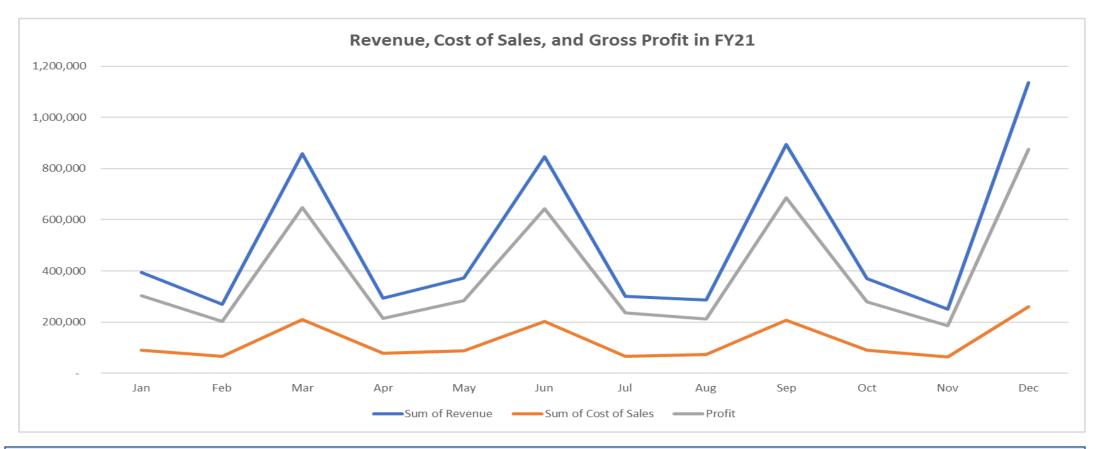
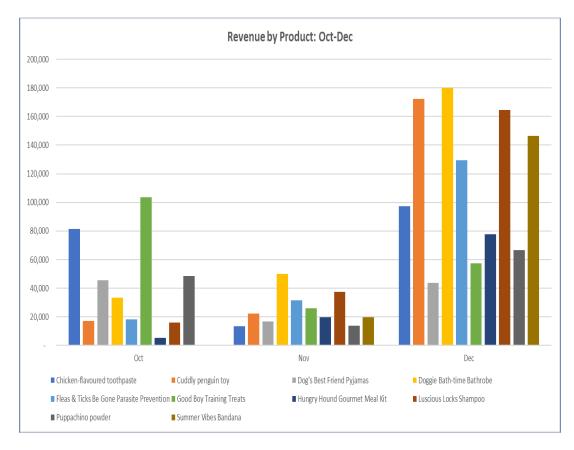


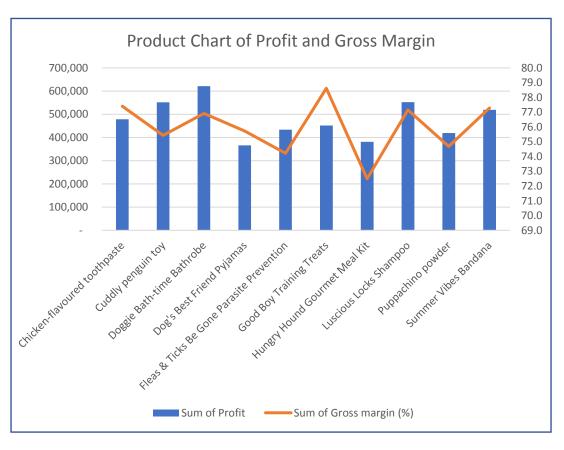
# **Key Insights – Seasonality**



Revenues are subject to quarterly spike in the month of March, June, September and December. The quarterly spike observed is due to public holidays within this periods and especially in December.

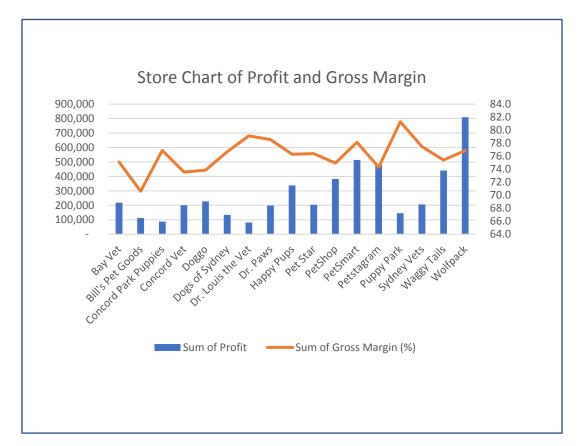
# **Key Insights – Product Profitability**

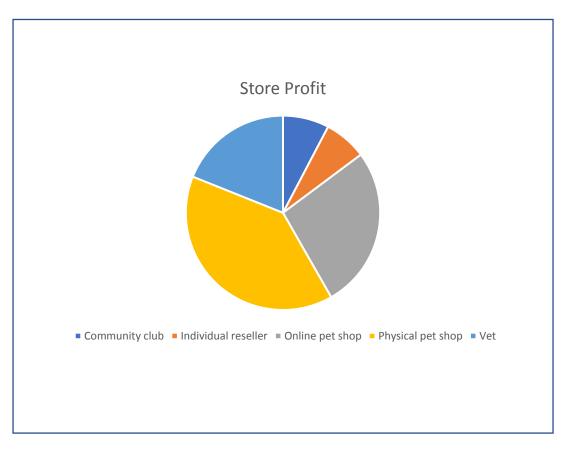




Top 3 selling products in December were: Doggie Bath-time Bathrobe; Cuddly penguin toy; and Luscious Locks Shampoo Good Boy Training Treats, had the highest gross margin. Doggie Bath-time Bathrobe had the highest profit

# **Key Insights – Store Profitability**





Top 3 stores by revenue: Wolfpack, PetSmart and Petstagram. Top 3 store by Gross Margin: Puppy Park, Dr. Louis the Vet and PetSmart.

Physical pet shop was the most profitable

# **Mad Paws Competitor Analysis**





| KEY BALANCES          | MAD PAWS   | MOULIN POOCH |
|-----------------------|------------|--------------|
| Revenue               | 2,854,648  | 6,273,844    |
| Operating<br>Expenses | 15,441,755 | 1,864,200    |
| Net Income/Loss       | 11,934,981 | 2,452,632    |
| Total Assets          | 16,848,283 | 3,824,630    |
| Total Liabilities     | 2,872,274  | 681,036      |

#### **Profit & Loss:**

Moulin pooch had a revenue of 120% higher than Mad Paws. Moulin Pooch had a net income after tax of approx. \$2.5 million whereas Mad Paws had a net loss of approx. \$12 million due to high operating expenses.

### **Balance Sheet:**

Mad Paws has higher assets than Moulin Pooch and were able to keep a debt profile of 0.17 (Indicates a good financial position). Both companies have a balanced balance sheet.

## **Financial Performance**

#### **Revenue:**

Physical Pet Shop had more sales and accounted for 99% YoY growth with a 39% increase in revenue.

### **Gross profit:**

We recorded 166% in Gross profit. Cost of sales was kept at 10% with high efficiency in sales.

### **Operating expenses:**

Depreciation & amortization, Salaries and wages accounted for increase in operating expenses due to investment in PP & E and hiring more employees.

#### **Metrics:**

Current ratio increased by 1.7 and Net profit by 19%. Debt ratio was fairly constant, and ROE reduced by 15%.

|                     | 2020 | 2021 |
|---------------------|------|------|
| Gross Profit Margin | 57%  | 76%  |
| Net Profit Margin   | 20%  | 39%  |
| Current Ratio       | 8.0  | 9.7  |
| Debt Ratio          | 17%  | 18%  |
| Return on Equity    | 93%  | 78%  |

#### **Profit & Loss Statement**

For the year ended 31 Dec 2021

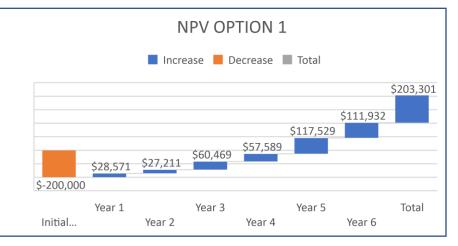
|                             |            |            |           | ement   |
|-----------------------------|------------|------------|-----------|---------|
|                             | 2020       | 2021       | \$        | %       |
|                             | \$         | \$         |           |         |
| Revenue                     |            |            |           |         |
| Community club              | 322,908    | 467,799    | 144,891   | 45%     |
| Individual reseller         | 228,130    | 466,054    | 237,924   | 104%    |
| Online pet shop             | 901,833    | 1,695,777  | 793,944   | 88%     |
| Physical pet shop           | 1,125,837  | 2,460,645  | 1,334,808 | 119%    |
| Vet                         | 579,883    | 1,183,569  | 603,686   | 104%    |
| Total Revenue               | 3,158,591  | 6,273,844  | 3,115,253 | 99%     |
| Cost of Sales               | -1,363,876 | -1,499,467 | -135,591  | 10%     |
| Gross Profit                | 1,794,715  | 4,774,376  | 2,979,661 | 166%    |
|                             |            |            |           |         |
| Other income                | -          | 300,000    | 300,000   | #DIV/0! |
| Operating Expenses          |            |            |           |         |
| Salaries & wages            | -500,600   | -1,095,600 | -595,000  | 119%    |
| Marketing expense           | -172,500   | -236,400   | -63,900   | 37%     |
| Software subscriptions      | -92,000    | -142,200   | -50,200   | 55%     |
| Rent and utilities          | -100,000   | -120,000   | -20,000   | 20%     |
| Depreciation & amortisation | -25,000    | -200,000   | -175,000  | 700%    |
| Other general expenses      | -50,000    | -70,000    | -20,000   | 40%     |
| Total Operating Expenses    | -940,100   | -1,864,200 | -924,100  | 98%     |
| Profit Before Tax           | 854,615    | 3,210,176  | 2,355,561 | 276%    |
|                             |            |            |           |         |
| Income Tax                  | -213,654   | -757,544   | -543,890  | 255%    |
| Net income after Tax        | 640,961    | 2,452,632  | 1,811,671 | 283%    |
|                             |            |            |           |         |

# **Investment Opportunities**

### Option 1:

Invest in a new machine to produce bow ties for dog

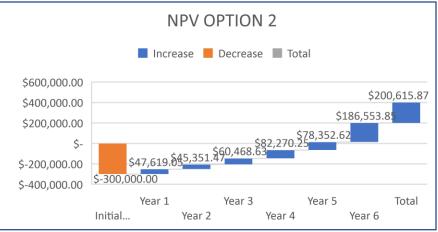




### Option 2:

Invest in a new Physical Pet Store





Investment option 1 is a better investment with a higher Net Present value (NPV) of \$203,301

