DATA SCIENCE FOR SUPPLY CHAIN FORECASTING

by Diego Beteta







Intro

Pasado

Empresas tecnológicas proporcionaron software de pronóstico estadístico, basados en suavización exponencial, que permitieron a las empresas utilizarlas como el pilar de sus procesos S&OP.

Presente

Debido al aumento de la potencia computacional, grandes conjuntos de datos, mejores modelos de pronóstico y disponibilidad de herramientas gratuitas, las empresas pueden ser cada vez más competitivas.

Con modelos de **Machine Learning (ML)** construidos en Python, es posible aportar a cualquier negocio más valor que cualquier software de pronóstico disponible en el mercado.

Futuro

Los 'demand planners' tendrán que aprender a trabajar con modelos de pronóstico avanzados basados en ML y podrán agregarles valor a medida que comprendan las deficiencias de ML.

"Si Excel es una navaja suiza, Python es un ejército completo de máquinas de construcción que esperan instrucciones de cualquier científico de datos."

Excel vs Python

Es necesario un cambio de paradigma para pasar aproximaciones manuales realizadas en Excel a modelos potentes automatizados en Python.

Python permite realizar cálculos en grandes conjuntos de datos de forma rápida y automatizada. Viene con muchas bibliotecas:

- Análisis de datos (pandas)
- Cálculos científicos (Numpy/SciPy)
- Machine Learning (scikit-learn)

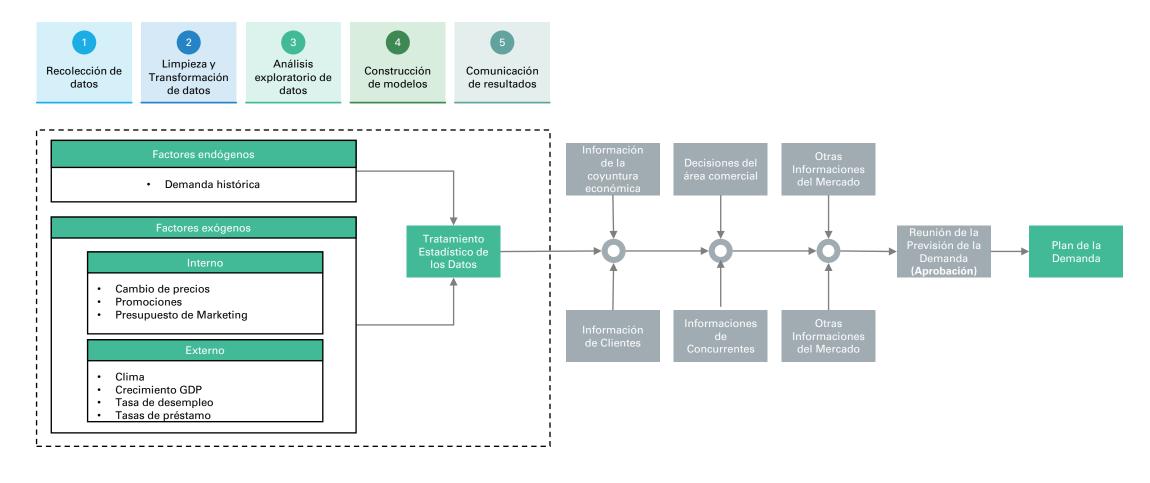
Beneficios de aplicar 'Data Science' en el pronóstico de la demanda:

- Escalabilidad
- Automatización
- Rentabilidad

CONTENT

Application of Data Science in Demand Management
Old-School Statistics vs Machine Learning
Forecast KPI
Hands-on
Wrap-up

Application of Data Science in Demand Management



Old-School Statistics vs Machine Learning

C

Statistical Forecasting

- Permite ver y entender los patrones de la demanda (variación aleatoria, tendencia y estacionalidad)
- Sólo permite procesar un producto a la vez
- No permite evaluar la relación de datos externos con datos históricos de la demanda

Modelos de pronóstico

- 1. Moving Average
- 2. Exponential Smoothing
- 3. Double Exponential Smoothing
- 4. Double Exponential Smoothing with Damped Trend
- 5. Triple Exponential Smoothing
- 6. Tripple Additive Exponential Smoothing

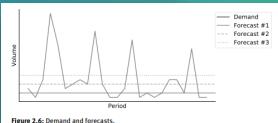
Machine Learning

- No proporciona ninguna explicación ni comprensión de los diferentes patrones de demanda
- Sólo se enfoca en obtener la respuesta correcta
- Permite procesar una gran cantidad de productos a la vez
- Permite evaluar la relación de datos externos con datos históricos de la demanda

Modelos de pronóstico

- 1. Linear Regression
- 2. Tree
- 3. Forest
- 4. Extremely Randomized Trees
- 5. Adaptative Boosting
- 6. Extreme Gradient Boosting

Accurate Not Accurate paseign paseign



rigule 2.6: Delilalid alid lorecasi

Table 2.1: KPI comparison.

	Forecast #1	Forecast #2	Forecast #
Bias	-3.9	-1.9	0.
MAPE	64%	109%	1809
MAE	4.4	4.1	4.
RMSE	7.1	6.2	5.

Forecast KPI

Definir la calidad del pronóstico mediante la evaluación de sus KPI es importante porque nos permite:

- Dimensionar la confiabilidad de cada técnica de pronóstico
- Mejorar la calidad de cada técnica mediante la optimización de sus parámetros
- Comparar diferentes técnicas optimizadas y definir las más adecuada para nuestros productos.
- Supervisar constantemente las técnicas utilizadas

Adaptabilidad

No existe un modelo de pronóstico perfecto que pueda vencer a cualquier otro modelo para cualquier tipo de negocio.

Adaptar los modelos de pronóstico a su conjunto de datos de demanda permitirá lograr un mejor nivel de precisión que mediante el uso de herramientas de caja negra.

Los modelos de Machine Learning deben adaptarse a los patrones de demanda de sus productos.

Forecast KPI

0

BIAS

Average Error

- El sesgo promedio de un pronóstico se define como su error promedio.
- Nos indica si, en promedio, subestimamos o sobrestimamos la demanda.
- Un valor relativamente bajo (%) indica que la técnica no tiene sesgo, no sobrestima ni subestima consistentemente la demanda.

MAPE

Mean Absolute Percentage Error

- Es especialmente útil cuando los valores de la demanda real son muy grandes.
- MAPE divide cada error individualmente por la demanda, por lo que está sesgado: un pronóstico extremadamente bajo sólo puede resultar en un error máximo de 100%, mientras que cualquier pronóstico demasiado alto no se limitará a un porcentaje de error específico (>100%)
- Debido a esto, la optimización de MAPE dará como resultado un pronóstico que muy probablemente subestime la demanda. ¡Evita usar MAPE!

MAE

Mean Absolute Error

- Mide la precisión del pronóstico al promediar las magnitudes de los errores absolutos del pronóstico de cada periodo de tiempo.
- Nos indica qué tan lejos, en promedio, están nuestros pronósticos de la demanda mediana.
- Un valor relativamente alto (%) indican que se tiene una pésima calidad de pronóstico.

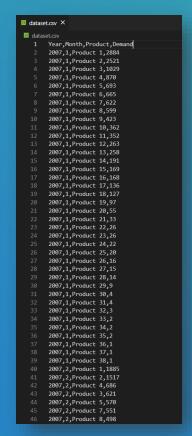
RMSE

Root Mean Square Error

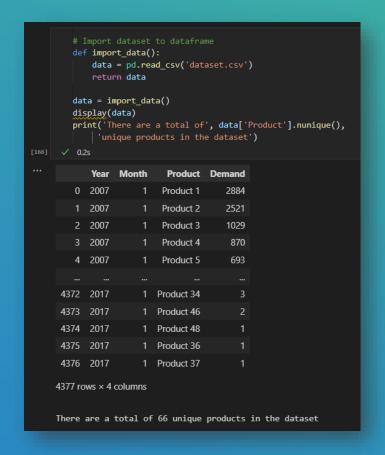
- RMSE le da más importancia a los errores más grandes, mientras que MAE le da la misma importancia a cada error.
- Nos indica qué tan lejos, en promedio, están nuestros pronósticos de la demanda promedio.
- Un gran error es suficiente para obtener un RMSE muy malo (alto %).

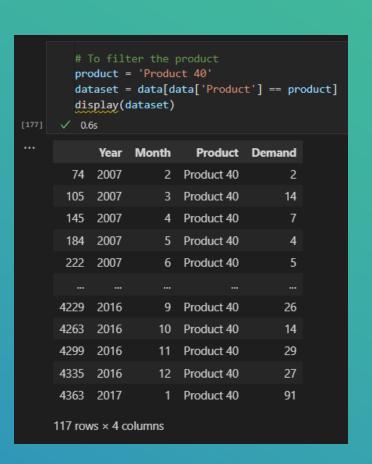
HANDS-ON

IMPORT, TRANSFORM AND FILTER DATA









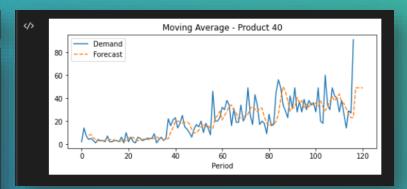
DATA SCIENCE FOR SUPPLY CHAIN FORECASTING

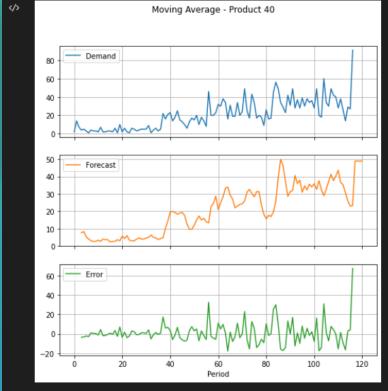
0

HANDS-ON 1 MOVING AVERAGE

d = dataset['Demand'].tolist() # Convert dataframe column to a list
df = moving average(d, extra periods=4, n=3) # Call our new function

_	_	_	_				
Moving	Average	Forecast -	Product 40				
	Demand	Forecast	Error				
Period							
0	2.0	NaN	NaN				
1	14.0	NaN	NaN				
2	7.0	NaN	NaN				
3	4.0	7.666667	-3.666667				
4	5.0	8.333333	-3.333333				
116	91.0	23.333333	67.666667				
117	NaN	49.000000	NaN				
118	NaN	49.000000	NaN				
119	NaN	49.000000	NaN				
120	NaN	49.000000	NaN				
[121 r	ows x 3 o	olumns1					
Moving	Average	KPI - Produ	ıct 40				
Bias: 0.89, 4.27%							
MAPE: 50.79%							
MAE: 7.28, 34.87%							
	11.45, 54						
NIDL:		-100/6					



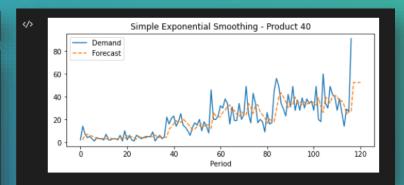


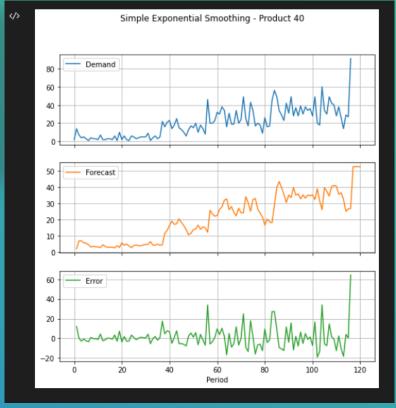
HANDS-ON

2 SIMPLE EXPONENTIAL SMOOTHING

d = dataset['Demand'].tolist() # Convert dataframe column to list
df = simple_exp_smooth(d, extra_periods=4, alpha=0.4)

 Simple	Exponent	ial Smoothi	ng Forecast	- Product 40				
	Demand	Forecast	Error					
Period								
0	2.0	NaN	NaN					
1	14.0	2.000000	12.000000					
2	7.0	6.800000	0.200000					
3	4.0	6.880000	-2.880000					
4	5.0	5.728000	-0.728000					
116	91.0	26.756136	64.243864					
117	NaN	52.453682	NaN					
118	NaN	52.453682	NaN					
119	NaN	52.453682	NaN					
120	NaN	52.453682	NaN					
[121 ro	ws x 3 c	olumns]						
Simple Exponential Smoothing KPI - Product 40								
Bias: 1.09, 5.26%								
MAPE: 50.94%								
MAE: 7.23, 34.93%								
RMSE: 1	1.27, 54	.45%						





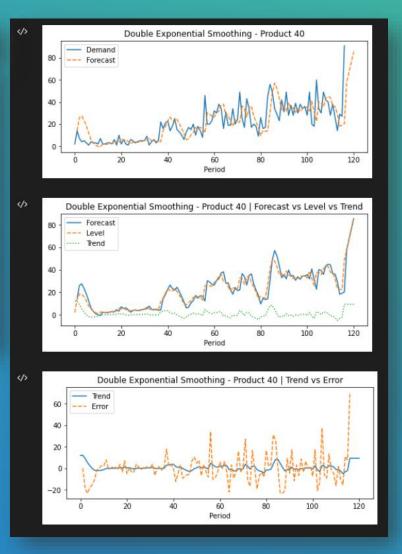
HANDS-ON

3 DOUBLE EXPONENTIAL SMOOTHING

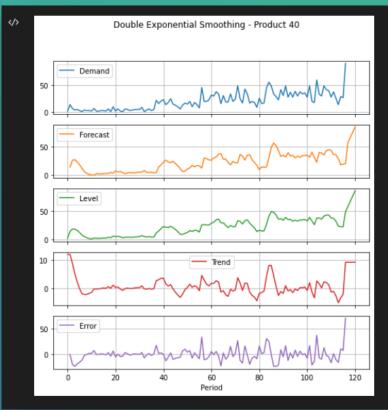
= dataset['Demand'].tolist() # Convert dataframe column to a list df = double exp smooth(d, extra periods=4, alpha=0.4, beta=0.4) Double Exponential Smoothing Forecast - Product 40 Demand Forecast Trend Period 2.0 2.000000 12.000000 116 91.0 20.161385 48.496831 9.235834 70.838615 117 9.235834 118 9.235834 NaN 119 9.235834 NaN 85.440169 85.440169 9.235834 NaN [121 rows x 5 columns] Double Exponential Smoothing KPI - Product 40 Bias: -0.15, -0.72% MAPE: 76.64% MAE: 8.66, 41.86% RMSE: 13.07, 63.19%

Level: es el valor medio en torno al cual varía la demanda a lo largo del tiempo.

Trend: es la variación promedio del nivel de la serie temporal entre dos periodos consecutivos.



DATA SCIENCE FOR SUPPLY CHAIN FORECASTING



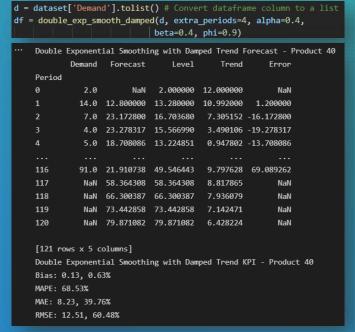
Relación tendencia-error: la tendencia disminuye cuando el error es positivo y la tendencia aumenta cuando el error es negativo. La intuición es que nuestro modelo aprende de sus errores.

Si el modelo subestima la última demanda, aumentará la tendencia. Si sobrestima la última demanda, disminuirá la tendencia.

HANDS-ON

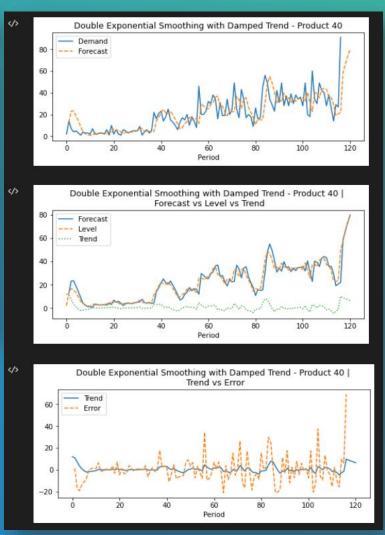
4 DOUBLE EXPONENTIAL SMOOTHING WITH DAMPED TREND

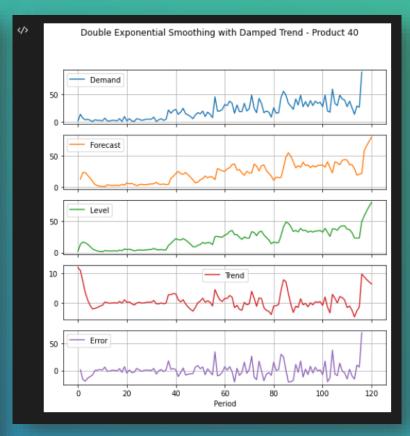
DATA SCIENCE FOR SUPPLY CHAIN **FORECASTING**



Factor de amortiguamiento (phi):

Reducirá exponencialmente la tendencia a lo largo del tiempo. Este nuevo modelo se olvida de la tendencia con el paso del tiempo. O que el modelo recuerde solo una fracción (phi) de la tendencia estimada anterior.



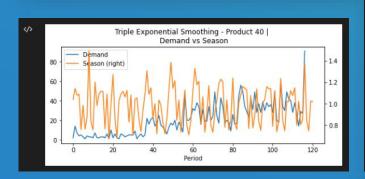


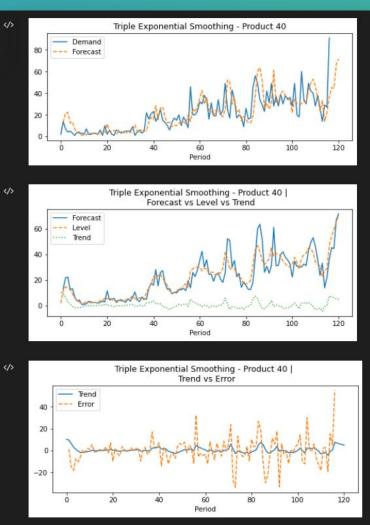
HANDS-ON

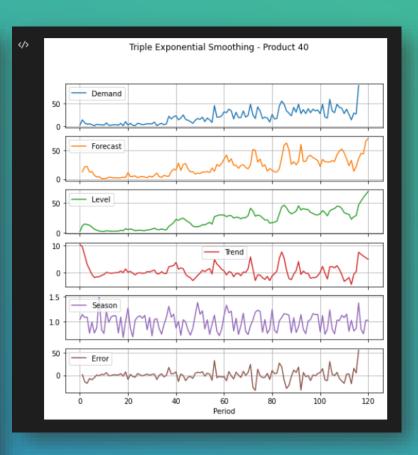
5 TRIPLE EXPONENTIAL SMOOTHING

d = dataset['Demand'].tolist() # Convert dataframe column to a list df = triple exp smooth mul(d, slen=12, extra periods=4, alpha=0.4,

				beta=0.4,	phi=0.9,	gamma=0.2	2)		
	Triple	Exponent	ial Smoothi	ng Forecast	- Product	40			
		Demand	Forecast	Level	Trend	Season	Error		
	Period								
	0	2.0	NaN	1.924187	10.336338	1.039400	NaN		
	1	14.0	12.819718	11.640345	9.468086	1.141876	1.180282		
	2	7.0	21.743069	14.693320	6.333956	1.078438	-14.743069		
		4.0	22.192582	13.706649	3.025668	1.088198	-18.192582		
	4	5.0	12.426984	12.502056	1.152023	0.756371	-7.426984		
	116	91.0	36.021133	46.968460	7.473446	1.375607	54.978867		
	117	NaN	45.102712	53.694561	6.726101	0.839987	NaN		
	118	NaN	44.534721	59.748052	6.053491	0.745375	NaN		
	119	NaN	66.744360	65.196194	5.448142	1.023746	NaN		
	120	NaN	71.466505	70.099522	4.903328	1.019501	NaN		
	[121 rd	ows x 6 c	olumns]						
	Triple	Exponent	ial Smoothi	ng KPI - Pr	oduct 40				
	Bias: -0.24, -1.17%								
	MAPE: 70.45%								
Γ	MAE: 7.	.96, 38.4	7%						
	RMSE: 1	11.99, 57	.94%						

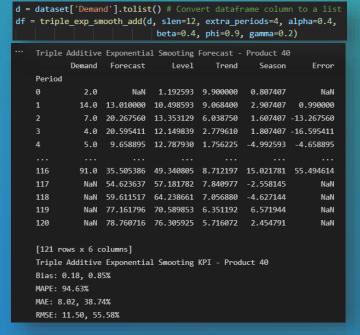


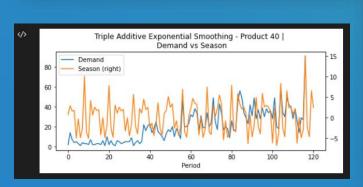


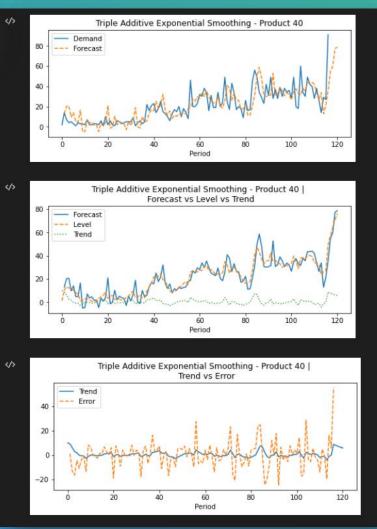


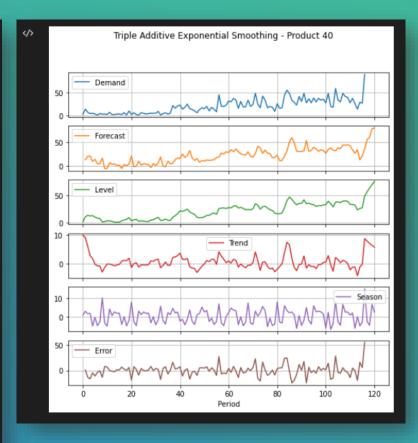
HANDS-ON

6 TRIPLE ADDITIVE EXPONENTIAL SMOOTHING









HANDS-ON

DEFINE THE BEST MODEL FOR OUR PRODUCT OPTIMAL RMSE

```
DATA SCIENCE FOR SUPPLY CHAIN FORECASTING
```

```
def exp_smooth_opti_rmse(d, extra_periods=6, slen=12):
  params = [] # contains all the different parameter sets
  dfs = [] # contains all the DataFrames returned by the different models
  for alpha in [0.05, 0.1, 0.2, 0.3, 0.4, 0.5, 0.6]:
      df = simple_exp_smooth(d, extra_periods=extra_periods, alpha=alpha)
      params.append(f'Simple Exponential Smoothing, alpha: {alpha}')
      dfs.append(df)
      RMSE = np.sqrt((df['Error']**2).mean())
      KPIs.append(RMSE)
      for beta in [0.05, 0.1, 0.2, 0.3, 0.4]:
          df = double exp smooth(d, extra periods=extra periods, alpha=alpha, beta=beta)
          params.append(f'Double Exponential Smoothing, alpha: {alpha}, beta: {beta}')
          dfs.append(df)
          RMSE = np.sqrt((df['Error']**2).mean())
             df = double exp smooth damped(d, extra periods=extra periods, alpha=alpha, beta=beta, phi=phi)
              params.append(f'Double Exponential Smoothing with Damped Trend, alpha: {alpha}, beta: {beta}, phi: {phi}')
              RMSE = np.sqrt((df['Error']**2).mean())
              KPIs.append(RMSE)
              for gamma in [0.05, 0.1, 0.2, 0.3]:
                  df = triple exp smooth mul(d, slen=slen, extra periods=extra periods, alpha=alpha, beta=beta, phi=phi, gamma=gamma)
                  params.append(f'Triple Exponential Smoothing, alpha: {alpha}, beta: {beta}, phi: {phi}, gamma: {gamma}')
                  dfs.append(df)
                  RMSE = np.sqrt((df['Error']**2).mean())
                  KPIs.append(RMSE)
                  df = triple_exp_smooth_add(d, slen=slen, extra_periods=extra_periods, alpha=alpha, beta=beta, phi=phi, gamma=gamma)
                  params.append(f'Triple Additive Exponential Smoothing, alpga: {alpha}, beta: {beta}, gamma: {gamma}')
                  dfs.append(df)
                  RMSE = np.sqrt((df['Error']**2).mean())
                  KPIs.append(RMSE)
              mini = np.argmin(KPIs)
  print(f'Best solution found: {params[mini]}. RMSE:', round(KPIs[mini], 2))
  return dfs[mini]
```

```
# Forecast
d = dataset['Demand'].tolist() # Convert dataframe column to a list
df = exp_smooth_opti_rmse(d, extra_periods=6, slen=12)
df.index.name = 'Period'
print(df)
```

··· Best solution found: Triple Exponential Smoothing, alpha: 0.3, beta: 0.05, phi: 0.7, gamma: 0.05. RMSE: 10.01

	Demand	Forecast	Level	Trend	Season	Error
Period						
0	2.0	NaN	1.924187	10.336338	1.039400	NaN
1	14.0	10.459155	10.089894	7.281950	1.141876	3.540845
2	7.0	16.378525	12.578342	4.966919	1.078438	-9.378525
3	4.0	17.471222	12.341370	3.291153	1.088198	-13.471222
4	5.0	11.077185	12.234778	2.183287	0.756371	-6.077185
118	NaN	31.881295	41.689297	0.234740	0.764736	NaN
119	NaN	48.024932	41.853615	0.164318	1.147450	NaN
120	NaN	44.270222	41.968638	0.115023	1.054841	NaN
121	NaN	48.782631	42.049153	0.080516	1.160133	NaN
122	NaN	45.687254	42.105514	0.056361	1.085066	NaN
[123 rows x 6 columns]						

) (

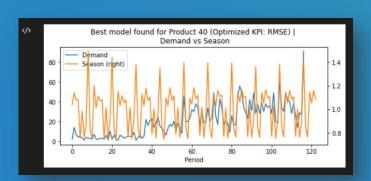
0

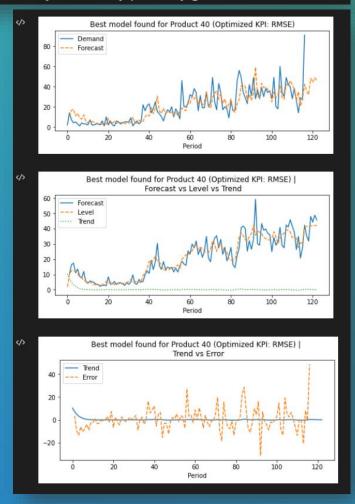
HANDS-ON

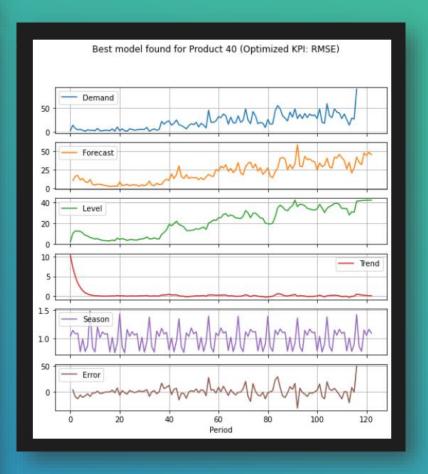
DEFINE THE BEST MODEL FOR OUR PRODUCT OPTIMAL RMSE

··· Best solution found: Triple Exponential Smoothing, alpha: 0.3, beta: 0.05, phi: 0.7, gamma: 0.05. RMSE: 10.01

DC.	36 3016	icion lo		pie Expo	nenciai	JIIIOOCIIIII	5)	
 Triple	Exponent	ial Smoothi	ng Forecast	- Product	40			
	Demand	Forecast	Level	Trend	Season	Error		
Period								
0	2.0	NaN	1.924187	10.336338	1.039400	NaN		
1	14.0	10.459155	10.089894	7.281950	1.141876	3.540845		
2	7.0	16.378525	12.578342	4.966919	1.078438	-9.378525		
	4.0	17.471222	12.341370	3.291153	1.088198	-13.471222		
4	5.0	11.077185	12.234778	2.183287	0.756371	-6.077185		
116	91.0	42.237217	41.119215	0.479061	1.424462	48.762783		
117	NaN	35.363314	41.454557	0.335343	0.853062	NaN		
118	NaN	31.881295	41.689297	0.234740	0.764736	NaN		
119	NaN	48.024932	41.853615	0.164318	1.147450	NaN		
120	NaN	44.270222	41.968638	0.115023	1.054841	NaN		
							1	
[121 r	ows x 6 c	olumns]						
Triple	Exponent	ial Smoothi	ng KPI - Pr	oduct 40				
Bias:	0.42, 2.0	3%						
MAPE: 67.47%								
MAE: 6	.67, 32.2	3%						
RMSE:	10.01, 48	.40%						







HANDS-ON

DEFINE THE BEST MODEL FOR OUR PRODUCT OPTIMAL MAE

```
DATA SCIENCE FOR SUPPLY CHAIN FORECASTING
```

```
def exp_smooth_opti_mae(d, extra_periods=6, slen=12):
   for alpha in [0.05, 0.1, 0.2, 0.3, 0.4, 0.5, 0.6]:
      df = simple_exp_smooth(d, extra_periods=extra_periods, alpha=alpha)
      params.append(f'Simple Exponential Smoothing, alpha: {alpha}')
      dfs.append(df)
       MAE = df['Error'].abs().mean()
      KPIs.append(MAE)
      for beta in [0.05, 0.1, 0.2, 0.3, 0.4]:
           df = double exp smooth(d, extra periods=extra periods, alpha=alpha, beta=beta)
           params.append(f'Double Exponential Smoothing, alpha: {alpha}, beta: {beta}')
           dfs.append(df)
           KPIs.append(MAE)
           for phi in [0.7, 0.75, 0.8, 0.85, 0.9, 0.95, 1.00]: # To forget the trend over time
              df = double_exp_smooth_damped(d, extra_periods=extra_periods, alpha=alpha, beta=beta, phi=phi)
               params.append(f'Double Exponential Smoothing with Damped Trend, alpha: {alpha}, beta: {beta}, phi: {phi}')
               dfs.append(df)
               MAE = df['Error'].abs().mean()
               KPIs.append(MAE)
               for gamma in [0.05, 0.1, 0.2, 0.3]:
                   df = triple_exp_smooth_mul(d, slen=slen, extra_periods=extra_periods, alpha=alpha, beta=beta, phi=phi, gamma=gamma)
                   params.append(f'Triple Exponential Smoothing, alpha: {alpha}, beta: {beta}, phi: {phi}, gamma: {gamma}')
                   dfs.append(df)
                   MAE = df['Error'].abs().mean()
                   KPIs.append(MAE)
                   df = triple_exp_smooth_add(d, slen=slen, extra_periods=extra_periods, alpha=alpha, beta=beta, phi=phi, gamma=gamma)
                   params.append(f'Triple Additive Exponential Smoothing, alpga: {alpha}, beta: {beta}, gamma: {gamma}')
                   dfs.append(df)
                   MAE = df['Error'].abs().mean()
                   KPIs.append(MAE)
               mini = np.argmin(KPIs)
   print(f'Best solution found: {params[mini]}. MAE:', round(KPIs[mini], 2))
   return dfs[mini]
```

```
# Forecast
d = dataset['Demand'].tolist() # Convert dataframe column to a list
df = exp_smooth_opti_mae(d, extra_periods=6, slen=12)
df.index.name = 'Period'
print(df)
```

Best solution found: Triple Exponential Smoothing, alpha: 0.4, beta: 0.05, phi: 0.7, gamma: 0.05. MAE: 6.59

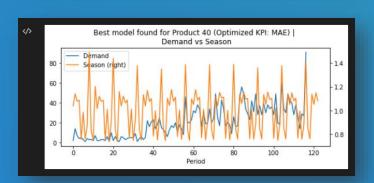
	Demand	Forecast	Level	Trend	Season	Error	
Perio	d						
0	2.0	NaN	1.924187	10.336338	1.039400	NaN	
1	14.0	10.459155	10.399985	7.297455	1.141876	3.540845	
2	7.0	16.724643	11.901268	4.927872	1.078438	-9.724643	
3	4.0	16.704688	10.680788	3.216011	1.088198	-12.704688	
4	5.0	9.781384	10.403403	2.124778	0.756371	-4.781384	
118	NaN	34.669020	45.594792	0.334064	0.760372	NaN	
119	NaN	52.226430	45.828637	0.233845	1.139603	NaN	
120	NaN	48.388994	45.992329	0.163691	1.052110	NaN	
121	NaN	53.054483	46.106912	0.114584	1.150684	NaN	
122	NaN	49.982213	46.187121	0.080209	1.082168	NaN	
[123	[123 rows x 6 columns]						

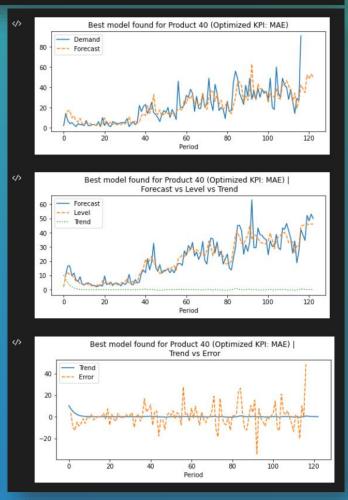
HANDS-ON

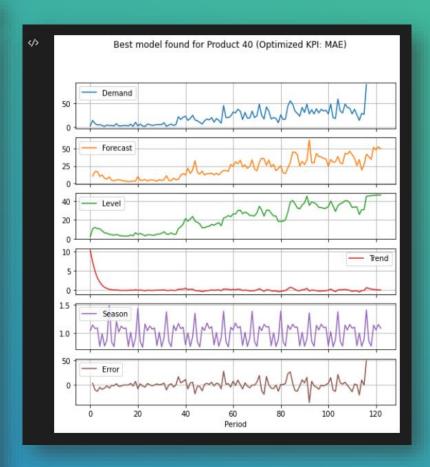
DEFINE THE BEST MODEL FOR OUR PRODUCT OPTIMAL MAE

··· Best solution found: Triple Exponential Smoothing, alpha: 0.4, beta: 0.05, phi: 0.7, gamma: 0.05. MAE: 6.59

<i>DC</i> .	,	cion roo	a <u></u>	ic Expoi	iciiciai	Jilloo Cilifii	ъ.	
 Triple	Exponent	ial Smoothi	ng Forecast	- Product	40			
	Demand	Forecast	Level	Trend	Season	Error		
Period								
0	2.0	NaN	1.924187	10.336338	1.039400	NaN		
1	14.0	10.459155	10.399985	7.297455	1.141876	3.540845		
2	7.0	16.724643	11.901268	4.927872	1.078438	-9.724643		
	4.0	16.704688	10.680788	3.216011	1.088198	-12.704688		
4	5.0	9.781384	10.403403	2.124778	0.756371	-4.781384		
116	91.0	42.262323	44.783494	0.681763	1.411670	48.737677		
117	NaN	38.460452	45.260728	0.477234	0.849753	NaN		
118	NaN	34.669020	45.594792	0.334064	0.760372	NaN		
119	NaN	52.226430	45.828637	0.233845	1.139603	NaN		
120	NaN	48.388994	45.992329	0.163691	1.052110	NaN		
[121 r	ows x 6 c	olumns]						
Triple	Exponent	ial Smoothi	ng KPI - Pr	oduct 40				
Bias: 0.38, 1.86%								
MAPE: 64.03%								
MAE: 6	.59, 31.8	37%						
RMSE:	10.10, 48	.79%						







HANDS-ON DEAL WITH OUTLIERS (AUTOMATICALLY)

La detección de valores atípicos es un asunto serio. Estos valores atípicos aparecen todo el tiempo en las cadenas de suministro modernas.

En su mayoría se deben a errores o una demanda excepcional. Si puede detectar valores atípicos y suavizarlos, hará un mejor pronóstico.

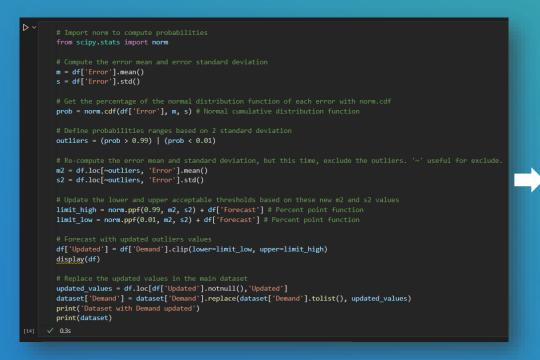
Marcar valores atípicos manualmente es un proceso que requiere mucho tiempo, es propenso a errores y no es gratificante; pocos planificadores de la demanda se tomarán el tiempo necesario para revisarlos.

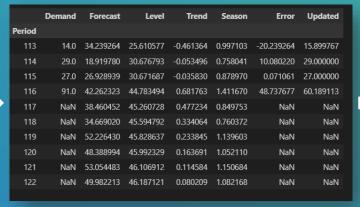
Por lo tanto, cuanto mayor sea el conjunto de datos, más importante es automatizar esta detección y limpieza.

DATA SCIENCE FOR SUPPLY CHAIN **FORECASTING**

Con el método de detección más inteligente, analizando la desviación estándar del error de pronóstico, podremos marcar los valores atípicos con mucha más precisión y reemplazarlos con una cantidad plausible.

Se tomará dos desviaciones estándar como límites para este método.



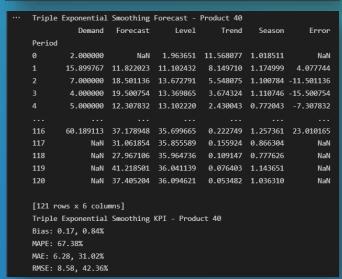


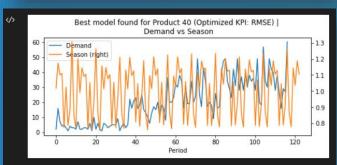
Dataset with Demand updated						
	Year	Month	Product	Demand		
74	2007	2	Product 40	2.000000		
105	2007	3	Product 40	15.899767		
145	2007	4	Product 40	7.000000		
184	2007	5	Product 40	4.000000		
222	2007	6	Product 40	5.000000		
4229	2016	9	Product 40	26.000000		
4263	2016	10	Product 40	15.899767		
4299	2016	11	Product 40	29.000000		
4335	2016	12	Product 40	27.000000		
4363	2017	1	Product 40	60.189113		

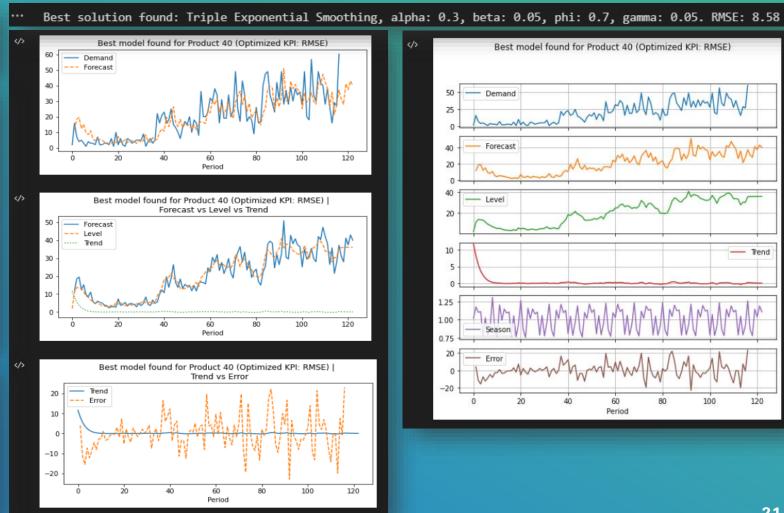
HANDS-ON

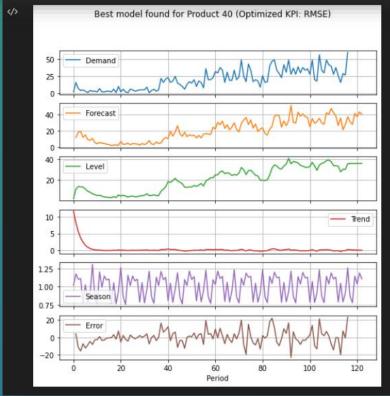
DEFINE THE BEST MODEL FOR OUR PRODUCT **OPTIMAL RMSE (WITHOUT OUTLIERS)**

```
d = dataset['Demand'].tolist() # Convert dataframe column to a list
df = exp smooth opti rmse(d, extra periods=6, slen=12)
df.index.name = 'Period'
print(df)
```







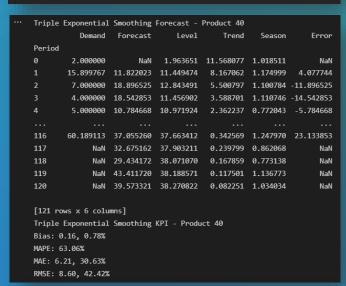


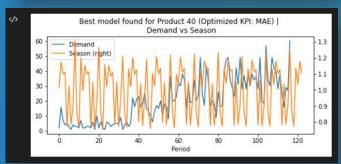
HANDS-ON

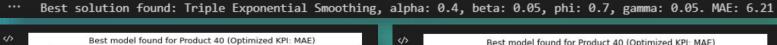
DEFINE THE BEST MODEL FOR OUR PRODUCT **OPTIMAL MAE (WITHOUT OUTLIERS)**

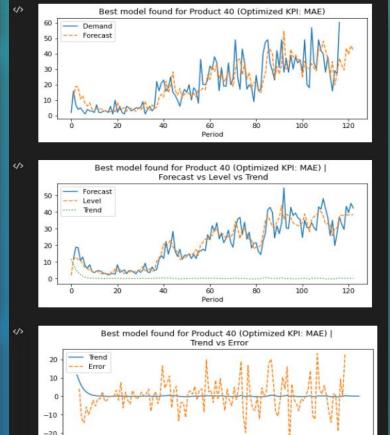
DATA SCIENCE FOR SUPPLY CHAIN **FORECASTING**

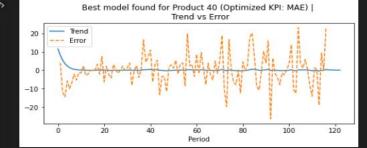
d = dataset['Demand'].tolist() # Convert dataframe column to a list df = exp_smooth_opti_mae(d, extra_periods=6, slen=12) df.index.name = 'Period' print(df)

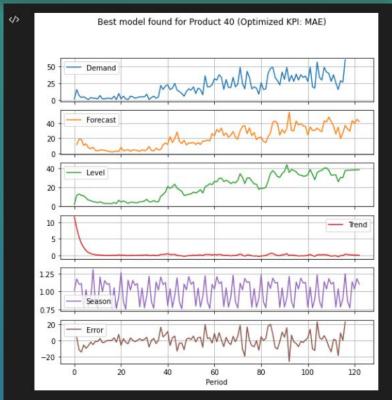












O

WRAP-UP THE ANALYSIS

De los 65 únicos productos del conjunto de datos, se escogió aleatoriamente el producto # 40.

Detectando y reemplazando con cantidades plausibles a las demandas atípicas del producto, podemos mejorar nuestro pronóstico.

Si nuestro objetivo es ajustar nuestro pronóstico a la demanda promedio, debemos enfocarnos en reducir lo máximo posible el KPI: RMSE (%)

Para el producto #40, con demandas atípicas ajustadas, el algoritmo de optimización sugiere que la técnica de pronóstico estadístico 'Triple Exponential Smoothing' es la más adecuada con los parámetros:

• alpha: 0.3

beta: 0.05

phi: 0.7

• gamma: 0.05

Dando un RMSE de 8.58 unidades (42.36%)

El gráfico 'Demand vs Season' indica que el producto #40 es estacional.

Best solution found: Triple Exponential Smoothing, alpha: 0.3, beta: 0.05, phi: 0.7, gamma: 0.05. RMSE: 8.58

"Best solution found: Triple Exponential Smoothing, alpha: 0.4, beta: 0.05, phi: 0.7, gamma: 0.05. MAE: 6.21

Si nuestro objetivo es ajusta nuestro pronóstico a la demanda mediana, debemos enfocarnos en reducir lo máximo posible el KPI: MAE (%)

Para el producto #40, con demandas atípicas ajustadas, el algoritmo de optimización sugiere que la técnica de pronóstico estadístico 'Triple Exponential Smoothing' es la más adecuada con los parámetros:

• alpha: 0.4

• beta: 0.05

• phi: 0.7

• gamma: 0.05

Dando un MAE de 6.21 unidades (30.63%)

El gráfico 'Demand vs Season' indica que el producto #40 es estacional.

Para el producto #40, el pronóstico de los próximos 04 meses son 31.06, 27.97, 47.21 y 37.41, respectivamente.

DATA SCIENCE FOR SUPPLY CHAIN FORECASTING

Sin embargo, ¿cómo podemos pronosticar la demanda del siguiente periodo de los más de 60 productos en nuestro conjunto de datos?

¿Cómo podemos relacionar la demanda histórica de nuestros productos con sus respectivos cambios de precios, clima, crecimiento del GDP o tas de desempleo?

¡Esto será posible aplicando modelos de Machine Learning!

MACHINE LEARNING

IMPORT, TRANSFORM DATA AND BUILT MAIN FUNCTIONS

```
■ dataset.csv X
 dataset.csv
   1 Year, Month, Product, Demand
        2007,1,Product 1,2884
        2007,1,Product 2,2521
        2007,1,Product 3,1029
        2007,1,Product 4,870
        2007,1,Product 5,693
        2007,1,Product 6,665
        2007,1,Product 7,622
        2007,1,Product 8,599
        2007,1,Product 9,423
        2007,1,Product 10,362
        2007,1,Product 11,352
        2007,1,Product 12,263
        2007,1,Product 13,258
        2007,1,Product 14,191
       2007,1,Product 15,169
        2007,1,Product 16,168
        2007,1,Product 17,136
       2007,1,Product 18,127
        2007,1,Product 19,97
        2007,1,Product 20,55
        2007,1,Product 21,33
        2007,1,Product 22,26
        2007,1,Product 23,26
        2007,1,Product 24,22
        2007,1,Product 25,20
        2007,1,Product 26,16
        2007,1,Product 27,15
       2007,1,Product 28,14
        2007,1,Product 29,9
        2007,1,Product 30,4
        2007,1,Product 31,4
        2007,1,Product 32,3
        2007,1,Product 33,2
        2007,1,Product 34,2
        2007,1,Product 35,2
        2007,1,Product 36,1
        2007,1,Product 37,1
        2007,1,Product 38,1
        2007,2,Product 1,1885
        2007,2,Product 2,1517
        2007,2,Product 4,686
        2007,2,Product 3,621
        2007,2,Product 5,570
        2007,2,Product 7,551
      2007,2,Product 8,498
```

```
import numpy as np
import pandas as pd
import matplotlib.pyplot as plt
def import data():
   data = pd.read_csv('dataset.csv')
   data['Period'] = data['Year'].astype(str) + '-' + data['Month'].astype(str).str.zfill(2)
   df = pd.pivot_table(data=data, values='Demand', index='Product', columns='Period',
                      aggfunc='sum', fill_value=0)
   return df
def datasets(df, x_len=12, y_len=1, test_loops=12):
   D = df.values
   rows, periods = D.shape
   loops = periods + 1 - x len - y len
   train = []
   for col in range(loops):
       train.append(D[:, col:col+x_len+y_len])
   train = np.vstack(train)
   X_train, Y_train = np.split(train, [-y_len], axis=1)
       X train, X test = np.split(X train, [-rows*test_loops], axis=0)
       Y_train, Y_test = np.split(Y_train, [-rows*test_loops], axis=0)
       X_test = D[:, -x_len:]
       Y_test = np.full((X_test.shape[0], y_len), np.nan)
   if y_len == 1:
       Y train = Y train.ravel()
       Y test = Y test.ravel()
   return X train, Y train, X test, Y test
```

```
# We can now easily call our new functions
df = import data()
X train, Y train, X test, Y test = datasets(df, x len=12, y len=1, test loops=12)
# We will predict 12 times the following period [y_len=1] based on the last 12 periods [x_len=12])
# We obtain the datasets we need to traing our machine learning algorithm (X train and Y train)
```

```
Period
           2007-01 2007-02 2007-03 2007-04 2007-05 2007-06 2007-07
Product
Product 1
               2884
                        1885
                                1833
                                         1300
                                                  1866
                                                           1620
                                                                   1901
Product 10
               362
                        410
                                 387
                                          387
                                                   422
                                                            421
                                                                     469
Product 11
               352
                        335
                                 365
                                          360
                                                   431
                                                            477
                                                                     403
               263
                        247
Product 12
                                 239
                                          179
                                                   223
                                                            277
                                                                     281
Product 13
               258
                        264
                                 333
                                          347
                                                   420
                                                            262
                                                                     296
Product 65
                 0
                          0
                                   0
                                            0
                                                     0
                                                             0
                                                                      0
Product 66
                 0
                          0
                                   0
                                            0
                                                     0
                                                             0
                                                                      0
               622
                        551
                                          534
Product 7
                                 578
                                                   771
                                                            683
                                                                     685
Product 8
               599
                        498
                                 682
                                          556
                                                                     562
                                                   630
                                                            498
Product 9
               423
                        356
                                 399
                                          351
                                                   520
                                                            624
                                                                     401
```

```
def kpi_ML(Y_train, Y_train_pred, Y_test, Y_test_pred, name=''):
   df = pd.DataFrame(columns = ['MAE', 'RMSE', 'Bias'], index=['Train', 'Test'])
    df.index.name = name
    df.loc['Train','MAE'] = 100*np.mean(abs(Y_train - Y_train_pred))/np.mean(Y_train)
   df.loc['Train', 'RMSE'] = 100*np.sqrt(np.mean((Y train - Y train pred)**2))/np.mean(Y train)
    df.loc['Train', 'Bias'] = 100*np.mean((Y train - Y train pred))/np.mean(Y train)
    df.loc['Test', 'MAE'] = 100*np.mean(abs(Y test - Y test pred))/np.mean(Y test)
    df.loc['Test', 'RMSE'] = 100*np.sqrt(np.mean((Y test - Y test pred)**2))/np.mean(Y test)
    df.loc['Test', 'Bias'] = 100*np.mean((Y test - Y test pred))/np.mean(Y test)
    df = df.astype(float).round(1) # Round number for display
```

MACHINE LEARNING

1 LINER REGRESSION

```
from sklearn.linear model import LinearRegression
   reg = LinearRegression()
   # Fit the linear regression to the training data
   reg = reg.fit(X train, Y train)
   # Create predictions for the training and test sets
   Y_train_pred = reg.predict(X_train)
   Y_test_pred = reg.predict(X_test)
  # Measure its accuracy
  kpi_ML(Y_train, Y_train_pred, Y_test, Y_test_pred, name='Linear Regression')
√ 1m 4.9s
                   MAE RMSE Bias
Linear Regression
Train
                  17.9 44.2 -0.0
Test
                  17.8 44.0 1.6
```

```
# Linear Regression Forecast for the next month
   df = import data()
   X train, Y train, X test, Y test = datasets(df, x len=12, y len=1, test loops=0)
   reg = LinearRegression()
   reg = reg.fit(X_train, Y_train)
   forecast = pd.DataFrame(data=reg.predict(X_test), index=df.index)
   print('Linear Regression Forecast for the next period')
   display(forecast)
Linear Regression Forecast for the next period
                     0
   Product
  Product 1 1457.102925
 Product 10 794.012107
 Product 11 1265.040299
 Product 12 158.945172
 Product 13 292.543366
 Product 65
               1.114935
 Product 66
               4.216304
  Product 7 259.025417
  Product 8 646.563604
  Product 9 123.639567
66 rows × 1 columns
```

MACHINE LEARNING

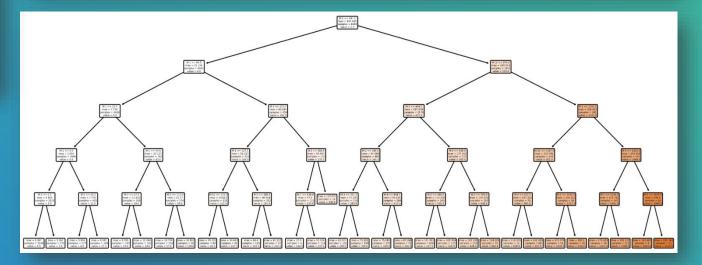
2 TREE

```
DATA SCIENCE FOR SUPPLY CHAIN FORECASTING
```

```
# Plotting our tree
from sklearn.tree import plot_tree
import matplotlib.pyplot as plt
fig = plt.figure(figsize=(15,6), dpi=300)
ax = fig.gca()

plot_tree(tree, fontsize=3, feature_names=[f'M{x-12}' for x in range(12)], rounded=True, filled=True, ax=ax)
fig.savefig('Regression Tree.PNG')

✓ 1m 8.4s
```



DATA SCIENCE FOR SUPPLY CHAIN **FORECASTING**

MACHINE LEARNING

2 OPTIMAL TREE

```
# Random Search to efficiently find a very good parameter set among different possibilites
   max depth = list(range(5,11)) + [None]
   min samples split = range(5,20)
   min samples leaf = range(2,20)
   param_dist = {'max_depth': max_depth,
                  'min samples split': min samples split,
                  'min samples leaf': min samples leaf}
   from sklearn.model selection import RandomizedSearchCV
   tree = DecisionTreeRegressor()
   tree_cv = RandomizedSearchCV(tree, param_dist, n_jobs=-1, cv=10, verbose=1, n_iter=100, scoring='neg_mean_absolute_error')
   # Fit the tree to the training data
   tree cv.fit(X train, Y train)
   print('Tuned Regression Tree Parameters:', tree_cv.best_params_)
   # Create predictions for the training and test sets
   Y train pred = tree cv.predict(X train)
   Y test pred = tree cv.predict(X test)
   kpi ML(Y train, Y train pred, Y test, Y test pred, name='Tree Optimization')
✓ 1m 18.1s
Fitting 10 folds for each of 100 candidates, totalling 1000 fits
Tuned Regression Tree Parameters: {'min_samples_split': 8, 'min_samples_leaf': 14, 'max depth': 6}
                    MAE RMSE Bias
Tree Optimization
Train
                   17.1 42.0 0.0
                   19.3 48.1 2.9
Test
```

```
# DecisionTreeRegressor Optimized Forecast for the next month
    X train, Y train, X test, Y test = datasets(df, x len=12, y len=1, test loops=0)
    tree = DecisionTreeRegressor(max depth=7, min samples split=17, min samples leaf=18)
    tree = tree.fit(X train, Y train)
    forecast = pd.DataFrame(data=tree.predict(X test), index=df.index)
    print('DecisionTreeRegressor Optimized Forecast for the next period')
    display(forecast)
DecisionTreeRegressor Optimized Forecast for the next period
                     0
   Product
  Product 1 1602.172414
 Product 10 937.971429
 Product 11 1216.391304
 Product 12 193.126866
 Product 13 265.626866
 Product 65
               0.162784
              10.811024
 Product 66
  Product 7 339.521739
  Product 8 591.570000
  Product 9 103.406250
66 rows × 1 columns
```

DATA SCIENCE FOR SUPPLY CHAIN **FORECASTING**

MACHINE LEARNING

3 FOREST VS OPTIMAL FOREST

```
from sklearn.ensemble import RandomForestRegressor
   forest = RandomForestRegressor(bootstrap=True, max_samples=0.95, max_features=11, min_samples_leaf=18, max_depth=7)
   forest.fit(X_train, Y_train)
   Y_train_pred = forest.predict(X_train)
   Y test pred = forest.predict(X test)
   kpi ML(Y train, Y train pred, Y test, Y test pred, name='Forest')
         MAE RMSE Bias
Forest
Train 15.7 40.3 0.0
Test 18.3 47.3 3.5
```

```
max depth = list(range(5,11)) + [None]
    min samples split = range (5,20)
    min_samples_leaf = range (2,15)
    bootstrap = [True] #We force bootstrap
    max_samples = [.7, .8, .9, .95, 1]
    max_features = range(3,8)
    param_dist = {'max_depth': max_depth,
                  'min_samples_split': min_samples_split,
                  'min_samples_leaf': min_samples_leaf,
                  'bootstrap': bootstrap,
                  'max samples': max samples,
                  'max features': max features}
    from sklearn.model selection import RandomizedSearchCV
    forest = RandomForestRegressor(n_jobs=1, n_estimators=30)
    forest_cv = RandomizedSearchCV(forest, param_dist, cv=6, n_jobs = -1, verbose=2, n_iter=400, scoring='neg_mean_absolute_error')
    forest_cv.fit(X_train, Y_train)
    print('Tuned Forest Parameters:', forest_cv.best_params_)
    Y train pred = forest cv.predict(X train)
    Y_test_pred = forest_cv.predict(X_test)
    kpi_ML(Y_train, Y_train_pred, Y_test, Y_test_pred, name='Forest Optimization')
Fitting 6 folds for each of 400 candidates, totalling 2400 fits
Tuned Forest Parameters: {'min samples split': 7, 'min samples leaf': 4, 'max samples': 0.9, 'max features': 6, 'max depth': 10, 'bootstrap': True}
                     MAE RMSE Bias
Forest Optimization
Train
                     12.1 30.8 0.1
Test
                     17.7 45.8 2.8
```

DATA SCIENCE FOR SUPPLY CHAIN **FORECASTING**

MACHINE LEARNING

3 OPTIMAL FORESTX200

```
# In order to get the best out of our forest, let's run a forest with
       # We can easily allow ourselves 200 trees due to the dataset limited size
       forest = RandomForestRegressor(n jobs=-1, n estimators=200, **forest cv.best params )
       # Fit the forest to the training data
       forest = forest.fit(X_train, Y_train)
       # Create predictions for the training and test sets
       Y train pred = forest.predict(X train)
       Y test pred = forest.predict(X test)
       # Measure the accuracy
       kpi_ML(Y_train, Y_train_pred, Y_test, Y_test_pred, name='Forestx200')
[10] \sqrt{12.9s}
                 MAE RMSE Bias
    Forestx200
               11.9 30.4 -0.0
    Train
    Test
               17.5 45.4 2.3
```

Forest Optimized x 200 Forecast for the next month df = import data() X train, Y train, X test, Y test = datasets(df, x len=12, y len=1, test loops=0) forest200 = RandomForestRegressor(n jobs=-1, n estimators=200, **forest cv.best params) forest200 = forest200.fit(X train, Y train) forecast = pd.DataFrame(data=forest200.predict(X test),index=df.index) print('Forest Optimized x 200 Forecast for the next period') display(forecast) ✓ 11.6s Forest Optimized x 200 Forecast for the next period 0 Product Product 1 1525.167175 Product 10 804.875529 Product 11 1078.683406 Product 12 169.169076 Product 13 305.843355 Product 65 0.086483 Product 66 9.101335 Product 7 295.069647 Product 8 692.907534 Product 9 121.680588

66 rows × 1 columns

MACHINE LEARNING

4 EXTREMELY RANDOMIZED TREES VS OPTIMAL EXTREMELY RANDOMIZED TREES

```
from sklearn.ensemble import ExtraTreesRegressor

ETR = ExtraTreesRegressor(n_jobs=-1, n_estimators=200, min_samples_split=15, min_samples_leaf=4, max_samples=0.95,

| max_features=4, max_depth=8, bootstrap=True)

# Fit the ExtraTreesRegressor to the training data

ETR.fit(X_train,Y_train)

# Create predictions for the training and test sets

Y_train_pred = ETR.predict(X_train)

Y_test_pred = ETR.predict(X_test)

# Measure the accuracy

kpi_ML(Y_train, Y_train_pred, Y_test, Y_test_pred, name='ETR')

WAE RMSE Bias

ETR

Train 17.8 43.9 0.1

Test 18.8 47.5 3.3
```

```
# Random Search to efficiently find a very good parameter set among different possibilites
        max_depth = list(range(6, 13)) + [None]
        min_samples_split = range(7,16)
        min samples leaf = range(2,13)
        # Bootstrap means that each tree will receive a random selection from the initial training dataset
        # max samples means to limit the amount of data ggiven to each tree
        # max features means to limit the maximum number of features that the algorithm can choose from each node and
        bootstrap = [True] # We force bootstrap
        max samples = [.7, .8, .9, .95, 1]
        max features = range(5,13)
        param_dist = {'max_depth': max_depth,
                       'min samples split': min samples split,
                       'min_samples_leaf': min_samples_leaf,
                       'bootstrap': bootstrap,
                       'max samples': max samples,
                       'max features': max features}
        ETR = ExtraTreesRegressor(n jobs=1, n estimators=30)
        ETR_cv = RandomizedSearchCV(ETR, param_dist, cv=5, verbose=2, n_jobs=-1, n_iter=400, scoring='neg_mean_absolute_error')
        # Fit the forest to the training data
        ETR cv.fit(X train, Y train)
        print('Tuned Forest Parameters', ETR cv.best params )
        # Create predictions for the training and test sets
        Y train pred = ETR cv.predict(X train)
        Y test pred = ETR cv.predict(X test)
        # Measure the accuracy
        kpi ML(Y train, Y train pred, Y test, Y test pred, name='ETR Optimization')
[10] V 8m 50.9s
  Fitting 5 folds for each of 400 candidates, totalling 2000 fits
   Tuned Forest Parameters {'min samples split': 11. 'min samples leaf': 2. 'max samples': 0.9. 'max features': 10. 'max depth': 11. 'bootstrap': True}
                MAE RMSE Bias
  ETR optimized
                14.4 36.2 0.1
                17.8 45.8 2.6
   Test
```

DATA SCIENCE FOR SUPPLY CHAIN FORECASTING

0

MACHINE LEARNING

4 OPTIMAL EXTREMELY RANDOMIZED TREESX200

```
# In order to get the best out of our ETR, let's run a ETR with
# our new optimal parameters and n_estimators=200.
# We can easily allow ourselves 200 trees due to the dataset limited size
ETR = ExtraTreesRegressor(n_jobs=-1, n_estimators=200, **ETR_cv.best_params_)

# Fit the ETR to the training data
ETR = ETR.fit(X_train, Y_train)

# Create predictions for the training and test sets
Y_train_pred = ETR.predict(X_train)
Y_test_pred = ETR.predict(X_test)

# Measure the accuracy
kpi_ML(Y_train, Y_train_pred, Y_test, Y_test_pred, name='ETRx200')

**V 4.75**

***MAE RMSE Bias
ETRx200
Train 14.1 35.6 -0.0
Test 17.6 44.9 2.4
```

```
# ETR Optimized x 200 Forecast for the next month
        df = import data()
       X train, Y train, X test, Y test = datasets(df, x len=12, y len=1, test loops=0)
       ETR = ExtraTreesRegressor(n jobs=-1, n estimators=200, **ETR cv.best params )
       ETR = ETR.fit(X train, Y train)
       forecast = pd.DataFrame(data=ETR.predict(X_test),index=df.index)
       print('ETR Optimized x 200 Forecast for the next period')
       display(forecast)
ETR Optimized x 200 Forecast for the next period
                         0
       Product
      Product 1 1508.069742
     Product 10 809.593151
     Product 11 1085.162544
     Product 12 170.495017
     Product 13 288.021175
     Product 65
                   0.233671
     Product 66
                   8.463769
      Product 7 284.940312
      Product 8 663.120976
      Product 9 141.181486
    66 rows × 1 columns
```

MACHINE LEARNING

DATA SCIENCE FOR SUPPLY CHAIN FORECASTING

5 ADAPTATIVE BOOSTING VS OPTIMAL ADAPTATIVE BOOSTING

```
from sklearn.tree import DecisionTreeRegressor
from sklearn.ensemble import AdaBoostRegressor
ada = AdaBoostRegressor(DecisionTreeRegressor(max_depth=8), n_estimators=100, learning_rate=0.25, loss='square')

# Fit the AdaBoost to the training data
ada = ada.fit(X_train, Y_train)

# Create predictions or the training and test sets
Y_train_pred = ada.predict(X_train)
Y_test_pred = ada.predict(X_test)

# Measure the accuracy
kpi_ML(Y_train, Y_train_pred, Y_test, Y_test_pred, name='AdaBoost')

13] 

MAE RMSE Bias
AdaBoost
Train 9.9 21.0 -0.4
Test 18.0 47.7 2.7
```

```
learning_rate = [0.005,0.01,0.05,0.1,0.15,0.2,0.25,0.3,0.35]
       loss = ['square', 'exponential', 'linear']
       param dist = {#'n estimators': n estimators,
                       'learning_rate': learning_rate,
                       'loss': loss}
       def model mae(model, X, Y):
           Y pred = model.predict(X)
           mae = np.mean(np.abs(Y - Y_pred))/np.mean(Y)
           return mae
       # Let's now go into our optimization loop.
       # for each max depth tried by using ada cv.best score and ada cv.best params
       from sklearn.model selection import RandomizedSearchCV
       results = [] # To record the best score and parameters obtained
       for max_depth in range(2,18,2):
           ada = AdaBoostRegressor(DecisionTreeRegressor(max_depth=max_depth))
           ada cv = RandomizedSearchCV(ada, param dist, n jobs=-1, cv=6, n iter=20, scoring='neg mean absolute error')
           ada_cv.fit(X_train, Y_train)
           print('Tuned AdaBoost Parameters:', ada cv.best params )
           print('Result:', ada cv.best score )
           results.append([ada_cv.best_score_, ada_cv.best_params_, max_depth])
       # We can then transform results into a DataFrame
       # The method idxmax() on our DataFrame to print the parameter set that got the lowest error
       results = pd.DataFrame(data=results, columns=['Score', 'Best Params', 'Max Depth'])
       optimal = results['Score'].idxmax()
       print(results.iloc[optimal])
[17] V 51m 4.4s
                    {'loss': 'exponential', 'learning rate': 0.01}
Best Params
Max Depth
                                                                                12
```

MACHINE LEARNING

5 OPTIMAL ADAPTATIVE BOOSTING

```
ada = AdaBoostRegressor(DecisionTreeRegressor(max depth=12),
                           n estimators=100,
                           learning rate=0.01,
                           loss='exponential')
   # Fit the AdaBoost to the traiing data
   ada.fit(X_train, Y_train)
   # Create predictions for the training and test sets
   Y train pred = ada.predict(X train)
   Y test pred = ada.predict(X test)
   # Measure the accuracy
   kpi ML(Y train, Y train pred, Y test, Y test pred, name='AdaBoost optimized')
                    MAE RMSE Bias
AdaBoost optimized
Train
                    3.4 9.9 -0.0
Test
                   17.8 48.2 4.2
```

```
# AdaBoost Optimized Forecast for the next month
       df = import data()
       X train, Y train, X test, Y test = datasets(df, x len=12, y len=1, test loops=0)
       ada = AdaBoostRegressor(DecisionTreeRegressor(max depth=12),
                               n estimators=100,
                               learning rate=0.01,
                               loss='exponential')
       ada = ada.fit(X train, Y train)
       forecast = pd.DataFrame(data=ada.predict(X test),index=df.index)
       print('AdaBoost Optimized Forecast for the next period')
       display(forecast)
[19] V 18.5s
    AdaBoost Optimized Forecast for the next period
                         0
       Product
      Product 1 1547.000000
     Product 10 814.233333
     Product 11 1287.000000
     Product 12 168.816901
     Product 13 305.625000
     Product 65
                  0.060267
                  9.000000
     Product 66
               288.857143
      Product 7
      Product 8 658.487603
      Product 9 118.000000
    66 rows × 1 columns
```

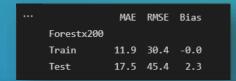
DATA SCIENCE FOR SUPPLY CHAIN

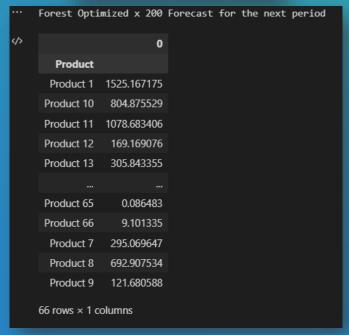
FORECASTING

WRAP-UP

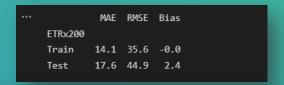
BEST OPTIMAL MACHINE LEARNING MODEL FOR OUR PRODUCTS

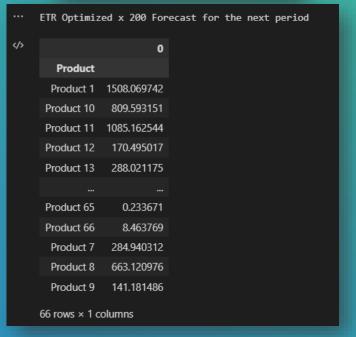
FOR MAE (TEST SET)





FOR RMSE (TEST SET)





DATA SCIENCE FOR SUPPLY CHAIN FORECASTING THANKS. 0 Diego Beteta linkedin.com/in/diego-beteta/