# How Does Consumer Voice Respond to Antitrust Policy? Evidence from Supermarket Divestitures\*

Daniel Hosken

Frank Pinter

Devesh Raval

Federal Trade Commission dhosken@ftc.gov

Federal Trade Commission fpinter@ftc.gov

Federal Trade Commission draval@ftc.gov

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#### Abstract

Little is known about how consumer voice can inform antitrust policy. We examine how Yelp reviews, our measure of consumer voice, change after the common antitrust remedy of government mandated divestitures. Our analysis focuses on the divestiture of 249 grocery stores in two large supermarket mergers. Using a difference in differences identification strategy, we find massive increases in consumer reviews following divestitures. The share of negative reviews for divested stores rises substantially, driven by reviews concerning prices, but we find no change in the composition of users filing reviews. Finally, we do not find increases in negative reviews from voluntary asset sales – both from the mergers and from A&P's bankruptcy proceeding – which points to strategic motives in mandated divestitures as an explanation for our findings.

Keywords: divestitures, antitrust, reviews, mergers

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# 1 Introduction

Hirschman (1972) argued that consumers have two approaches when confronted with problems in the marketplace: voice or exit. Antitrust economics has traditionally focused on the exit margin. For example, the U.S. Department of Justice (DOJ)-Federal Trade Commission (FTC) Horizontal Merger Guidelines highlight using the diversion ratio – a measure of the share of consumers that switch to a competitor after a small price increase – to evaluate a merger between potential rivals. An important weakness of this approach, however, is that it does not directly measure how competition changes affect inframarginal consumers, including through changes in quality.

Policymakers are thus interested in complementing existing approaches by using consumer voice to learn about competition problems and assess competition policy. For example, in April 2024, the DOJ and FTC launched HealthyCompetition.gov, a portal for public reporting of anticompetitive practices in the health care sector, in an analogue to existing consumer protection complaint portals. In October 2024, the FTC launched a separate complaint portal at <a href="https://www.ftc.gov/enforcement/submit-merger-antitrust-comment">https://www.ftc.gov/enforcement/submit-merger-antitrust-comment</a> for complaints about mergers and antitrust issues more generally. The FTC has also begun a series of Open Commission Meetings where the public can listen to deliberations on antitrust policy, and voice their complaints directly to the Commissioners deciding on such policy.

We examine whether consumer voice can inform competition policy in the context of divestitures. Divestitures are a major antitrust remedy that allow firms to merge if they agree to sell off assets in areas with significant overlap between the merging parties. In the grocery industry, the FTC has required over 600 grocery stores to be divested to assuage competition concerns since 1990. In our analysis, we focus on two supermarket mergers, the 2015 Albertsons/Safeway and 2016 Ahold/Delhaize transactions, which the FTC declined to block after requiring that 249 grocery stores were divested.

Several high-profile failures have raised questions on how such well divestitures work; our data

<sup>&</sup>lt;sup>1</sup>The following press releases detail the launch of HealthyCompetition.gov and the FTC merger and antitrust complaint portals: https://www.ftc.gov/news-events/news/press-releases/2024/04/federal-agencies-launch-portal-public-reporting-anticompetitive-practices-health-care-sector and https://www.ftc.gov/news-events/news/press-releases/2024/10/ftc-finalizes-changes-premerger-notification-form.

<sup>&</sup>lt;sup>2</sup>See https://www.ftc.gov/news-events/events/open-meetings for videos of previous meetings; the FTC states that "Open Commission Meetings are intended to open the work of the Commission to the public."

includes one such failure in the 146 stores divested to Haggen in the Albertsons/Safeway transaction. The Haggen chain went bankrupt several months after the divestiture, after which all stores divested to Haggen closed temporarily and some never reopening as grocery stores. We can thus compare the strength of consumer's voice in a major, clear failure to other divestiture events – stores divested to other buyers in Albertsons/Safeway (22 stores) and stores divested in Ahold/Delhaize (81 stores).

We measure consumer voice using the universe of Yelp supermarket reviews including the review rating, review text, and characteristics of the reviewing consumer. The review data allows us to examine whether consumers are more likely to exercise their voice through reviews after a divestiture, whether post-divestiture reviews were positive or negative, and whether consumers were concerned about prices or quality after the divestiture.

Our empirical strategy is a difference in differences regression. The divested stores are our treated group, which we compare to control stores in the same state, but which did not belong to the merging parties and were not located in the same geographic region. Thus, our control group should not include any stores directly affected by the merger, or any stores directly competing with the divested stores.

We first show that consumers do express their voice in response to divestitures. We find massive increases in consumer reviews post-divestiture, with a 280% increase within four quarters of the divestiture. We continue to find 70% more reviews relative to baseline on these stores one to two years post-divestiture. Despite clear differences in long-run outcomes – the Haggen divestiture led to store failures, while the other divestitures generally did not – we find similar increases in reviews for both sets of stores.

This outpouring of consumer voice is mostly due to negative reviews. We measure negative reviews based both on the star rating as well as machine learning sentiment scores of the review text, and find that the share of negative reviews increases by 40% within four quarters of the divestiture. For the Haggen stores, reviews improve after the Haggen stores are resold after Haggen's bankruptcy. For stores not sold to Haggen, we find a persistent increase in negative reviews over the two years post-divestiture. Several reviews mention the FTC specifically when criticizing the divestiture, indicating that some consumers were aware that the divestitures were due to competition policy.

To get a better sense of consumer concerns, we use machine learning zero-shot classification

methods to assess the topics that consumers address in their reviews. Zero shot classification uses a large language model to predict whether a consumer is referencing a specific topic, and has been found to be very effective in other contexts (e.g., Agarwal et al. (2024) on radiology diagnosis). We examine three topics – prices, products, and customer service – allowing reviews to touch on multiple topics. We find that the large increase in negative reviews is driven by an 103% increase in complaints about prices as a share of negative reviews within four quarters of the divestiture.

We next examine several measures of differences in the composition of users, including whether the reviewer is a "new" supermarket reviewer, whether the reviewer has ever been Yelp Elite (a frequent Yelp reviewer) in our sample period, and whether the review was flagged by Yelp as not recommended, which is an indicator of whether the review is fake (Luca and Zervas, 2016). Surprisingly, we find no differences in the composition of reviewers for divested stores post-divestiture across all of these measures. In addition, we find little change in either the length or readability of reviews post-divestiture.

Absent competition concerns, we would expect voluntary asset sales to improve welfare by transferring ownership to the most efficient buyer. However, with involuntary, government mandated divestitures, the merged firm will compete with the purchaser of the divested assets. This anticipated competition may result in strategic incentives for the merged firm to take actions to diminish the competitive significance of the divested assets. For example, it may attempt to sell divested assets to a weak firm, or take actions to handicap the buyer. Such strategic motives have been alleged in court filings by Haggen in its lawsuit against Albertsons after its failure and Albertsons in its lawsuit against Kroger after the Albertsons/Kroger merger was blocked.

We evaluate whether strategic motives may have been a factor in the increased negative reviews following divestitures by analyzing how reviews responded following two voluntary asset sales in our data. First, we examine how reviews changed at the stores acquired in the Albertsons/Safeway and Ahold/Delhaize mergers. In these transactions, the merging firms faced a significant management challenge (a significant increase in scale), however, consumers could continue shopping at stores operating the same retail banners. We find little evidence of changes in reviews for these acquired stores suggesting that the voluntary change of assets did not materially affect consumers.

Second, we examine stores sold as part of the bankruptcy of the A&P chain. While supermarket assets were transferred to other firms operating different retail banners, A&P did not face strategic

incentives to lessen the competitive performance of these stores as it was exiting the industry. Following the store sales, we find increases in reviews, although they are smaller than for the divestiture events, and increases in positive reviews post-sale. Here, the sold supermarkets were likely operated by better owners than the bankrupt A&P under different supermarket banners, which consumers noticed and liked.

Our work is related to three main strands of the literature in economics and marketing. First, Hirschman (1972) thought that consumers were more likely to respond with voice in concentrated markets. Both Beard, Macher and Mayo (2015) and Gans, Goldfarb and Lederman (2021) assess this prediction empirically and find greater voice (proxied by complaints or tweets) in more concentrated markets. Our paper contrasts with this work as it examines a change in market structure from competition policy rather than pre-existing differences in market structure.

Second, scholars in marketing have long focused on how consumer voice affects markets, including showing how consumer voice affects demand (Luca, 2011; Lewis and Zervas, 2020), potential biases in measures of voice such as reviews and complaints (Luca and Zervas, 2016; Mayzlin, Dover and Chevalier, 2014; Raval, 2020), as well as approaches to amplify consumers' voice and correct potential biases (Fradkin, Grewal and Holtz, 2021; Fradkin and Holtz, 2023; Grosz and Raval, forthcoming; Nosko and Tadelis, 2015).

Finally, this article adds to a small but growing literature examining the effects of divestitures as an instrument of competition policy. Both government agencies (Federal Trade Commission, 1999, 2017; General Accountability Office, 2002) and researchers (Argentesi et al., 2021; Brown, Eckert and Shaffer, 2023; Chen et al., 2022; Friberg and Romahn, 2015; Lagos, 2018; Osinski and Sandford, 2021; Soetevent, Haan and Heijnen, 2014; Tenn and Yun, 2011; Wang et al., 2023) have examined divestitures in several contexts. This literature has focused on identifying price and quantity effects, whereas we focus on consumer voice and using that voice to assess price or quality effects of the divestiture.

# 2 Background

# 2.1 Divestiture Policy

The primary goal of prospective merger policy is to ensure that mergers do not harm competition. For many mergers, the merger only directly affects competition in markets associated with a small part of the transaction. An antitrust agency might allow a merger between two supermarket retailers that directly compete in only a handful of markets to proceed if it could negotiate a divestiture that would maintain the pre-merger level of competition. To do so, the merging firms would need to identify a set of assets to divest and a buyer for those assets that could operate them effectively such that post-merger market prices and the quality of services in the market would not decrease.

Identifying the set of assets and the buyer for a divestiture is challenging. First, the merging firms have an inherent agency problem constructing the divestiture. The antitrust agency wants the merging firms to divest valuable assets to a strong competitor to maintain competition, while the merging parties would prefer to divest low quality assets to a weak competitor. Second, the agency has an informational disadvantage relative to the merging firms. The merging firms have deep knowledge of the industry and the quality of the assets they choose to divest and hold. Agency staff must rely on third parties – potential buyers and industry experts – with potentially different interests than the agency to evaluate the quality of the divestiture package.

The evidence is mixed on how successful divestitures have been in maintaining competition. While the FTC's 1999 and 2017 Divestiture studies (Federal Trade Commission, 1999, 2017) concluded that the FTC's divestures were successful overall, both reports also noted that a significant fraction of divestitures failed.<sup>3</sup> For example, the 1999 study found that the buyer was no longer actively participating in the market in about 25% of divestitures examined. The 2017 study concluded that more than 80% of orders across 50 examined divestitures maintained or restored competition, suggesting a significant fraction of divestitures failed to maintain competition.

Researchers have begun to evaluate the efficacy of divestitures and, like the FTC studies, finds decidedly mixed results. Three studies have examined divestitures in retail markets broadly similar

<sup>&</sup>lt;sup>3</sup>The 1999 FTC Divestiture study states, "The Study supports the view that divestitures have been successful remedies for anticompetitive mergers." (page 8). The 2017 FTC Divestiture Study states, "The Study supports the view that divestitures have been successful remedies for anticompetitive mergers." (page 1).

to those in our study. Argentesi et al. (2021) studies a merger of Dutch supermarket chains and finds that divestitures were successful in maintaining competition post-merger. Lagos (2018) examines divestitures of gasoline stations in Chile and concludes that divestures were only effective where the divested stations were located within one kilometer of one of the merging parties' stations. Finally, Osinski and Sandford (2021) study a divestiture following a casino merger and find that the divested casino, but not the merged firm's casino, performed worse post-merger.

#### 2.2 Albertsons/Safeway and Ahold/Delhaize Mergers

In this article, we examine two large supermarket mergers – Albertsons/Safeway as well as Ahold/Delhaize – in which the government did not block the merger after a set of divestitures. Pre-merger, Albertsons and Safeway operated 630 and 1,332 stores, and Ahold and Delhaize operated 710 and 1,291 stores. While these chains were large, they did not directly compete in most of the markets in which they operated. The FTC required 168 stores divested in the Albertsons/Safeway merger and 81 stores in the Ahold/Delhaize merger to preserve competition in relatively narrow geographic markets.<sup>4</sup>

In the divestitures for these mergers, the FTC did not require the merging firms to sell off an entire business unit, e.g., all of the stores in the business unit servicing the area where the firms competed, the distribution centers servicing those stores, and the use of one of the retail brand names.<sup>5</sup> Instead, the divestitures included stores owned by both of the merging firms even in adjacent markets. For example, of the 83 stores divested in California, 28 were previously operated by Safeway and 55 by Albertsons.<sup>6</sup>

<sup>&</sup>lt;sup>4</sup>For example, in its aid for public comment, the FTC stated that "The relevant geographic markets in which to analyze the effects of the Acquisition are areas that range from a two- to ten-mile radius around each of the Respondents' supermarkets, depending on factors such as population density, traffic patterns, and unique characteristics of each market." See <a href="https://www.ftc.gov/system/files/documents/cases/150127cereberusfrn.pdf">https://www.ftc.gov/system/files/documents/cases/150127cereberusfrn.pdf</a>. Some of these markets were very close to one another. For example, the FTC identified one market as Santa Barbara, California and another as Santa Barbara/Goleta, California, two regions about 9 miles apart, among 130 distinct geographic markets that would be adversely affected by the merger.

<sup>&</sup>lt;sup>5</sup>The decision to accept this divestiture deviated from the FTC's stated preference to prefer divestitures of standalone businesses. For example, the FTC's 2017 Divestiture study stated "The study found that all divestitures of ongoing businesses succeeded, whether the divestiture was to an upfront buyer or a post-order buyer. This finding reinforces what the Commission and staff have long known: divestiture of an ongoing business, which includes all assets necessary for the buyer to begin operations immediately, maximizes the chances that the market will maintain the same level of competition post-divestiture." See page 21.

<sup>&</sup>lt;sup>6</sup>See the FTC's Albertsons/Safeway Aid to Public Comment at: https://www.ftc.gov/system/files/documents/cases/150127cereberusfrn.pdf. For instance, the divesture required two Safeway stores to be divested in the Santa Barbara/Goleta market and two Albertsons stores in the nearby Santa Barbara market.

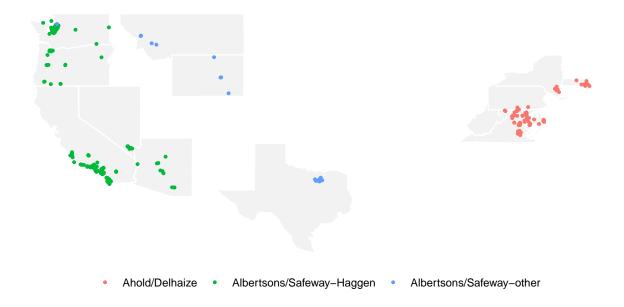


Figure 1: Map of divested stores in the Albertsons/Safeway and Ahold/Delhaize mergers.

Most of the firms purchasing divested stores were much smaller supermarket chains than the merging firms.<sup>7</sup> Empirical work examining productivity growth (Foster, Haltiwanger and Krizan, 2006) finds that large firms are much more likely to obtain high labor productivity in the retail trade sector, suggesting that small retailers obtaining divested stores may face difficulties in effectively competing with larger chain retailers. In addition, the divestiture did not require the merging firms to divest a retail brand. As a result, the owner of the divested asset had to enter the retail market with a new, unknown retail product that likely increased the riskiness of the divestiture.

One of the divestitures – stores in the Albertsons/Safeway transaction sold to the retailer Haggen (see Figure 1) – became a notorious failure. The divestiture transformed Haggen from a small chain that operated 18 stores in Washington and Oregon pre-merger to a regional West Coast chain by adding 146 stores from Albertsons/Safeway located in Arizona, California, Nevada, Washington, and Oregon. Thus, the transaction required Haggen to establish a retail presence in a large number

<sup>&</sup>lt;sup>7</sup>While two of the divestiture buyers in the Ahold/Delhaize case were large firms, 70 of the divested stores were purchased by much smaller retailers operating less than 200 stores prior to the divestiture. Albertsons and Publix purchased 1 and 10 of the divested stores. Weis and Topps were regional supermarket chains that operated 165 and 163 stores prior to the divestiture. Weis and Topps purchased 38 and 6 stores respectively. The remaining purchasers were much smaller, operating 61 or fewer stores. See FTC Aid to Public Comment: https://www.ftc.gov/system/files/documents/cases/160722koninklijkeanalysis.pdf.

of disparate regions far from its traditional markets, and quickly develop a network to supply these stores.

Haggen took over the divested stores between March and June of 2015, but very quickly began to have severe problems effectively operating its stores. It ultimately filed for bankruptcy in September of 2015 and began the process of closing all of its California stores, many of which were subsequently purchased by Albertsons. Because of the potential significance of the failed Haggen divestiture, we examine the sensitivity of our findings to samples limited to and excluding the Haggen outlets.

#### 3 Data

Our primary data set contains the universe of U.S. Yelp supermarket reviews that took place between October 2004 and July 2021. The data contains each review's star rating (1-5), text, some characteristics of the reviewing consumer, and the address and brand affiliation of the reviewed supermarket. Overall, the data set contains 1.9 million reviews associated with 77,347 grocery store and supermarket establishments across the United States. Of these reviews, 4% are updates (when a user revisits a prior review) and the remaining 96% are original reviews.

The Yelp data contains a separate store identifier for each establishment, identified by an address and store name. When a retail outlet changes names, e.g., due to a merger, Yelp sometimes creates a new store identifier for the renamed establishment. Because the goal of our study is to measure the change in the quality of establishments before and after ownership changes, we create a time invariant identifier corresponding to each "store" defined by a unique retail address. After grouping the establishments by physical location, our sample consists of 71,268 unique stores.<sup>8</sup>

For our analyses, we define the unit of observation as a store/quarter where we aggregate the number of reviews a store receives to the quarter. This aggregation addresses both data availability (many store-quarter combinations have no reviews or only one review) and missing data about the exact dates divested stores reopened with their new ownership and banner.<sup>9</sup>

<sup>&</sup>lt;sup>8</sup>In the Yelp data, multiple establishments can be observed at what is effectively the same address over time for a number of reasons. First, there is sometimes simple duplication (common in user-generated data), user-generated distinctions (for example, separating pharmacy and food departments at a supermarket), or the turnover of stores and banners over time. To address these issues we simply collapse all establishments at an address into one unit. To overcome inconsistencies in address strings, we use a combination of text cleaning with R and geocoding with ArcGIS to map establishments in the raw Yelp data to stores.

<sup>&</sup>lt;sup>9</sup>Because the divestitures associated with a given merger usually occurred in a single quarter, or across two consecutive quarters, this level of aggregation also mitigates issues due to staggered treatment.

### 3.1 Topics analysis

To get a better sense of what consumers are reviewing, we use machine learning zero-shot classification methods to assess the topics that consumers address in their reviews. Zero shot classification uses a large language model to predict whether a consumer is referencing a specific topic. We examine three topics – prices, products, and customer service – allowing reviews to touch on multiple topics. <sup>10</sup>

We used the bart-large-mnli large language model with Hugging Face to assign a vector of topics to each review.<sup>11</sup> The model assigns each review a score, between 0 and 1, for each topic; the scores are independent and need not add to one. To validate our use of star ratings, we also use the twitter-roberta-base-sentiment-latest model with Hugging Face to assign a sentiment score to each review.<sup>12</sup>

Figure 2 shows histograms of our three topic scores across all the reviews relevant to our divestitures analysis. The scores span the full range from zero to one, giving us useful variation in the probability of each topic across reviews. TWe further conduct a manual review of a random sample of reviews with three human coders and find that our coders' views generally accord with the topic scores from zero-shot classification; we provide details of this analysis in Appendix D.<sup>13</sup>

#### 3.2 Summary statistics

**Time trends.** As shown in Table 1, reviews grew in the early 2010s before plateauing. The number of reviews plateaued around 280,800 in 2015; the number of stores reviewed each year plateaued around 35,000 in 2018. Ratings generally became more negative over time, which could indicate compositional changes in the makeup of Yelp reviewers or changing norms about the purpose of Yelp reviews.

<sup>&</sup>lt;sup>10</sup>In an initial manual examination of reviews, we observed that consumers often left positive and negative reviews discussing the prices changed at stores, customer service, and products (often discussing the variety available in store and quality). For this reason, we choose these three topics to be the focus of our analysis.

<sup>&</sup>lt;sup>11</sup>See https://huggingface.co/facebook/bart-large-mnli.

<sup>&</sup>lt;sup>12</sup>See https://huggingface.co/cardiffnlp/twitter-roberta-base-sentiment-latest. Section B.2 shows that our results are similar if the sentiment score is used in place of star ratings to assign negative reviews.

<sup>&</sup>lt;sup>13</sup>Scores in the intermediate range close to 0.5 generally indicate ambiguous text, but may also reflect limitations of the zero-shot method.

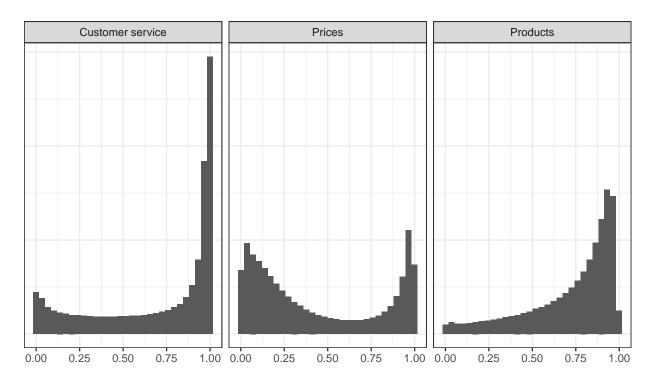


Figure 2: Histograms of topic scores across all reviews in states with divestitures.

Note: Topic scores computed using zero-shot encoding on all reviews from the following states and time periods: AZ, CA, MT, NV, OR, TX, WA, WY (2013–17); DE, MA, MD, NY, PA, VA, WV (2014–19).

Table 1: Time trends in review counts and ratings, 2013–2019.

|                     | 2013        | 2014    | 2015    | 2016        | 2017    | 2018       | 2019    |
|---------------------|-------------|---------|---------|-------------|---------|------------|---------|
| # stores w/ reviews | 27,559      | 29,885  | 32,392  | 33,762      | 35,070  | $36,\!857$ | 36,344  |
| # reviews           | $199,\!570$ | 240,851 | 280,800 | $273,\!684$ | 280,242 | 292,762    | 273,946 |
| Negative share      | 24%         | 27%     | 30%     | 33%         | 36%     | 37%        | 41%     |
| Mean star rating    | 3.54        | 3.50    | 3.42    | 3.37        | 3.30    | 3.27       | 3.16    |

Note: Reviews are assigned to stores by unique address. A small number of locations are dropped as invalid or outside the US. Negative reviews are 1- or 2-star reviews.

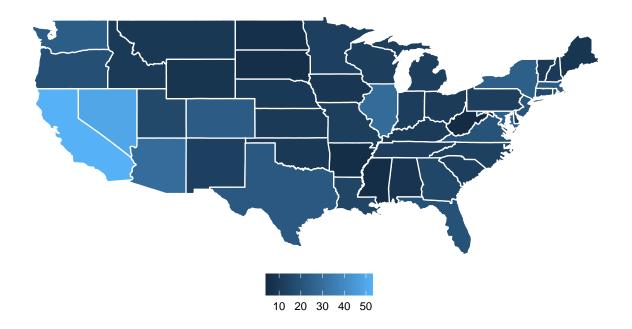


Figure 3: Average number of reviews per location, 2014–18, across states.

Number of reviews per store, 2013–19. Among stores that received any reviews, the median number of reviews per store is 5; the 80th percentile is 21 or slightly more than one review per quarter, and the mean is 24. The top 1% of stores account for 16% of the reviews; the top 20% of stores account for 73% of the reviews.

Regional variation in Yelp review density. Figure 3 shows the average number of reviews per location (2014–18) in each of the 48 contiguous states. California, Nevada, and Hawaii have the most (50, 53, and 60 reviews per location, respectively); conveniently, many of the stores divested to Haggen were in California. West Virginia, Arkansas, and Mississippi have the fewest (4, 5.2, and 5.3 reviews per location, respectively).

**Divestiture specific reviews.** We identified several Yelp reviews as specifically critiquing the FTC's divestiture policy. We excerpt several examples below:

The FTC took Vons away from us, a store that had a great organic brand, good specialty items, AND competitive prices.

Thanks FTC (Obama) for making them sell our local stores to an upscale expensive grocer. Is there anything not getting worse under this administration?

The morons at the FTC made Albertson's divest itself of the two Von's in the area out of fear that it would hold a monopoly. Von's was replaced by the overpriced Haggen's which screwed the workers and closed in six months. Now, we have Gelson's in its place and I fear it will meet the same fate.

# 4 Empirical approach

Our main empirical strategy is a difference in differences regression. We consider the divested stores as treated and compare divested stores to control stores that were not directly affected by the merger or directly competing with the divested stores. To interpret our results as causal effects, we assume that had the merger not occurred, trends in the review patterns of the control group would have been parallel to trends in the review patterns of the treatment group.

Table 2: Summary statistics on reviews, by store group (control/excluded/treatment) and time (pre/post merger).

|                    |                    | Con    | Control |           | Excluded |       | ment  |
|--------------------|--------------------|--------|---------|-----------|----------|-------|-------|
|                    |                    | Pre    | Post    | Pre       | Post     | Pre   | Post  |
| Ahold/Delhaize     | Reviews            | 70,787 | 104,459 | 24,520    | 40,518   | 251   | 827   |
|                    | Stores represented | 6,406  | 8,028   | $2,\!571$ | 3,045    | 49    | 67    |
|                    | ZIP3s represented  | 149    | 153     | 123       | 129      | 25    | 29    |
|                    | Avg. rating        | 3.48   | 3.25    | 3.33      | 3.13     | 3.16  | 2.74  |
|                    | % negative         | 28%    | 37%     | 32%       | 41%      | 34%   | 51%   |
| Albertsons/Safeway | Reviews            | 59,842 | 229,736 | 90,609    | 363,598  | 1,280 | 9,107 |
|                    | Stores represented | 5,870  | 9,210   | $7,\!116$ | 10,036   | 155   | 165   |
|                    | ZIP3s represented  | 112    | 112     | 132       | 147      | 54    | 56    |
|                    | Avg. rating        | 3.62   | 3.35    | 3.49      | 3.18     | 3.06  | 2.82  |
|                    | % negative         | 24%    | 35%     | 27%       | 40%      | 38%   | 50%   |

Note: Compiled using reviews from January 2013 to July 2021. In this table only, review dates are assigned to pre/post merger using a cutoff of January 1, 2015 for Albertsons/Safeway and July 1, 2016 for Ahold/Delhaize, shortly before the mergers closed; actual divestitures occurred in the months following. Reviews are assigned to stores by unique address. Stores are assigned to treatment, control, and excluded groups as described in the text.

Our treatment group includes stores divested to Haggen (146 stores) in the Albertsons/Safeway transaction, stores not divested to Haggen in Albertsons/Safeway (22 stores), and all stores divested in the Ahold/Delhaize transaction (81 stores). In sum, our treatment group includes 11,465 reviews

across 242 unique addresses. 14

Our excluded group contains stores that were located in the same geographic region (three-digit zip code) as any divested store, or belonged to any of the merging parties. These stores may have been indirectly affected by the mergers or divestitures through changes in local competition or firm linkages.

Our control group includes stores located in the same state as a divested store, but not part of our excluded group. The control group thus includes grocery stores and supermarkets of various sizes and formats in urban, suburban, and rural areas. In sum, our control group accounts for 459,899 reviews across 19,099 unique addresses. In Table 2, we provide the number of reviews, average rating, and stores for the treatment group, control group, and excluded group both before and after divestiture.

Our difference in differences regressions have the standard two-way fixed effects form. The unit i is the store, the time period t is the quarter, and the time period relative to the quarter of the divestiture is post<sub>it</sub>. For store i in quarter t, we model the conditional expectation of a nonnegative outcome variable  $y_{it}$  (Wooldridge, 2023) as:

$$E[y_{it} \mid i, \text{treat}_i, \text{post}_{it}] = \exp\left(\gamma_i^y + \delta_{t, \text{state}(i)}^y + \beta^y \text{treat}_i \text{post}_{it}\right).$$

The treatment effect in percentage units is  $\exp(\beta) - 1$ . Throughout, we report standard errors clustered by the ZIP3 of the store, which allows for correlations between stores in the same local area due to local market shocks.<sup>15</sup>

Our specifications vary in the choice of outcome variable  $y_{it}$ . First, we measure how frequently stores are reviewed in a quarter to determine if divestitures cause consumers to be more or less likely to exercise their voice. In this analysis  $n_{it}$  is the count of reviews for store i in quarter t and we estimate  $\hat{\beta}^n$ . Second, we examine how the share of a given type of review, such as negative (1- or 2-star) reviews, changes post-divestiture. In these specifications,  $\beta^y$  is the causal effect of divestiture on y, the number of reviews of a given type. Furthermore,  $\exp(\hat{\beta}^y - \hat{\beta}^n)$  estimates the causal effect of the divestiture on that type's share of overall reviews in percentage terms (i.e.,

<sup>&</sup>lt;sup>14</sup>We were unable to match 7 divested stores to the Yelp data.

<sup>&</sup>lt;sup>15</sup>In Table 20, we examine several forms of clustering, including clustering by location (narrower than our baseline), by supermarket chain to allow for shocks to chains that affect all chain stores, and two-way clustering by local area (ZIP3) and chain, and find broadly similar standard errors.

#### 5 Results

We find that the divestiture caused large changes in the number of reviews, the proportion of negative reviews, and in the topics discussed in those reviews. Our difference-in-differences estimates are stark in percentage terms. Divested stores immediately experience multi-fold increases in reviews, with most of the additional reviews skewing negative. The increases in review activity are concentrated in the quarters immediately following the divestitures, suggesting the consumers are exercising their voice in response to a change in product offerings. We continue to find more reviews relative to the pre-divestiture baseline in the 2nd year post-divestiture, although the size of the increase is smaller. Table 3 summarizes these results.

Table 3: Summary of difference-in-differences estimates, aggregated to four-quarter time periods.

|              |             |                | Topic Share of Negative Reviews |           |              |
|--------------|-------------|----------------|---------------------------------|-----------|--------------|
| Time Period  | No. Reviews | Share Negative | Prices                          | Products  | Customer     |
|              |             | Reviews        |                                 |           | Service      |
| Quarters 0-3 | 275%        | 44%            | 104%                            | 17%       | -22%         |
|              | [225%,333%] | [23%, 70%]     | [68%, 149%]                     | [7%, 29%] | [-28%, -14%] |
| Quarters 4-7 | 69%         | -27%           | 41%                             | 11%       | -10%         |
|              | [38%, 108%] | [-40%, -10%]   | [17%, 70%]                      | [0%,23%]  | [-19%,  0%]  |
| Pre-mean     | 0.88        | 0.45           | 0.39                            | 0.66      | 0.73         |

Note: This table shows the results of the difference-in-differences regressions. Each column represents a different dependent variable; the table presents the estimated effect on either the dependent variable itself, or on the *share* of the dependent variable within a broader category, computed as the difference between estimated regression coefficients. The Quarters 0-3 and 4-7 rows show the estimated dynamic treatment effects, both point estimates and 95% confidence intervals, transformed to percentage units. The 'Pre-mean' row shows either the mean of the dependent variable in the treatment group in the quarter before divestiture, or the ratio of means (mean dependent variable divided by mean of 'as share of' variable).

#### 5.1 Number of reviews

We begin by examining how the Albertsons/Safeway and Ahold/Delhaize divestitures affected the frequency of reviews. Figure 4 shows the estimated percentage effect of divestiture on reviews, relative to the quarter prior to the divestiture. For the event study estimated using the entire

<sup>&</sup>lt;sup>16</sup>Standard errors on the difference in  $\hat{\beta}$  across specifications requires calculating the covariance across specifications. To do so, we stack the regressions with different outcome variables and estimate jointly.

sample (overall, in red), divestitures cause consumers to write more reviews although the effect decays over time. The total effect over the first year (the quarter of divestiture and the three quarters following) is a massive 275% increase in reviews. In the second year, the effect is smaller but still positive at a 69% increase. For comparison, the average divested store had 0.88 reviews in the quarter before divestiture, as shown in the first column of Table 3.

Because so many of the divested stores in our sample went to a single buyer, Haggen, that failed in the year following the divestiture, we also explore the robustness of the estimates to the composition of the divestiture sample. We estimate the the difference-in-difference model including only the stores divested to Haggen (blue), only the stores divested to Haggen that continued being operated as supermarkets after Haggen's exit (green), and the non-Haggen sample (all of the Ahold/Delhaize stores, and the other Albertsons/Safeway divested stores, shown in purple).<sup>17</sup> The results of the event study are remarkably similar for all of the samples: consumers are much more likely to review stores in the year following the divestiture and then decline in the following year. While the confidence intervals are much larger for the non-Haggen stores due to the lower baseline level of reviewing at these stores, the pattern and estimated magnitudes are very similar. Overall, as documented in Table 21, we find that the number of reviews increases by 275% in the first year and 69% in the second year.

#### 5.2 Share of negative reviews

We now use the same difference-in-difference approach to estimate how the share of negative reviews changed following the divestiture. We consider 1- or 2- star reviews as negative reviews. Figure 5 shows the percentage effect of divestiture on the negative share of reviews for each of the four estimation samples. We indeed find that negative reviews increase more upon divestiture than overall reviews do, but the effect diminishes over time. Using the overall sample, within the first year, the share of negative reviews increases 44%. In the second year and afterward, the share of negative reviews decreases by 27% relative to the counterfactual.

Interestingly, we see a slightly different pattern in the second year for the Haggen and non-

<sup>&</sup>lt;sup>17</sup>Following Haggen's failure, some of the formerly Haggen store locations were sold to firms operating outside of the supermarket industry. To explore if our findings are driven by relatively poor retail locations, we estimated the model limited to stores that remained viable as supermarkets.

<sup>&</sup>lt;sup>18</sup>For comparison, the divested stores' reviews were 45% negative, on average, in the quarter before divestiture; a 44% increase on this baseline would be a jump of 20 percentage points, to 65%.

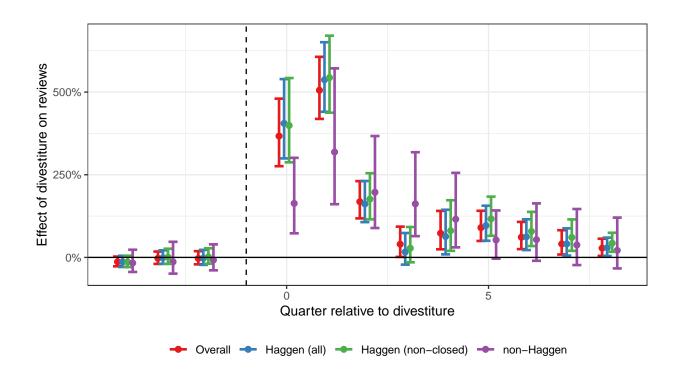


Figure 4: Effect of divestiture on number of reviews (event study plot)

Haggen divested stores. For the Haggen stores, the fraction of negative reviews declines relative to the baseline by 40% in the second year. This decline suggests that the new non-Haggen operators of stores originally divested to Haggen likely improved the quality of these stores, or that consumers were happy to have an operating grocery store again. However, for the non-Haggen stores, which were still operated by the original divestiture buyers, the fraction of negative reviews increases in the second year by a similar magnitude to the first year following the divestiture. Reviewers of these stores continue to be more likely to leave negative reviews, likely because the decline in quality post-divestiture persists.

#### 5.3 Review topics

We next examine the content of consumers' negative reviews to understand what led consumers to post a review. We estimate how the share of consumers' negative reviews that mention the topics "prices", "products", or "customer service" changed following the divestiture; Figure 6 depict these estimates. Since these three topics are not mutually exclusive, it is possible for the share of all three topics in consumers' reviews to increase or decrease.

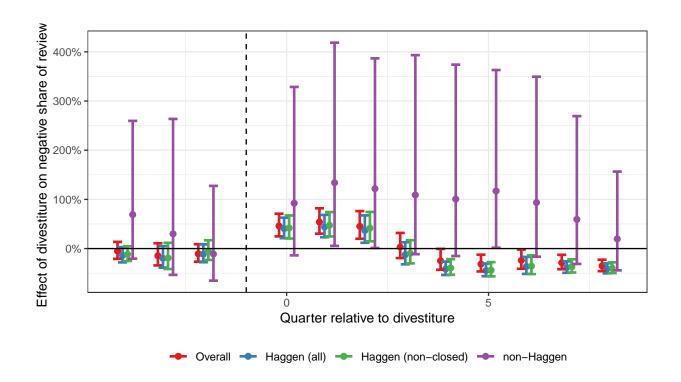


Figure 5: Effect of divestiture on negative share of reviews (event study plot)

We observe a large increase in the number of consumers discussing prices in their negative reviews post-divestiture, with an increase of 104% in the first year and 41% in the second year. The estimated effect is largest for the Haggen divested stores. In the first and second year following the divestitures, the share of consumers commenting on prices in negative reviews increases by about 100% and 40%, respectively. This finding is consistent with allegations made by Haggen that Albertsons/Safeway did not share pre-divestiture store level pricing information. Because it lacked this pricing information, Haggen claimed that it charged prices that were much higher than consumers expected when it began running the divested stores. <sup>19</sup> Interestingly, consumers were still more likely to mention pricing in negative reviews after the Haggen stores had been sold to other buyers in the second year following the divestiture.

For the non-Haggen stores, the increase in the fraction of negative reviews discussing prices is smaller and relatively constant over time. While the estimates are much less precise, we estimate

<sup>&</sup>lt;sup>19</sup>In its legal complaint against Albertsons after the divestiture, Haggen claimed that Albertsons/Safeway did not share its pre-merger pricing data (See paragraphs 35 and 36 of the complaint). Haggen's plan had been to use the same general pricing approach as Albertsons/Safeway when launching the new stores. Instead, Haggen was forced to uses its existing pricing strategy for its stores in the Pacific Northwest that were often much higher than the prices previously charged at the Southern California stores. This allegation is also consistent with some of the complaints we have seen in the text of Haggen's Yelp reviews.

that the fraction of negative reviews mentioning price increased by 70% and 45% in the first and second year following the divestiture relative to the pre-divestiture period.

We also observe differences in the change in the mentions of products and customer service between the models estimated using the Haggen and non-Haggen divested stores. For the non-Haggen stores, we estimate an increase in the fraction of negative reviews mentioning products (37%) and customer service (5%). Although these estimates are imprecise, they are suggestive of lower quality on product selection and customer service post-divestiture. By contrast, for the Haggen sample, we observe a smaller increase in the fraction of reviews mentioning products, at 16% in the year following the divestiture, and a decrease in the fraction of reviews mentioning customer service, at -25% in the year following the divestiture. Overall, we find that negative reviews about products increase by 17% in the first year and 11% in the second year, and negative reviews about customer service decline by 22% in the first year and 10% in the second year.

### 5.4 Reviewer composition

Because the divestitures generated such a large surge in reviews, one might expect the composition of reviewers who posted reviews in Yelp to have also changed. We thus examined multiple measures of consumer type in the Yelp data available to us. First, in order to capture changes in users who do not normally review on Yelp, we examine the share of reviewers that post their first supermarket review on Yelp. Second, the share of reviews flagged as "not recommended" (Luca and Zervas, 2016) allows us to examine whether more uncommon reviewers (such as first-time reviewers) that Yelp might flag as fake review more post-divestiture. Third, we use the share of reviewers that were never "Yelp Elite" to measure changes in reviews from frequent Yelp reviewers.

Surprisingly, we find small and insignificant effects of the divestiture on all of these measures of user composition. As Table 4 shows, in the first year post-divestiture we estimate a rise of 7% for the share of new supermarket reviewers, 0% for the share of never Yelp Elite reviewers, and -13% for the share of reviews flagged as not recommended.

These results remain insignificant if we use alternative measures of user types: reviews by users who made no other Yelp reviews ("Only Yelp Review"), who were outside the top 10% of users by review count ("Not a Top 10% Reviewer"), or who made no other grocery store reviews ("Only Grocery Review").

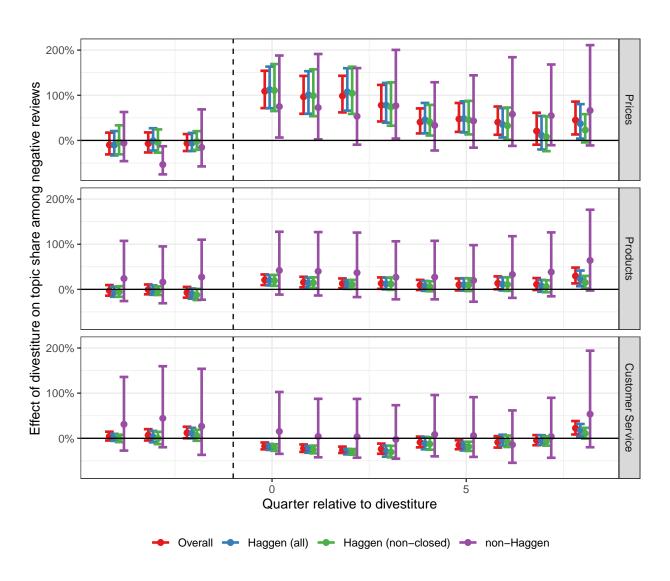


Figure 6: Effect of divestiture on each topic's share among negative reviews (event study plot)

We next examine the characteristics of the reviews themselves, and continue to find only small changes post-divestiture. We examine the length of the review, as well as the readability of the review as measured by the Flesch reading ease score. In the first year post-divestiture we estimate an 8% increase in 'readable' reviews as measured by reviews with an above-median Flesch score. Examining the length of reviews, we find a 15% increase in reviews with an above-median number of characters and a 9% increase in reviews with more than 280 characters, the length of a tweet.

Table 4: User composition effects of divestitures, difference-in-differences estimates.

|                           | Effect       |              |          |  |  |
|---------------------------|--------------|--------------|----------|--|--|
| Type                      | Quarters 0-3 | Quarters 4-7 | Pre-mean |  |  |
| New Grocery Reviewer      | 7%           | -1%          | 0.58     |  |  |
|                           | [-5%, 20%]   | [-11%, 10%]  |          |  |  |
| Not-Recommended Flag      | -13%         | -16%         | 0.16     |  |  |
|                           | [-36%, 19%]  | [-40%, 18%]  |          |  |  |
| Never Yelp Elite          | 0%           | -4%          | 0.83     |  |  |
|                           | [-5%, 5%]    | [-10%,  2%]  |          |  |  |
| Only Yelp Review          | 50%          | 22%          | 0.03     |  |  |
|                           | [-34%, 240%] | [-45%, 168%] |          |  |  |
| Not a Top $10\%$ Reviewer | 1%           | -4%          | 0.72     |  |  |
|                           | [-8%, 10%]   | [-12%, 5%]   |          |  |  |
| Only Grocery Review       | 11%          | 7%           | 0.41     |  |  |
|                           | [-6%, 31%]   | [-9%, 26%]   |          |  |  |
| Long Review (median)      | 15%          | 9%           | 0.50     |  |  |
|                           | [1%,  32%]   | [-8%, 28%]   |          |  |  |
| Long Review (tweet)       | 9%           | 5%           | 0.68     |  |  |
|                           | [1%, 18%]    | [-3%, 13%]   |          |  |  |
| Readable Review (median)  | 8%           | 9%           | 0.50     |  |  |
|                           | [-4%, 21%]   | [-2%, 22%]   |          |  |  |

Note: This table shows the effect of divestiture on the dependent variable as a share of the count of reviews, computed as the difference between estimated regression coefficients. The Quarters 0-3 and 4-7 columns show the estimated dynamic treatment effects, both point estimates and 95% confidence intervals, transformed to percentage units. The 'Pre-mean' column shows the ratio of the mean of the dependent variable to the mean count of reviews, in the treatment group in the quarter before divestiture.

# 5.5 Alternative Control Groups

Key to any difference in difference analysis is the control group that the treatment is compared to.

Our estimates are robust to changes in the control group.

We examine two alternative control groups. First, we examine a wider control group of all non-merging stores in the same state as a divested store, rather than only those in ZIP3 regions

without a divested store. Second, we examine a narrower control group that only contains "chain" stores, which we define as stores with a name that appears five or more times in the state. These stores are more likely to be similar to the divested stores, which were large supermarkets owned by major chains, and should exclude small ethnic grocery stores that are less comparable to the divested stores.

The disadvantage of the all-state control group is that it includes stores that are competing with the divested stores. These stores might change their behavior (reduce quality, increase prices) in response to actions taken by the divested stores. In principle, this control group could lead to attenuated treatment effects. However, including stores in the same ZIP3 may better capture localized demand or cost shocks.

We find almost identical estimates and confidence intervals for these control groups as in our baseline estimates in Table 3. For example, in our baseline estimates we find a 275% increase in reviews and 44% increase in the share of negative reviews, compared to 279% and 41% for the expanded control group and 280% and 42% for the narrowed control group.

Our estimates for review topics are also robust to changes in the control group. Those estimates are reported in Section B.

Table 5: Estimated divestiture effects with alternative control groups.

| Control Group | Time Period  | No. Reviews  | Share Negative<br>Reviews |
|---------------|--------------|--------------|---------------------------|
| All-state     | Quarters 0-3 | 279%         | 41%                       |
|               |              | [230%, 335%] | [21%,65%]                 |
|               | Quarters 4-7 | 67%          | -30%                      |
|               |              | [37%, 102%]  | [-43%, -15%]              |
| Chain stores  | Quarters 0-3 | 280%         | 42%                       |
|               |              | [230%, 338%] | [21%, 67%]                |
|               | Quarters 4-7 | 70%          | -28%                      |
|               |              | [38%, 110%]  | [-42%, -12%]              |

Note: This table shows the results of the difference-in-differences regressions where the control group (1) contains all stores in the same state as a divested store, or (2) is restricted to chain stores. Each column represents a different dependent variable. Each column represents a different dependent variable; the table presents the estimated effect on the count of reviews, and the *share* of negative reviews, computed as the difference between estimated regression coefficients. The Quarters 0-3 and 4-7 rows show the estimated dynamic treatment effects, both point estimates and 95% confidence intervals, transformed to percentage units.

# 6 Mechanisms

Absent competition concerns, voluntary asset sales should improve total welfare by transferring assets to better owners. However, in mergers of closely competing firms, consumer and total welfare can fall. To reduce the likelihood of a reduction in consumer welfare following mergers, antitrust authorities often require that merging firms modify their proposed transaction to divest some assets to rivals to replicate pre-merger competition. The required divestiture changes what was a voluntary asset sale to a transaction including an involuntary asset sale. In particular, because the merged firm will compete with the divested stores post-divestiture, it could have a strategic incentive to sabotage the divested stores. It could do so by harming the relative competitive position of the new owner, or by choosing to sell assets to weak buyer(s) that are less likely to restore the previous level of competition post-divestiture.

Multiple lawsuits provide details of such strategic behavior. For example, as described earlier, Haggen sued Albertsons following the Albertsons/Safeway divestiture, alleging that Albertsons took a number of actions in violation of the purchase agreement that handicapped the entry of Haggen including refusing to share pricing information on the divested stores. Recently, Albertsons sued Kroger after the Kroger/Albertsons merger was blocked by multiple courts, claiming that Kroger failed to exercise its best efforts to provide the FTC with a viable divestiture package. Albersons alleged that Kroger rejected stronger divestiture buyers than its preferred candidate of C&S Wholesale Grocers, which operated primarily as a wholesaler and had a history of acquiring and closing retail grocery stores. In addition, Albersons claimed that Kroger "cherry-picked" underperforming and less valuable stores to divest, rather than divesting stores that would be the most likely to remedy competition concerns from the deal.<sup>20</sup>

Supermarket divestiture result in at least three simultaneous changes that affect consumers' shopping experience; each of these changes could explain our findings in the previous section. First, the divestitures resulted in a change in ownership of the stores, which could disrupt store operations. Second, all of the divested stores changed banners, and most of the new banners were unfamiliar to consumers living near the stores. For example, all of the divested California stores

<sup>&</sup>lt;sup>20</sup>See https://www.grocerydive.com/news/albertsons-kroger-lawsuit-merger-ftc/735780/ and https://www.albertsonscompanies.com/newsroom/press-releases/news-details/2024/Albertsons-Files-Lawsuit-Against-Kroger-for-Breach-of-Merger-Agreement/default.aspx for more details.

were subsequently operated as Haggen stores, a banner not previously operated in California. It might be difficult to convince consumers to visit an unfamiliar chain, or to ensure that the new banner matches local consumer tastes on price and quality dimensions.

To isolate some of these potential explanations, we conduct two additional empirical exercises using the same statistical model and identification strategy as in Section 4. First, we examine changes in stores' reviews for those stores acquired by the merging parties in the Albertsons/Safeway and Ahold/Delhaize deals. For these stores, the ownership of stores, but not the supermarket banner, changed with the merger. Second, we examine the sale of grocery stores after A&P's bankruptcy in 2015 that resulted in A&P's exit from grocery retailing in the U.S. Here, the bankruptcy sale leads to an ownership change and banner change. However, because A&P left the market, it did not have strategic incentives to sell the stores to anyone but the highest bidder for them, or to sabotage them before the sale.

These results of these analyses are consistent with strategic incentives of the merged firm as the likely explanation for our findings. The acquired stores of the merged Albertsons/Safeway or Ahold/Delhaize see little change in reviews after the merger. While these acquisitions may have imposed management challenges, the choices available to consumers (retail brands) did not change. For the A&P bankruptcy, we also find increases in reviews, albeit smaller than for divested stores, which is consistent with consumers noticing and commenting on the new banner. However, reviews improve post-sale, which suggests that consumers can be made better off with voluntary asset sales.

#### 6.1 Acquired Firm Stores

In this analysis, we consider all non-divested stores owned by the acquired firms in the two transactions (Safeway or Delhaize) that were in a state with divestitures as treated by the merger. Our control group is stores owned by grocery retailers unaffected by the merger operating in the same states as stores with divestitures, but different 3-digit zip codes than the acquired stores.<sup>21</sup>

In Figure 7, Figure 8, and Table 6, we report the estimates from this analysis. We find small and statistically insignificant increases in reviews post-merger for the acquired firms' stores at 17% in the first year and 1% in the second year. We also find a statistically significant increase in the proportion of negative reviews in the second year after the merger (37%). As with the divested

<sup>&</sup>lt;sup>21</sup>Table 11 describes the sample.

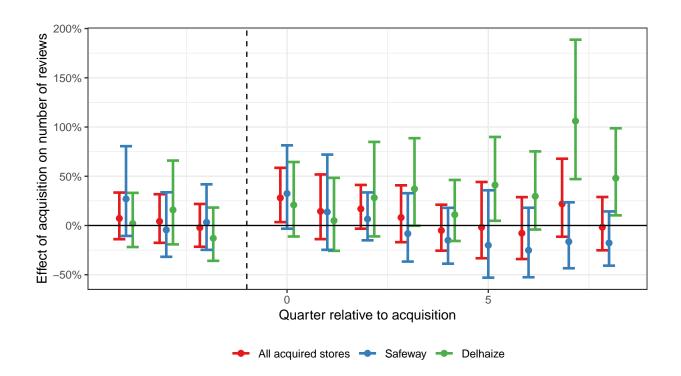


Figure 7: Effect of acquisition on number of reviews (event study plot)

stores, we observe an estimated increase in the number of negative reviews mentioning prices, although we do not observe any statistically significant change in the topics discussed in negative reviews.

Table 6: Summary of difference-in-differences estimates for acquired stores.

|              |             |                | Topic Share of Negative Reviews |                  |            |  |
|--------------|-------------|----------------|---------------------------------|------------------|------------|--|
| Time Period  | No. Reviews | Share Negative | Prices                          | Products         | Customer   |  |
|              |             | Reviews        |                                 |                  | Service    |  |
| Quarters 0-3 | 17%         | 5%             | 22%                             | 2%               | 2%         |  |
|              | [-4%, 42%]  | [-11%, 24%]    | [0%, 48%]                       | [-8%, 14%]       | [-9%, 14%] |  |
| Quarters 4-7 | 1%          | 37%            | 28%                             | 0%               | 7%         |  |
|              | [-24%, 35%] | [14%, 64%]     | [3%, 58%]                       | $[-11\%,\ 12\%]$ | [-6%, 21%] |  |
| Pre-mean     | 1.40        | 0.51           | 0.34                            | 0.61             | 0.74       |  |

Note: This table shows the results of the difference-in-differences regressions for the acquired store treatment. Each column represents a different dependent variable; the table presents the estimated effect on either the dependent variable itself, or on the *share* of the dependent variable within a broader category, computed as the difference between estimated regression coefficients. The Quarters 0-3 and 4-7 rows show the estimated dynamic treatment effects, both point estimates and 95% confidence intervals, transformed to percentage units. The 'Pre-mean' row shows either the mean of the dependent variable in the treatment group in the quarter before the treatment, or the ratio of means (mean dependent variable divided by mean of 'as share of' variable).

Since Safeway operated stores in over 90% of 3-digit zip-codes in California before and after

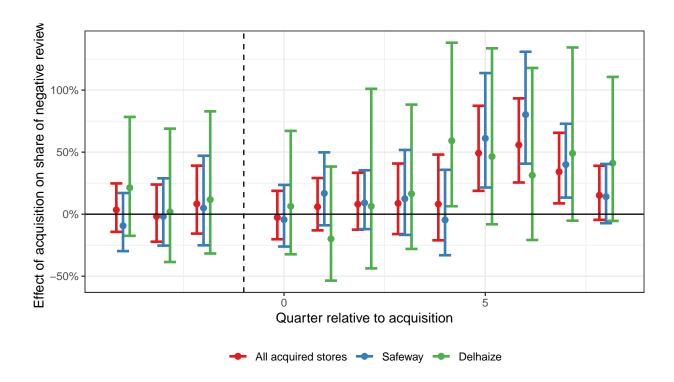


Figure 8: Effect of acquisition on share of negative reviews (event study plot)

the merger, the estimates in Table 6 are primarily identified using information for the Safeway stores not in California and the stores owned by Delhaize in states with divestitures. We thus also estimate these models using a broader control group, containing all grocery stores not owned by the merging firm or a divestiture buyer located in the states with divestitures, as in Section 5.5.<sup>22</sup> These results are shown in Table 16; with much smaller standard errors, we find effectively no change in the number of reviews, share of negative reviews, and in the topics mentioned in negative reviews.

We also examine effects for all merging firms' stores, combining acquired and acquiring firm's stores. We find similar null effects in Table 17. Overall, we conclude that the stores owned and operated by the merging firms did not experience an important change in the number or content of reviews.

<sup>&</sup>lt;sup>22</sup>As discussed in Section 5.5, a potential weakness of the all-state control group is that it may lead to attenuated estimated treatment effects.

#### 6.2 Former A&P Stores

A&P was arguably the first grocery retailer to successfully exploit the scale economies associated with chains in the early 20th century, including through the introduction of private label products and distribution (Ellickson, 2016). However, by the early 2000s, A&P's significance in the grocery industry had declined to a regional firm with primary operations in the New York City metropolitan area. In July 2015, A&P filed for bankruptcy and began the process of closing and selling off all of its remaining 281 grocery stores, with the last A&P store closing on November 25th, 2015.

A&P's store locations were sold to a number of different grocery and non-grocery retailers. Of the 226 A&P stores that appeared in the Yelp reviews data, 154 stores remained operating as grocery stores in 2016 following A&P's exit and sale of store locations.<sup>23</sup>

A large proportion (60%) of the former A&P stores that remained in the supermarket industry were sold to three relatively large grocery retailers with a major presence in the New York City metro area: Albertsons (owner of Acme), Ahold/Delhaize (owner of Stop & Shop), and ShopRite. The remainder were sold to smaller firms.<sup>24</sup>

The sale of A&P's stores to other grocery retailers represents both a change in the retail banner and in ownership. However, in selling the stores to other food retailers, A&P did not have a strategic interest in handicapping the stores or selling to a weaker buyer as it no longer remained a grocery retailer post-sale.

We show the primary results of our differences in differences analysis in Figure 9, Figure 10, and Table 7. The sale of the former A&P stores to non-A&P retailers caused consumer reviews to increase significantly, with increases in the number of reviews of 66% over the first year post-sale and 129% over the second year. These change are statistically significant. The increased consumer reviews are much less likely to be negative: the share of negative reviews falls by 29% and 40%, respectively, in the first first year and second year following the sale. Again, these results are statistically different than zero. We do not, however, observe any statistically significant change in the content of positive reviews as measured by our three topics.

<sup>&</sup>lt;sup>23</sup>The remaining 72 former A&P stores were operated as non-grocery retail outlets, such as operating as liquor stores.

 $<sup>^{24}</sup>$ Table 12 presents some descriptive statistics about the treated stores of former A&P stores and the control group of grocery stores owned by firms not involved in the A&P transactions located in different 3-digit zip codes, but the same states, as the A&P stores.

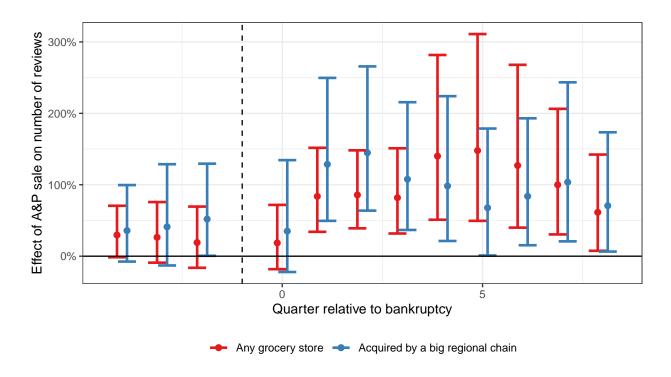


Figure 9: Effect of A&P sale on number of reviews (event study plot)

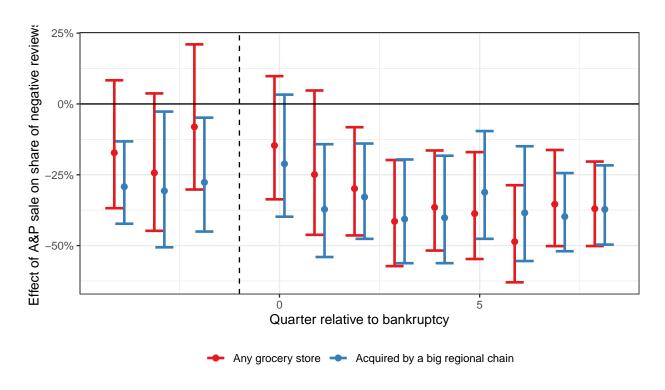


Figure 10: Effect of A&P sale on share of negative reviews (event study plot)

Table 7: Summary of difference-in-differences estimates for post-A&P stores.

|              |             |                | Topic Share of Positive Reviews |             |             |
|--------------|-------------|----------------|---------------------------------|-------------|-------------|
| Time Period  | No. Reviews | Share Negative | Prices                          | Products    | Customer    |
|              |             | Reviews        |                                 |             | Service     |
| Quarters 0-3 | 66%         | -29%           | 10%                             | 14%         | 51%         |
|              | [26%, 121%] | [-44%, -10%]   | [-40%, 101%]                    | [-28%, 81%] | [1%,127%]   |
| Quarters 4-7 | 129%        | -40%           | 2%                              | 11%         | 43%         |
|              | [47%,257%]  | [-53%, -22%]   | [-53%, 121%]                    | [-38%, 96%] | [-9%, 125%] |
| Pre-mean     | 0.60        | 0.67           | 0.32                            | 0.43        | 0.29        |

Note: This table shows the results of the difference-in-differences regressions for the A&P store treatment. Each column represents a different dependent variable; the table presents the estimated effect on either the dependent variable itself, or on the *share* of the dependent variable within a broader category, computed as the difference between estimated regression coefficients. The Quarters 0-3 and 4-7 rows show the estimated dynamic treatment effects, both point estimates and 95% confidence intervals, transformed to percentage units. The 'Pre-mean' row shows either the mean of the dependent variable in the treatment group in the quarter before the treatment, or the ratio of means (mean dependent variable divided by mean of 'as share of' variable).

In addition, we restrict the analysis to the stores sold to three large regional chains (Albertsons, Ahold/Delhaize, and ShopRite). We again find that consumers increase their use of voice following the sale of stores to other regional chains, and the increase in consumer voice is significantly more likely to be positive. (The results are shown in Table 19.)

### 7 Conclusion

In this article, we have examined how consumers responded to a major antitrust remedy – government divestitures – in the supermarket industry; we studied the divestiture of 249 stores in the Albertson's/Safeway and Ahold/Delhaize transactions. Using consumer reviews on Yelp, we found that consumer reviews rose massively after the divestiture for divested stores. These reviews are mostly negative reviews. We then used a large language model to classify the topic of these reviews, and found that negative reviews about prices drive the rise in negative reviews after the divestiture. Our estimates on changes in consumer voice are similar for the stores divested to Haggen in the Albertson's/Safeway transaction, which went bankrupt soon after the divestiture, and other stores.

While our work has shown that consumer voice responds to divestitures, the underlying mechanisms behind the consumer dissatisfaction that we document are less clear. A major difference between government mandated divestitures due to antitrust concerns and voluntary asset sales is that the merging parties have strategic incentives to compete against a weaker divestiture buyer.

To determine which mechanisms are most likely to be the source of increased divestitures, we also examine two voluntary asset sales that should not have such strategic motives. First, we examine how reviews changed as stores that were acquired as the result of these mergers: the Safeway stores acquired by Albertsons and the Delhaize stores acquired by Ahold. We find little change in the reviews of the acquired stores, which only faces an ownership change.

We next examine the fate of stores sold in the bankruptcy of A&P. These stores experience a change in ownership and retail banner, but A&P did not face a strategic incentive to harm the stores as it exited grocery retailing. We find smaller increases in reviews than the divested stores and increases in positive reviews. Overall, these additional analyses point to strategic motives as a likely explanation for the finding that divestitures dramatically increased reviews. To further isolate the importance of strategic motives, future work could examine other changes such as a banner change without an ownership change.

Our work provides guidance for antitrust authorities considering whether divestitures could remedy competition problems for proposed mergers. First, our analysis found increases in negative reviews discussing prices post-divestiture, and so reinforces the traditional antitrust concern with effects on price from changes in competition. Second, because reviews are public, competition authorities could use reviews to provide real-time feedback in the success of divestitures, and intervene early for divestitures that appear to be failing. Finally, "divestiture retrospectives" examining previous divestitures, similar to those conducted in this article, could provide agencies with evidence on what types of divestitures are more and less likely to succeed across a set of industries to improve the form of divestitures used to eliminate the potential harms to competition following mergers of competing firms.

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# A Data Construction Details

# A.1 Divestiture Timing

As described in Section 4, the treatment date in our difference-in-differences regressions is the quarter of divestiture, which may differ from the quarter the merger was finalized. In both transactions, about 35% of divestitures occurred in the same quarter the merger was finalized, as shown in Table 8 and Table 9.<sup>25</sup> The rest occurred the following quarter (except for ten Martin's stores near Richmond, Virginia, which were divested to Publix a year after the merger).

Table 8: Timing of divestitures in the Albertsons/Safeway transaction.

| State | 2015Q1 | 2015Q2 |
|-------|--------|--------|
| CA    | 18     | 65     |
| MT    | 4      |        |
| OR    | 4      | 16     |
| TX    | 12     |        |
| WA    | 19     | 9      |
| WY    | 4      |        |
| AZ    |        | 10     |
| NV    |        | 7      |

Note: Counts of divested stores by state and quarter of divestiture. Quarter of divestiture is used as the treatment date in regression specifications.

Table 9: Timing of divestitures in the Ahold/Delhaize transaction.

| State | 2016Q3 | 2016Q4 | 2017Q3 |
|-------|--------|--------|--------|
| MA    | 8      |        |        |
| MD    | 4      | 21     |        |
| NY    | 5      |        |        |
| PA    | 3      |        |        |
| VA    | 6      | 13     | 10     |
| WV    | 1      |        |        |
| DE    |        | 4      |        |

Note: Counts of divested stores by state and quarter of divestiture. Quarter of divestiture is used as the treatment date in regression specifications.

<sup>&</sup>lt;sup>25</sup>The Albertsons/Safeway merger closed on January 30, 2015, and the Ahold/Delhaize merger closed on July 23, 2016.

# A.2 Acquired Firm Stores

This section details the data construction steps for the acquired store analysis in Section 6.

We first compile a list of Albertsons, Safeway, Ahold, and Delhaize brand-state combinations from a variety of online sources, and then match those brand-states to the user-generated store labels (strings) in Yelp. (The list is reproduced in Table 10, along with the count of matched locations.) We define an 'acquired' store as a location that *ever* matched a Safeway or Delhaize brand-state combination, was located in a state that also contained a divested store (in the same transaction), and was not itself divested.

Table 10: Count of stores matched to acquirer/acquired brands in Yelp data.

| Owner      | Brand               | Locations |
|------------|---------------------|-----------|
| Ahold      | Giant               | 426       |
|            | Martin's            | 51        |
|            | Stop & Shop         | 553       |
| Albertsons | Acme                | 265       |
|            | Albertsons          | 1,231     |
|            | Amigos              | 20        |
|            | Jewel-Osco          | 239       |
|            | Lucky               | 127       |
|            | Market Street       | 21        |
|            | Shaws               | 237       |
|            | Star Market         | 38        |
|            | United Supermarkets | 66        |
| Delhaize   | Bottom Dollar       | 54        |
|            | Food Lion           | 1,198     |
|            | Hannaford           | 219       |
| Safeway    | Carr's              | 18        |
|            | Pak 'N Save         | 8         |
|            | Pavilions           | 45        |
|            | Randalls            | 81        |
|            | Safeway             | 1,314     |
|            | Tom Thumb           | 216       |
|            | Vons                | 360       |

*Note:* Generated by string matching Yelp data to a list of brand-states compiled by the authors from online sources. The Locations column counts unique locations (by address and/or geocode).

Summary statistics on the resulting treatment, control, and excluded groups are shown in Table 11. Excluded stores are either in the same ZIP3 as an acquired store, were a divested store, or were owned at any time by the acquiring firm (Albertsons or Delhaize).

Table 11: Summary statistics on reviews in the acquired firm analysis.

|          |                    | Con    | itrol     | Excluded |           | Treatment |        |
|----------|--------------------|--------|-----------|----------|-----------|-----------|--------|
|          |                    | Pre    | Post      | Pre      | Post      | Pre       | Post   |
| Delhaize | Reviews            | 53,401 | 77,878    | 41,207   | 65,966    | 950       | 1,960  |
|          | Stores represented | 4,440  | $5,\!532$ | 4,284    | $5,\!233$ | 302       | 375    |
|          | ZIP3s represented  | 94     | 98        | 131      | 132       | 73        | 79     |
|          | Avg. rating        | 3.45   | 3.22      | 3.43     | 3.20      | 3.38      | 3.14   |
|          | % negative         | 28%    | 38%       | 30%      | 39%       | 26%       | 38%    |
| Safeway  | Reviews            | 1,767  | 10,675    | 135,266  | 530,233   | 14,698    | 61,533 |
|          | Stores represented | 586    | 1,341     | 11,556   | 16,989    | 999       | 1,081  |
|          | ZIP3s represented  | 52     | 52        | 135      | 149       | 109       | 112    |
|          | Avg. rating        | 3.36   | 3.21      | 3.63     | 3.33      | 2.75      | 2.46   |
|          | % negative         | 32%    | 39%       | 23%      | 36%       | 47%       | 59%    |

Note: Compiled using reviews from January 2013 to July 2021. Review dates are assigned to pre/post merger using a cutoff of January 1, 2015 for Albertsons/Safeway and July 1, 2016 for Ahold/Delhaize, shortly before the mergers closed. Reviews are assigned to stores by unique address. Stores are assigned to treatment, control, and excluded groups as described in the text.

#### A.3 Former A&P Stores

In the A&P analysis in Section 6, the treated group contains 154 former A&P stores that remained grocery stores following the 2015 bankruptcy.<sup>26</sup> As in the main analysis, our unit of analysis is a store location, which we track across ownership and banner changes. Control stores were in the same state, but different ZIP3, as treated stores.

Table 12: Summary statistics on reviews in the A&P stores analysis.

|                    | Control |        | Excluded |           | Treatment |       |
|--------------------|---------|--------|----------|-----------|-----------|-------|
|                    | Pre     | Post   | Pre      | Post      | Pre       | Post  |
| Reviews            | 19,067  | 58,013 | 37,316   | 101,804   | 905       | 3,755 |
| Stores represented | 3,220   | 5,067  | 3,786    | $5,\!551$ | 121       | 142   |
| ZIP3s represented  | 103     | 103    | 42       | 42        | 36        | 40    |
| Avg. rating        | 3.46    | 3.28   | 3.45     | 3.22      | 2.38      | 2.56  |
| % negative         | 28%     | 36%    | 27%      | 38%       | 58%       | 55%   |

Note: Compiled using reviews from January 2013 to July 2021. Review dates are assigned to pre/post using a cutoff of July 1, 2015, shortly before A&P filed for bankruptcy; store sales followed in the months afterward. Reviews are assigned to stores by unique address. Stores are assigned to treatment, control, and excluded groups as described in the text.

 $<sup>^{26}</sup>$ Of the 281 A&P stores open at the time of the bankruptcy, 226 appear in our Yelp data, of which 72 locations did not remain grocery stores.

# B Robustness Checks

# B.1 Topics analyses with alternative control groups

We repeat the topics difference-in-differences regressions from Section 5 with alternative control groups, as in Section 5.5. The results are shown in Table 13.

First, we consider the control group containing all stores in the same state as a divested store (regardless of ZIP3). This control group is larger, yielding slightly more precise estimates, but risks contamination due to competition between divested stores and control-group stores. The point estimates and 95% confidence intervals are about the same.

Second, we consider the control group that only contains "chain" stores (for each state, the chain stores are those with a name that appears five or more times in the state). These stores are more likely to be similar to the divested stores, which were large supermarkets owned by major chains. (Because the names in the Yelp data are user-generated, our assignment mechanism is not perfect.)

Table 13: Topics estimates with alternative control groups.

|               |              | Topic Share of Negative Reviews |           |              |  |  |  |
|---------------|--------------|---------------------------------|-----------|--------------|--|--|--|
| Control Group | Time Period  | Prices                          | Products  | Customer     |  |  |  |
|               |              |                                 |           | Service      |  |  |  |
| All-state     | Quarters 0-3 | 104%                            | 19%       | -21%         |  |  |  |
|               |              | [68%, 148%]                     | [8%, 30%] | [-28%, -14%] |  |  |  |
|               | Quarters 4-7 | 40%                             | 11%       | -8%          |  |  |  |
|               |              | [17%, 68%]                      | [0%, 22%] | [-17%, 1%]   |  |  |  |
| Chain stores  | Quarters 0-3 | 103%                            | 17%       | -22%         |  |  |  |
|               |              | [66%, 147%]                     | [6%, 29%] | [-29%, -14%] |  |  |  |
|               | Quarters 4-7 | 41%                             | 11%       | -10%         |  |  |  |
|               |              | [17%, 70%]                      | [0%, 23%] | [-19%, 0%]   |  |  |  |

Note: This table shows the results of the difference-in-differences regressions where the control group (1) contains all stores in the same state as a divested store, or (2) is restricted to chain stores. Each column represents a different dependent variable; the table presents the estimated effect on the *share* of the dependent variable within a broader category, computed as the difference between estimated regression coefficients. The Quarters 0-3 and 4-7 rows show the estimated dynamic treatment effects, both point estimates and 95% confidence intervals, transformed to percentage units.

### B.2 Assigning sentiment using review text

In our main analyses, we classify 1- and 2-star reviews as negative, and 3-, 4-, and 5-star reviews as non-negative. To validate our use of star ratings, we also use the twitter-roberta-base-sentiment-latest model with Hugging Face to assign a sentiment score to each review.<sup>27</sup> In this section, we instead use the "negativity" sentiment score between 0 and 1 based on review text, in place of the star ratings.

The negativity score is highly correlated with star rating, as shown in Table 14.

Table 14: Review negativity score by star rating

| Star rating | 25th percentile | 50th percentile | 75th percentile | Mean |
|-------------|-----------------|-----------------|-----------------|------|
| 1.0         | 0.73            | 0.87            | 0.92            | 0.77 |
| 2.0         | 0.43            | 0.76            | 0.88            | 0.64 |
| 3.0         | 0.02            | 0.16            | 0.62            | 0.31 |
| 4.0         | 0.00            | 0.01            | 0.03            | 0.07 |
| 5.0         | 0.00            | 0.01            | 0.01            | 0.03 |

Note: This table shows the relationship between star rating and the negativity score (0–1), which is assigned solely using review text. Columns show the 25th, 50th, and 75th percentiles and mean of the negativity score among reviews with each star rating.

Accordingly, the difference-in-differences results (shown in Table 15) are extremely similar. In these analyses, since the negativity score is continuous, the outcome variables in the regressions are the negativity scores and the interaction of topic scores and negativity scores.

#### B.3 Acquired firm analysis with alternative control group

Since Safeway operated stores in over 90% of 3-digit zip-codes in California before and after the merger, the estimates in Section 6 are primarily identified using information for the Safeway stores not in California and the stores owned by Delhaize in states with divestitures. We thus also estimate these models using a broader control group, containing all grocery stores not owned by the merging firm or a divestiture buyer located in the states with divestitures, as in Section 5.5. These results are shown in Table 16; with much smaller standard errors, we find effectively no change in the number of reviews, share of negative reviews, and in the topics mentioned in negative reviews.

<sup>&</sup>lt;sup>27</sup>See https://huggingface.co/cardiffnlp/twitter-roberta-base-sentiment-latest.

Table 15: Summary of difference-in-differences estimates, using negative sentiment scores.

|              |                | Topic Share of Negative Reviews |           |              |  |
|--------------|----------------|---------------------------------|-----------|--------------|--|
| Time Period  | Share Negative | Prices                          | Products  | Customer     |  |
|              | Reviews        |                                 |           | Service      |  |
| Quarters 0-3 | 34%            | 108%                            | 19%       | -22%         |  |
|              | [14%, 57%]     | [75%, 146%]                     | [8%, 30%] | [-29%, -14%] |  |
| Quarters 4-7 | -24%           | 44%                             | 12%       | -10%         |  |
|              | [-37%, -8%]    | [22%, 69%]                      | [1%, 23%] | [-20%, 0%]   |  |
| Pre-mean     | 0.38           | 0.37                            | 0.66      | 0.73         |  |

Note: This table shows the results of the difference-in-differences regressions using a continuous negative sentiment metric in place of star rating. Each column represents a different dependent variable; the table presents the estimated effect on the *share* of the dependent variable within a broader category, computed as the difference between estimated regression coefficients. The Quarters 0-3 and 4-7 rows show the estimated dynamic treatment effects, both point estimates and 95% confidence intervals, transformed to percentage units. The 'Pre-mean' row shows the ratio of means (mean of the dependent variable divided by the mean of the 'as share of' variable in the treatment group) in the quarter before divestiture.

Table 16: Summary of difference-in-differences estimates for acquired stores, with all-state control group.

|              |             |                | Topic Share of Negative Reviews |            |            |
|--------------|-------------|----------------|---------------------------------|------------|------------|
| Time Period  | No. Reviews | Share Negative | Prices                          | Products   | Customer   |
|              |             | Reviews        |                                 |            | Service    |
| Quarters 0-3 | -3%         | -8%            | 4%                              | 2%         | 0%         |
|              | [-9%, 3%]   | [-12%, -3%]    | [-4%, 13%]                      | [-1%, 5%]  | [-3%,  2%] |
| Quarters 4-7 | 1%          | -5%            | 4%                              | 0%         | 1%         |
|              | [-6%, 8%]   | [-11%, 1%]     | [-3%, 12%]                      | [-3%,  3%] | [-2%,  4%] |
| Pre-mean     | 1.40        | 0.51           | 0.34                            | 0.61       | 0.74       |

Note: This table shows the results of the difference-in-differences regressions for the acquired store treatment and the all-state control group. Each column represents a different dependent variable; the table presents the estimated effect on either the dependent variable itself, or on the *share* of the dependent variable within a broader category, computed as the difference between estimated regression coefficients. The Quarters 0-3 and 4-7 rows show the estimated dynamic treatment effects, both point estimates and 95% confidence intervals, transformed to percentage units. The 'Pre-mean' row shows either the mean of the dependent variable in the treatment group in the quarter before the treatment, or the ratio of means (mean dependent variable divided by mean of 'as share of' variable).

### B.4 Merged stores analysis (combining acquired and acquirer)

In Section 6, we restricted attention to acquired stores, which saw a change in ownership upon the acquisition. However, the merger may have affected incentives for both acquired and acquiring firms' stores. In this section, we examine effects for all merging firms' stores, combining acquired and acquiring firm's stores, in states with divestitures. We find similar null effects in Table 17. As in Section 6, the control group contains all stores in the same state, but different ZIP3, as a treated store.

Table 17: Summary of difference-in-differences estimates for merging (acquirer and acquired) stores.

|              |             |                | Topic Share of Negative Reviews |             |             |
|--------------|-------------|----------------|---------------------------------|-------------|-------------|
| Time Period  | No. Reviews | Share Negative | Prices                          | Products    | Customer    |
|              |             | Reviews        |                                 |             | Service     |
| Quarters 0-3 | 21%         | 5%             | -11%                            | -4%         | 0%          |
|              | [3%, 41%]   | [-17%, 33%]    | [-27%, 9%]                      | [-14%, 7%]  | [-11%, 11%] |
| Quarters 4-7 | 5%          | 16%            | -16%                            | -2%         | 0%          |
|              | [-14%, 30%] | [-8%, 47%]     | [-29%, -2%]                     | [-13%, 11%] | [-11%, 13%] |
| Pre-mean     | 1.18        | 0.47           | 0.36                            | 0.63        | 0.74        |

Note: This table shows the results of the difference-in-differences regressions for the merging store treatment. Each column represents a different dependent variable; the table presents the estimated effect on either the dependent variable itself, or on the *share* of the dependent variable within a broader category, computed as the difference between estimated regression coefficients. The Quarters 0-3 and 4-7 rows show the estimated dynamic treatment effects, both point estimates and 95% confidence intervals, transformed to percentage units. The 'Pre-mean' row shows either the mean of the dependent variable in the treatment group in the quarter before the treatment, or the ratio of means (mean dependent variable divided by mean of 'as share of' variable).

#### B.4.1 With alternative control group

In this section, we re-estimate Table 17 using a broader control group, containing all grocery stores not owned by the merging firm or a divestiture buyer located in the states with divestitures. We obtain point estimates close to zero and narrower confidence intervals. The results are shown in Table 18.

#### B.5 A&P stores analysis restricted to three large acquirers

The A&P stores analysis in Section 6 looked at former A&P stores that remained in the grocery business, whether as a major supermarket brand or not. In Table 19, we restrict the treatment group to the former A&P stores acquired by Albertsons (owner of Acme), Ahold/Delhaize (owner

Table 18: Summary of difference-in-differences estimates for all merging stores, with all-state control group.

|              |             |                | Topic Share of Negative Reviews |           |            |
|--------------|-------------|----------------|---------------------------------|-----------|------------|
| Time Period  | No. Reviews | Share Negative | Prices                          | Products  | Customer   |
|              |             | Reviews        |                                 |           | Service    |
| Quarters 0-3 | -1%         | -7%            | 0%                              | 1%        | 0%         |
|              | [-6%,  4%]  | [-11%, -3%]    | [-6%, 7%]                       | [-2%, 3%] | [-3%,  2%] |
| Quarters 4-7 | 2%          | -5%            | -1%                             | -1%       | 0%         |
|              | [-4%, 8%]   | [-10%, 0%]     | [-7%, 5%]                       | [-4%, 1%] | [-3%, 2%]  |
| Pre-mean     | 1.18        | 0.47           | 0.36                            | 0.63      | 0.74       |

Note: This table shows the results of the difference-in-differences regressions for the merging store treatment and the all-state control group. Each column represents a different dependent variable; the table presents the estimated effect on either the dependent variable itself, or on the *share* of the dependent variable within a broader category, computed as the difference between estimated regression coefficients. The Quarters 0-3 and 4-7 rows show the estimated dynamic treatment effects, both point estimates and 95% confidence intervals, transformed to percentage units. The 'Pre-mean' row shows either the mean of the dependent variable in the treatment group in the quarter before the treatment, or the ratio of means (mean dependent variable divided by mean of 'as share of' variable).

of Stop & Shop), and ShopRite. (The other A&P store locations are excluded from both treatment and control groups.)

Table 19: Summary of difference-in-differences estimates for post-A&P stores purchased by three large acquirers.

|              |              |                | Topic Share of Positive Reviews |              |              |
|--------------|--------------|----------------|---------------------------------|--------------|--------------|
| Time Period  | No. Reviews  | Share Negative | Prices                          | Products     | Customer     |
|              |              | Reviews        |                                 |              | Service      |
| Quarters 0-3 | 102%         | -34%           | 24%                             | 5%           | 59%          |
|              | [34%, 204%]  | [-45%, -20%]   | [-51%, 213%]                    | [-56%, 153%] | [-17%, 202%] |
| Quarters 4-7 | 89%          | -38%           | 61%                             | 12%          | 65%          |
|              | [20%,  199%] | [-50%, -23%]   | [-50%, 415%]                    | [-60%, 215%] | [-28%, 281%] |
| Pre-mean     | 0.56         | 0.71           | 0.19                            | 0.37         | 0.22         |

Note: This table shows the results of the difference-in-differences regressions for the A&P stores subsequently acquired by Albertsons, Ahold/Delhaize, or ShopRite. Each column represents a different dependent variable; the table presents the estimated effect on either the dependent variable itself, or on the *share* of the dependent variable within a broader category, computed as the difference between estimated regression coefficients. The Quarters 0-3 and 4-7 rows show the estimated dynamic treatment effects, both point estimates and 95% confidence intervals, transformed to percentage units. The 'Pre-mean' row shows either the mean of the dependent variable in the treatment group in the quarter before treatment, or the ratio of means (mean dependent variable divided by mean of 'as share of' variable).

#### B.6 Alternative clustering methods

All the confidence intervals we present are based on clustering by ZIP3, which is a proxy for the local geographical markets to which the treatments are assigned. In Table 20, we show that the

confidence intervals are similar if we instead cluster by store location, by the location's chain, <sup>28</sup> or two-way (Cameron, Gelbach and Miller, 2011) by ZIP3 and chain.

Table 20: Confidence intervals under alternative clustering methods

|                                  |          | Clustering by |              |              |              |  |
|----------------------------------|----------|---------------|--------------|--------------|--------------|--|
| Outcome                          | Quarters | ZIP3          | Chain        | ZIP3 + Chain | Location     |  |
| Review Count                     | 0-3      | [225%, 333%]  | [226%, 332%] | [230%, 327%] | [219%, 342%] |  |
| Review Count                     | 4-7      | [38%, 108%]   | [25%, 128%]  | [29%, 122%]  | [31%, 118%]  |  |
| Share Negative Reviews           | 0-3      | [23%, 70%]    | [16%, 80%]   | [17%, 78%]   | [21%, 73%]   |  |
| Share Negative Reviews           | 4-7      | [-40%, -10%]  | [-41%, -9%]  | [-42%, -8%]  | [-40%, -11%] |  |
| Prices (Share Neg Rev)           | 0-3      | [68%, 149%]   | [86%, 124%]  | [85%, 125%]  | [67%, 150%]  |  |
| Prices (Share Neg Rev)           | 4-7      | [17%, 70%]    | [24%, 60%]   | *            | [11%, 79%]   |  |
| Products (Share Neg Rev)         | 0-3      | [7%, 29%]     | [9%, 26%]    | [9%, 26%]    | [7%, 29%]    |  |
| Products (Share Neg Rev)         | 4-7      | [0%, 23%]     | [3%, 20%]    | [4%, 19%]    | [1%, 23%]    |  |
| Customer Service (Share Neg Rev) | 0-3      | [-28%, -14%]  | [-26%, -18%] | [-25%, -18%] | [-29%, -14%] |  |
| Customer Service (Share Neg Rev) | 4-7      | [-19%, 0%]    | [-17%, -2%]  | [-17%, -2%]  | [-18%, 0%]   |  |

Note: This table shows how the 95% confidence intervals around the central results of the divestiture treatment vary when standard errors are clustered by different methods. From left to right, the columns compare clustering by ZIP3; chain (approximated using string matching); two-way by ZIP3 and chain; and individual store location. For two-way clustering, \* indicates the standard error is undefined due to a failure of positive-definiteness.

<sup>&</sup>lt;sup>28</sup>A location is assigned a chain based on string matching on the business name, if the name appears five or more times within a state. If we find multiple businesses at one location, we use the business with the the closest review to January 1, 2015.

# C Additional Results

# C.1 Breakdown of divestiture results by treatment

Table 21 and Table 22 show how our headline difference-in-differences results break down across four treatments: (1) overall, (2) stores divested to Haggen, (3) stores divested to Haggen that did not subsequently close, and (4) stores not divested to Haggen (including all Ahold/Delhaize divestitures).

Table 21: Summary of difference-in-differences estimates, aggregated to four-quarter time periods.

| $\operatorname{Effect}$   |                            |                           |            |  |  |  |  |
|---|----------------------------|---------------------------|------------|--|--|--|--|
| Treatment   | Quarters 0-3               | Quarters 4-7              | Pre-mean   |  |  |  |  |
| Dep. var.: Review   | count                      |                           |            |  |  |  |  |
| Overall   | $275\% \ [225\%, \ 333\%]$ | $69\% \ [38\%,  108\%]$   | 0.88       |  |  |  |  |
| Haggen (all)  | $288\% \ [232\%, \ 352\%]$ | $69\% \ [34\%, \ 113\%]$  | 1.23       |  |  |  |  |
| Haggen (non-closed)   | 292% [ $231%$ , $364%$ ]   | $87\% \ [48\%, \ 137\%]$  | 1.25       |  |  |  |  |
| non-Haggen  | $208\% \ [107\%, 359\%]$   | $66\% \ [5\%, \ 161\%]$   | 0.34       |  |  |  |  |
| Dep. var.: Negati   | ve review count, as        | share of review cou       | nt         |  |  |  |  |
| Overall   | 44% [23%, 70%]             | -27% [-40%, -10%]         | 0.45       |  |  |  |  |
| Haggen (all)  | $37\% \ [17\%, 59\%]$      | $-40\% \ [-49\%, -29\%]$  | 0.48       |  |  |  |  |
| Haggen (non-closed)   | $39\% \ [18\%, 64\%]$      | $-38\% \ [-50\%, -25\%]$  | 0.46       |  |  |  |  |
| non-Haggen  | $114\% \ [-3\%, \ 375\%]$  | $93\% \ [-13\%, \ 331\%]$ | 0.27       |  |  |  |  |
| Dep. var.: Prices   | topic (neg.), as sha       | re of negative review     | v count    |  |  |  |  |
| Overall   | $104\% \ [68\%, 149\%]$    | $41\% \ [17\%, \ 70\%]$   | 0.39       |  |  |  |  |
| Haggen (all)  | $110\% \ [70\%, \ 160\%]$  | $39\% \ [14\%, \ 70\%]$   | 0.39       |  |  |  |  |
| Haggen (non-closed)   | $108\% \ [63\%, \ 166\%]$  | $36\% \ [9\%, \ 70\%]$    | 0.39       |  |  |  |  |
| non-Haggen  | 70% [3%, 180%]             | $45\% \ [-13\%, \ 142\%]$ | 0.35       |  |  |  |  |
| Dep. var.: Produc   | ets topic (neg.), as       | share of negative rev     | view count |  |  |  |  |
| Overall   | $17\% \ [7\%, \ 29\%]$     | $11\% \ [0\%, \ 23\%]$    | 0.66       |  |  |  |  |
| Haggen (all)  | $16\% \ [6\%, \ 27\%]$     | $9\% \ [-1\%, \ 21\%]$    | 0.68       |  |  |  |  |
| Haggen (non-closed)   | 16% [5%, 28%]              | $9\% \ [-2\%, \ 21\%]$    | 0.68       |  |  |  |  |
| non-Haggen  | $37\% \ [-15\%, \ 122\%]$  | $29\% \ [-21\%, \ 110\%]$ | 0.56       |  |  |  |  |
| Dep. var.: Customer service topic (neg.), as share of negative review count |                            |                           |            |  |  |  |  |
| Overall   | -22% [-28%, -14%]          | -10% [-19%, 0%]           | 0.73       |  |  |  |  |
| Haggen (all)  | -24% [-30%, -18%]          | -10% [-18%, -1%]          | 0.74       |  |  |  |  |
| Haggen (non-closed)   | -26% [-32%, -18%]          | -12% [-20%, -2%]          | 0.76       |  |  |  |  |
| non-Haggen  | $5\% \ [-41\%,\ 87\%]$     | $2\% \ [-43\%, 83\%]$     | 0.63       |  |  |  |  |
|   |                            |                           |            |  |  |  |  |

Note: This table shows the results of the difference-in-differences regressions. The dependent variable is presented at the beginning of each section of the table; the table presents the estimated effect on either the dependent variable itself, or on the *share* of the dependent variable within a broader category, computed as the difference between estimated regression coefficients. The Treatment column gives the treatment group: all divested stores (Overall) or selected divested stores. The Quarters 0-3 and 4-7 columns show the estimated dynamic treatment effects, both point estimates and 95% confidence intervals, transformed to percentage units. The 'Pre-mean' column shows either the mean of the dependent variable in the treatment group in the quarter before divestiture, or the ratio of means (mean dependent variable divided by mean of 'as share of' variable).

Table 22: User composition effects of divestitures, difference-in-differences estimates.

|                          |                     | Effe                    | ect                       |          |
|--------------------------|---------------------|-------------------------|---------------------------|----------|
| Dep. var.                | Treatment           | Quarters 0-3            | Quarters 4-7              | Pre-mean |
| New Grocery Reviewer     | Overall             | 7% [-5%, 20%]           | -1% [-11%, 10%]           | 0.58     |
|                          | Haggen (all)        | $10\% \ [-4\%, \ 26\%]$ | 0% [-11%, 13%]            | 0.56     |
|                          | Haggen (non-closed) | 8% [-8%, 26%]           | -2% [-15%, 13%]           | 0.57     |
|                          | non-Haggen          | -6% [-21%, 13%]         | $-5\% \ [-20\%, \ 12\%]$  | 0.70     |
| Never Yelp Elite         | Overall             | 0% [-5%, 5%]            | -4% [-10%, 2%]            | 0.83     |
|                          | Haggen (all)        | 0% [-5%, 6%]            | -4% [-11%, 3%]            | 0.83     |
|                          | Haggen (non-closed) | 0% [-7%, 8%]            | $-4\% \ [-12\%, 5\%]$     | 0.83     |
|                          | non-Haggen          | -5% [-17%, 8%]          | $-3\% \ [-16\%, \ 12\%]$  | 0.85     |
| Not-Recommended Flag     | Overall             | -13% [-36%, 19%]        | -16% [-40%, 18%]          | 0.16     |
|                          | Haggen (all)        | -19% [-42%, 14%]        | $-24\% \ [-47\%, 9\%]$    | 0.16     |
|                          | Haggen (non-closed) | -12% [-38%, 24%]        | -19% [-44%, 16%]          | 0.15     |
|                          | non-Haggen          | 23% [-49%, 194%]        | $28\% \ [-49\%, \ 226\%]$ | 0.15     |
| Only Yelp Review         | Overall             | 50% [-34%, 240%]        | 22% [-45%, 168%]          | 0.03     |
|                          | Haggen (all)        | 238% [-18%, 1296%]      | $111\% \ [-41\%, 655\%]$  | 0.01     |
|                          | Haggen (non-closed) | 203% [-24%, 1119%]      | 85% [-48%, 554%]          | 0.01     |
|                          | non-Haggen          | -38% [-75%, 52%]        | $-24\% \ [-68\%, \ 84\%]$ | 0.12     |
| Only Grocery Review      | Overall             | 11% [-6%, 31%]          | 7% [-9%, 26%]             | 0.41     |
|                          | Haggen (all)        | $12\% \ [-6\%, \ 35\%]$ | $6\% \ [-12\%, \ 27\%]$   | 0.40     |
|                          | Haggen (non-closed) | $14\% \ [-5\%, \ 38\%]$ | 8% [-10%, 28%]            | 0.39     |
|                          | non-Haggen          | $6\% \ [-25\%, 49\%]$   | $10\% \ [-24\%, 59\%]$    | 0.48     |
| Not a Top 10% Reviewer   | Overall             | 1% [-8%, 10%]           | -4% [-12%, 5%]            | 0.72     |
|                          | Haggen (all)        | 0% [-9%, 11%]           | -5% [-14%, 4%]            | 0.72     |
|                          | Haggen (non-closed) | -2% [-12%, 10%]         | $-7\% \ [-17\%, 4\%]$     | 0.73     |
|                          | non-Haggen          | 5% [-12%, 26%]          | $4\% \ [-15\%, \ 26\%]$   | 0.73     |
| Long Review (tweet)      | Overall             | 9% [1%, 18%]            | 5% [-3%, 13%]             | 0.68     |
|                          | Haggen (all)        | 8% [-1%, 17%]           | 3% [-6%, 12%]             | 0.69     |
|                          | Haggen (non-closed) | 11% [2%, 21%]           | $6\% \ [-4\%, \ 17\%]$    | 0.67     |
|                          | non-Haggen          | $16\% \ [-6\%, \ 42\%]$ | $17\% \ [-4\%, \ 42\%]$   | 0.61     |
| Long Review (median)     | Overall             | 15% [1%, 32%]           | 9% [-8%, 28%]             | 0.50     |
|                          | Haggen (all)        | 10% [-3%, 25%]          | $4\% \ [-12\%, \ 22\%]$   | 0.52     |
|                          | Haggen (non-closed) | 10% [-6%, 28%]          | $3\% \ [-15\%, \ 25\%]$   | 0.52     |
|                          | non-Haggen          | 53% [-6%, 149%]         | $46\% \ [-12\%, \ 141\%]$ | 0.36     |
| Readable Review (median) | Overall             | 8% [-4%, 21%]           | 9% [-2%, 22%]             | 0.50     |
|                          | Haggen (all)        | $11\% \ [-2\%, \ 25\%]$ | $9\% \ [-3\%, \ 23\%]$    | 0.50     |
|                          | Haggen (non-closed) | 7% [-7%, 23%]           | $6\% \ [-8\%, \ 21\%]$    | 0.51     |
|                          | non-Haggen          | -6% [-29%, 25%]         | 5% [-21%, 40%]            | 0.55     |

Note: This table shows the effect of divestiture on the dependent variable ('Dep. var.' column) as a share of the count of reviews, computed as the difference between estimated regression coefficients. The Treatment column gives the treatment group: all divested stores (Overall) or selected divested stores. The Quarters 0-3 and 4-7 columns show the estimated dynamic treatment effects, both point estimates and 95% confidence intervals, transformed to percentage units. The 'Pre-mean' column shows the ratio of the mean of the dependent variable to the mean count of reviews, in the treatment group in the quarter before divestiture.

# D Manual Review of Topic Scores

To assess whether the zero-shot topic scores were intuitive and reliable, we took a sample of 320 reviews and asked three research assistants to manually assess each review's relevance to each topic (yes/no/unsure).

We find two patterns that suggest that the topic scores are intuitive. First, when the topic score is higher, the research assistants mark the review as 'relevant' at a higher rate. Second, when the topic score is near 0.5 (suggesting the zero-shot model is uncertain), the research assistants are more likely to mark the review as 'unsure' or disagree among themselves.

The sample is stratified using the interaction of:

- 1. Relevant transaction (Ahold/Delhaize or Albertsons/Safeway)
- 2. Divested store (treatment group), same ZIP3 as a divested store, merging store, or control group
- 3. Before or after transaction
- 4. Negative/neutral (1-3 stars) or positive (4-5 stars).

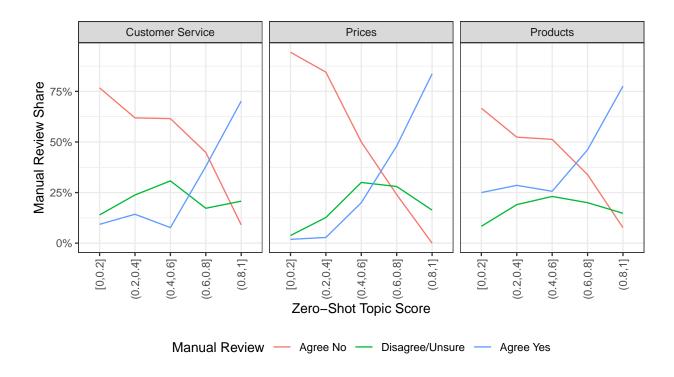


Figure 11: Comparison of topic scores and manual review.

Note: Generated using stratified sample of 320 reviews from the following states and time periods: AZ, CA, MT, NV, OR, TX, WA, WY (2013–17); DE, MA, MD, NY, PA, VA, WV (2014–19). Topic scores were calculated for the three topics and range from 0 to 1. Disagree/Unsure indicates that the three reviewers were not unanimous in their assessment, or at least one of the three reviewers marked 'unsure'.