** PUBLIC DISCLOSURE COPY **

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No. 1545-0047

Open to Public Inspection

Δ	For the	2012 calendar year, or tax year beginning JUL 1, 2012 and ending	JUN 30, 2013	<u> </u>
•				
R	Check if applicable		D Employer identific	cation number
	Addres change	DEVELOPMENT GATEWAY, INC.		
	Name change		52-2	318905
Г]Initial	Number and street (or P.O. box if mail is not delivered to street address) Room/su		
H	lreturn Termin-	,	1 '	
H	ated Amend	1009 F SIREEI NW, SECOND FLOOR		<u>572-9200</u>
Ļ	Ireturn	City, town, or post office, state, and ZIP code	G Gross receipts \$	5,661,603.
L	Applica tion	WASHINGTON, DC 20000	H(a) Is this a group re	
	pending	F Name and address of principal officer:JEAN-LOUIS SARBIB	for affiliates?	Yes X No
		SAME AS C ABOVE	H(b) Are all affiliates incl	luded? Yes No
1	Tax-exe	mpt status: X 501(c)(3) 501(c)()	27 If "No," attach a	list. (see instructions)
		e: ► WWW.DEVELOPMENTGATEWAY.ORG	H(c) Group exemption	
				State of legal domicile; DC
		Summary	ar or formation. 2000 IF	Policio di logal dollilolo, 25 G
<u> </u>		Briefly describe the organization's mission or most significant activities: SEE PART	TTT T.TNP 1	
မွ	1 E	Shelly describe the organization's mission of most significant activities. SEE FART	TTT' DTMD T.	
Activities & Governance	-			
ē		Check this box 🕨 🔲 if the organization discontinued its operations or disposed of m		
õ		umber of voting members of the governing body (Part VI, line 1a)		10
∞ ಜ	4 1	lumber of independent voting members of the governing body (Part VI, line 1b)		10
ŝ	5 7	otal number of individuals employed in calendar year 2012 (Part V, line 2a)	5	37
Ę	6 7	otal number of volunteers (estimate if necessary)	6	10
냚		otal unrelated business revenue from Part VIII, column (C), line 12		0.
⋖		Net unrelated business taxable income from Form 990-T, line 34	1 1	0.
		tot difference business tandols from a first out of films of films of films	Prior Year	Current Year
			3,391,078.	750,703.
ď	8 (Contributions and grants (Part VIII, line 1h)		
ē	9 F	Program service revenue (Part VIII, line 2g)	3,653,972.	4,825,650.
Revenue	10 I	nvestment income (Part VIII, column (A), lines 3, 4, and 7d)	-4,530.	<u>170.</u>
_	11 (Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	68,000.	85,080.
	12 7	otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	7,108,520.	5,661,603.
	13 (Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.	0.
	14 E	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
Ø	۔ ۔ ا	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	2,747,115.	2,349,601.
Expenses	160 5	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
ĕ	100	otal fundraising expenses (Part IX, column (D), line 25) 283,377.		······································
茁	1.0		3,402,064.	3,316,541.
	11/	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		
	1	otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	6,149,179.	5,666,142.
- 70	19 F	Revenue less expenses. Subtract line 18 from line 12	959,341.	-4,539.
Net Assets or Fund Balances			Beginning of Current Year	End of Year
Set	20 7	otal assets (Part X, line 16)	1,858,256.	1,709,176.
AS	21 7	otal liabilities (Part X, line 26)	805,623.	661,082.
콜등	22 1	let assets or fund balances. Subtract line 21 from line 20	1,052,633.	1,048,094.
P	art II	Signature Block		
		ties of perjury, I declare that I have examined this return, including accompanying schedules and stat	ements, and to the best of my	knowledge and belief, it is
		, and complete. Declaration of preparer (other than officer) is based on all information of which prepa		
		\		
C: ~	_	Signature of officer	Date	
Sig	1	, v	· Janua	ng 31, 2014
Hei	re	JEAN-LOUIS SARBIB, CEO Type or print name and title		0 '
		X (Data Cheek	DTIM
		Preparer's signature Preparer's signature	Date 30 / Check	□ P01330558
Pai	F-	Mindes H Exandral		d ,
Pre	-	Firm's name 🕨 GELMAN, ROSENBERG & FREEDMAN	Firm's EIN	52-1392008
Use	Only	Firm's address 4550 MONTGOMERY AVE SUITE 650N	· 4	
		BETHESDA, MD 20814-2930	Phone no. ()	<u>301) 951-9090</u>
Mar	v the IR	S discuss this return with the preparer shown above? (see instructions)	-	X Yes No

COUNTRIES, AND INTERNATIONAL FINANCIAL INSTITUTION TENDERS IN 170 COUNTRIES. THE PLATFORM LISTS 55,000 OPEN TENDERS ON ANY DAY, TOTALING OVER \$900 BILLION IN BUSINESS OPPORTUNITIES ANNUALLY. IT ALSO PROVIDES ACCESS TO MORE THAN 1.6 MILLION CONTRACT AWARD NOTICES.

4d Other program services (Describe in Schedule O.)

4e Total program service expenses

224,436 · including grants of \$

3,447,232.

100,074.

232002 12-10-12

SEE SCHEDULE O FOR CONTINUATION(S)

10560__1

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	х	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?	72-61		
~	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	. ,,,,		
~	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	x	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals	- 10		
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	10		
••	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	- ''-		
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	10		
10	complete Schedule G, Part III	19		Х
20°	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a		
.,				

Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	,		
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and		•	
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		_X_
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):		:	
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		<u>X</u>
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		_X_
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete		•	
	Schedule N, Part II	32		<u> </u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		<u> X</u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity		**	
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	<u> </u>	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			37
	If "Yes," complete Schedule R, Part V, line 2	36		_X_
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			37
00	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		_X_
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		v	
	Note, All Form 990 filers are required to complete Schedule O	38	X	

Form 990 (2012) DEVELOPMENT GATEWAY, INC. Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V							
			Yes	No				
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 3							
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			ĺ				
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			١.				
	(gambling) winnings to prize winners?	1c	Х					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			'				
	filed for the calendar year ending with or within the year covered by this return 2a 37							
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X					
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			1				
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		X				
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b						
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a							
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	X					
b	If "Yes," enter the name of the foreign country: ► SENEGAL, BELGIUM							
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.							
5а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X				
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X				
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c						
6a								
	any contributions that were not tax deductible as charitable contributions?	6a		X				
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts							
	were not tax deductible?	6b		<u> </u>				
7	Organizations that may receive deductible contributions under section 170(c).	7a		х				
a								
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b						
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			v				
ام	to file Form 8282?	7c		X				
d e	If "Yes," indicate the number of Forms 8282 filed during the year Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х				
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X				
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g						
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h						
8	Sponsoring organizations maintaining donor advised funds and section $509(a)(3)$ supporting organizations. Did the supporting N/A							
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8						
9	Sponsoring organizations maintaining donor advised funds.	: .						
а	Did the organization make any taxable distributions under section 4966? N/A	9a		l				
b	Did the organization make a distribution to a donor, donor advisor, or related person? N/A	9b						
10	Section 501(c)(7) organizations. Enter:							
а	Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a							
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities							
11	Section 501(c)(12) organizations. Enter:			l				
а	Gross income from members or shareholders N/A 11a			1				
b	Gross income from other sources (Do not net amounts due or paid to other sources against							
	amounts due or received from them.)							
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a						
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			1				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			———				
а	Is the organization licensed to issue qualified health plans in more than one state? N/A	13a		-				
	Note. See the instructions for additional information the organization must report on Schedule O.			ĺ				
b	Enter the amount of reserves the organization is required to maintain by the states in which the			l				
	organization is licensed to issue qualified health plans 13b			l				
C	Enter the amount of reserves on hand	4.		v				
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		<u>X</u>				
a	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	990	(0040)				

Part VI | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI			X						
Sec	tion A. Governing Body and Management									
			Yes	No						
1a	Enter the number of voting members of the governing body at the end of the tax year1a1	0								
	If there are material differences in voting rights among members of the governing body, or if the governing									
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.									
b	Enter the number of voting members included in line 1a, above, who are independent 1b1	ol								
2										
	officer, director, trustee, or key employee?									
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision	2		X						
·	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х						
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X						
5										
6	Did the organization have members or stockholders?	6	,	X						
7a	Malaka a sa	<u> </u>		- 21						
10		7a		х						
b	more members of the governing body? Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	<u> 1a</u>								
D		76		х						
	persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	7b		^						
8			v							
a	The governing body?	8a	X	ļ						
b	Each committee with authority to act on behalf of the governing body?	8b	X	ļ .						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			7,7						
800	organization's mailing address? If "Yes," provide the names and addresses in Schedule O] 9		X						
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)									
			Yes	_						
	Did the organization have local chapters, branches, or affiliates?	10a		X						
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	10b								
	and branches to ensure their operations are consistent with the organization's exempt purposes?									
	1a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?									
	b Describe in Schedule O the process, if any, used by the organization to review this Form 990.									
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X							
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe									
	in Schedule O how this was done	12c	X							
13	Did the organization have a written whistleblower policy?	13	Х							
14	Did the organization have a written document retention and destruction policy?	14	Х							
15	Did the process for determining compensation of the following persons include a review and approval by independent	1								
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?									
а	The organization's CEO, Executive Director, or top management official	15a	Х							
b	Other officers or key employees of the organization	15b		X						
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	-								
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a									
	taxable entity during the year?	16a		X						
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation									
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's									
	exempt status with respect to such arrangements?	16b								
Sec	tion C. Disclosure									
17	List the states with which a copy of this Form 990 is required to be filed ► NONE									
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availab	le							
	for public inspection. Indicate how you made these available. Check all that apply.									
	X Own website Another's website X Upon request Other (explain in Schedule O)									
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, a	nd finar	rcial							
	statements available to the public during the tax year.									
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization.	ation:	•							
	DANIEL KENT STYRON - 202-572-9200	,								
	1889 F STREET NW, SECOND FLOOR, WASHINGTON, DC 20006									
232006 12-10-		Form	990	(2012)						

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	(B) Average hours per	Average OURS per Week Position (do not check more than one box, unless person is both an officer and a director/trustee)		ran compensation compensation from related		(F) Estimated amount of				
	(list any hours for related organizations below line)		Institutional trustee	Officer		Highest compensated employee		trom the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) MARY O'KANE	3.50	.,		 					0	0
BOARD CHAIR	0.10	X		X				0.	0.	0.
(2) JOHN MCARTHUR	0.10			,,					0	٥
BOARD MEMBER/TREASURER	0.10	Х		X				0.	0.	0.
(3) V. S. SUBRAHMANIAN	0.10									0
BOARD MEMBER/SECRETARY	0 10	X		X				0.	0.	0.
(4) JULIAN CASABUENAS	0.10	ļ _"						0.	о.	^
BOARD MEMBER	0 10	X				ļ		0.	0.	0.
(5) IGNACE GATARE	0.10	x						0.	0.	0.
BOARD MEMBER	0.10	<u>^</u>		_			ļ	U .	0.	0.
(6) MICHAEL HOFMANN	0.10	x						0.	0.	0.
BOARD MEMBER	0.10	^						<u> </u>	V •	<u> </u>
(7) MOTOO KUSAKABE	0.10	x						0.	0.	0.
BOARD MEMBER	0.10	1		ļ	 	 -		0.	0.	
(8) MATTHEW WILLIAMS BOARD MEMBER	0.10	х						0.	0.	0.
(9) KIYOMI SAITO	0.10	12						V •	0.	
BOARD MEMBER	0.10	X						0.	0.	0.
(10) RUDOLF HAGGENMUELLER	0.10	122				┝			•	
BOARD MEMBER		x						0.	0.	0.
(11) JEAN-LOUIS SARBIB	40.00	-	┢	├		╁				
CEO		1		X		ļ		210,297.	0.	9,799.
(12) JENNIFER CUMISKEY	40.00		 			1		,		
CFO		1		x				158,333.	0.	7,639.
(13) GERHARD POHL	40.00		 	ļ		\vdash				
SENIOR DIRECTOR/ STRATEGY ADVISOR		1				X		149,183.	0.	7,224.
(14) STEVE DAVENPORT	40.00									
SENIOR DIR, BUS. DEVELOP./PARTNER.		1				X		127,335.	0.	6,268.
(15) RUDY PETRAS	40.00			<u> </u>						
SR. MANAGER, AID MGMT SERVICES		1				X		112,462.	. 0.	10,509.
(16) NANCY CHOI	40.00						[
DIRECTOR, PRODUCTS & OPERATIONS		<u>L</u>			L	Х	L	110,834.	0.	5,479.
(17) CATALIN ANDREI	40.00									
DIR. OF INFORM. TECH.		\bot	<u> </u>	<u></u>		X		112,009.	0.	9,602.
232007 12-10-12										Form 990 (2012)

232007 12-10-12

			1 1	1					- 1	
1b	Sub-total					•	980,453.		0.	56,520
С	Total from continuation sheets to Part VII	l, Section A				>	0.	,	0.	0
d	Total (add lines 1b and 1c)					>	980,453.		0.	56,520
								•		

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Yes No Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual X 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual X 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person X

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
VAHAN AMIRBEKYAN, 16 GRASSLANDS AVE., RICHMOND HILL, ONTARIO, CANADA L4B 4L1	MARKETING, DEVELOPMENT & MGMT	109,811.
GUILLAUME DELALANDE 138 R.C.S., PARIS, FRANCE	MARKETING, DEVELOPMENT & MGMT	106,062.
JETHRO BUTTNER, ANERIKALAAN 178, 3526 VJ, UTRECH, NETHERLANDS	MARKETING, DEVELOPMENT & MGMT	101,116.

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

Form 990 (2012)

8

52-2318905 Page 9 DEVELOPMENT GATEWAY, INC. Form 990 (2012) Part VIII Statement of Revenue Check if Schedule O contains a response to any question in this Part VIII (B) **(C)** Unrelated (D) Revenue excluded Related or Total revenue from tax under sections 512, 513, or 514 exempt function business revenue revenue Gifts, Grants illar Amounts 1 a Federated campaigns 1a b Membership dues 1b Fundraising events _____ 1c d Related organizations Contributions, Giff and Other Similar 1d 750,703 e Government grants (contributions) 1e f All other contributions, gifts, grants, and 1f similar amounts not included above g Noncash contributions included in lines 1a-1f: \$ 750,703 h Total. Add lines 1a-1f **Business Code** 900099 648,875.3,648,875 Program Service Revenue 2 a AMP SERVICES b CUSTOM SOLUTIONS 900099 693,126. 693,126 900099 364,510 364,510. c SUBSCRIPTIONS 100,074. 100,074 900099 d ZUNIA 900099 19,065. 19,065 e DG MARKET f All other program service revenue 825,650 q Total, Add lines 2a-2f Investment income (including dividends, interest, and 170. 170. other similar amounts) Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 82,511 6 a Gross rents b Less: rental expenses 82,511. c Rental income or (loss) 82,511 82,511. d Net rental income or (loss) 7 a Gross amount from sales of (i) Securities (ii) Other assets other than inventory b Less: cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c). See Part IV, line 18 a b Less: direct expenses _____ c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 _____a b Less: direct expenses b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue **Business Code** 2,569 2,569. 11 a MISCELLENEOUS 900099 d All other revenue 2,569. e Total. Add lines 11a-11d

232009 12-10-12

Total revenue. See instructions.

661,603,4,825,650

85,250.

Form 990 (2012) DEVELOPMENT GATEWAY, INC.
Part IX Statement of Functional Expenses

	Check if Schedule O contains a respons			(0)	<u>X</u>
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part iV, line 21				
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members Compensation of current officers, directors,				
5	trustees, and key employees	339,744.	87,947.	246,463.	5,334
6	Compensation not included above, to disqualified	337,744.	01,041.	240,403.	
O	persons (as defined under section 4958(f)(1)) and		,		
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	1,724,118.	1,011,390.	517,140.	195,588
8	Pension plan accruals and contributions (include	27.2272200		02.7.2.0.1	
Ŭ	section 401(k) and 403(b) employer contributions)	61,220.	36,311.	17,846.	7,063
9	Other employee benefits	99,265.	54,611.	34,141.	10,513
10	Payroll taxes	125,254.	67,024.	45,926.	12,304
11	Fees for services (non-employees):		•		•
а					
b		49,810.	7,454.	42,356.	
С	Accounting	120,704.		120,704.	
d					
е					
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch 0.)	1,508,616.	1,376,653.	97,728.	34,235
12	Advertising and promotion	35,133.	2,858.	32,275.	
13	Office expenses	253,420.	118,853.	134,091.	476
14	Information technology	20,226.	20,086.	140.	
15	Royalties				
16	Occupancy	515,948.	40,248.	475,700.	
17	Travel	501,334.	443,988.	39,894.	17,452
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	4= 04.5	40.000	074	44.0
19	Conferences, conventions, and meetings	45,216.	43,930.	874.	412
20	Interest			_	
21	Payments to affiliates	15 050		17 070	
22	Depreciation, depletion, and amortization	17,878.		17,878.	
23	Insurance	26,170.	1	26,170.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	DOTTEDATE	226,335.	110,663.	115,672.	F
a b	SUBSCRIP. & PUB.	476.	216.	260.	
C	DAD DEDE EXPENSE	-4,725.	25,000.	-29,725.	
đ		-,		,	
	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	5,666,142.	3,447,232.	1,935,533.	283,377
26	Joint costs. Complete this line only if the organization				
•	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)		į		

	rt X	Balance Sheet				
		Check if Schedule O contains a response to any	question in this Part X	***************************************		
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		15,339.	1	613
	2	Savings and temporary cash investments		505,244.	2	255,263
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net	619,506.	4	784,961	
	5	Loans and other receivables from current and fo				
	_	trustees, key employees, and highest compensa Part II of Schedule L	ted employees. Complete		5	
	6	Loans and other receivables from other disqualif			Ť	
	Ü	section 4958(f)(1)), persons described in section	•	•		
		employers and sponsoring organizations of section				
					6	
ß		employees' beneficiary organizations (see instr).			7	
ASSETS	7	Notes and loans receivable, net		i i		
ζ	8	Inventories for sale or use	68,136.	8	100,990	
	9	Prepaid expenses and deferred charges	I	00,130.	9	100,330
	10a	Land, buildings, and equipment: cost or other	E2 426			
		basis. Complete Part VI of Schedule D				0 404
		Less: accumulated depreciation		26,283.	10c	8,404
	11	Investments - publicly traded securities		11		
	12	Investments - other securities. See Part IV, line 1			12	
	13	Investments - program-related. See Part IV, line 1			13	·
	14	Intangible assets		14		
	15	Other assets. See Part IV, line 11		623,748.	15	558,945
	16	Total assets, Add lines 1 through 15 (must equa	1,858,256.	16	1,709,176	
	17	Accounts payable and accrued expenses	186,931.	17	328,774	
	18	Grants payable			18	
	19	Deferred revenue		495,036.	19	273,496
	20	Tax-exempt bond liabilities			20	
3	21	Escrow or custodial account liability. Complete F	Part IV of Schedule D		21	
5	22	Loans and other payables to current and former	officers, directors, trustees,			
Liabilities		key employees, highest compensated employees	s, and disqualified persons.			
1		Complete Part II of Schedule L	4.1		22	
	23	Secured mortgages and notes payable to unrela	ted third parties		23	
	24	Unsecured notes and loans payable to unrelated	third parties		24	
	25	Other liabilities (including federal income tax, pay	ables to related third			
		parties, and other liabilities not included on lines	17-24). Complete Part X of			
		Schedule D		123,656.	25	58,812
	26	Total liabilities. Add lines 17 through 25		805,623.	26	661,082
		Organizations that follow SFAS 117 (ASC 958)	, check here ▶ X and			
2		complete lines 27 through 29, and lines 33 and				
Ĕ	27	Unrestricted net assets		1,052,633.	27	1,048,094
Ö	28	Temporarily restricted net assets			28	
Q 3	29	man and a second a			29	
5		Organizations that do not follow SFAS 117 (AS				
-		and complete lines 30 through 34.				
	30	Capital stock or trust principal, or current funds			30	•
2						
00010				31		
Net Assets of Fund balances	31 32	Paid-in or capital surplus, or land, building, or equination Retained earnings, endowment, accumulated inc	uipment fund		31 32	

1,048,094. 1,709,176. Form **990** (2012)

1,858,256

Total liabilities and net assets/fund balances

review, or compilation of its financial statements and selection of an independent accountant?

Act and OMB Circular A-133?

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

2c X

Form 990 (2012)

За

SCHEDULE A

(Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

TATO

Name of the organization DEVELOPMENT CARRESTAY Employer identification number 52-2210005

Part I	Poscon		ity Status (All organiz			la thia nau	t) Coo inci	· · · · · · · · · · · · · · · · · · ·	<u> </u>	<u> </u>	<u> 2310</u>	900	
	· · · · · · · · · · · · · · · · · · ·							tructions.					
			because it is: (For lines	_									
1 📙			s, or association of chur			ection 170)(b)(1)(A)(i)).					
2			70(b)(1)(A)(ii). (Attach Sc										
3 📙			ital service organization										
4		-	operated in conjunction	with a hos	pital desc	ribed in se	ection 170	(b)(1)(A)(ii	ii). Enter	the h	nospital	's nam	ie,
	city, and stat	•											
5 📖	. =	•	benefit of a college or u	niversity o	wned or o	perated by	a governi	mental uni	t describ	ed ir	n		
	section 170	(b)(1)(A)(iv). (Compl	ete Part II.)										
6	A federal, sta	ate, or local governm	ent or governmental uni	t describe	d in sectio	n 170(b)(1)(A)(v).						
7 X	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in												
	section 170((b)(1)(A)(vi). (Comple	rte Part II.)										
8 🔛	A community	/ trust described in s	section 170(b)(1)(A)(vi).	(Complete	Part II.)								
9 📖	An organizati	ion that normally red	eives: (1) more than 33	1/3% of its	support f	rom contr	ibutions, n	nembershi	p fees, a	nd g	ross re	ceipts :	from
	activities rela	ited to its exempt fu	nctions - subject to certa	ain excepti	ons, and (2) no more	than 33 1	1/3% of its	support	fror	n gross	invest	ment
	income and u	unrelated business t	axable income (less sect	tion 511 ta	x) from bu	sinesses :	acquired b	y the orga	ınization	afte	r June 3	30, 197	5.
	See section	509(a)(2). (Complete	e Part III.)										
10	An organizati	ion organized and op	perated exclusively to te	st for publ	ic safety. S	See secti o	on 509(a)(4	1).					
11	An organizati	ion organized and o _l	perated exclusively for th	ne benefit (of, to perfo	orm the fu	nctions of,	or to carr	y out the	pur	poses c	of one	or
	more publicly	y supported organiza	ations described in secti	on 509(a)(1	1) or section	on 509(a)(2	2). See se c	ction 509(a)(3). Ch	eck	the box	that	
	describes the	e type of supporting	organization and compl	ete lines 1	1e through	11h.							
	a Type	l b 🗀 T	ype II c 🔲 T	ype III - Fu	nctionally	integrated	·	і 🔲 Тур	e III - Noi	n-fur	nctional	ly inteç	grated
е 🔙	By checking	this box, I certify tha	at the organization is not	controlled	directly o	r indirectly	by one or	r more dis	qualified	pers	ons oth	ner tha	n
	foundation m	nanagers and other t	han one or more publicly	y supporte	d organiza	ations des	cribed in s	ection 509	9(a)(1) or	sect	tion 509	J(a)(2).	
f	If the organiz	ation received a writ	ten determination from t	the IRS tha	at it is a Ty	pe I, Type	II, or Type	e III					
		rganization, check th											
g	Since August	t 17, 2006, has the o	organization accepted ar										
J			lirectly controls, either al									Yes	No
			upported organization?							i	11g(i)		
			n described in (i) above?							- 1	11g(ii)		
			person described in (i) o							- 1	11g(iii)		
h			about the supported or							[
•		and thing with a single	The same of the sa	9	\ - 7*								
(:) Nama	of ournaried	/!!\ EIN	(III) Tune of examination	(iv) Is the c	organization	(v) Did vo	u notify the	(vi) ls	the	6.331	Amouni	t of mou	notory.
	of supported anization	(ii) EIN	(iii) Type of organization (described on lines 1-9	in col. (i) lis			ion in col.	lorganizatio	on in col.	(411)	Amount ous	port	letar y
Oi ge	amzunon	<u>i</u>	above or IRC section		document?		r support?	(i) organiz U.S	.?	1	Sup	porc	
			(see instructions))	Yes	No	Yes	No	Yes	No				
													-
										—			
				1			1						
							1						
otal]	<u> </u>	I	l	[1						

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support		ı				
Cale	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	4.979.771.	3,790,783.	1,281,821.	3,391,078.	750,703.	14,194,156.
2	Tax revenues levied for the organ-		,,		· · · · · · · · · · · · · · · · · · ·		, , , , , , , , , , , , , , , , , , ,
	ization's benefit and either paid to			·			
	or expended on its behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	4,979,771.	3,790,783,	1,281,821.	3,391,078.	750,703.	14,194,156.
5	The portion of total contributions	1,3,3,,,,	5,750,750,	2,202,022	,,	,	
Ŭ	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
							601,682.

	Public support. Subtract line 5 from line 4.						13,592,474.
	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	Amounts from line 4				3,391,078.	750,703.	14,194,156.
	1	4,979,771.	3,790,783.	1,281,821.		730,703.	14,134,130.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties	06 001	20 505	E1 166	45 606	00 601	207 020
	and income from similar sources	96,991.	30,585.	51,166.	45,606.	82,681.	307,029.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain		÷				
	or loss from the sale of capital					4 00=	
	assets (Explain in Part IV.)	2,471.	30,000.		23,239.	4,897.	60,607.
	Total support. Add lines 7 through 10						14,561,792.
	Gross receipts from related activities,						,606,983.
13	First five years. If the Form 990 is for	the organization's	first, second, third	d, fourth, or fifth ta	x year as a sectio	n 501(c)(3)	
	organization, check this box and stor ction C. Computation of Publ	here		******************			>
Sec	ction C. Computation of Publ	ic Support Per	centage	.			
	Public support percentage for 2012 (I					14	93.34 %
	Public support percentage from 2011					15	95.24 %
16a	33 1/3% support test - 2012. If the o	organization did no	t check the box or	line 13, and line 1	4 is 33 1/3% or n	nore, check this bo	
	stop here. The organization qualifies						
b	33 1/3% support test - 2011. If the o	organization did no	t check a box on li	ne 13 or 16a, and l	line 15 is 33 1/3%	or more, check th	is box
	and stop here. The organization qual	ifies as a publicly s	upported organiza	ıtion			>
17a	10% -facts-and-circumstances tes	t - 2012. If the orga	anization did not c	heck a box on line	13, 16a, or 16b,	and line 14 is 10%	or more,
	and if the organization meets the "fac	ts-and-circumstand	ces" test, check th	is box and stop he	ere. Explain in Pa	rt IV how the organ	ization
	meets the "facts-and-circumstances"	test. The organizat	tion qualifies as a p	oublicly supported	organization		▶□
b	10% -facts-and-circumstances tes						
	more, and if the organization meets the						
	organization meets the "facts-and-circ						▶□
18	Private foundation. If the organization						s >
						dule A (Form 990	

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	Public Support	ov, piedse cutt	pioto i ait II.j				
	or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
-	nts, contributions, and			3 . 4			
	hip fees received. (Do not						
	ny "unusual grants.")						
	ceipts from admissions,						
merchan	dise sold or services per-						
	or facilities furnished in						
	ity that is related to the ion's tax-exempt purpose						
-	ceipts from activities that						
	n unrelated trade or bus-						
	fer section 513						
		•					
	nues levied for the organ-						
	benefit and either paid to						
	ded on its behalf						
	e of services or facilities						
	by a governmental unit to					-	
_	nization without charge						
	ld lines 1 through 5						-
	included on lines 1, 2, and						
	d from disqualified persons						
	cluded on lines 2 and 3 received nan disqualified persons that						
exceed the	greater of \$5,000 or 1% of the						
	ine 13 for the year						
c Add lines	7a and 7b						
	upport (Subtract line 7c from line 6.)				<u> </u>	<u> </u>	<u> </u>
	Total Support					1	1
	or fiscal year beginning in) ► 📙	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	from line 6						
	come from interest, s, payments received on						
	s loans, rents, royalties						
and inco	ne from similar sources						
b Unrelated	business taxable income						
	on 511 taxes) from businesses						
acquired a	fter June 30, 1975						
c Add lines	10a and 10b						
11 Net incor	ne from unrelated business		-				
	not included in line 10b,						
	or not the business is carried on						
12 Other inc	ome. Do not include gain						
	om the sale of capital						
	xplain in Part IV.)						
	vears. If the Form 990 is for t	he organization	s first, second, thir	d, fourth, or fifth t	ax vear as a section	on 501(c)(3) organiz	zation,
	s box and stop here	· ·			•		
	Computation of Public						
	pport percentage for 2012 (lin	· · · · · · · · · · · · · · · · · · ·		olumn (fl)		15	<u>%</u>
	pport percentage from 2011 S		-			16	%
	Computation of Invest					, 10	
	nt income percentage for 201			e 13. column (fi)		17	%
	nt income percentage for 201 nt income percentage from 20	•				18	// 0
	support tests - 2012. If the						
	support tests - 2012. If the c n 33 1/3% , check this box and						
		* .					
	support tests - 2011. If the o	-					
	not more than 33 1/3%, chec		•				
20 Private f	oundation. If the organization	аіа пот спеск а	DOX OF IME 14, 198	a, OF 19D, CRECK U	nis dux and see in	structions	<u>P</u>

** PUBLIC DISCLOSURE COPY **

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2012

Name of the organization		Employer identification number
DI	EVELOPMENT GATEWAY, INC.	52-2318905
Organization type (check of	one):	
Filers of:	Section:	
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization	
	4947(a)(1) nonexempt charitable trust not treated as a private foundation	
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	a.
	4947(a)(1) nonexempt charitable trust treated as a private foundation	
	501(c)(3) taxable private foundation	
General Rule	n(7), (8), or (10) organization can check boxes for both the General Rule and a Special Ru n filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in malete Parts I and II.	
509(a)(1) and 170(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the reg b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.	
total contributions	c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contr of more than \$1,000 for use <i>exclusively</i> for religious, charitable, scientific, literary, or edecruelty to children or animals. Complete Parts I, II, and III.	
contributions for u If this box is checl purpose. Do not c	c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributes exclusively for religious, charitable, etc., purposes, but these contributions did not to ked, enter here the total contributions that were received during the year for an exclusive omplete any of the parts unless the General Rule applies to this organization because ite, etc., contributions of \$5,000 or more during the year	tal to more than \$1,000. By religious, charitable, etc., It received nonexclusively
but it must answer "No" or	hat is not covered by the General Rule and/or the Special Rules does not file Schedule In Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part It the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Employer identification number

DEVELOPMENT GATI	EWAY,	INC.
------------------	-------	------

52-2318905

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	·	\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZI P + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)

Name of organization

Employer identification number

DEVELOPMENT GATEWAY, INC.

52-2318905

Part II	Noncash Property (see instructions). Use duplicate copies of Par	t II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		*	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
109459 19 91		\$\$	30 990-F7 or 990-PF) (2012)

Employer identification number

DEVELO: Part III	PMENT GATEWAY, INC. Exclusively religious, charitable, etc., individ	lual contributions to section 501(c)(7),	(8), or (10) organizations that total more than \$1,000 for the impleting Part III, enter
	year. Complete columns (a) through (e) and the the total of exclusively religious, charitable, etc., <u>Use duplicate copies of Part III if additional</u>	contributions of \$1,000 or less for the y	mpleting Part III, enter ear. (Enter this information once.)
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
-	Transferee's name, address, and	I ZIP + 4	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, and	(e) Transfer of gift	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-		(e) Transfer of gift	
-	Transferee's name, address, and	I ZIP + 4	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, and	(e) Transfer of gift	Relationship of transferor to transferee
-			

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions. 2012
Open to Public Inspection

Name of the organization

DEVELOPMENT GATEWAY, INC.

Employer identification number 52-2318905

Pa	rt I Organizations Maintaining Donor Advised F	unds or Other Similar Funds	or Accounts. Complete if the
1	organization answered "Yes" to Form 990, Part IV, line 6.		
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing	ng that the assets held in donor advise	ed funds
_	are the organization's property, subject to the organization's excl		
6	Did the organization inform all grantees, donors, and donor advise		
Ū	for charitable purposes and not for the benefit of the donor or do		
Pa	rt II Conservation Easements. Complete if the organiz		
1	Purpose(s) of conservation easements held by the organization (or		
•	Preservation of land for public use (e.g., recreation or education of land for education of land for education or education or education of land for education or		orically important land area
	Protection of natural habitat	Preservation of a certif	
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified of	conservation contribution in the form of	of a conservation easement on the last
~	day of the tax year.	SOLISCI ACTION CONTRIBUTION ALL TO LOUIS C	a constraint sacoment on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		
b			i I
C	Number of conservation easements on a certified historic structu	•	
d	Number of conservation easements included in (c) acquired after		f
u	listed in the National Register		i I
3	Number of conservation easements modified, transferred, release	ed extinguished or terminated by the	organization during the tax
·	year >	ya, changalana, ar tammataa 27 an	
4	Number of states where property subject to conservation easeme	ent is located >	
5	Does the organization have a written policy regarding the periodic		
·	violations, and enforcement of the conservation easements it hole		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, and	***************************************	
7	Amount of expenses incurred in monitoring, inspecting, and enfo		
8	Does each conservation easement reported on line 2(d) above sa		
_	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation e		
Ū	include, if applicable, the text of the footnote to the organization's		
	conservation easements.		
Pa	rt III Organizations Maintaining Collections of Ar	t, Historical Treasures, or Ot	her Similar Assets.
-	Complete if the organization answered "Yes" to Form 990,		
1a	If the organization elected, as permitted under SFAS 116 (ASC 99)		ent and balance sheet works of art,
	historical treasures, or other similar assets held for public exhibiting		
	the text of the footnote to its financial statements that describes		
b			and balance sheet works of art. historical
~	treasures, or other similar assets held for public exhibition, educa		
	relating to these items:	, 5., , 5.5.5	
	(i) Revenues included in Form 990, Part VIII, line 1		▶ \$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical treasur		
4	the following amounts required to be reported under SFAS 116 (A		Semi broties
а	Revenues included in Form 990, Part VIII, line 1	· ·	> \$
_			> \$
b	Appeto included in Form 990, Falt A		• • <u> </u>

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2012

Schedule D (Form 990) 2012

Fart A Other Liabilities. See Form 990, Part X, line 25.		
1. (a) Description of liability	(b) Book value	
(1) Federal income taxes		•
(2) DEFERRED RENT	58,812.	
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		,
(11)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	58,812.	

2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2012

Schedule D (Form 990) 2012

(a) Description of investment type

(3) Other (A)(B) (C) (D) (E) (F) (G) (H)(l)

> (1)(2)(3) (4)(5) (6)(7)(8)(9)(10)

(2)(3)(4)(5) (6)(7)(8)(9)(10)

Sche	dule D (Form 990) 2012 DEVELOPMENT GATEWAY, INC.		52-2	2318905 Page 4
_	t XI Reconciliation of Revenue per Audited Financial Statemer	nts With Revenue per I		
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains on investments	2a		
b	Donated services and use of facilities	2b		
С	Recoveries of prior year grants		_	
d	Other (Describe in Part XIII.)	2d	_	
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	t i		
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	_	
b	Other (Describe in Part XIII.)	4b .	 	
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	
Pai	t XII Reconciliation of Expenses per Audited Financial Stateme	ents With Expenses pe	r Retu	<u>'n</u>
1	Total expenses and losses per audited financial statements		1	-
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1		
а	Donated services and use of facilities	1		
b	Prior year adjustments	2b	_	•
c	Other losses		-	
d	Other (Describe in Part XIII.)		 .	
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	I I		
	Investment expenses not included on Form 990, Part VIII, line 7b		_	
	Other (Describe in Part XIII.)	4b	-	
	Add lines 4a and 4b		4c	
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) t XIII Supplemental Information		5	
L		the second of the second secon	th	to Deat V the A. Deat
	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III,			b; Part V, line 4; Part
	$_2$ 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to $_1$			
T TAT	II X, DINE Z. FOR THE TEARS ENDED COME 50,	ZUIS EMID ZUIZ,	T 7 1 1 1	
ORG	SANIZATIONS HAVE DOCUMENTED THEIR CONSIDERA	TTON OF FASE AS	SC 74	10-10.
<u> </u>				
INC	OME TAXES, THAT PROVIDES GUIDANCE FOR REPO	RTING UNCERTAIN	VTY	N INCOME
TAX	ES AND HAS DETERMINED THAT NO MATERIAL UNC	ERTAIN TAX POST	OLTI	S QUALIFY
FOF	EITHER RECOGNITION OR DISCLOSURE IN THE F	'INANCIAL STATE	MENTS	3.
	•			
		•		
THE	FEDERAL FORM 990, RETURN OF ORGANIZATION	EXEMPT FROM INC	COME	TAX, IS
CITTE		in contiton criti	ייי אי רוב	V EOD
DUL	JECT TO EXAMINATION BY THE INTERNAL REVENU	IL DEKVICE, GENI	$r_{\rm LL}$	II FUK

Schedule D (Form 990) 2012

Schedule D (Form 990) 2012 DEVELOPMENT GATEWAY, INC. Part XIII Supplemental Information (continued)	
THREE YEARS AFTER IT IS FILED.	
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SCHEDULE F (Form 990)

Statement of Activities Outside the United States

➤ Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.
➤ Attach to Form 990. ➤ See separate instructions.

2012 Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

- mapecuon

Employer identification number Name of the organization 52-2318905 DEVELOPMENT GATEWAY, INC. General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? _ Yes For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (e) If activity listed in (d) (d) Activities conducted in region (a) Region (b) Number of (c) Number of (f) Total émployees, agents, and (by type) (e.g., fundraising, program expenditures is a program service, offices for and in the region services, investments, grants to describe specific type independent investments contractors recipients located in the region) of service(s) in region in region in region TO CONDUCT THE AID MANAGEMENT PROGRAM, RESEARCH & INNOVATION AND CUSTOM SOLUTIONS 865 029. EUROPE PROGRAM SERVICES TO CONDUCT THE AID MANAGEMENT PROGRAM, RESEARCH & INNOVATION AND CUSTOM SOLUTIONS 59,228. SUB-SAHARAN AFRICA PROGRAM SERVICES 3 a Sub-total 27 924,257. b Total from continuation sheets to Part I n 0. c Totals (add lines 3a and 3b) 924,257.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2012

10100128 745960 10560

SEE PART V FOR COLUMN (E) DESCRIPTIONS

Schedule F (Form 990) 2012

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	. (c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			·					
	frecipient organizatio the grantee or couns	ins listed above that are in the last provided a section	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	foreign country,	recognized as tax-ex	empt by		
3 Enter total number of other organizations or entities	f other organizations (or entitles				A	Sched	Schedule F (Form 990) 2012

DEVELOPMENT GATEWAY, INC.

Page 3

52-2318905

Schedule F (Form 990) 2012

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(c) Number of (d) Amount of recipients cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
			·				
			,				
						Schedu	Schedule F (Form 990) 2012

Schedule F (Form 990) 2012

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990. ► See separate instructions.

DEVELOPMENT GATEWAY, INC

Inspection Employer identification number

52-2318905

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees		<u> </u>	٠.
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
	If any of the house on line to are absolved, did the argonization follows a written policy recording payment or			
D	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
^	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,	- in		-
2		١,		
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2_		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
_	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	De la contraction de la contra	4a	Х	
þ	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
_	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			V
a	The organization?	5a 5b		X
D	Any related organization? If "Yes" to line 5a or 5b, describe in Part III.	- 25		25
	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			1.
6	contingent on the net earnings of:			-
9	The organization?	6a		х
	Any related organization?	6b		X
,	If "Yes" to line 6a or 6b, describe in Part III.	<u> </u>		
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
•	not described in lines 5 and 6? If "Yes," describe in Part III	7		х
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
_	Regulations section 53,4958-6(c)?	9		

Schedule J (Form 990) 2012

. LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

DEVELOPMENT GATEWAY, INC. Schedule J (Form 990) 2012 Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2	V-2 and/or 1099-MI	and/or 1099-MISC compensation	(C) Retirement and		(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(Q)-(j)(B)	reported as deferred in prior Form 990
(1) JEAN-LOUIS SARBIB	ε	210,297.	0.	0	8,417.	1,382.	220,096.	0
	(ii)		0.	0.	.0	• 0		
(2) JENNIFER CUMISKEY	(i)	158,333.	• 0	.0	6,333.	1,306.	165,	
	⊞	• 0	• 0	• 0	• 0	0.		The state of the s
(3) GERHARD POHL	Θ	149,183.	. 0	.0	5,972.	1,252.	156,407.	0.
SENIOR DIRECTOR/ STRATEGY ADVISOR	(ii)	• 0	0.	0.	0.	0.	0	0
	Ξ							
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							Schedi	Schedule J (Form 990) 2012

Schedule J (Form 990) 2012

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PAYMENT	
SEVERANCE	
PROVIDED A	
INC.	
GATEWAY,	
DEVELOPMENT	
4A:	
LINE	
Τ,	
ART	

OF 2013, 2013 TO JULY 31, COVERING THE PERIOD APRIL 15, TO GERHARD POHL,

\$24,792.

Schedule J (Form 990) 2012

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2012
Open to Public Inspection

Name of the organization Employer identification number 52-2318905 DEVELOPMENT GATEWAY, INC. FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: ACCESS TO CRITICAL INFORMATION; GREATER RELIANCE ON LOCAL CAPABILITIES; AND MORE EFFECTIVE, BETTER COORDINATED INTERNATIONAL AID. FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: PROVIDES GEOCODING SERVICES TO DONORS AND RECIPIENT GOVERNMENTS. FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES: GRANT FUNDED PROGRAMS REVENUE \$ 0. EXPENSES \$ 147,862. INCLUDING GRANTS OF \$ 0. RESEARCH AND INNOVATION EXPENSES \$ 21,614. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0. ZUNIA INCLUDING GRANTS OF \$ 0. REVENUE \$ 100,074. EXPENSES \$ 53,451. COUNTRY GATEWAYS INCLUDING GRANTS OF \$ 0. REVENUE \$ 0. EXPENSES \$ 1,509. FORM 990, PART VI, SECTION B, LINE 11: THE FORM 990 WAS PREPARED BY THE OUTSIDE ACCOUNTANTS. THE DIRECTOR OF FINANCE THEN REVIEWED THE COMPLETED 990 IN ORDER TO ENSURE ACCURACY AND CONSISTENCY WITH THE AUDITED FINANCIAL STATEMENTS. THE FORM WAS THEN REVIEWED AGAIN AT A HIGHER LEVEL BY THE CEO. THE ENTIRE BOARD REVIEWED THE FORM 990 PRIOR TO FILING WITH THE IRS.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2012)

FORM 990, PART VI, SECTION B, LINE 12C: THE ORGANIZATION HAS A CONFLICT OF
INTEREST POLICY IN PLACE FOR ALL EMPLOYEES AND BOARD MEMBERS, WHO SIGN A
STATEMENT ON A YEARLY BASIS. IF A PERCEIVED OR POTENTIAL CONFLICT OF
INTEREST IS REPORTED (BY THE EMPLOYEE, COLLEAGUE OR OUTSIDE AFFILIATE) TO
ANY MEMBER OF THE MANAGEMENT TEAM, THE ORGANIZATION CONDUCTS A CONFIDENTIAL
INVESTIGATION TO DETERMINE THE BEST COURSE OF ACTION, WHICH IN SOME CASES
MAY INCLUDE DISCIPLINARY ACTION, UP TO AND INCLUDING TERMINATION OF
EMPLOYMENT. IF THE BOARD OR COMMITTEE HAS REASONABLE CAUSE TO BELIEVE THAT
A MEMBER HAS FAILED TO DISCLOSE ACTUAL OR POSSIBLE CONFLICTS OF INTEREST,
IT INFORMS THE MEMBER OF THE BASIS FOR SUCH BELIEF AND AFFORDS THE MEMBER
AN OPPORTUNITY TO EXPLAIN THE ALLEGED FAILURE TO DISCLOSE. IF, AFTER
HEARING THE RESPONSE OF THE MEMBER AND MAKING SUCH FURTHER INVESTIGATION AS
WARRANTED IN THE CIRCUMSTANCES, THE BOARD OR COMMITTEE DETERMINES THAT THE
MEMBER HAS, IN FACT, FAILED TO DISCLOSE AN ACTUAL OR POSSIBLE CONFLICT OF
INTEREST, IT TAKES APPROPRIATE DISCIPLINARY AND CORRECTIVE ACTION.

FORM 990, PART VI, SECTION B, LINE 15A: DG'S EXECUTIVE COMMITTEE (E.C.) MET TO CONSIDER THE ANNUAL COMPENSATION OF THE CEO FOR FY 2011. AS PART OF THIS PROCESS, THE E.C. DEVELOPED AND REVIEWED DATA SHOWING THE COMPENSATION PAID TO CEOS OF LIKE ORGANIZATIONS. EACH OF THE ORGANIZATIONS SURVEYED WAS EXEMPT FROM FEDERAL INCOME TAXATION UNDER SECTION 501(C)(3) AND HAD SIMILAR ANNUAL BUDGETS IN TERMS OF TOTAL EXPENSES. EIGHT OF THE NINE ORGANIZATIONS WERE INVOLVED IN INTERNATIONAL ACTIVITIES AND A MAJORITY WERE LOCATED IN THE D.C. AREA. THE DECISIONS OF THE E.C. WERE DULY DOCUMENTED AND RECORDED IN THE MEETING MINUTES. SUBSEQUENT CHANGES TO CEO COMPENSATION WERE MADE BY THE CHAIR. THE COMPENSATION REVIEW FOR OTHER OFFICERS AND KEY EMPLOYEES WAS CONDUCTED BY THE CEO AND CFO. THE LAST COMPENSATION REVIEW TOOK PLACE IN

232212

JUNE 2013.

Schedule O (Form 990 or 990-EZ) (2012)

Name of the organization DEVELOPMENT GATEWAY, INC.	Employer identification number 52-2318905
FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION N	MAKES ITS
GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FIR	NANCIAL STATEMENTS
AVAILABLE TO THE PUBLIC UPON REQUEST.	
FORM 990, PART IX, LINE 11G, OTHER FEES:	
HUMAN RESOURCES:	
PROGRAM SERVICE EXPENSES	0.
MANAGEMENT AND GENERAL EXPENSES	52,021.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	52,021.
TECHICAL ASSISTANCE CONSULTANTS:	
PROGRAM SERVICE EXPENSES	1,376,653.
MANAGEMENT AND GENERAL EXPENSES	45,707.
FUNDRAISING EXPENSES	34,235.
TOTAL EXPENSES	1,456,595.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	1,508,616.

Name of the organization Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

➤ See separate instructions.

2012 Open to Public Inspection

OMB No. 1545-0047

Employer identification number

52-2318905

► Attach to Form 990. DEVELOPMENT GATEWAY, INC. Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

Part

Direct controlling £ End-of-year assets <u>@</u> Total income ত Legal domicile (state or foreign country) Primary activity Name, address, and EIN (if applicable) of disregarded entity Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a)	(q)	(2)	(g	(e)	£	(B)	1
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section 512(b)(13) controlled	(5)(13) ed (5)
or elated organization		roreign country)		501(c)(3))		Yes	<u>8</u>
DEVELOPMENT GATEWAY INTERNATIONAL	PROVIDE WEB-BASED	· ·					
49 RUE DE TREVES	PLATFORMS TO MAKE AID AND				DEVELOPMENT		
1040 BRUSSELS, BELGIUM	DEVELOPMENT EFFORTS	BELGIUM	N/A	N/A	GATEWAY INC.	×	
						-	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SEE PART VII FOR CONTINUATIONS

232161 12-10-12 LHA

Schedule R (Form 990) 2012

52-2318905

Page 2

Schedule R (Form 990) 2012 DEVELOPMENT GATEWAY, INC.

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

Schedule R (Form 990) 2012 General or Percentage managing ownership Yes No (i) Section 512(b)(13) controlled entity? Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) 3 Percentage ownership Yes 3 Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) Share of end-of-year assets 9 ate allocations? Disproportion-Yes No Ξ Share of total income £ Share of end-of-year assets Type of entity (C corp, S corp, or trust) **e** Share of total income Direct controlling entity Predominant income (related, unrelated, excluded from tax under sections 512-514) Ð Legal domicile (state or foreign country) 37 ত Direct controlling entity Primary activity 9 (c)
Legal
domicile
(state or
foreign Primary activity 9 Name, address, and EIN of related organization Name, address, and EIN of related organization 232162 12-10-12 Part IV

Page 3

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36,)

Note. Complete line 1 if any entity is listed in Parts II. III. or IV of this schedule.				Yes	2
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	s with one or more re	lated organizations listed	in Parts II-IV?	2	
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a	×
b Gift, grant, or capital contribution to related organization(s)				5	×
c Gift, grant, or capital contribution from related organization(s)				5	×
				10	×
e Loans or loan guarantees by related organization(s)				e e	×
)	
f Dividends from related organization(s)				1€	×
g Sale of assets to related organization(s)				19	×
h Purchase of assets from related organization(s)				4	×
				; =	×
j Lease of facilities, equipment, or other assets to related organization(s)				1j	×
k Lease of facilities, equipment, or other assets from related organization(s)				*	×
l Performance of services or membership or fundraising solicitations for related organization(s)	ınization(s)			=	×
m Performance of services or membership or fundraising solicitations by related organization(s)	ınization(s)			-E	×
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	ion(s)			ᄠ	×
o Sharing of paid employees with related organization(s)				9	×
Reimbursement paid to related organization(s) for expenses				Q	×
q Reimbursement paid by related organization(s) for expenses				5	×
r Other transfer of cash or property to related organization(s)				<u></u>	×
				- Is	+-
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	who must complete t	is line, including covered	relationships and transaction thresholds.		
(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved	pənlon	
(1) DEVELOPMENT GATEWAY INTERNATIONAL	S3	558,945.	ACTUAL EXPENSES		
<u> </u>					
			-		
(3)				:	***************************************
(4)		***************************************			
(5)		A STATE OF THE STA	The state of the s		
. (9)					
232163 12-10-12	38		Schedule	Schedule R (Form 990) 2012	0) 2012

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(state or foreign (stated, u) (related, u) ((a) Name, address, and EIN Primary activity (b) (c) (d) (d) (d) (e) Predominant income	(b) Primary activity	(c) Legal domicile	(d) (e) Aratin (e) Aratin Predominant income partners sec.	(f)	(g) Share of	(h) Dispropor-	(i) Code V-UBI	(j) Beneral or P	(k) ercentage
	of entity		ign	(related, unrelated, 501(o excluded from tax 000 under section 512-514) Yes		end-of-year assets	allocations?	mount in box 20 of Schedule K-1 (Form 1065)	partner? C	ownership
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Schedule R (Form 990) 2012

Schedule R (Form 990) 2012 DEVELOPMENT GATEWAY, INC.	52-2318905 Page 5
Part VII Supplemental Information Complete this part to provide additional information for responses to questions	a an Sahadula D (aga instructions)
Complete this part to provide additional information for responses to questions	s on schedule in (see instructions).
PART II, IDENTIFICATION OF RELATED TAX-EXEMPT	ORGANIZATIONS:
	`
NAME OF RELATED ORGANIZATION:	
TATE OF REDATED ONGANIZATION.	
DEVELOPMENT GATEWAY INTERNATIONAL	
PRIMARY ACTIVITY: PROVIDE WEB-BASED PLATFORMS	TO MAKE AID AND DEVELOPMENT
EFFORTS EFFECTIVE	
ALL OLLED BEI HOLLEV D	
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