Optimizing Dell's Shift to a Subscription-Based Model

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Agenda

Business Case
Overview

Functional and
Data Requirements

Current Process
vs
Target Process

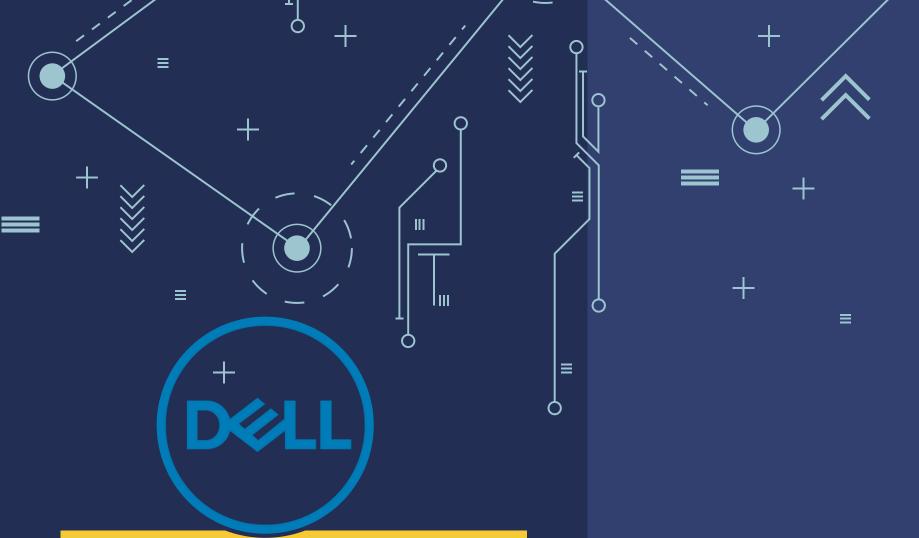
Key Benefits

and Outcomes

2 Scope of Work



Conclusion and Q&A



Business Case

Overview



Challenges:

- Transitioning to a subscription-based model to compete with AWS, Azure, and Google Cloud.
- Manual quoting, invoicing, and vendor management lead to inefficiencies, delays, and errors.
- Payment mismatches and invoicing delays strain vendor relationships.



Impact:

- Errors in multimillion-dollar deals jeopardize revenue.
- Operational inefficiencies reduce responsiveness and competitiveness.



Benefits:

- Enhance efficiency through automation and improved traceability.
- Strengthen vendor and client relationships for sustained success.

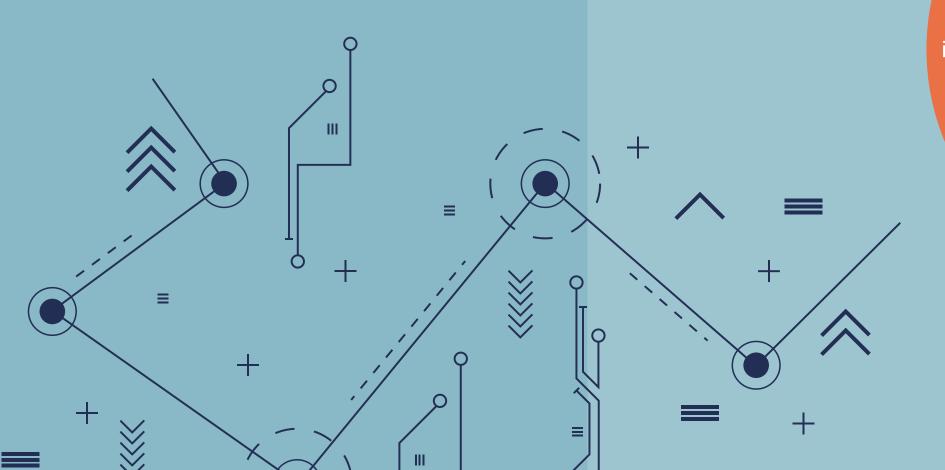
Scope of Work

Objective:

Optimize and automate key business processes to enhance operational efficiency and ensure traceability in payments and quotes.

Core Goal:

Establish **trackability** between Payments and Quotes to ensure smooth client relationship management and end-to-end process integrity.





Sales Phase:

 Sizing & Quotation: Sales Team tailors solutions, determines thirdparty needs, and sends BOM and quotes for customer approval.

Order Processing:

• Customer submits the purchase order; Internal Operations verifies inventory for fulfillment.

Fulfillment Phase:

 Tech Team handles hardware assembly and software integration (third-party or Dell), ships product, and provides configurations.

Invoicing & Payment:

- **Customer:** Dell invoices, tracks, and reconciles payments.
- •Vendors: Third-party software payments processed and validated.

End Phase:

 Customer receives the product, marking process completion.

Dell's Current Process

Key Phases:

- Sales: Manual sizing of client needs and configuration of solutions.
- Quoting: Delays due to manual data handling and dependency on third-party vendors.
- Fulfillment: Bottlenecks in third-party coordination.
- Payment: Errors in invoicing and reconciliation increase complexity.

Issues Identified:

- Lack of automation leads to inefficiencies at all stages.
- Delayed responses impact client and vendor trust.



Dell **Process** Redefined

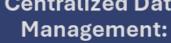




Proposed Improvements:



Centralized Data



Consolidate quotes and payments into a single database.

Automate matching and recording for accuracy and faster responses.



Automated Payment Processing:

Eliminate manual errors with automated entries and confirmations.

Provide real-time payment status visibility and notifications.

Enhance client relationships through transparency and efficiency.



Streamlined Quoting Workflow:

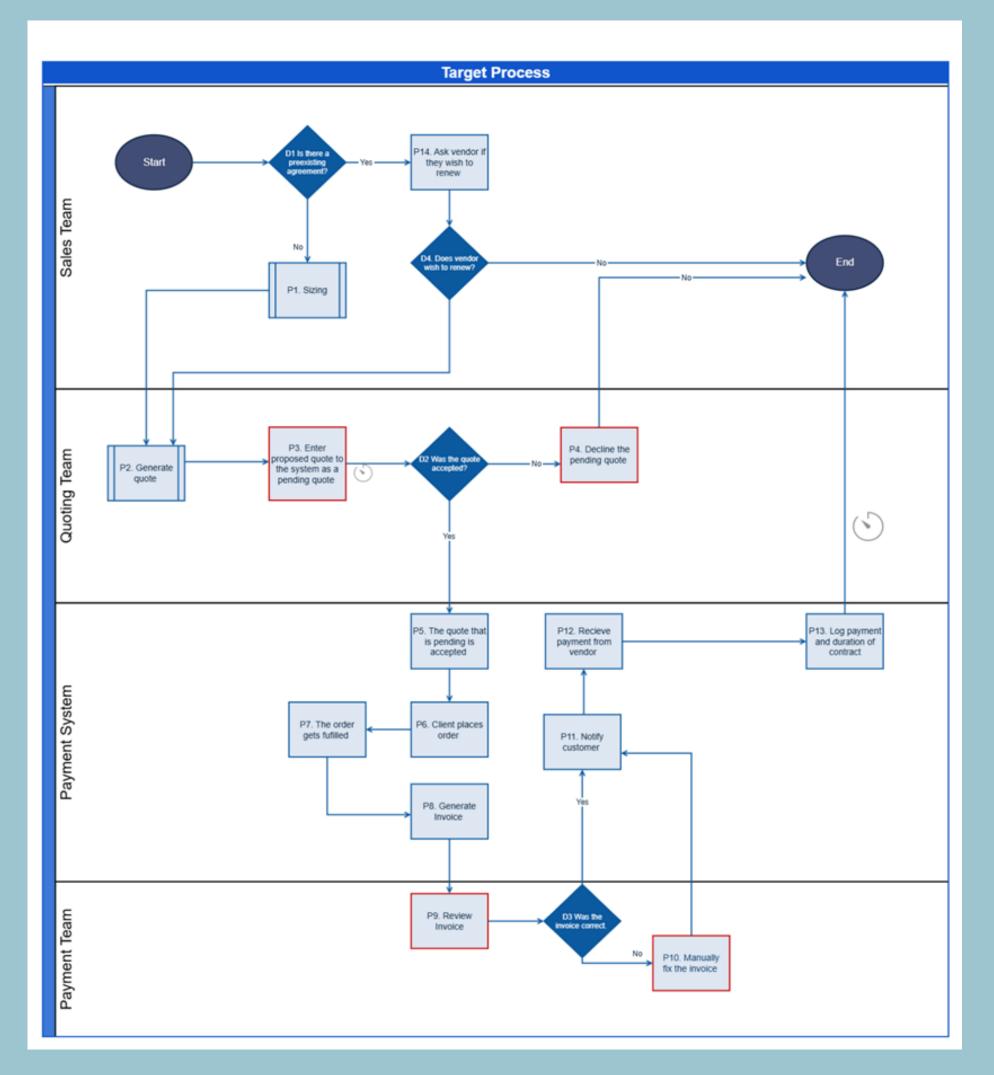


Tailored Partnership Paths:

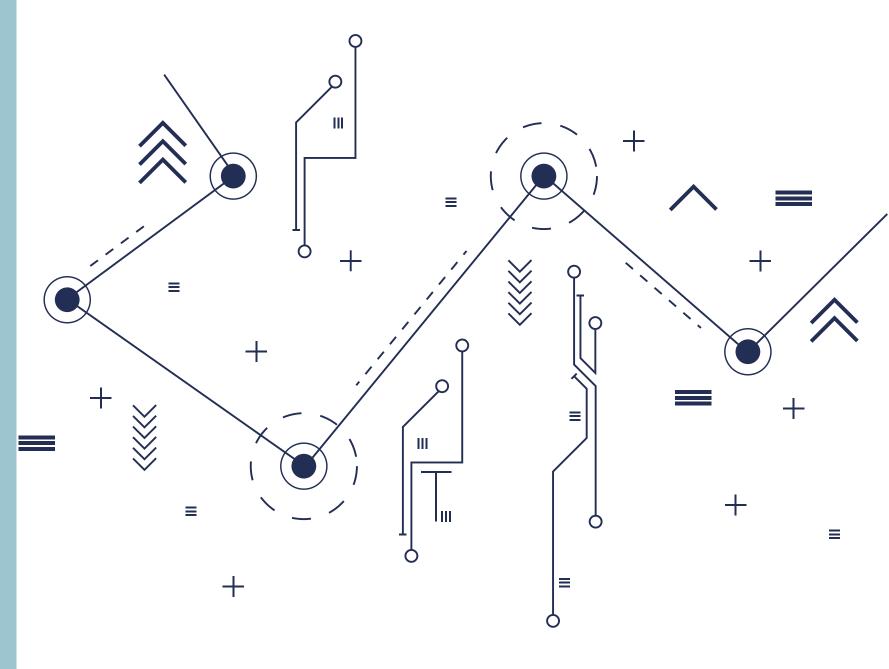
New Partnerships: Log quotes, track acceptances, and streamline invoicing and payment logging.

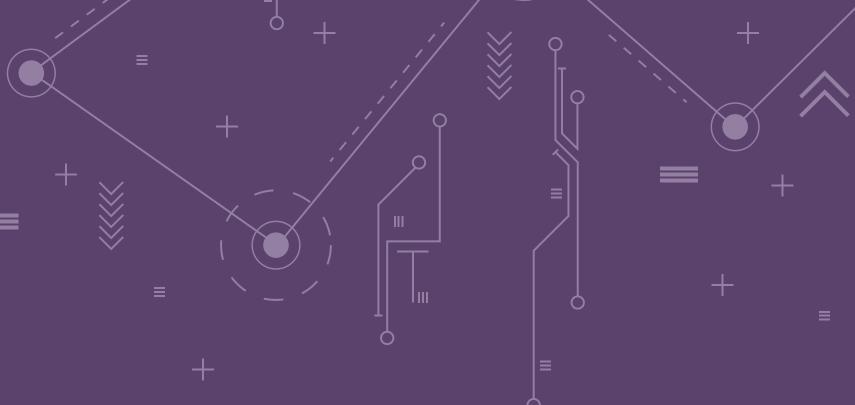
Renewals: Coordinate with vendors, renew contracts, or end partnerships efficiently.





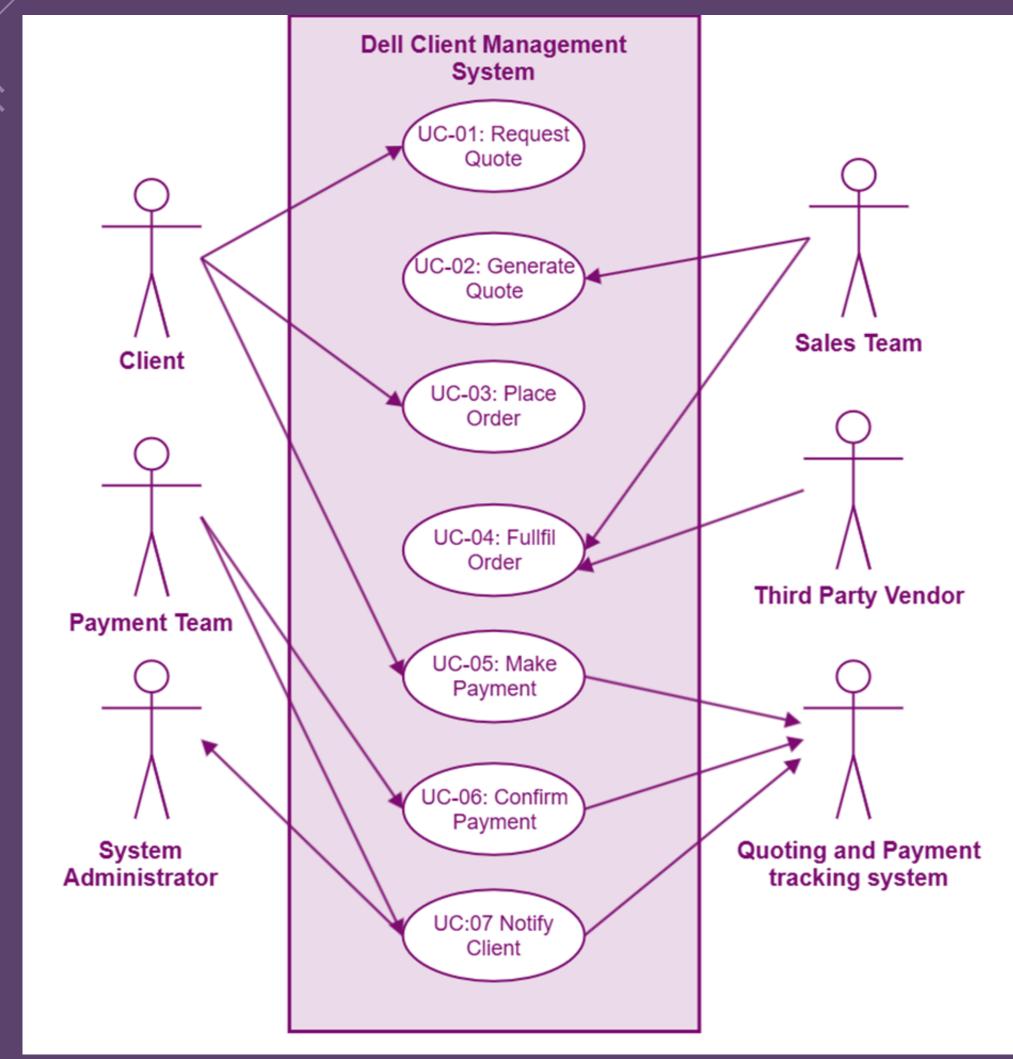
Our Process Visualized





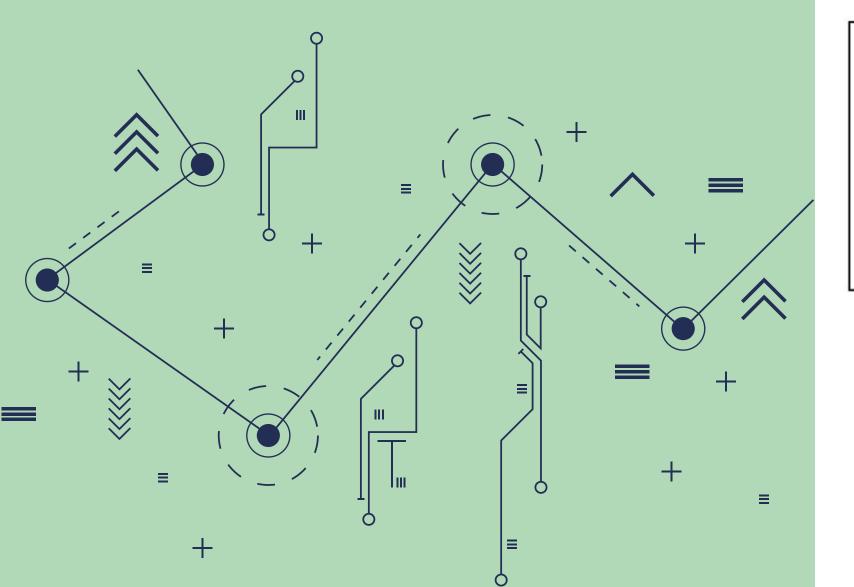
Functional Requirements

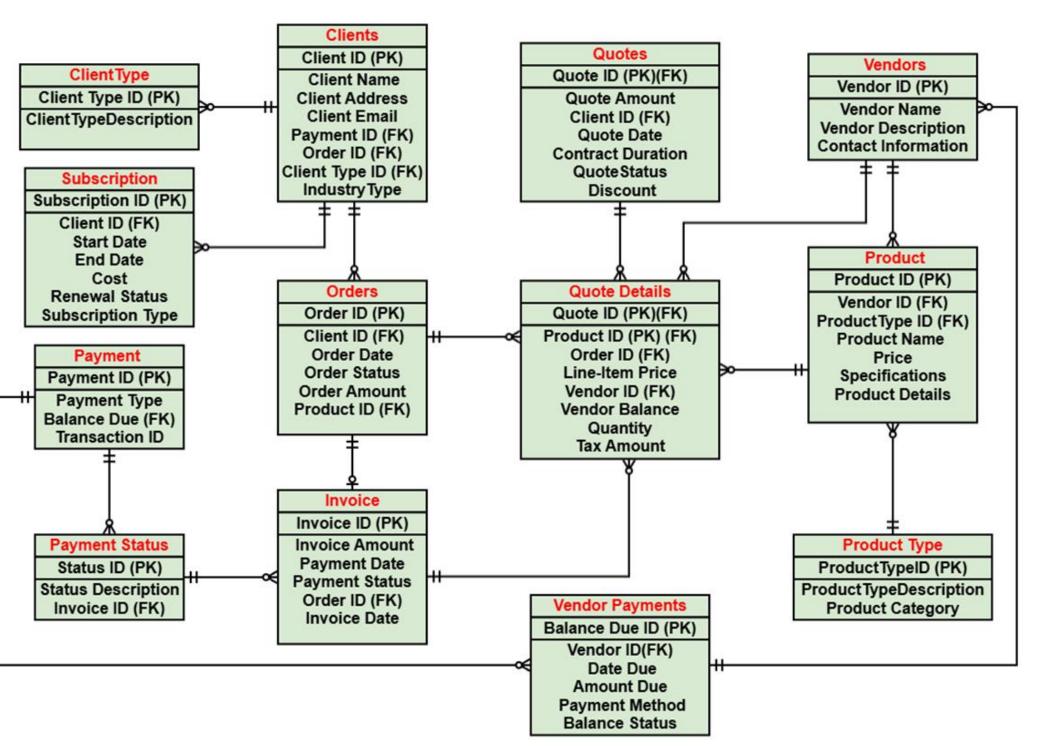






Data Model







Conclusion

By implementing the proposed processes and data model, Dell can effectively manage payments and quotes, addressing inefficiencies and enhancing operational excellence. These improvements position Dell to succeed in the competitive subscription-based market.

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