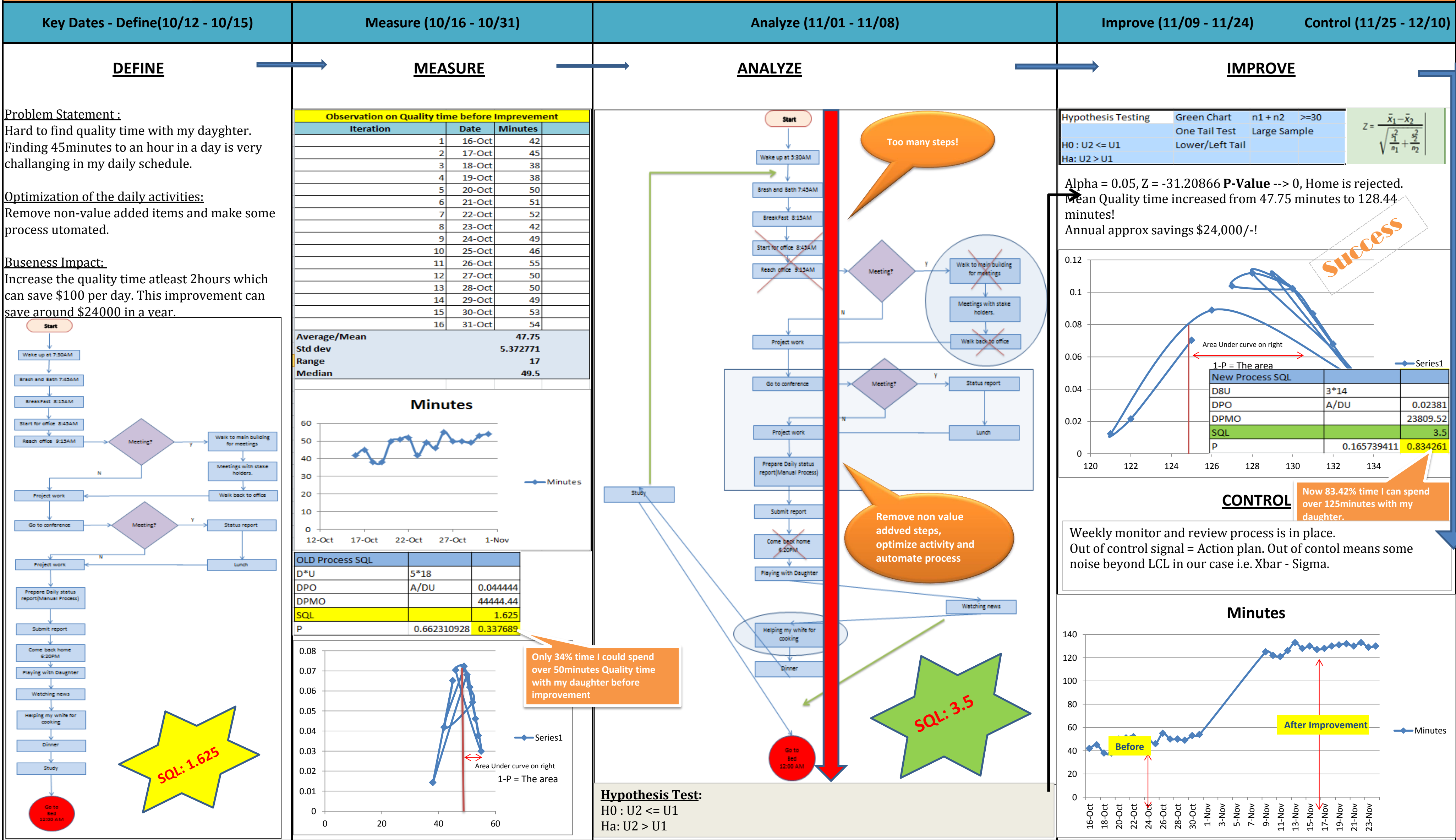




Process Improvement Project - Increasing Quality Time

Process owner - Debasis Chatterjee(SUID: 233176962)



Problem Definition Worksheet:

A. Problem statement. My five years daughter feels that I am not spending times with her and always busy with my work and higher study and she is been ignore by me. As an effect while she draws family picture she discard me from her picture but does not forget to add other family members. When one day I was making fun with her and tried to pretend daddy is very sad as she did not add daddy in her picture. In reply she told me that now a days daddy is not spending time with her, not going out with her, not play with her and not spending enough time.

Few days before, probably she was expecting me to play with her, she was standing a little far from me and that time I was really stuck in my work. She probably waits for sometimes and she noticed that I was doing something in my laptop. Then she told her mummy that daddy is working so hard now a days and studying day & night. I realized that she is really sad about it and I should desperately do something to improve our relationship at earliest.

B. Business impact. This is the relation between the family members, especially between a daddy and a daughter. My daughter is very jolly and outspoken. But she became very quiet now a day. This is not good! She is only five, she just started her life. If she feels she is ignored and by mistake she adopt some other means then it will cost more and she has way to go in her life. What my wife and me are doing is everything for our family and for our daughter. If she derailed because of the loneliness or ignorance all our earnings and hard works will be meaningless. We are spending so much for her extra curriculum (music, swimming, ice skating) which basically she loves to do. But I feel she is not enjoying them as she expects daddy to go with her and I am not able to make my time.

I have to fix this within a month. Broken relationship costs more than anything and can’t be measured in dollar. But if I come straight for instant loss I might lose couple of thousand that I am spending behind her classes and extra curriculums.

When I will see the smile is back on my daughter’s face and she put me back in her family picture and she happily shares her day events with me and my wife, when she won’t feel ignored and started enjoying her loving activities like music, dancing, swimming, ice skating e.t.c, I would feel that my process brought success.

Currently she is going to after school day care for 2 hours from 4:20PM to 6:20PM which cost me additional \$100 each day. If I can manage time and can come back home at the time she backs from school then two things will happen one I can spend quality time with her and **can save \$100 per day over the course of a year = \$24000 per year**.

Here the key output is my daughter’s success.
 $Y_s = \text{Daughter's Success}$
 $Y_s = f(x_1, x_2, Q_t, x_3, x_4...)$
Problem area = **Q_t** at this moment other X factor can be ignored. As I know **Q_t** is causing problem.
 Q_t = Quality time
Where $Q_t = f(H_c, O_w, H_s, S_t, E_t)$
 H_c = Health Condition
 O_w = Office Work
 H_s = Higher study
 S_t = Sleeping time
 E_t = Entertainment time

C. Goals. This is a nested goal in nature. Even though ultimate goal is to see success in my daughter’s life but the initial goal is to spend quality time with her as this is the problem area in her success. Other factors are not prominent at this age so they can be ignored for now. Currently I have hardly 1hr in a day to spend with her. I am **looking for to save another hour** so that I can spend more hours and can save extra spending going towards for after school day care.

D. Project scope. Identify improvements to reduce and adjust event hours and finding more overlap with my daughter’s day charter. I can’t make any change to Office Work timing or schedule. The first step is that I have to stop after hours office work. Last and foremost thing is that I have to find more overlap with my daughter’s schedule.

E. Team. I am the process owner. I need my wife and daughter to be involved to validate the continuity.

F. Project plan (very high-level).

Activity	Begin	End
Define	10/12	10/15
Measure	10/16	10/31
Analyze	11/01	11/08
Improve	11/09	11/24
Control	11/25	12/05
Track Benefits	12/06	12/10

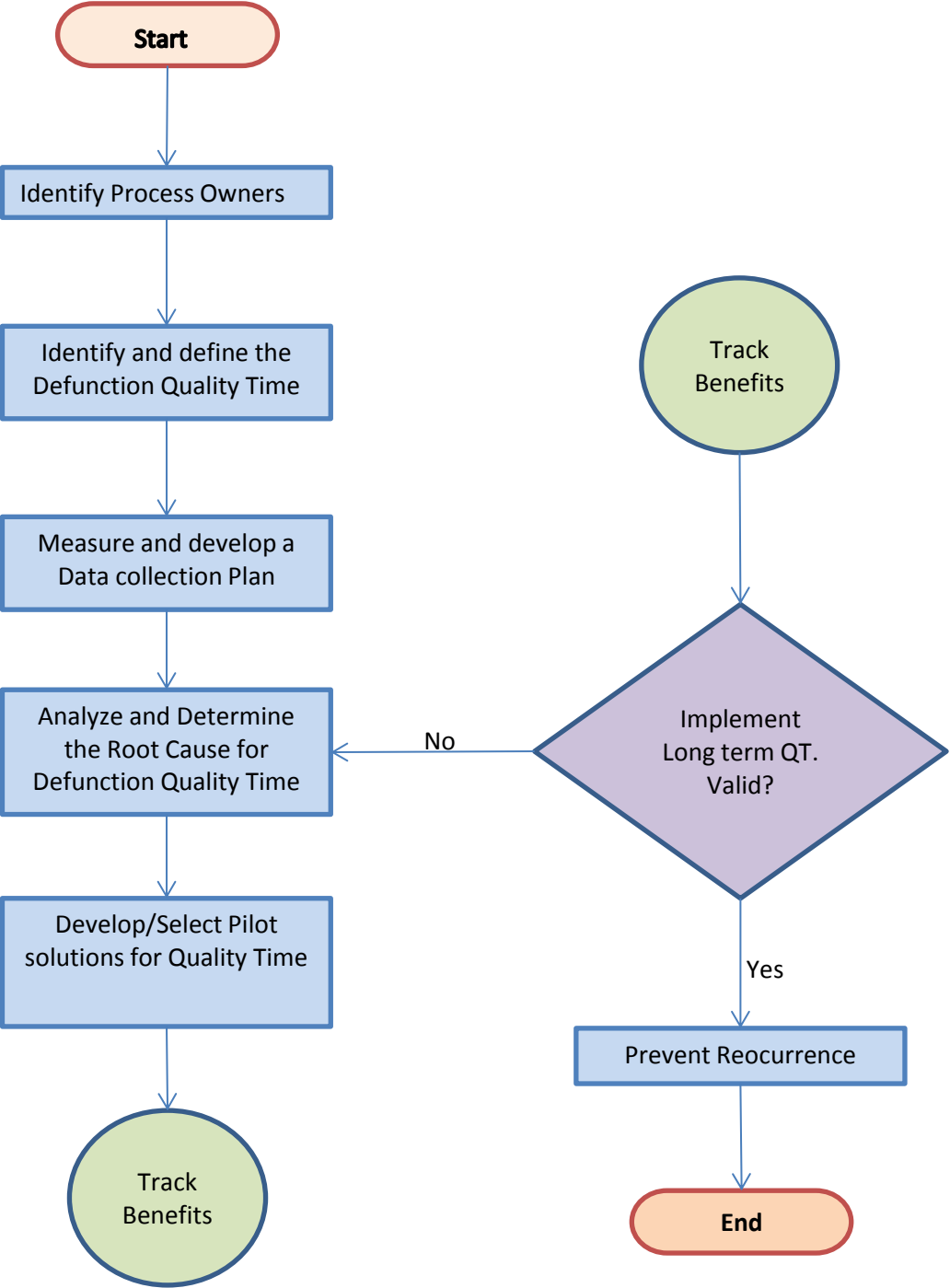
Data Measurement Plan Data Stratification Tree :
As $Y = f(x_1, x_2, x_3, \dots)$. Here Y is out expected output for quality time and x is the input factors needs to be optimized. We have captured our quality time for 16 days before process improvement and another 16 days after process improvement. Quality time is effected by daily scheduled activities. So daily scheduled activities needs to be monitored and optimized for improvised process.

Data is captured manually with very precision using apple stop watch by me. Two type of measurement have been taken. Time measured for each activity throughout the day and processed quality time spend each day before and after improvement throughout the project. It is noticed that before improvement there was maximum 18 activities in a day which is optimized to 14 activities at maximum in a day.

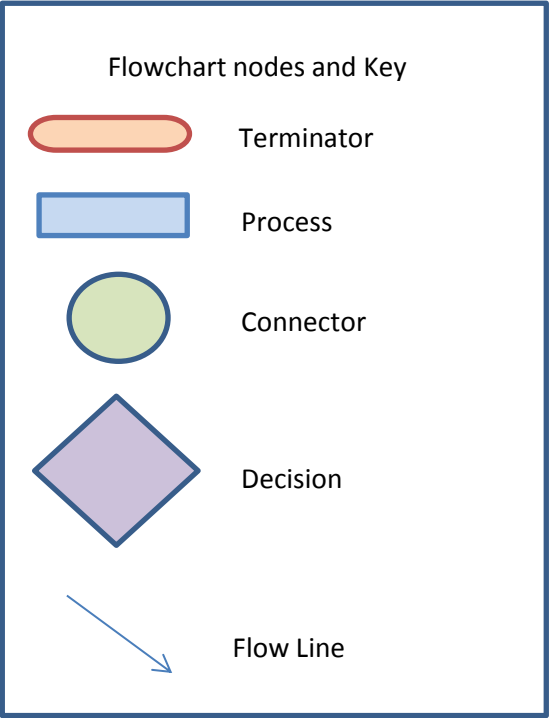
This process could save additional \$100 each day **over the course of a year = \$24000 per year**.

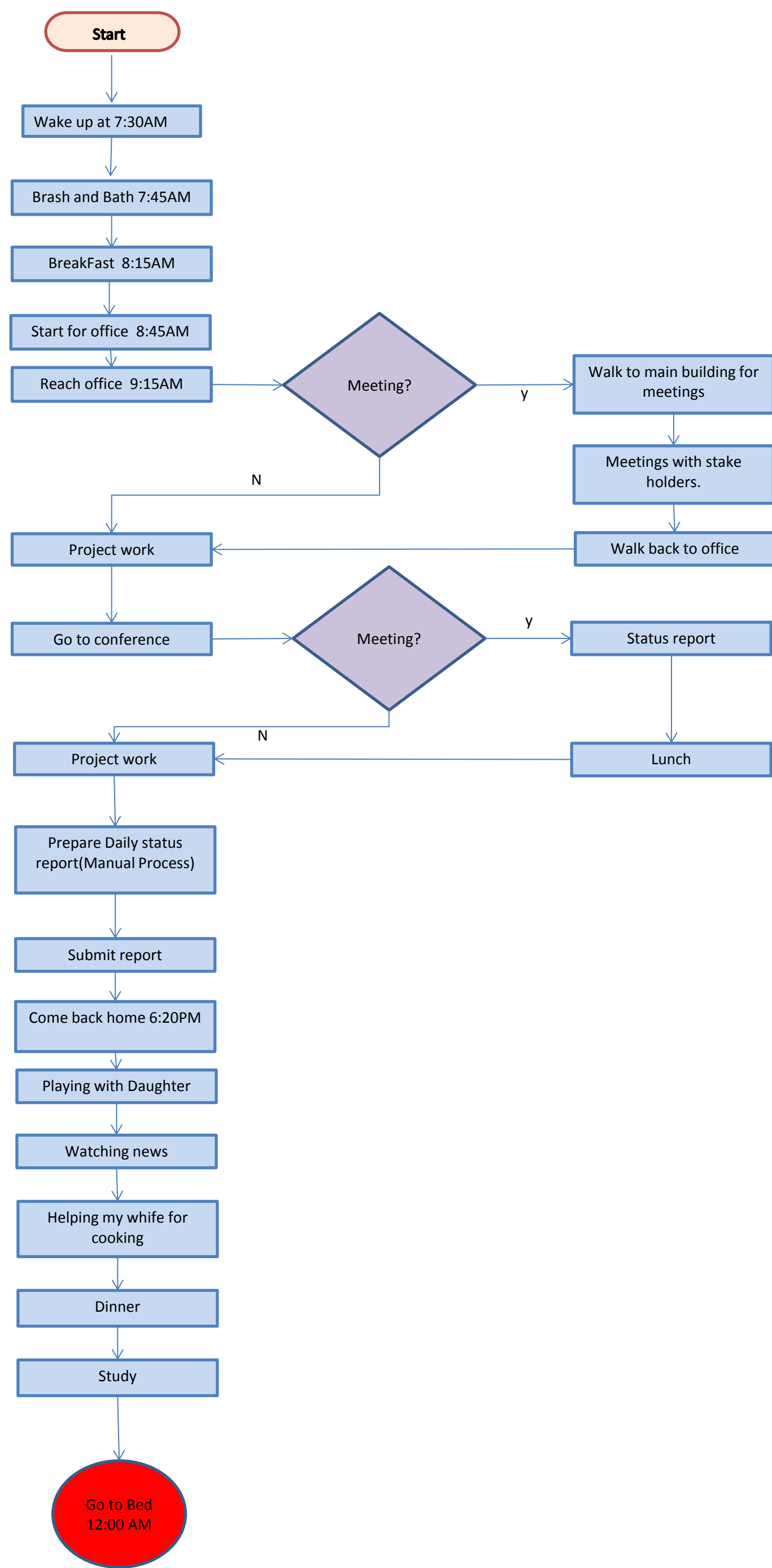
Time is a continuous Data. I had very limited time to collect the sample. In my process rick is less because minute or seconds difference does not really make any change to my quality life where as I am looking for to improve 50 minutes to 120 minutes quality time. Larger sample size would be great, but still in one tree hypothesis test $n_1 + n_2 = 32$ days sample is quite good to measure and analyze.

There could be having some error of seconds. This delta is really very negligible. To avoid this error ‘seconds’ or ‘milliseconds’ can be measured to in future during control.

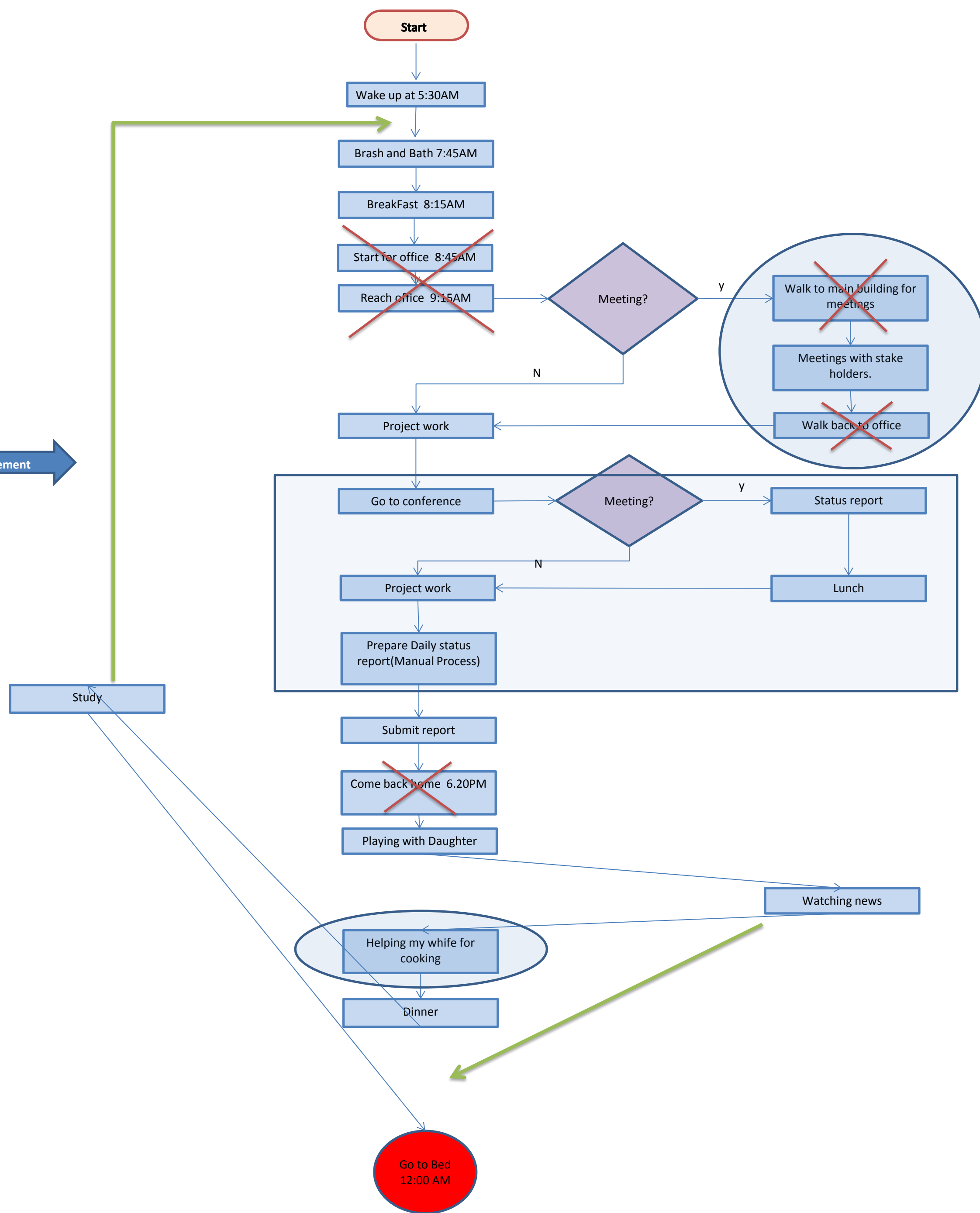


Process Steps	Responsible
Identify Process Owners	Me
Identify and define the Defunction Quality Time	Me
Measure and develop a Data collection Plan	Me
Analyze and Determine the Root Cause for Defunction Quality Time	Me
Develop/Select Pilot solutions for Quality time	Me
Implement Long term ImprovementValid	Wife/Daughter
Prevent Reocurrence	Me

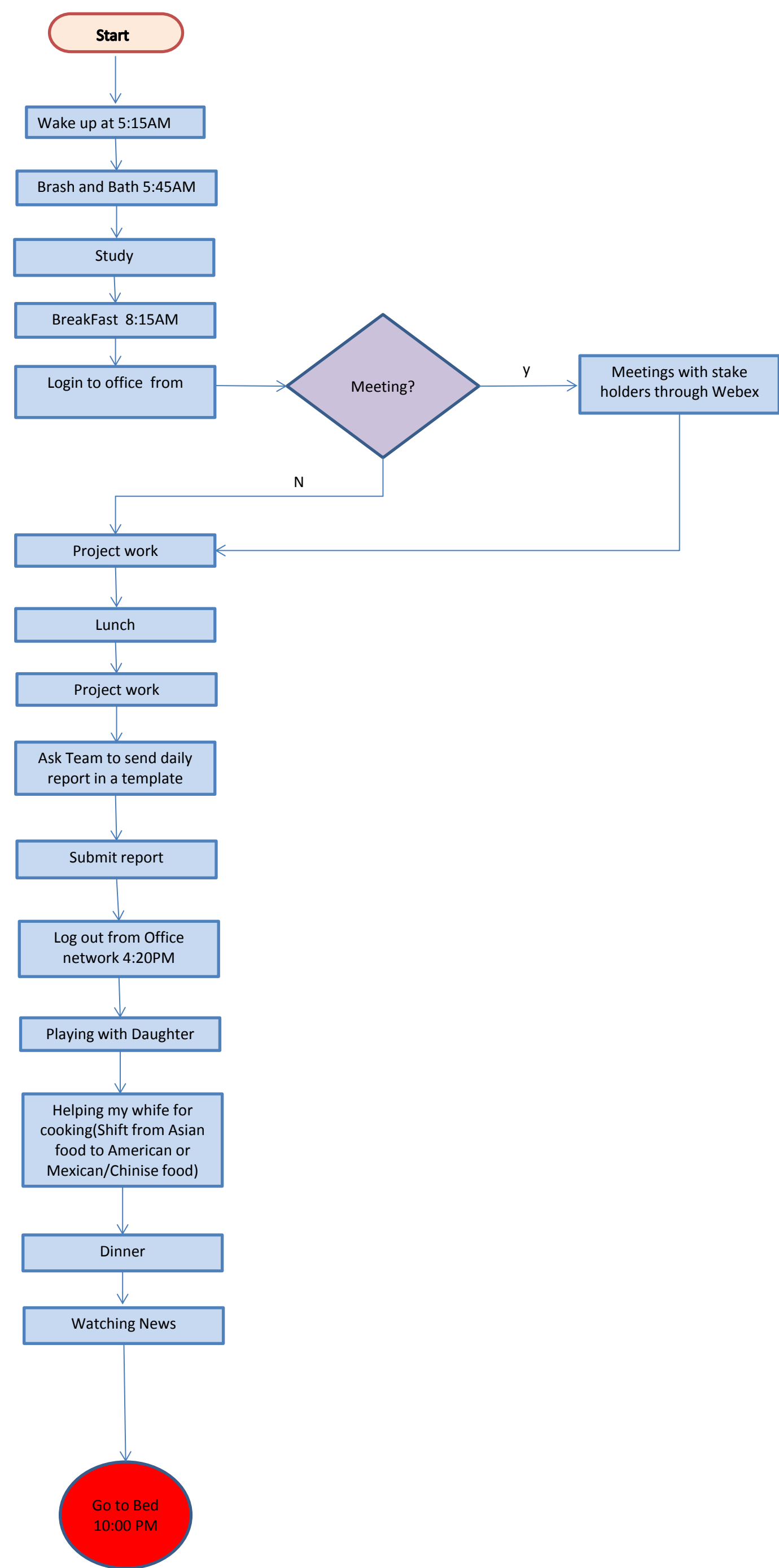




Process Improvement

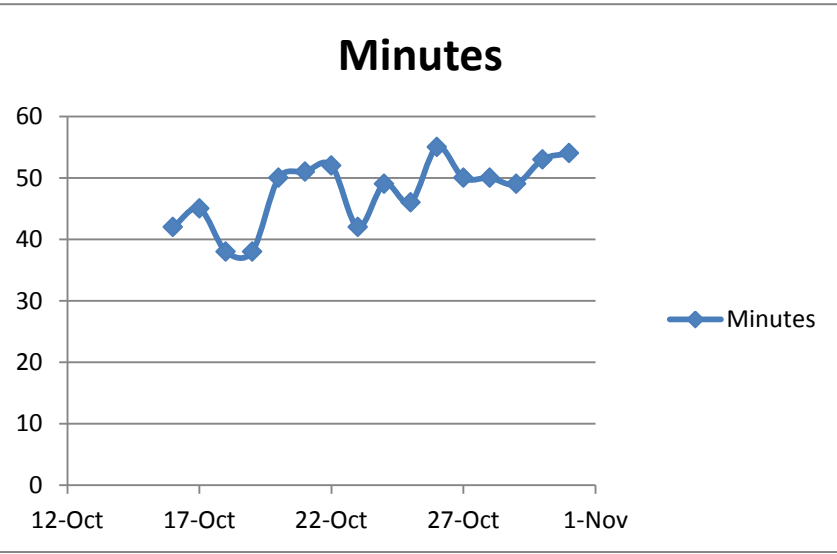


Improved Process

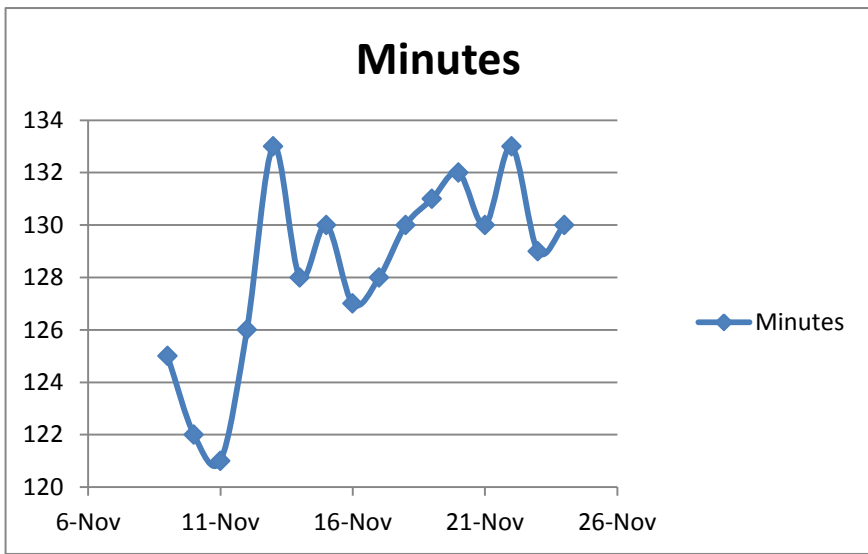


TIME Continuous Data (Measurement)							
Old Process				New Process			
Activity	Minutes	End time	Observed	Activity	Minutes	End time	Observed
Brash & Bath	45	8:15 AM	8:15 AM	Brash & Bath	30	5:45 AM	5:45 AM
Breakfast	30	8:45 AM	8:45 AM	Study	150	8:15 AM	8:15 AM
Office travel	30	9:15 AM	9:20 AM	Breakfast	30	8:45 AM	8:45 AM
Walking to main building	15	9:30 AM	9:35 AM	Project Work	45	9:30 AM	9:30 AM
Meeting	120	11:30 AM	11:35 AM	Meeting	120	11:30 AM	11:30 AM
Back to office	15	11:45 AM	11:45 AM				
Project Work	30	12:15 PM	12:15 PM	Project Work	60	12:30 PM	12:30 PM
conference room	5	12:20 PM	12:20 PM				
Meeting	30	12:50 PM	12:50 PM				
Lunch	10	1:00 PM	1:00 PM	Lunch	30	1:00 PM	1:00 PM
Project Work	180	4:00 PM	4:00 PM	Project Work	180	4:00 PM	4:00 PM
Report Preparation and submit	60	5:00 AM	5:00 AM	Report collection and submit	20	4:20 PM	4:30 PM
Home travel	50	5:50 PM	6:15 PM				
Quality time	40	6:30 PM	6:30 PM	Quality time	130	6:30 PM	6:30 PM
Watching news	30	7:00 PM	7:00 PM	Helping wife in cooking	30	7:00 PM	7:00 PM
Helping wife in cooking	90	8:30 PM	8:30 PM	Dinner	30	7:30 PM	7:30 PM
Dinner	30	9:00 PM	9:00 PM	Watching news/Movies	90	9:00 PM	9:00 PM
Study	180	12:00 AM	12:00 AM	Study	60	10:00 PM	10:00 PM

Observation on Quality time before Imprevement			
Iteration	Date	Minutes	
1	16-Oct	42	
2	17-Oct	45	
3	18-Oct	38	
4	19-Oct	38	
5	20-Oct	50	
6	21-Oct	51	
7	22-Oct	52	
8	23-Oct	42	
9	24-Oct	49	
10	25-Oct	46	
11	26-Oct	55	
12	27-Oct	50	
13	28-Oct	50	
14	29-Oct	49	
15	30-Oct	53	
16	31-Oct	54	
Average/Mean		47.75	
Std dev		5.372771	
Range		17	
Median		49.5	

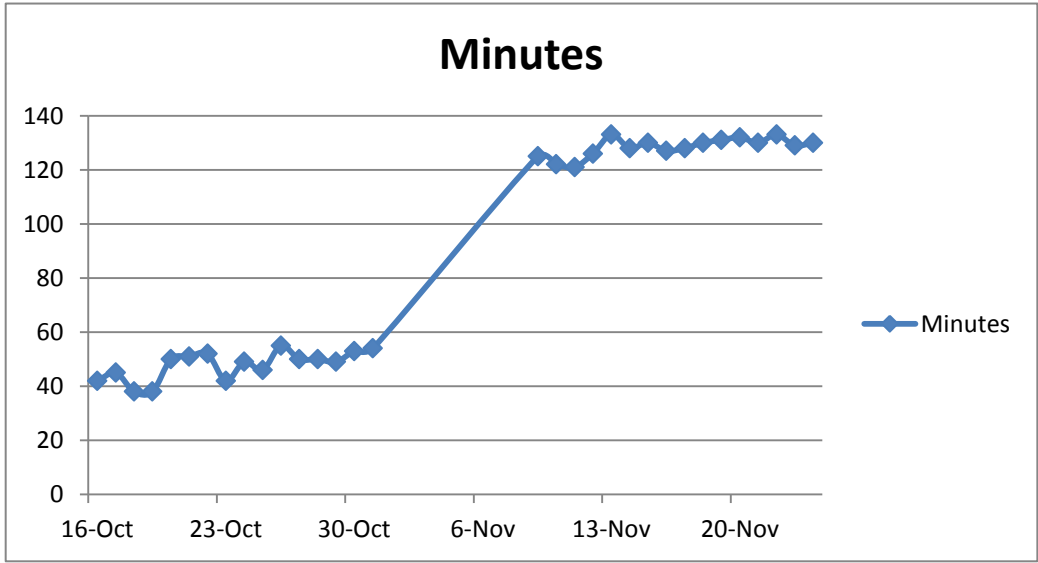


Observation on Quality time after Improvement				
Iteration	Date	Minutes		
1	9-Nov	125		
2	10-Nov	122		
3	11-Nov	121		
4	12-Nov	126		
5	13-Nov	133		
6	14-Nov	128		
7	15-Nov	130		
8	16-Nov	127		
9	17-Nov	128		
10	18-Nov	130		
11	19-Nov	131		
12	20-Nov	132		
13	21-Nov	130		
14	22-Nov	133		
15	23-Nov	129		
16	24-Nov	130		
		128.4375		
		3.539656		
		12		
		129.5		

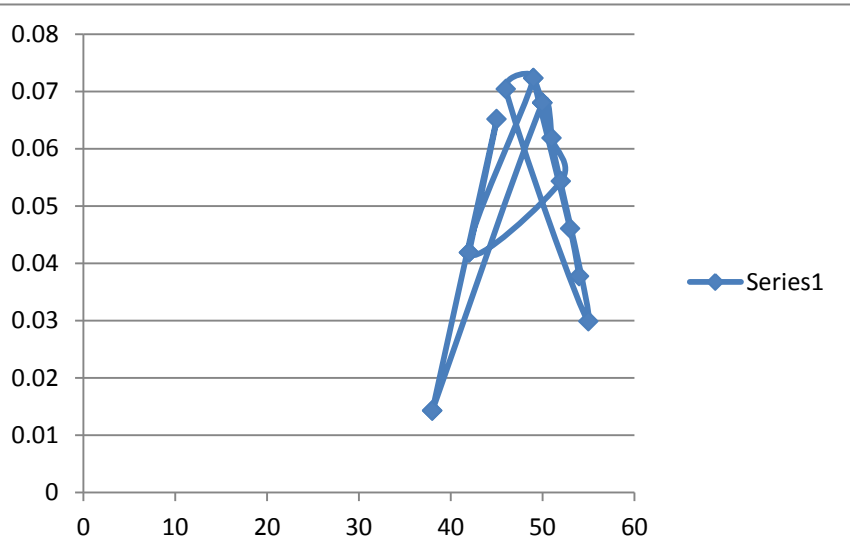


Compare Chart	Date	Minutes
	16-Oct	42
	17-Oct	45
	18-Oct	38
	19-Oct	38
	20-Oct	50
	21-Oct	51
	22-Oct	52
	23-Oct	42
	24-Oct	49
	25-Oct	46
	26-Oct	55
	27-Oct	50
	28-Oct	50
	29-Oct	49
	30-Oct	53
	31-Oct	54
	9-Nov	125
	10-Nov	122
	11-Nov	121
	12-Nov	126
	13-Nov	133
	14-Nov	128
	15-Nov	130
	16-Nov	127
	17-Nov	128
	18-Nov	130
	19-Nov	131
	20-Nov	132
	21-Nov	130
	22-Nov	133
	23-Nov	129
	24-Nov	130

Improvement

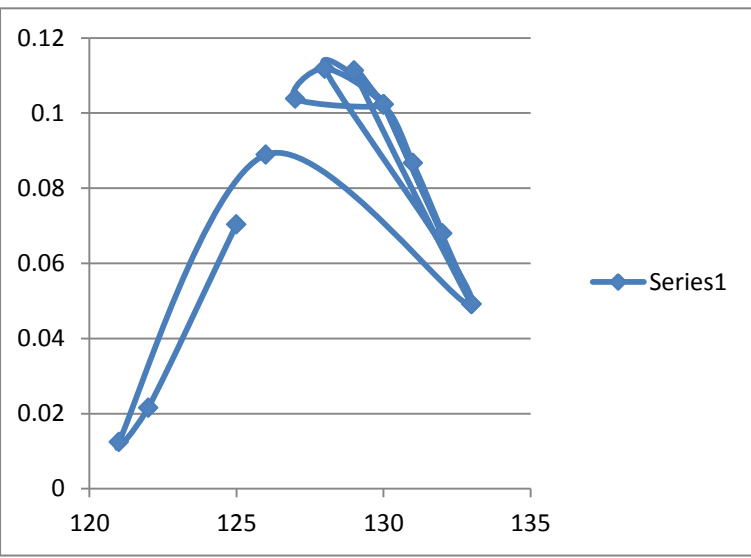


Analyze			
Hypothesis Testing	Green Chart	n1 + n2	>=30
	One Tail Test	Large Sample	
H0 : U2 <= U1	Lower/Left Tail		
Ha: U2 > U1			
Old Process			
Minutes	Distribution	Average	Std dev
42	0.041879518	47.75	5.372771
45	0.065136352		
38	0.014309074		
38	0.014309074		
50	0.068018882		
51	0.061838104		
52	0.054304773		
42	0.041879518		
49	0.072269985		
46	0.070416483		
55	0.02987545		
50	0.068018882		
50	0.068018882		
49	0.072269985		
53	0.046065416		
54	0.037745671		



Alpha = 0.05	
Z = -31.20866	P=0

New Process			
Minutes	Distribution	Average	Std dev
125	0.0703323	128.4375	3.539656
122	0.02156323		
121	0.01239486		
126	0.08891529		
133	0.04911032		
128	0.11184888		
130	0.1022436		
127	0.10378519		
128	0.11184888		
130	0.1022436		
131	0.08672501		
132	0.06791878		
130	0.1022436		
133	0.04911032		
129	0.11129233		
130	0.1022436		



OLD Process SQL		
D*U	5*18	
DPO	A/DU	0.044444
DPMO		44444.44
SQL		1.625
P	0.662310928	0.337689
New Process SQL		
D8U	3*14	
DPO	A/DU	0.02381
DPMO		23809.52
SQL		3.5
P	0.165739411	0.834261

Process Steps	Responsible
Identify Process Owners?	Me
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Measure and develop a Data collection Plan?	Me
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Develop/Select Pilot solutions for Quality time?	Me
Implement Long term ImprovementValid	Wife/Daughter
Prevent Reoccurrence?	Me