

# Security Differently

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## Global Transformation Office



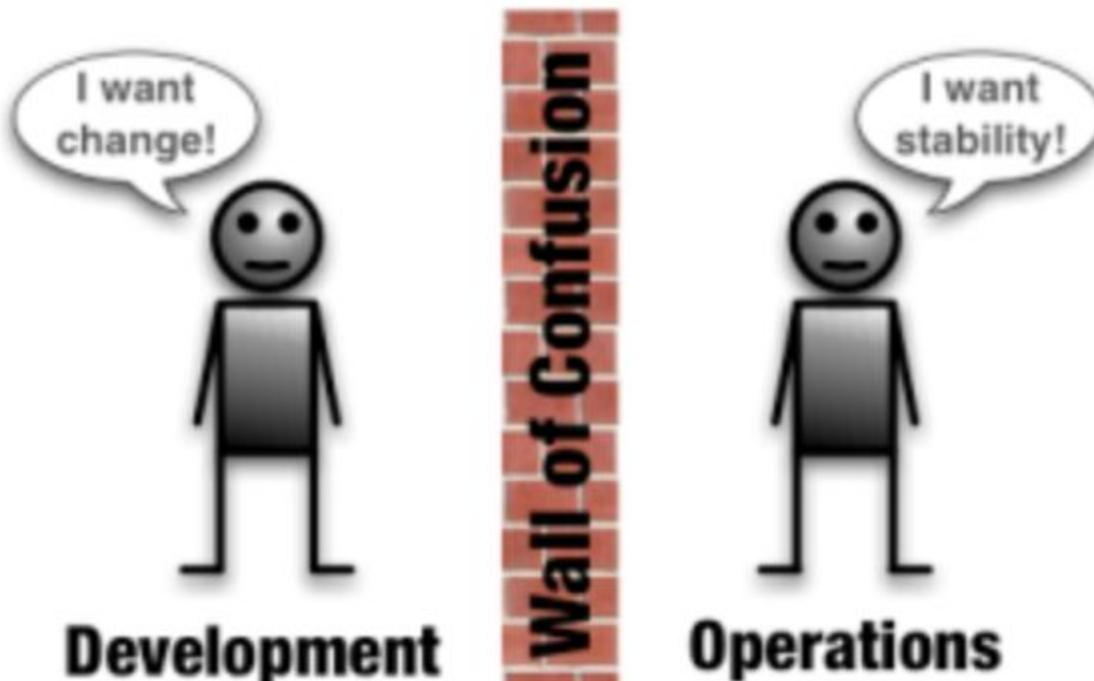


**“What would  
DevSecOps look like  
if DevOps never  
existed?”**

# The Three Lines of Defense Model

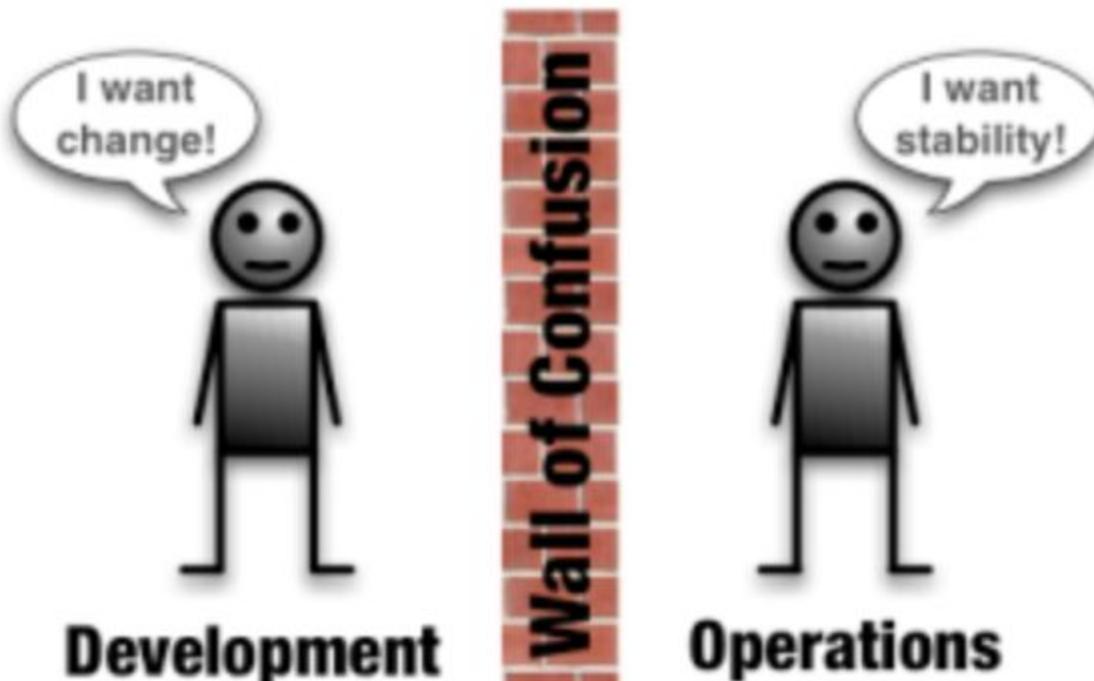


Source: The Institute of Internal Auditors



I want  
change!

**Development**



I want  
stability!

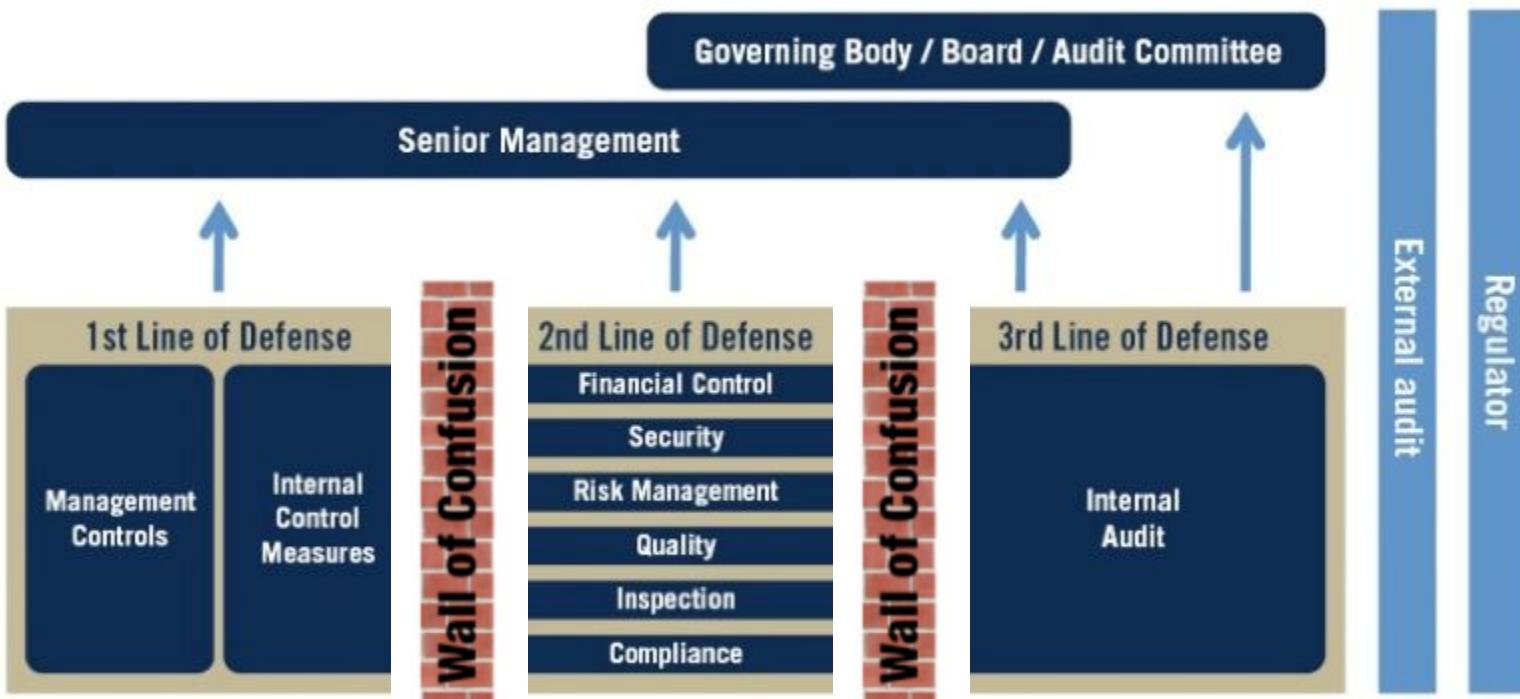
**Operations**

**Wall of Confusion**

# Conway's Law

“An adage stating that organizations design systems mirror their communication structure.”

# The Three Lines of Defense Model



Source: The Institute of Internal Auditors

# Minimal Viable Security

- 1. How do we prove that we're safe?**
- 2. How do we demonstrate that we're secure?**
- 3. How do we do both?**

# **Modern Governance**

**Move from **implicit** security  
models to **explicit** proof based.**

# Cyber Transition

**Changing Subjective to  
Objective and Verifiable.**

# Cyber Transition

|         | Subjective         | Objective                | Verifiable              |
|---------|--------------------|--------------------------|-------------------------|
| Risk    | Change Management  | Attestations and Control | Continuous Verification |
| Defense | Detect and Respond | Intelligence Data Lakes  | Adversary Analysis      |
| Trust   | Perimeter Based    | Zero Trust Architecture  | Distributed Trust       |

# Three Novel Ideas

- 1. Devops Automated Governance**
- 2. Cyber Data Lakes**
- 3. Distributed Trust Models for Identity and Secrets**

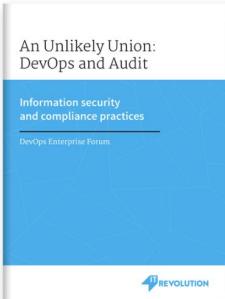
# Risk Differently

**DEVOPS  
ENTERPRISE  
SUMMIT**

AN  REVOLUTION EVENT

# Modern Risk Goals

- Reduce audit toil
- Increase audit efficacy
- Automated, objective and immutable evidence
- Continuous audit and verification



## AN UNLIKELY UNION: DEVOPS AND AUDIT

October 1, 2015

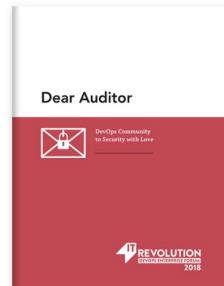
2015

2018

2019

## DEVOPS AUTOMATED GOVERNANCE REFERENCE ARCHITECTURE

September 17, 2019



## DEAR AUDITOR

August 27, 2018



&lt; EXPLORE

## Focusing on the DevOps Pipeline



# Creating Better Pipelines

So how do we design, measure, and improve our pipelines to avoid the above?

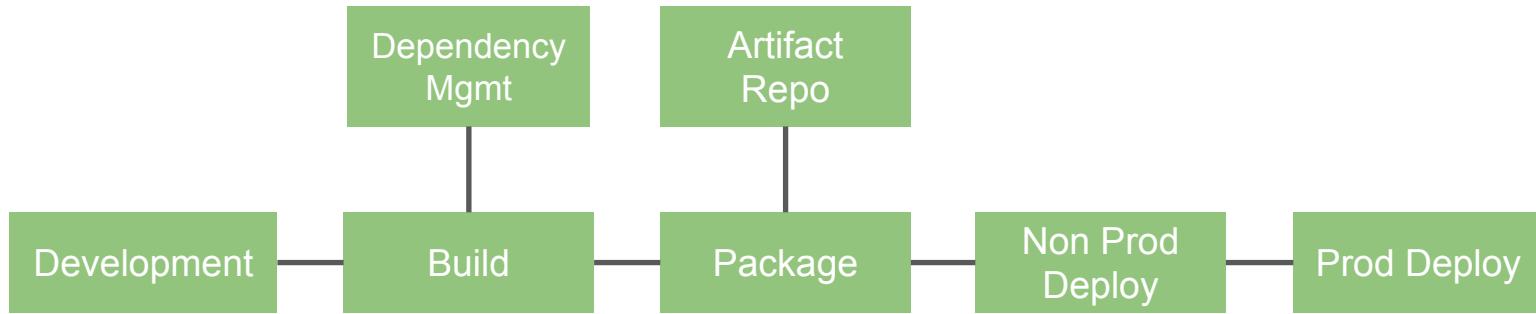
## Pipeline Design

At Capital One, we design pipelines using the concept of the “16 Gates”. These are our guiding design principles and they are:

- Source code version control
- Optimum branching strategy
- Static analysis
- >80% code coverage
- Vulnerability scan
- Open source scan
- Artifact version control
- Auto provisioning
- Immutable servers
- Integration testing
- Performance testing
- Build deploy testing automated for every commit
- Automated rollback
- Automated change order
- Zero downtime release
- Feature toggle

These gates are used to understand each and every product's progress through the DevOps process.

# Devops automated Governance Reference Architecture



## Common Control

1. Access Control
2. Audit Train/log
3. Everything source control
4. Usage policies

## Common Actors

1. Auditor,  
Risk/Compliance  
Office
2. (system)
3. Tools Admin

# Development Stage (Controls and Attestations)

| Attestation Name      | Stage       | Attestation              | Source         | Example   |
|-----------------------|-------------|--------------------------|----------------|-----------|
| Code Quality          | Development | Numeric                  | SonarQube      | <4        |
| Information Leakage   | Development | Pass/Fail                | Custom         | pass      |
| Unit Test Coverage    | Development | Percentage Code Coverage | SonarQube      | 80%       |
| Unit Test Execution   | Development | Pass/Fail                | SonarQube      | Pass      |
| Change Size           | Development | Pass/Fail                | Jenkins        | Pass      |
| Cyclomatic Complexity | Development | Pass/Fail                | SonarQube      | Pass      |
| Pull Request          | Development | Number of Approvers      | Source Control |           |
| Branching Strategy    | Development | Pass/Fail                | SonarQube      | Pass      |
| Clean Dependencies    | Development | Validation               | Nexus          | validated |

# Build Stage (Controls and Attestations)

| Attestation Name    | Stage | Attestation           | Source         | Example          |
|---------------------|-------|-----------------------|----------------|------------------|
| Build               | Build | ID                    | Source Control | 2.0.3-16-98092ba |
| Build Performance   | Build | Verification          |                | verified         |
| Build Version       | Build | Version               | Source Control | 98092ba          |
| Build Configuration | Build | Config Identification | Source Control |                  |
| Linting             | Build | Pass/Fail             | SonarQube      | Pass             |
| SAST Scan           | Build | Validation            | Sonarqube      | Invalid          |

# Package Stage (Controls and Attestations)

| Attestation Name    | Stage   | Attestation | Source             | Example   |
|---------------------|---------|-------------|--------------------|-----------|
| Artifact Versioning | Package | Pass/Fail   | Nexus              | Pass      |
| Package Metadata    | Package | Pass/Fail   | Nexus              | Pass      |
| Code Signing        | Package | Validation  | Cryptographic Hash | validated |
| Container Scan      | Package | Validation  | OpenScap           | validated |

# PreProd Stage (Controls and Attestations)

| Attestation Name        | Stage    | Attestation | Source    | Example   |
|-------------------------|----------|-------------|-----------|-----------|
| Trusted Packages        | Pre-Prod | Validation  | OpenSCAP  | validated |
| Approved Configuration  | Pre-Prod | Validation  | Ansible   | validated |
| Threat Monitoring       | Pre-Prod | Validation  | Tanium    | validated |
| Automated Alert Tooling | Pre-Prod | Validation  | Dynatrace | validated |
| Deployment Strategy     | Pre-Prod | Validation  | Ansible   | validated |

# Risk as Code (Policy DSL)

---

- Human Readable (YAML)
- Machine Interpreted
- Version Controlled
- Models Attestations and Enforcement

```
apiVersion: pac/v1
kind: Policy
metadata:
  name: azn_services
  labels:
    mnemonic: azn
    app: azn_web
  requirements:
    #Versioning
  pipeline:
    versioning:
      verify: True
      pattern: `^(\d+)\.(\d+)\.(\d+)-(\d+)-([A-Faa-f0-9]+)$`  
#Build server Verification
  build_server:
    verify: True
  #Artifact Server Verification
  artifact_server:
    verify: True
  #Artifact Verification
  artifact_hash:
    verify: True
  #Unit Testing
  unit_test_coverage:
    verify: True
    percentage_coverage: at_%_coverage
  #Git Pull Request
  pull_request_approval:
    verify: True
    pull_request_approver_count:
```

## DevOps Automated Governance Reference Architecture



Attestation of the  
Integrity of Assets  
in the Delivery Pipeline

**IT**  
**REVOLUTION**  
DEVOPS ENTERPRISE FORUM  
2019

2021

**Version 2**

## DevOps Automated Governance Reference Architecture



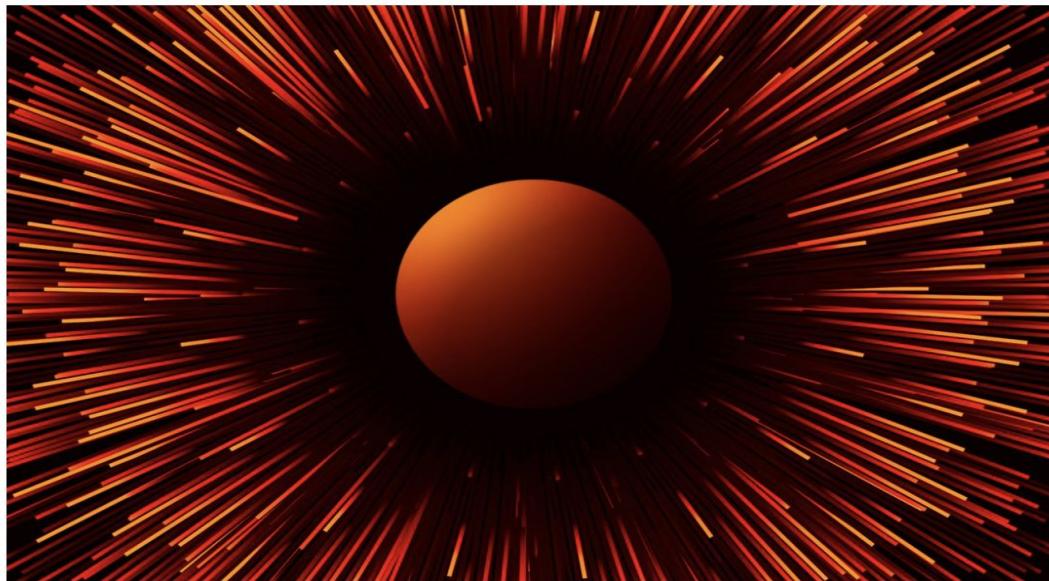
Attestation of the  
Integrity of Assets  
in the Delivery Pipeline

**“Investments Unlimited”**

**IT**  
**REVOLUTION**  
DEVOPS ENTERPRISE FORUM  
2019

# SUNSPOT: An Implant in the Build Process

January 11, 2021 CrowdStrike Intelligence Team Research & Threat Intel



In December 2020, the industry was rocked by the disclosure of a complex supply chain attack against SolarWinds, Inc., a leading provider of network performance monitoring tools used by organizations of all sizes across the globe. CrowdStrike and another firm have been supporting SolarWinds in its

## CATEGORIES

ENDPOINT & CLOUD SECURITY (207) ENGINEERING & TECH (25)

EXECUTIVE VIEWPOINT (107) FROM THE FRONT LINES (120)

IDENTITY PROTECTION (11) PEOPLE & CULTURE (18)

REMOTE WORKPLACE (18) RESEARCH & THREAT INTEL (136)

TECH CENTER (107)

## CONNECT WITH US



**MITRE**

SOLVING PROBLEMS  
FOR A SAFER WORLD<sup>®</sup>



# **DELIVER UNCOMPROMISED:** **SECURING CRITICAL SOFTWARE** **SUPPLY CHAINS**

PROPOSAL TO ESTABLISH AN END-TO-END FRAMEWORK FOR SOFTWARE SUPPLY CHAIN INTEGRITY

by Charles Clancy, Joseph Ferraro, Robert Martin, Adam Pennington, Christopher Sledjeski, and Craig Wiener

| Tactic               | ID        | Technique                       | Attestation    | Attestation Source       | Observation   |
|----------------------|-----------|---------------------------------|----------------|--------------------------|---|
| Reconnaissance       | T1592.002 | Gather Victim Host Information  | Custom         | Pipeline as Code/Ploigos | StellarParticle had an understanding of the Orion build chain before SUNSPOT was developed to tamper with it.   |
| Resource Development | T1587.001 | Develop Capabilities – Malware  | Custom         | Pipeline as Code/Ploigos | SUNSPOT was weaponized to specifically target the Orion build to replace one source code file and include the SUNBURST backdoor.  |
| Defense Evasion      | T1140     | Deobfuscate/Decode Information  | Configuration  | Ansible                  | The configuration in SUNSPOT is encrypted using AES128-CBC. It contains the replacement source code, the targeted Visual Studio solution file name, and targeted source code file paths relative to the solution directory. |
| Defense Evasion      | T1027     | Obfuscated Files or Information | Configuration  | Stackrox,SonarQube       | The log file SUNSPOT writes is encrypted using RC4.   |
| Defense Evasion      | T1480     | Execution Guardrails            | Code Signing   | Cryptographic Hash       | The replacement of source code is done only if the MD5 checksums of both the original source code file and backdoored replacement source code match hardcoded values.   |
| Defense Evasion      | T1480     | Execution Guardrails            | Image Scanning | OSCAP                    | The replacement of source code is done only if the MD5 checksums of both the original source code file and backdoored replacement source code match hardcoded values.   |
| Defense Evasion      | T1036     | Masquerading                    | Custom         | Sigstore                 | SUNSPOT masquerades as a legitimate Windows Binary, and writes its logs in a fake VMWare log file.  |

MITRE ATT&CK Framework Analysis from “Crowdstrike Blog - SUNSPOT: An Implant in the Build Process

# Modern Risk Solutions

- Devops Automated Governance
- Software Factory (Ploigos)
- Sigstore, Grafeas, In-ToTo
- Openshift Compliance Operator/ACM Policy
- Software Bill of Materials (SBOM)
- Continuous Verification

# SBOM

- **CycloneDX (OWASP)**
- **SPDX (Linux Foundation)**
- **Software Transparency (NTIA)**
- **Toot-to-Tool 3T SBOM (MITRE)**

# Defense Differently

# Modern Defense Goals

- Reduce defense toil
- Increase defense efficacy
- A unified approach to SIEM and SOAR
- Cyber Data Lakes/Intelligence
- Deception technology
- Adversary Analysis

# Cloud Automated Governance



## AUTOMATED CLOUD GOVERNANCE

ONUG AUTOMATED CLOUD GOVERNANCE WORKING GROUP MEMBERS

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Pat O'Neil, *Cyber Security Fellow, FedEx*

John Willis, *Automated Cloud Governance Working Group Chair, Senior Director Global Transformation Office, Red Hat, DevOps & DevSecOps Researcher*

The background features a dark blue gradient with a binary code pattern on the left and a world map with glowing blue lines connecting it to a 3D cloud icon containing server racks on the right.

# ONUG AUTOMATED CLOUD GOVERNANCE WORKING GROUP MEMBERS



DON DUET

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JONATHAN BITLE  
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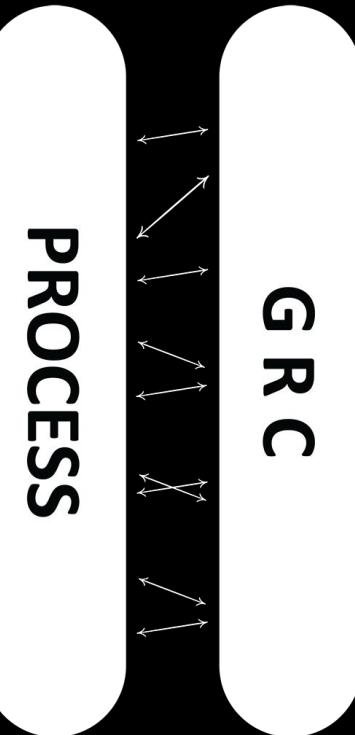
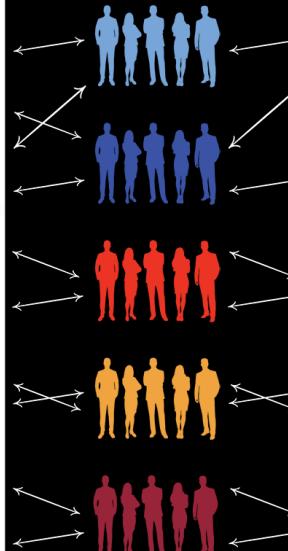
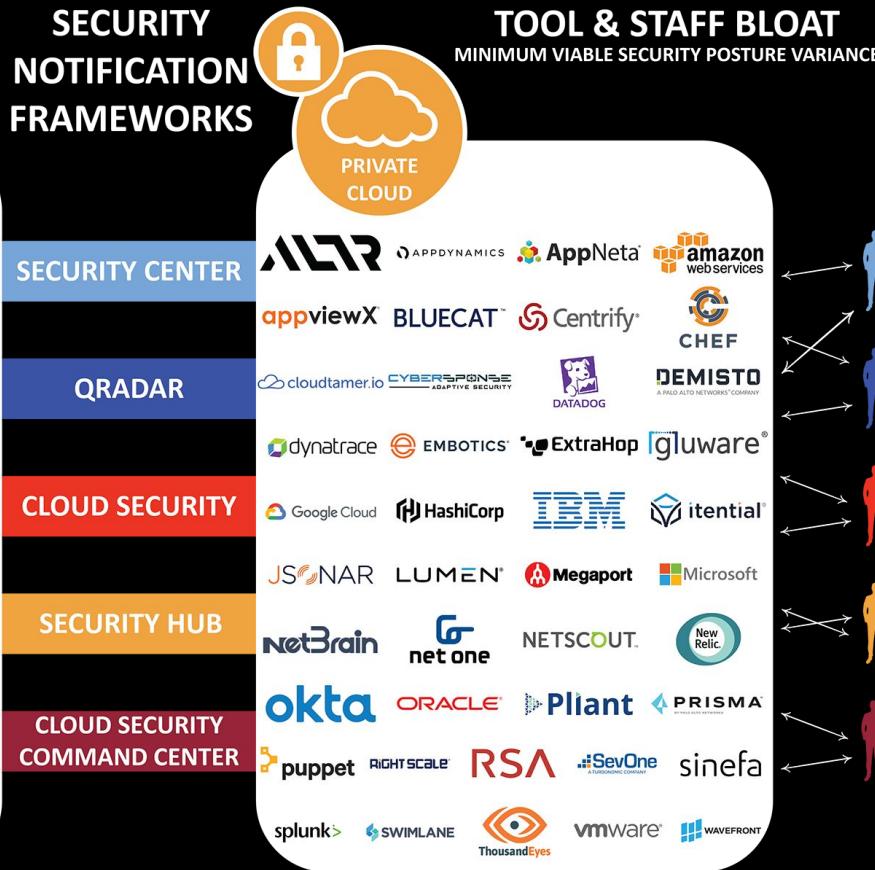

JOE LOOMIS

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RANDY SHORE  
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# CLOUD CONTROL PROBLEM EMERGING



# CSNF Cloud Security Notification Framework

# Metadata: Delivers Standardization + Enrichment



including NIST + MITRE + Asset Value index...

## Definitions:

### Account

`account`

The account or subscription that the event or finding applies to

### Resource

`resource`

A set of resource data types that describe the resources that the finding refers to.

### Event Name

`eventName`

The description of the event or finding. This field can be nonspecific boilerplate text or details that are specific to the instance of the event or finding.

### Event Type

`eventType`

One or more event or finding types that classify a finding

### Severity

`severity`

The event or finding's severity

### CSNF Schema:

```
{
  "header": {
    "version": 1,
  },
  "payload": {
    "account": { "id" },
    "resource": { "id" },
    "eventName": { "string" },
    "eventType": { "string" },
    "severity": { "string" }
  }
}
```

# Modern Defense Solutions

- Intelligent Cyber Data Lakes
- ONUG Automated Cloud Governance CNSF
- MITRE ATT&K Framework Integration
- SCAP/OpenSCAP
- Cyber Range/Honey Pots
- Custom Built Advisory Analysis Tools

# Trust Differently

**DEVOPS  
ENTERPRISE  
SUMMIT**

AN  REVOLUTION EVENT

# Modern Trust Goals

- Zero Trust Architecture
- Automated Control-Based Assessments
- Distributed Secrets Management
- Distributed Trust

# Modern Trust Solutions

- NIST 800-207 - Zero Trust Architecture
- SPIFEE
- Sigstore

# Thank You

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