

# Recruitment Case Study

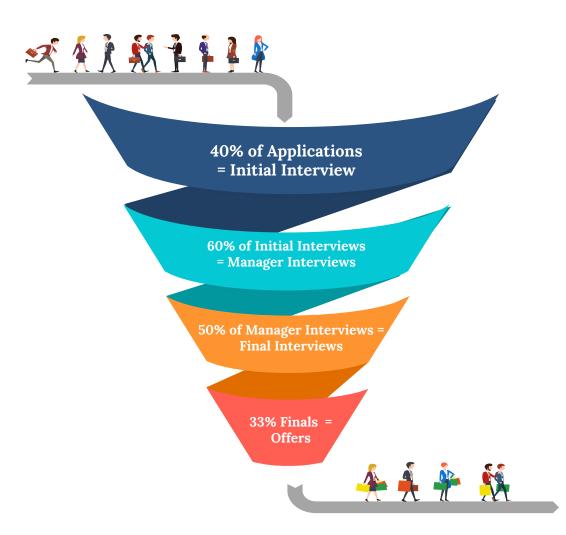
#### **Responding to Attrition**

It's vital for the recruiting team to be able to quickly pivot and adapt to the ever changing needs of the business, while also leveraging data to make informed decisions. The sales team is on "monthly recurring revenue" or "MRR" with monthly quotas. Therefore, it's important to recruit hires on a monthly cadence as well as track by quarter; we have monthly and quarterly hiring targets. Often, that requires the team to shift priorities and try out new approaches to hit hiring goals under a tight timeline.

The Sales Org had a recent unexpected spike in attrition due to promotions internally. As a result, the company has to hire 20 Mid-Market Account Executives in a month as backfills to support this shift in the business. There are 5 recruiters who recruit for sales roles in North America.

We turn to a dashboard with key metrics to leverage in order to understand the state of the sales recruiting funnel, diagnose issues and identify areas of opportunity.

#### **Interview Conversion Rates**



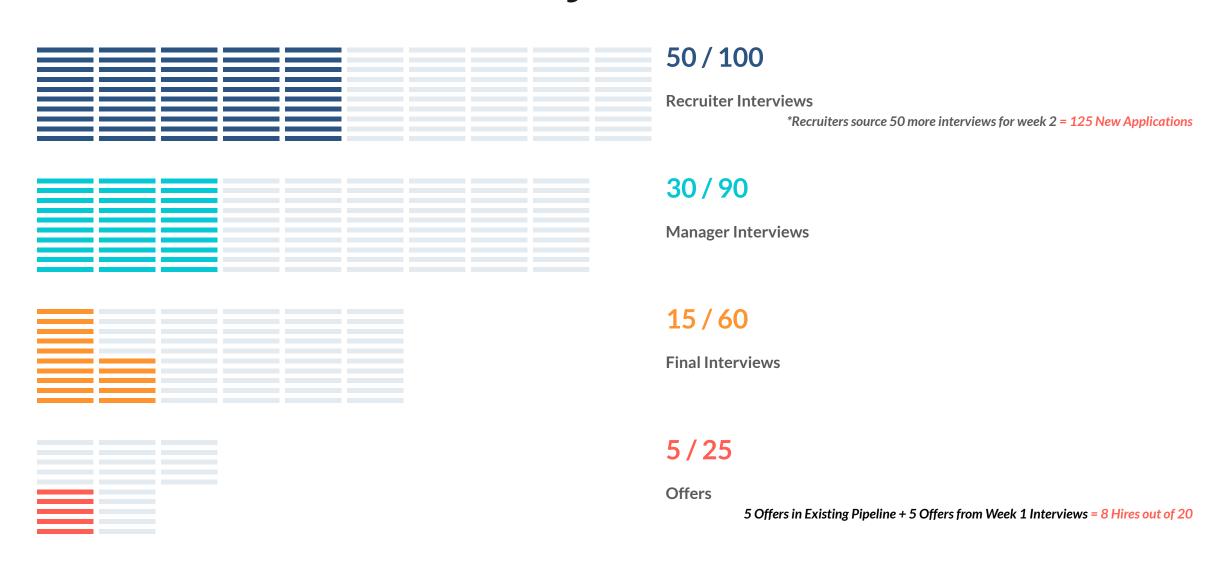
40%	40% of all Applications advance to interview stages
24%	24% of all Applications advance to Technical Interviews with Managers
12%	12% of all Applications advance to Final Interviews
4%	4% of all Applications will be extended an offer
3%	3% of all Applications result in hires [85% Offer Acceptance Rate]

#### Existing Pipeline: Candidates at Various Interview Stages

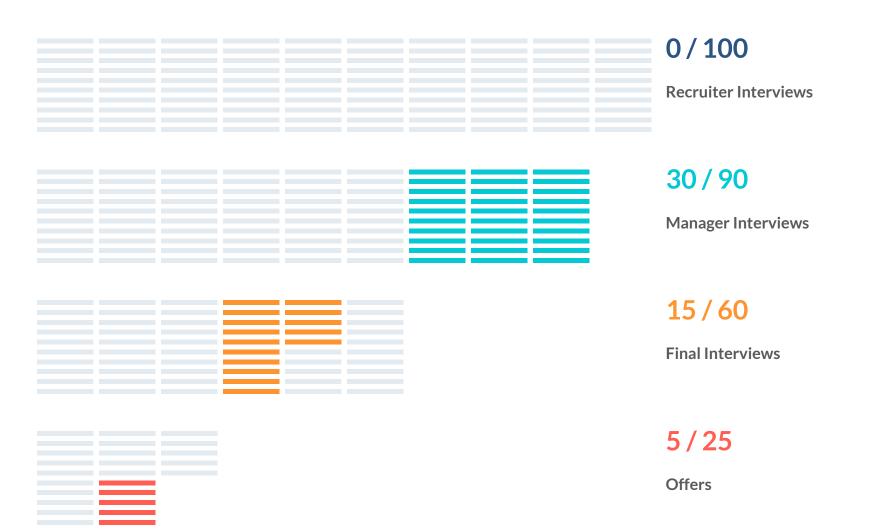


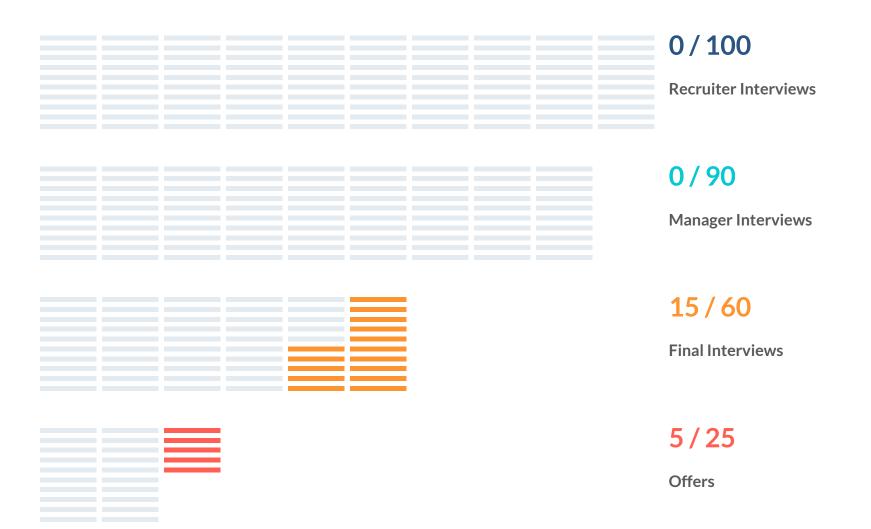
#### Hiring Surge Plan - Executive Summary

- → Target: 20 hires in 30 days (Mid-Market AEs, NA)
- → Pipeline forecast: 16 hires → Net-new needed: 4
- → Required stage counts: Screens 100 HM 90 Finals 60 Offers 25 Hires 20
- → Funnel assumption:  $40\% \rightarrow 60\% \rightarrow 50\% \rightarrow 33\% \rightarrow 85\%$  (apps $\rightarrow$ screen $\rightarrow$ HM $\rightarrow$ final $\rightarrow$ accept)
- $\rightarrow$  Back-solve for net-new 4 hires  $\Rightarrow$  ~125 applications, 50 screens, 30 HM interviews, 15 finals, 5 offers
- → Plan highlights: 2-week sourcing/referral push; HM interview blocks; reminders & scorecard nudges (2h/24h/48h); weekly 'Insight→Action' review









#### Sourcing Sensitivity - Net New Apps for 50 Screens

- → If Apps: Screen Ratio = 35% ~145 New Applications

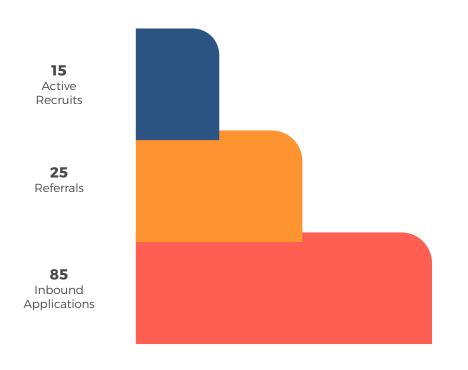
### **Sourcing Analytics**



**Where Applicants Come From** 

Where Hires Come From

### Sourcing Strategy: 125 New Applicants



#### **Each Recruiter Will...**

- Actively Source & Interview 3 Passive
  Candidates
- Source & Interview 5 Referrals
- Interview 10 Pipeline Candidates in Week 1
- Interview 10 New Candidates in Week 2

#goals

Let's discuss!

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