# **PUBLIC DISCLOSURE COPY**

#### **PLEASE FILE IN A SAFE PLACE**

## ARMANINO LLP

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(Rev. January 2020)

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

A I	or the	e 2019 calendar year, or tax year beginning OC	T 1, 2019 and	ending S	EP 30, 3	2020	
	Check if applicabl	C Name of organization			D Empl	loyer identifi	cation number
Г	Addre						
F	Name chang	5			2	6-2855259	
F	Initial return		vered to street address)	Room/suite	E Telen	hone numbe	 r
F	Final	31 N SECOND STREET		#300		08) 995-07	
	termin	City or town, state or province, country, and 2	ZIP or foreign postal code		G Gross	receipts \$	3,500,426.
	Amen	ded CAN TOCK CA 05113			H(a) Is t	his a group re	eturn
	Application	F Name and address of principal officer: PREET	I MISHRA		1	subordinates	
	pendi	SAME AS C ABOVE			H(b) Are	all subordinates ir	ncluded? Yes No
1	Гах-ех	empt status: X 501(c)(3) 501(c) ( )		or 527	] If "I	No," attach a	list. (see instructions)
J١	Nebsi	te: WWW.SCCDAC.ORG			1		n number
K	orm of	organization: X Corporation Trust Ass	sociation Other ►	<b>L</b> Year	of formatio	n: 2008 <b>N</b>	M State of legal domicile; CA
Pa	art I	Summary					
	1	Briefly describe the organization's mission or most	significant activities: PROVID	E ZEALOUS	ELEGAL		
Governance		REPRESENTATION TO INDIGENT CLIENTS IN					
rna	2	Check this box  if the organization discon	tinued its operations or dispo	sed of more	than 25%	of its net ass	sets.
ove.	3	Number of voting members of the governing body (	Part VI, line 1a)			3	8
	4	Number of independent voting members of the gov	erning body (Part VI, line 1b)			4	5
8	5	Total number of individuals employed in calendar ye	ear 2019 (Part V, line 2a)			5	38
/itie		Total number of volunteers (estimate if necessary)					5
Activities &		Total unrelated business revenue from Part VIII, colo					0.
_	b	Net unrelated business taxable income from Form 9	990-T, line 39			7b	0.
					Prior	Year	Current Year
ø	8	Contributions and grants (Part VIII, line 1h)			1	,089,023.	1,176,673.
ğ	9	Program service revenue (Part VIII, line 2g)			1	.,947,544.	2,323,610.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4,	and 7d)			372.	143.
Œ	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c,	9c, 10c, and 11e)			-4,379.	0.
	12	Total revenue - add lines 8 through 11 (must equal F	Part VIII, column (A), line 12)		3	3,032,560.	3,500,426.
	13	Grants and similar amounts paid (Part IX, column (A	N), lines 1-3)			0.	0.
	14	Benefits paid to or for members (Part IX, column (A)	, line 4)			0.	0.
ý	15	Salaries, other compensation, employee benefits (P	art IX, column (A), lines 5-10)		2	2,554,539.	2,696,624.
Expenses	16a	Professional fundraising fees (Part IX, column (A), lin	ne 11e)			0.	0.
<u>B</u>	b	Total fundraising expenses (Part IX, column (D), line					
û	17	Other expenses (Part IX, column (A), lines 11a-11d,				814,414.	546,088.
	18	Total expenses. Add lines 13-17 (must equal Part IX	(, column (A), line 25)		3	3,368,953.	3,242,712.
	19	Revenue less expenses. Subtract line 18 from line 1	2			-336,393.	257,714.
Net Assets or				Ве	ginning of	Current Year	End of Year
sets	20	Total assets (Part X, line 16)			1	.,033,648.	1,823,205.
t As	21	Total liabilities (Part X, line 26)				210,213.	742,056.
<u>S</u>	22	Net assets or fund balances. Subtract line 21 from l	ine 20			823,435.	1,081,149.
	art II	Signature Block					
Und	er pena	alties of perjury, I declare that I have examined this return,	including accompanying schedule	s and stateme	ents, and to	the best of my	/ knowledge and belief, it is
true	, correc	ct, and complete. Declaration of preparer (other than officer	r) is based on all information of w	hich preparer	has any kn	owledge.	
Sig	n	Signature of officer				Date	
Her	e	PREETI MISHRA, ACTING CEO					
		Type or print name and title		1 -	Data	- I -	DT/
		Print/Type preparer's name	Preparer's signature		Date	Check if	PTIN
Paid			MATTHEW PETROSKI	0	7/22/21	self-employ	
	parer	Firm's name ARMANINO LLP				Firm's EIN 📐	94-6214841
Use	Only	Firm's address 12657 ALCOSTA BLVD, STE.	500				
		SAN RAMON, CA 94583-4600				Phone no.925	
May	the II	RS discuss this return with the preparer shown above	re? (see instructions)				X Yes No

Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		X
1	Briefly describe the organization's mission: DEPENDENCY ADVOCACY CENTER (DAC) PROVIDES ZEALOUS LEGAL REPRESENTATION		
	TO INDIGENT CLIENTS IN THE JUVENILE DEPENDENCY SYSTEM TO PROMOTE		
	TIMELY REUNIFICATION AND PRESERVATION OF FAMILIES IN A SAFE, HEALTHY		
	ENVIRONMENT. DAC BELIEVES THAT EVERY PARENT AND CHILD ENTERING THE		
2	Did the organization undertake any significant program services during the year which were not listed or	on the	
_	prior Form 990 or 990-EZ?		Yes X No
	If "Yes," describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program s	ervices?	Yes X No
Ū	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program ser	vices as measured b	v expenses
•	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocation	•	• •
	revenue, if any, for each program service reported.		onponess, and
4a	(Code:) (Expenses \$ 1,963,727. including grants of \$	) (Revenue \$	1,551,664.)
	DEPENDENCY COURT PROGRAM:		· · · · · · · · · · · · · · · · · · ·
	DEPENDENCY ADVOCACY CENTER (DAC) IS A CALIFORNIA NONPROFIT PUBLIC		
	BENEFIT CORPORATION SERVING INDIGENT PARENTS AND CHILDREN INVOLVED IN		
	THE JUVENILE DEPENDENCY SYSTEM IN SANTA CLARA COUNTY, CALIFORNIA. DAC'S		
	PRIMARY ACTIVITY IS THE PROVISION OF COURT-APPOINTED LEGAL		
	REPRESENTATION, FREE OF CHARGE, TO INDIGENT PARENTS AND CHILDREN IN		
	JUVENILE DEPENDENCY COURT IN SANTA CLARA COUNTY. IN SANTA CLARA COUNTY,		
	WHEN A CHILD IS AT RISK OF ABUSE OR NEGLECT, OR WHEN THERE ARE		
	SUBSTANTIATED ALLEGATIONS OF SUCH, THE DEPARTMENT OF FAMILY AND		
	CHILDREN SERVICES FILES A PETITION WITH THE COURT REQUESTING THAT THE		
	CHILD EITHER BE REMOVED FROM THE HOME OR REMAIN IN THE HOME WITH COURT		
	SUPERVISION. APPROXIMATELY 60 PERCENT OF THESE PETITIONS INCLUDE		
4b	(Code:) (Expenses \$ 428,535. including grants of \$	) (Revenue \$	338,612.)
	MENTOR PARENT PROGRAM:		
	IN CONCERT WITH THE LEGAL SERVICES IT PROVIDES, DAC EMPLOYS PEER		
	MENTORS, A CLINICAL SUPERVISOR, AND A PROGRAM DIRECTOR THROUGH ITS		
	MENTOR PARENT PROGRAM. MENTORS ARE PARENTS WHO HAVE HAD THEIR CHILDREN		
	REMOVED BECAUSE OF DRUG AND ALCOHOL ABUSE, PARTICIPATED IN RECOVERY		
	PROGRAMS, AND THEN SUCCESSFULLY REUNITED WITH THEIR CHILDREN PRIOR TO		
	HAVING THEIR CASES DISMISSED. THE MENTORS SERVE AS ROLE MODELS TO		
	CLIENTS CURRENTLY INVOLVED IN THE CHILD WELFARE SYSTEM AND HELP GUIDE		
	AND INSPIRE THEM THROUGH THE DEPENDENCY COURT PROCESS. THEY ARE		
	INSTRUMENTAL IN ENCOURAGING CLIENTS TO PROMPTLY AND ACTIVELY ENROLL IN		
	TREATMENT PROGRAMS IN ORDER TO HAVE THEIR CHILDREN RETURNED AS SOON AS		
	POSSIBLE, DAC'S MENTOR PARENT PROGRAM HAS RECEIVED COMMENDATIONS FROM		
4c	(Code:) (Expenses \$ 316,974. including grants of \$	) (Revenue \$	250,461.
	CORRIDOR PROGRAM:		
	IN 2017, DAC FORMED A COLLABORATIVE PARTNERSHIP WITH SANTA CLARA		
	COUNTY'S PROBATION DEPARTMENT OUT OF A COUNTY WIDE INITIATIVE TO		
	STRENGTHEN SYSTEMS OF CARE FOR CHILDREN AND FAMILIES IMPACTED BY		
	INCARCERATION. DAC AND PROBATION ARE WORKING TOGETHER TO IMPROVE		
	SELF-SUFFICIENCY OUTCOMES FOR PREGNANT AND/OR CUSTODIAL PARENTS OF		
	CHILDREN WHO ARE FORMALLY INVOLVED WITH PROBATION TO MINIMIZED MULTIPLE		
	SYSTEM INVOLVEMENT (BOTH CRIMINAL JUSTICE AND CHILD WELFARE), SUPPORT		
	FAMILY REUNIFICATION, AND PREVENT REENTRY FOR THIS AT-RISK POPULATION.		
	TWO POPULATIONS ARE SERVED BY THE CORRIDOR PROGRAM: PARENTS ON FORMAL		
	PROBATION WITH OPEN JUVENILE DEPENDENCY CASES, AND PARENTS ON FORMAL		
A :-1	PROBATION WHO ARE AT RISK OF HAVING AN OPEN JUVENILE DEPENDENCY COURT		
	Other program services (Describe on Schedule O.)	1Ω2 Ω	73 \
10	(Expenses \$ 78,252. including grants of \$ ) (Revenue \$  Total program service expenses ▶ 2,787,488.	102,0	)
40	Total program service expenses		Farm <b>990</b> (0010)

# Form 990 (2019) DEPENDENCY ADVOCACY CENTER Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
•	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	T.		
Ŭ	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	Ť		
U		6		x
-	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			l
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а				
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
-	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		x
c	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
·	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
٨	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	110		
u		11d		x
_	Part X, line 16? If "Yes," complete Schedule D, Part IX		Х	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Λ	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		v	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
•	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
. •	1c and 8a? If "Yes," complete Schedule G, Part II	18		x
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes."	<u>`</u>		
.9	,	19		x
20-	complete Schedule G, Part III			X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		<del>                                     </del>
b	, , , , , , , , , , , , , , , , , , , ,	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			,,
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21		X

932003 01-20-20

# Form 990 (2019) DEPENDENCY ADVOCACY CENTER Part IV Checklist of Required Schedules (continued)

	(GOTTATAGE)		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		100	
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			ı
	Schedule J	23		Х
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			ı
	Schedule K. If "No," go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			ı
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			ı
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			ı
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			ı
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			ı
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			ı
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			17
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If	00-		Х
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		
C	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If	28c		х
20	"Yes," complete Schedule L, Part IV	29		X
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If</i> "Yes," <i>complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	29		
30		30		Х
31	contributions? If "Yes," complete Schedule M	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," <i>complete</i>	"		
OZ.	,	32		Х
33	Schedule N, Part II  Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	UZ		
00	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		Х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			_
	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pai				
	Check if Schedule O contains a response or note to any line in this Part V			ــــــــــــــــــــــــــــــــــــــ
	1 1		Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 17	-		
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	(2.2 : -:
932004	9 01-20-20	Form	990	(2019)

Part V	St	atements	Regarding	Other I	IRS F	Filings and	Tax	Compliance	(continued)

	i (continuos)				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				100	140
	filed for the calendar year ending with or within the year covered by this return	2a	38			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return	าร?		2b	х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions					
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule	O		3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other a		ty over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial a	ccour	it)?	4a		Х
b	If "Yes," enter the name of the foreign country					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Advanced in the Financi	ccoun	ts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction			5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	e orga	nization solicit	•		v
	any contributions that were not tax deductible as charitable contributions?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribution are the statement that such contribution are statement than such contribution are statement to the statement that such contribution are statement to the statement to the statement to the statement that such contribution are statement to the sta		gifts	Ch		
7	were not tax deductible?  Organizations that may receive deductible contributions under section 170(c).			6b		
7	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vicae n	rovided to the navor?	7a		Х
	15.00		Tovided to the payor:	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			7.5		
·	to file Form 8282?	io roqu	an ou	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co	ontrac	t?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra			7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo	rm 88	99 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	tion fil	e a Form 1098-C?	7h		
8	$\textbf{Sponsoring organizations maintaining donor advised funds.} \ \ Did \ a \ donor \ advised \ fund \ maintaining \ donor \ advised \ fund \ advised \ advised$	by th	е			
	sponsoring organization have excess business holdings at any time during the year?			8		
9	Sponsoring organizations maintaining donor advised funds.					
а				9a		
				9b		
10	Section 501(c)(7) organizations. Enter:	مد ا	ı			
a	Initiation fees and capital contributions included on Part VIII, line 12	10a				
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:  Gross income from members or shareholders	11a	I			
a b	Gross income from other sources (Do not net amounts due or paid to other sources against	1110				
D	amounts due or received from them.)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		
	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the					
	organization is licensed to issue qualified health plans	13b				
	Enter the amount of reserves on hand	13c				
				14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul			14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner					v
	excess parachute payment(s) during the year?			15		X
40	If "Yes," see instructions and file Form 4720, Schedule N.		0	40		v
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	incon	ne?	16		X
	If "Yes," complete Form 4720, Schedule O.			Гогт	aan	(2010)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI  Section A. Governing Body and Management  1a Enter the number of voting members of the governing body at the end of the tax year  If there are material differences in voting rights among members of the governing body, or if the governing  body delegated bysed outbook to an expertise assembles as similar committee available of Schedule O	8		Yes	No
If there are material differences in voting rights among members of the governing body, or if the governing	8		Yes	No
If there are material differences in voting rights among members of the governing body, or if the governing	8			
hady delegated broad outhority to an avacutive committee or similar committee and in an Orbestula O				
body delegated broad authority to an executive committee or similar committee, explain on Schedule O.				
b Enter the number of voting members included on line 1a, above, who are independent	5			
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any	other			
officer, director, trustee, or key employee?		2		Х
3 Did the organization delegate control over management duties customarily performed by or under the direct su	upervision			
of officers, directors, trustees, or key employees to a management company or other person?		3		х
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was file	ed?	4		Х
5 Did the organization become aware during the year of a significant diversion of the organization's assets?		5		Х
6 Did the organization have members or stockholders?		6		Х
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one				
more members of the governing body?		7a		х
<b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholder				
persons other than the governing body?		7b		х
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the fol				
a The governing body?	*	8a	х	
<b>b</b> Each committee with authority to act on behalf of the governing body?		8b	Х	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the				
organization's mailing address? If "Yes," provide the names and addresses on Schedule O	II	9		х
Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Coo	ide.)			
(This doctor Direction and the Solid State of the S	<u> </u>		Yes	No
10a Did the organization have local chapters, branches, or affiliates?		10a		Х
<b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, aff	Г			
		10b		
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before fil	Г	11a	Х	
<b>b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990.	·			
12a Did the organization have a written conflict of interest policy? If "No," go to line 13		12a	Х	
<b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts		12b	Х	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." descri	Г			
in Schedule O how this was done		12c	Х	
13 Did the organization have a written whistleblower policy?	Г	13		Х
14 Did the organization have a written document retention and destruction policy?		14		х
15 Did the process for determining compensation of the following persons include a review and approval by indep				
persons, comparability data, and contemporaneous substantiation of the deliberation and decision?				
a The organization's CEO, Executive Director, or top management official	T I	15a	Х	
<b>b</b> Other officers or key employees of the organization		15b	Х	
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).				
<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	a			
taxable entity during the year?		16a		х
<b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its partic				
in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's				
exempt status with respect to such arrangements?	T I	16b		
Section C. Disclosure				
17 List the states with which a copy of this Form 990 is required to be filed ▶CA				
18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (	Section 501(c)(3)s	onlv)	availa	ble
for public inspection. Indicate how you made these available. Check all that apply.	(5)(5)6			-
Own website Another's website X Upon request Other (explain on Sched	dule (1)			
		financ	cial	
Lie Describe on Schedule O whether land it so, how) the organization made its governing documents, conflict of in	, cot policy, and		-101	
19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of in statements available to the public during the tax year				
statements available to the public during the tax year.	cords			
	cords >			

#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organizatio		Jiga	ııı∠a			ipen	odle			<b>(F)</b>
(A)	(B)			)) Pos	C) ition	1		(D)	(E)	(F)
Name and title	Average	(do not check more than one			than o		Reportable	Reportable	Estimated	
	hours per week	box, unless person is both officer and a director/truste						compensation from	compensation from related	amount of other
	(list any	tor						the	organizations	compensation
	hours for	direc				P		organization	(W-2/1099-MISC)	from the
	related	ee or	stee			nsate		(W-2/1099-MISC)	,	organization
	organizations	Individual trustee or director	Institutional trustee		oyee	Highest compensated employee				and related
	below	idual	tutior	Ja Ja	Key employee	est c	Jer.			organizations
	line)	lndj	Insti	Officer	Key	High emp	Former			
(1) HON. PATRICK TONDREAU	3.00									
BOARD CHAIR		Х		Х				0.	0.	0.
(2) JAIME LOPEZ	1.00									
TREASURER		Х		х				0.	0.	0.
(3) ROSALIO CHAVOYA	1.00									
BOARD MEMBER (START 11/19)		х						0.	0.	0.
(4) COLETTE FARABAUGH	1.00									
BOARD MEMBER		Х						0.	0.	0.
(5) STEVE GRAY	1.00									
BOARD MEMBER (LEFT 11/19)		х						0.	0.	0.
(6) KIMBERLY SANCHEZ	1.00									
BOARD MEMBER (LEFT 11/19)		Х						0.	0.	0.
(7) ANN WHYTE	1.00									
BOARD MEMBER		Х						0.	0.	0.
(8) KATHRYN SCHLEPPHORST	4.00							-		
BOARD MEMBER		х						14,542.	0.	0.
(9) ANNALISA CHUNG	40.00									
CEO/BOARD MEMBER		х		x				118,279.	0.	8,257.
(10) PREETI MISHRA	40.00									, , , , , ,
COO/SECRETARY		х		х				106,759.	0.	6,796.
(11) JOHN NIEMAN	40.00									,,,,,,,
SUPERVISING ATTORNEY						x		105,438.	0.	9,743.
(12) HILARY KUSHINS	40.00							200,100.	•	,,,100
DRUG COURT/TRAININGS PROG MNG.	10,00					x		110,220.	0.	16,052.
End coult, imminue inco inc.								110,220.	••	10,032.
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Section A. Officers_Directors, Trustees, Key Employees, and Initiates Compensation (A) (A) (A) Average   Pours per vectors	Form 990 (2019) DEPENDENCY A	OVOCACY CEN	TER							26-28	5525	9	Page 8
Name and title    Average   Pours for related organization   Pours			oloy	ees,			ghes	t C		,			
1b Subtotal		Average hours per	box	not c , unle:	Posi heck i ss per	ition more rson is	than o	an	Reportable compensation	Reportable compensatio		Estima amour	ated at of
c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)  2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization  4 Yes No  3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual  4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual  5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person  5 X  Section B. Independent Contractors  1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.  (A)  (B)  (C)  Name and business address  None  Description of services  Compensation		hours for related organizations below	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization			from to organize and rela	the ation ated
c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)  2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization  4 Yes No  3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual  4 For any individual listed on line 1a, is the sum of reportable compensation and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual  5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person  5 X  Section B. Independent Contractors  1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.  (A)  (B)  (C)  Name and business address  NONE  Description of services  Compensation													
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Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization    Yes   No								<b>&gt;</b>	-			40	
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and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	line 1a? If "Yes," complete Schedule J for s	uch individual										3	Х
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Total reversue    Comment of the control of the con			Check if Schedule O contains a re	snonse (	or note to any line	in this Part VIII			
1 a Foderated campaigns   1 a   1 a Foderated campaigns   1 b   1 b   1   1   1   1   1   1   1			Check ii Concadio C containo a re	оропос	I TIOLO LO GITY III I		(B)	(C)	(D)
1 a Faderated campaigns   1a						Total revenue			
1 a Federated campaigns							function revenue	business revenue	
b				. 1					360110113 3 12 - 3 14
2 a LBGAL SERVICES	nts								
2 a LBGAL SERVICES	Sra Iou								
2 a LBGAL SERVICES	s, ( An			lc					
2 a LBGAL SERVICES	a gi	d	Related organizations	ld					
2 a LBGAL SERVICES	ini	е	Government grants (contributions)	le	1,155,985.				
2 a LBGAL SERVICES	rior S	f	All other contributions, gifts, grants, and						
2 a LBGAL SERVICES	the		similar amounts not included above 1	lf	20,688.				
2 a LBGAL SERVICES	g g	g	Noncash contributions included in lines 1a-1f	lg \$					
2 a LBGAL SERVICES	a C	h	Total. Add lines 1a-1f		<b>&gt;</b>	1,176,673.			
Total Add lines 2a.2f					Business Code				
g Total. Add lines 2a.2f  3 Investment income (including dividends, interest, and other similar amounts).  4 Income from investment of tax exempt bond proceeds  5 Royalties.  6 a Gross rents  6 a Gross rents  6 a Gross rents  6 a Gross rents (os)  6 d Net rental income or (loss)  7 a Gross amount from sales of assets other than inventory to Less: cost or other basis and sales expenses.  7 b C Gain or (loss)  8 a Gross income from fundraising events (not including \$	ø	2 a	LEGAL SERVICES		541100	2,323,610.	2,323,610.		
g Total. Add lines 2a.2f  3 Investment income (including dividends, interest, and other similar amounts).  4 Income from investment of tax exempt bond proceeds  5 Royalties.  6 a Gross rents  6 a Gross rents  6 a Gross rents  6 a Gross rents (os)  6 d Net rental income or (loss)  7 a Gross amount from sales of assets other than inventory to Less: cost or other basis and sales expenses.  7 b C Gain or (loss)  8 a Gross income from fundraising events (not including \$	ķ	b	,						
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3 Investment income (including dividends, interest, and other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties  6 a Gross rents 6 b Less: rental expenses c Rental income or (loss) d Net rental income or (loss)  7 a Gross amount from sales of assets other than inventory b Less: cost or other basis and sales expenses c Gain or (loss) 7 a Gross income from fundraising events 9 a Gross income from fundraising events (not including \$\frac{1}{100}\$ to the contributions reported on line 1c). See Part IV, line 18 b Less: direct expenses 9 a Gross income from gaming activities. See Part IV, line 19 b Less: direct expenses 9 b Less: circle contributions reported on line 1c). See Part IV, line 19 b Less: circle contributions reported on line 1c). See Part IV, line 19 b Less: circle of expenses 9 b Less: cost of goods sold 10b	_					2 323 610			
other similar amounts)  A Income from investment of tax-exempt bond proceeds  Foyalties  One and in personal  Comparison of the comparison	$\dashv$					2,323,010.			
4 Income from investment of tax-exempt bond proceeds  5 Royalties  6 a Gross rents  6 b Less: rental expenses  6 c Rental income or (loss)  7 a Gross amount from sales of assets other than inventory  b Less: cost or other basis and sales expenses  7 b Less: cost or other basis and sales expenses  6 d Net gain or (loss)  7 a Total revenue.  6 a B D D D D D D D D D D D D D D D D D D		3				1/13			1/13
S						145.			143.
Section   Sect			·	-					
Second   S		5							
B Less: rental expenses C Rental income or (loss) Bc				reai	(II) Personal				
The second of th		6 a							
Table   Tabl		b	Less: rental expenses 6b						
7 a Gross amount from sales of assets other than inventory b Less: cost or other basis and sales expenses 7b 7c		С	Rental income or (loss) 6c						
assets other than inventory b Less: cost or other basis and sales expenses b Net gain or (loss)  8 a Gross income from fundraising events (not including \$		d	` '						
b Less: cost or other basis and sales expenses		7 a	Gross amount from sales of (i) Sec	curities	(ii) Other				
and sales expenses 7b Co Gain or (loss) 7c Co Contributions reported on line 1c). See Part IV, line 18 Ba Bo Co Net income or (loss) from fundraising events See Part IV, line 19 Bo Less: direct expenses Bo Co Net income or (loss) from gaming activities. See Part IV, line 19 Bo Less: direct expenses Bo Co Net income or (loss) from gaming activities. See Part IV, line 19 Bo Less: direct expenses Bo Co Net income or (loss) from gaming activities See Part IV, line 19 Bo Less: direct expenses Bo Co Net income or (loss) from gaming activities Bo Co Net income or (loss) from gaming activities Bo Co Net income or (loss) from sales of inventory Bo Less: cost of goods sold Co Net income or (loss) from sales of inventory Bo Business Code Business Code Code III a Business			assets other than inventory <b>7a</b>						
C Gain or (loss) 7c d Net gain or (loss) 7c d Sa a Gross income from fundraising events (not including \$		b	Less: cost or other basis						
C Gain or (loss) 7c d Net gain or (loss) 7c d Sa a Gross income from fundraising events (not including \$	e		and sales expenses 7b						
8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18  b Less: direct expenses 8b	len/	С	Gain or (loss) 7c						
8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18  b Less: direct expenses 8b	Bè								
including \$ of contributions reported on line 1c). See Part IV, line 18 8a		8 a	Gross income from fundraising events (no	t ${oxed}$					
contributions reported on line 1c). See Part IV, line 18 b Less: direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 b Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory  Business Code  11 a b c d All other revenue e Total. Add lines 11a-11d  12 Total revenue. See instructions  8a  8a  8b  8b  8a  8b  8b  8a  8b  8b	튐								
Part IV, line 18	-			,					
b Less: direct expenses									
c Net income or (loss) from fundraising events  9 a Gross income from gaming activities. See Part IV, line 19 9 b Less: direct expenses 9 b c Net income or (loss) from gaming activities  10 a Gross sales of inventory, less returns and allowances 10 b Less: cost of goods sold 10 b c Net income or (loss) from sales of inventory  Business Code  11 a  C d All other revenue e Total. Add lines 11a-11d  12 Total revenue. See instructions  > A gross sales of inventory  9 a  9 a  9 a  9 a  9 a  9 a  9 a  9		b							
9 a Gross income from gaming activities. See Part IV, line 19 9 b Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory  Business Code  11 a b c d All other revenue e Total. Add lines 11a-11d  Total revenue. See instructions  9 a 9 a 9 a 9 a 9 a 9 a 9 a 9 a 9 a 9					<b></b>				
Part IV, line 19  b Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory  Business Code  11 a b c d All other revenue e Total. Add lines 11a-11d  12 Total revenue. See instructions  9a 9b 9b 9b 9b 9c 9b 9c 9b 9c			• • •						
b Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory  Business Code  d All other revenue e Total. Add lines 11a-11d  12 Total revenue. See instructions  D Net income or (loss) from sales of inventory  Business Code  3,500,426. 2,323,610.  0. 143.		<i>3 a</i>							
C Net income or (loss) from gaming activities  10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory  Business Code  d All other revenue e Total. Add lines 11a-11d  12 Total revenue. See instructions  D All other revenue  3,500,426.  2,323,610.  0. 143.		h							
10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory  Business Code  d All other revenue e Total. Add lines 11a-11d  12 Total revenue. See instructions  10a  10b  Business Code  3,500,426. 2,323,610. 0. 143.									
and allowances				rities	<b>P</b>				
b Less: cost of goods sold		10 a							
C Net income or (loss) from sales of inventory    State									
11 a									
11 a		С	Net income or (loss) from sales of inve	ntory					
e Total. Add lines 11a-11d       Image: Contract of the contract of th	<sub>ω</sub>				Business Code				
e Total. Add lines 11a-11d       Image: Contract of the contract of th	30 n	11 a	· <u> </u>						
e Total. Add lines 11a-11d       Image: Contract of the contract of th	ane	b							
e Total. Add lines 11a-11d       Image: Contract of the contract of th	eve								
e Total. Add lines 11a-11d       Image: Contract of the contract of th	Ais	d	All other revenue						
12 Total Total actions		е	Total. Add lines 11a-11d	<u></u>	<b>&gt;</b>				
932009 01-20-20 Form <b>990</b> (2019)		12	Total revenue. See instructions	<u></u>	<b></b>	3,500,426.	2,323,610.	0.	
	932009	01-20	0-20		<u>-</u>				Form <b>990</b> (2019)

#### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (D) Do not include amounts reported on lines 6b. Total expenses Management and general expenses Program service Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign 3 organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 ....... Benefits paid to or for members ..... Compensation of current officers, directors, trustees, and key employees ..... 255,413. 71,810. 140,408 43,195. Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 1,954,917. 1,856,371. 82,982. 15,564. 7 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 254,294 221,848 25,689 6,757. 9 Other employee benefits 232,000 202,385 23,448 6,167. 10 Payroll taxes Fees for services (nonemployees): Management 1,925. 1,925 Legal 47,942, 47,942 Accounting 500 500 Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees ..... Other. (If line 11g amount exceeds 10% of line 25, 40,027 40,027 column (A) amount, list line 11g expenses on Sch O.) 586 586 12 Advertising and promotion 39,333 33,434 3,933 1 966. 13 Office expenses 27,456 23,337. 2,746 1,373. Information technology 14 Royalties 15 212,914. 180,977. 21,291 10,646. 16 Occupancy 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials ... 13,888. 16,339. 1,634. 817. Conferences, conventions, and meetings ..... 19 738. 738. 20 Payments to affiliates \_\_\_\_\_ 21 16,503 14,028 1,650 825. 22 Depreciation, depletion, and amortization ..... 33,291 28,297 3,329 1,665. 23 Other expenses. Itemize expenses not covered 24 above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) OTHER EXPENSES 108,534. 99,262, 6,229 3,043. b С d All other expenses 92,018. Total functional expenses. Add lines 1 through 24e 3,242,712, 2,787,488 363,206 25 Joint costs. Complete this line only if the organization

Form **990** (2019)

Check here

reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

if following SOP 98-2 (ASC 958-720)

### Form 990 (2019) Part X | Balance Sheet

Par	t X	Balance Sheet					
		Check if Schedule O contains a response or r	note to an	y line in this Part X			
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing			41.	1	-
	2	Savings and temporary cash investments			574,735.	2	750,77
	3	Pledges and grants receivable, net			211,253.	3	251,09
	4	Accounts receivable, net			158,785.	4	726,55
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, sul	ostantial o	contributor, or 35%			
		controlled entity or family member of any of the	nese pers	ons		5	
	6	Loans and other receivables from other disqu					
		under section 4958(f)(1)), and persons describ	ed in sec	tion 4958(c)(3)(B)		6	
ပ္သ	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
¥	9				28,714.	9	28,71
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	120,653.			
	b	Less: accumulated depreciation	10b	75,668.	41,020.	10c	44,98
	11	Investments - publicly traded securities			11		
	12	Investments - other securities. See Part IV, lin			12		
	13	Investments - program-related. See Part IV, lir		13			
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11	19,100.	15	21,07		
	16	Total assets. Add lines 1 through 15 (must e		1,033,648.	16	1,823,20	
	17	Accounts payable and accrued expenses	183,762.	17	253,31		
	18	Grants payable		18			
	19	Deferred revenue	26,451.	19	38,74		
	20	Tax-exempt bond liabilities		20			
	21	Escrow or custodial account liability. Complete				21	
s	22	Loans and other payables to any current or fo	rmer offic	er, director,			
1116		trustee, key employee, creator or founder, sul	ostantial o	contributor, or 35%			
Liabilities		controlled entity or family member of any of the	nese pers	ons		22	
ڏ	23	Secured mortgages and notes payable to unr	elated thi			23	
	24	Unsecured notes and loans payable to unrela	ted third	oarties		24	
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on lir	nes 17-24)	. Complete Part X			
		of Schedule D			0.	25	450,000
	26				210,213.	26	742,05
		Organizations that follow FASB ASC 958, c	heck her	e ▶ X			
se		and complete lines 27, 28, 32, and 33.					
anc	27	Net assets without donor restrictions			798,044.	27	991,22
Ба	28	Net assets with donor restrictions			25,391.	28	89,92
<u>ا</u> و		Organizations that do not follow FASB ASC					
고		and complete lines 29 through 33.					
<u>ة</u>	29	Capital stock or trust principal, or current fund	ds			29	
Sets	30	Paid-in or capital surplus, or land, building, or				30	
As	31	Retained earnings, endowment, accumulated				31	
Net Assets or Fund Balances	32	Total net assets or fund balances			823,435.	32	1,081,149
_	33	Total liabilities and net assets/fund balances			1,033,648.	33	1,823,205

Pa	T XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	3	,500,	426.
2	Total expenses (must equal Part IX, column (A), line 25)	2	3	,242,	712.
3	Revenue less expenses. Subtract line 2 from line 1	3		257,	714.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		823,	435.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	1	,081,	149.
Part XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII				Х
	·			Yes	No
1	Accounting method used to prepare the Form 990:   Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Э.			
2a Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			
Act and OMB Circular A-133?			3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		
			Form	990	(2019)

#### **SCHEDULE A**

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

orm 990 or 990-EZ

### Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization **Employer identification number** DEPENDENCY ADVOCACY CENTER 26-2855259 Reason for Public Charity Status (All organizations must complete this part.) See instructions Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other n your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) above (see instructions))

#### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	398,854.	420,457.	956,181.	1,089,023.	1,176,673.	4,041,188.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	398,854.	420,457.	956,181.	1,089,023.	1,176,673.	4,041,188.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						4,041,188.
Sec	ction B. Total Support		_				
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7	Amounts from line 4	398,854.	420,457.	956,181.	1,089,023.	1,176,673.	4,041,188.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	260.	366.	309.	372.	143.	1,450.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	3,373.			27,255.		30,628.
11	<b>Total support.</b> Add lines 7 through 10						4,073,266.
12	Gross receipts from related activities,	•	,			12	11,513,544.
13	First five years. If the Form 990 is for	-			•		
804	organization, check this box and stop	here Por					<b>&gt;</b>
	ction C. Computation of Publi					ГТ	00.01
	Public support percentage for 2019 (li					14	99.21 %
15	Public support percentage from 2018					15	98.88 %
16a	33 1/3% support test - 2019. If the c						
_	stop here. The organization qualifies	. ,	· ·			or mare shook thi	············ - —
D	33 1/3% support test - 2018. If the c						
47-	and <b>stop here.</b> The organization qual	. ,				and line 14 is 100/ a	
17a	10% -facts-and-circumstances test and if the organization meets the "fac						
							<b>.</b> —
h	meets the "facts-and-circumstances"  10% -facts-and-circumstances test	-			-	7a and line 15 is 1	
Ü	more, and if the organization meets the						
	organization meets the "facts-and-circ		•				<b>.</b> .
1Ω	<b>Private foundation.</b> If the organization			•	,		
18	i iivate iouiiuatioii. Ii tile orgaliizatio	ii did fiot bliech a l	JOA OIT III IC TO, TOA	, 100, 11a, 01 17D	, or look allo box al	10 300 HISHUULIUIS	

Schedule A (Form 990 or 990-EZ) 2019

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#### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	<b>(a)</b> 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	<b>(e)</b> 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per- formed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
(	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support		1	T	Т		
	ndar year (or fiscal year beginning in)	<b>(a)</b> 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
•••	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is						
10	regularly carried on Other income. Do not include gain						
12	or loss from the sale of capital						
10	assets (Explain in Part VI.)						
	<b>Total support.</b> (Add lines 9, 10c, 11, and 12.) <b>First five years.</b> If the Form 990 is for	the organization's	e firet socond this	d fourth or fifth to	l av vear as a sastia	L 501(c)(3) crassin	I
17	check this box and stop here	· ·		•	•	. , . ,	. —
Se	ction C. Computation of Publi						
	Public support percentage for 2019 (li			column (f))		15	%
	Public support percentage from 2018	, , , , , , , , , , , , , , , , , , , ,	•			16	%
	ction D. Computation of Inves						
17	Investment income percentage for 20	119 (line 10c, colur	mn (f), divided by li	ne 13, column (f))		17	%
	Investment income percentage from 2					18	%
	a 33 1/3% support tests - 2019. If the					33 1/3%, and line 1	7 is not
	more than 33 1/3%, check this box ar	nd <b>stop here.</b> The	organization quali	fies as a publicly s	supported organiza	ation	▶□
k	33 1/3% support tests - 2018. If the						
	line 18 is not more than 33 1/3%, che	ck this box and <b>st</b>	t <b>op here.</b> The orga	nization qualifies a	as a publicly suppo	orted organization	<b>&gt;</b>
20	Private foundation If the organization	n did not obook o	box on line 14, 10	a ar 10h ahaak th	aic hay and acc inc	tructions	

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Schedule A (Form 990 or 990-EZ) 2019

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#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes." answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? |f "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes." answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes." provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
_		
За		
3b		
0-		
3c		
4a		
14		
4b		
4-		
4c		
5a		
5b		
5c		
6		
_		
7		
8		
9a		
9b		
9c		
30		
10a		
10b		

Pa	rt IV Supporting Organizations (continued)			J
	, it is the state of the state		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
800	supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations	3		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)  The organization satisfied the Activities Test. Complete line 2 below.	•		
a	The organization satisfied the Activities rest. Complete line 2 below.  The organization is the parent of each of its supported organizations. Complete line 3 below.			
b c	The organization is the parent of each of its supported organizations. Complete line 3 below.  The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst.	ruotion-		
2	Activities Test. Answer (a) and (b) below.	uctions,	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of		163	140
u	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а				
	trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Ves " describe in <b>Part VI</b> the role played by the organization in this regard	3b		

Pa	t V Type III Non-Functionally Integrated 509(a)(3) Supportin	g Organ	nizations	r age <b>o</b>
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	g trust on	Nov. 20, 1970 (explain in F	Part VI). See instructions. A
	other Type III non-functionally integrated supporting organizations must co	mplete Se	ections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
_7_	Other expenses (see instructions)	7		
_8_	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
<u>b</u>	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
_2	Acquisition indebtedness applicable to non-exempt-use assets	2		
_3_	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions).	4		
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6_	Multiply line 5 by .035.	6		
_7_	Recoveries of prior-year distributions	7		
_8_	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
_1_	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1.	2		
_3_	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional	ly integrate	ed Type III supporting orga	nization (see

Schedule A (Form 990 or 990-EZ) 2019

Par	rt V Type III Non-Functionally Integrated 50	9(a)(3) Supporting Orgar	nizations (continued)	
Secti	tion D - Distributions	,	Current Year	
1	Amounts paid to supported organizations to accomplish e	xempt purposes		
2	Amounts paid to perform activity that directly furthers exe			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpo	oses of supported organizations		
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which	the organization is responsive		
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2019 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
Secti	tion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1	Distributable amount for 2019 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2019 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2019			
а	From 2014			
b	From 2015			
С	From 2016			
d	From 2017			
е	From 2018			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2019 distributable amount			
i_	Carryover from 2014 not applied (see instructions)			
<u>j</u>	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2019 from Section D,			
	line 7: \$			
a	Applied to underdistributions of prior years			
b	Applied to 2019 distributable amount			
	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2019, if			
	any. Subtract lines 3g and 4a from line 2. For result greate	r		
	than zero, explain in <b>Part VI.</b> See instructions.			
6	Remaining underdistributions for 2019. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2020. Add lines 3j			
_	and 4c.			
8_	Breakdown of line 7:			
	Excess from 2015			
	Excess from 2016			
	Excess from 2017			
	Excess from 2018 Excess from 2019			
е	LAUCOO IIUIII ZU I X			

Schedule A (Form 990 or 990-EZ) 2019

Part IV, Section A, Inies 1, 2, 3b, 0c, 4b, 4c, 5a, 6 ag, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, Inies 1 and 2; Part IV, Section D, Line 1, Part IV, Section D, Line 1, Part IV, Section B, Line 1, 2d, 2b, 3d, and 3b; Part V, line 1, Part IV, Section B, Line 1, 2d, 2b, 3d, and 3b; Part V, line 1, Part IV, Section B, Line 1, 2d, 2b, 3d, and 3b; Part V, line 1, Part IV, Section B, Line 2, 5, and 6. Also complete this part for any additional information. (See instructions.)	Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;
line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.		Part IV. Section A. lines 1, 2, 3h, 3c, 4h, 4c, 5a, 6, 9a, 9h, 9c, 11a, 11h, and 11c; Part IV. Section B. lines 1, and 2; Part IV. Section B.
Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.		line 1: Part IV. Section D. lines 2 and 3: Part IV. Section E. lines 1c. 2a. 2b. 3a. and 3b: Part V. line 1: Part V. Section B. line 1e: Part V.
(See instructions)		Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
	-	(See instructions.)
	-	
	-	
	-	
	-	

#### Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

**Schedule of Contributors** 

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Employer identification number

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

DE:	PENDENCY ADVOCACY CENTER	26-2855259				
Organization type (check of	one):					
Filers of:	Section:					
Form 990 or 990-EZ	X 501(c)( 3 ) (enter number) organization					
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation					
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					
Note: Only a section 501(c)  General Rule	Check if your organization is covered by the <b>General Rule</b> or a <b>Special Rule</b> .  Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.  General Rule					
	n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor's	· · · · · · · · · · · · · · · · · · ·				
Special Rules						
sections 509(a)(1) any one contributo	n described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support t and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount, line 1. Complete Parts I and II.	or 16b, and that received from				
year, total contribu	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.					
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \ \bigsim \frac{\circ}{\circ} \f						
Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), ut it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to ertify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).						

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Name of organization

Employer identification number

DEPENDENCY ADVOCACY CENTER

26-2855259

Parti	Contributors (see instructions). Use duplicate copies of Part I if addit	ionai space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for

Name of organization

Employer identification number

DEPENDENCY ADVOCACY CENTER

26-2855259

Part II	(see instructions). Use duplicate copies of Part I	i it additional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		     \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received

Name of or	ganization		Employer identification number		
DEPENDENC	CY ADVOCACY CENTER		26-2855259		
Part III	Exclusively religious, charitable, etc., contribution from any one contributor. Complete columns (a) completing Part III, enter the total of exclusively religious, countributed Use duplicate copies of Part III if additional seconds.	through <b>(e) and</b> the following line en the haritable, etc., contributions of <b>\$1,000</b> contributions of <b>\$1,000</b> contributions	section 501(c)(7), (8), or (10) that total more than \$1,000 for the year entry. For organizations or less for the year. (Enter this info. once.)		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
		(e) Transfer of g	yift		
	Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee		
(a) No.					
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
		(e) Transfer of g	gift		
_	Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	(e) Transfer of gift				
	Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee		
(a) No.					
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
		(a) Transfer of m	nift.		
	Transferee's name, address, an	(e) Transfer of g	Relationship of transferor to transferee		

#### **SCHEDULE C**

(Form 990 or 990-EZ)

#### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

2019

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

Tax) (see separate instructions), then				
<ul> <li>Section 501(c)(4), (5), or (6) organizate</li> <li>Name of organization</li> </ul>	ions: Complete Part III.		Fmn	loyer identification number
•	ADVOCACY CENTER		Linp	26-2855259
	anization is exempt und	er section 501(c)	or is a section 527 or	
<ol> <li>Provide a description of the organiz</li> <li>Political campaign activity expendit</li> <li>Volunteer hours for political campain</li> </ol>	ures		<b>&gt;</b> \$	3
Part I-B Complete if the org	anization is exempt und	er section 501(c)(	3).	
<ol> <li>Enter the amount of any excise tax</li> <li>Enter the amount of any excise tax</li> <li>If the organization incurred a section</li> <li>Was a correction made?</li> <li>If "Yes." describe in Part IV.</li> </ol>	incurred by the organization unc incurred by organization manag n 4955 tax, did it file Form 4720	der section 4955 ers under section 4955 for this year?	<b>&gt;</b> \$	Yes No Yes No
<ol> <li>Enter the amount directly expended</li> <li>Enter the amount of the filing organ exempt function activities</li> <li>Total exempt function expenditures line 17b</li> <li>Did the filing organization file Form</li> <li>Enter the names, addresses and emmade payments. For each organization contributions received that were propolitical action committee (PAC). If a</li> </ol>	ization's funds contributed to ot  . Add lines 1 and 2. Enter here a  . 1120-POL for this year?	her organizations for seand on Form 1120-POL  N) of all section 527 pod from the filing organizate political organizate political organizate.	ection 527	Yes No n the filing organization e amount of political
(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2019

LHA

932041 11-26-19

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2016	<b>(b)</b> 2017	( <b>c)</b> 2018	( <b>d)</b> 2019	(e) Total
2a Lobbying nontaxable amount					
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
<b>d</b> Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2019

### Schedule C (Form 990 or 990-EZ) 2019 DEPENDENCY ADVOCACY CENTER 26-2855259 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

or e	ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description	(	(a)	(r	))
	e lobbying activity.	Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state, or				
•	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:				
а	Volunteers?		х		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Х			
С			Х		
d	Mailings to members, legislators, or the public?		Х		
	Publications, or published or broadcast statements?		Х		
f	Grants to other organizations for lobbying purposes?	Х			500.
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Х			0.
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х		
i	Other activities?		Х		
j	Total. Add lines 1c through 1i				500.
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х		
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section	n 501(c)(	(5), or sec	tion	
	501(c)(6).				
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the				
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section	n 501(c)(	(5), or sec	tion	
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered '	"No" OR	(b) Part I	II-A, line	3, is
	answered "Yes."				
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political				
	expenses for which the section 527(f) tax was paid).				
а	Current year		2a		
	Carryover from last year		I		
С			I		
3	A second of the		١.		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the exceeds the amount on line 3, what portion of the exceeds the				
•	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and po				
			4		
5	expenditure next year?  Taxable amount of lobbying and political expenditures (see instructions)		5		
	t IV Supplemental Information		3		
	ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	lict): Dart II	-Δ lines 1 a	nd 2 (see	
	uctions); and Part II-B, line 1. Also, complete this part for any additional information.	iisij, rait ii	1-74, III 165 I a	11u 2 (5ee	
	! II-B, LINE 1, LOBBYING ACTIVITIES:				
	TI D, BIND I, BODDING HOLLVILLED.				
חאכ	ALONG WITH OTHER SIMILARLY SITUATED ORGANIZATIONS LOBBIED THE STATE				
D21C	MICHO WITH CIMEN CIMINNEL CITOTIED CNOWNERSTONE ECONOMIC THE CIVIL				
LEGI	SLATURE AND GOVERNOR'S OFFICE TO REQUEST INCREASED FUNDING FOR				
	BENIOKE IMP GOVERNOR & CITICE TO REQUEST INCREMENDE TORDING TOR				
.TTT\7N	IEILE DEPENDENCY COURT APPOINTED COUNSEL. IN THESE EFFORTS, A				
2 5 V IV					
I.ORE	SYIST WAS RETAINED. DAC WAS NOT THE ORGANIZATION THAT OFFICIALLY				
LODE	TIDE WAS RELATINED, DAG WAS NOT THE ORGANIZATION THAT OFFICIALLY				
י חק ס	יים מסדשגמונים שנה משום חשות מוגם פולה מון לבו מוחד. היים מונה שונה מון				
λĽ I'F	NINED THE LOBBYIST. THE \$500 WAS PAID TO THE LAW FOUNDATION OF			•••	
		Sched	ule C (Form	990 or 990	)-EZ) 2019

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

DEPENDENCY ADVOCACY CENTER

**Employer identification number** 26-2855259

Par	rt I Organizations Maintaining Donor Advised Funds or Other Sin	nilar Funds or Ac	counts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line 6.		·
	(a) Donor advised	funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing that the assets held	in donor advised fund	ds
	are the organization's property, subject to the organization's exclusive legal control? $\dots$		Yes No
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant	funds can be used o	nly
	for charitable purposes and not for the benefit of the donor or donor advisor, or for any	other purpose conferr	ing
	impermissible private benefit?		
Par	rt II Conservation Easements. Complete if the organization answered "Yes"	on Form 990, Part IV,	line 7.
1	Purpose(s) of conservation easements held by the organization (check all that apply).		
	Preservation of land for public use (for example, recreation or education)	Preservation of a histo	orically important land area
		Preservation of a certi	fied historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution	on in the form of a co	
	day of the tax year.		Held at the End of the Tax Year
_	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
C	( )		2c
d	, , ,		
_	listed in the National Register		2d
3	Number of conservation easements modified, transferred, released, extinguished, or terr	ninated by the organi	zation during the tax
	year		
4	Number of states where property subject to conservation easement is located	- In an allian and	
5	Does the organization have a written policy regarding the periodic monitoring, inspection		Yes No
6	violations, and enforcement of the conservation easements it holds?  Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and	onforcing consorvation	
U	Land volunteer riours devoted to monitoring, inspecting, nanding or violations, and	eriforcing conservatio	in easements during the year
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enfor	rcing conservation ea	sements during the year
•	\$	oning contact vation cal	somerite daring the year
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of	of section 170(h)(4)(B)	(i)
_	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation easements in its revenue		
	balance sheet, and include, if applicable, the text of the footnote to the organization's fir	·	
	organization's accounting for conservation easements.		
Par	rt III Organizations Maintaining Collections of Art, Historical Treas	ures, or Other S	imilar Assets.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 8.		
1a	If the organization elected, as permitted under FASB ASC 958, not to report in its revenue	ue statement and bala	ance sheet works
	of art, historical treasures, or other similar assets held for public exhibition, education, o	r research in furtherar	nce of public
	service, provide in Part XIII the text of the footnote to its financial statements that descri	bes these items.	
b	If the organization elected, as permitted under FASB ASC 958, to report in its revenue s	tatement and balance	sheet works of
	art, historical treasures, or other similar assets held for public exhibition, education, or re-	search in furtherance	e of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
	(ii) Assets included in Form 990, Part X		· ·
2	If the organization received or held works of art, historical treasures, or other similar asset	ets for financial gain, p	orovide
	the following amounts required to be reported under FASB ASC 958 relating to these its	ems:	
а	Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
	Assets included in Form 990, Part X	<u></u>	
LHA	For Paperwork Reduction Act Notice, see the Instructions for Form 990.		Schedule D (Form 990) 2019

Schedule D (Form 990) 2019

28,357

16,628,

44,985.

e Other

Leasehold improvements

Total. Add lines 1a through 1e. (Column (d) must equal Form 990. Part X. column (B), line 10c.)

d Equipment

63,296.

12,372,

91,653.

29,000.

	(b) Book value	11b. See Form 990, Part X, line 12.  (c) Method of valuation: Cost or end-	of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(r) (G)			
(H)			
Fotal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ► Part VIII Investments - Program Related.			
	- F 000 P+ IV I'	44 - O - Farm 000 Bart V Page 40	
Complete if the organization answered "Yes" or  (a) Description of investment	n Form 990, Part IV, line (b) Book value	(c) Method of valuation: Cost or end-	of year market value
	(b) book value	(c) Welliod of Valuation. Cost of end-	Oryear market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes" or	n Form 990. Part IV. line	11d Con Form OOD Bort V line 15	
		Tru. See Form 990, Fart A, line 15.	
	escription	Tru. See Form 990, Fart A, line 15.	(b) Book value
		Tru. See Form 990, Fart A, line 15.	(b) Book value
(a) D		Tru. See Form 990, Fait A, line 15.	(b) Book value
(a) D		Tru. See Form 990, Fait A, line 15.	(b) Book value
(a) D (1) (2)		Tru. See Form 990, Fait A, line 13.	(b) Book value
(a) D (1) (2) (3)		Tru. See Form 990, Fait A, line 15.	(b) Book value
(a) D (1) (2) (3) (4)		Tru. See Form 990, Fait A, line 15.	(b) Book value
(a) D (1) (2) (3) (4) (5)		Tru. See Form 990, Fart X, line 15.	(b) Book value
(a) D (1) (2) (3) (4) (5) (6) (7)		Tru. See Form 990, Fart X, line 15.	(b) Book value
(a) D (1) (2) (3) (4) (5) (6) (7) (8)		Tru. See Form 990, Fart X, line 15.	(b) Book value
(a) D (1) (2) (3) (4) (5) (6) (7) (8) (9)	Description	Tru. See Form 990, Fart X, line 15.	(b) Book value
(a) D (1) (2) (3) (4) (5) (6) (7) (8) (9)	Description	Tru. See Form 990, Fart X, line 15.	(b) Book value
(a) D (1) (2) (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities.	Description	•	(b) Book value
(a) D  (1) (2) (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line  Part X Other Liabilities.  Complete if the organization answered "Yes" of	Description	•	
(a) D  (1) (2) (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities.  Complete if the organization answered "Yes" of 1. (a) Description of liability	Description	•	(b) Book value
(a) D  (1) (2) (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities.  Complete if the organization answered "Yes" of 1. (a) Description of liability (1) Federal income taxes	Description	•	(b) Book value
(a) D  (1) (2) (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities.  Complete if the organization answered "Yes" of the organization of liability (1) Federal income taxes (2) PPP LOAN	Description	•	(b) Book value
(a) D  (1)  (2)  (3)  (4)  (5)  (6)  (7)  (8)  (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line of the part X Other Liabilities.  Complete if the organization answered "Yes" of the complete if the organization of liability  (1) Federal income taxes  (2) PPP LOAN  (3)	Description	•	(b) Book value
(a) D  (1) (2) (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X. col. (B) line Part X Other Liabilities.  Complete if the organization answered "Yes" of 1. (a) Description of liability (1) Federal income taxes (2) PPP LOAN (3) (4)	Description	•	(b) Book value
(a) D  (1) (2) (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X. col. (B) line Part X Other Liabilities.  Complete if the organization answered "Yes" of the organization of liability  (1) Federal income taxes (2) PPP LOAN (3) (4) (5)	Description	•	(b) Book value
(a) D  (1) (2) (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities.  Complete if the organization answered "Yes" of the organization of liability  (1) Federal income taxes (2) PPP LOAN (3) (4) (5) (6)	Description	•	(b) Book value
(a) D  (1) (2) (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities.  Complete if the organization answered "Yes" of 1. (a) Description of liability (1) Federal income taxes (2) PPP LOAN (3) (4) (5) (6) (7)	Description	•	
(a) D (1) (2) (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line of the part X Other Liabilities.  Complete if the organization answered "Yes" of the organization of liability (1) Federal income taxes (2) PPP LOAN (3) (4) (5) (6) (7) (8)	Description	•	(b) Book value
(a) D  (1) (2) (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities.  Complete if the organization answered "Yes" of 1. (a) Description of liability (1) Federal income taxes (2) PPP LOAN (3) (4) (5) (6) (7)	Description	•	(b) Book value 450,000
(a) D  (1)  (2)  (3)  (4)  (5)  (6)  (7)  (8)  (9)  Fotal. (Column (b) must equal Form 990, Part X, col. (B) line of the part X Other Liabilities.  Complete if the organization answered "Yes" of the complete if the organization of liability  (1) Federal income taxes (2) PPP LOAN (3) (4) (5) (6) (7) (8)	15.)  n Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25.	(b) Book value

932053 10-02-19

Schedule D (Form 990) 2019

Sche	edule D (Form 990) 2019 DEPENDENCY ADVOCACY CENTER			26-2855259	Page <b>4</b>
Pa	t XI Reconciliation of Revenue per Audited Financial State	ements With R	evenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line	e 12a.			
1	Total revenue, gains, and other support per audited financial statements			1	3,603,600.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities		102,412.		
С	Recoveries of prior year grants				
d	Other (Describe in Part XIII.)	1	905.		
е	Add lines 2a through 2d	•		2e	103,317.
3	Subtract line 2e from line 1			3	3,500,283.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)		143.		
	Add lines 4a and 4b			4c	143.
5	Total revenue. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990. Part I. line 12.)			5	3,500,426.
	rt XII Reconciliation of Expenses per Audited Financial State	ements With I	xpenses per F		, , ,
	Complete if the organization answered "Yes" on Form 990, Part IV, line		•		
1		, , , , , , , , , , , , , , , , , , , ,		1	3,345,886.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
		2a	102,412.		
a	Donated services and use of facilities		102,112.	-	
b	Prior year adjustments	1 _ 1		-	
C	Other losses		905.	-	
d	Other (Describe in Part XIII.)	•		-	102 217
e	Add lines 2a through 2d			2e	103,317.
3	Subtract line 2e from line 1			3	3,242,569.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1.1			
а	Investment expenses not included on Form 990, Part VIII, line 7b		1.42	-	
b	Other (Describe in Part XIII.)	4b	143.		4.40
С	Add lines 4a and 4b			4c	143.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.	)		5	3,242,712.
	rt XIII Supplemental Information.				
	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4;			; Part X, line 2; F	Part XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any	additional informa	ition.		
PART	YX, LINE 2:				
DAC	IS EXEMPT FROM FEDERAL INCOME AND CALIFORNIA FRANCHISE TAX	ES UNDER			
PROV	VISIONS OF SECTION 501 (C)(3) OF THE INTERNAL REVENUE CODE	AND SECTION			
2370	O1(D) OF THE CALIFORNIA REVENUE AND TAXATION CODE, RESPECTI	VELY. AS			
SUCI	, THERE IS NO PROVISION FOR INCOME TAXES.				
DAC	HAS EVALUATED ITS CURRENT TAX POSITIONS AND HAS CONCLUDED	THAT AS OF			
SEPT	CEMBER 30, 2020, DAC DOES NOT HAVE ANY SIGNIFICANT UNCERTAL	N TAX			
D0 ~	THIONG FOR WILLIAM A REGERMA WAYNER BY VICTORIA				
POSI	TIONS FOR WHICH A RESERVE WOULD BE NECESSARY.				
	1 VI - 1 TVD - OD -				
PAR	Y XI, LINE 2D - OTHER ADJUSTMENTS:				
D	DD DDOGDAM INGOME	005			
KEWA	ARD PROGRAM INCOME	905.		Cabadula D /F	000) 22 /2

#### SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Inspection

Internal Revenue Service Name of the organization **Employer identification number** DEPENDENCY ADVOCACY CENTER 26-2855259 PART III LINE 1, DESCRIPTION OF ORGANIZATION MISSION: DEPENDENCY SYSTEM HAS A RIGHT TO BE TREATED WITH DIGNITY. COMPASSION AND RESPECT. FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: ALLEGATIONS OF PARENTAL SUBSTANCE ABUSE, AND MANY INCLUDE ALLEGATIONS OF DOMESTIC VIOLENCE, MENTAL HEALTH ISSUES, PHYSICAL ABUSE, SEXUAL AND/OR GENERAL NEGLECT. EACH PARENT IS ENTITLED TO AN ATTORNEY IF THEY REQUEST ONE. IF THE PARENT IS INDIGENT, THE COURT APPOINTS AN ATTORNEY FOR THAT PARENT AT NO COST TO THE PARENT. THE CHILD IS ALSO APPOINTED AN ATTORNEY FREQUENTLY AT NO COST TO THE FAMILY. AS OF 2008, BY CONTRACTUAL ARRANGEMENT WITH THE JUDICIAL COUNCIL OF CALIFORNIA (JCC), DAC IS THE PROVIDER OF THESE LEGAL SERVICES. DAC REPRESENTS APPROXIMATELY 1200 INDIGENT PARENTS AND CHILDREN IN SANTA CLARA COUNTY'S SUPERIOR COURT. AS WELL AS IN ITS THERAPEUTIC DRUG TREATMENT COURT (DEPENDENCY WELLNESS COURT), WHICH IS A SUBSET OF SANTA CLARA COUNTY'S DEPENDENCY COURT SYSTEM, ENGAGING IN MORE SPECIALIZED AND HOLISTIC DEPENDENCY SOLUTIONS. DAC'S STAFF ATTORNEYS PROVIDE LEGAL REPRESENTATION FREE OF CHARGE THROUGHOUT THE LIFE OF THE CASE INCLUDING REPRESENTATION AT UNCONTESTED HEARINGS, MEDIATIONS, TRIALS AND SETTLEMENT CONFERENCES. IN ITS CLIENT REPRESENTATION, DAC UTILIZES AN INTERDISCIPLINARY APPROACH WHICH IN ADDITION TO AN ATTORNEY. MAY INCLUDE A MENTOR PARENT AND A SOCIAL WORKER. ALONG WITH THE DIRECT REPRESENTATION OF PARENTS AND CHILDREN, DAC PARTICIPATES IN MONTHLY MEETINGS DURING WHICH THE DEPENDENCY COURT STAKEHOLDERS ENGAGE IN OPEN

DISCUSSIONS ABOUT POLICY ISSUES AND COLLABORATE IN THE DEVELOPMENT OF LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2019)

Name of the organization  DEPENDENCY ADVOCACY CENTER	Employer identification number 26-2855259
BEST PRACTICES FOR SERVING FAMILIES IN THE CHILD WELFARE SYSTEM. DAC	
ALSO PARTICIPATES IN TRAININGS THROUGHOUT THE STATE AND RELATED TO	
DEPENDENCY, INCLUDING TRAININGS FOR SOCIAL WORKERS, CHILD ADVOCATES,	
AND MEDIATORS. THROUGHOUT THE YEARS OF OPERATION, DAC MADE GREAT	
STRIDES IN ESTABLISHING ITSELF AS AN IMPORTANT STAKEHOLDER IN SANTA	
CLARA COUNTY'S JUVENILE DEPENDENCY SYSTEM. DAC ATTORNEYS HAVE BEEN	
PERSISTENT AND ZEALOUS IN THEIR CLIENT ADVOCACY WHICH HAS LED TO A MORE	
FREQUENT USE OF EXPERTS AND AN INCREASE IN DESIRED OUTCOMES FOR THEIR	
CLIENTS BOTH AT TRIAL AND THROUGH SETTLEMENT NEGOTIATIONS. DAC HAS	
TAKEN LEADERSHIP ROLES IN VARIOUS COMMITTEES TO IMPROVE SERVICES	
PROVIDED TO OUR CLIENTS AND HAS BEEN INSTRUMENTAL IN ORGANIZING AND	
PARTICIPATING IN EDUCATIONAL TRAININGS THROUGHOUT THE COUNTY AND STATE.	
SINCE ITS INCEPTION, DAC'S SUPERVISORS, ATTORNEYS, SOCIAL WORKERS, AND	
MENTORS HAVE TAKEN ACTIVE STEPS TOWARD EDUCATING PROFESSIONALS AND THE	
GENERAL PUBLIC ABOUT THE DEPENDENCY SYSTEM.	
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:	
THE SANTA CLARA COUNTY BOARD OF SUPERVISORS AND THE SAN JOSE CITY	
COUNCIL. ONE OF DAC'S MENTOR PARENTS HAVE BEEN FEATURED SPEAKERS AT	
BOTH STATEWIDE AND NATIONAL CONFERENCES. DAC CONTINUES TO PROVIDE	
TRAINING AND TECHNICAL SUPPORT TO OTHER CALIFORNIA COUNTIES THAT ARE	
BEGINNING TO IMPLEMENT MENTORING PROGRAMS IN THEIR JURISDICTIONS. THE	
MENTORS ARE VERY INVOLVED IN VARIOUS COMMITTEES WITH SANTA CLARA	
COUNTY'S DEPENDENCY COURT STAKEHOLDERS SERVING AS THE IMPORTANT VOICE	
OF THE PARENTS. ANOTHER KEY ROLE FOR DAC'S MENTOR PARENTS IS TO TRAIN	
AND PROVIDE THE PARENT PERSPECTIVE TO INDIVIDUALS WORKING WITH FAMILIES	
INVOLVED IN THE CHILD WELFARE SYSTEM. THE MENTORS HAVE PROVIDED SUCH	
TRAININGS TO COUNTY SOCIAL WORKERS, CHILD ADVOCATES, AND FOSTER	and the O (Farmy 200 at 200 FZ) (2010)

Name of the organization  DEPENDENCY ADVOCACY CENTER	Employer identification number 26-2855259
PARENTS.	
FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:	
CASE. DAC'S SERVICE UTILIZES A SPECIALIZED MULTI-DISCIPLINARY TEAM	
COMPRISED OF AN ATTORNEY, SOCIAL WORKER, AND MENTOR PARENT. SERVICES	
INCLUDE: LEGAL SERVICES TO THOSE PARENTS INVOLVED IN SANTA CLARA	
COUNTY'S CHILD WELFARE SYSTEM; PROVIDING SUPPORT, GUIDANCE, AND	
MOTIVATION TO THOSE PARENTS WHOSE CHILDREN HAVE BEEN OR ARE CURRENTLY	
AT RISK OF BEING REMOVED FROM THEIR CARE; ADVOCATING ON BEHALF OF	
CLIENTS AND ENCOURAGE CLIENTS TO EMPOWER THEMSELVES BY TALKING A	
PROACTIVE ROLE IN REUNIFYING WITH THEIR CHILDREN; DEVELOPING A SAFETY	
PLAN FOR PARENTS OF CHILDREN IN CASE OF RELAPSE, ARREST, OR	
INCARCERATION; LINKING PARENTS TO APPROPRIATE COMMUNITY BASED SERVICES	
AND RESOURCES.	
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:	
SOCIAL WORK PROGRAM:	
THIS PROGRAM ALLOWS DAC TO PROVIDE MEANINGFUL ACCESS TO JUSTICE TO	
UNDERSERVED FAMILIES INVOLVED IN SANTA CLARA COUNTY'S CHILD WELFARE	
SYSTEM BY OFFERING TRAUMA-INFORMED SOCIAL WORK SERVICES TO ITS YOUTH	
AND PARENT CLIENTS. AS PART OF AN INTERDISCIPLINARY TEAM, DAC SOCIAL	
WORKERS PARTNER WITH ATTORNEYS AND PEER MENTORS TO EFFECTIVELY ADVOCATE	
ON BEHALF OF CLIENTS AND EMPOWER THEM TO TAKE A PROACTIVE ROLE IN	
PRESERVING THEIR FAMILIES. DAC'S CLIENTS RECEIVE SKILLED, CLINICAL	
SOCIAL WORKER SUPPORT AS THEY NAVIGATE A COMPLEX COURT SYSTEM AND FACE	
THE POSSIBILITY OF PERMANENT FAMILY SEPARATION. A SOCIAL WORKER'S	
TRAINING, EXPERIENCE, AND ROLE GREATLY DIFFER FROM THAT OF THE	
ATTORNEY, AND THEIR CLINICAL EXPERTISE IS AN INVALUABLE CONTRIBUTION TO	

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THE ADVOCACY OUR CLIENTS RECEIVE. SERVICES BY DAC SOCIAL WORKERS	
INCLUDE: PROVIDING LIMITED OR ONGOING CASE MANAGEMENT, MAKING REFERRALS	
TO COMMUNITY SERVICES, GENERATING ASSESSMENTS AND WRITTEN REPORTS TO	
ATTORNEYS AND THE COURT, INTERFACING WITH OTHER SERVICE PROVIDERS	
PROVIDING DIRECT SERVICES TO CLIENTS, PARTICIPATING IN ALTERNATIVE	
DISPUTE RESOLUTION FORUMS AND ATTEND COURT HEARINGS, ATTENDING	
VISITATION BETWEEN PARENT AND CHILD AS PART OF AN ASSESSMENT, AND	
OFFERING EXPERT TESTIMONY. A SOCIAL WORKER'S TRAINING, EXPERIENCE, AND	
ROLE DIFFER FROM THAT OF AN ATTORNEY, AND THEIR CLINICAL EXPERTISE IS	
INVALUABLE TO A CLIENT'S ADVOCACY. USING A STRENGTHS-BASED MODEL,	
SOCIAL WORKERS ENSURE THAT THE VOICES OF THE PARENTS AND CHILDREN ARE	
ELEVATED TO ADDRESS THEIR NEEDS THROUGHOUT THE COURT PROCESS.	
EXPENSES \$ 78,252. INCLUDING GRANTS OF \$ 0. REVENUE \$ 182,873.	
FORM 990, PART VI, SECTION B, LINE 11B:	
THE CHIEF EXECUTIVE OFFICER AND CHIEF OPERATING OFFICER PREPARE THE	
INFORMATION USED BY THE TAX PREPARER FOR THE FORM 990. UPON RECEIPT OF THE	
DRAFT FORM 990, AND BEFORE FILING, A COMPLETE COPY OF THE FORM 990 WILL BE	
PROVIDED ELECTRONICALLY TO THE BOARD FOR REVIEW. THE BOARD HAS OPEN ACCESS	
TO ALL OF DAC'S FINANCIAL RECORDS, INCLUDING, BUT NOT LIMITED TO, PAYROLL	
REPORTS, QUICKBOOKS, AND TAX FILINGS.	
FORM 990, PART VI, SECTION B, LINE 12C:	
DAC'S CONFLICT OF INTEREST POLICY, SIGNED BY ALL BOARD MEMBERS, REQUIRES	
DISCLOSURE OF ANY CONFLICTS OF INTEREST. THE CONFLICT OF INTEREST POLICY	
COVERS ALL BOARD MEMBERS AND ALL EMPLOYEES. ITEMS COVERED INCLUDE FINANCIAL	
INTERESTS, INSIDE INFORMATION, GIFTS AND FAVORS, AND DIRECT REPORTING	
RELATIONSHIPS WITH FAMILY MEMBERS. THERE IS AN ANNUAL BOARD REPORTING	Schodulo O (Form 990 or 990 E7) (2019)

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PROCESS. EACH BOARD MEMBER SIGNS THE STATEMENT. ANY CONFLICTS FOR THE BOARD	
SHOULD BE REPORTED TO THE BOARD CHAIR AND ANY CONFLICTS FOR EMPLOYEES	
SHOULD BE REPORTED TO THE HR MANAGER. ACTION FOR CONFLICTS VARIES FROM	
SIMPLE DISCLOSURE TO DIRECTED ACTION.	
WHERE A POTENTIAL CONFLICT OF INTEREST EXISTS, IT SHALL BE THE	
RESPONSIBILITY OF THE PERSON INVOLVED OR ANY OTHER PERSON WITH KNOWLEDGE TO	
NOTIFY THE BOARD OF TRUSTEES OF THE CIRCUMSTANCES RESULTING IN THE	
POTENTIAL CONFLICT SO THAT THE BOARD OF TRUSTEES CAN PROVIDE SUCH GUIDANCE	
AND TAKE SUCH ACTION AS IT SHALL DEEM APPROPRIATE. NO TRUSTEE WHO DIRECTLY	
OR INDIRECTLY IS INVOLVED IN A POTENTIAL CONFLICT IS CONSIDERED, NOR SHALL	
THE TRUSTEE VOTE ON ANY ACTION OF THE BOARD REGARDING THAT POTENTIAL	
CONFLICT.	
FORM 990, PART VI, SECTION B, LINE 15:	
THE CEO'S SALARY IS APPROVED BY THE ORGANIZATION'S BOARD OF DIRECTORS. THE	
BOARD MAKES ITS DETERMINATION BY LOOKING AT SEVERAL FACTORS, INCLUDING THE	
ORGANIZATION'S FUNDING/BUDGET CONSIDERATIONS, THE CEO'S PERFORMANCE, AND	
INDUSTRY STANDARDS. DURING THE COMPENSATION DISCUSSION, THE CEO EXCUSES	
HERSELF FROM THE BOARD MEETING.	
THE COO'S SALARY IS DETERMINED BY THE ORGANIZATION'S CEO. THE CEO MAKES	
SALARY DETERMINATIONS BY LOOKING AT SEVERAL FACTORS, INCLUDING THE	
ORGANIZATION'S FUNDING/BUDGET CONSIDERATIONS, THE COO'S PERFORMANCE, AND	
INDUSTRY STANDARDS. ADDITIONALLY, THE ORGANIZATION'S BOARD OF DIRECTORS	
APPROVES THE ANNUAL BUDGET WHICH INCLUDES ANY SALARY INCREASE FOR THE COO.	
DURING THE COMPENSATION DISCUSSION, THE COO EXCUSES HERSELF FROM THE BOARD	
MEETING.	