

AMAZON.COM, INC.
Consolidated Balance Sheets
(in millions, except per share data)
(unaudited)

	<u>December 31, 2022</u>	<u>March 31, 2023</u>
<u>ASSETS</u>		
Current assets:		
Cash and cash equivalents	\$ 53,888	\$ 49,343
Marketable securities	16,138	15,062
Inventories	34,405	34,170
Accounts receivable, net and other	42,360	37,646
Total current assets	146,791	136,221
Property and equipment, net	186,715	190,754
Operating leases	66,123	68,262
Goodwill	20,288	22,749
Other assets	42,758	46,392
Total assets	<u>\$ 462,675</u>	<u>\$ 464,378</u>
<u>LIABILITIES AND STOCKHOLDERS' EQUITY</u>		
Current liabilities:		
Accounts payable	\$ 79,600	\$ 66,907
Accrued expenses and other	62,566	66,382
Unearned revenue	13,227	14,281
Total current liabilities	155,393	147,570
Long-term lease liabilities	72,968	74,267
Long-term debt	67,150	67,084
Other long-term liabilities	21,121	20,931
Commitments and contingencies		
Stockholders' equity:		
Preferred stock (\$0.01 par value; 500 shares authorized; no shares issued or outstanding)	—	—
Common stock (\$0.01 par value; 100,000 shares authorized; 10,757 and 10,773 shares issued; 10,242 and 10,258 shares outstanding)	108	108
Treasury stock, at cost	(7,837)	(7,837)
Additional paid-in capital	75,066	79,863
Accumulated other comprehensive income (loss)	(4,487)	(3,973)
Retained earnings	83,193	86,365
Total stockholders' equity	146,043	154,526
Total liabilities and stockholders' equity	<u>\$ 462,675</u>	<u>\$ 464,378</u>