

Why does Capital One test in production?

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A little about Capital One

- The first bank running entirely on the public cloud
- 25-year-old, founder-led public company
- Top 10 bank and credit card issuer, and second largest FI auto loan originator
- 100M+ customers and 50,000 associates
- All-in on the cloud and one of the largest AWS users





Capital One tests in production, but why???

- Testing in production is considered a "bad word" in the tech industry and rightfully so...
- Yet Capital One does it on a regular basis and not afraid to admit it!

Why are we doing it?

 Because QA and production environments never, ever match and it is very difficult to generate full user load across all of the mico-services in QA.

How are we doing it?

 By utilizing internally developed and industry chaos engineering tools and Game Day chaos exercises.



Tool-up to fight complexity, and assume failure

Tools
(FIS, SSM, Cloud Doctor)

Regional Failures

App Layer Failures

Exercises
(Game Days, Chaos, Isolations)

Disaster Scenarios

Standardize deployment and **embrace IaC**

Invest in tooling to understand complex cloud state and call flows Root out manual intervention through targeted **exercises**



Benefits realized via chaos engineering

Latency findings

 Proactively identified a number of potential increased latency scenarios with multiple microservices.

Capacity findings

- Proactively identified a number of microservices that were not sized correctly to handle increased volume.
- Real time measurement of key systems performance under extreme load

Outcomes

 Many of these findings have been successfully mitigated in 30 days or less, through configuration changes, capacity expansion, and re-architecture.



Are there risks? Yes, but....

Inherent risk

Testing in production with real customer traffic always carries some amount of risk.

Unexpected impacts

 Latency, lack of adequate capacity, or actual failures; all are unpredicted and can occur at any time. Especially during planned testing.

Mitigation techniques

- Defined and agreed upon roll-back triggers and techniques that can be executed in under 5 minutes.
- Real time monitoring of all critical systems and transactions before, during, and after the Game Day exercise.
- Dedicated and experienced SRE engineers on standby and ready.



What's next?

Scope expansion

- All critical applications across domains
- 3rd party vendors
- Execution on a highest traffic volume days with no advanced notice

Chaos engineering integration

- Integration of chaos experiments (planned failures) in production during the exercises
- Generation and injection of "fake" http error codes
- Validation and testing of automated recovery techniques and solutions

Unannounced and executed by a single team

- End goal is to execute these Game Day exercises unannounced, with a single click while utilizing automated recovery solutions...
- Then.... Achieve higher resilience!





Thank you!