Siri Learn, Siri Tutor, Siri Teacher

Siri in Education; for Kids

What is Apple's mission statement?

Apple's corporate mission is "to bring the best personal computing products and **support to students, educators**, designers, scientists, engineers, businesspersons and consumers in over 140 countries around the world."

What is the NorthStar metric for this proposal?

We want to increase user adoption of Siri by 15% after launch. We define adoption by use of Siri functionality at least once a month.

What is the problem area, or motivation for this proposal?

- 1. COVID-19 has made the educational inequality in America glaringly evident.
 - **a.** Students have increasingly less resources to keep up with their education whilst staying at home. Kids in higher-income families are able to spend money on tutors and resources, but lower-income students are falling behind.
 - b. 23.8 million students will likely drop out of primary school this year due to inability to keep up with content.
- 2. Lower income teens have just as many smartphones as the rest of the population, but far fewer PC's.
 - a. Most ed-tech companies require subscription services, or are created on the web platform rendering the services inaccessible to lower income students.
 - b. Downloading additional applications generally requires further internet connection, bandwidth, and latency, and often isn't feasible.
- 3. Smartphone adoption has gone up exponentially in developing countries particularly iPhones.
 - a. 45% of students in developing countries own smartphones, and iPhones are one of the top five most popular brands.
- 4. Interest in permanent homeschooling has spiked 75% after the pandemic.
 - **a.** Parents are more and more interested in keeping their children at home throughout their primary schooling. For such students, **AI tutors will prove invaluable.**
- 5. Apple has partnerships with a number of lower income school districts already.
 - a. Apple already has partnerships with underserved schools by providing them with Apple devices in an effort to increase accessibility ConnectED.
 - b. By adding functionality to the devices that are already being provided, **Apple can make an even more** significant impact.

Takeaway: A large portion of iPhone owners don't have proper accessibility to education and learning services. By turning Siri into an AI educational tool, Apple will be serving underserved communities & will cater to a rapidly growing market.

What is the product mission?

Apple should address the problem of educational inequity in the world, especially in COVID-era by capitalizing on the widespread adoption of the iPhone. Apple should launch Siri-Learn, Siri-Tutor, & Siri-Teacher to offer AI educational services to lower-income, K-12 students so that they can gain further mastery over topics in the realm of mathematics.

What is the size of the market?

There are 2 million homeschooled students.

32% of families in the United States are lower income & cannot afford external tutoring or educational resources - so approximately 41 million students.

In each developing country, approximately 10 million people own an iPhone.

Apple has partnerships with a number of schools, where all students are provided with an Apple device.

Thus, our target market consists of at least 53 million students.

What does the solution space look like?

Siri Learn

Goal: Creating & posing practice problems on different concepts. Tracking understanding, progress, and problem-areas. User Archetype: I am a student in middle school struggling in my Algebra course. I don't have the resources to purchase additional textbooks or workbooks but I want to learn more. I want Siri Learn to show me practice questions, and to validate my answers or offer me guidance on how to reach the correct answer. Technical Development Steps:

- 1. Identify inventory of practice problems over a wide range of topics
- 2. Tag practice problems based on the topic they are related to
- 3. Create algorithm to divide each problem into intermediate steps
- 4. Create algorithm to assign Siri text for each intermediate step
- 5. Create backend program to track & display progress in each topic area
- 6. AI algorithm to **determine order of practice problems** presented by Siri, based on previous performance/completion

Competitors or Possible Partners:

- Cognii: AI platform that can create assessment questions based on a concept inventory.
- Khan Academy: Database of math questions organized by concept & grade level.
- **Century Tech:** Practice questions presented in order based on past performance, progress tracked in a dashboard for user tracking.



Siri Tutor

Goal: Understanding student homework questions. Outline the process from start to finish to student before revealing the answer.

User Archetype: I am a high school student struggling to finish my homework assignment. I don't have access to a personal tutor, but I want to learn how to do the questions and complete my work. <u>I want Siri Tutor to understand my homework questions</u>, and to teach me how to get to the right answer.

Technical Development Steps:

- 1. Identify or develop in-house image recognition/translation software
- 2. Create scaffolds for how to store & interpret different types of questions
- 3. Identify or develop program synthesis software to solve a plethora of different types of problems
- 4. Create algorithm to generate intermediate steps with Siri text for explanation

Competitors or Possible Partners:

- Microsoft Math Solver: Image recognition + translation software that synthesizes answers to a wide range of math questions. Utilizes Microsoft program synthesis research.
- Pearson Aida: Solves questions, but tries to redirect students to relevant material before providing the answer.
- Wolfram Alpha: Solves math questions, utilized by Pearson Aida.



Siri Teacher

Goal: Explaining different concepts to students. Tracking progress & comprehension.

User Archetype: I am an elementary school student and I don't understand what I learned in geometry last year, & I am at risk of being held back. I don't have access to a personal tutor or any additional resources but I want to learn. I want Siri Teacher to give me a lecture on basic geometry concepts.

Technical Development Steps:

- 1. Identify a concept inventory & create API to extract, then synthesize information into mini-lesson plans OR
- 2. Create an in-house curriculum with mini-lesson plans
- 3. Create algorithm to turn lesson-plans into Siri dialogue with branches for different user responses
- 4. Create a backend **tracking system to display progress** to users

Competitors or Possible Partners:

• Khan Academy: Huge database of videos with closed captioning organized by content areas.

- Rocket Math: Has different tracks for students to follow, to learn math skills in different concept areas.
- Robot Ani: AI powered tutor that teachers students about different concepts across many subject areas conversationally.



What are the teams at Apple that will be involved?

Machine Learning & AI:

- Team 1: Develop image recognition software
- Team 2: Generate intermediate steps & Siri text using just a problem & solution
- Team 3: Develop program synthesis software to solve any problem
- Team 4: Develop tracking software with AI-based recommendations and/or order
- Team 5: Develop API to identify & extract relevant information from chosen databases/inventories

Design: Do UI/UX research in order to design the optimal user experience.

Software & Services: Build the back-end & front-end of Siri Learn, Tutor, & Teacher using the ML/AI team and the Design team work.

Operations & Supply Chain: Make decisions about prioritization of endeavors based on internal business strategy & operations.

Sales & Business Development: Identify potential business partners in order to balance in-house development with acquisition of technology.

Marketing: Develop a branding strategy as well as a marketing strategy for Siri Learn, Tutor, & Teacher.

What will we include in the MVP?

Siri Learn: Include a set of 10 practice questions for 50 different topic areas. Siri Tutor: Solve only basic algebraic equations through voice & pictures. Siri Teacher: Include 10 minute interactive lessons for 50 different topic areas.

What should the timeline look like?

Month 0 - 9:

R&D phase to develop technologies & partnerships

Month 9 - 10:

Focus groups & User Studies

Design, Software & Services

Month 11-12:

Feature & A/B testing at Apple partner school sites

All Teams

Year 1-2:

Staggered launch & design iterations based on feedback

All Teams

ML/AI, Sales & Business Development Month 9:

> Prioritize Siri Learn, Tutor, & Teacher; create order of development/launch Operations & Supply Chain

Month 10-11:

Iterate design & planning based on user feedback All Teams

Month 12-14:

Iterate design & planning based on user feedback All Teams

analysis

Year 1-2:

All Teams [Sales/BD, Data Science]

Track metrics & do a cohort

What will testing look like?

R&D Phase: A/B testing to measure engagement in order to prioritize between Learn, Tutor, & Teacher.

Initial Launch: A/B testing to make decisions about the preferred user flow for Learn, Tutor, & Teacher.

Staggered Launch: Cohort analysis for 1 year to determine time & means of re-engagement with users of Learn, Tutor,

& Teacher.

What metrics should we track to evaluate this product?

All:

- Percentage of iPhone users who use the feature
- Avg. # of uses per month per user (on each feature)
- Avg. time spent per month per user (on each feature)

Siri Learn:

- Percentage of intermediate steps used per question
- Percentage completion per topic area
- Percentage of users who access the tracking dashboard
 - Average views per month on the tracking dashboard
 - Average number of accessed topics per user

Key Performance Indicator: Total time users have spent solving problems with Siri Learn

Siri Tutor:

- Percentage of problems that the tutor can recognize & solve
- Percentage of problems that the tutor can divide into understandable steps
- Percentage of users who abandon Siri Tutor before it gives the final answer
- Percentage of time speech vs. camera is used to ask the question

Key Performance Indicator: Total number of questions asked & solved with Siri Tutor

Siri Teacher:

- Average percentage of curriculum that a user accesses
- Percentage of users who report that the content presentation is helpful

Key Performance Indicator: Total time users have spent listening to lessons by Siri Teacher

What are some trade-offs/risks & mitigations?

Risk: Comprehensiveness vs. Earlier Launch

Mitigation: We should perform an A/B test with a human-controlled backend prototype to determine what level of comprehensiveness is a must have, and what level is a nice to have.

Risk: Cheating, Counterproductive Effect

Mitigation: We are ensuring that these devices can't lead to learning shortcuts because unlike competitors, Siri Tutor will only give the final answer to questions after going through a series of intermediate steps to explain the problem.