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**Example Corporation****Balance Sheet****December 31, 2023****Assets**

## Current assets

Cash and cash equivalents	\$ 2,200
Short-term investments	10,000
Accounts receivable - net	39,500
Other receivables	1,000
Inventory	31,000
Supplies	3,800
Prepaid expensees	1,500
Total current assets	<u>89,000</u>

## Investments

36,000

## Property, plant &amp; equipment

Land	5,500
Land improvements	6,500
Buildings	180,000
Equipment	201,000
Less: accumulated depreciation	(56,000)
Property, plant & equip. - net	<u>337,000</u>

## Intangible assets

Goodwill	105,000
Other intangible assets	200,000
Total intangible assets	<u>305,000</u>

## Other assets

3,000

## Total assets

\$ 770,000**Liabilities**

## Current liabilities

Short-term loans payable	\$ 5,000
Current portion of long-term debt	15,000
Accounts payable	20,900
Accrued compensation and benefits	8,500
Income taxes payable	6,100
Other accrued liabilities	4,000
Deferred revenues	1,500
Total current liabilities	<u>61,000</u>

## Long-term liabilities

Notes payable	20,000
Bonds payable	375,000
Deferred income taxes	25,000
Total long-term liabilities	<u>420,000</u>

## Total liabilities

481,000

## Commitments and contingencies (see notes)

**Stockholders' Equity**

Common stock	110,000
Retained earnings	220,000
Accum other comprehensive income	9,000
Less: Treasury stock	(50,000)
Total stockholders' equity	<u>289,000</u>

## Total liabilities &amp; stockholders' equity

\$ 770,000*The accompanying notes are an integral part of this statement.*

AMAZON.COM, INC.

CONSOLIDATED STATEMENTS OF CASH FLOWS

(in millions)

	Year Ended December 31,		
	2014	2015	2016
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	\$ 8,658	\$ 14,557	\$ 15,890
OPERATING ACTIVITIES:			
Net income (loss)	(241)	596	2,371
Adjustments to reconcile net income (loss) to net cash from operating activities:			
Depreciation of property and equipment, including internal-use software and website development, and other amortization, including capitalized content costs	4,746	6,281	8,116
Stock-based compensation	1,497	2,119	2,975
Other operating expense, net	129	155	160
Other expense (income), net	59	250	(20)
Deferred income taxes	(316)	81	(246)
Excess tax benefits from stock-based compensation	(6)	(119)	(829)
Changes in operating assets and liabilities:			
Inventories	(1,193)	(2,187)	(1,426)
Accounts receivable, net and other	(1,039)	(1,755)	(3,367)
Accounts payable	1,759	4,294	5,030
Accrued expenses and other	706	913	1,724
Additions to unearned revenue	4,433	7,401	11,931
Amortization of previously unearned revenue	(3,692)	(6,109)	(9,976)
Net cash provided by (used in) operating activities	6,842	11,920	16,443
INVESTING ACTIVITIES:			
Purchases of property and equipment, including internal-use software and website development, net	(4,893)	(4,589)	(6,737)
Acquisitions, net of cash acquired, and other	(979)	(795)	(116)
Sales and maturities of marketable securities	3,349	3,025	4,733
Purchases of marketable securities	(2,542)	(4,091)	(7,756)
Net cash provided by (used in) investing activities	(5,065)	(6,450)	(9,876)
FINANCING ACTIVITIES:			
Excess tax benefits from stock-based compensation	6	119	829
Proceeds from long-term debt and other	6,359	353	621
Repayments of long-term debt and other	(513)	(1,652)	(354)
Principal repayments of capital lease obligations	(1,285)	(2,462)	(3,860)
Principal repayments of finance lease obligations	(135)	(121)	(147)
Net cash provided by (used in) financing activities	4,432	(3,763)	(2,911)
Foreign currency effect on cash and cash equivalents	(310)	(374)	(212)
Net increase (decrease) in cash and cash equivalents	5,899	1,333	3,444
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 14,557	\$ 15,890	\$ 19,334



# Tesla, Inc.

## Consolidated Income Statement (in millions, except per share data) (unaudited)

	Three Months Ended June 30,	
	2021	2020
<b>Revenues</b>		
Automotive sales	\$ 9,874	\$ 4,911
Automotive leasing	332	268
Total automotive revenues	10,206	5,179
Energy generation and storage	801	370
Services and other	951	487
Total revenues	11,958	6,036
<b>Cost of revenues</b>		
Automotive sales	7,119	3,714
Automotive leasing	188	148
Total automotive cost of revenues	7,307	3,862
Energy generation and storage	781	349
Services and other	986	558
Total cost of revenues	9,074	4,769
<b>Gross profit</b>	2,884	1,267
<b>Operating expenses</b>		
Research and development	576	279
Selling, general and administrative	973	661
Restructuring and other	23	—
Total operating expenses	1,572	940
<b>Income from operations</b>	1,312	327
Interest income	11	8
Interest expense	(75)	(170)
Other income (expense), net	45	(15)
<b>Income before income taxes</b>	1,293	150
Provision for income taxes	115	21
<b>Net income</b>	1,178	129