## **Circularity Scorecard Summary**

Filled in by: iris

Filled in for: test company

Risk driver 1: Ability of Management Team

Overwrite: Medium fit fo the job

Risk driver 2: Suitability of product for Circularity

2.1 Suitability of product for circular (PaaS) proposition:

Product is not very suitable for a circular (PaaS) proposition

2.2 Incentives to optimise use of products:

Fixed periodic fee

Risk Driver score: Not suited

Risk driver 3: Security of resources

3.1 Dependency on critical raw materials:

Product uses materials with relatively fast peak extraction year (< 2031)

3.2 Ownership/control over resources (natural hedge):

Majority is sales/external lease model

3.3 Type of relationship with value chain:

Transactional

Risk Driver score: Hardly secure

Risk driver 4: Circularity of asset

4.1 Design & Upgradability:

Not modular and not able to upgrade

4.2 Circular material use product:

<25% non-virgin / bio-based materials

4.3 Durability:

Not durable

4.4 Ease of repair:

No repair option

Risk Driver score: Not circular

## Risk driver 5: Robustness of contract

5.1 Contract length of portfolio:

< 3 months

5.2 Contract term flexibility (portfolio average):

< 3 months cancellation option

5.3 Financial incentives for contract renewal:

No incentives for contract renewal

Risk Driver score: Not robust

Risk driver 6: Market competitiveness

6.1 Access to market (entry barriers):

Easy accessible market (no or few entry barriers)

6.2 Level of competition:

Mature market with lots of competitors

6.3 Circular marketshare:

Share of company <10% of total (circular) market

6.4 Compliance to (future) green policies:

Company is not regarded as sustainable in current and future policies

Risk Driver score: Not competitive

Final Circularity Risk Score: 78.9 / 100