# Designing CI-Flows CI for thousands of developer

November 2, 2020

#### Disclaimer:

- ► Layman's experience from the trenches
- ► AKA: Davids opinion considered harmful!

#### Who am I

- ► Sigma and Ericsson since 2014
  - Radio Base Station
- Feature developer → troubleshooter → development environment → Flow Guardian



# Ericsson RBS



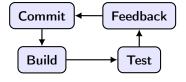
#### Ericsson RBS



- Thousands of developers
- All developing for Radio Base Station
  - ▶ Different sub-organizations, different responsibilities
  - ▶ Sigma, one sub-org  $\approx$  700 developers
- ► Gerrit / Git / Jenkins / Jira / (Eiffel)
- ► + in-house tools

What is CI for you?

## Basic CI



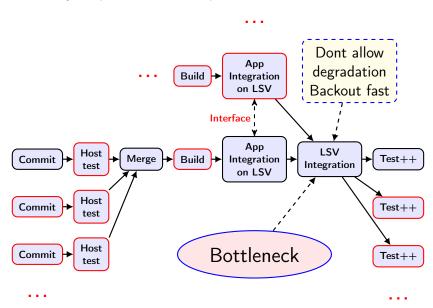
# Big CI Problems

- Test scope size
  - ► Can we run all tests?
  - Where should tests run?
  - Are all tests passing?
- Tracking
  - Where is my commit?
  - Is my commit ok?
- Intermittency
  - Lots of tests + intermittent tests ≡ no flow
- Lead time
  - ► Feedback loop
- Many developers
  - ightharpoonup ightharpoonup Many Bottlenecks
  - Dependencies (expected and unexpected!)

# CI from the CI Flow Plumber's point of view

- Modularization
- Logging
- Non-exhaustive list!
  - Speed
  - Stability
  - Scalability
  - Reproducibility
  - **•** ...

## Scalability, a practical example



#### Modularization cont

- One developer/app should not stop flow for all
  - ightharpoonup Bad quality ightarrow You dont get to play
  - ► Revert/recover first, fix later
- ► Needed:
  - Clean interfaces
  - Requirements
  - I.e. good architecture!
- ► (Enabler of Agile!)
  - ► More defined "sub" responsibilities, better backlogs
  - Sub-orgs solve similar problems → best solution wins!
- Shift-left principle
  - ► Tests involving only one application tested in app integration
  - Move tests that often fail earlier in the loops

# Modularization bad things

- ► More spread out
  - ► Harder to cooperate
  - Multiple solutions to same problem (alignment)
- Permissions
  - ▶ "Why should you have access to my code?"
- ▶ "Box thinking"
  - "My box is perfect" → someone elses problem
  - Remember: All working for same goal

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# Way towards Big CI, early actions

- 1. Parellelism
  - Enables running many tests
- 2. Build avoidance / caching
  - Don't rebuild source/objects that have not changed
  - Cache objects/build dependencies between consecutive runs
- Smart testing
  - ► Many tests → running all cripples CI
  - Only run tests that are related to change
- 4. Invest in Application and CI architecture
  - Design for testability
    - Divide application into sub responsibilities (modularization)
    - Communicate with backwards compatible interfaces
    - Separation of concerns!
  - Mocking!

#### Running all tests

real 11m13.586s

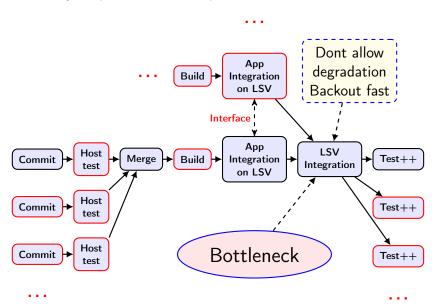
```
$ cd project-x
$ . ci/setup.sh
$ time apps/app00/test/test.sh
## Running tests for /home/solarus/projects/project-x/apps/app00
# Doing complicated arithmetic (aka sleeping) for 8 seconds ...
# Done!
real 0m8.014s
$ time find -name test.sh -exec {} \;
## Running tests for /home/solarus/projects/project-x/apps/app04
# Doing complicated arithmetic (aka sleeping) for 0 seconds ...
# Done!
## Running tests for /home/solarus/projects/project-x/apps/app03
# Doing complicated arithmetic (aka sleeping) for 28 seconds ...
# Done!
```

15/2

## Running all tests

- ▶ In this case 50 suites
  - $\blacktriangleright$  Around 15 seconds to finish  $\longrightarrow$  on average 12.5 minutes running sequentially
- Example from one repository:
  - ▶ 1 929 test suites
  - ► (1 035 437 lines of test code)
- lacktriangle Around 15 seconds to finish  $\longrightarrow$  about 482 minutes of sequential run time
  - ► I.e. a work day...

## Scalability, a practical example

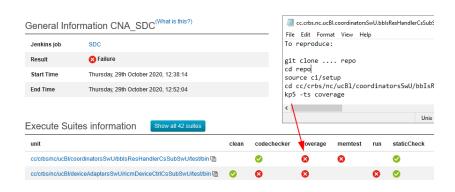


# Big CI, a practical example

- Parallelism
  - Run as many test as possible at the same time
- Smart testing
  - Run only tests related to the application/change
- Build avoidance
  - Cache build artifacts that has not changed
  - ccache
- Dynamic, developer driven, test scope
  - Everyone should be able to add/remove test cases from gating guard
  - Demystifies CI, less scary
  - Developers are not relying on CI teams for guard update
- Developer feedback
  - What has gone wrong
  - How can I reproduce it?!

## Example of Big CI feedback





## Way towards BIG CI, later actions

- 1. Modularization (architecture)
  - ▶ Integration Testing of subset of complete application
- 2. Layered testing
  - E.g. run long running system testing later
- 3. CI for CI
  - Run CI changes in same delivery/test flow as applications
- 4. Logging (big data)
  - Save test results / data of test case executions!
  - Impossible for humans to understand complete system
    - Understanding individual problems is easier
    - Track where each specific problem occurs in complete CI automatically
- 5. Stability and Recovery
  - Not running tests in later loops is expensive!
    - Long feedback from commit to test execution
    - ▶ If one test fails also following tests big gap in testing feedback until problem solved
  - Automatic recovery if application / tests misbehave

## Stability and Recovery

- ightharpoonup Problem: Testing on real hardware  $\longrightarrow$  tests or product faults might break test environment
- Hard to guarantee stand alone testing
- Solution: Tests try to recover environment to known working configuration before continuing
  - Never give up!
- Without recovery, tests after to failure loose feedback as well
  - One test failure might lower confidence in big part of system
  - $lackbox{ }\longrightarrow$  Other product/test issues potentially hidden

#### Stability: No recovery

```
Running 5 tests from 1 test suite.
Global test environment set-up.
5 tests from ComplicatedApplication
ComplicatedApplication.Test1
ComplicatedApplication.Test1 (15 min 32s)
ComplicatedApplication.Test2
ComplicatedApplication.Test2 (10 min 12s)
ComplicatedApplication.Test3
ComplicatedApplication.Test3 (3 min 5s)
ComplicatedApplication.Test4
ComplicatedApplication.Test4 (3 min 10s)
ComplicatedApplication.Test5
ComplicatedApplication.Test5 (3 min 30s)
5 tests from ComplicatedApplication (0 ms total)
Global test environment tear-down
5 tests from 1 test suite ran. (0 ms total)
```

#### Stability: With recovery

```
Running 5 tests from 1 test suite.
           Global test environment set-up.
           5 tests from ComplicatedApplication
           ComplicatedApplication.Test1
           ComplicatedApplication.Test1 (15 min 12s)
           ComplicatedApplication.Test2
           ComplicatedApplication.Test2 (10 min 30s)
RECOVER
           ComplicatedApplication.Test2 (2 min 3s)
           ComplicatedApplication.Test3
           ComplicatedApplication.Test3 (10 min 15s)
           ComplicatedApplication.Test4
           ComplicatedApplication.Test4 (5 min 48s)
           ComplicatedApplication.Test5
           ComplicatedApplication.Test5 (28 min 13s)
           5 tests from ComplicatedApplication (0 ms total)
           Global test environment tear-down
           5 tests from 1 test suite ran. (0 ms total)
```

## Test failure

▶ Test case fail  $\rightarrow$  What do you do?

#### Logging

- Remember Big CI Problems:
  - Many tests+developers+apps/Tracking/Intermittency...
- lacktriangle Test failed in App Integration ightarrow
  - Test failed before? (same way!)
    - ► In same App/other apps?
    - On certain configurations?
  - ▶ Intermittent?
    - More intermittent today than last week?

#### Logging cont

- Without data, we are blind to degradations
- Solution: automatic result tracking!
  - Test failure messages, configurations, target log analysis
  - I.e. store test results and test meta data
- Tool to automatically tag knows faults in stored results
  - ► Tagged faults can be visualized separately (ticket)
  - ► → easier to understand
  - Know if fix helped without reading single test log!

## Summary

- Parallelism, smart testing, caching crucial
- Developer driven test scope (dynamic scope), reproducibility
- Modularization
  - Test scope per sub-application
  - Avoids bottlenecks
  - Good architecture (CI + application)
- Logging (big data)
  - Save results for:
    - Fault tracking
    - Long term performance tracking
    - Troubleshooting

#### Labs

- ▶ Lab 3: Add smart testing and dynamic test scope for Project-X
- Lab 4: Set up parellelism for Project-X
- https://github.com/dev4242/project-x/tree/main/documents/labs
  - Labs, cheat sheet!

## Questions?

