recorded a loss of RM64.6 million (Todate 3QFY2024: profit RM105.2 million) primarily caused by losses posted by the non-oleochemical division and refineries and lower profit contribution from the Oleochemical division.

Notes to Interim Financial Report

(Continued)

Property Development

Property segment's profit slid 47.3% to RM20.1 million (Todate 3QFY2024: profit RM38.2 million) with a lower revenue of RM150.4 million (Todate 3QFY2024: RM205.3 million).

Investment Holding/Others

This segment registered a lower loss at RM211.2 million (Todate 3QFY2024: loss RM264.1 million) mainly attributable to:

- Decrease in share of equity loss of RM63.8 million (Todate 3QFY2024: share of equity loss RM87.2 million) from an overseas associate, Synthomer plc.
- Profit of RM17.1 million (Todate 3QFY2024: loss RM23.4 million) from Farming sector.

Corporate

Higher net corporate expense of RM177.7 million (Todate 3QFY2024: net expense RM6.9 million) largely due to:

- Increased foreign currency exchange loss of RM132.1 million (Todate 3QFY2024: loss RM41.7 million) from translation of inter-company loans denominated in foreign currencies.
- Lower surplus of RM9.2 million (Todate 3QFY2024: surplus RM58.6 million) on sale of land and government acquisition.
- Previous year had accounted for a fair value surplus of RM8.6 million on deemed disposal of a joint venture.

B2. Variation of Results to Immediate Preceding Quarter

3rd Quarter FY2025 vs 2nd Quarter FY2025

	Current Quarter Ended 30/06/2025 RM'000	Immediate Preceding Quarter Ended 31/03/2025 RM'000	+ / (-) %
Revenue	6,432,340	6,337,458	1.5
Segment results			
Plantation	620,019	454,258	36.5
Manufacturing	26,990	(38,262)	N/M
Property development	9,042	3,518	*
Investment holding/Others	(58,386)	(94,787)	(38.4)
	597,665	324,727	84.1
Corporate expense	(72,308)	(54,804)	31.9
Profit before taxation	525,357	269,923	94.6

* More than 100%

N/M - Not meaningful

The Group's 3rd quarter profit before taxation was higher at RM525.4 million (2QFY2025: profit RM269.9 million) while revenue increase marginally to RM6.432 billion (2QFY2025: RM6.337 billion).

Notes to Interim Financial Report

(Continued)

Comments on various business segments are as follows:

Plantation

Despite a weaker CPO selling price realised at RM3,912/mt (2QFY2025: RM4,116/mt), Plantation segment's profit climbed to RM620.0 million (2QFY2025: profit RM454.3 million) aided by:

- Better PK selling price realised at RM3,420/mt (2QFY2025: RM3,265/mt).
- Higher CPO and PK sales volume.
- Fair value gain of RM3.8 million (2QFY2025: loss RM53.4 million) on valuation of unharvested fresh fruit bunches.
- Higher gain of RM7.7 million (2QFY2025: gain RM2.3 million) from fair value changes on outstanding derivative contracts.

Manufacturing

Notwithstanding a slight decline in revenue to RM5.384 billion (2QFY2025: RM5.420 billion), Manufacturing segment returned to a profit of RM27.0 million (2QFY2025: loss RM38.3 million). This turnaround was mainly driven by a strong profit contribution from the refineries and kernel crushing operations, which had recorded a loss in the preceding quarter, as well as a reduced loss from the non-oleochemical division. However, this was partially offset by a lower profit contribution from the Oleochemical division.

Property Development

Property segment's profit improved to RM9.0 million (2QFY2025: profit RM3.5 million) backed by higher revenue of RM66.6 million (2QFY2025: RM39.7 million).

Investment Holding/Others

This segment reported a much lower loss of RM58.4 million compared to the preceding quarter's loss of RM94.8 million primarily due to the following:

- Previous quarter had accounted for a share of equity loss of RM63.3 million from an overseas associate, Synthomer plc. The loss posted by Synthomer plc was mainly caused by its weak performance coupled with non-operating charges incurred on amortisation of acquired intangibles, impairment loss and restructuring costs.
- Recognition of dividend income from an overseas quoted investment.

However, these were partially offset by a loss of RM17.7 million from the Farming sector, compared to a profit of RM34.6 million in the preceding quarter.

Corporate

Increase in net corporate expense to RM72.3 million (2QFY2025: net expense RM54.8 million) mainly due to a higher foreign currency exchange loss of RM58.2 million (2QFY2025: loss RM40.0 million) from translation of inter-company loans denominated in foreign currencies.

Notes to Interim Financial Report

(Continued)

B3. Prospects

The Group has delivered its third quarter result for the current financial with PATAMI of RM346.6 million (Q3FY2024: RM240.2 million), bringing Year-To-Date ("YTD") PATAMI of RM721.3 million (YTD FY2024: RM584.2 million), a 24% improvement.

The palm oil prices briefly touched RM4,500/mt in second quarter of calendar year 2025 before retreating to low of RM3,800/mt in late April 2025, following a seasonal rebound in Malaysian output. Prices recovered in June 2025, supported by the U.S. biofuel support mandate proposal and heightened geopolitical tensions in the Middle East. Looking ahead, prices are expected to remain volatile in the second half of 2025 as the industry enters its peak production cycle with Malaysian output plateauing and Indonesia's slower growth. Firmer domestic biodiesel demand in Indonesia, improved palm oil price competitiveness, and tighter global soybean supply prospects are likely to lend further support to palm oil prices in the coming months.

The Plantation segment contributed strongly to the Group's financial performance, with YTD pre-tax profit rising 51% to RM1.65 billion (FY2024: RM1.09 billion), driven by higher average selling prices for Crude Palm Oil ("CPO") and palm kernel, and improved CPO sales volume. The Group's initiatives to enhance its Fresh Fruit Bunch ("FFB") yield, and drive better productivity are yielding small tangible results, enabling this segment to sustain its strong contribution to the Group.

In the Manufacturing segment's midstream business, refining margins are expected to stay tight, reflecting competitive selling prices and volatile feedstock costs. The Oleochemicals sub-segment is expected to see gradual improvement following a trough, with potential upside from selected markets and the ramp-up of new capacities, though the pace and extent of recovery remain uncertain. The Group will leverage the softer market conditions to strengthen internal processes, streamline operations, and optimise resources to reinforce long-term competitiveness. In fact, management has put in increased focus into the turnaround strategies for some of the loss-making businesses.

As a shareholder, the Group will keep close watch on its investment in Synthomer plc ("Synthomer"), as Synthomer's performance will have an impact on the Group's results. Market conditions for Synthomer's business is still under pressure, despite minor signs of improvement in certain business segments. Synthomer's management has instituted cost-saving initiatives which have further supported its results. For the 9-month period ended 30 June 2025, the Group has accounted for equity losses of RM64 million from Synthomer (compared to loss of RM87 million a year ago). This share of equity losses are non-cash in nature. The Group will also assess for any potential impairment of its investment towards the end of the financial year.

Overall, the Group is well positioned to deliver a stronger performance for the financial year ending 30 September 2025 compared to FY2024. The major capital expenditure cycle has been completed with key investment already in place, and capital spending has since normalised. With cash generation remaining robust, the Group will continue to adopt a prudent and disciplined approach in navigating the remainder of FY2025 considering the challenging macroeconomic landscape.

Notes to Interim Financial Report

(Continued)

B4. Profit Forecast and Profit Guarantee

The Group did not issue any profit forecast or profit guarantee during the current financial year-to-date.

B5. Taxation

	Individual Quarter		Cumulative Quarter	
	3 months ended		9 months ended	
	30 June		30 June	
	2025	2024	2025	2024
	RM'000	RM'000	RM'000	RM'000
Current tax expense				
Malaysian taxation	67,265	46,828	174,117	126,668
Overseas taxation	85,060	61,195	264,792	183,278
	152,325	108,023	438,909	309,946
(Over)/Under provision in respect of previous year				
Malaysian taxation	(5,505)	(2,470)	(6,239)	(1,111)
Overseas taxation	644	376	6,747	17,570
	(4,861)	(2,094)	508	16,459
	147,464	105,929	439,417	326,405
Deferred tax				
Origination and reversal of temporary differences	(2,149)	(14,954)	(38,945)	(50,395)
(Over)/Under provision in respect of previous year	(7,909)	2,189	(2,459)	1,474
	(10,058)	(12,765)	(41,404)	(48,921)
Total	137,406	93,164	398,013	277,484
Profit before taxation	525,357	363,034	1,219,296	963,891
Tax at Malaysian income tax rate of 24% (FY2024: 24%)	126,086	87,128	292,631	231,334
Effect of different tax rates in foreign jurisdictions	(8,674)	(9,863)	(18,056)	(26,429)
Withholding tax on foreign dividend and interest income	6,451	15,005	36,629	47,868
Expenses not deductible for tax purposes	30,155	17,988	75,303	44,815
Tax exempt and non-taxable income	(19,516)	(30,929)	(41,118)	(74,454)
Tax incentives	5,348	(4,596)	(9,180)	(10,134)
Deferred tax assets not recognised during the period	3,486	18,795	36,609	28,610
Reversal/(Utilisation) of previously unrecognised tax losses and unabsorbed capital allowances	3,990	(588)	(3,529)	(1,580)
Tax effect on associates' and joint ventures' results	378	(310)	11,854	19,927
(Over)/Under provision of tax expense in respect of previous year	(4,861)	(2,094)	508	16,459
(Over)/Under provision of deferred tax in respect of previous year	(7,909)	2,189	(2,459)	1,474
Tax on foreign source income remitted which previously exempted	2,428	-	18,408	-
Others	44	439	413	(406)
Tax expense	137,406	93,164	398,013	277,484

Notes to Interim Financial Report
(Continued)

B6. Status of Corporate Proposals Announced

There were no corporate proposals announced.

B7. Group Borrowings

As at the end of the reporting period, the Group's borrowings were as follows:

	As at 30 June 2025					
	Long Term		Short Term		Total Borrowings	
	Foreign Denomination	RM Denomination	Foreign Denomination	RM Denomination	Foreign Denomination	RM Denomination
	'000	RM'000	'000	RM'000	'000	RM'000
Secured						
Term loans	Euro 340	1,688	Euro 3,113	15,455	Euro 3,453	17,143
Unsecured						
Bank overdrafts	-	-	Euro 4,462	22,153	Euro 4,462	22,153
Revolving credit	-	-	Euro 103,000	511,441	Euro 103,000	511,441
	-	-	AUD 27,000	74,844	AUD 27,000	74,844
	-	-	GBP 51,000	295,045	GBP 51,000	295,045
	USD 1,260	5,305	USD 42,093	177,291	USD 43,353	182,596
	-	-	-	142,000	-	142,000
Trade financing	-	-	USD 80,464	338,916	USD 80,464	338,916
	-	-	Euro 86,866	431,280	Euro 86,866	431,280
	-	-	Rmb 421,598	247,899	Rmb 421,598	247,899
	-	-	Rp 316,313,682	82,052	Rp 316,313,682	82,052
	-	-	-	1,438,507	-	1,438,507
Term loans	Euro 2,295	11,393	Euro 30,247	150,172	Euro 32,542	161,565
	-	-	AUD 2,918	8,089	AUD 2,918	8,089
	-	1,911,754	-	133,500	-	2,045,254
Bankers' acceptance	-	-	USD 14,234	60,272	USD 14,234	60,272
	-	-	-	553,360	-	553,360
Islamic medium term notes	-	4,000,000	-	1,600,000	-	5,600,000
Total		5,930,140		6,282,276		12,212,416

	As at 30 June 2024					
	Long Term		Short Term		Total Borrowings	
	Foreign Denomination	RM Denomination	Foreign Denomination	RM Denomination	Foreign Denomination	RM Denomination
	'000	RM'000	'000	RM'000	'000	RM'000
Secured						
Term loans	Euro 621	3,142	Euro 1,042	5,269	Euro 1,663	8,411
Unsecured						
Revolving credit	-	-	Euro 95,000	480,219	Euro 95,000	480,219
	-	-	AUD 23,000	72,351	AUD 23,000	72,351
	-	-	GBP 65,000	387,712	GBP 65,000	387,712
	USD 10,185	48,105	USD 14,920	70,424	USD 25,105	118,529
	-	-	-	51,800	-	51,800
Trade financing	-	-	USD 40,925	193,068	USD 40,925	193,068
	-	-	Euro 47,197	238,572	Euro 47,197	238,572
	-	-	Rp 65,612,781	18,903	Rp 65,612,781	18,903
	-	-	-	1,387,219	-	1,387,219
Term loans	Euro 32,935	166,478	Euro 494	2,496	Euro 33,429	168,974
	-	-	AUD 2,275	7,156	AUD 2,275	7,156
	-	-	USD 30,000	141,525	USD 30,000	141,525
	-	-	Rmb 149,500	97,040	Rmb 149,500	97,040
	-	1,867,015	-	120,000	-	1,987,015
Export credit refinancing	-	-	-	2,577	-	2,577
Bankers' acceptance	-	-	-	227,710	-	227,710
Islamic medium term notes	-	5,600,000	-	-	-	5,600,000
Total		7,684,740		3,504,041		11,188,781

Exchange Rates Applied	As at 30 June	
	2025	2024
USD / RM	4.2120	4.7175
Euro / RM	4.9649	5.0548
Rp1,000 / RM	0.2594	0.2881
Rmb / RM	0.5880	0.6491
GBP / RM	5.7852	5.9648
AUD / RM	2.7720	3.1457

Notes to Interim Financial Report

(Continued)

B8. Derivative Financial Instruments

The forward foreign exchange contracts are entered into by the Group as hedges for committed sales and purchases denominated in foreign currencies. The hedging of the foreign currencies is to minimise the exposure of the Group to fluctuations in foreign exchange on receipts and payments.

The commodity future contracts are entered into with the objective of managing and hedging the Group's exposure to the adverse price movements in the vegetable oil commodities.

The interest rate swap contracts are entered into to convert floating rate liabilities to fixed rate liabilities to reduce the Group's exposure from adverse fluctuations in interest rates on underlying debt instruments.

As at 30 June 2025, the values and maturity analysis of the outstanding derivatives are as follows:

Derivatives	Contract/Notional	Fair value
	Value	Net gains/(losses)
	Net long/(short)	Net gains/(losses)
	RM'000	RM'000
(i) Forward foreign exchange contracts		
- Less than 1 year	(2,559,211)	60,170
(ii) Commodity futures contracts		
- Less than 1 year	(1,698,743)	4,714
(iii) Interest rate swap contracts		
- Less than 1 year	798	27
- 1 year to 3 years	5,307	215
- More than 3 years	4,382	213

The above derivative contracts are recognised at fair value on contract dates and are subsequently re-measured at fair value through profit or loss. The resulting gain or loss from the re-measurement is recognised in profit or loss.

For the third quarter ended 30 June 2025, there have been no significant changes to the Group's exposure to credit risk, market risk and liquidity risk from the previous financial year. Since the previous financial year, there have been no changes to the Group's risk management objectives, policies and processes.

B9. Fair Value Changes of Financial Liabilities

The Group does not have any financial liabilities which are measured at fair value through profit or loss except for derivative financial instruments.

B10. Material Litigation

There was no pending material litigation as at the date of this report.

B11. Dividend

- An interim single tier dividend of 20 sen (2024: 20 sen) per share has been authorised by the Directors in respect of the financial year ending 30 September 2025 and was paid to the shareholders on 29 July 2025.
- The total dividend for the current financial year to-date is single tier dividend of 20 sen (2024: 20 sen) per share.

Notes to Interim Financial Report

(Continued)

B12. Earnings Per Share

Basic earnings per share

The earnings per share is calculated by dividing the net profit for the period attributable to equity holders of the Company by the weighted average number of shares of the Company in issue during the period.

	Individual Quarter		Cumulative Quarter	
	3 months ended		9 months ended	
	30 June		30 June	
	2025	2024	2025	2024
(a) Net profit for the period attributable to equity holders of the Company (RM'000)	346,594	240,184	721,319	584,195
(b) Weighted average number of shares	1,113,659,396	1,096,405,067	1,104,311,304	1,086,502,399
(c) Earnings per share (sen)	31.1	21.9	65.3	53.8

B13. Audit Report

The audit report for the financial year ended 30 September 2024 was not subject to any qualifications.

B14. Profit Before Taxation

Profit before taxation is arrived at after charging and (crediting) the following:

	Individual Quarter		Cumulative Quarter	
	3 months ended		9 months ended	
	30 June		30 June	
	2025	2024	2025	2024
	RM'000	RM'000	RM'000	RM'000
Interest income	(16,387)	(24,287)	(51,290)	(61,647)
Other income including dividend income	(56,319)	(73,679)	(128,009)	(140,714)
Interest expense	123,991	117,134	368,895	334,338
Depreciation and amortisation	261,615	271,373	782,314	790,644
(Write-back)/Provision for and write-off of receivables	(2,803)	(2,285)	(497)	2,207
Provision for and write-off of inventories	26,105	12,878	25,733	11,400
Surplus on disposal of land	(3,395)	(3,714)	(5,736)	(14,242)
Surplus on government acquisition of land	(312)	(31,478)	(3,456)	(44,318)
Foreign exchange loss	81,021	48,162	96,724	113,642
(Gain)/Loss on derivatives	(103,115)	42,721	149,123	(28,517)
Exceptional items	-	-	-	-

By Order of the Board
CHANG POOI YEE
Company Secretary

27 August 2025