

# GRC is from Venus, Scaled Agile is from Mars



by

Emelie Alftrén & Magnus Juvas





Software  
Development



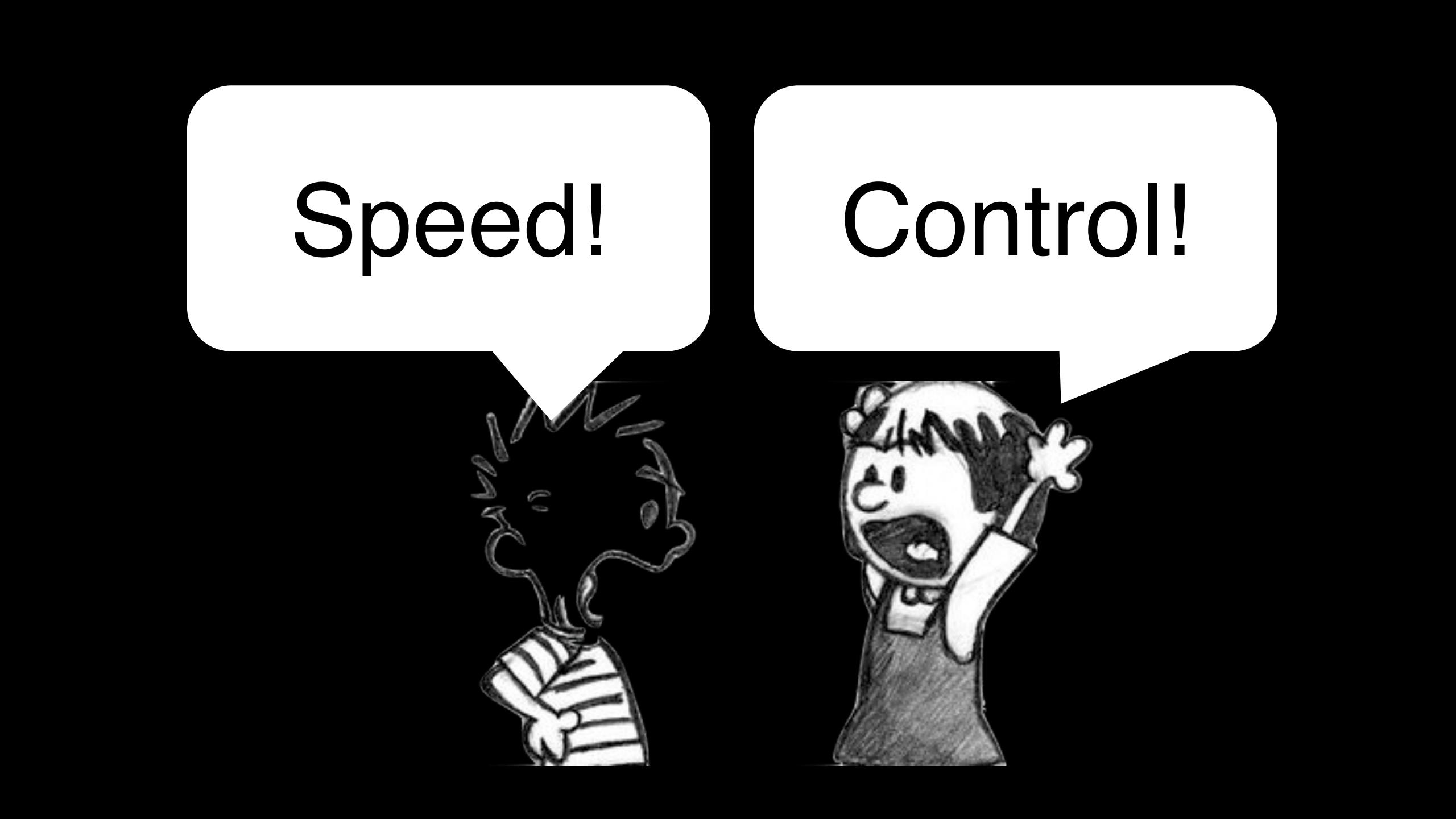
Governance  
Risk  
Compliance

The background of the image is a vibrant, abstract landscape. A large, stylized orange circle, resembling a rising sun or moon, dominates the upper left. Below it, a large, textured orange shape, possibly a tree or a stylized animal, is partially submerged in water. The water is depicted with blue and white brushstrokes. In the distance, there are green and yellow hills or mountains. The overall style is artistic and somewhat surreal.

**With different  
perspectives**



**It is all about the customer!**



Speed!

Control!

# Can it be fixed?





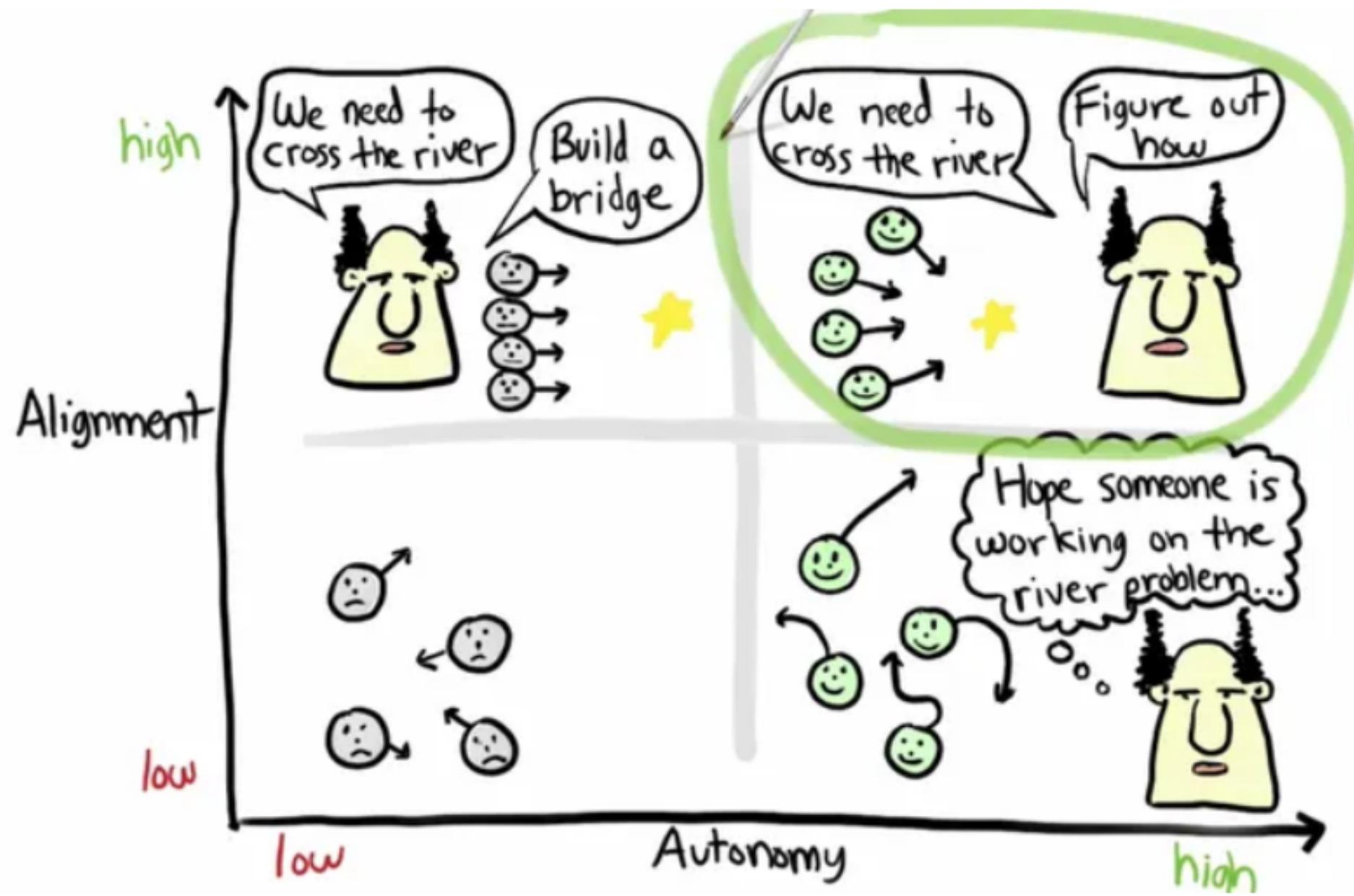
GRG

# GOVERNANCE

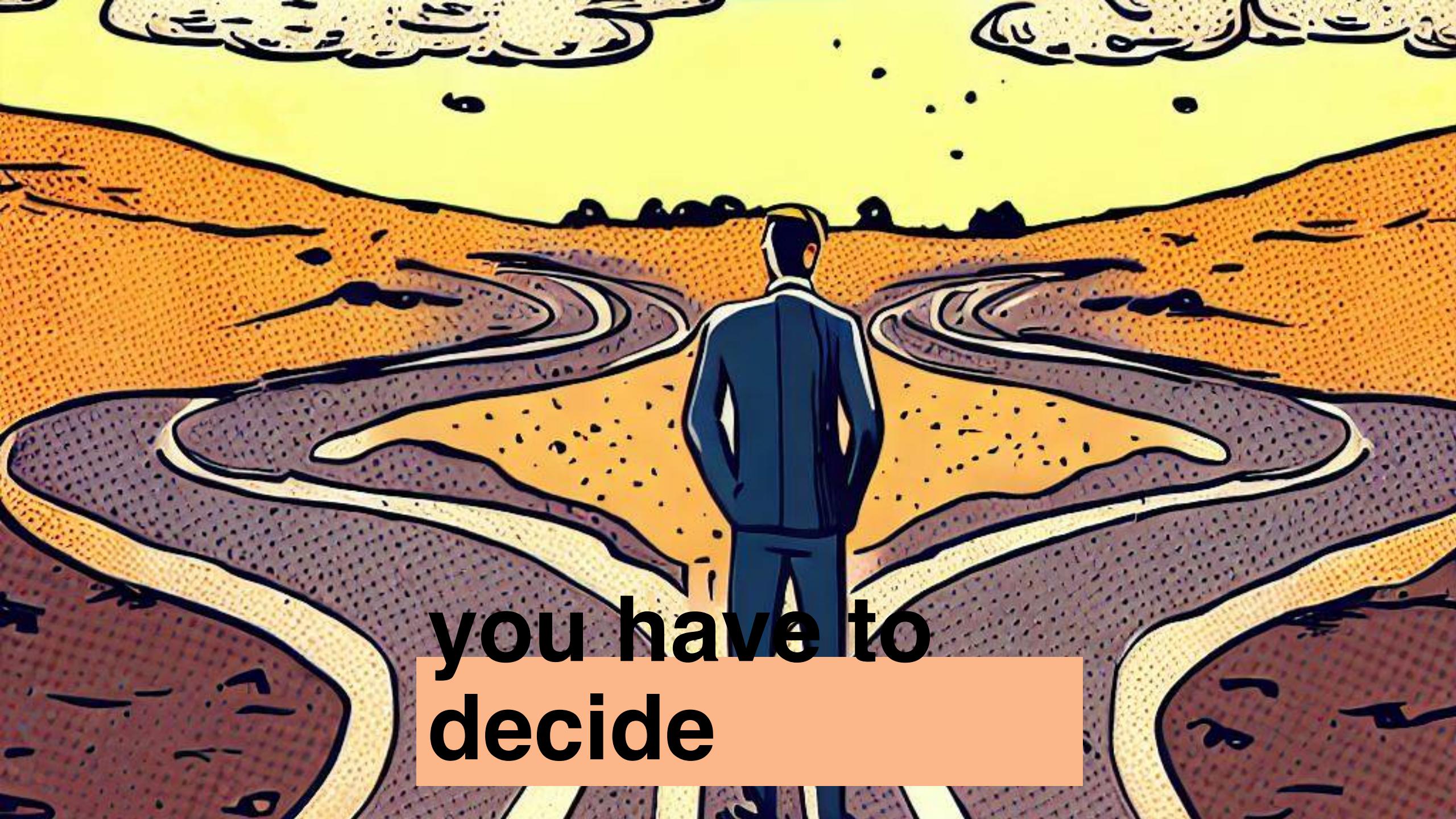




**Get stuck in the  
middle**

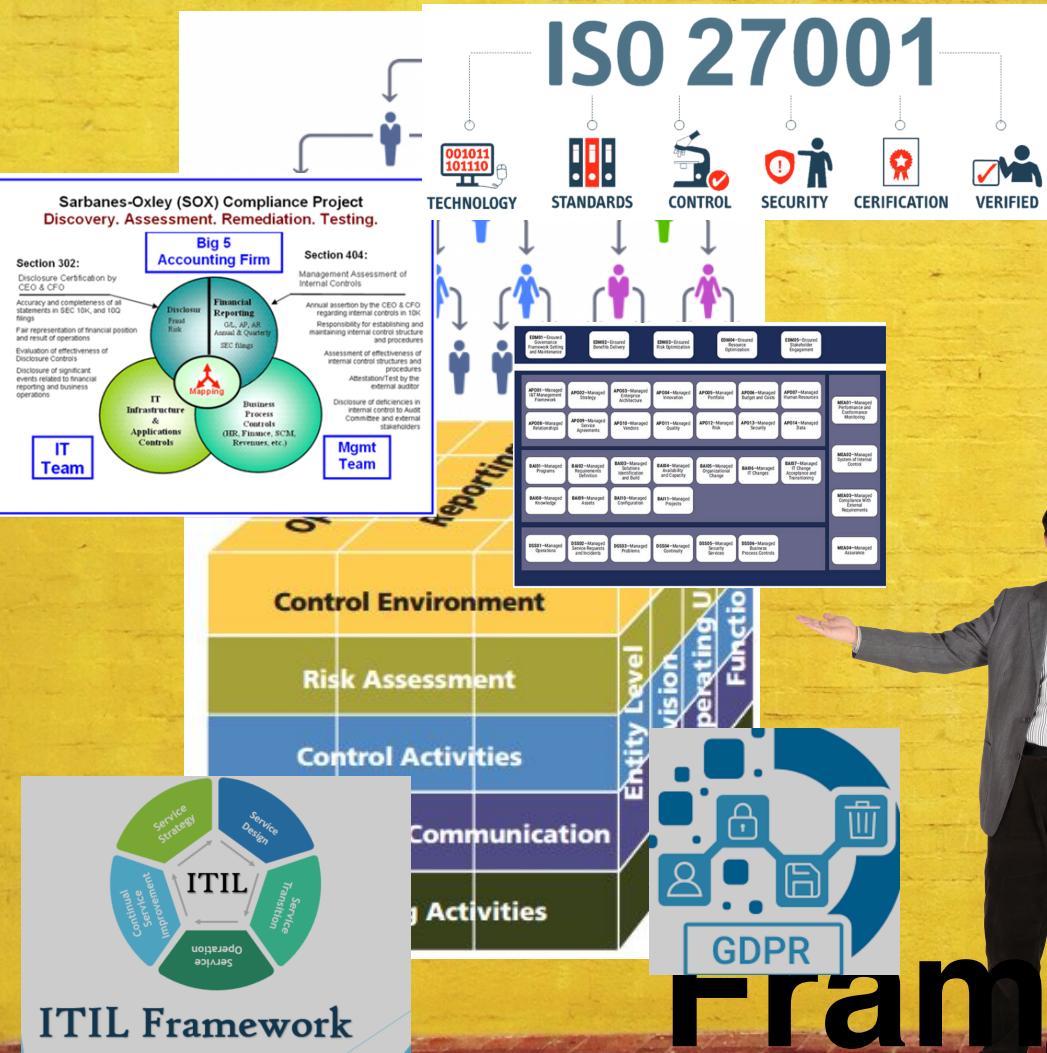


By Henrik Kniberg

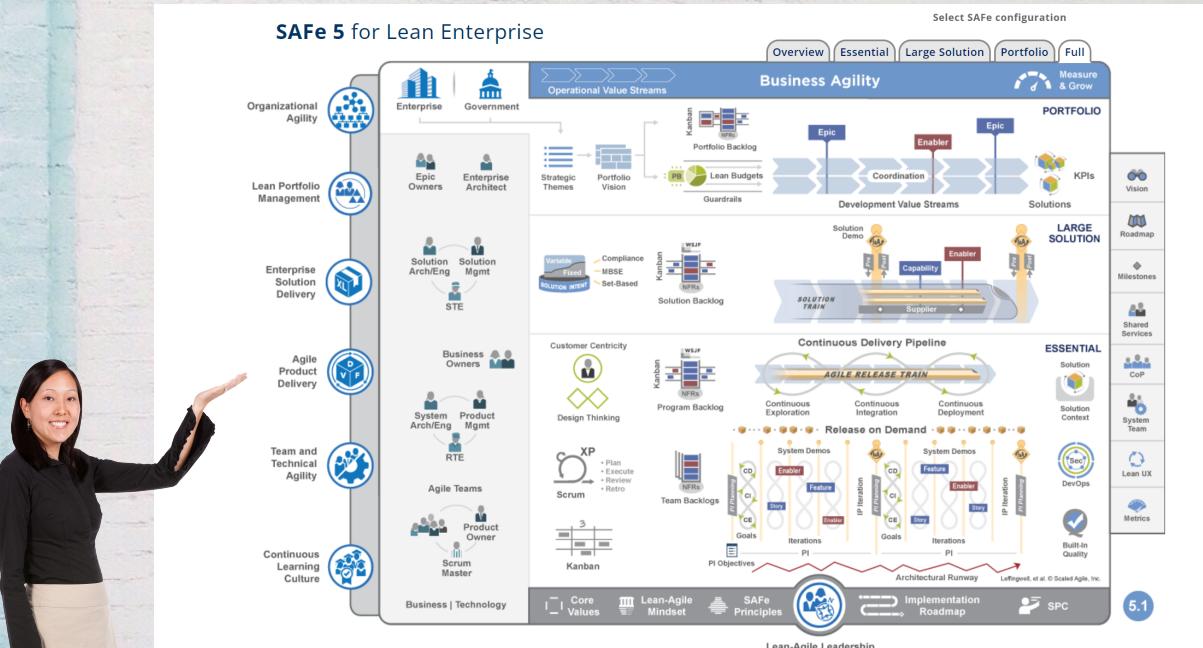


A man in a dark blue suit and white shirt stands with his back to the viewer, looking out over a vast, arid landscape. The ground is a mix of light orange and brown, dotted with small black specks. Two large, winding paths made of dark purple and yellow土 lead away from him in opposite directions. The sky above is a bright yellow with a few wispy, black clouds. In the foreground, there is a solid orange rectangular area containing the text.

**you have to  
decide**



# Framework focus

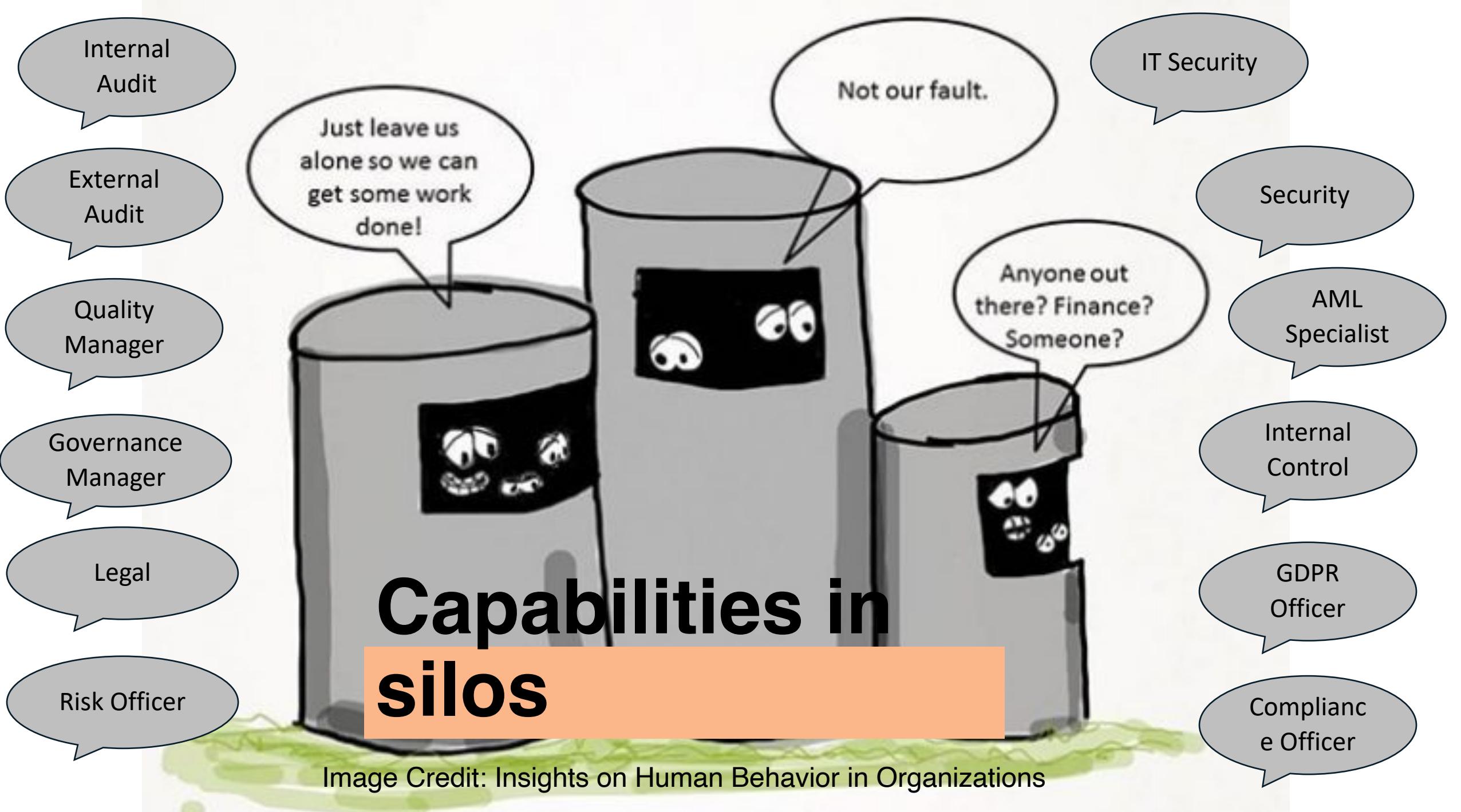




**Don't forget the  
objectives**



# Competences in silos



1

# Combined assurance



Internal Audit



Risk



Security



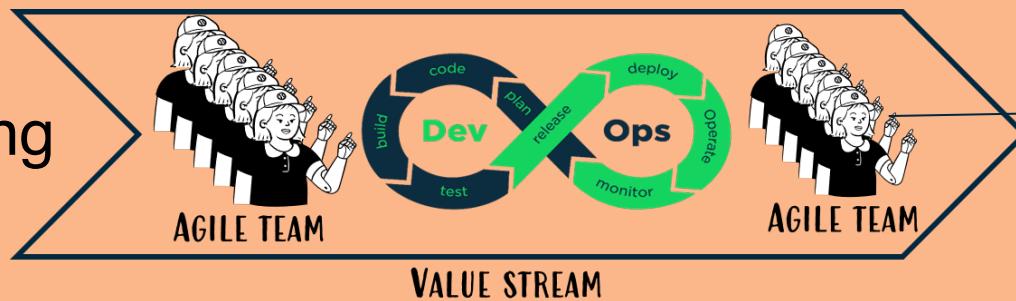
Compliance



Internal control

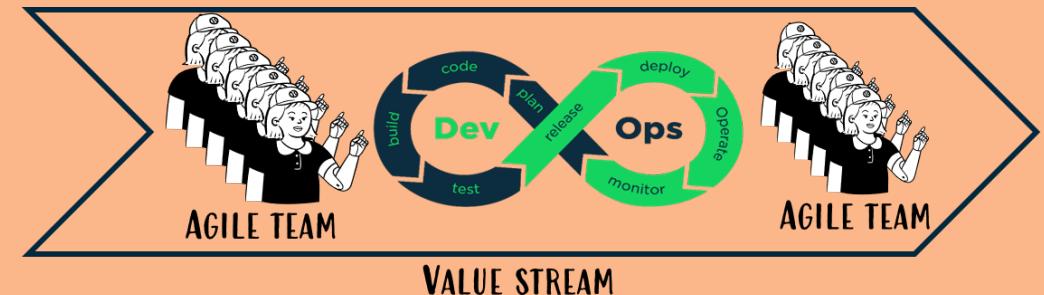
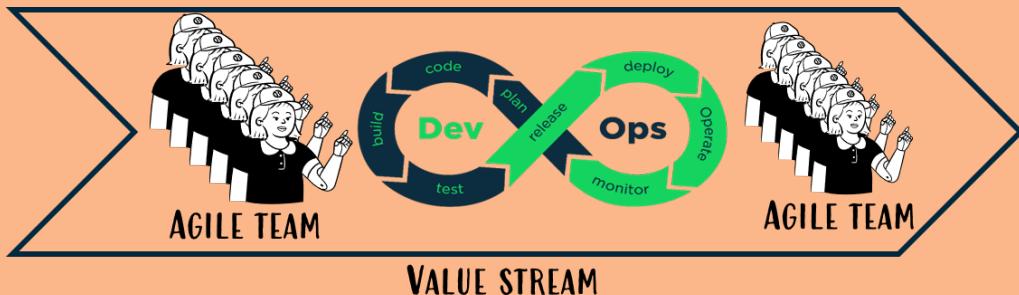
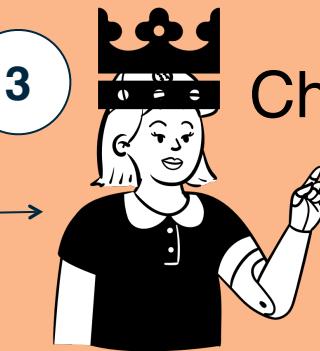
2

## Awareness training



3

## Champs

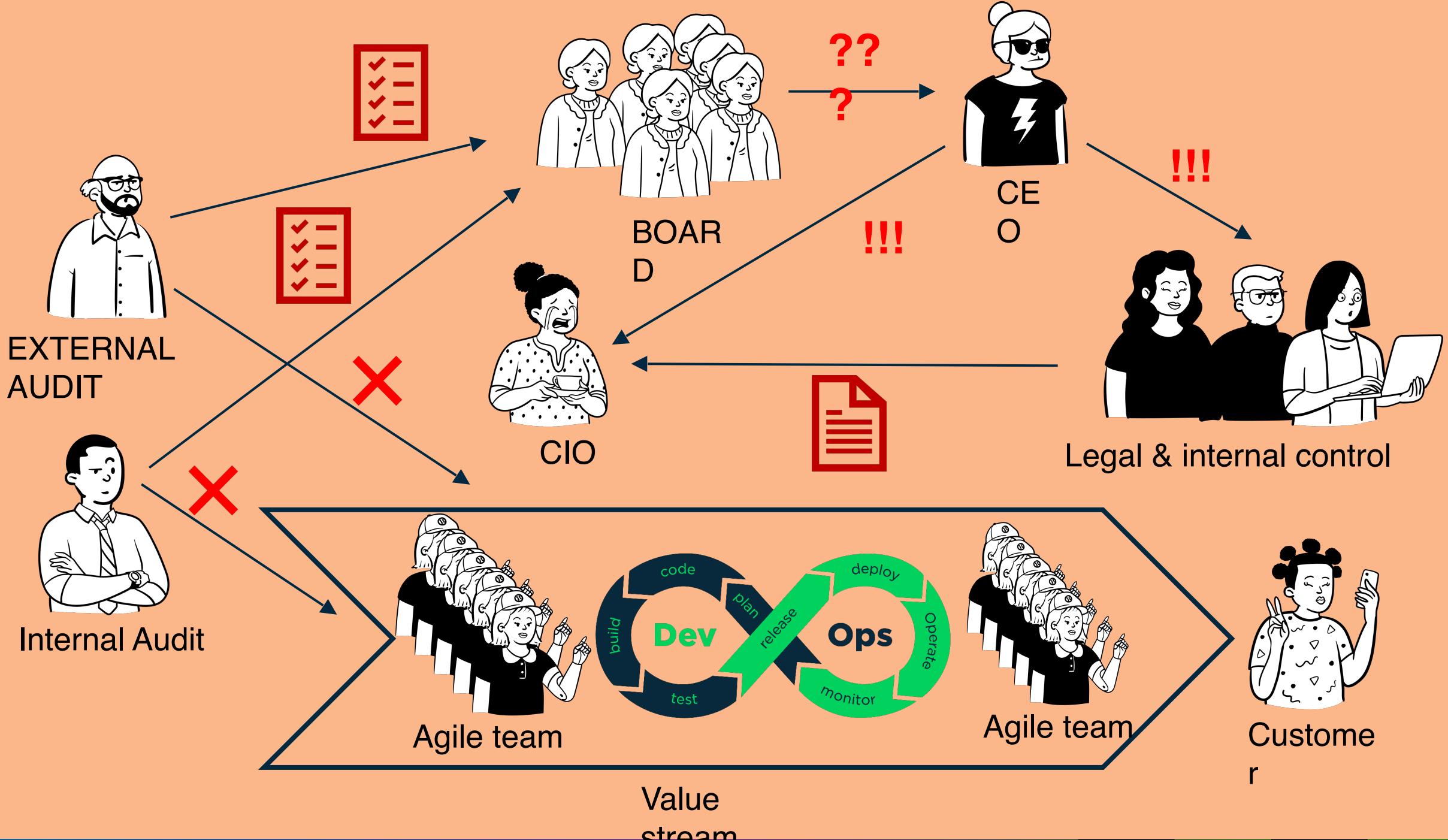




# RISK MANAGEMENT



# Retreat Controls

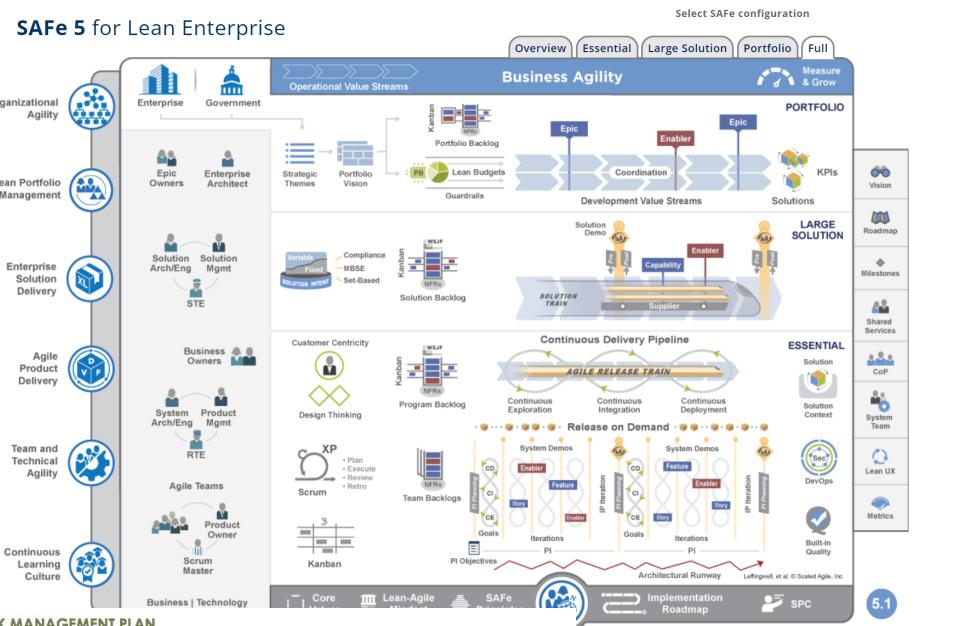


|                |          |          |          |          |          |
|----------------|----------|----------|----------|----------|----------|
| almost certain | Moderate | Major    | Critical | Critical | Critical |
| likely         | Moderate | Major    | Major    | Critical | Critical |
| possible       | Moderate | Moderate | Major    | Major    | Critical |
| unlikely       | Minor    | Moderate | Moderate | Major    | Critical |
| rare           | Minor    | Minor    | Moderate | Moderate | Major    |

## SAFe Roam Board



# Unaligned risk Management



## PROJECT RISK MANAGEMENT PLAN

| PROJECT OWNERSHIP    |               |                 |
|----------------------|---------------|-----------------|
| PROJECT NAME         | PROJECT OWNER | OWNER SIGNATURE |
| PROJECT OVERVIEW     |               |                 |
| PROJECT MANAGER NAME | PHONE         | EMAIL           |
| CONTACT INFO         |               |                 |
| MAILING ADDRESS      |               |                 |
| PLAN VERSION         |               |                 |
| VERSION              | DATE          | AUTHOR          |
| REASON               |               |                 |

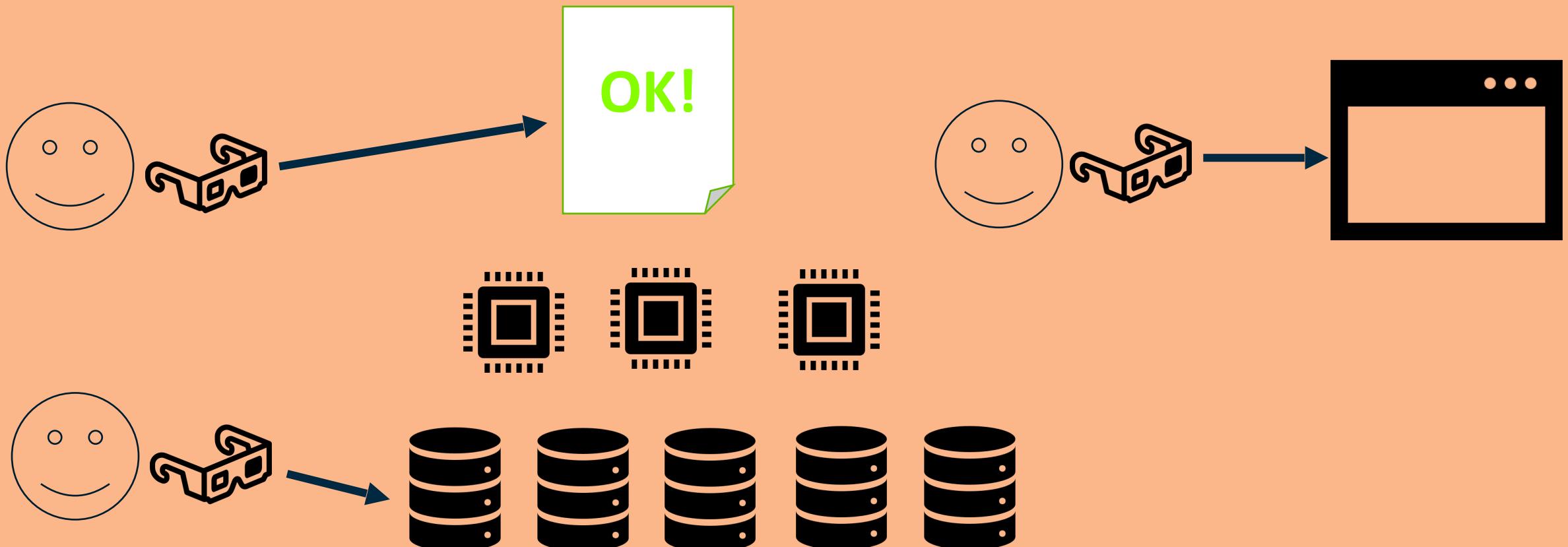
| PROJECT RISK MANAGEMENT PLAN RATING KEYS |        |      |         |
|------------------------------------------|--------|------|---------|
| RISK MATRIX                              |        |      |         |
| SECTION IMPACTED                         |        |      |         |
| LOW                                      | MEDIUM | HIGH | EXTREME |
| 1                                        | 2      | 3    | 4       |

5.1

# Manual and infrequent monitoring



# Continuous Monitoring





**Complia  
nce**



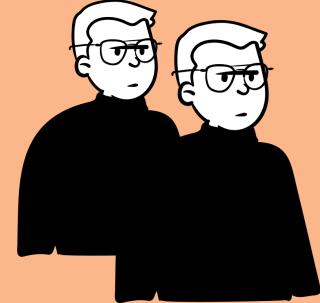
**IT IS NOT THAT  
COMPLICATED!**

**Beware of the paper  
tigers!**

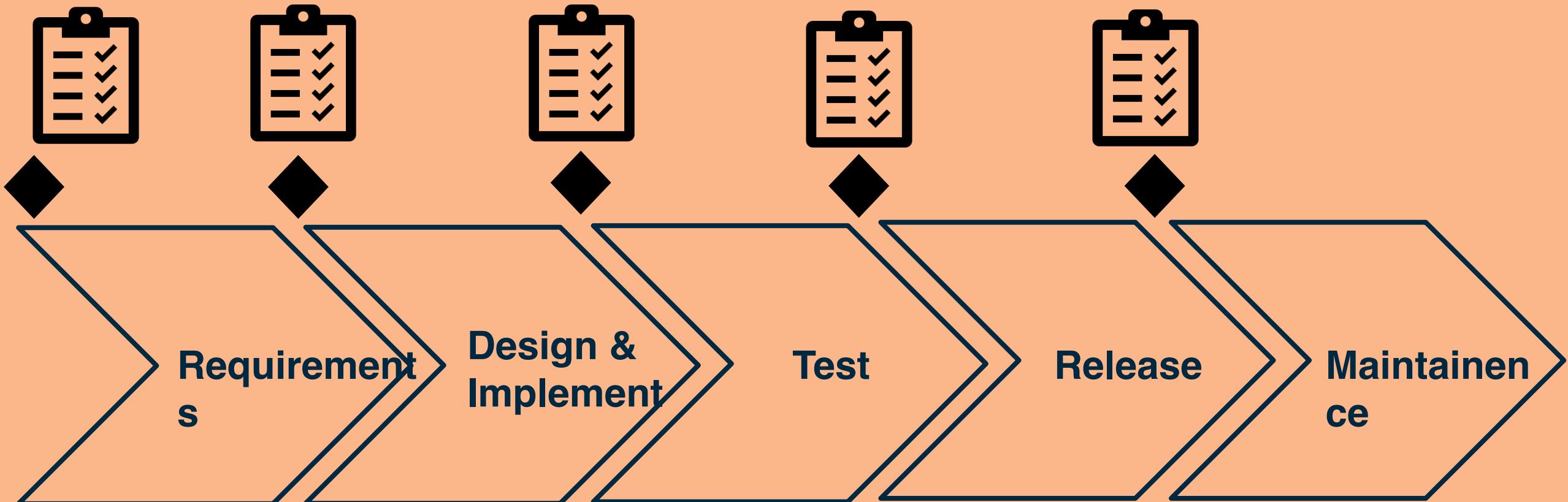
# Traditional



Compliance



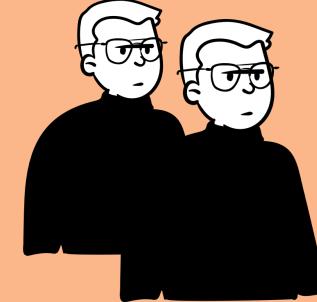
Legal



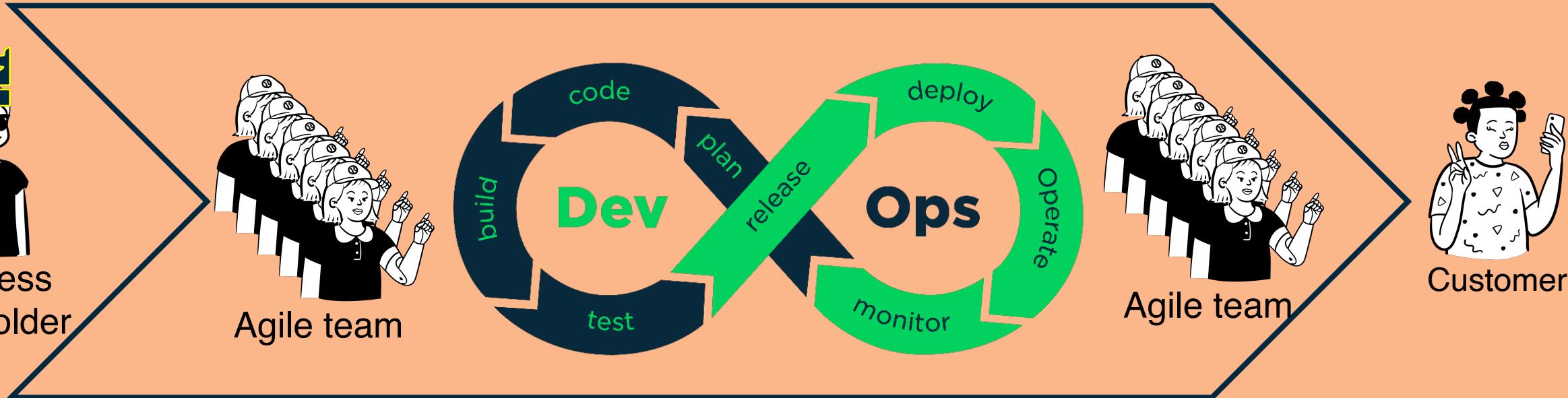
# Scaled Agile



Compliance



Legal



Value  
stream

The background features a stylized illustration of wrapped gifts. In the center, there's a red gift box with a large blue ribbon tied in a bow. Behind it is a blue gift box with a red ribbon. In the foreground, there are two more wrapped gifts: one yellow with yellow polka dots and another orange with orange polka dots. The entire scene is set against a white background with black and red abstract brushstrokes.

**Let's wrap this  
up!**

# Call to action

## Watch out

- See things from one perspective  
for
- Think your organisation is a startup
- Getting stuck in the middle
- Focus on framework not objectives
- Competences and Capabilities in silos
- Retrofit controls
- Unaligned Risk Management
- Manual Monitoring
- Paper Tigers

## Keep in mind

- Focus on the customer
- Speed with control
- You have to decide governance model
- Focus on objective and measure what matters
- Awareness and training
- Combined assurance
- New risks requires new controls
- Use tools and data to your advantage
- Incorporate GRC-activities in the flow

# Let's talk!



Emelie Alftrén Hasslerud  
[emelie.alftren@fcg.se](mailto:emelie.alftren@fcg.se)  
+46 76 698 27 49



Magnus Juvas  
[magnus.juvas@solidify.se](mailto:magnus.juvas@solidify.se)  
+46 733 359422

