

#### Candidate Information

Assessment Profile: Project Name: Clerk- General Entry Level

Completion Date: 11-16-2018

#### Disclaimer:

Information enclosed on these pages is confidential in nature and is intended only for the person(s) to whom it pertains or other authorized individuals. You must not rely on the information in the report as an alternative to certain advice from an appropriately qualified professional. If you have any specific questions about any specific matter you should consult an appropriately qualified professional.

General Entry Level - All Industries 7.0

#### Instructions

#### Prepare for the Interview:

In order to conduct an effective interview, appropriate preparation needs to take place. It is important to complete the following before interviewing an applicant:

- Become familiar with the competencies associated with the job and choose one or two questions from each competency to ask the interviewee.
- Review the candidate's application or resume and make note of any issues that you need to follow-up on. Some examples of potential issues are gaps in employment or working at a job for less than a year.

## Greeting and Introduction:

Now you are ready to meet the applicant. When greeting the applicant introduce yourself and provide him/her some background information about yourself. Explain the purpose of the interview, for example, 'The purpose of the interview is to determine if there is a match between your interests and qualifications and the position.' Provide the interviewee with a brief overview of the interview structure so that he/she knows what to expect. Here are some tips for structuring the interview:

- Take notes. It will make it easier to evaluate the applicants afterward without forgetting the specific details.
- Tell the applicant that there will be time at the end of the interview for any questions that he/she may have.
- At the end of the interview tell the applicant about the company and the specific job that he/she is applying for.

#### Ask Competency-based Interview Questions:

Now you are ready to begin asking questions. Begin with questions that you have about the interviewee's application or resume. Ask questions about his/her previous work history or any potential issues that you noticed from the resume. When these are complete, transition into the structured part of the interview by asking questions associated with competencies for the job. Probe the applicant to give you a complete answer by asking Situation, Behavior, Outcome probes.

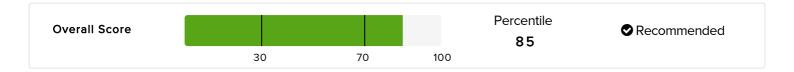
# Bring the Interview to a Close:

When all of the questions are asked, you need to close the interview. Give the applicant specific details including the job duties, hours worked, compensation, and information about the company. Sell the position and company to the applicant by emphasizing job fit, sources for job satisfaction, and opportunities for growth. Finally, close the interview by thanking the candidate for his/her time and by giving him/her a timeline for the application process.

#### Rate the Applicant:

The last step is to evaluate the candidate. Some tips to help you complete a good evaluation are:

- Review your notes.
- Determine ratings for the applicant on each competency as well as an overall rating by using the anchor scales.
- Determine your final recommendation.



# Details

30 70 100 Percentile <b>68</b>	Behavior: How did you develop the plan?	Behavior: How did you develop the plan? What did you do if you were off course with the plan?	
	Situation: What was the goal? Why	did you set such a challenging go	al?
	Describe an ambitious goal that you goal.	ı have met and the plan that you u	sed to complete the
	Outcome: Did you complete the probehavior?	ject? What was your team's reacti	on to your ambitious
	Behavior: What strategies did you u	se to take lead of the project to e	nsure completion?
	Tell me about a time when you had  Situation: Why did you have to take		oject in a team setting.
	Outcome: Did you accomplish the g		
	Behavior: What actions did you take	to mitigate the problems created	by the obstacles?
	Situation: What was the goal? What	were the obstacles?	
	Tell me about a time when you set obstacles to achieve this goal.	a challenging goal and had to go	through numerous
Achievement	of significant obstacles. This trait is charac high-quality work; and being competitive.		on and pride in producing

3

ts ambitious
oals and is notivated to lieve goals by rinsic factors.
everes through bstacles when ttempting to nplete a goal.
competitive in plicable work situations.
cs with a sense urgency when ced with time pressures.
roaches work a high amount of intensity.
njoys being gnized for hard work and :hievements.

## Professional Potential

This is a measure of the tendency to have potential for professional success across industry type and functional area. This is characterized by scores that are derived from responses to questions regarding academic and social background, and aspirations concerning work.

Tell me about the time you were most effective in putting your industry expertise to use to solve a business problem.

Situation: What problem did you face?

<u>Behavior</u>: What industry skills did you use? What methods did you use to apply this expertise?

 $\underline{\text{Outcome:}} \ \textbf{What impact did this have on the problem?}$ 

What do you do to ensure that your professional/technical knowledge is up to date and keeps you on the cutting edge of the industry?

<u>Situation:</u> How often do you update your knowledge?

<u>Behavior:</u> What do you do to ensure that others also obtain this knowledge? How do you use technical resources available to you in your organization?

Percentile 38

100

Outcome: How do you learn about professional or technical developments?

Describe the best compliment or recognition you received for your understanding of the business and its customers.

<u>Situation:</u> What was the compliment or recognition you received? What was your understanding of the business and your customers that merited recognition?

<u>Behavior</u>: What did you do to learn about the industry's history and customers? What did you do to learn about potential competitors?

Outcome: What impact did this recognition have on your work?

Below Average		Average	Above	Average	
1	2	3	4	5	
Fails to consider and incorporate prior experiences when facing new problems.		Draws upon prior experience when facing problems similar to ones encountered in the past.	Uses approaches and ideas used to solve past problems when face with new problems, even if the problems are seemingly unrelated		
Explores only the surface of his/her knowledge when identifying solutions to problems; stops looking at problems once the most obvious solution has been identified.		Searches knowledge and expertise for a different solution If the obvious one will not work.	Thoroughly probes and stretches his/her knowledge for the best solution; keeps looking for alternative solutions even after one or two obvious solutions have been identified.		
Does not take steps to keep industry knowledge up-to-date.		Will occasionally be involved in projects to keep industry knowledge up-to- date.	Continuously works to keep industry knowledge up-to-date.		
Has not received recognition for industry expertise.		Has received some recognition for industry expertise.		eceive recognition ustry expertise.	

# Responsibility

This component measures the tendency of a person's responsibility for his/her own actions and a commitment to performing assigned tasks. This trait is characterized by: reliability; proactive involvement in work; and a dedication to complete even the most mundane tasks.

Tell me about a time when you had to complete many routine and dull tasks for a significant time period.

Situation: What were the mundane tasks?

Behavior: How did you stay committed to these tasks?

Outcome: Did you complete all the dull tasks?

Describe a situation where you had to prioritize levels of a project and develop and follow a project plan.

Situation: What project were you working to complete?

**Behavior:** How did you prioritize and plan?

Outcome: What was the outcome of the project?

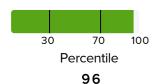
Tell me about a time when you worked with numerous deadlines, meetings, and appointments. Describe how you handled these tasks.

Situation: What was the situation?

Behavior: How did you manage all your responsibilities?

Outcome: What was the outcome?

Below Average		Average	Above Average	
1	2	3	4	5
Avoids working on routine or mundane tasks.		Works on mundane or boring tasks on a limited basis.	Motivated to fulfill work obligations regardless o the difficulty or duliness of the tasks.	
• •	ole to complete certain tasks.	Has trouble completing difficult or mundane tasks in a timely fashion.	orderly a	s work in an nd efficient nner.
Will likely procrastinate with work that is viewed as dull or not interesting and will fall behind in completing it in a timely manner.		Occasionally procrastinates on work that is viewed as difficult.	Accomplishes work on time without procrastinating.	
Has problems properly planning for difficult or mundane projects.		Sometimes has difficulty planning for projects that contain boring work.	work tasks or project:	



# Is easily distracted out of boredom. Assigns work that is not stimulating to coworkers if possible.

Is not easily distracted from work.

## Teamwork

The tendency to work effectively in teams. High scorers are likely to be polite and friendly, put forth effort to help others, stay calm in tense situations, communicate openly and directly with other team members, and display a willingness to help others.

People often have different ways of approaching work. Tell me about a time when you didn't like how another person approached a task that you were working on together.

Situation: What was the situation? What was the task? What was the approach?

Behavior: What did you do?

Outcome: What was the outcome?

Tell me about a time when you went out of your way to help someone at work.

Situation: What was the situation? What kind of help was needed?

Behavior: What did you do to help this person?

Outcome: What happened as a result of your assistance?

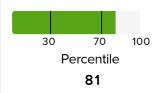
Tell me about a time when you had to prioritize a team goal over a personal goal.

Situation: What was the situation?

Behavior: How did you react to having to put your personal goals on hold for the team?

Outcome: What did you learn from that situation?

Below Average		Average	Above Average	
1	2	3	4	5
Focused on personal success rather than shared success.		Valued shared success when it was relatively convenient and easy to focus on the group.	Promoted shared succes	



Had trouble adjusting work style or efforts to work collaboratively with others or failed to recognize the need to do so.	Attempted to adjust work style and efforts to work more effectively with others, may have made a slightly inappropriate change.	Adeptly adjusted work style and efforts to complement those of others in the group and enhance group productivity and effectiveness.	
Provided grudging and/or minimal assistance to a person in need.	Provided assistance relevant to the situation; little or no personal sacrifice was involved.	Provided relevant assistance in spite of meaningful personal costs.	
Failed to recognize when someone really needed help.	Recognized when someone really needed help, although it may have taken awhile to notice.	Was the first or only person to notice that someone needed help.	