

### **Practice Makes Culture**

the welcome elephant





# Moving towards a learning culture:

Fear is a reaction, courage is a decision.

### speakers // companies



Bria Schecker //
Humana
F50 Telco
Mid-Size Legal
Mid-Size Health & Wellness



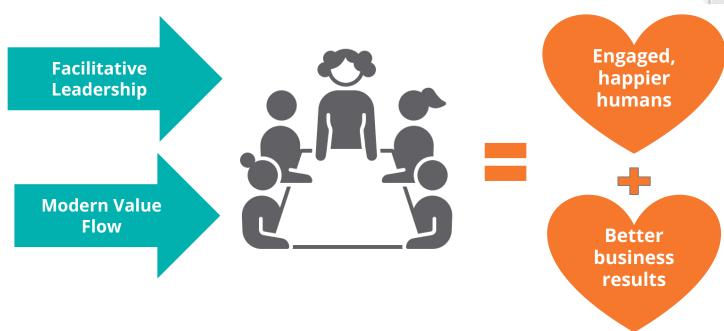
Ronica Roth //
N.Amer. Moving & Storage
F10 Health Care
Rally Software



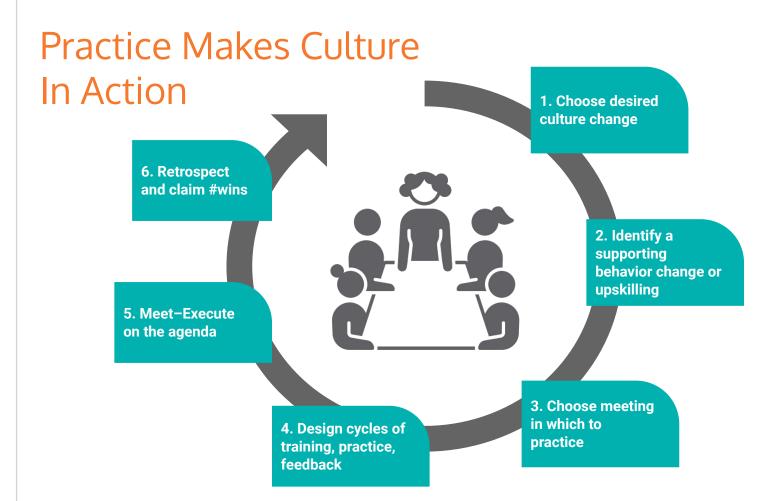
Christine Hudson //
F500 FinTech
F100 Insurance Co
F10 Health Care
CA Technologies
Indicative/Nimsoft

### Practice Makes Culture<sup>TM</sup>

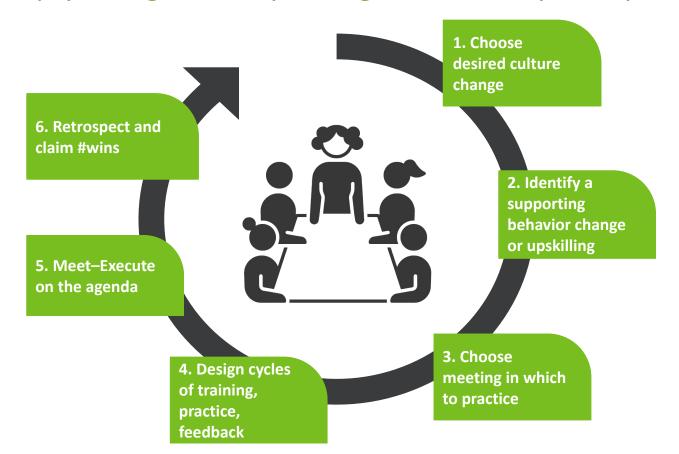








### Increase psychological safety through vulnerability & empathy



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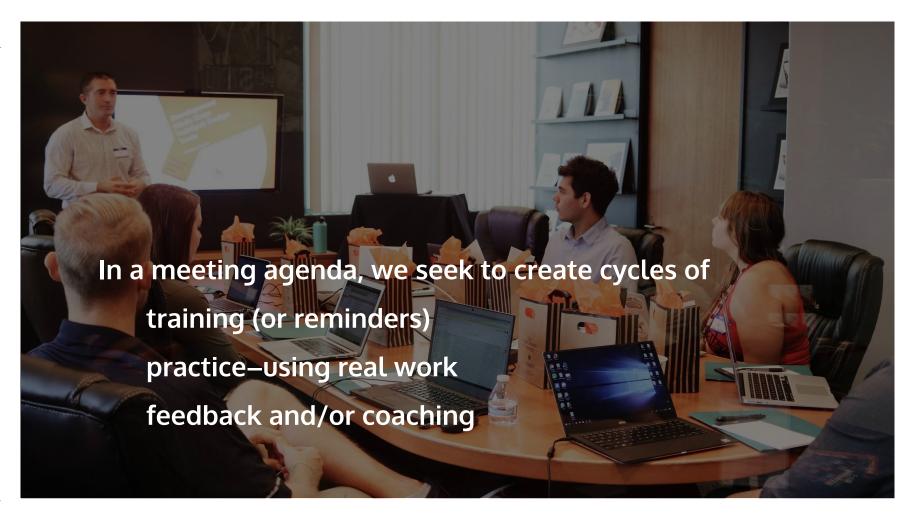
**Session 1:** Ice breaker around a time from your childhood where you overcame adversity



**Session 2:** Share your supervillain, kryptonite, and plan to overcome



**Session 3:** Experience the cost of large vs small batches and constant changes in teams & requirements



### Ground all work in business value 1. Choose desired culture change 6. Retrospect and claim #wins 2. Identify a supporting behavior change or upskilling 5. Meet-Execute on the agenda 3.Choose a meeting in which to practice 4. Design cycles of training, practice, feedback

### Grounded in Business Value Progression of behaviors and skills





Speak succinctly to business value when introducing demos.



Teams continually ask each other "what's the value"



Demo A|B test results-showing impact on customer behavior

Bigger Moments //



Engage diverse perspectives across departments through quarterly planning 1. Choose desired culture change 6. Retrospect and claim #wins 2. Identify a supporting behavior change or upskilling 5. Meet–Execute on the agenda 3. Choose 4. Design cycles of meeting in which training, practice, to practice feedback

## Engage diverse perspectives across departments through quarterly planning



**Session 1:** Invite Architects to practice with us during planning



**Session 2:** Invite at least one proxy from each delivery team to practice planning with us



**Session 3:** Secure at least two fully dedicated teams to practice planning with us



# Deliver with confidence progressive practice of skills and behaviors





**Month 1:** Make work visible, welcome the difficult conversations



Month 2: Pitch practice



**Month 3:** Improved descriptions of problem space and desired, measurable outcomes. (SMART metrics + SOKRS)

Starting

#### Better Business Results and Happier Humans Ways of Customer Shared High performing Clear priorities Slowification working centricity accountability teams Facilitating Inspiring Gradual Great Meeting Well-designed change and enthusiastic collaboration facilitation empowerment experiments growth participation General Influence and Clear Asking powerful Change Coaching leadership negotiation communication management questions Market and Data and Business Org design and Systems Value stream regulatory Al-driven architecture simplification management mapping decisions mgmt Work and Practices Welcoming the constructive results and ROI feedback



### practice makes culture // thank you



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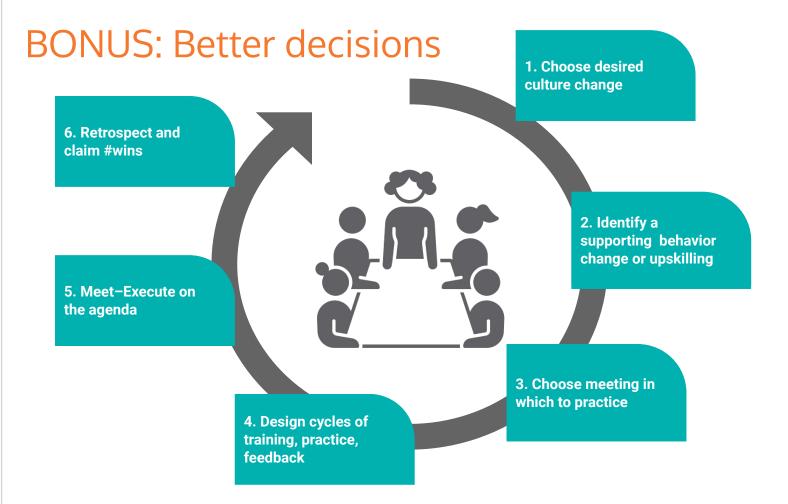


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### Supporting Blogs: Examples



#### TheWelcomeElephant.Co/Stories

- Adding Leadership Skills Training to Everyday Meetings Part 1
   https://www.thewelcomeelephant.co/post/everyday-meeting-series-1-adding-facilitation-to-improve-everyday-meetings
- Adding Leadership Skills Training to Everyday Meetings Part 2
   <a href="https://www.thewelcomeelephant.co/post/everyday-meeting-series-2-adding-leadership-skills-training-to-everyday-meetings">https://www.thewelcomeelephant.co/post/everyday-meeting-series-2-adding-leadership-skills-training-to-everyday-meetings</a>
- Raising the Bench in Big Meetings #1: Quarterly Steering Off to a Rough Start <a href="https://www.thewelcomeelephant.co/post/quarterly-steering-off-to-a-rough-start">https://www.thewelcomeelephant.co/post/quarterly-steering-off-to-a-rough-start</a>
- Raising the Bench in Big Meetings #2: Off to a great start-before the meeting begins <a href="https://www.thewelcomeelephant.co/post/raising-the-bench-in-big-meetings-off-to-a-great-start-before-the-meeting-begins">https://www.thewelcomeelephant.co/post/raising-the-bench-in-big-meetings-off-to-a-great-start-before-the-meeting-begins</a>
- Raising the Bench in Big Meetings #3: Practicing Personal Responsibility While Creating Better Meeting Outcomes: <a href="https://www.thewelcomeelephant.co/post/raising-the-bench-in-big-mtgs-practicing-personal-responsibility-while-creating-better-mtg-outcomes">https://www.thewelcomeelephant.co/post/raising-the-bench-in-big-mtgs-practicing-personal-responsibility-while-creating-better-mtg-outcomes</a>