Problem Definition and Analysis

Company Description:

The City of Henderson (COH) is one of the largest municipal governments in the Las Vegas valley region with large vacant areas for development. The COH population is around 300,000 residents. Local municipal entities are responsible for providing the needed service to constituents within the geographical borders for a fee. Revenues for the municipal entities are mainly from property taxes and from sales tax from the state.

The Building and Fire Safety (BFS) Department of the municipal entity is responsible for providing building permits and inspections. It is funded much like an independent business, and must meet their expense budget through permit and other fees.

Problem Definition:

The COH BFS Department operates a manual permit tracking system. As the City wants to remain innovative and cutting edge, it has determined to take the permit tracking system digital, by designing a computer system to track permits. The municipal entity must create a new system to track permits from submittal through inspection, including plan submission, review, inspection, and fee payments. This system should be robust enough to track permits through each stage of the process similar to a workflow program, where tasks, information and documents are passed from one participant to another for action, according to a set of procedural rules. Also, it may be a good time to look into web and application interfaces to allow for more customer interactions online and to move the inspections teams from paper sign-offs to digital sign-offs.

Group #3

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System Request

Project sponsor: Director of BFS Department.

Business Need: Build a computerized permit tracking system.

Business Requirements:

- Provide for tracking of building and fire permits from submission to inspection
- Provide for tracking and allocation of building and fire permit fees
- Provide for tracking of applications, records, and fees for city business licenses

Business Value:

- Provide a needed public service to constituents
- System could include upgrades to online customer portal and internal applications for movement to a reduced-paper system
- Further the city's vision of being a premier place to live, work, and play

Special Issues or Constraints:

- Failure would lead to a city that is less in line with strategical goals of being premier.
- Must abide by state rules for contract award.

Feasibility Analysis

Technical Feasibility: Can We Build It?

- Strong, dedicated, and experienced IT department that has designed and implemented other software solutions for other city departments.
- IT staff also familiar with current software trends and options (e.g., web portal and mobile application)
- Project Size: Large project with implementation at two sites (one main site, and one satellite)

Economic Feasibility: Should We Build It?

- Development Costs: Likely very large, but it is an investment in a system that should be useful for many years to come.
- Annual Operating Costs: Likely to be minimal to medium as support will be provided in-house.
- Annual Benefits (Cost Savings and Revenues): Savings from web and mobile app (paperless) transactions likely to add up.
- Intangible Costs and Benefits: Provide same or better service to constituents will influence mission of being the premier city

Organizational Feasibility: If We Build It, Will They Come?

- Project Champion(s): Director of Building and Fire Safety, IT Project Manager
- Senior Management: Will be needed to approve expenditures and vendors
- Users: Will need to learn how to operate new system
- Other Stakeholders: Community partners (developers and businesses), citizens

Function Point Estimate

To estimate the project size, efforts, and time, we used the function point estimating method as described below:

Step One

Inputs/Outputs:

Based on the building permit checklists, we determined the number of permit types in place. Each permit type has its uniques prerequisites, submittal requirements, and approval process. We used the permit type to determine the number of input/output functions. Refer to Appendix I for detailed Input/Output function descriptions.

Queries:

Each permit type data input will be stored in a separate table, which will be used to build a query for monthly monitoring and reporting purposes. In addition, an executive dashboard query is required to summarize information for all types permit submission. The total query is the number of permit types plus one.

Files:

We will create one database file with multiple tables to store the submitted permit request data.

Program Interfaces:

Due to the high volume of attachments to the workflow program, we determined that a document management system should be used to store and retrieve attachment files. The document management system is considered to be a program interface.

Function Points Calculation:

We assessed the complexity level, which has points assigned to each level, for inputs, outputs, queries, files and program interfaces. We then calculated the total function points by multiplying the number of functions with the complexity point as shown in the schedule below:

	No. of Functions				Complexity Assessmen	Total Function
Description		Low	Mid	High	t	Points
	a				ь	c=a*b
Inputs	43	3	4	6	3	129
Outputs	43	4	5	7	4	172
Queries	44	3	4	6	4	176
Files	1	7	10	15	15	15
Program Interfaces	1	5	7	10	5	5
Total Unadjusted	Function P	oints	(TU	FP)		497

^{*}Refer to Appendix I for Input/Output function descriptions and function points count.

Step Two

We assessed the project complexity using a scale of zero to five as shown in the schedule below:

Step Two: Assess Project Complexity				
Description	Assessment (0- 5)*			
Data communications	5			
Heavily used configuration	5			
Transaction rate	2			
End-user efficiency	1			
Complex processing	5			
Installation ease	1			
Multiple sites	1			
Performance	3			
Distributed functions	0			
On-line data entry	1			
On-line update	2			
Reusability	1			
Operational ease	1			
Extensibility	3			
Project Complexity (PC)	31			

^{*}Note:0=no effect on processing complexity; 5=great effect on processing complexity.

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Step Three

Step Three: Estimate Effort-in-Person Month					
Description	Formula	Est. Value			
Adjusted Project Complexity (APC)	a=0.65+(0.01*PC)	0.96			
Total Adjusted Function Points (TAFP)	b=a *TUFP	477			
No. of Lines of Java/SQL Code per Function Point	с	40			
Total Number of Lines of Code	d=c*b	19,085			
Thousand Lines of Code	e=d/1000	19.09			
Effort in Person Month	f=1.4*e	26.72			

Note:

- a. We adjusted the project complexity from Step Two above.
- b. We applied the adjusted complexity factor to the total unadjusted function points that we calculated in Step One to derive at the total adjusted function points (TAFP).
- c. We will code the program using Java and SQL language. We used the weighted average method to estimate the number of lines of code for each function point as follows:

Language	%	No. of Lines of Code per Function Point	Weighted No. of Lines of Code per Function Point
Java	40%	21	8.4
SQL	60%	53	31.8
Total			40

- d. We estimated the total number of lines of code by multiplying the average code per function point (40) with the TAFP.
- e. We converted the total number of lines of code into thousands.
- f. Lastly, we applied the factor of 1.4 to the estimated lines of code in thousands to derive at the Effort-in-Person month.

Step Four

To estimate the schedule time, we applied a factor of 3.0 to the cube root of Effort-in-Person month, as shown in the schedule below:

Step Four: Estimate Schedule Time						
Description	Formula	Est. Value				
Effort in Person Month	f	26.72				
Effort in Person Month Cube Root	$g=f^{1/3}$	2.99				
Schedule Time (in Month)	h=3.0*g	8.97				

Work Plan

			Durati	on	Dependency	
1.	Planning					
	1.1. First Build		? days			
	1.1.1. Create firs	st version of evolutionary WBS	? day			
	1.1.2. Perform fe	easibility analysis	? days			
	1.1.2.1.	Perform technical feasibility analysis		? day		
	1.1.2.2.	Perform economic feasibility analysis		? days		
	1.1.2.3.	Perform organizational feasibility analy	sis	? days		
	1.1.3. Identify st	affing requirements for first build	? days		1.1.1, 1.1.2	
	1.1.4. Compute	first version of cost estimation	? days		1.1.3	
	1.2. Second Build					
	1.3. Nth Build					
2.	Requirements Gather	ing and Use Case Development				
	2.1. First Build					
	2.1.1. Create req	uirements definition	? days			
	2.1.1.1.	Determine requirements to track		? day		
	2.1.1.2.	Compile requirements as they are elicited	ed	? days	2.1.1.1	
	2.1.1.3.	Review requirements with sponsor		? days	2.1.1.2	
	2.1.2. Elicit requ	irements	? days			
	2.1.2.1.	Perform document analysis		? days		
	2.1.2.2.	Conduct interviews		? days		
	2.1.2.2.1.	Interview project sponsor		? days		
	2.1.2.2.2.	Interview other personnel		? days	2.1.2.2.1	
	2.1.2.3.	Observe retail store processes		? days		
	2.1.3. Analyze c	urrent system				
	2.1.3.1.	Draw or reverse engineer functional mo	dels			
	2.1.3.2.	Draw or reverse engineer structural mod	lels			
	2.1.3.3. Draw or reverse engineer behavioral models					
	2.1.4. Identify of	oportunities for improvements				

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	2.2. Second Build	
•••	2.3. Nth Build	
3.	Builds	
٦.	3.1. First Build	
	3.1.1. Analysis	
	3.1.1.1 Analysis 3.1.1.1.	Create functional models
	3.1.1.2.	Create structural models
	3.1.1.3.	Create behavioral models
	3.1.1.4.	Walkthrough analysis models
	3.1.2. Design	
	3.1.2.1.	Factor analysis models
	3.1.2.2.	Identify partitions and collaborations
	3.1.2.3.	Design problem domain classes and methods
	3.1.2.3.1.	Optimize class design
	3.1.2.3.2.	Restructure the design
	3.1.2.3.3.	Develop contracts and method specification
	3.1.2.4.	Design object persistence
	3.1.2.5.	Design user interfaces
	3.1.2.6.	Design physical architecture
	3.1.2.7.	Walkthrough design models
	3.1.3. Implemen	tation
	3.1.3.1.	Test system implementation
	3.1.3.1.1.	Perform unit tests
	3.1.3.1.2.	Perform integration tests
	3.1.3.1.3.	Perform system tests
	3.1.3.1.4.	Perform acceptance tests
	3.1.3.2.	Finalize system documentation
	3.2. Second Build	
	3.2.1. Analysis	
	3.2.2. Design	

3.2.3. Implementation

. . .

- 3.3. Nth Build
 - 3.3.1. Analysis
 - 3.3.2. Design
 - 3.3.3. Implementation
- 4. Installation

Requirements Determination

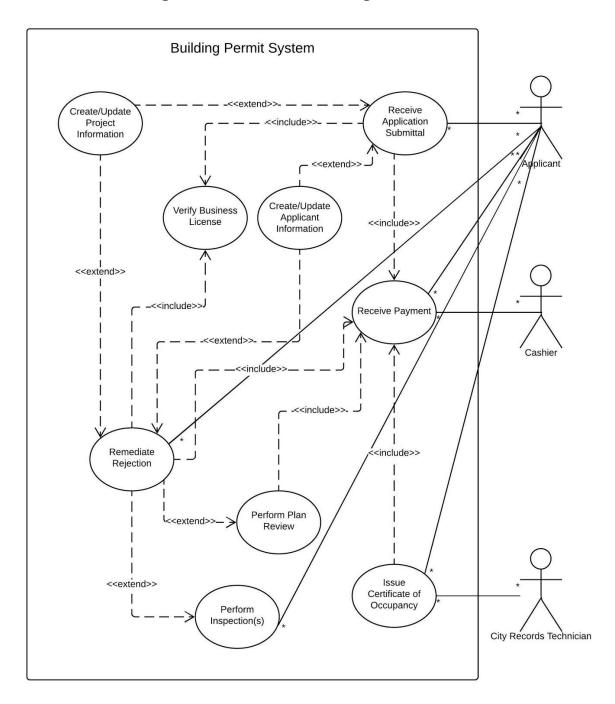
Through the research performed, we have determined that the process for applying for a building permit is generally as follows, for all types of permits, though some permits may omit some steps:

- Permit technicians receive permit application from applicant (applicant could be a residence owner/occupant, a contractor, or a party performing work on the owner/occupant's behalf).
 - o Determine whether new applicant or old applicant
 - Old applicant, add this permit application to their file
 - New applicant, record all pertinent information from application
 - Verify business license status, if applicable
 - Verify correct number of plan copies per permit type
 - Prepare plan review routing form(s)
 - o Receive and post payment from applicant for submission and plan review fees
 - Forward payment to finance department
 - Give applicant receipt for transaction
 - o File permit application in appropriate location
 - o Forward plan set(s) to appropriate review area(s) for review
- Perform plan review
 - o Receive plan(s) for project
 - Review plan(s) for compliance with building code(s)
 - Consult with applicant as questions arise
 - o Determine compliance with building code(s).
 - o Advise applicant and permit technicians of status
 - Plan(s) approved
 - Applicant pays inspection fees to permit technicians, who then:
 - o Forward payments to Finance.
 - Provide applicant with receipt
 - Advise inspection division that plans were approved and applicant has paid fee, so that applicant may call and schedule inspection.
 - File approved plans in holding file while applicant requests inspection, pending approval of inspection
 - Plan(s) denied
 - Applicant may abandon permit request
 - Applicant many resubmit plans with requested changes

- Perform inspections
 - o Applicant calls to request inspection and schedule date and time of inspection
 - Inspector goes to site and performs inspection according to building code
 - Consult with applicant on-site, as necessary
 - o Determine compliance with building code(s).
 - o Advise applicant and permit technicians of status
 - Inspection(s) approved
 - Applicant requests certificate of occupancy
 - Permit technicians file approved inspections in holding file while applicant requests certificate of occupancy, pending final approval
 - Inspection(s) denied
 - Advise applicant and permit technicians what deficiencies exist
 - Applicant may abandon permit request
 - o Applicant many resubmit plans with requested changes
- Applicant requests issuance of certificate of occupancy
 - Applicant pays permit technician fee for certificate of occupancy
 - Permit technician submits payment to finance.
 - o Permit technician verifies plan approval
 - If problem arises, works with applicant to find solution (e.g., resubmittal)
 - Permit technician verifies inspection approval
 - If problem arises, works with applicant to find solution (e.g., reinspection)
 - o Permit technician issues certificate of occupancy to applicant
 - Permit technician forwards a copy of the certificate of occupancy with a copy of approved plans and approved inspection documentation to City Clerk for permanent record-keeping.
- Resubmission (as required, depending on circumstances)
 - o Applicant decides to resubmit request for plan review or building inspection
 - o Permit technician reviews resubmittal application information
 - Ensure all applicant information up to date
 - Re-verify business license status, as needed.
 - If resubmittal is for plan review:
 - Verify correct number of revised plan copies per permit type
 - Prepare plan review routing form(s)
 - Receive and post payment from applicant for submission and plan review fees
 - Forward payment to finance department
 - o Give applicant receipt for transaction
 - File permit application in appropriate location

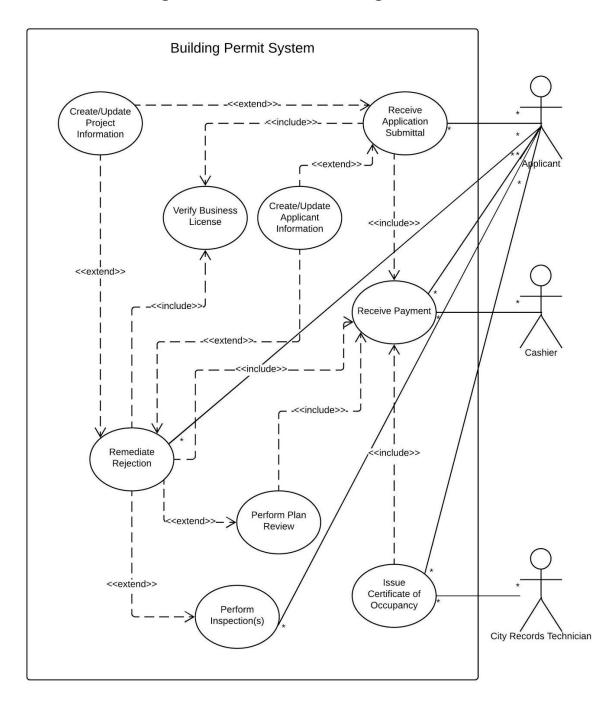
- Forward plan set(s) to appropriate review area(s) for review
- If resubmittal is for building inspection:
 - Applicant pays reinspection fees to permit technicians, who then:
 - o Forward payments to Finance.
 - Provide applicant with receipt
 - Advise inspection division that applicant has requested reinspection and has paid fee, so that applicant may call and schedule reinspection.
 - File approved plans in holding file while applicant requests reinspection, pending approval of resinspection

Use Case Diagrams – As-Is Organization



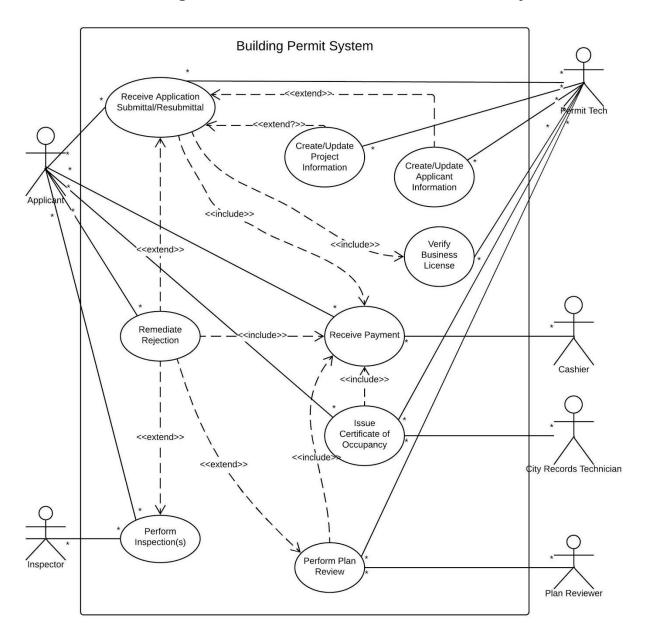
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Use Case Diagrams – To-Be Organization



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Use Case Diagrams – To-Be Information System



Use Case Descriptions

ID#	Use Case Description Name	Page #
1	Receive Application Submittal/Resubmittal Use Case	18-20
2	Perform Plan Review Use Case	21-23
3	Perform Inspection(s) Use Case	24-26
4	Issue Certificate of Occupancy Use Case	27-29
5	Remediate Rejection Use Case	30-32
6	Create/Update Applicant Information Use Case	Not drafted
7	Create/Update Project Information Use Case	Not drafted
8	Verify Business License Use Case	Not drafted
9	Receive Payment Use Case	33-35

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As-Is Organization Use Case Description

Use Case Name: Receive Application Submittal/Resubmittal | ID: 1 | Importance Level: High

Primary Actor: Applicant | Use Case Type: Detail, Essential

Stakeholders and Interests:

Applicant – wants permission to build from BFS.

Plan Review – must perform review work of plans being submitted.

Finance – receives cash payment from applicant to post to financial records

Brief Description: The use case describes how the application is processed in preparation to be forwarded to plan review.

Trigger: Applicant submits an application for a building permit.

Type: External

Relationships:

Association: Applicant

Include: Verify Business License, Receive Payment

Extend: Create/Update Project Information, Create Update/Project Information

Generalization: None

Normal Flow of Events:

- 1. The applicant submits an application package to the permit technician.
- 2. The permit technician creates/updates applicant information.
 - a. Refer to Create/Update Applicant Information Use Case.
- 3. The permit technician creates/updates project information.
 - a. Refer to Create/Update Project Information Use Case.
- 4. In the event that the applicant is a builder, the permit technician verifies business license status.
 - a. Refer to Verify Business License Use Case.
- 5. The permit technician assesses fees according to project details, provides a fee listing, and sends the applicant for payment.
 - a. Refer to Receive Payment Use Case.
- 6. The permit technician files the plans for review and forwards the submission to the plan review personnel.

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Alternate/Exceptional Flows:

A-1: The permit technician will reject the application, if applicant's non-compliant with business license or fee payment steps.

Refer to Remediate Rejection Use Case.

To-Be Organization Use Case Description

Use Case Name: Receive Application Submittal/Resubmittal ID: 1 Importance Level: High Detail, Essential Primary Actor: Applicant Use Case Type: Stakeholders and Interests: Applicant – wants permission to build from BFS. Plan Review – must perform review work of plans being submitted. Finance – receives cash payment from applicant to post to financial records Brief Description: The use case describes how the application is processed in preparation to be forwarded to plan review. Trigger: Applicant submits an application for a building permit. Type: External Relationships: Association: **Applicant** Include: Verify Business License, Receive Payment Extend: Create/Update Project Information, Create Update/Project Information Generalization: Normal Flow of Events: 1. The applicant submits an application package to the permit technician. 2. The permit technician creates/updates applicant information. a. Refer to Create/Update Applicant Information Use Case. 3. The permit technician creates/updates project information. a. Refer to Create/Update Project Information Use Case. 4. In the event that the applicant is a builder, the permit technician verifies business license status. a. Refer to Verify Business License Use Case. 5. The permit technician assesses fees according to project details, provides a fee listing, and sends the applicant for payment. a. Refer to Receive Payment Use Case. 6. The permit technician files the plans for review and forwards the submission to the plan review personnel. SubFlows:

Alternate/Exceptional Flows:

A-1: The permit technician will reject the application, if applicant's non-compliant with business license or fee payment steps.

Refer to Remediate Rejection Use Case.

To-Be Information System Use Case Description

Use Case Name: Receive Application Submittal/Resubmittal ID: 1 Importance Level: High Detail, Essential Use Case Type: Primary Actor: Applicant

Stakeholders and Interests:

Applicant – wants permission to build from BFS.

Plan Review – must perform review work of plans being submitted.

Finance – receives cash payment from applicant to post to financial records

Brief Description: The use case describes how the application is processed in preparation to be forwarded to

Trigger: Applicant submits an application for a building permit.

Type: External

Relationships:

Association: **Applicant**

Include: Verify Business License, Receive Payment

Extend: Create/Update Project Information, Create Update/Project Information,

Remediate Rejection

Generalization: None

Normal Flow of Events:

- 1. The permit technician creates/updates applicant information.
 - a. Refer to Create/Update Applicant Information Use Case.
- 2. The permit technician creates/updates project information.
 - a. Refer to Create/Update Project Information Use Case.
- 3. In the event that the applicant is a builder, the permit technician verifies business license status.
 - a. Refer to Verify Business License Use Case.
- 4. The permit technician records assessed fees in the system.
 - a. Refer to Receive Payment Use Case.
- 5. The system forwards notification that plans are ready to review.

SubFlows:

Alternate/Exceptional Flows:

A-1: If the system shows applicant non-compliant with verify business license, it will not allow fees to be assessed.

Refer to Remediate Rejection Use Case.

As-Is Organization Use Case Description

Use Case Name: Perform Plan Review ID: 2 Importance Level: High Detail, Essential Primary Actor: Plan Reviewer Use Case Type: Stakeholders and Interests: Applicant – receive plan approval. Inspector – receive request for inspection from applicant upon successful review Cashier – receives cash payment and posts to financial records. Brief Description: This use case details the plan review process. Trigger: Application approved and submission fees paid.

Type: Internal

Relationships:

Association: None Include: Receive Payment Extend: Remediate Rejection Generalization: None

Normal Flow of Events:

- 1) Plan Reviewer receives notification that plans are ready to be reviewed.
- 2) Plan Reviewer physically retrieves the plans to be reviewed.
- 3) Plan reviewer performs review of the plans with a checklist specifically to the type of project they are reviewing.
- 4) Plan Reviewer approves or denies the plans.
 - a) Refer to Subflows below.

SubFlows:

S-1: Approval

- 1. Permit Technician notifies Applicant of approval
- 2. Applicant pays fees and requests inspection.

S-2: Denial

- 1. Permit Technician notifies applicant of denial and reason(s) for denial.
- 2. Applicant should prepare for re-submission or cancel project.

Refer to Remediate Rejection Use Case.

Alternate/Exceptional Flows:

To Be Organization Use Case Description

Use Case Name: Perform Plan Review ID: 2 Importance Level: High Detail, Essential Primary Actor: Plan Reviewer Use Case Type: Stakeholders and Interests: Applicant – receive plan approval. Inspector – receive request for inspection from applicant upon successful review Cashier – receives cash payment and posts to financial records. Brief Description: This use case details the plan review process. Trigger: Application approved and submission fees paid. Type: Internal Relationships: Association: None Include: Receive Payment Extend: Remediate Rejection Generalization: None

Normal Flow of Events:

- 1) Plan Reviewer receives notification that plans are ready to be reviewed.
- 2) Plan Reviewer physically retrieves the plans to be reviewed.
- 3) Plan reviewer performs review of the plans with a checklist specifically to the type of project they are reviewing.
- 4) Plan Reviewer approves or denies the plans.
 - a) Refer to Subflows below.

SubFlows:

S-1: Approval

- 1. Permit Technician notifies Applicant of approval
- 2. Applicant pays fees and requests inspection.

S-2: Denial

- 1. Permit Technician notifies applicant of denial and reason(s) for denial.
- 2. Applicant should prepare for re-submission or cancel project.

Refer to Remediate Rejection Use Case.

Alternate/Exceptional Flows:

To Be Information System Use Case Description

Use Case Name: Perform Plan Review ID: 2 Importance Level: High					
Primary Actor: Plan Reviewer Use Case Type: Detail, Essential					
Stakeholders and Interests:					
Applicant – receive plan approval.					
Inspector – receive request for inspection from applic			iew		
Cashier – receives cash payment and posts to financia	l records	i.			
Brief Description: This use case details the plan review	/ process				
Trigger: Application approved and submission fees pa	aid.				
Type: Internal					
Relationships:					
Association: Plan Reviewer, Permit Technicia	an				
Include: Receive Payment					
Extend: Remediate Rejection					
Generalization: None					
Normal Flow of Events:					
1) Plan Reviewer receives notification that plans are	•				
2) Plan reviewer documents review of the plans in a		-	tem.		
Plan Reviewer records approval or denial of the p Performs Subflower halow	lans in th	ne system.			
a) Refer to Subflows below. SubFlows:					
S-1: Approval					
System notifies Permit Technician of app	roval sc	they can asses	s fees		
 System notines refinit reclinician of approval, so they can assess fees. System schedules inspection after fees paid, by request from Permit Technician. 					
S-2: Denial					
 System notifies Permit Technician of denial and reason(s) for denial so they can communicate to applicant. 					
Alternate/Exceptional Flows:					

As-Is Organization Use Case Description

Use Case Name: Perform Inspection ID: 4 Importance Level: High

Primary Actor: Applicant Use Case Type: Detail, Essential

Stakeholders and Interests:

Permit Technician – prepare the file for submission to inspection personnel

Inspectors - do the actual project inspection Applicants - want to get schedule inspection

Finance – receives cash payment and posts to financial records.

Brief Description: This use case describes how applicants get their inspection and approval or denial.

Trigger: Applicants calls to schedule a physical inspection from City of Henderson

Type: External Relationships:

Association: Applicant

Include: None

Extend: Remediate Rejection Use Case

Generalization: None

Normal Flow of Events:

1. Applicant calls to request inspection.

- 2. Inspector verifies plan review approval and inspection fees paid.
- 3. Inspector schedules inspection date and time for applicant.
- 4. Inspector perform inspection.
- 5. Inspector makes decision and documents decision and remediation in project file.

See Subflows below

SubFlows:

S-1: Approval

1. Inspector will notify applicants that they passed inspection(s).

S-2: Denial

- 1. Inspector notifies applicant that their project has been rejected and provides reason(s) for rejection.
- 2. If Applicant decides they want to remediate and resubmit the project.
 - a. Refer to Receive Resubmittal Use Case.

Alternate/Exceptional Flows:

To-Be Organization Use Case Description

Use Case Name: Perform Inspection ID: 4 Importance Level: High

Primary Actor: Applicant Use Case Type: Detail, Essential

Stakeholders and Interests:

Permit Technician – prepare the file for submission to inspection personnel

Inspectors - do the actual project inspection Applicants - want to get schedule inspection

Finance – receives cash payment and posts to financial records.

Brief Description: This use case describes how applicants get their inspection and approval or denial.

Trigger: Applicants calls to schedule a physical inspection from City of Henderson

Type: External Relationships:

Association: Applicant

Include: None

Extend: Remediate Rejection Use Case

Generalization: None

Normal Flow of Events:

1. Applicant calls to request inspection.

- 2. Inspector verifies plan review approval and inspection fees paid.
- 3. Inspector schedules inspection date and time for applicant.
- 4. Inspector perform inspection.
- 5. Inspector makes decision and documents decision and remediation in project file.

See Subflows below

SubFlows:

S-1: Approval

1. Inspector will notify applicants that they passed inspection(s).

S-2: Denial

- 1. Inspector notifies applicant that their project has been rejected and provides reason(s) for rejection.
- 2. If Applicant decides they want to remediate and resubmit the project.
 - a. Refer to Remediate Rejection Use Case.

Alternate/Exceptional Flows:

To Be Information System Use Case Description

Use Case Name: Perform Inspection		ID: 4	Importance Level: High					
Primary Actor: Applicant Use Case Type: Detail, Essential								
Stakeholders and Interests:								
Permit Technician – prepare the file for submission to	inspecti	on personnel						
	Inspectors - do the actual project inspection							
Applicants - want to get schedule inspection								
Finance – receives cash payment and posts to financia	ai records	5.						
Brief Description: This use case describes how applica	nts get tl	neir inspection	and approval or denial.					
Trigger: Applicants calls to schedule a physical inspec Type: External	tion fron	n City of Hende	rson					
Relationships:								
Association: Applicant and Inspector								
Include: None								
Extend: Remediate Rejection Use Case								
Generalization: None								
Normal Flow of Events:	-+: f		_					
 Inspector verifies plan review approval and inspe Inspector schedules inspection date and time for 		•						
3. Inspector makes decision and documents the dec			•					
See Subflows below	.131011 0110	a demai reason	s, ii applicable, iii the system.					
SubFlows:								
S-1: Approval								
· · · · · · · · · · · · · · · · · · ·	1. System will send notification to applicants that they passed inspection(s), including next step(s).							
S-2: Denial								
 System notifies applicant that their project has been rejected and provides reason(s) for rejection. 								
Alternate/Exceptional Flows:								

As-Is Organization Use Case Description

Use Case Name: Issue Certificate Of Occupancy ID: 4 Importance Level: High

Primary Actor: Applicant Use Case Type: Detail, Essential

Stakeholders and Interests:

Applicant – wants Certificate of Occupancy (COO) for completion of project.

Permit Technician – verifies approvals and prepares COO for applicant.

Finance – receives cash payment and posts to financial records.

City Clerk – receives plans and sign-offs for official record-keeping.

Brief Description: This use case describes how to obtain certificate of Issuance on plans being reviewed and receiving a successful payment.

Trigger: Application for certificate of occupancy

Type: External

Relationships:

Association: Applicant and City Clerk

Include: Receive Payment

Extend: Generalization:

Normal Flow of Events:

- 1. Applicant requests COO.
- 2. Permit Technician retrieves the project file from filing cabinet.
- 3. Permit Technician verifies the plans review approval.
- 4. Permit Technician verifies inspection approval.
- 5. Permit Technician assess the fee, creates a fee listing, and gives applicant a copy.
- 6. Applicant makes a payment to the cashier...
 - a. Refer to Receive Payment Use Case.
- 7. Permit Technician verifies payment by reviewing receipt copy.
- 8. Permit Technician issues a COO.
- 9. Permit Technician sends a copy of the issued COO to city clerk.

SubFlows:

Alternate/Exceptional Flows:

A-1: If an approval is missing, the permit technician verifies the missing approval and advises applicant of reason(s) and procedure to resubmit.

a. Refer to Receive Resubmittal Use Case.

To-Be Organization Use Case Description

Use Case Name: Issue Certificate Of Occupancy ID: 4 Importance Level: High

Primary Actor: Applicant Use Case Type: Detail, Essential

Stakeholders and Interests:

Applicant – wants Certificate of Occupancy (COO) for completion of project.

Permit Technician – verifies approvals and prepares COO for applicant.

Finance – receives cash payment and posts to financial records.

City Clerk – receives plans and sign-offs for official record-keeping.

Brief Description: This use case describes how to obtain certificate of Issuance on plans being reviewed and receiving a successful payment.

Trigger: Application for certificate of occupancy

Type: External

Relationships:

Association: Applicant and City Clerk

Include: Receive Payment

Extend: Generalization:

Normal Flow of Events:

- 1. Applicant requests COO.
- 2. Permit Technician retrieves the project file in system.
- 3. Permit Technician verifies the plans review approval.
- 4. Permit Technician verifies inspection approval.
- 5. Permit Technician assess the fee, adds fee to project, and sends applicant for payment..
- 6. Applicant makes a payment to the cashier...
 - a. Refer to Receive Payment Use Case.
- 7. Permit Technician verifies payment by reviewing payment status in system.
- 8. Permit Technician issues a COO.
- 9. Issued COO is stored in record-keeping system maintained by City Clerk.

SubFlows:

Alternate/Exceptional Flows:

A-1: If an approval is missing, the permit technician verifies the missing approval and advises applicant of reason(s) and procedure to resubmit.

a. Refer to Receive Resubmittal Use Case.

To-Be Information System Use Case Description

Use Case Name: Issue Certificate Of Occupancy ID: 4 Importance Level: High

Primary Actor: Applicant Use Case Type: Detail, Essential

Stakeholders and Interests:

Applicant – wants Certificate of Occupancy (COO) for completion of project.

Permit Technician – verifies approvals and prepares COO for applicant.

Finance – receives cash payment and posts to financial records.

City Clerk – receives plans and sign-offs for official record-keeping.

Brief Description: This use case describes how to obtain certificate of Issuance on plans being reviewed and receiving a successful payment.

Trigger: Application for certificate of occupancy

Type: External

Relationships:

Association: Applicant, City Clerk, Permit Technician

Include: Receive Payment

Extend: Generalization:

Normal Flow of Events:

- 1. Permit Technician retrieves the project file in system.
- 2. Permit Technician verifies the plans review approval.
- 3. Permit Technician verifies inspection approval.
- 4. Permit Technician assess the fee and adds fee to project file.
- 5. Payment is updated in system by cashiering system interface
 - a. Refer to Receive Payment Use Case.
- 6. Permit Technician verifies payment by reviewing payment status in system.
- 7. Issued COO is stored in record-keeping system maintained by City Clerk.

SubFlows:

Alternate/Exceptional Flows:

A-1: If an approval is missing, the permit technician verifies the missing approval and advises applicant of reason(s) and procedure to resubmit.

a. Refer to Receive Resubmittal Use Case.

As-Is Organization Use Case Description

Use Case Name: Remediate Rejection		ID: 5	Importance Level: High
Primary Actor: Applicant Use Ca		se Type: Detail,	Essential

Stakeholders and Interests:

Applicant - requests for review of revised application or request reinspection due to prior rejection.

Permit Technician - collects the application resubmission package, verifies business license, determines the service required, assesses the fee, and forwards the package to pertinent reviewer/inspector upon payment receipt.

Cashier - receives cash payment from applicant and posts payment information to financial records.

Brief Description: This use case describes how the resubmitted application/request for reinspection is currently processed.

Trigger: Applicant resubmits the permit application for approval or requests a reinspection.

Type: External

Relationships:

Association: Applicant

Include: Verify Business License, Receive Payment.

Extend: Create/Update Applicant Information, Create/Update Project Information, Perform Plan Review,

Perform Inspection

Normal Flow of Events:

Generalization:

- 1. The applicant resubmits the application package to the permit technician to remediate the rejection of the building plan. Or the applicant requests a reinspection to remediate a previous rejection in building inspection.
 - a. Refer to Receive Application Submission/Resubmission Use Case.
- 2. The permit technician updates the applicant information, if applicable.
 - a. Refer to Create/Update Applicant Information Use Case.
- 3. The permit technician updates the project information, if applicable.
 - a. Refer to Create/Update Project Information Use Case.
- 4. The permit technician verifies the business license status, if the applicant is a builder.
 - a. Refer to Verify Business License Use Case.
- 5. The permit technician assesses the fee, provides a fee listing, and sends the applicant for payment.
 - a. Refer to Receive Payment Use Case.
- 6. The permit technician forwards the resubmission package/request to the pertinent reviewer, upon receipt of proof of payment from the applicant.
 - a. The "S1:forward the package" subflow is performed.

SubFlow:

S-1: Forward the package

- 1. The permit technician forwards the resubmission package to the Plan Reviewer, if the applicant is resubmitting the application.
- 2. The permit technician forwards the inspection request to the Inspector, if the applicant is requesting a reinspection.

Alternate/Exceptional Flows:

4 and 5. The permit technician issues a rejection letter and notifies the applicant of the reason(s) for rejection, if the business license is not active or not all required documents are completed and submitted. The application/request is rejected.

To-Be Organization Use Case Description

Use Case Name: Remediate Rejection ID: 5 Importance Level: High

Primary Actor: Applicant Use Case Type: Detail, Essential

Stakeholders and Interests:

Applicant - requests for review of revised application or requests a reinspection to remediate the previous rejection. Permit Technician - updates applicant file and project file to reflect revisions to application, verifies business license status, selects service required, and assesses fee.

Cashier – posts payment information to the financial records.

Brief Description: This use case describes how the resubmitted application/request for reinspection will be processed.

Trigger: Applicant resubmits the application for approval or requests a reinspection.

Type: External

Relationships:

Association: Applicant

Include: Verify Business License, Receive Payment.

Extend: Create/Update Applicant Information, Create/Update Project Information, Perform Plan Review,

Perform Inspection

Generalization:

Normal Flow of Events:

- 1. The applicant resubmits application or requests a reinspection.
- 2. The permit technician enters the project ID to bring up the project file from the system and updates the application to reflect the resubmission.
 - a. Refer to Receive Application Submission/Resubmission Use Case and Create/Update Project File Use Case for application resubmission.
- 3. The permit technician confirms the Plan Review's approval status, if the applicant is requesting a reinspection.
- 4. The permit technician updates the applicant information, if applicable.
 - a. Refer to Create/Update Applicant Information Use Case.
- 5. The permit technician verifies the business license status from the web-based "Nevada State Business Search" and "City of Henderson Active Business Licenses" databases, if the applicant is a builder.

https://www.nvsilverflume.gov/businessSearch

https://opendata.cityofhenderson.com/Business-License/Active-Business-Licenses/p3re-rqt9/data

- a. Refer to Verify Business License Use Case.
- 6. The permit technician selects the service type (Plan Review for application resubmission; Inspection for request of reinspection). The permit technician assesses the fee for selected service.
- 7. The system generates the fee ID and notifies the applicant for payment amount and fee ID via email.
- 8. The applicant makes payment at the Cashier. The Cashier posts the payment information in the Financial Records.
- 9. Refer to Receive Payment Use Case.
- 10. Upon the posting of payment information, the system activates the selected service and grants the appropriate system user (plan reviewer or inspector) access to the resubmission/request.

SubFlow:

Alternate/Exceptional Flows:

5 -8. The permit technician issues a rejection letter and notifies the applicant of the reason(s) for rejection, if the business license is not active or not all required documents are completed and submitted. The resubmitted application/request is rejected.

To-Be Information System Use Case Description

Use Case Name: Remediate Rejection		ID: 5	Importance Level: High
Primary Actor: Applicant	Use Ca	se Type: Detail,	Essential

Stakeholders and Interests:

Applicant - submits revised application or requests a reinspection to remediate previous rejection.

Permit Technician – updates applicant file and project file to reflect revisions to application, verifies business license status, selects service required, and assesses fee.

Cashier – posts payment information to the financial records.

Brief Description: This use case describes how the resubmitted permit application or request for a reinspection will be processed within the building permit application system.

Trigger: Applicant resubmits the permit application for approval or requests a reinspection to remediate prior rejection.

Type: External

Relationships:

Association: Applicant

Include: Receive Application Submittal/Resubmittal, Receive Payment

Extend: Perform Plan Review, Perform Inspection

Generalization:

Normal Flow of Events:

- 1. The permit technician enters the project ID to bring up the previous submission.
- 2. The permit technician then updates the application based on the resubmission, if the applicant is remediating a rejected plan.
 - a. Refer to Receive Submission/Resubmission Use Case's Alternate/Exceptional Flow.
- 3. The permit technician confirms the Plan Review's approval status, if the applicant is requesting a reinspection.
- 4. The permit technician updates the applicant information, when applicable.
 - a. Refer to Create/Update Applicant Information Use Case.
- 5. The permit technician verifies the business license status from the web-based "Nevada State Business Search" and "City of Henderson Active Business Licenses" databases, if the applicant is a builder.

https://www.nvsilverflume.gov/businessSearch

https://opendata.cityofhenderson.com/Business-License/Active-Business-Licenses/p3re-rqt9/data

- a. Refer to Verify Business License Use Case.
- 6. The permit technician selects the service type (Plan Review for application resubmission; Inspection for request of reinspection).
- 7. The permit technician assesses the fee for selected service.
- 8. The system generates the fee ID and notifies the applicant about the payment amount and fee ID via email.
- 9. The applicant pays the fee at the Cashier.
 - a. Refer to Receive Payment Use Case.
- 10. The system activates the selected service upon the posting of payment information. The system grants the appropriate system user (plan reviewer or inspector) access to the resubmission/request.

SubFlow:

Alternate/Exceptional Flows:

5-8. The permit technician clicks the "Reject" button if the business license is not active or not all required documents are completed/submitted. The system generates the rejection letter and notifies the applicant via email.

As-Is Organization Use Case Description

Use Case Name: Receive Payment Use Case		ID:	9	Importance Level: High		
Primary Actor: Applicant	ail, Real					
Primary Actor: Applicant Use Case Type: Detail, Real Stakeholders and Interests:						
Applicant – pay fee to building department						
Permit technician or plan reviewer– provides fee listing to applicant for fees due						
Cashier – accept, record, and deposit cash to city accounting records						
	artment will accept and record					
payments for service						
Trigger: Applicant has fulfilled requirements to obtain service						
Type: External	Type: External					
Relationships:						
Association: Applicant and Cashie						
	Submittal/Resu	bmittal,	Perfor	m Plan Review, Issue Certificate		
of Occupancy, Remediate Rejection						
Extend:						
Generalization:						
Relationships:						
• •	Association: Applicant and Cashier					
Include: Receive Application Use Case, Perform Plan Review Use Case, Issue Certificate of						
Occupancy Use Case, Resubmittal Use Case Extend:						
Generalization:						
Normal Flow of Events:						
1. Permit technician or plan reviewer gives fee listing to applicant.						
Applicant goes to cashier to make payr	_	аррисан.	••			
3. Cashier posts payment to accounting s						
4. Cashier provides applicant a receipt for the payment.						
5. Cashier provides permit technician with a copy of the receipt.						
6. Permit technician matches receipt to fee listing and files in project file.						
SubFlows:						
Alternate/Exceptional Flows:						

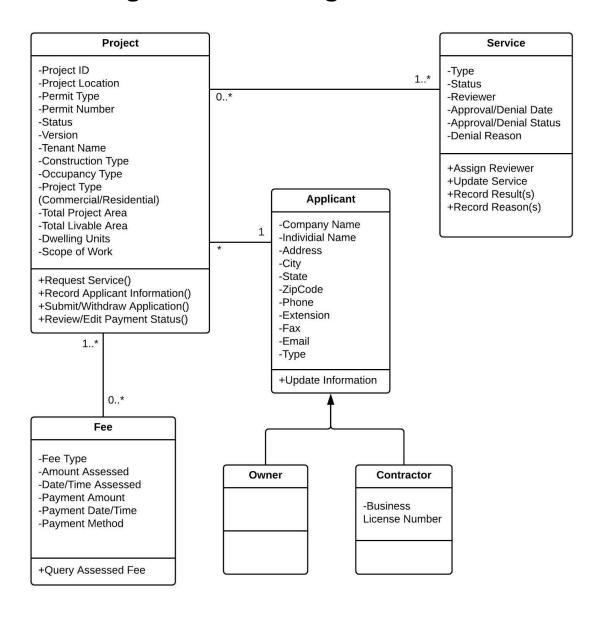
To-Be Organization Use Case Description

Use Case Name: Receive Payment Use Case ID: 9 Importance Level: High						
Primary Actor: Applicant Use Case Type: Detail, Real						
Stakeholders and Interests:						
Applicant – pay fee to building department						
Permit technician or plan reviewer– provides fee listin			fees c	lue		
Cashier – accept, record, and deposit cash to city acco						
Brief Description: This use case demonstrates how the building department will accept and record						
payments for services requested.						
Trigger: Applicant has fulfilled requirements	to obtain	n service				
Type: External						
Relationships:						
Association: Applicant and Cashier	Association: Applicant and Cashier					
·	:tal/Resu	bmittal, F	Perfori	m Plan Review, Issue Certificate		
of Occupancy, Remediate Rejection						
Extend:						
Generalization:						
Relationships:						
• •	Association: Applicant and Cashier					
Include: Receive Application Use Case, Perform Plan Review Use Case, Issue Certificate of						
Occupancy Use Case, Resubmittal Use Case						
Extend:						
Generalization:						
Normal Flow of Events:						
 Permit technician or plan reviewer sends fee listing to cashiering system electronically. Applicant contacts cashier to make payment (in person, over telephone, or online). 						
 Applicant contacts cashier to make payment (in person, over telephone, or online). Cashier retrieves fee listing from their system and posts payment to accounting and building 						
systems.						
4. Cashiering system matches payment to fee listing in building system and marks fees paid.						
5. Cashier provides applicant a receipt for the payment.						
SubFlows:						
Alternate/Exceptional Flows:						

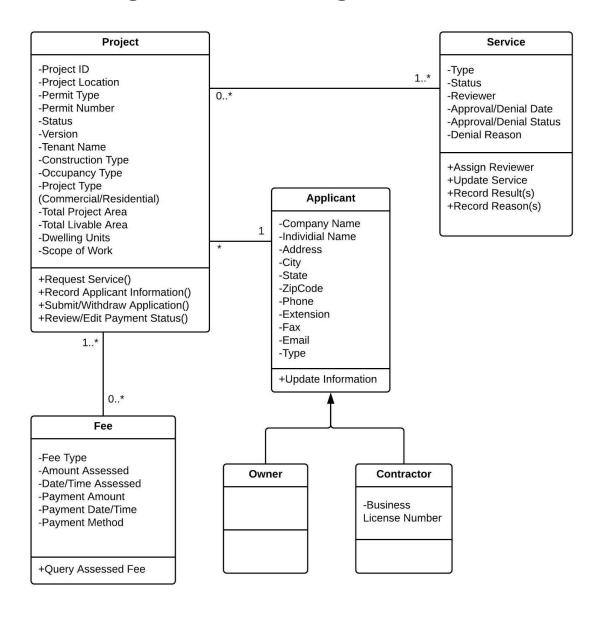
TO-BE Information System Use Case Description

Use Case Name: Receive Payment Use Case ID: 9 Importance Level: High						
Primary Actor: Applicant Use Case Type: Detail, Real						
Stakeholders and Interests:						
Applicant – pay fee to building department						
Permit technician or plan reviewer– provides fee listing to applicant for fees due						
Cashier – accept, record, and deposit cash to city accounting records						
Brief Description: This use case demonstrates how the building department will accept and record						
payments for services requested.						
Trigger: Applicant has fulfilled requirements to obtain service						
Type: External						
Relationships:						
Association: Applicant and Cashier	·					
Include: Receive Application Submittal/Resubmittal, Perform Plan Review, Issue Certificate						
of Occupancy, Remediate Rejection						
Extend:						
Generalization:						
Normal Flow of Events:						
1. Permit technician or plan reviewer sends fee listing to cashiering system electronically.						
2. Cashier retrieves fee listing from their system and posts payment to accounting and building						
systems.						
3. Cashiering system matches payment to fee listing in building system and marks fees paid.						
SubFlows:						
Alternate/Exceptional Flows:						

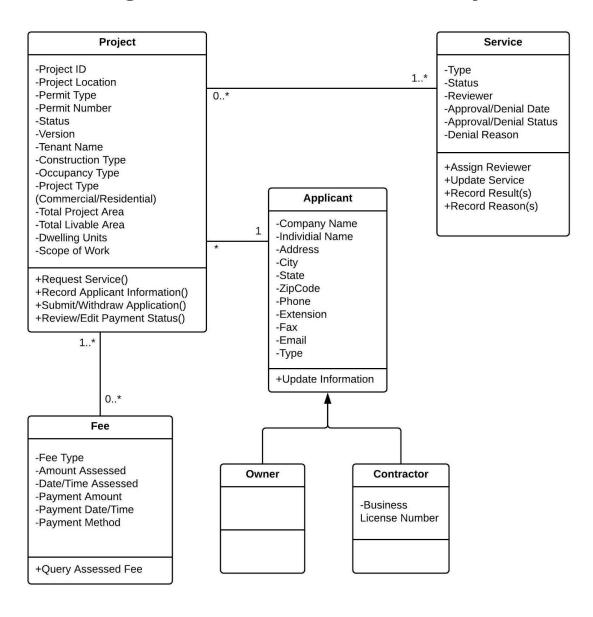
Class Diagram – As-Is Organization



Class Diagram – To-Be Organization



Class Diagram – To-Be Information System



Sequence Diagram(s) – To-Be Information System

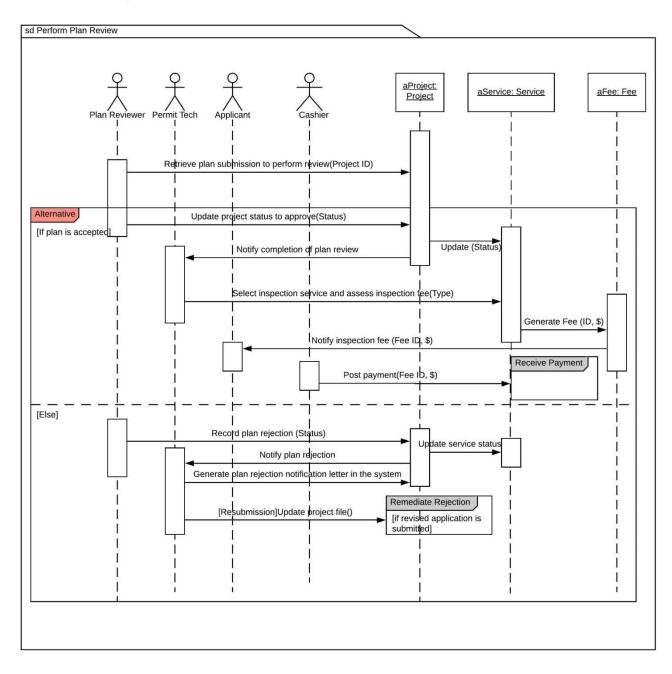
ID#	Sequence Diagram Name	Page #
1	Receive Application Submittal/Resubmittal	40
2	Perform Plan Review	41
3	Perform Inspection(s)	42
4	Issue Certificate of Occupancy	43
5	Remediate Rejection	44
6	Create/Update Applicant Information	Not drafted
7	Create/Update Project Information	Not drafted
8	Verify Business License	Not drafted
9	Receive Payment	45

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Sequence Diagram - Receive Application Submittal/Resubmittal

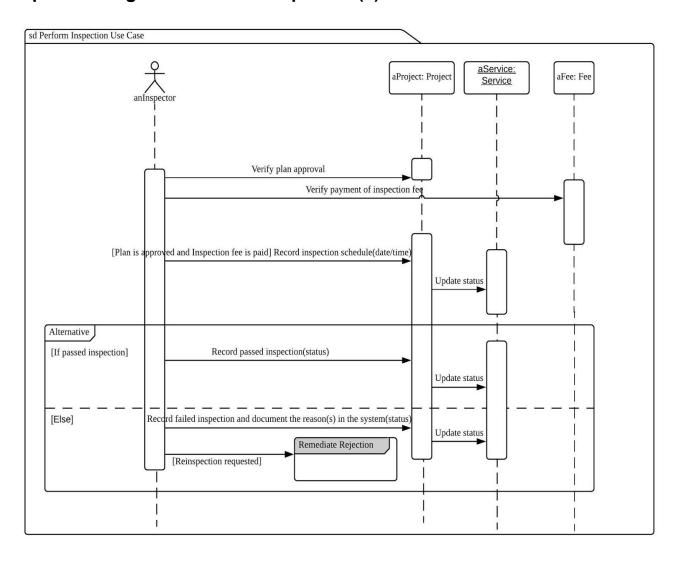
Page 40

Sequence Diagram - Perform Plan Review

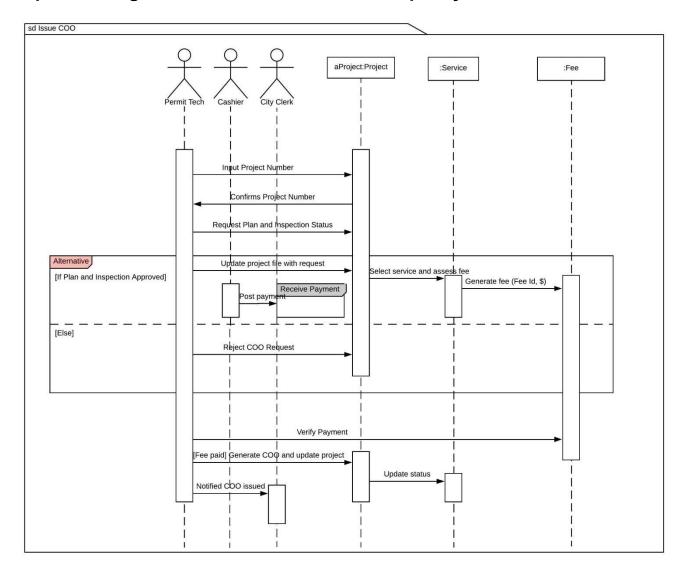


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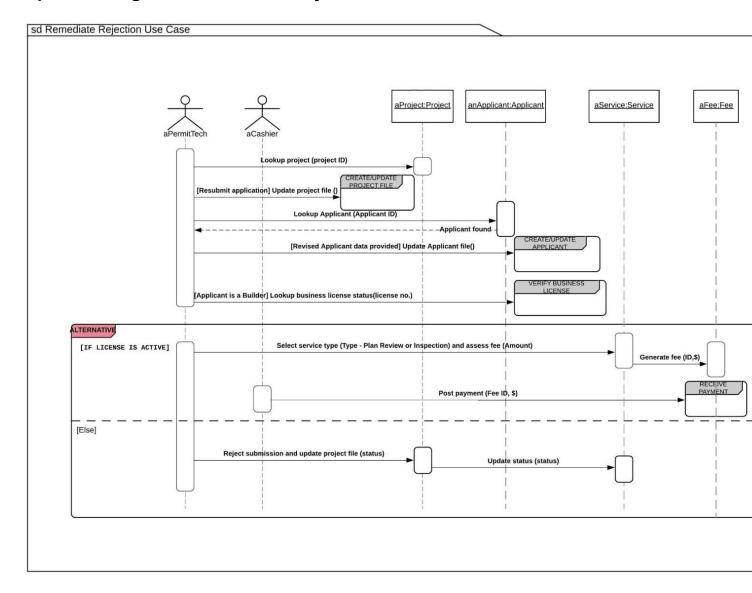
Sequence Diagram - Perform Inspection(s)



Sequence Diagram - Issue Certificate of Occupancy



Sequence Diagram - Remediate Rejection

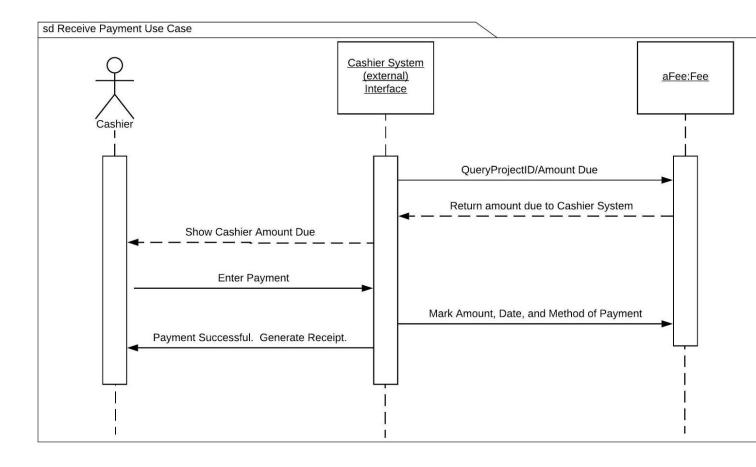


Group #3

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Division Reproductive Scientific Sci

Sequence Diagram - Receive Payment



Group #3

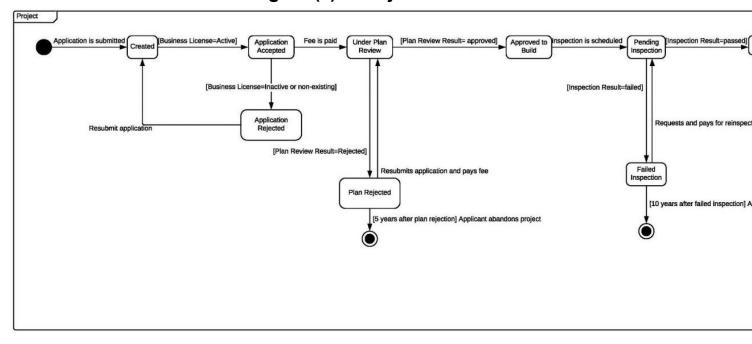
Page 45

Decided Nineward Chile Uni "Kavira" Wasan Cualin "Tal" Thomas

Behavioral State Machine Diagram(s) - To-Be Information System

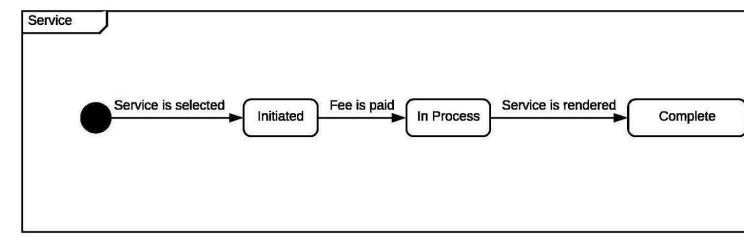
ID#	Class Name	Page #
1	Project	47
2	Service	48
3	Applicant	49
4	Fee	50

Behavioral State Machine Diagram(s) - Project



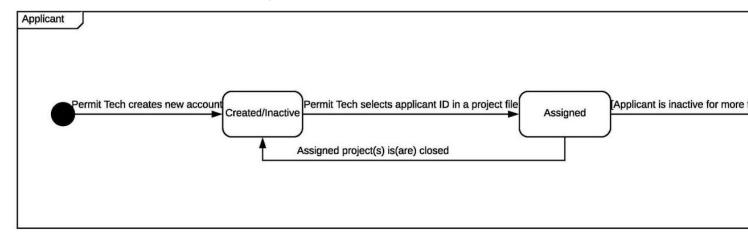
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Behavioral State Machine Diagram(s) - Service



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Behavioral State Machine Diagram(s) – Applicant

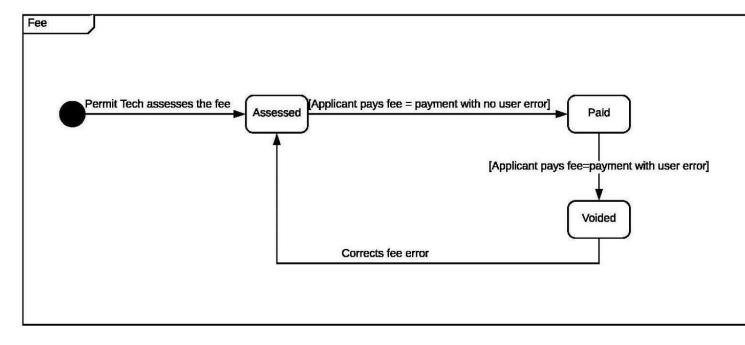


Group #3

Page 49

Description: Cain Like Cainwarth, David Vincount, Ohib Llui "Kavin" Wang, Ouslin "Tadi" 7hang

Behavioral State Machine Diagram(s) - Fee



Group #3

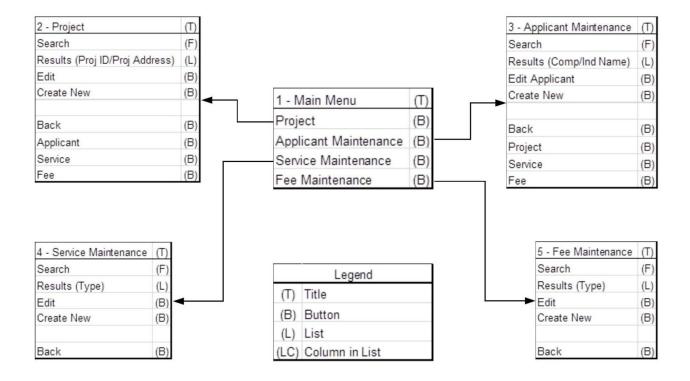
Page 50

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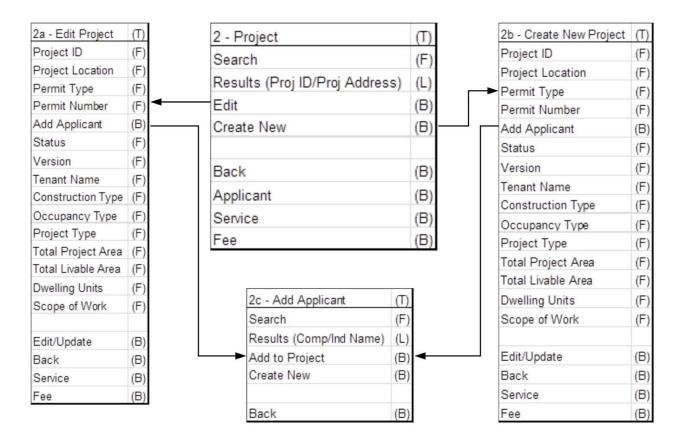
User Interface Design

ID#	Screen Name	Page #
	UI Design Maps	52-54
	UI Design Mock-ups	Appendix 2
1	Main Menu	Appendix 2
2	Project	Appendix 2
3	Applicant Maintenance	Appendix 2
4	Service Maintenance	Appendix 2
5	Fee Maintenance	Appendix 2

UI Design Maps - Main Menu

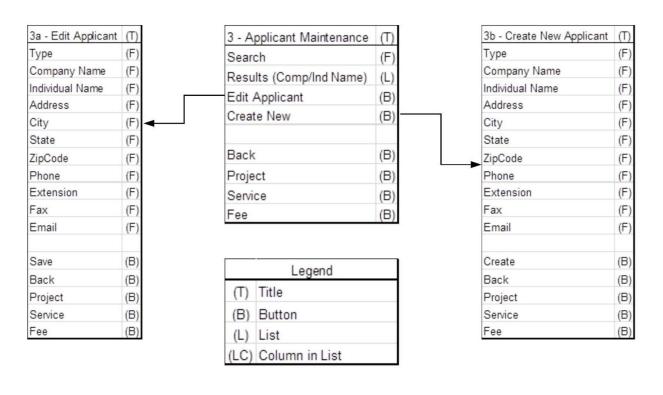


UI Design Maps - Project Menus

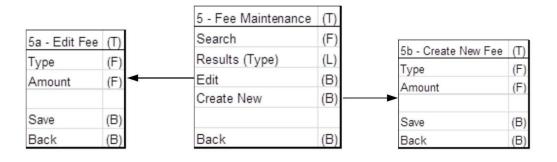


	Legend
(T)	Title
(B)	Button
(L)	List
(LC)	Column in List

UI Design Maps - Applicant/Service/Fee Menus







Group #3 Page 54 Dwayne Rennels, Dhiraj Sain, Lily Seigworth, David Vineyard, Chih-Hui "Kevin" Weng, Guolin "Ted" Zhang

Conversion Strategy

Due to the fact that in this instance, we are going from no computer system to a newly built computer system, there will be detailed acceptance testing before deployment, performed by key users to validate the system in a test environment. This testing will be used to ensure that the new system will be able to meet the demands of the permitting process from a small easy permit (water heater) to a large project (casino resort). We will also perform extensive testing of software interfaces with the cashier and city clerk (records) offices to ensure that interfaces work properly.

After satisfactory performance with acceptance testing, we will begin training all staff on how to use the new system and how it will impact business processes. There will be a roll-out date for which we will go live and implement the new system for all business processes at the same time, both in the main facility and in the secondary inspection facility. Once the system is turned on in one place, all aspects of the process concerning any permit started in the system will be processed through-out the system. All permits began prior to go-live date will be completed manually, unless the project is deemed a large and ongoing project (e.g., large development with significant continuing plan review/inspections to be performed).

Additionally, process documentation will be prepared and disseminated prior to go-live date in order to aid training and mitigate change resistance. Support will then be handled in-house by using the help desk to route any issues or concerns.

Finally, a panel will meet regularly (perhaps monthly) after implementation to review the progress and discuss enhancements that may be needed.

APPENDIX I

Input/Output Function Description and Function Points Count

Category	SubCategory	Required Form	No. of Function Points
	Industrial Manufacturing	Building Permit Application	1
	Interior Remodel	Building Permit Application for Each Interior Remodel	1
Commercial	Office & Professional	Building Permit Application	1
commercial	Retail Buildings	Building Permit Application	1
	Storage & Warehouse Building	Building Permit Application	1
•	Tenant Improvements	Building Permit Application for Each Improvement	1
Total Comme	ercial Input Function Points	and the season that the season to be a season to be	6
	Input/Output Functions I	Description and Function Point Count (continued)	
	Apartments	Building Permit application [BAP1]	1
	Condominiums	Building Permit Application	1
	Custom Residential	Building Permit Application	1
	Residential Addition	Building Permit Application	1
Residential	Single Family Standard Plan	Building Permit Application	1
	Single Family Production	Debris Containment Form	1
	Single Family Model	Building Permit Application and Debris Containment Form	2
	Townhouse	Building Permit Application	1
Total Resider	ntial Input Function Points	Carlotte and Manufiles	9

	Civil Improvements	Civil Improvement Plan Submittal Form; Bond & Inspection Fee Form	2
	Subdivision, Multi-Family And		1
	Hydrology Studies	Hydrology Study Application; Standard Form 1	2
D:1 - D i	Standard Barricade *	110	0
Site Design	Traffic*		0
	Streetlight*		0
	Civil Improvement Permit	Project Cancellation Application	1
	Traffic Study	Traffic Impact Analysis Submittal Form	1
	Stockpile Permit	Stockpile Permit Application; Construction Permit	3
Total Site De	sign Function Points		10

	Input/Output Functions I	Description and Function Point Count (continued)	
	Smoke Control Plan Review	Smoke Control Plan	1
	Smoke Control Panel Permit	Smoke Control Panel Permit Application	1
	Outdoor Pyrotechnic Displays	Outdoor Pyrotechnic Displays Permit Application	1
	Medical Gas Permit	Medical Gas Permit Application	1
	Residential Fire Sprinkler Plan	Fire Sprinkler Plan Review Checklist	1
Fire Safety	Commercial Fire Sprinkler	Fire Alarm Annunciator Permit Application	1
	Fire Alarm Systems	Fire Alarm Permit Application	1
	Civil Plans Initial Review	Preliminary Plan for a Civil Review	1
	One & Two Family Dwellings - Sprinkler System Underground	F240 Permit Worksheet	1
	Blasting Permit	Blasting Permit Application	1
Total Fire Sa	fety Function Points	150	10

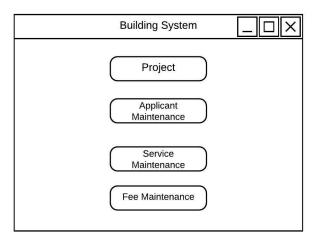
	Retaining Walls and Fences	Building Permit Application	1
	Construction Trailer Plan Submittal	Building Permit Application	1
Other	Gate Permit	F080 and F085 Permit Applications	2
Other	Pool and Spa	Building Permit Application	1
	Sales Trailer Permit Sales Trailer Permit Application		1
	Seasonal Lots Christmas	Application for Temporary Outside Sales	1
	Signs	Sign Permit Application	1
Total Oth	er Function Points	1001 2 1000 1000	8
Total Input Function Points			43

Contracted work. Procurement process is applicable.

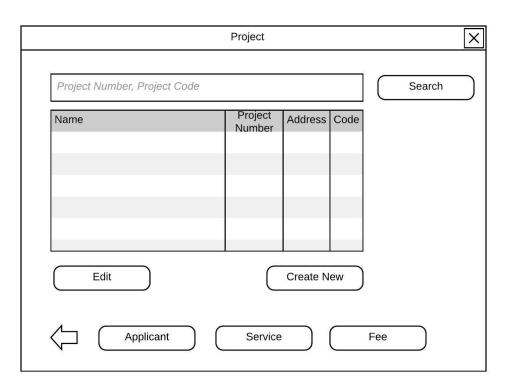
APPENDIX 2

UI Design Mockups

1 - Main Menu



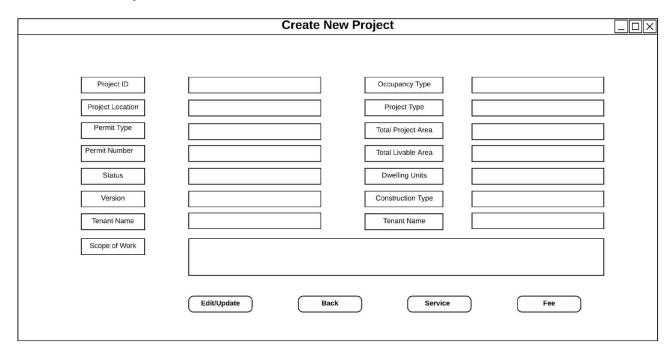
2 – Project Sub-Menu



2a – Edit Project Screen

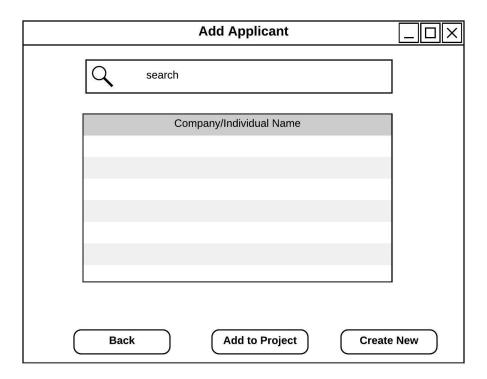
	Edit Project	
Project ID	Оссиралсу Туре	
Project Location	Project Type	
Permit Type	Total Project Area	
Permit Number	Total Livable Area	
Status	Dwelling Units	
Version	Construction Type	
Tenant Name	Tenant Name	
Scope of Work		
	Edit/Update Back Service Fee	\supset

2b - Create New Project Screen



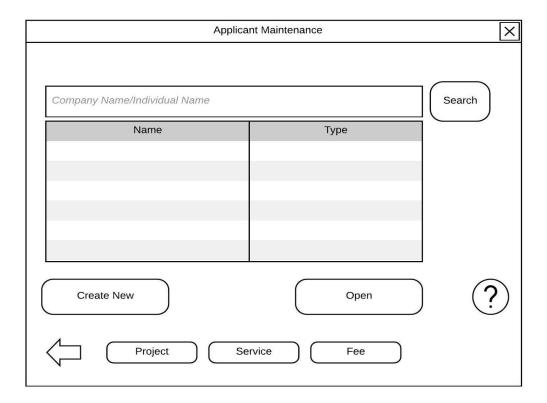
Page 59 Group #3

2c – Add Applicant Screen



3 – Applicant Maintenance Sub-Menu

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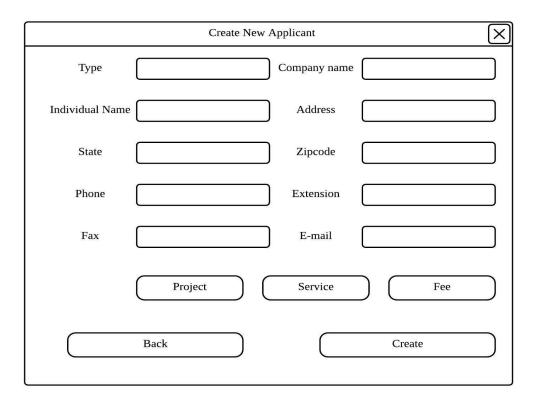


3a – Edit Applicant Screen

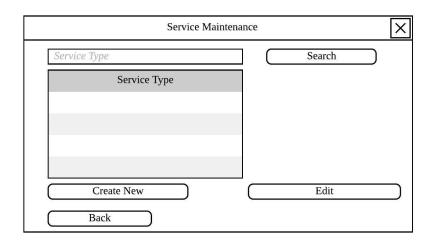
	Edit Ap	plicant	X
Туре		Company name	
Individual Name		Address	
State		Zipcode	
Phone		Extension	
Fax		E-mail	
	Project	Service	Fee
	Back		Save

3b - Create New Applicant Screen

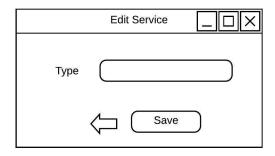
Group #3 Page 61 Dwayne Rennels, Dhiraj Sain, Lily Seigworth, David Vineyard, Chih-Hui "Kevin" Weng, Guolin "Ted" Zhang



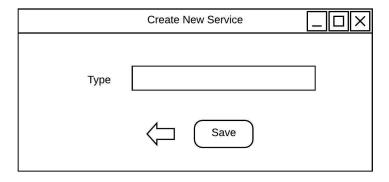
4 – Service Maintenance Sub-Menu



4a – Edit Service Screen



4b – Create New Service Screen

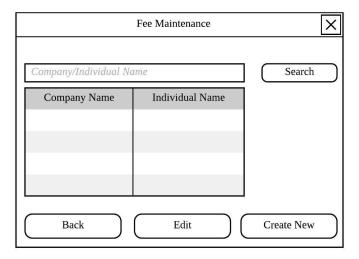


Group #3

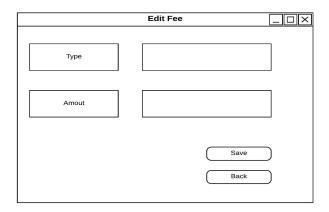
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Purgue Barrada Phinai Sain Lilly Sainwarth David Vincount Chile Uni "Kauin" Wang Sudin "Tali" Than

5 – Fee Maintenance Sub-Menu



5a – Edit Fee Screen



5b – Create New Fee Screen

	Create New Fee	
Туре		
Amout		
	Save	