7 Misconceptions of Enterprise Agile

August 15

Enterprise Agile will free you from having to do requirements

Misconception #1

Enterprise Agile doesn't mean a total departure from requirements. Critical discovery and scoping are still required.

Misconception #1

Solution: Modernize how you do requirements:

- ✓ Business Analysts provide just enough detail (and no less) to establish the scope and business needs up front

- ✓ Defer the remaining detail for later construction iterations.

Blueprint:
Modernize your requirements process

blueprint

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PR146392: On ...

PR146392: Online Store V1

Name	ID	Description	Artifact Type	Icons	Iteration	Risk	Cost	Status
👤 Customer	AC146395	Represents all visitors to our site who come to browse and purchase merchandise.	Actor					
▷ 📁 Register	PF147153		Folder					
▷ 📁 Authenticate	PF147154		Folder					
◢ 📁 Profile	PF147155		Folder					
○ Manage Profile	UC146398	Management of the customer's individual, personal profile as held by the online store system.	Use Case		Iteration 3	3 - High	2 - Mid	Ready for review
🖼 Profile	UM146423	Screen used to display the personal profile.	UI Mockup					
🖼 Change Profile	UM146432	Screen used by the customer to make modifications to their personal profile.	UI Mockup					
🔲 Change profile scenario	SB147271	Storyboard depicting the scenario of a customer changing their profile.	Storyboard					
◢ 📁 Shipping	PF147142		Folder					
👤 Shipping System	AC146435		Actor					
🔗 Shipping State Diagram	GD147265	The main states of product shipment and the transitions between them including triggering events.	Generic Diagram					
○ Ship	UC146403		Use Case		Iteration 2	1 - Low	1 - Low	Ready for dev
🖼 Shipping Option	UM146414		UI Mockup					
🖼 Shipping Address	UM146413		UI Mockup					
🖼 Feedback from carrier	UM146443		UI Mockup					
🖼 Ship Books	UM146442		UI Mockup					
▷ 📁 Warehousing	PF147143		Folder					
▷ 📁 Accounting	PF147144		Folder					

Misconception #2

You can define business needs with well-defined user stories
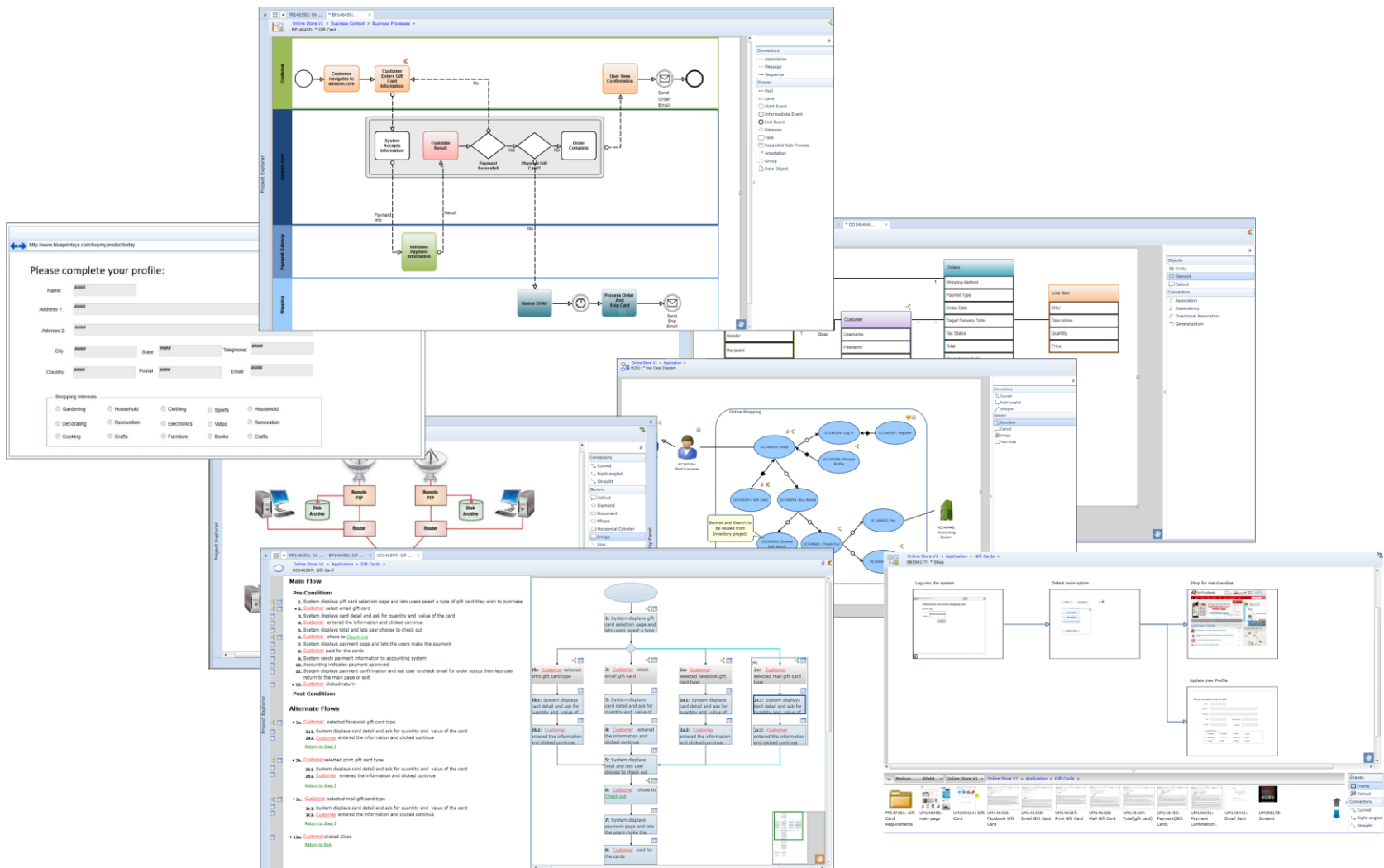
Misconception #2

User stories are limited in their ability to provide both 'big picture' and granular details that many business stakeholders require.

Misconception #2

Solution: A requirements platform that provides necessary visibility and abstraction:

- ✓ Boost understanding of the application across the enterprise

- ✓ Boost understanding of the application for people who maintain, operate and support the application.

Blueprint:
Modernize your requirements process

Misconception #3

User stories alone are adequate to support compliance and audit

Misconception #3

User stories alone add little value to the enterprise's ability to meet audit and compliance requirements.

NON-COMPLIANCE

Misconception #3

Solution: Requirements technology that delivers automated traceability and auditability:

- ✓ Ensure proof of compliance at every stage of the project
- ✓ Provide an easily accessible archive of ALL work.

Example:
Managed Dependencies

Misconception #4

blueprint

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Enterprise Agile will drastically change the way you do business

Misconception #4

Most management decisions are the same in Enterprise Agile as they would be using traditional approaches.
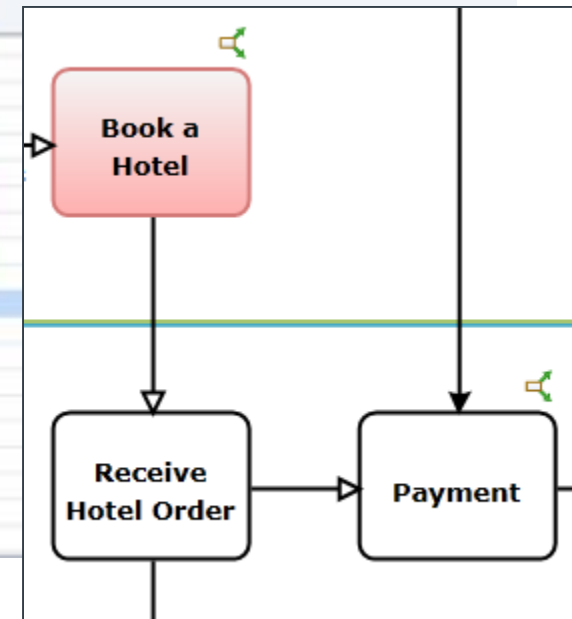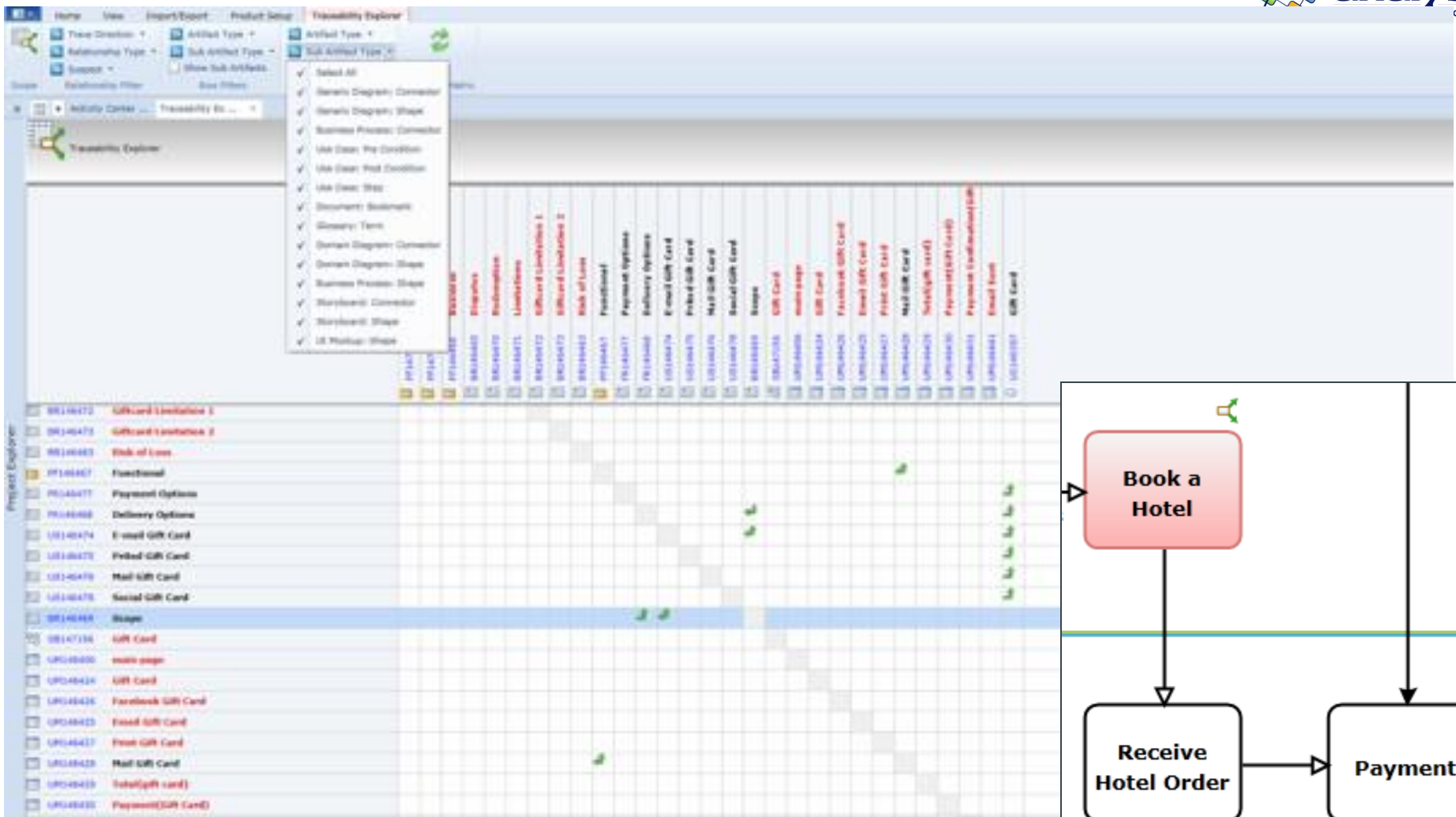
Misconception #4

Enterprise Agile will drastically change the way you do business.

So what has changed?

- **Each level of management will simply use different data to make the same decisions.**

For example a project manager needing to report project status may use…

- *Traditional: Work Breakdown Structure*
- *Agile: Product Backlog Burn-up or Release Burn-down Charts*
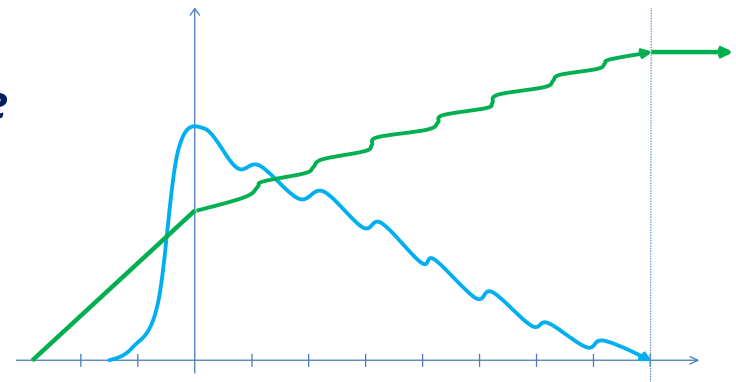
Misconception #4

Solution: Use fit-for-purpose methods for the decisions to be made:

- ✓ Focus on understanding the desired outcomes, which usually don't change

- ✓ Remember that the 'way we've always done it' is an activity developed for a time and may not be the correct activity in the current times.

Misconception #4
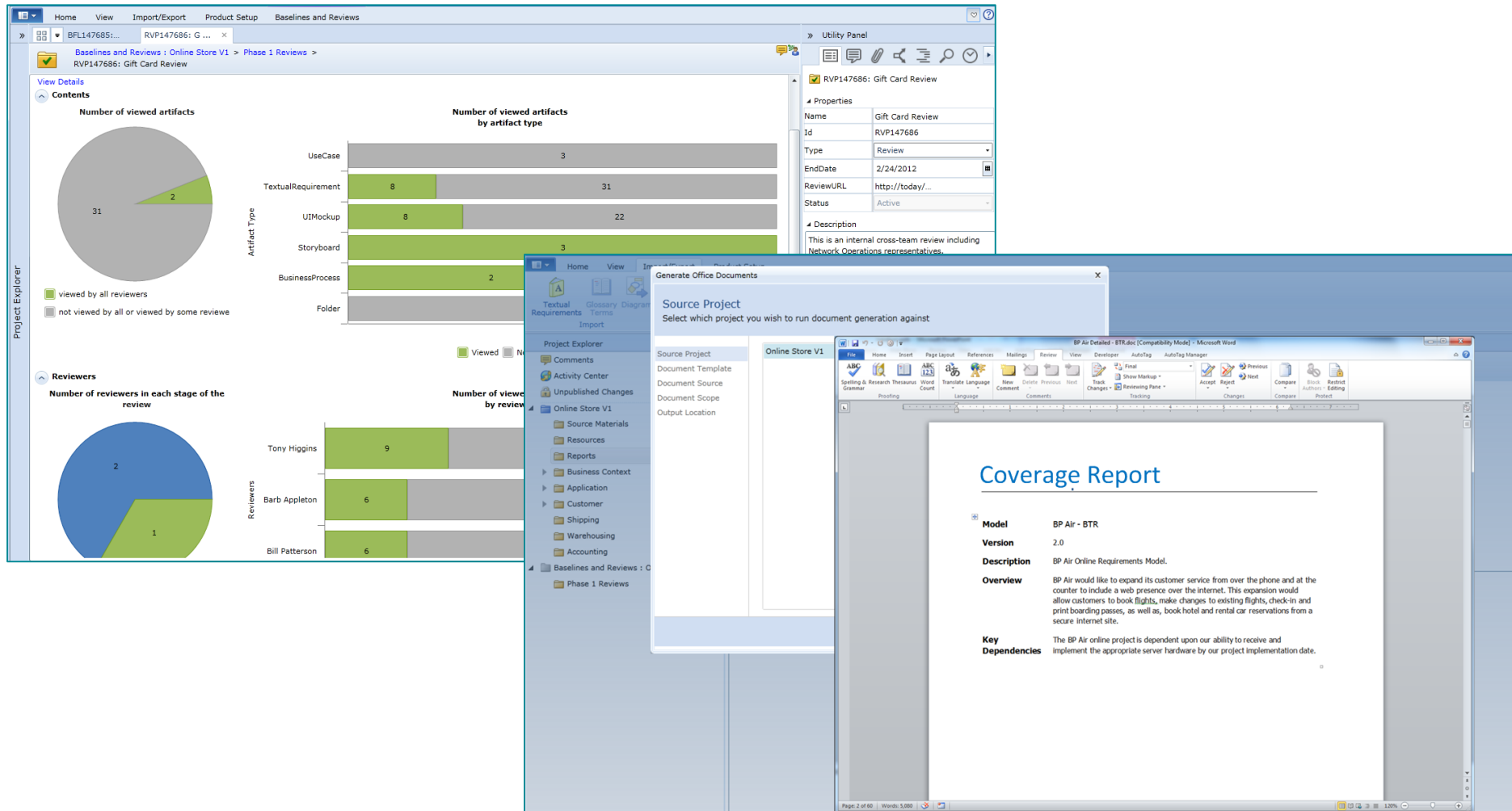
Misconception #5

Business Analysis is an organizational drag

Misconception #5

Business Analysis involves critical, strategic thinking to understand business needs, not simply the 'gathering' of requirements.

Misconception #5

Business Analysis is an organizational drag.

- **Business Analysis isn't simply the 'gathering' of requirements**

In Enterprise Agile, BAs still need to answer critical questions such as:

- **What workflow should be automated and what should remain as is?**

- **What is the business case to support the application or new Investment Theme to be developed?**

- **What is the value to the business if we change this feature?**

- **What is the cost to the business if we don't deliver the plan?**

- **How can we improve the way the business operates by automating this task, and at what cost?**

- **How will the application be rolled out and supported?**

Misconception #5

Solution: Equip your Business Analysts with a modern, purpose-built toolset:

- ✓ Allows BAs to fulfill their vital role within Enterprise Agile environments
- ✓ Adds to the efficiency that Agile is meant to deliver.

Blueprint: Highly visual, and with simulation
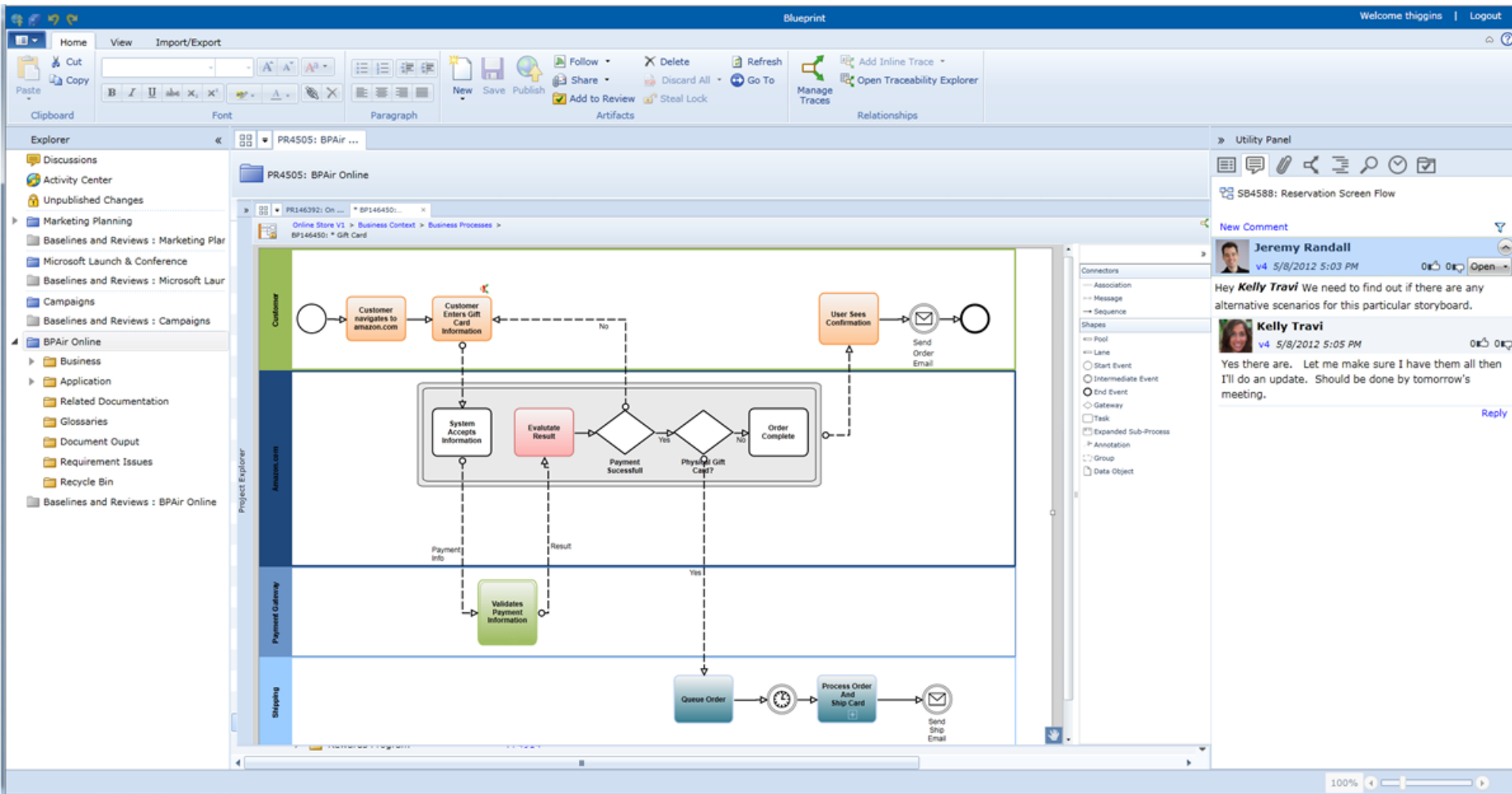
Misconception #6

Business applications can be understood from code and tests alone

Misconception #6

Code and tests alone aren't helpful when it comes to understanding 'why' certain applications or components were implemented.

Misconception #6

Solution: Communicate in the language of the reader, not the writer:

- ✓ Abstract requirements to the level relevant to the recipient of the information
- ✓ Capture the levels of abstraction as they are discovered.

Misconception #6
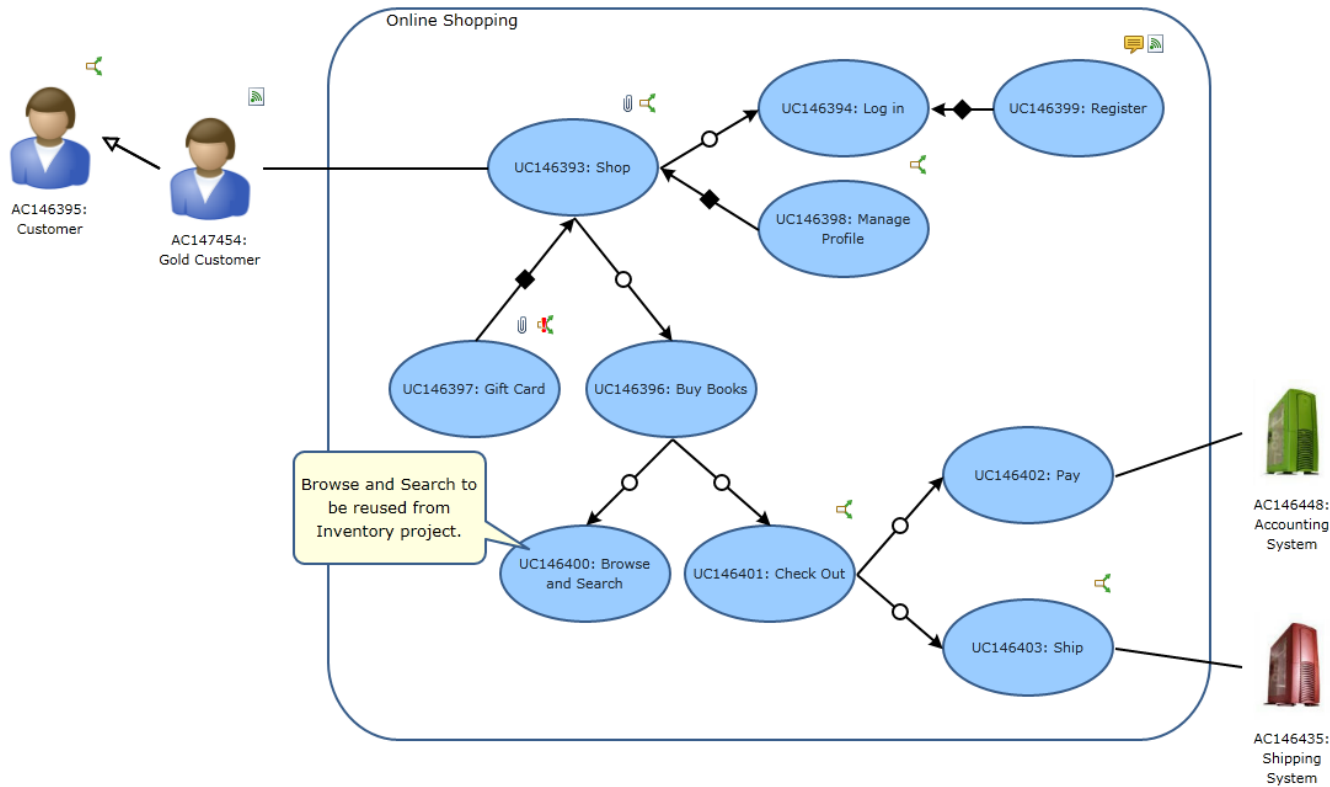
Misconception #7

Enterprise Agile will free you from having to use requirements software

Misconception #7

In Agile, system requirements are defined during Sprint execution as part of the Conversation rather than up front.

Misconception #7

Solution: Look for a purpose-built requirements application configured specifically for Enterprise Agile environments:

- ✓ Collaborates with the Agile way of working
- ✓ Does not constrain and reduce Agile efficiencies.
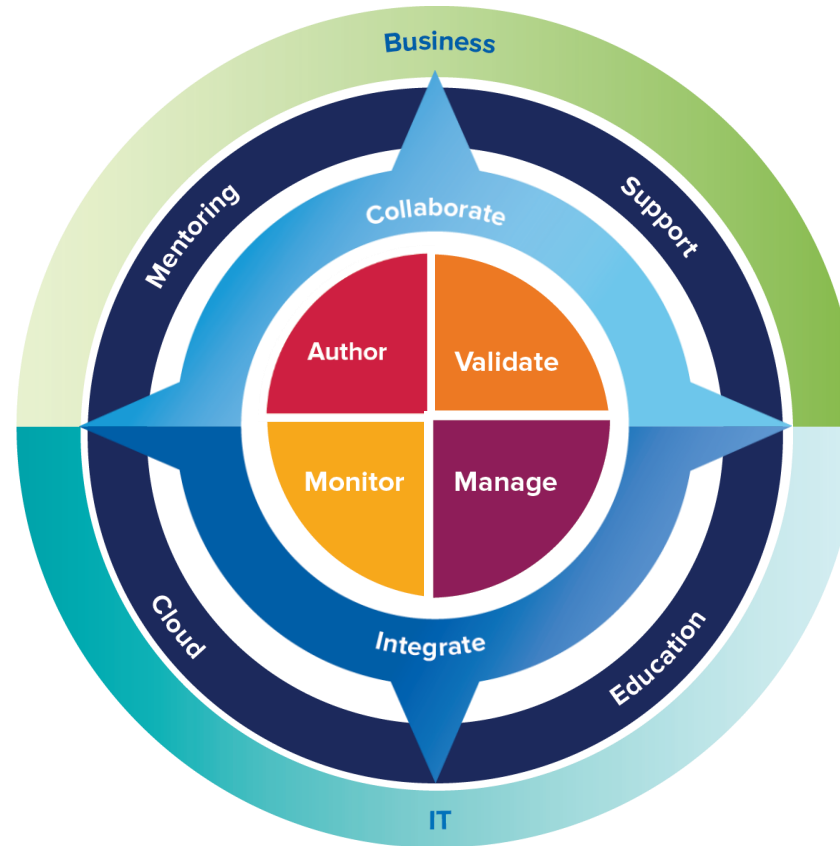
Blueprint

Demonstration Webinar Tuesday August 20th

http://www.blueprintsys.com/company/events/

Blueprint for Enterprise Agile
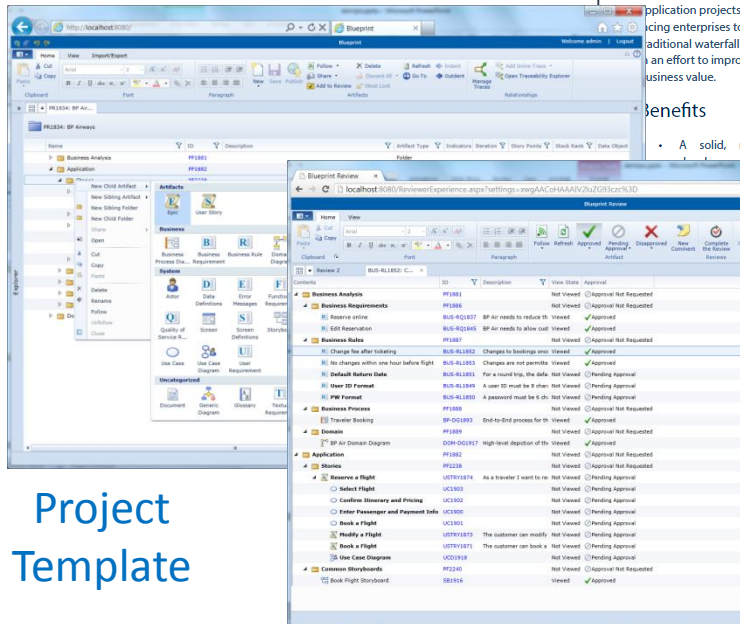
Project Template

Sample Project

Getting Started Guide

Whitepaper

Implementation Service

Training for Enterprise Agile

Course	Duration	
Agile Fundamentals	2 Days	• key concepts of Scrum and how to implement these into an existing or future software project • common obstacles and how to avoid them • how to successfully run a sprint at all stages of the process, from planning to retrospective. • How to create a high performance Scrum team within a short amount of time
Agile Requirements Modeling	2 Days	• effectively write, organize, and classify requirements in support of an Agile project. • How to collaborate with business and agile project stakeholders during requirements elicitation, elaboration, review and during iterations • Understand differences in leading RDM techniques to choose the one most suited

For more information …

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