

Assignment #5: Waterfall Distribution

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Questions

- Assume a developer has no money to invest but has found a development opportunity. His uncle is willing to invest with him 100% of the equity but requires the following terms:
 - No developer fee allowed
 - First, annual 15% IRR to the uncle
 - Then split will be 30% to the developer and 70% to the uncle.

a) Assuming an ‘all equity’ deal of \$10mm TDC, what will be the developer’s profit if he sells the project for \$20mm after 2 years?

Calculations:
Given:

- Total Development Cost (TDC): \$10,000,000
- Sell Price (SP): \$20,000,000
- Years: 2
- Target IRR: 15%
- Uncle Share: 70%
- Developer Share: 30%

To find uncle’s required return for 15% IRR:

Required Return = TDC × (1 + IRR)ⁿ

Required Return = 10,000,000 × (1 + 0.15)² = \$13,225,000

Remaining profit after uncle’s return:

Remaining Profit = Sell Price – Uncle’s Required Return

Remaining Profit = 20,000,000 – 13,225,000 = \$6,775,000

Developer’s profit (30% of remaining):

Developer’s Profit = Remaining Profit × Developer Share

Developer’s Profit = 6,775,000 × 0.30 = \$2,032,500

Uncle’s profit (70% of remaining):

Uncle’s Profit = Remaining Profit × Uncle Share

Uncle’s Profit = 6,775,000 × 0.70 = \$4,742,500

b) Assuming an ‘all equity’ deal of \$10mm TDC and cashing out after 2 years. What should be the minimum profit so the developer doesn’t work for free.

Calculations:
To find the minimum sell price to meet 15% IRR:

Minimum Sell Price = $\frac{\text{Uncle's Required Return}}{1 - \text{Developer Share}}$

Minimum Sell Price = $\frac{10,000,000 \times (1 + 0.15)^2}{1 - 0.30} = \frac{13,225,000}{0.70} = \$18,892,857.14$

Minimum profit for developer:

Minimum Profit = Minimum Sell Price – TDC

Minimum Profit = 18,892,857.14 – 10,000,000 = \$8,892,857.14

- Assume the developer was able to finance the project with 50% debt. TDC is now \$11m due to the financing costs and the developer sells the project after 2 years for \$20m. The developer invests 20% of the equity, the uncle 80% and the developer gets 40% promote after 15% IRR.
 - What is the split now after the 15% hurdle is met?

Calculations:
Given:

- Total Development Cost with Debt (TDC): \$11,000,000
- Debt Ratio (DR): 50%
- Equity Needed (EN): $TDC \times (1 - DR)$
- Developer Equity: 20% of Equity Needed
- Uncle Equity: 80% of Equity Needed
- Promote Share: 40%

Equity Needed (EN):

Equity Needed = 11,000,000 × (1 – 0.50) = \$5,500,000

Developer Equity (20% of Equity Needed):

Developer Equity = 5,500,000 × 0.20 = \$1,100,000

Uncle Equity (80% of Equity Needed):

Uncle Equity = 5,500,000 × 0.80 = \$4,400,000

Uncle’s required return for 15% IRR:

Uncle’s Required Return = 4,400,000 × (1 + 0.15)² = \$5,818,750

Remaining profit after debt and uncle IRR:

Remaining Profit = Sell Price – (TDC with Debt × Debt Ratio) – Uncle’s Required Return

Remaining Profit = 20,000,000 – (11,000,000 × 0.50) – 5,818,750 = \$8,681,250

Promote (40% of remaining):

Promote = 8,681,250 × 0.40 = \$3,472,500

Developer’s profit:

Developer’s Profit = (Remaining Profit – Promote) × Developer Equity + Promote

Developer’s Profit = (8,681,250 – 3,472,500) × 0.20 + 3,472,500 = \$4,514,250

Uncle’s profit:

Uncle’s Profit = (Remaining Profit – Promote) × Uncle Equity

Uncle’s Profit = (8,681,250 – 3,472,500) × 0.80 = \$4,167,000

– What is the value of the promote (the promote size)?

Promote = \$3,472,500

– What’s a better deal for the developer: the terms under question #1 or #2?

Better deal for developer = Deal 2 (50% Debt Financing)

Formulas

- Present Value (PV): $PV = \frac{FV}{(1+IRR)^n}$
- Minimum Sell Price (SP): $SP = \frac{UR}{1 - DS}$
- Equity Needed (EN): $EN = TDC \times (1 - DR)$

Calculation Step	Developer (\$)	Uncle (\$)	Notes
Initial Total Development Cost (TDC)	10,000,000.00	10,000,000.00	TDC: Total Development Cost
Sell Price (SP)	20,000,000.00	20,000,000.00	SP: Sell Price
Years	2	2	
Target IRR	15.00%	15.00%	IRR: Internal Rate of Return
Uncle Share	70.00%	70.00%	
Developer Share	30.00%	30.00%	
Uncle's required return (15% IRR)		13,225,000.00	PV = FV / (1 + IRR)^n
Remaining profit	6,775,000.00	6,775,000.00	
Developer's profit (30% of remaining)	2,032,500.00		
Uncle's profit (70% of remaining)		4,742,500.00	
Minimum sell price to meet 15% IRR	18,892,857.14		SP = UR / (1 - DS)
Minimum profit for developer	8,892,857.14		
Total Development Cost with Debt (TDC)	11,000,000.00	11,000,000.00	
Debt Ratio (DR)	50.00%	50.00%	
Equity Needed (EN)	5,500,000.00	5,500,000.00	EN = TDC * (1 - DR)
Developer Equity (20% of equity needed)	1,100,000.00		
Uncle Equity (80% of equity needed)		4,400,000.00	
Uncle's required return (15% IRR)		5,818,750.00	PV = FV / (1 + IRR)^n
Remaining profit after debt and uncle IRR	8,681,250.00	8,681,250.00	
Promote (40% of remaining)	3,472,500.00		
Developer's profit	4,514,250.00		
Uncle's profit (remaining after promote)		4,167,000.00	
Better deal for developer Deal 2 (50% Debt Financing)			

Appendix: Code Implementation

```
1 import pandas as pd
2 import numpy as np
3 import numpy_financial as npf
4
5 def calculate_irr(cash_flows):
6     return npf.irr(cash_flows)
7
8 def goal_seek_for_irr(target_irr, initial_investment, years, initial_guess=1_000_000):
9     step = 100_000
10    tolerance = 0.0001
11    max_iterations = 1000
12    iteration = 0
13    current_guess = initial_guess
14
15    while iteration < max_iterations:
16        cash_flows = [-initial_investment] + [0] * (years - 1) + [current_guess]
17        irr = calculate_irr(cash_flows)
18
19        if abs(irr - target_irr) < tolerance:
20            return current_guess
21
22        if irr < target_irr:
23            current_guess += step
24        else:
25            current_guess -= step
26            step /= 2
27
28        iteration += 1
29
30    raise ValueError("Goal seeking did not converge")
31
32 # Given data
33 sell_price = 20_000_000
34 tdc = 10_000_000
35 years = 2
36 target_irr = 0.15
37 uncle_share = 0.70
38 developer_share = 0.30
39
40 # Initial calculations for given data
41 uncle_required_return_1a = goal_seek_for_irr(target_irr, tdc, years)
42 remaining_profit_1a = sell_price - uncle_required_return_1a
43 developer_profit_1a = remaining_profit_1a * developer_share
44 uncle_profit_1a = remaining_profit_1a * uncle_share
45
46 minimum_sell_price_1b = (tdc * (1 + target_irr) ** years) / (1 - developer_share)
47 minimum_profit_1b = minimum_sell_price_1b - tdc
48
49 tdc_with_debt = 11_000_000
50 debt_ratio = 0.50
51 equity_needed = tdc_with_debt * (1 - debt_ratio)
52 developer_equity = 0.20
53 uncle_equity = 1 - developer_equity
54 promote_share = 0.40
55
56 uncle_required_return_2 = goal_seek_for_irr(target_irr, equity_needed * uncle_equity, years)
57 remaining_profit_2 = sell_price - (tdc_with_debt * debt_ratio) - uncle_required_return_2
58 promote = remaining_profit_2 * promote_share
59 developer_profit_2 = (remaining_profit_2 - promote) * developer_equity + promote
60 uncle_profit_2 = (remaining_profit_2 - promote) * uncle_equity
61
62 # Creating a DataFrame for better formatting and display
63 data = {
64     "Calculation Step": [
65         "Initial Total Development Cost (TDC)",
66         "Sell Price (SP)",
67         "Years",
68         "Target IRR",
69         "Uncle Share",
70         "Developer Share",
71         "Uncle's required return (15% IRR)",
72         "Remaining profit",
73         "Developer's profit (30% of remaining)",
74         "Uncle's profit (70% of remaining)",
75         "Minimum sell price to meet 15% IRR",
76         "Minimum profit for developer",
77         "Total Development Cost with Debt (TDC)",
78         "Debt Ratio (DR)",
79         "Equity Needed (EN)",
80         "Developer Equity (20% of equity needed)",
81         "Uncle Equity (80% of equity needed)",
82         "Uncle's required return (15% IRR)",
83         "Remaining profit after debt and uncle IRR",
84         "Promote (40% of remaining)",
85         "Developer's profit",
86         "Uncle's profit (remaining after promote)",
87         "Better deal for developer"
88     ],
89     "Developer ($)": [
90         f"{tdc:,.2f}",
91         f"{sell_price:,.2f}",
92         f"{years}",
93         f"{target_irr:.2%}",
94         f"{uncle_share:.2%}",
95         f"{developer_share:.2%}",
96         "",
97         f"{remaining_profit_1a:,.2f}",
98         f"{developer_profit_1a:,.2f}",
99         "",
100        f"{minimum_sell_price_1b:,.2f}",
101        f"{minimum_profit_1b:,.2f}",
102        f"{tdc_with_debt:,.2f}",
103        f"{debt_ratio * 100:.2f}%",
104        f"{equity_needed:,.2f}",
105        f"{equity_needed * developer_equity:,.2f}",
106        "",
107        "",
108        f"{remaining_profit_2:,.2f}",
109        f"{promote:,.2f}",
110        f"{developer_profit_2:,.2f}",
111        "",
112        "Deal 1 (All Equity)" if developer_profit_1a > developer_profit_2 else "Deal 2 (50% Debt Financing)"
113    ],
114     "Uncle ($)": [
115         f"{tdc:,.2f}",
116         f"{sell_price:,.2f}",
117         f"{years}",
118         f"{target_irr:.2%}",
119         f"{uncle_share:.2%}",
120         f"{developer_share:.2%}",
121         f"{uncle_required_return_1a:,.2f}",
122         f"{remaining_profit_1a:,.2f}",
123         "",
124         f"{uncle_profit_1a:,.2f}",
125         "",
126         "",
127         f"{tdc_with_debt:,.2f}",
128         f"{debt_ratio * 100:.2f}%",
129         f"{equity_needed:,.2f}",
130         "",
131         f"{equity_needed * uncle_equity:,.2f}",
132         f"{uncle_required_return_2:,.2f}",
133         f"{remaining_profit_2:,.2f}",
134         "",
135         "",
136         f"{uncle_profit_2:,.2f}",
137         ""
138     ],
139     "Notes": [
140         "TDC: Total Development Cost",
141         "SP: Sell Price",
142         "",
143         "IRR: Internal Rate of Return",
144         "",
145         "",
146         "PV = FV / (1 + IRR)-n",
147         "",
148         "",
149         "",
150         "SP = UR / (1 - DR)",
151         "",
152         "",
153         "",
154         "EN = TDC * (1 - DR)",
155         "",
156         "",
157         "PV = FV / (1 + IRR)-n",
158         "",
159         "",
160         "",
161         "",
162         ""
163     ]
164 }
165
166 df = pd.DataFrame(data)
167
168 # Pretty print the DataFrame as a table
169 print(df.to_string(index=False))
```