



Overview As at March 2025

25 years of investing

c.126_k

portfolio employees

130+

total Software & Services investments c.\$100_{bn}

assets under management

aggregate EV*

+\$27_{bn} total revenue of our companies

Flexible approach

Deal size

\$50m to \$12bn+

Partnership

Minority to majority

Horizon

3 years to 15+ years

Our culture

The DNA through which the firm was built.

Specialised focus

Our focus, knowledge and operational resources.

Long-term transformation Building enduring businesses over decades.

Transatlantic strength Unique transatlantic expansion capabilities



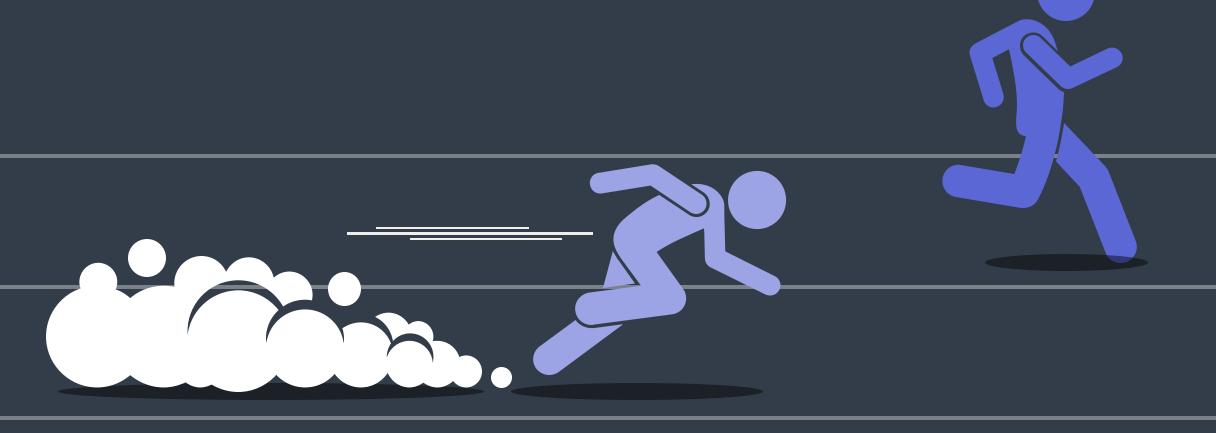


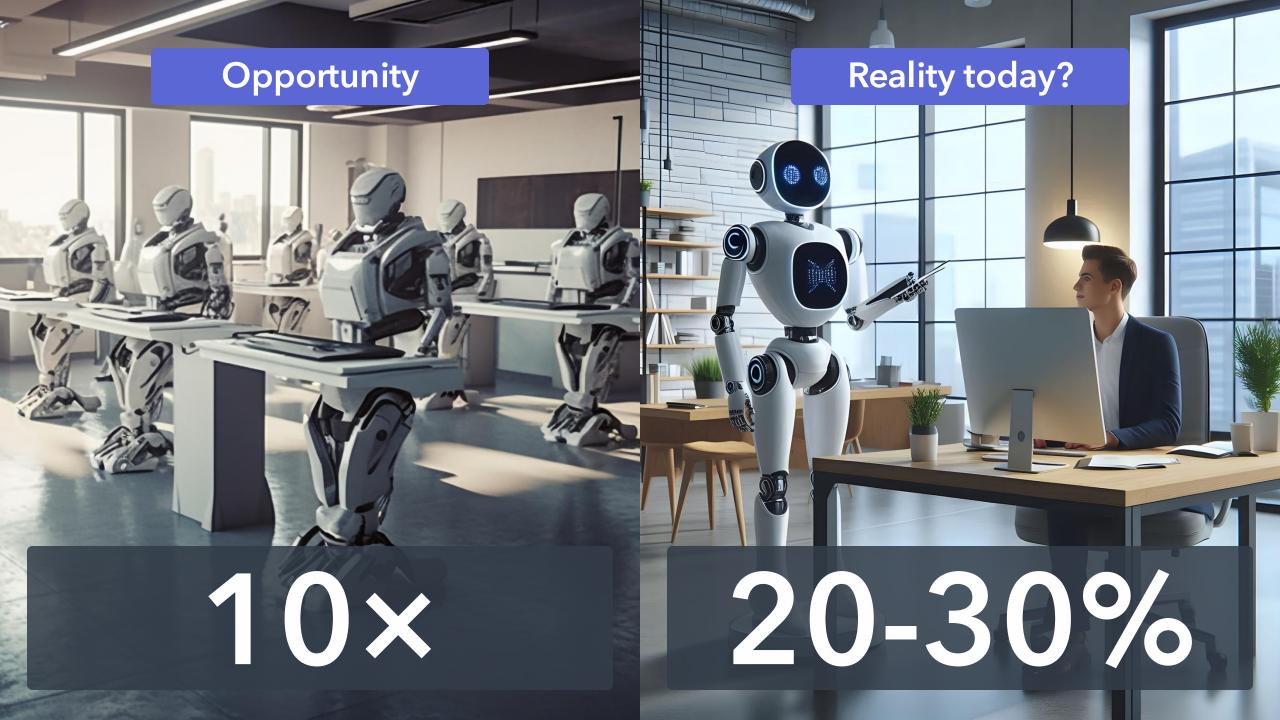




Hg early adopter of AI co-pilots
Next-gen Agentic development tools are already here



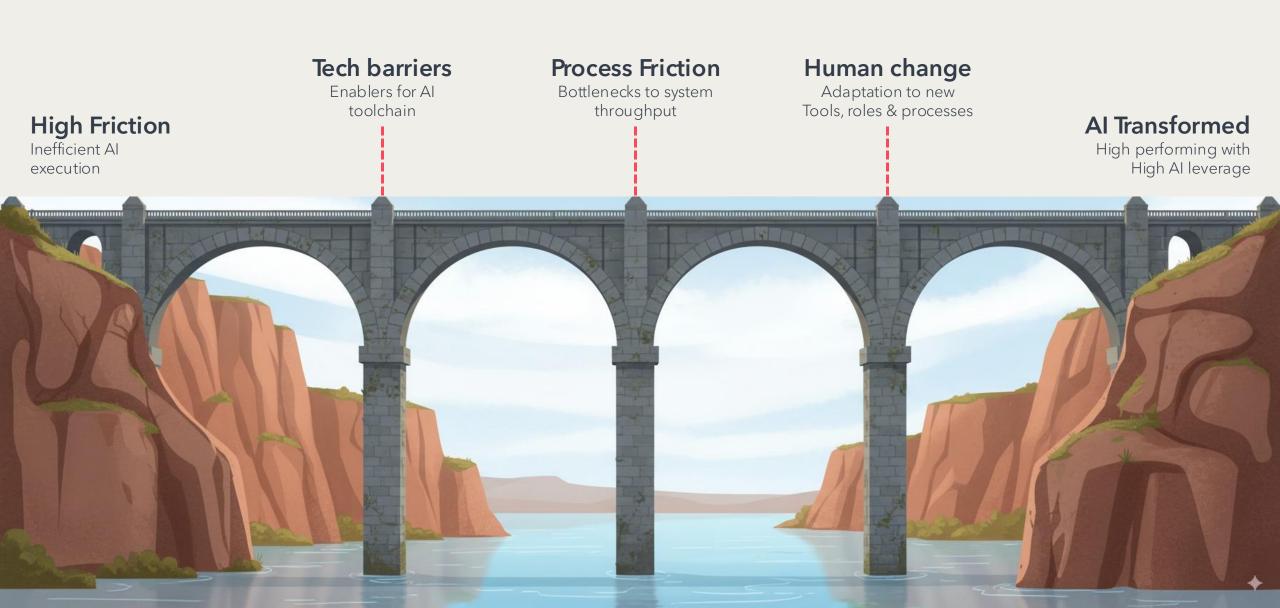








Al Agents are only as effective as the environment they operate in



Getting to the start line - Technical foundations







** **

Releases tightly coupled to deployment

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Gaps in automated test coverage & docs

Broken developer feedback loops

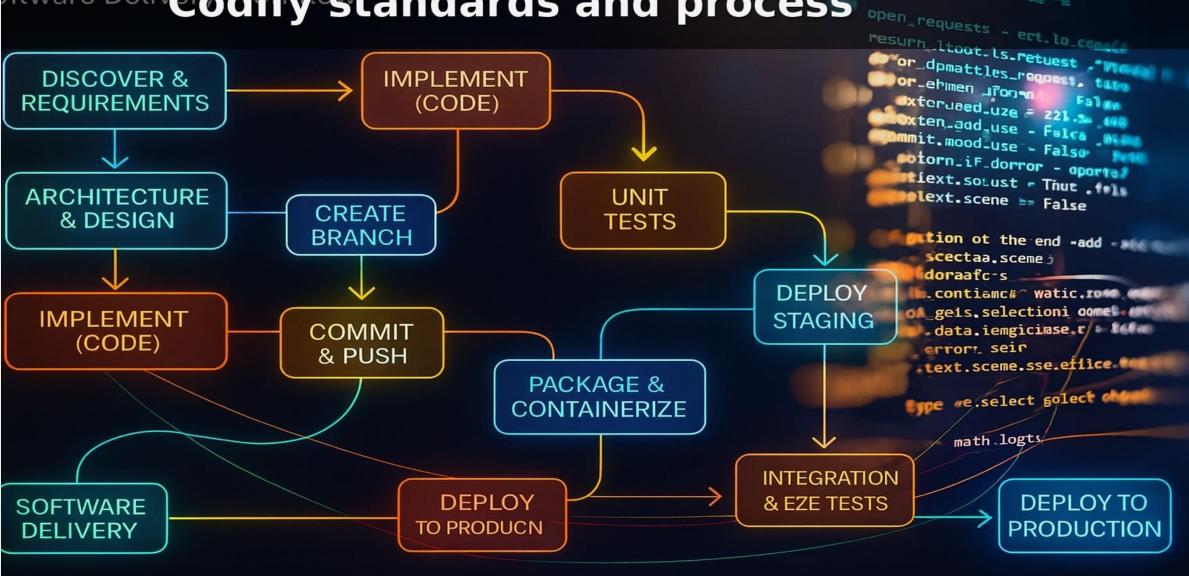
Good news - Most of these issues have established solutions & Al agents give great leverage to resolve them in record time!



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The Problem:

Exponential Returns

Require Exponential

Change











Individual Contributor

Copilot Model: Essentially the same workflow as pre-Al development

Developer remains hands-on with code, using Al as an enhanced autocomplete tool

Modest gains ~10%

Technical Expert/Consultant

Al-First Model: Developer supervises rather than directly writes code

Developer becomes more like a non-typing pair programmer, actively monitoring and intervening

Significant gains 40% to 50%

Technology Manager

Agentic Model: Developer rarely sees code being written

Focus shifts to task breakdown, architecture, code review, and integration

Transformative gains 200%+



Litera reimagine quality engineering through Al Agents

40%

Increased tests coverage

93%

Faster regression cycles

3-5x

Productivity improvements

5

Major products in 3 weeks

- "250 engineers operating at the speed of a thousand." Greg Ingeno CTO
- "Once engineers see they can 10x their output-or stop doing the work they hate-they want in." Bill Block, VP Global AI, Innovation & Architecture
- "We've seen people not just embrace this technology, but use it to completely reinvent their careers," - Michele Gough, VP of Quality Engineering
- "In my career, I've never launched so many products in such a short time. The innovation pace is unmatched. It's been fun telling our customers literally every few weeks how much more they can accomplish with Litera's products." Cynthia Gumbert, Chief Marketing Officer

But it can't work here....

Context Dependency

Organizations relying on undocumented knowledge and hightenure staff struggle when Al lacks this deep context

Standards & documentation Gaps

Lack of robust product standards, component libraries, and platform architecture requires extensive documentation

The "Artisanal Engineer" Problem

Developers with decades of craft experience reject functional Al code that doesn't match their personal style preferences



We are accelerating engineering output...

Where is the next constraint?

Al gives developers great leverage and autonomy; Software development remains a team sport





Looking for an investor to support your business growth?

Able to help our portfolio become Al-native?

Get in touch: stuart.pearce@hgcapital.com