St. Paul's Rock Creek Parish

2016 Budget Recommendation

## St Paul's Rock Creek Parish 2015 Budget Summary

	Church	St Paul Center	Women from Rock Creek	Cemetery Operations	Investment	Total 2016	Total 2015	% Change	\$ Change
Anticipated Income from Operations (Net COGS)	\$205,000	\$164,454	\$9,700	\$953,347		\$1,332,501	\$ 1,130,527		\$201,974
Interest & Dividends Fund C Interest & Dividends Fund B Interest & Dividends Fund A Interest & Dividends Curtex &					\$300,050 \$25,500 \$335,000	\$300,050 \$25,500 \$335,000	\$ 728,065 \$ 42,333 \$ 686,581		-\$428,015 \$ (16,833) -\$351,581
Other Sub Total	<b>#205 000</b>	\$164.4F4	¢0.700	<b>COE2 247</b>	\$5,900	¢4 000 054	¢ 2.597.506	220/	Ć500 555 45
Sub rotal	\$205,000	\$164,454	\$9,700	\$953,347	\$666,450	\$1,998,951	\$ 2,587,506	-23%	-\$588,555.45
Anticipated Expenses Add back Depreciation	\$945,612 \$109,000	\$495,855 \$180,000	\$9,700 \$0	\$1,069,209 \$42,000	\$54,760	\$2,575,136 \$331,000	\$ 2,532,078 \$ 326,400	2%	\$43,058
Sub Total Expenses (exclusive of depreciation)	\$836,612	\$315,855	\$9,700	\$1,027,209	\$54,760	\$2,244,136	\$2,205,678		\$38,458
Net Income/Loss (excluding depreciation)	(\$631,612)	(\$151,401)	\$0	(\$73,862)	\$611,690	(\$245,185)	\$381,828	-164%	(\$627,013)
Other Outlays/Adjustments Principal payment on Margin Loan	\$0	\$0	\$0	\$0	-\$1,224,880	-\$1,224,880	-\$1,224,880		
Additional funds needed/(available) to support operations	\$631,612	\$151,401	\$0	\$73,862	\$613, <b>1</b> 90	\$1,470,065	\$ 843,052	74%	\$627,013
Net Total	\$0	\$0	\$0	\$0	\$0	\$0			

### NARRATIVE IN BRIEF

For 2016, St Paul projects approximately \$2.0 million in revenue, and expenses of #2.2, leaving a projected loss of \$200. Amount required to be funded from corpus, exclusive of loan repayment of \$1.2 million is \$244,401

Spending policy adopted by the Vestry provides a minimum of 3% and 5% of the endowment fund can be drawdown. Based on calculations of the 12 quarters (September 2012 to September 2015) limit at 3% is \$929,893; limit at 5% is\$1,549,821.

On an average St Paul draws down roughly \$90k/month (\$1 million) to provide cash flow cover operating expenses. This amount varies depending on actual cash needs.

### Temporary Note:

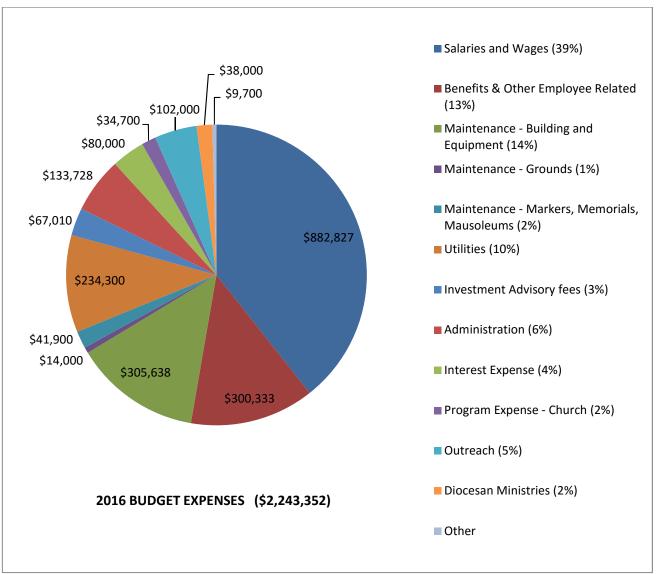
- \*\* Figures above reflect operation s budget and does not include amounts for Capital Projects.
- \*\* Investment Income projections pending receipt of information from Investment Income. Current projections for Interest and dividend income is \$589K lower than 2015 budget. Projections for Realized gains/losses from sales of stock are not included in the figures above
- \*\* Income from Church, Cemetery Operations and SPC is roughly \$200k higher than 2015. Cemetery operations projections reflect a conservative amount as compared to 2015.

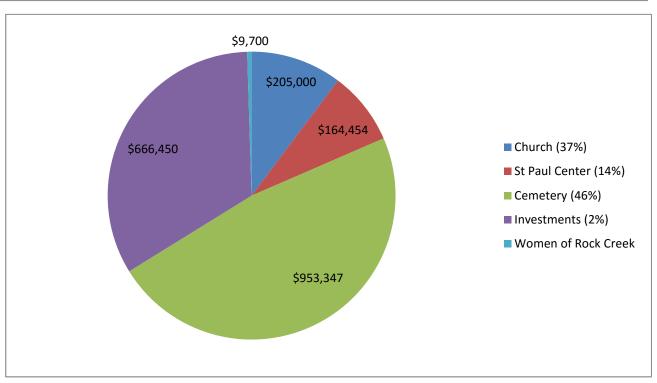
2016 Budget

Budgeted Expenses (By Line-Item)	Amount	%
Salaries and Wages (39%)	\$ 882,827	39%
Benefits & Other Employee Related (13%)	\$ 300,333	13%
Maintenance - Building and Equipment (14%)	\$ 305,638	14%
Maintenance - Grounds (1%)	\$ 14,000	1%
Maintenance - Markers, Memorials, Mausoleums (2%)	\$ 41,900	2%
Utilities (10%)	\$ 234,300	10%
Investment Advisory fees (3%)	\$ 67,010	3%
Administration (6%)	\$ 133,728	6%
Interest Expense (4%)	\$ 80,000	4%
Program Expense - Church (2%)	\$ 34,700	2%
Outreach (5%)	\$ 102,000	5%
Diocesan Ministries (2%)	\$ 38,000	2%
Other	\$ 9,700	0%
Total Expenses	\$ 2,244,136	100%

## **Budgted Income/Expenses (By Department)**

	Revenue	Ex	penses	%
Church (37%)	\$ 205,000	\$	836,612	37%
St Paul Center (14%)	\$ 164,454	\$	315,855	14%
Cemetery (46%)	\$ 953,347	\$	1,027,209	46%
Investments (2%)	\$ 666,450	\$	54,760	2%
Women of Rock Creek	\$ 9,700	\$	9,700	0%
Total Income/Expenses	\$ 1,998,951	\$	2,244,136	100%





		Jan - Sep 15			Aı	nnual Budget	12-mth Projection at		Change from 20
		Actual YTD	YTD Budge	et		15 Approved	September 2015	Proposed 2016	approved budge
rdinary Incom									
Income	)								
5010	00.0 · Cemetery Sales							***************************************	
	50110.2 · Memorial Sales	\$ 143,239	\$ 123	3,750	\$	200,000	\$ 190,985.87	\$ 190,986	
	50120.2 · Foundations/Marker Install	\$ 32,246		7,000	\$	40,000	\$ 42,994.65	l	
	0130.2 · Vault Sales	\$ 90,980	4	5,000	\$	182,000	\$ 121,306.67		
2 5	60135.2 · Vase Sales	\$ 250	\$	75	\$	-	\$ 333.33	\$ 333	
2 5	60140.2 · Urn Sales	\$ 1,544	\$	262	\$	10,000	\$ 2,058.67	\$ 2,059	
2 5	60150.2 · Interments	\$ 236,650	\$ 176	3,250	\$	390,000	\$ 315,533.33	\$ 315,533	
	0190.2 · Repurchase of Lots and Sites	\$ (1,348)		1,500)	\$	(12,000)	\$ (1,797.33)	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~
	50210.2 · General Site and Lot Sales	\$ 261,445	\$ 217	7,500	\$	520,000	\$ 348,593.33		-
	50220.2 Section 3A and 4A Sales	\$ 3,870	<b>A</b>	000	-	20,000	\$ 5,160.00		
	60230.2 · Columbarium Sales 60250.2 · Perpetual Care	\$ 20,970 \$ 31,985		9,000 3,925	\$	20,000 54,000	\$ 27,960.00 \$ 42,646.67	************	
	60260.2 · Marker Care	\$ 18,624		3,000	\$	30,000	\$ 24,831.93		
	50270.2 · Misc. Cemetery Sales	\$ (299)		1,250	Ψ	30,000	\$ (399.17)	<u> </u>	
	50280.2 · Inscription-Cemetery	\$ 23,339		.,200	\$	30,000	\$ 31,118.67		
	60290.2 · Other Miscellaneous Sales	\$ 1,085	\$	750	\$	3,000	\$ 1,446.67		
	0330.2 · Contributions-Cemetery	\$ -	i		\$	200	\$ -	\$ -	
	0310.2 · Planting and Placement Fees	\$ 55	\$	82	\$	110	\$ 73.33	\$ 73	
	al 50100.0 · Cemetery Sales	\$ 864,635	\$ 68	1,345	\$	1,467,310	\$ 1,152,847	\$ 1,152,847	\$ (314,4
	00.0 · General Offering	¢ 0.775	¢	0.605	•	4.400	\$ -	\$ 2,000	***************************************
	32110.1 · Plate Offerings	\$ 2,775		2,625	\$	4,100	\$ 3,700.00	<u> </u>	
	32120.1 · Pledge Receipts-Current Year 32130.1 · Pledge Receipts-Prior Year	\$ 124,245	\$ 120	0,000	\$	160,000 100	\$ 165,660.48 \$ -	\$ 166,000	-
	00.0 · Special Offering					100	\$ -	************************	
	2140 · Facilities/Spec/Misc Offerings				\$	700	\$ -		***
	22140.1 · Lenten Offering	\$ 348	\$ 1	1,500	\$	1,500	\$ 464.00	\$ 500	
	2150.1 · Easter Offering	\$ 315		3,500	\$	3,000	\$ 420.00		
	2192.1 · Evensong	\$ -	\$	900	\$	1,200	\$ -		
1 5	2193.1 · Music	\$ -	\$	900	\$	1,200	\$ -		
1 5	2160.1 · Thanksgiving Offering	\$ -	\$	-	\$	700	\$ -		
1 5	2195.1 Bldg. Fund	\$ 295					\$ 393.33	\$ 400	
	2196.1 · Bequest	\$ -	\$ 3	3,750	\$	5,000	\$ -		
	2197.1 · Altar Flower Offering	\$ 926	\$ 1	1,500	\$	2,000	\$ 1,234.67	\$ 1,300	
	32202.1 Initial Offering	\$ 4					\$ 5.33		
	32203.1 · Miscellaneous Income-Church	\$ 1,025		-	\$	-	\$ 1,367.20	\$ 1,400	
	i2170.1 · Christmas Offering al 52100.0 · General Offering	\$ - \$ 129,934	\$ 134	- 1,675	\$	3,000 182,500	\$ - \$ 173,245	\$ 173,900	\$ (8,6
				-					
5230	00.0 · Facility & Equipment Rental-Church						\$ -		
en francisco en en el como en el como en	52194.1 · Organ Rental	600			## \$	2,250.00	800	\$ 800.00	
	2180.1 · Facilities UseChurch	\$ 1,200		3,750	\$	12,000	\$ 1,600.00		
npanananapananpananpa	2182.1 · Rental Income - Cottage	\$ 4,200	\$ 3	3,225	\$	5,100	\$ 5,600.00	\$ 6,000	~~~~~
	2201.1 · Hospitality Receipts	\$ -	\$	750	\$	1,000	\$ -		
1 5	32210.1 · Outreach Receipts	\$ 4,713	\$ 3	3,000	\$	4,000	\$ 6,284.00	\$ 6,500	
				and a second					
	00.0 · Facility & Equipment Rental-SPC	00000		1.000	-				
	60360.2 · Gatehouse Rental	\$ 26,600		1,902	\$	34,200	\$ 39,900.00	ļi	-
~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	2250.3 · Rental Income - CFMS	\$ 53,763		0,505	\$	70,380	\$ 80,645.01	<u> </u>	
	2310.3 · Rental IncomeSPC 2312.3 · Reimbursed Utilities	\$ 9,904 \$ 18,849		1,250 1,000	\$	18,000 33,000	\$ 14,856.20 \$ 28,274.15		
	2313.3 · Rental Income- Karate	\$ 1,350	Ψ Ζ	,,,,,,,,	\$	1,800	\$ 2,025.00		
·}	2314.3 · Rental Income - Petworth Play Group	\$ 2,700			\$	3,600	\$ 4,050.00	<u> </u>	
	2315.3 · Rental Income - AA/ALAnon	\$ 1,050			\$	1,200	\$ 1,575.00		
	2316.3 Rental Income - AA	\$ 250		-	<u> </u>		\$ 375.00		***************************************
	52330.3 · SPC Security	\$ 150		e e e e e e e e e e e e e e e e e e e	\$	170	\$ 225.00	\$ 225	
Total	Il 52200.0 · Facility & Equipment Rental	\$ 125,330	¢ 110	3,382	\$	186,700	\$ - \$ 186,209	\$ - \$ 189,754	\$ 3,
			φ 110	,,002	φ	100,700		Ψ 109,754	ψ 3,
	10.3 · Miscellaneous Income - SPC 00.0 · Ministries & Organization Inc.	\$ -					\$ - \$ -		
	10.1 - Ministries and Organization IncChurch						-		
1 5	2190.1 · Strawberry Festival	\$ 2,639		3,000	\$	4,000	\$ 3,518.67	\$ 3,600	
	2191.1 · Special Event/Celebration-Inc	\$ -	\$	375	\$	500	\$ -		
	2198.1 · Discretionary Fund Offering	\$ 1,642	\$ 2	2,250	\$	3,000	\$ 2,189.37	\$ 2,200	
	10.4 - Ministires and Organization IncChurch	\$ -		-	\$	7,500	\$ -		

		Jan - Sep 15 Actual YTD				nual Budget	12-mth Projection at September 2015	D	Change from 20
		Actual FID		YTD Budget	201	5 Approved	\$ -	Proposed 2016	approved budg
4	52204.4 · WRCP Income	\$ 6,671	-		\$	6,300	\$ 8,895.20	\$ 9,000	
4	52205.4 · WRCP Flower Sale	\$ -	\$	13,125	\$	14,000	\$ -	7 2,000	
4	52207.5 · WRCP Strawberry Festival	\$ 407					\$ 542.67	\$ 550	
DNU	52292.1 · Evensong-Offering	\$ -	\$	-			\$ -		
4	52297.5 · WRCP Misc Income	\$ 99	\$	750	\$	300	\$ 132.00	\$ 150	
					\$	-			
	Total 52300.0 · Ministries & Organization Inc.	\$ 11,458	\$ \$	19,500	\$	35,600	\$ 15,278	\$ 15,500	\$ (20,1
	52400.0 · Miscellaneous Income						\$ -		
	Total 52400.0 · Miscellaneous Income	\$ -	\$	_		0.00	\$ -		
	53100.0 · Interest Income						\$ -		
4	52209.4 · WRCP Interest Income	\$ 5	\$	75	\$	100	\$ 6.91		
5	53110.5 · Interest-Perpetual Care Fund-A	\$ 10,093	3 \$	-	\$	66,000	\$ 13,457.09	\$ 15,000	-
5	53120.5 · Interest-Marker Care Fund-B	\$ 9	\$	-			\$ 12.05		
5	53130.5 · Interest-Permanent Fund-C	\$ 30		-	\$	2,000	\$ 39.51	\$ 50	
5	53190.5 Interest - Curtex Fund	\$ 42					\$ 55.36		
5	53170.5 · Interest-General Fund	\$ -	\$	-			\$ -		
5	53200.5 · Int Inc-Other	\$ 636	\$	-			\$ 847.64	\$ 900	
	Total 53100.0 · Interest Income	\$ 10,814	\$	75	\$	68,100	\$ 14,419	\$ 15,950	\$ (52,
	54100.0 · Dividend Income						\$ -		
						400.000			
5	54110.5 · Dividend-Perpetual Care Fund-A	\$ 232,863		514,936	\$	400,000	\$ 310,484.17		
5	54120.5 · Dividend-Marker Care Fund-B	\$ 18,891	***	31,750	\$	28,000	\$ 25,188.51		
5	54130.5 · Dividend-Permanent Fund-C	\$ 195,881		31,750	\$	600,000	\$ 261,175.24		
5	54170.5 · Dividend-Curtex Fund	\$ 3,571	\$	546,049			\$ 4,761.47	\$ 5,000	
	Total 54100.0 · Dividend Income	\$ 451,207	7 \$	1,124,484	\$	1,028,000	\$ 601,609	\$ 650,500	\$ (377,
	55100.0 · Accrued Income						\$ -		
5	55110.5 · Acc Inc-Perpetual Care Fund-A	\$ 1,004					\$ 1,338.64	\$ -	
5	55120.5 · Acc Inc-Marker Care Fund-B	\$ -		and the same of th			\$ -		
5	55130.5 · Acc Inc-Permanent Fund-C	\$ 1,189					\$ 1,585.53	\$ -	
	Total 55100.0 · Accrued Income	\$ 2,193			\$	-	\$ 2,924.17	\$ -	\$
	58100.0 · Gain/Loss on Invested Funds						\$ -		
5	58110.5 · Gain/Loss-Perptul Care Fund-A	\$ 228,320		-			\$ 304,426.19		
5	58120.5 · Gain/Loss-Marker Care Fund-B	\$ 50,648		-			\$ 67,531.04		
5	58130.5 · Gain/Loss-Permanent Fund-C	\$ 265,048	\$	-			\$ 353,397.01	\$ -	
5	58180.5 · Gain/Loss-Sale of Fixed Asset	4					\$ -		
	Total 58100.0 · Gain/Loss on Invested Funds	\$ 544,016	\$	-		0.00	725,354.24	0.00	\$
	59100.0 · Unrealized Gain/Loss						\$ -		
5	59111.5 · Unrealized Gain/Loss - Fund A	\$ (641,884	17				\$ (855,844.88)		
5	59120.5 · Unrealized Gain/Loss-Fund-B	\$ (90,150					\$ (120,199.36)		
5	59130.5 · Unrealized Gain/Loss-Fund-C	\$ (632,042					\$ (842,722.24)		
			~~~~~~				φ (042,122.24)		
5	Other Total 59100.0 · Unrealized Gain/Loss	\$ (6,297 \$ (1,370,372					\$ (1,818,766)	\$ -	-
				000000					
	Total Income	\$ 769,215	\$	2,078,461	\$	2,960,710	\$ 1,025,620	\$ 2,198,451	\$ (762
(	Cost of Goods Sold		_				\$ -	********************************	
	51000.0 · Cost of Goods Sold			74.000		00 000	\$ -	ф <b>7</b> = 005	
2	51110.2 · Memorial Purchases	\$ 55,875		74,250	\$	60,000	\$ 74,500	·~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	
2	51120.2 · Foundation & Marker Install	\$ -	\$	7,290	\$	8,000	\$ -	\$ 8,000	
2	51130.2 · Vault Purchases	\$ 39,424	~~~	24,000	\$	32,000	\$ 52,565	\$ 53,000	
2	51140.2 · Urn Purchases 51150.2 · Vase Purchases	\$ - \$ -	\$	131	\$ \$	175 50	\$ - \$ -		
- 1	C. 70012 FUOU I GIOIIGOGO		۳		۳	50	Ţ		
2	51160.2 · Columbarium Cost	\$ 29,517	\$	450	\$	40,000	\$ 39,356	\$ 40,000	
2	51190.2 · Discounts Earned	\$ -	\$	(600)	\$	(800)	\$ -		
2	51200.2 · Inscription	\$ 9,612	. \$	10,688	\$	15,000	\$ 12,816	\$ 13,000	
2	51210.2 · Interment Costs	\$ 7,704	. \$	1,500	\$	3,000	\$ 10,272	\$ 10,500	
	Total 51000.0 · Cost of Goods Sold	\$ 142,132		117,746	\$	157,425	\$ 189,509		\$ 42
	Fotal COGS	\$ 142,132	<b>.</b> \$	117,746	\$	157,425	\$ 189,509	\$ 199,500	
	ofit	\$ 627,083		1,960,715	\$	2,803,285	\$ 836,110	\$ 1,998,951	\$ (804

		Jan - Sep 15		Ополнования	Δnn	ual Budget		2-mth ection at		Change from 20
		Actual YTD	YTD	Budget	1	Approved		mber 2015	Proposed 2016	approved budge
1	60160.1 · Salaries-Clergy	\$ 80,641	\$	65,598	\$	110,539	\$	107,521	\$ 110,539	
2	60160.2 · Payroll Expenses	\$ 50	Ψ	00,000	Ψ	110,000	\$	67	Ψ 110,303	
1	60170.1 · Salaries-Church Staff	\$ 116,969	\$	55,287	\$	125,475	\$	155,959	\$ 241,778	
	COACO A Colorios Obsis	AF 050		2.750		40.000		20.467	r 00.400	
1 2	60180.1 · Salaries-Choir 60200.2 · Salaries-Cemetery	\$ 15,350 \$ 268,754	\$	3,750	\$ \$	12,000 188,614	\$	358,338		
2	60210.2 · Salaries-Admin Office	\$ -	\$	-			\$	-		
2	60220.2 · Salaries-Cemetery Operatns	\$ -	\$	93,393	\$	185,200	\$	-	\$ 210,000	
3	60260.3 · Salaries-SPC	\$ 27,292	\$	42,490	\$	33,475	\$	36,389	\$ 33,475	
	Total 60100.0 · Salaries and Wages	\$ 509,056	\$	260,518	\$	655,303	\$	678,741	\$ 882,827	\$ 227,53
	60300.0 · Employee Benefits					~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	\$	_		
	61100.0 · Employer FICA	•	- e	2 400	•	7 770	\$	-	¢ 44.000	-
1 2	61100.1 · FICA Expense-Church 61100.2 · FICA Expense-Cemetery	\$ -	\$	3,428 5,791	\$ \$	7,779 23,176	\$	-	\$ 14,990 \$ 28,993	
3	61100.3 · FICA Expense-SPC	\$ -	\$	2,635	\$	1,161	\$	-	\$ 2,075	
	61100.0 · Employer FICA - Other	\$ 26,421		-			\$	35,228		
	Total 61100.0 · Employer FICA	\$ 26,421	\$	11,853	\$	32,117	\$	35,228	\$ 46,059	\$ 13,9
	61150.0 · Employer Medicare						\$	-		
1	61150.1 · Medicare Expense-Church	\$ -	\$	802	\$	1,819	\$	_	\$ 3,506	
2	61150.2 · Medicare Expense-Cemetery	\$ -	\$	1,355	\$	5,420	\$	_	\$ 6,781 \$ 485	
3	61150.3 · Medicare Expense-SPC 61150.0 · Employer Medicare - Other	\$ - \$ 6,179	\$	616	\$	271	\$	8,239	\$ 485	
	Total 61150.0 · Employer Medicare	\$ 6,179	\$	2,772	\$	7,511	\$		\$ 10,772	\$ 3,2
				,		,-				
	61300.0 · Workers Compensation						-			
1	61300.1 · Workers Compensation-Church	\$ -	\$	664	\$	3,448	\$	-	\$ 4,843	
2	61300.2 · Workers Compensation-Cemetry 61300.3 · Workers Compensation-SPC	\$ -	\$	1,121 510	\$ \$	4,486 3,448	\$	-	\$ 5,612 \$ 402	
3	Total 61300.0 · Workers Compensation	\$ -	φ	310	\$	11,381	\$	-	\$ 10,856	\$ (5
	61400.0 · Health Insurance						\$	-		
1	61400.1 · Health Insurance-Church	\$ 9,618		4,698	\$	-	\$	12,824		
2	61400.2 · Health Insurance-Cemetery	\$ 36,034	~~~~~~~~~	4,698	\$ \$	39,396	\$	48,046	·····	
3	61400.3 · Health Insurance-SPC 61400.0 · Health Insurance - Other	\$ 1,350 \$ -	\$	4,698	<b>3</b>		\$	1,800	\$ -	
	Total 61400.0 · Health Insurance	\$ 47,003	\$	14,094	\$	39,396	\$	62,670	\$ 74,517	\$ 35,1
	61500.0 · Life Insurance						\$			
1	61500.0 · Life Insurance 61500.1 · Life Insurance-Church	\$ 637	\$	216	\$	1,129	\$	849	\$ 1,174	-
2	61500.2 · Life Insurance-Cemetery	\$ 2,436		735	\$	3,364	\$	3,248		
3	61500.3 · Life Insurance-SPC	\$ 271	\$	294	\$	301	\$	361	\$ 301	
	Total 61500.0 · Life Insurance	\$ 3,344	\$	1,245	\$	4,795	\$	4,458	\$ 4,561	\$ (2
	61600.0 · Pensions/401(k) Expense						\$	-		
1	61600.1 · Pension Expense-Church	\$ 66,119		29,965	\$	42,967	\$	88,159		
3	61600.2 · Pension Expense-Cemetery 61600.3 · Pension Expense-SPC	\$ 21,476 \$ 2,675		7,352	\$ \$	33,643 3,013	\$	28,634 3,566	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	***************************************
1	61650.1 · 401(K) - Church	Ψ 2,075	\$	1,199	\$	3,013	\$	3,300	\$ 3,013	
2	61650.2 · 401(K) - Cemetery		\$	4,085	\$	-	\$	_	\$ -	1
3	61650.3 · 401(K)-SPC		\$	1,049	\$	-	\$	_	\$ -	
	61600.0 · Pensions/401(k) Expense - Other	\$ -	\$	1,887			\$	-		
	Total 61600.0 · Pensions/401(k) Expense	\$ 90,269	\$	45,536	\$	79,623	\$	120,359	\$ 85,737	\$ 6,1
4	61700.0 · Auto Allowance	•	¢	0.050	•	4.500	\$	_	¢ 2.000	-
1 2	61700.1 · Auto Allowance-Church 61700.2 · Auto Allowance-Cemetery	\$ -	\$	2,250	\$	4,500 3,000	\$	-	\$ 3,233 \$ 2,184	
2	61700.0 · Auto Allowance - Other	\$ 3,774			ļ .	0,000	\$	5,032		
	Total 61700.0 · Auto Allowance	\$ 3,774	\$	2,250	\$	7,500	\$	5,032	\$ 5,650	\$ (1,8
1	61800.1 · Housing Allowance-Clergy	\$ 28,381	\$	30,750	\$	41,800	\$	37,842	\$ 41,800	
1	61810.1 · Housing Allowance-Clergy	\$ 28,381		6,549	\$	9,480	\$	8,913	*******	
100		1		Shranana						
1 2	61900.1 · Continuing Education-Church	\$ 620 \$ 500		750 750	\$	1,500	\$	827 667		
4	61900.2 · Continuing Education-Cemetery  Total 60300.0 · Employee Benefits	\$ 500 \$ 213,176		750 118,844	\$	1,000 236,103	\$	284,235		\$ 55,8
	- Can Cook Employed Delients	210,170	+ *	110,044	Ψ	200,100	¥	201,200	201,000	\$ 55,0
	t 2 t	0 \$ -	1	1	-		1			

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1   619702   1					YTD Budget			•	Proposed 2016	Change from 20° approved budge
1   1   1   1   1   1   1   1   1   1									\$ 2,500	
1	1 1				900000	\$	2,500	\$ -		
1   61990   1 FAP-Church   5									\$ 1,700	
1   1   1   1   1   1   1   1   1   1			<del></del>		75			•		
1						2	1 700		¢ 4.200	
Total e1980a Chee Employee Expenses						Ψ	1,700		Φ -,,200	
Stitlo_Landicaping   Stitlo_			4					<u> </u>		
2		Total 61980.0 · Other Employee Expenses	\$ 12,272	2 \$	375	\$	4,200	\$ 16,363	\$ 8,400	\$ 4,2
Extract Refuse Removal SPC   S   2,000   S   2,025   S   3,000   S   2,025   S   2,000		62100.0 · Building & Equipment Maintenanc						\$ -		
Extract Refuse Removal SPC   S   2,000   S   2,025   S   3,000   S   2,025   S   2,000	2	62110.2 · Landscaping	\$ 131,538	8 \$	432,799	\$	299,707	\$ 175,384	\$ 169,940	
Carrier   Carr			·	1				·}	\$ 4,666	
Extract   Supplies-Cemetery Shop   S   500   S   750   S   1,000   S   2675   S   675	3	62120.3 · Refuse Removal-SPC	\$ 2,080	) \$	2,625	\$	3,500	\$ 2,773	\$ 2,800	
Eg1492 - Supplies-Gemetery Outside   S   1560   S   750   S   1,000   S   2,014   S   2,600								ļ		
Cestago   Supplies-Internent   S										
1			4						ļ	
Cargon   C										
			4							
1   62391.1   Building Maint-Ortage   S   213   S   750   S   500   S   224   S   220			4					·}i		
			- <del> </del>							
	1	62301.3 · Bld. Maintenance - Gate H	\$ 406	3 \$	750	\$	1,800	\$ 541	\$ 540	
			<del></del>							
Custodial Supplies - Cemetary   S   1,603     S   2,138   S   2,100			4							
1   62376.1 - Janitorial Services-Church   S				ananjanana	4,500	\$	6,000			
Section   Sect					7 500	2	14 000	<u> </u>		
	~~~~~~		4	~~~~~		~~~~~	· · · · · · · · · · · · · · · · · · ·			
					0,000	Ψ	20,000			
	1	<u> </u>	1		-	\$	200			
	2	62380.2 · Security Expense - Cemetery	\$ 630	)		\$	1,500	\$ 840	\$ 840	
E2400.2   Equip Parts & Repairs-Cemetery   \$ 3,246   \$ 750   \$ 1,000   \$ 4,322   \$ 4,300   \$ 62400.3   Equip Parts & Repairs-Church   \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$									\$ 300	
								<u> </u>	\$ 4,300	
S2480.2 Vehicle Parts & Rep - Cem		·		~~~~				~}~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~		
			<u> </u>		373	Ψ	300		\$ 15.000	
2					375					
Color	2	62500.2 Vehicle Fuel Cemetary	\$ 1,421	1				\$ 1,895	\$ 2,000	
Total 62100.0 - Building & Equipment Maintenanc   \$ 234,844   \$ 507,326   \$ 42,8957   \$ 313,125   \$ 305,638   \$ (12)									\$ 290	
Section   Sect	2				-				A 005 000	4400
Company		Total 62100.0 · Building & Equipment Maintenanc	\$ 234,844	4 \$	507,326	\$	428,957	\$ 313,125	\$ 305,638	\$ (123,
Company					1					
Total 62200.0 · Tree & Ground Maintennance   \$   134,934   \$   30,000   \$   53,000   \$   179,911   \$   14,000   \$   (31)					30,000				\$ 14,000	
Company	2				00.000					
Company		Total 62200.0 · Tree & Ground Maintennance	\$ 134,934	4 \$	30,000	\$	53,000	\$ 179,911	\$ 14,000	\$ (39,0
2       65550.2 · Memorial & Other Replace.       \$ 2,450 \$       \$ 5,250 \$       \$ 800 \$       \$ 3,267 \$       \$ 3,300 \$         2       65700.2 · Marker Care · Contra Account       \$ - \$ 18,000 \$       \$ 15,000 \$       \$ - \$ 22,000 \$       \$ - \$ 22,000 \$         2       65710.2 · Perpetual Care · Contra Acct.       \$ - \$ 23,925 \$       \$ 22,000 \$       \$ - \$ 22,000 \$       \$ - \$ 22,000 \$         5       Total 62300.0 · Maint. Markers/Mem./Mausoleums       \$ 3,700 \$       \$ 54,675 \$       \$ 42,800 \$       \$ 4,933 \$       \$ 41,900 \$         62600.0 · Utilities       5       5       62600.1 · Electricity-Church       \$ 6,290 \$       \$ 8,250 \$       \$ 8,000 \$       \$ 8,387 \$       \$ 8,400 \$         2       62600.2 · Electricity-Service Building       \$ 3,835 \$       4,500 \$       \$ 3,000 \$       \$ 5,114 \$       5,000 \$         3       62600.3 · Electricity-Service Building       \$ 3,835 \$       4,500 \$       \$ 3,000 \$       \$ 5,144 \$       5,000 \$         4       62600.1 · Electricity-Cottage       \$ 570 \$       1,350 \$       700 \$       760 \$       800 \$         1       62650.1 · Heating/Gas-Cemetery       \$ 3,911 \$       3,750 \$       \$ 5,000 \$       \$ 4,015 \$       4,000 \$         2       62650.2 · Heating/Gas-Centage					2000					
2       65700.2 · Marker Care - Contra Account       \$ - \$ 18,000       \$ 15,000       \$ - \$ 15,000         2       65710.2 · Perpetual Care - Contra Acct.       \$ - \$ 23,925       \$ 22,000       \$ - \$ 22,000         Total 62300.0 · Maint. Markers/Mem//Mausoleums       \$ 3,700       \$ 54,675       \$ 42,800       \$ 4,933       \$ 41,900         62600.1 · Electricity-Church       \$ 6,290       \$ 8,250       \$ 8,000       \$ 8,387       \$ 8,400         2       62600.2 · Electricity-Service Building       \$ 3,835       \$ 4,500       \$ 3,000       \$ 57,992       \$ 57,000         3       62600.3 · Electricity-SerC       \$ 43,494       \$ 27,000       \$ 45,000       \$ 57,992       \$ 57,000         1       62610.1 · Electricity-Cottage       \$ 570       \$ 1,350       \$ 700       \$ 760       \$ 800         1       62650.1 · Heating/Gas-Church       \$ 3,011       \$ 3,750       \$ 5,000       \$ 4,015       \$ 4,000         2       62650.2 · Heating/Gas-Cemetery       \$ 3,931       \$ 2,250       \$ 3,000       \$ 5,204       \$ 5,000         3       62650.3 · Heating/Gas-Cottage       \$ 13,947       \$ 18,750       \$ 25,000       \$ 18,596       \$ 19,000         1       62660.1 · Heating/Gas-Cottage       \$ 48,332       \$										
Comparison								·		
Total 62300.0 · Maint. Markers/Mem./Mausoleums \$ 3,700 \$ 54,675 \$ 42,800 \$ 4,933 \$ 41,900 \$ 62600.0 · Utilities \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$									<del> </del>	
Company	-				_					\$ (9
1         62600.1 · Electricity-Church         \$ 6,290 \$         8,250 \$         \$ 8,000 \$         \$ 8,387 \$         8,400 \$           2         62600.2 · Electricity-Service Building         \$ 3,835 \$         4,500 \$         \$ 3,000 \$         \$ 5,114 \$         5,000 \$           3         62600.3 · Electricity-SPC         \$ 43,494 \$         27,000 \$         \$ 45,000 \$         \$ 57,992 \$         57,000 \$           1         62610.1 · Electricity-Cottage \$         \$ 570 \$         1,350 \$         \$ 700 \$         \$ 760 \$         800 \$           2         62650.1 · Heating/Gas-Church \$         \$ 3,011 \$         3,750 \$         \$ 5,000 \$         \$ 4,015 \$         4,000 \$           3         62650.2 · Heating/Gas-Cemetery \$         \$ 3,903 \$         2,250 \$         \$ 3,000 \$         \$ 5,000 \$         \$ 5,000 \$           3         62650.3 · Heating/Gas-SPC \$         \$ 13,947 \$         18,750 \$         \$ 25,000 \$         \$ 18,596 \$         19,000 \$           1         62660.1 · Heating/Gas-Cottage \$         \$ 549 \$         1,200 \$         \$ 1,600 \$         731 \$         800 \$           2         62700.2 · Water-Cemetery \$         \$ 48,332 \$         29,250 \$         \$ 60,000 \$         \$ 64,443 \$         65,000 \$           3         62700.3 · Water-SPC \$         \$ 48,332 \$ <td></td>										
2       62600.2 · Electricity-Service Building       \$ 3,835 \$ 4,500 \$ 3,000 \$ 5,114 \$ 5,000 \$         3       62600.3 · Electricity-SPC       \$ 43,494 \$ 27,000 \$ 45,000 \$ 57,992 \$ 57,000 \$         1       62610.1 · Electricity-Cottage \$ 570 \$ 1,350 \$ 700 \$ 760 \$ 800 \$         1       62650.1 · Heating/Gas-Church \$ 3,011 \$ 3,750 \$ 5,000 \$ 4,015 \$ 4,000 \$         2       62650.2 · Heating/Gas-Cemetery \$ 3,903 \$ 2,250 \$ 3,000 \$ 5,204 \$ 5,000 \$         3       62650.3 · Heating/Gas-SPC \$ 13,947 \$ 18,750 \$ 25,000 \$ 18,596 \$ 19,000 \$         1       62660.1 · Heating/Gas-Cottage \$ 549 \$ 1,200 \$ 1,600 \$ 731 \$ 800 \$         2       62700.2 · Water-Cemetery \$ 48,332 \$ 29,250 \$ 60,000 \$ 64,443 \$ 65,000 \$         3       62700.3 · Water-SPC \$ 48,332 \$ 29,250 \$ 60,000 \$ 64,443 \$ 65,000 \$         1       65400.1 · Telephone-Church \$ 1,027 \$ 3,375 \$ 5,000 \$ 1,369 \$ 1,400 \$         2       65400.2 · Telephone-Church \$ 1,203 \$ 2,625 \$ 3,500 \$ 1,369 \$ 1,400 \$         3       65400.3 · Telephone-SPC \$ 884 \$ 2,250 \$ 3,500 \$ 1,179 \$ 1,200 \$         Total 62600.0 · Utilities \$ 175,404 \$ 133,800 \$ 223,300 \$ 233,872 \$ 234,300 \$ 1	1		\$ 6.290	) \$	8 250	\$	8 000		\$ 8400	
3         62600.3 · Electricity-SPC         \$ 43,494         \$ 27,000         \$ 45,000         \$ 57,992         \$ 57,000           1         62610.1 · Electricity-Cottage         \$ 570         \$ 1,350         \$ 700         \$ 760         \$ 800           1         62650.1 · Heating/Gas-Church         \$ 3,011         \$ 3,750         \$ 5,000         \$ 4,015         \$ 4,000           2         62650.2 · Heating/Gas-Cemetery         \$ 3,903         \$ 2,250         \$ 3,000         \$ 5,204         \$ 5,000           3         62650.3 · Heating/Gas-SPC         \$ 13,947         \$ 18,750         \$ 25,000         \$ 18,596         \$ 19,000           1         62660.1 · Heating/Gas-Cottage         \$ 549         \$ 1,200         \$ 1,600         \$ 731         \$ 800           2         62700.2 · Water-Cemetery         \$ 48,332         \$ 29,250         \$ 60,000         \$ 64,443         \$ 65,000           3         62700.3 · Water-SPC         \$ 48,332         \$ 29,250         \$ 60,000         \$ 64,443         \$ 65,000           1         65400.1 · Telephone-Church         \$ 1,027         \$ 3,375         \$ 5,000         \$ 1,369         \$ 1,400           2         65400.2 · Telephone-Church         \$ 1,202         \$ 3,500         \$ 1,399         \$ 1,400			4						ļi	
1       62650.1 · Heating/Gas-Church       \$ 3,011       \$ 3,750       \$ 5,000       \$ 4,015       \$ 4,000         2       62650.2 · Heating/Gas-Cemetery       \$ 3,903       \$ 2,250       \$ 3,000       \$ 5,204       \$ 5,000         3       62650.3 · Heating/Gas-SPC       \$ 13,947       \$ 18,750       \$ 25,000       \$ 18,596       \$ 19,000         1       62660.1 · Heating/Gas-Cottage       \$ 549       \$ 1,200       \$ 1,600       \$ 731       \$ 800         2       62700.2 · Water-Cemetery       \$ 48,332       \$ 29,250       \$ 60,000       \$ 64,443       \$ 65,000         3       62700.3 · Water-SPC       \$ 48,332       \$ 29,250       \$ 60,000       \$ 64,443       \$ 65,000         1       65400.1 · Telephone-Church       \$ 1,027       \$ 3,375       \$ 5,000       \$ 1,369       \$ 1,400         2       65400.2 · Telephone-Cemetery       \$ 1,230       \$ 2,625       \$ 3,500       \$ 1,639       \$ 1,700         3       65400.3 · Telephone-SPC       \$ 884       \$ 2,250       \$ 3,500       \$ 1,179       \$ 1,200         Total 62600.0 · Utilities       \$ 175,404       \$ 133,800       \$ 223,300       \$ 233,872       \$ 234,300       \$ 1	3	62600.3 · Electricity-SPC	\$ 43,494	4 \$	27,000	\$	45,000		<del> </del>	
2       62650.2 · Heating/Gas-Cemetery       \$ 3,903 \$ 2,250 \$ 3,000 \$ 5,204 \$ 5,000         3       62650.3 · Heating/Gas-SPC       \$ 13,947 \$ 18,750 \$ 25,000 \$ 18,596 \$ 19,000         1       62660.1 · Heating/Gas-Cottage       \$ 549 \$ 1,200 \$ 1,600 \$ 731 \$ 800         2       62700.2 · Water-Cemetery       \$ 48,332 \$ 29,250 \$ 60,000 \$ 64,443 \$ 65,000         3       62700.3 · Water-SPC       \$ 48,332 \$ 29,250 \$ 60,000 \$ 64,443 \$ 65,000         1       65400.1 · Telephone-Church       \$ 1,220 \$ 3,375 \$ 5,000 \$ 1,369 \$ 1,400         2       65400.2 · Telephone-Cemetery       \$ 1,230 \$ 2,625 \$ 3,500 \$ 1,639 \$ 1,700         3       65400.3 · Telephone-SPC       \$ 884 \$ 2,250 \$ 3,500 \$ 1,179 \$ 1,200         Total 62600.0 · Utilities       \$ 175,404 \$ 133,800 \$ 223,300 \$ 233,872 \$ 234,300 \$ 1	1	62610.1 · Electricity-Cottage		) \$	1,350					
3       62650.3 · Heating/Gas-SPC       \$ 13,947       \$ 18,750       \$ 25,000       \$ 18,596       \$ 19,000         1       62660.1 · Heating/Gas-Cottage       \$ 549       \$ 1,200       \$ 1,600       \$ 731       \$ 800         2       62700.2 · Water-Cemetery       \$ 48,332       \$ 29,250       \$ 60,000       \$ 64,443       \$ 65,000         3       62700.3 · Water-SPC       \$ 48,332       \$ 29,250       \$ 60,000       \$ 64,443       \$ 65,000         1       65400.1 · Telephone-Church       \$ 1,027       \$ 3,375       \$ 5,000       \$ 1,369       \$ 1,400         2       65400.2 · Telephone-Cemetery       \$ 1,230       \$ 2,625       \$ 3,500       \$ 1,639       \$ 1,700         3       65400.3 · Telephone-SPC       \$ 884       \$ 2,250       \$ 3,500       \$ 1,179       \$ 1,200         Total 62600.0 · Utilities       \$ 175,404       \$ 133,800       \$ 223,300       \$ 233,872       \$ 234,300       \$ 1								~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~		
1       62660.1 · Heating/Gas-Cottage       \$ 549 \$ 1,200       \$ 1,600       \$ 731 \$ 800         2       62700.2 · Water-Cemetery       \$ 48,332 \$ 29,250       \$ 60,000       \$ 64,443 \$ 65,000         3       62700.3 · Water-SPC       \$ 48,332 \$ 29,250       \$ 60,000       \$ 64,443 \$ 65,000         1       65400.1 · Telephone-Church       \$ 1,027 \$ 3,375       \$ 5,000       \$ 1,369 \$ 1,400         2       65400.2 · Telephone-Cemetery       \$ 1,203 \$ 2,625       \$ 3,500       \$ 1,639 \$ 1,700         3       65400.3 · Telephone-SPC       \$ 884 \$ 2,250       \$ 3,500       \$ 1,179 \$ 1,200         Total 62600.0 · Utilities       \$ 175,404 \$ 133,800       \$ 223,300       \$ 233,872       \$ 234,300       \$ 1			<del></del>		<del>-</del>					
2       62700.2 · Water-Cemetery       \$ 48,332       \$ 29,250       \$ 60,000       \$ 64,443       \$ 65,000         3       62700.3 · Water-SPC       \$ 48,332       \$ 29,250       \$ 60,000       \$ 64,443       \$ 65,000         1       65400.1 · Telephone-Church       \$ 1,027       \$ 3,375       \$ 5,000       \$ 1,369       \$ 1,400         2       65400.2 · Telephone-Cemetery       \$ 1,230       \$ 2,625       \$ 3,500       \$ 1,639       \$ 1,700         3       65400.3 · Telephone-SPC       \$ 884       \$ 2,250       \$ 3,500       \$ 1,179       \$ 1,200         Total 62600.0 · Utilities       \$ 175,404       \$ 133,800       \$ 223,300       \$ 233,872       \$ 234,300       \$ 1										
3       62700.3 · Water-SPC       \$ 48,332       \$ 29,250       \$ 60,000       \$ 64,443       \$ 65,000         1       65400.1 · Telephone-Church       \$ 1,027       \$ 3,375       \$ 5,000       \$ 1,369       \$ 1,400         2       65400.2 · Telephone-Cemetery       \$ 1,230       \$ 2,625       \$ 3,500       \$ 1,639       \$ 1,700         3       65400.3 · Telephone-SPC       \$ 884       \$ 2,250       \$ 3,500       \$ 1,179       \$ 1,200         Total 62600.0 · Utilities       \$ 175,404       \$ 133,800       \$ 223,300       \$ 233,872       \$ 234,300       \$ 1										
1     65400.1 · Telephone-Church     \$ 1,027     \$ 3,375     \$ 5,000     \$ 1,369     \$ 1,400       2     65400.2 · Telephone-Cemetery     \$ 1,230     \$ 2,625     \$ 3,500     \$ 1,639     \$ 1,700       3     65400.3 · Telephone-SPC     \$ 884     \$ 2,250     \$ 3,500     \$ 1,179     \$ 1,200       Total 62600.0 · Utilities     \$ 175,404     \$ 133,800     \$ 223,300     \$ 233,872     \$ 234,300     \$ 1		{}	4							
2     65400.2 · Telephone-Cemetery     \$ 1,230     \$ 2,625     \$ 3,500     \$ 1,639     \$ 1,700       3     65400.3 · Telephone-SPC     \$ 884     \$ 2,250     \$ 3,500     \$ 1,179     \$ 1,200       Total 62600.0 · Utilities     \$ 175,404     \$ 133,800     \$ 223,300     \$ 233,872     \$ 234,300     \$ 1		· · · · · · · · · · · · · · · · · · ·	4	~~~~~~		~~~~~	· · · · · · · · · · · · · · · · · · ·		paranananananananananananananah	
3 65400.3 · Telephone-SPC \$ 884 \$ 2,250 \$ 3,500 \$ 1,179 \$ 1,200 Total 62600.0 · Utilities \$ 175,404 \$ 133,800 \$ 223,300 \$ 233,872 \$ 234,300 \$ 1				ananjanana						
			\$ 884	1 \$	2,250	\$	3,500	\$ 1,179	\$ 1,200	
		Total 62600.0 · Utilities	\$ 175,404	4 \$	133,800	\$	223,300	\$ 233,872	\$ 234,300	\$ 11,0
		63000.0 · Ministry and Organization			nonement of the second			\$ -		

		Jan - Sep 15			Annua	l Budget	12-mth Projection at		Change from 20
		Actual YTD	YTD Budge			pproved	September 2015	Proposed 2016	approved budge
1	63100.1 · Christian Education	\$ 1,462		750	\$	3,000	\$ 1,949		
1	63120.1 · Clergy Honoraria	\$ 2,550		2,100	\$	2,000	\$ 3,400	\$ 3,400	
1	63130.1 · Discretionary Fund Expense	\$ - \$ -	\$ 2	2,250	\$	3,000	\$ - \$ -		
1	63140.1 · Library/Archives Expense 63160.1 · Liturgical/Altar Supplies	\$ 5,297		,875	\$	5,000	\$ 7,063	\$ 7,000	
1	63180.1 · Hospitality	\$ 4,520		375	\$	10,000	\$ 6,026		
1	63190.1 · Strawberry Festival Expense	\$ 7,315		3,000	\$	3,000	\$ 9,753		
4	63190.4 · Strawberry Festival Exp-WRCP	\$ -		-			\$ -		
1	63195.1 · Special Events & Celebra. Exp.	\$ 2,039	\$	375	\$	600	\$ 2,719	\$ 2,700	
1	63250.1 · Curtex Award	\$ 2,000	\$	225	\$	5,000	\$ 2,667	\$ 2,700	
1	63280.1 · Stewardship	\$ -	\$	375			\$ -	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	
	63300.0 · Music Ministry		\$	750					
1	63320.1 · Music Supplies/Library	\$ 794		075	\$	700	407	\$ 200	VS
1	63340.1 · Instrument Maintenance Exp.	\$ 365 \$ 1,680		375 750	\$ \$	2,200	\$ 487		VS VS
1	63310.1 · Music Honoraria	\$ 1,680 \$ -	\$	375	\$	1,800	\$ 2,240 \$ -	\$ 2,200	VS
-	63340.1 · Instrument Maintenance Exp.  Total 63000.0 · Ministry and Organization	\$ 28,022	i -	375	\$	700 37,000	\$ 37,363	\$ 34,700	\$ (2,3
	Total 03000.0 Willistry and Organization	φ 20,022	Ψ	,373	Ψ	37,000	ψ 37,303	φ 34,700	ψ (2,0
	63500.0 · Diocesan Ministries						\$ -		
1	63500.1 · Diocesan Giving	\$ 28,500		,250	\$	36,000	\$ 38,000		<u></u>
	Total 63500.0 · Diocesan Ministries	\$ 28,500	\$ 11	,250	\$	36,000	\$ 38,000	\$ 38,000	\$ 2,0
	63520.0 · Outreach Ministries					No.	\$ -		
1	63520.1 · Outreach	\$ 20,504	\$ 75	5,000	\$	100,000	\$ 27,339	\$ 100,000	
1	63523.1 · Outreach Parish	\$ 1,096			-	, , , , ,	\$ 1,462		
	Total 63520.0 · Outreach Ministries	\$ 21,601	\$ 75	,000	\$	100,000	\$ 28,801	\$ 102,000	\$ 2,0
							_		
4	63600.0 · WRC-Expenses	<b>c</b>	<b>6</b>	156	•	F 900	\$ -	¢ 5.700	
4	63650.4 · WRCP Activities 63700.4 · WRCP Outreach	\$ - \$ -		2,156 5,719	\$	5,800 7,100	\$ - \$ -	\$ 5,700	***
4	63750.4 · WRCP Flower Sale-Exp	\$ 2,972	ļ	,200	\$	7,700	\$ 3,962	\$ 4,000	
4	63800.4 · WRCP Admin/Supplies	\$ -		,875	\$	100	\$ 3,902	Ψ 4,000	
-	Total 63600.0 · WRC-Expenses	\$ 2,972	i e	3,950	\$	20,700	\$ 3,962	\$ 9,700	\$ (11,0
	64200.0 · Administration						\$ -		
1	64200.1 · Advertising-Church	\$ 4,048 \$ 1,450		375	\$	5,000	\$ 5,397		
3	64200.2 · Advertising-Cemetery 64200.3 · Advertising-SPC	\$ 1,450 \$ 911		,125 3,000	\$	5,000 5,000	\$ 1,934 \$ 1,214		
1	64210.1 · Interne Access/WebsiteChurch	\$ 6,606		,800	\$	7,000	\$ 8,808		
2	64210.2 · Interne Access/WebsiteCemetery	\$ 971	<del></del>	,800	\$	7,000	\$ 1,295	<del> </del>	
1	64220.1 · Audit & Accounting-Church	\$ 28,560		3,500	\$	34,500	\$ 38,080		
2	64220.2 · Audit & Accounting-Cemetery	\$ 28,560		3,500	\$	34,500	\$ 38,080		
1	64240.1 · Legal Fees-Church	\$ 6,271		,500	\$	10,000	\$ 8,362		
2	64240.2 · Legal Fees-Cemetary	\$ 7,213					\$ 9,617	\$ 10,000	
1	64260.1 · Insurance Expense-Church	\$ 9,507	\$ 7	,950	\$	13,000	\$ 12,675	\$ 13,000	
2	64260.2 · Insurance Expense-Cemetery	\$ 9,384	\$ 4	,500	\$	13,000	\$ 12,512	\$ 13,000	
3	64260.3 · Insurance Expense-SPC	\$ 4,564	\$ 7	,950	\$	7,000	\$ 6,085	\$ 6,000	
1	64400.1 · Vestry Expenses-Church	\$ 1,424		3,750	\$	10,000	\$ 1,898	\$ 2,000	
1	64500.1 · Computer Expense-Church	\$ 2,844	ļ	2,250	\$	4,000	\$ 3,792		
2	64500.2 · Computer Expense-Cemetery	\$ 5,940	<del></del>	3,750	\$	4,000	\$ 7,919		
1	64550.1 · Consulting Services-Church	\$ -	\$ 3	3,750	\$	5,000	\$ -	\$ -	
1	64550.2 · Consulting Services-Cemetary 64600.1 · Copier Expense-Church	\$ 867 \$ 4,422	e -	125	•	0.500	\$ 1,156 \$ 5,895		-
2	64600.2 · Copier Expense-Cemetery	\$ 4,422	<del></del>	,125 2,250	\$ \$	9,500 3,000	\$ 5,895 \$ 5,895		
1	64800.1 · Dues & Subscriptions-Church	\$ 4,422		75	\$	300	\$ 3,893		
2	64800.2 · Dues & Subscriptions-Cemetery	\$ -	\$	450	\$	600	\$ -	Ψ 200	
1	65000.1 · Office Supplies-Church	\$ 2,291	<del></del>	2,850	\$	6,200	\$ 3,054	\$ 3,000	-
2	65000.2 · Office Supplies-Cemetary	\$ 1,407	-	,		-,	\$ 1,877	<del> </del>	
1	65010.1 · Small Furnit. & EquipChurch	\$ -	\$	300	\$	400	\$ -		
3	65010.3 · Small Furnit. & Equip-SPC	\$ -	\$	750	\$	700	\$ -		
1	65030.1 · Payroll Processing Fees-Church	\$ 2,289		750	\$	3,000	\$ 3,052		
2	65030.2 · Payroll Processing-Cemetery	\$ 165		750	\$	200	\$ 220		
1	65100.1 · Postage-Church	\$ 875	\$ 2	2,250	\$	3,300	\$ 1,167		
2	65100.2 · Postage-Cemetary	\$ 681					\$ 908		-
1	65100.3 · Postage-SPC	\$ 675	•	375	•	200	\$ 900	<i>-</i>	~~
2	65200.1 · Printing-Church 65200.2 · Printing-Cemetery	\$ 2,757 \$ 2,353		375 375	\$ \$	300 5,000	\$ 3,676 \$ 3,138		
3	65200.3 · Printing-Cemetery	\$ 2,353	Ψ	010	Ψ	3,000	\$ 3,136		-
1	65450.1 · Travel - Church	\$ 5,701	\$ 2	2,250	\$	10,000	\$ 7,601		
2	65450.2 · Travel - Cemetery	\$ 177		375	\$	400	\$ 236		1
1	64320.1 · Finance Mission Group-Church	\$ -	\$	750	\$	1,000	\$ -		
1	65500.1 Freight & Shipping-Church	\$ 837	\$	37	\$	50	\$ 1,116		
2	65500.2 · Freight & Shipping-Cemetery	\$ 437	\$	75	\$	100	\$ 582	\$ 600	
2	65950.2 · Bad Debt Reserve Expense-Cem.	\$ -	\$	900	\$	1,200	\$ -		

			an - Sep 15 ctual YTD	Y	D Budget		nual Budget 5 Approved	ì	12-mth rojection at otember 2015	Proposed 2016	Change from 201 approved budge
	64320.1 · Finance Mission Group-Church	\$	_	\$	750			\$	_		
	65000.0 · Miscellaneous	Ψ		Ψ	730		-	\$			
1	65600.1 · Miscellaneous-Church	\$	522	-				\$	697		
2		\$	1,582					\$	2,109	************************	
3		\$	170					\$	226		
-	Total 65000.0 · Miscellaneous	\$	2,274					\$	3,032		
		1						Ť			
	65900.0 · Depreciation							\$	-		
1	65910.1 · Depreciation-Church	\$	81,363		83,850	\$	111,800	\$	108,484		
3	65920.3 · Depreciation-SPC	\$	132,738		131,475	\$	175,300	\$	176,984		
2	65930.2 · Depreciation-Cemetery	\$	31,281	\$	29,475	\$	39,300	\$	41,708	\$ 42,000	
	Total 65900.0 · Depreciation	\$	245,382	\$	244,800	\$	326,400	\$	327,177	\$ 331,000	\$ 4,60
	66000.0 · Interest Expense				nanananananananananananananananananana			\$	-		
2	66030.2 Interest Expene Auto Loan	\$	52								
3	66050.3 · MS PLA Interest & Fees-SPC	\$	59,263	\$	86,240	\$	98,000	\$	79,017	\$ 80,000	
3	Total 66000.0 · Interest Expense	\$	59,203		86.240	\$	98,000	\$	79,017		\$ (18,00
		Ψ	30,010	<u> </u>	50,240	Ψ	30,000	1	10,001	- 00,000	+ (10,00
	69800.0 · Investment Expenses							\$	-		
5	69810.5 · Perpetual Care Fund-A Exp.	\$	20,554	\$	25,402	\$	48,000	\$	27,406	\$ 30,000	
5	69820.5 · Marker Care Fund-B Expense	\$	337	\$	1,016	\$	1,400	\$	449		
5	69830.5 · Permanent Fund-C Expense	\$	17,312	\$	24,386	\$	31,000	\$	23,082	\$ 24,000	
5	69890.5 Curtex Fund Expenses	\$	193		and the same of th			\$	257	\$ 260	
1	69871.1 Bank Chg Merch Fee Church	\$	7,442					\$	9,923	\$ 10,000	
2	69871.2 Bank Chg Merchant Fee Cemetery	\$	1,508		-			\$	2,011	\$ 2,000	
2	69871.5 · Bank Charges-investments	\$	193	\$	- 1	\$	15,000	\$	257	\$ 250	
	Total 69800.0 · Investment Expenses	\$	47,538	\$	50,803	\$	95,400	\$	63,384	\$ 67,010	\$ (28,39
	81000.0 · Capital Projects	\$	-					\$	-		
3	80360.3 · Fence and Gate Repairs-SPC	\$	21,553		200			\$	28,737		
6	81030.6 · Admin. Office Renovation	\$	-	\$	3,750	\$	5,000	\$	-		
6	81110.6 · Glebe Signage	\$	-	\$	3,750	\$	8,000	\$	-		
6	81120.2 - Security Surveillance	\$	-		-	\$	33,000	\$	-		
6	83120.6 · Map Drawing	\$	7,268	1		\$	20,000	\$	9,691		
6	83150.6 · Memorial Care Project	\$	-	1				\$	_		
6	81140.6 Truck Replacement	\$	48,625					\$	64,833		
6	82030.6 Cem. Data Base Application	\$	8,354					\$	11,138	***************************************	
6	83030.6 Cem Grounds shop Equip	\$	63,020					\$	84,027		
6	84030.6 Permits & Permit Acquisition		00,020	-				+	0.,02.		
6	84600.6 Parish Hall - Other	\$	130,153	-	1			-			
6	85020.6 Architectural Fees	\$	16,922					-			
	Total 81000.0 · Capital Projects	\$	295,894		100	\$	66,000	\$	394,526		\$ (66,0
	Total Evnoneo	\$	2,165,106	¢	1,738,594	\$	2,825,521	\$	3,085,233	\$ 2,575,136	\$ (250,3
	Total Expense	\$			222,121			\$			
		Ф	(1,538,023)	φ	222,121	\$	(22,236)		(2,050,697)	\$ (576,185)	ψ ∠,ου3,8
itner inc ner Inco	come/Expense			ļ				\$			
	99100.5 · Perptual Care Fund-A Additions	\$	7,710	\$	-			\$	10,280		
caraferana arangan	99200.5 · Marker Care Fund-B Additions	\$	7,125		-			\$	9,500		
Other In		\$	14,835		-	\$	-	\$	19,780		
~~~~~~~~~~	r Income	\$	14,835		-	\$	-	\$	19,780.00		
t Incom		\$	(1,523,188)		222,121	\$	(22,235.53)		(2,030,917.19)	\$ (576,185)	

## **2016 Cemetery Sales Projections**

<u> </u>			 ,				
		Jan - ptemebr 15 ctual YTD	nual Budget 5 Approved		12-mth Projection at Septemeber 2015	Proposed 2016	Assumptions
Ordinary I	ncome/Expense						Average sale of 2 lots per wee
Income	)						Average interment of 1 day
5010	00.0 · Cemetery Sales						
5	0110.2 · Memorial Sales	\$ 143,239	\$ 200,000	5	\$ 190,985.87	\$ 190,986	
5	0120.2 · Foundations/Marker Install	\$ 32,246	\$ 40,000	9	\$ 42,994.65	\$ 42,995	
5	0130.2 · Vault Sales	\$ 90,980	\$ 182,000	9	\$ 121,306.67	\$ 121,307	Average intermernt x \$700.00/
5	0135.2 · Vase Sales	\$ 250	\$ -	9	\$ 333.33	\$ 333	
5	0140.2 · Urn Sales	\$ 1,544	\$ 10,000	9	\$ 2,058.67	\$ 2,059	
5	0150.2 · Interments	\$ 236,650	\$ 390,000	9	\$ 315,533.33	\$ 315,533	1 interment a day @ \$1,500.00
5	0190.2 · Repurchase of Lots and Sites	\$ (1,348)	\$ (12,000)	9	\$ (1,797.33)	\$ (1,797)	
5	0210.2 · General Site and Lot Sales	\$ 261,445	\$ 520,000	9	\$ 348,593.33	\$ 348,593	Average 2 lots a week @ \$5,00
5	0220.2 · Section 3A and 4A Sales	\$ 3,870		9	\$ 5,160.00	\$ 5,160	
5	0230.2 · Columbarium Sales	\$ 20,970	\$ 20,000	9	\$ 27,960.00	\$ 27,960	
5	0250.2 · Perpetual Care	\$ 31,985	\$ 54,000	9	\$ 42,646.67	\$ 42,647	10% of Sales
5	0260.2 · Marker Care	\$ 18,624	\$ 30,000	9	\$ 24,831.93	\$ 24,832	
5	0270.2 · Misc. Cemetery Sales	\$ (299)		9	\$ (399.17)	\$ (399)	
5	0280.2 · Inscription-Cemetery	\$ 23,339	\$ 30,000	9	\$ 31,118.67	\$ 31,119	
5	0290.2 · Other Miscellaneous Sales	\$ 1,085	\$ 3,000	9	\$ 1,446.67	\$ 1,447	
5	0330.2 · Contributions-Cemetery	\$ -	\$ 200	9	-	\$ -	
5	0310.2 · Planting and Placement Fees	\$ 55	\$ 110	3	\$ 73.33	\$ 73	
Tota	l 50100.0 · Cemetery Sales	\$ 864,635	\$ 1,467,310	(	\$ 1,152,847	\$ 1,152,847	
5033	30.2 · Contributions-Cemetery			(	\$ -	\$ 200	

## 2016 Highlights

Overall 2016 annual Budget is roughly \$2. million. This represents a 5% increase over 2014 budget.

For budget year 2016, Cemetery operations is budgeted to make a profit of \$275,318. Church and St Paul Center is anticipated to have a combined loss of \$747,520. Investment income is estimated at \$1.1 million in 2015, roughly \$360k below 2014 budgeted amount. With overall net income/loss projections, investment income and cemetery operations will cover the combined loss of \$748k, as well as capital acquisitions of \$66k. Based on the anticipated performance, \$478k will be available to support in part principal payment on the loan and \$748k will be needed to cover loan payments.

Cemetery Operations: Investment in leadership, ground crew and advertising is expected to turn a profit in 2015.

Worship: Staffing includes Assistant Clergy, Music Director, an assistant, and support of choir leads. This reflects Vestry's continued commitment to focus on building the Church and its members through worship, pastoral efforts and music ministry.

### **Capital Projects:**

Offering & Cemetery Sales Income:

Conservatively set using 2015 projected end of year income as basis.

#### Investment Income:

Reduced projections on interest and dividend income based on portfolio performance over last 2 years.

#### Property Maintenance:

There will be a further reduction to Cemetery management costs as the contract with Terra is replaced with German at a lower contract price.

#### Outreach:

Remains at 2015 budgeted amount reflecting Vestry continued commitment to increase its presence/awareness in its immediate community and contribute to other community initiatives that impact the lives of others.

#### Staffing budget for 2016 encompasses the following:

Discontinuation of the outsourced accounting function, elimination of the second keyholder position.

There are two placeholders; one to re-fill the existing role of FT Cemetary Manager and one to hire in the new role of FT Accountant (replaces outsourced contractor).

### Cemetery Staff:

5 full time Cemetary Operations personnel (4 groundskeepers, 1 B&G Manager) and 3 full time Administrative personnel. Additionally, the accountant and business manager will split time 50/50, church and cemetery.

Church Staff: 1 FT Clergy, 1 FT Parish Life Coordinator, 1 FT Administrator, 3 PT Nursery Coordinators, 1 PT Musician, 1PT security. Additionally, the accountant and business manager will split time 50/50, church and cemetery.

Company	<u>Address</u>	Purpose of the Contract	<u>Dollar</u> <u>Amount</u>	Chart of Account	Contract(1) / Lease(2)	Contract Expiration	Terms of Renewal
Omega Management and IT Solutions	700 12th Street NW Suite 700 Washington, DC 20005	The purpose of this contract is to provide IT support.	\$6,000.00	64500.1 · Computer Expense- Church 64500.2 · Computer Expense- Cemetery	1	1/1/2015	Thirty day notice
Alarm Tech Solutions, LLC	8141 Telegraph Road, Suite F Severn, MD 2114	This purpose of this contract is to provide technical testing and inspection support for the fire alarm system, the fire sprinkler system, the kitchen hood suppression system and the portable fire extinguishers. This is needed to support fire protection and code compliance. Any additional repairs are quoted and invoiced separately.	\$3,211.00	62300.3 · Building Maintenance- SPC	1	3/11/2015	"The initial term of this agreement will commence on the date that it is signed by the customer. This agreement shall continue in effect for 1 year commencing on the Effective Date."
Cummins Power Systems, LLC	1907 Park 100 Drive Glen Burnie, MD 21061	The purpose of this contract is to provide technical maintenance support for the emergency backup generator. Services include 1 annual full preventative maintenance servicing and 1 PM servicing. Any additional repairs and parts are quoted and invoiced separately.	\$946.55		1	3/21/2015	Renew each year.
Combustioneer Corporation	643 Lofstrand Lane Rockville, MD 20850	The purpose of this contract is to provide quarterly chiller and boiler water analysis and treatment. This is needed to prevent scale and corrosion of the internal piping and components. This is a standard maintenance procedure for chillers and boilers, and is intended to maintain the equipment in good condition and extend its life.	\$630.00		1	4/30/2015	Renew each year.
German Lawn Service	German Lawn Service 1812 Queensguard Rd. Silver Spring MD, 20906-2027	1. Mowing grass every two weeks, from April to November; edging and trimming around grave stones and memorials; edging and trimming around sidewalks, roadways, buildings, and fence lines; leaf removal from October to March.	\$169,940.00	62110.2 · Landscaping			
Southland Industries	22340 Dresden Street, Suite 177 Dulles VA, 20166	The purpose of this contract is to provide preventative maintenance PM services for the HVAC equipment in <u>SPC</u> , and <u>service building</u> . The contract includes PM and troubleshooting the Energy Management System, the replacement of belts and filters, and annual chiller servicing. The contract does not include any other repairs beyond the recurring PM services. These repairs are quoted separately as fixed price or time and materials projects.	\$8,976.00		1	5/31/2015	"This Annual agreement shall continue in effect from year to year until either party gives ninety (90) days' written notice. " (This needed to have been given by 1 March 2015.)

Southland Industries	22340 Dresden Street, Suite 177 Dulles VA, 20166	The purpose of this contract is to provide preventative maintenance PM services for the HVAC equipment in the <b>Church</b> . The contract includes PM and troubleshooting the Energy Management System, the replacement of belts and filters, and annual chiller servicing. The contract does not include any other repairs beyond the recurring PM services. These repairs are quoted separately as fixed price or time and materials projects.	2. \$2,688		1	5/31/2015	"This Annual agreement shall continue in effect from year to year until either party gives ninety (90) days' written notice. " (This needed to have been given by 1 March 2015.) We are not renewing the contract. I have asked that writen notice be sent to Southland
ThyssenKrupp Elevator Corporation	1120 19th Street, NW Suite LL25 Washington, DC 20011	\$2400 per year (\$200 per month; 3% discount if the annual fee is paid in advance, or \$72)	\$2,400.00	62300.3 · Building Maintenance- SPC	1	11/15/2015	To ensure continuous service, this agreement will be automatically renewed for successive ten (10) year periods, unless either party timely serves written notice upon the other party, of its of its intention to cancel at least ninety (90) days before the end of the initial ten (10) year period, or ninety (90) days before the end of any subsequent ten (10) year renewal period. Notice shall be sent by certified mail, return receipt requested."
Home Paramount Pest Control	PO Box 850 Forest Hill, MD 21050	The purpose of this contract is to provide pest control services.	\$3,300.00	62300.1 · Building Maintenance- Church 62300.2 · Building Maint Cemetery 62300.3 · Building Maintenance- SPC	1	3/3/2016	"Home Paramount will provide services as described in this Agreement for a one (1) year term. Thereafter this agreement will automatically review annually unless written notice of cancellation is provided by either party." This contract has been in place since 3/4/11.
Innovative Security Systems, Inc.	9	Fire alarm system. Service Building	\$44.95 Monthly		1	12/13/2015	36 months from the date of the first billing. Client shall have given written notice 60 days before end of primary or any renewal term of client intention to terminate agreement.
Innovative Security Systems, Inc.	4815 Prince George's Avenue Suite 3 Beltsville MD 201705	Service Bulding Burglar	\$34.95 Monthly		1	12/13/2015	36 months from the date of the first billing. Client shall have given written notice 60 days before end of primary or any renewal term of client intention to terminate agreement.
Innovative Security Systems, Inc.	4815 Prince George's Avenue Suite 3 Beltsville MD 201705	SPC Burglar Alarm	\$34.95 Monthly		1	12/13/2015	36 months from the date of the first billing. Client shall have given written notice 60 days before end of primary or any renewal term of client intention to terminate agreement.

Innovative Security Systems, Inc.	4815 Prince George's Avenue Suite 3 Beltsville MD 201705	SPC Fire Alarm	\$44.95 Monthly		1	12/13/2015	36 months from the date of the first billing. Client shall have given written notice 60 days before end of primary or any renewal term of client intention to terminate agreement.
Innovative Security Systems, Inc.	4815 Prince George's Avenue Suite 3 Beltsville MD 201705	St. Paul's Church	34.95 Monthly		1	11/6/2015	36 months from the date of the first billing. Client shall have given written notice 60 days before end of primary or any renewal term of client intention to terminate agreement.
Konica Minolta (New Copier)	CIT Technology Financing Services 10201 Centurion Parkway N Ste 100 Jacksonville FL 32258	Copier Rental and Support	\$6,000.00	64600.1 · Copier Expense- Church 64600.2 · Copier Expense- Cemetery	2	1/26/2016	90 to 150 day notice required to end lease or purchase equipment
Pitney Bowes	2225 America Drive Neenah, WI 54956- 1005	Postage Stamp	\$2,397.60	65100.1 · Postage-Church 65100.2 · Postage-Cemetary 65100.3 · Postage-SPC	2	7/10/2017	36 Months from the date of the first billing. Client shall have given written notice 90 days before contract expiration.
Republic Services	300 Ritchie Road Capitol heights, MD 20743	Trash/Recycle	\$2,333.16	62120.2 Refuse Removal	1	9/16/2018	24 months of first billing cycle, Client shall give written notice of termination to other at lease 60 days before the end of the current term
IREDITORIC SERVICES	300 Ritchie Road Capitol heights, MD 20743	Trash/Recycle	\$2,333.16	62120.3 · Refuse Removal- SPC	1	9/16/2018	24 months of first billing cycle, Client shall give written notice of termination to other at lease 60 days before the end of the current term