

# Auction Theory for Business

## Strategic Market Design and Applications

Strategic Insights

December 18, 2025

# Today's Agenda

## Introduction

# Why Should You Care About Auctions?

## **Auctions are everywhere in business**

- Google Ads (\$200+ billion annually, billions of auctions daily)
- Government contracts and procurement
- Spectrum licenses (\$100+ billion raised)
- Real estate and property sales
- Online marketplaces (eBay, stock exchanges)
- Art, wine, and collectibles

## **Key Business Questions**

- Which auction format should I use?
- How do I maximize revenue?
- How should I bid when participating?
- How do I prevent manipulation?

*Good market design isn't just theory—it's a competitive advantage.*

# The Stakes Are High

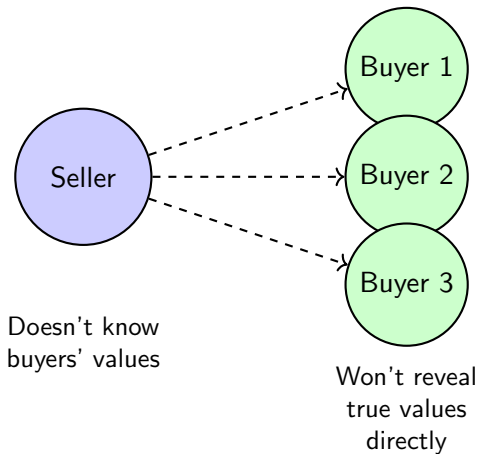
**Global Impact:** Trillions of dollars transacted via auctions annually

## Examples of Design Impact

- **UK spectrum auction (2000):** \$35 billion raised with careful design
- **Switzerland spectrum (2000):** Only \$20 million (poor competition)
- **New Zealand disaster:** Student bid \$1 for spectrum, won due to no reserve price
- **California energy crisis (2000–01):** \$40+ billion in excess costs from poor design

**Key Lesson:** Small design choices = massive financial impact

# The Fundamental Challenge



**Solution:** Design an auction that reveals true values through competition

## Foundations

## Game-Theoretic Framework



# What Are We Studying? The Auction Game

## The Basic Auction Story:

- Multiple people want the same thing
- Only one can have it (or limited quantities)
- How do we decide who gets it and at what price?

## Why Game Theory?

- Your best strategy depends on what others do
- Others' strategies depend on what you do
- Everyone is trying to outsmart everyone else
- Information is often incomplete or asymmetric

## The Central Questions:

- How should rational bidders behave?
- What auction format maximizes seller revenue?
- How does information structure affect outcomes?

# Strategic Form Games

**Definition:** A game  $\Gamma = \langle N, (S_i)_{i \in N}, (u_i)_{i \in N} \rangle$  consists of:

- **Players:**  $N = \{1, 2, \dots, n\}$
- **Strategy spaces:**  $S_i$  for each player  $i$
- **Payoff functions:**  $u_i : S_1 \times \dots \times S_n \rightarrow \mathbb{R}$

**Solution Concepts:**

- 1 **Dominant Strategy:**  $s_i^* \in S_i$  such that

$$u_i(s_i^*, s_{-i}) \geq u_i(s_i, s_{-i}) \quad \forall s_i \in S_i, \forall s_{-i}$$

- 2 **Nash Equilibrium:** Profile  $(s_1^*, \dots, s_n^*)$  where

$$u_i(s_i^*, s_{-i}^*) \geq u_i(s_i, s_{-i}^*) \quad \forall s_i \in S_i, \forall i$$

# Incomplete Information Games

## Harsanyi Transformation:

- Nature determines types  $\theta = (\theta_1, \dots, \theta_n)$
- Player  $i$  observes only  $\theta_i$
- Common prior:  $\theta \sim F$  where  $F$  is common knowledge
- Strategy:  $s_i : \Theta_i \rightarrow S_i$

## Bayesian Nash Equilibrium:

Strategy profile  $(s_1^*, \dots, s_n^*)$  where each  $s_i^* : \Theta_i \rightarrow S_i$  satisfies:

$$s_i^*(\theta_i) \in \arg \max_{s_i} \mathbb{E}_{\theta_{-i}|\theta_i}[u_i(s_i, s_{-i}^*(\theta_{-i}), \theta)]$$

**Key Insight:** Each type best responds to beliefs about others' strategies

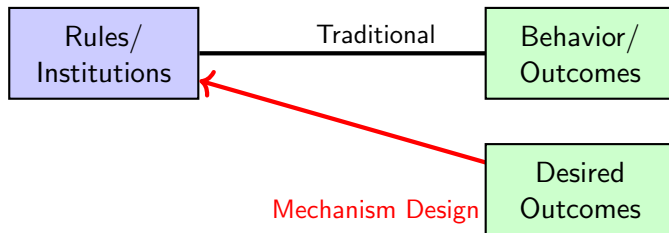
# Mechanism Design: The Inverse Problem

## Traditional Economics:

- Given rules/institutions  $\rightarrow$  Predict behavior/outcomes
- Example: Given auction format  $\rightarrow$  Find equilibrium

## Mechanism Design (Hurwicz 1960s):

- Given desired outcome  $\rightarrow$  Design rules/institutions
- Example: Want revenue maximization  $\rightarrow$  Design optimal auction



**Key Question:** What mechanisms implement desired outcomes?

# Direct Mechanisms

## Definition

A **direct mechanism** asks each agent to report their private information (type), then uses these reports to determine:

- Allocation: Who gets what
- Payments: Who pays what
- Agent  $i$  has type  $\theta_i \in \Theta_i$  (e.g., valuation, cost)
- Mechanism  $(x, p)$ :  $x : \Theta \rightarrow X$  (allocation),  $p : \Theta \rightarrow \mathbb{R}^n$  (payment)

## Example (Single Item Auction):

- Reports:  $\hat{\theta} = (\hat{v}_1, \dots, \hat{v}_n)$
- Allocation:  $x_i(\hat{\theta}) = \begin{cases} 1 & \text{if } \hat{v}_i = \max_j \hat{v}_j \\ 0 & \text{otherwise} \end{cases}$
- Payment:  $p_i(\hat{\theta})$  depends on mechanism

# Incentive Compatibility and Individual Rationality

## Incentive Compatibility (IC):

- Truthful reporting is optimal
- Dominant Strategy IC (DSIC): Truth optimal regardless of others

$$U_i(\theta_i, \theta_{-i}) \geq U_i(\hat{\theta}_i, \theta_{-i}) \quad \forall \hat{\theta}_i, \forall \theta_{-i}$$

- Bayesian IC (BIC): Truth optimal in expectation

$$\mathbb{E}_{\theta_{-i}}[U_i(\theta_i, \theta_{-i})] \geq \mathbb{E}_{\theta_{-i}}[U_i(\hat{\theta}_i, \theta_{-i})] \quad \forall \hat{\theta}_i$$

## Individual Rationality (IR):

- Voluntary participation
- Ex-post IR:  $U_i(\theta_i, \theta_{-i}) \geq 0 \quad \forall \theta_{-i}$
- Interim IR:  $\mathbb{E}_{\theta_{-i}}[U_i(\theta_i, \theta_{-i})] \geq 0$

**In Auctions:** Second-price: DSIC and ex-post IR; First-price: BIC and interim IR

# The Revelation Principle

## Theorem (Revelation Principle)

*For any mechanism and any equilibrium of that mechanism, there exists a direct truthful mechanism that achieves the same allocation and utilities.*

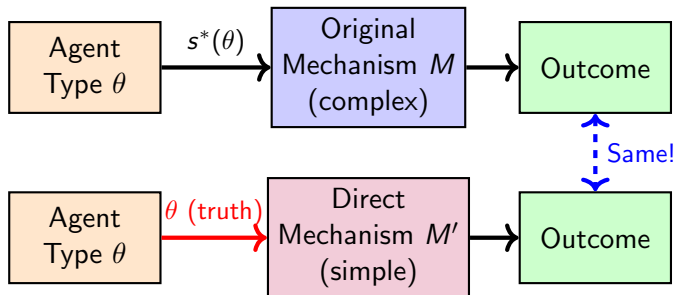
### Proof Sketch

- 1 Start with mechanism  $M$  and equilibrium strategies  $s^*(\theta)$
- 2 Construct direct mechanism  $M'$ : ask for types  $\hat{\theta}$ , apply  $s^*(\hat{\theta})$ , run  $M$
- 3 Truthful reporting optimal:  $U_i(\theta_i, M') = U_i(s^*(\theta_i), M)$

**Implication:** Restrict attention to direct truthful mechanisms!

**Caveat:** Only works for given equilibrium concept (BNE  $\rightarrow$  BIC, Dominant  $\rightarrow$  DSIC)

# Revelation Principle Illustration



**Designer's Advantage:** Only need to check IC for truthful reporting!



## Order Statistics

# Order Statistics: Essential Theory

**Definition:** For i.i.d.  $X_1, \dots, X_n \sim F$ , order statistics are:

$$X_{(1)} \leq X_{(2)} \leq \dots \leq X_{(n)}$$

## Why Important for Auctions?

- Winner has highest valuation:  $v_{(n)} = \max\{v_1, \dots, v_n\}$
- Second-price auctions: Winner pays  $v_{(n-1)}$
- Revenue comparisons require  $\mathbb{E}[v_{(n)}]$  and  $\mathbb{E}[v_{(n-1)}]$

## Key Result

For uniform  $[0, 1]$  distribution:

$$\mathbb{E}[X_{(k)}] = \frac{k}{n+1}, \quad \text{Var}(X_{(k)}) = \frac{k(n-k+1)}{(n+1)^2(n+2)}$$

# Distribution of Order Statistics

## CDF of $k$ -th Order Statistic:

$$G_{(k)}(x) = \sum_{j=k}^n \binom{n}{j} F(x)^j [1 - F(x)]^{n-j}$$

## PDF of $k$ -th Order Statistic:

$$g_{(k)}(x) = \frac{n!}{(k-1)!(n-k)!} F(x)^{k-1} [1 - F(x)]^{n-k} f(x)$$

## Special Cases:

- Maximum:  $G_{(n)}(x) = F(x)^n$ ,  $g_{(n)}(x) = nF(x)^{n-1}f(x)$
- Minimum:  $G_{(1)}(x) = 1 - (1 - F(x))^n$
- Second-highest:  $g_{(n-1)}(x) = n(n-1)F(x)^{n-2}[1 - F(x)]f(x)$

# Uniform Distribution: Key Results

**For  $U[0, 1]$  distribution:**

**General Formula:**

$$\mathbb{E}[X_{(k)}] = \frac{k}{n+1}$$

**Examples:**

- $n = 2$ :  $\mathbb{E}[v_{(2)}] = \frac{2}{3}$ ,  $\mathbb{E}[v_{(1)}] = \frac{1}{3}$
- $n = 3$ :  $\mathbb{E}[v_{(3)}] = \frac{3}{4}$ ,  $\mathbb{E}[v_{(2)}] = \frac{1}{2}$
- $n = 10$ :  $\mathbb{E}[v_{(10)}] = \frac{10}{11}$ ,  $\mathbb{E}[v_{(9)}] = \frac{9}{11}$

**Intuition:** Order statistics divide  $[0, 1]$  into  $n + 1$  equal segments in expectation

## Envelope Theorem

# The Envelope Theorem: Intuition

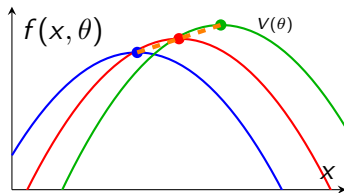
**Standard Optimization:**  $V(\theta) = \max_x f(x, \theta)$

**Question:** How does optimal value  $V(\theta)$  change with parameter  $\theta$ ?

**Naive Approach:**  $\frac{dV}{d\theta} = \frac{\partial f}{\partial x} \frac{dx^*}{d\theta} + \frac{\partial f}{\partial \theta}$

**Envelope Theorem:**  $\frac{dV}{d\theta} = \frac{\partial f}{\partial \theta} \Big|_{x=x^*(\theta)}$

**Why?** At optimum,  $\frac{\partial f}{\partial x} = 0$ , so first term vanishes!



## Information Structures

# Types of Information in Auctions

## 1. Independent Private Values (IPV):

- Each bidder knows own valuation exactly:  $v_i$
- Values drawn i.i.d. from  $F$ ; learning others' values doesn't change own
- Example: Personal use items

## 2. Common Values (CV):

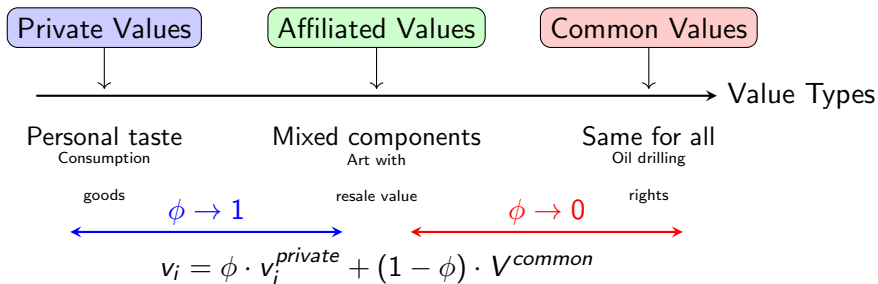
- Single unknown value  $V$  same for all bidders
- Each bidder receives private signal  $s_i$  about  $V$
- Winner's curse: Winning means highest estimate
- Example: Oil drilling rights

## 3. Affiliated Values:

- General case:  $v_i = v_i(s_1, \dots, s_n)$
- Signals correlated (higher signal makes high values more likely)
- Encompasses both IPV and CV as special cases



# Value Types Spectrum



## Knowledge and Common Knowledge

# Why Knowledge Matters in Auctions

## The Information Puzzle:

- In auctions, what you know matters
- But what you know that others know also matters
- And what you know that others know that you know. . .
- This infinite regress is crucial for strategic reasoning!

## Common Knowledge in Practice:

- Auction rules must be common knowledge
- Reserve prices often announced publicly
- Some information deliberately kept private
- Strategic information revelation can increase revenue

# Knowledge Operators: Formal Framework

## Epistemic Logic:

- Knowledge operator  $K_i$ : “agent  $i$  knows that. . .”
- $K_i\varphi$  means “agent  $i$  knows proposition  $\varphi$ ”

## S5 Axiom System:

- ① **Truth:**  $K_i\varphi \rightarrow \varphi$
- ② **Positive Introspection:**  $K_i\varphi \rightarrow K_iK_i\varphi$
- ③ **Negative Introspection:**  $\neg K_i\varphi \rightarrow K_i\neg K_i\varphi$
- ④ **Distribution:**  $K_i(\varphi \rightarrow \psi) \rightarrow (K_i\varphi \rightarrow K_i\psi)$

**Implication:** Agents have perfect knowledge of their own knowledge state

# Common Knowledge Definition

## Iterative Definition:

$$E^1(\varphi) = \bigwedge_{i \in N} K_i \varphi \quad (\text{everyone knows})$$

$$E^k(\varphi) = E(E^{k-1}(\varphi)) \quad (k\text{-th level})$$

$$C(\varphi) = \bigwedge_{k=1}^{\infty} E^k(\varphi) \quad (\text{common knowledge})$$

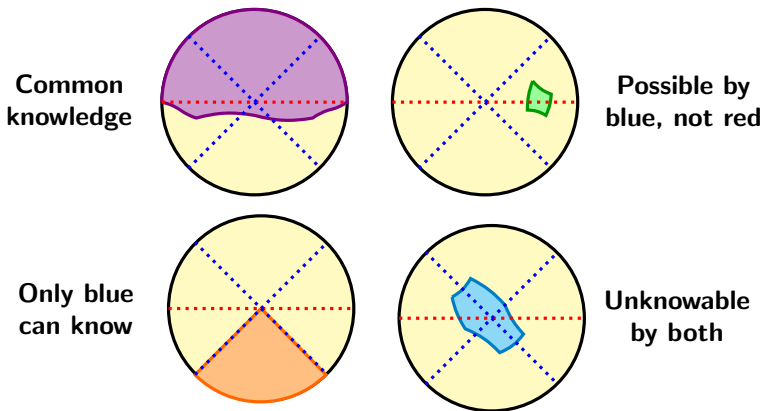
## In Auctions, Common Knowledge Includes:

- Number of bidders  $n$ ; Auction format and rules
- Distribution  $F$  (but not realizations); Rationality of all bidders
- Reserve price (if public)

## Private Information:

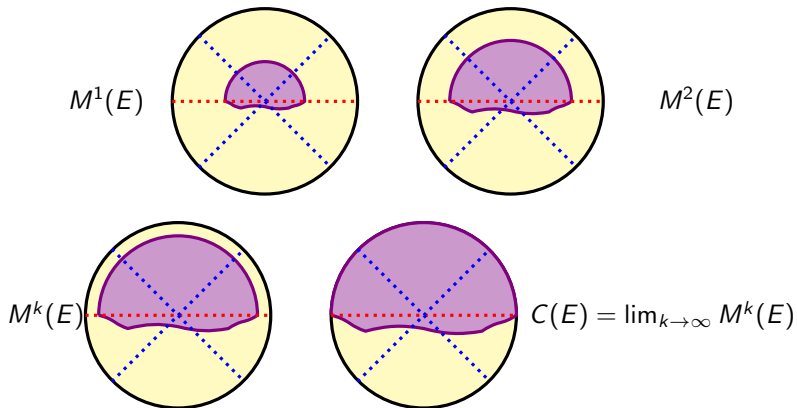
- Own valuation or signal
- Own bidding strategy (in sealed-bid)

# Common Knowledge Illustration



Blue dotted lines: sharper agent's partition. Red dotted line: coarser agent's partition.

# Mutual Knowledge to Common Knowledge



$M^k(E)$ : "Everyone knows that everyone knows that... ( $k$  times)... that  $E$  occurred."

## Single Item



# Benchmark Model Setup

## Three Key Assumptions:

### ① Independent Private Values (IPV):

- Valuations statistically independent
- Learning others' values doesn't change own value

### ② Risk Neutrality:

- Utility  $U_i = v_i - p_i$  if win, 0 if lose
- No risk aversion or risk seeking

### ③ Symmetry:

- All bidders from same distribution  $F$
- No ex-ante differences between bidders

## Notation:

- $n$  bidders, valuations  $v_i \sim F(v)$  on  $[\underline{v}, \bar{v}]$
- Density  $f(v) = F'(v)$ , assume  $f > 0$  on support
- Order statistics:  $v_{(1)} \geq v_{(2)} \geq \dots \geq v_{(n)}$
- Seller's valuation:  $v_s = 0$  (for simplicity)

# Overview: Six Standard Formats

Let  $v$  = your valuation,  $b$  = your bid,  $b_1$  = highest bid,  $b_2$  = 2nd-highest

- ① **English (Ascending Price)**
- ② **Dutch (Descending Price)**
- ③ **Sealed-Bid First-Price:**  $\pi = \mathbb{P}(b = b_1) \cdot (v - b)$
- ④ **Sealed-Bid Second-Price:**  $\pi = \mathbb{P}(b = b_1) \cdot (v - b_2)$
- ⑤ **All-Pay First Price:**  $\pi = \mathbb{P}(b = b_1) \cdot v - b$
- ⑥ **All-Pay Second Price:**  $\pi = \mathbb{P}(b = b_1) \cdot (v - b_2) - \mathbb{P}(b \neq b_1) \cdot b$

**We'll cover:** Definition, equilibrium, derivation for each format

# English Auction: Definition

## Definition

An **English auction** is a sequential mechanism where bidders indicate interest at a current price. Price increases incrementally until only one bidder remains.

### Standard Ascending Format:

- Prices increase incrementally
- Bidders signal their interest
- Ends when only one bidder signals
- Only winner pays (pays final price)

### Reverse English (Procurement):

- Prices decrease incrementally
- Bidders signal willingness to sell
- Ends when only one bidder signals

# English Auction: Equilibrium

## Dominant Strategy:

- Stay in auction while price  $p < v_i$
- Drop out when price  $p \geq v_i$
- Strategy independent of beliefs about others

## Equilibrium Outcome:

- Bidder with  $v_{(2)}$  drops out at  $p = v_{(2)}$
- Bidder with  $v_{(1)}$  wins
- Pays price  $p = v_{(2)}$
- Winner's surplus:  $v_{(1)} - v_{(2)} > 0$

## Properties:

- Efficient (highest value wins)
- Simple strategy (no need to know  $F$  or  $n$ )
- Transparent process
- Information revelation as bidders drop out

# English Auction: Proof of Dominance

**Claim:** Staying active while  $p < v_i$  is weakly dominant

**Proof:** Consider bidder  $i$  with value  $v_i$ , current price  $p$

**Case 1:**  $p < v_i$

- Stay active: Win if others drop first, payoff  $= v_i - p_{final} \geq v_i - p > 0$
- Drop out: Lose, payoff  $= 0$
- Staying dominates dropping

**Case 2:**  $p \geq v_i$

- Stay active: If win, pay  $p \geq v_i$ , payoff  $\leq 0$
- Drop out: Lose, payoff  $= 0$
- Dropping (weakly) dominates staying

**Equilibrium Bidding:**  $b(v_i) = v_i$  (stay until price reaches value)

**Winner pays:**  $p^* = v_{(2)}$

# Second-Price Auction: Definition

## Definition

A **second-price (Vickrey) auction** is a simultaneous mechanism where the highest bidder wins but pays the second-highest bid.

## Sealed-Bid Second-Price Format:

- Bidders submit sealed bids simultaneously
- Highest bid wins the item
- Winner pays the second-highest bid
- Only winner pays

## Strategic Property

Bidding your true valuation is a dominant strategy—no incentive to bid higher or lower.

## Second-Price: Dominant Strategy Theorem

### Theorem (Dominant Strategy)

*In a second-price sealed-bid auction, bidding true valuation  $b_i = v_i$  is a weakly dominant strategy for all bidders.*

**Proof:** Let  $\tilde{b} = \max_{j \neq i} b_j$  (highest other bid)

#### Case 1: Overbidding ( $b > v$ )

- If  $\tilde{b} > v$ : Don't want to win (would pay  $> v$ )
- If  $\tilde{b} < v$ : Win by bidding  $b = v$  too, same payoff  $v - \tilde{b} > 0$
- Bidding  $v$  dominates: avoids losses, keeps gains

#### Case 2: Underbidding ( $b < v$ )

- If  $v > \tilde{b} > b$ : Lose, but could win profitably
- If  $v > b > \tilde{b}$ : Win with same profit as bidding  $v$
- Bidding  $v$  dominates: captures all opportunities



# First-Price Auction: Definition

## Definition

A **first-price auction** is a simultaneous mechanism where the highest bidder wins and pays their own bid.

## Sealed-Bid First-Price Format:

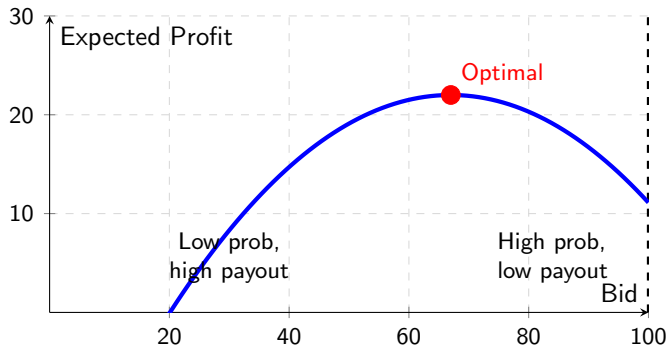
- Bidders submit sealed bids
- Highest bid wins the item
- Winner pays their own bid
- Only winner pays

## Strategic Challenge

Bidders face a trade-off: bidding high increases win probability but decreases profit if winning. This is the **bid-shading problem**.



# First-Price: The Trade-off



**Key Insight:** Higher bid increases win chance but reduces profit

# First-Price: Equilibrium Derivation

**Setup:** If bidder  $i$  with value  $v_i$  bids as if value  $w_i$ :

$$\mathbb{E}[U_i] = (v_i - B(w_i)) \cdot F^{n-1}(w_i)$$

**First-Order Condition:**

$$\frac{\partial}{\partial w_i} : (v_i - B(w_i))(n-1)f(w_i)F^{n-2}(w_i) - B'(w_i)F^{n-1}(w_i) = 0$$

At symmetric equilibrium  $w_i = v_i$ :

$$B'(v_i) = (n-1)(v_i - B(v_i)) \frac{f(v_i)}{F(v_i)}$$

**General Solution** (with  $B(\underline{v}) = \underline{v}$ ):

$$B(v_i) = \frac{\int_{\underline{v}}^{v_i} t dF^{n-1}(t)}{F^{n-1}(v_i)} = v_i - \frac{\int_{\underline{v}}^{v_i} F^{n-1}(t) dt}{F^{n-1}(v_i)}$$

**Note:**  $B(v_i) < v_i$  (always shade bid below value)

# First-Price: Uniform Example

**Setup:**  $v \sim U[0, 1]$ , so  $F(v) = v$ ,  $f(v) = 1$

**Differential equation:**

$$B'(v_i) = \frac{(n-1)(v_i - B(v_i))}{v_i}$$

**Guess linear solution:**  $B(v_i) = kv_i$

Substituting:  $k = \frac{(n-1)(v_i - kv_i)}{v_i} = (n-1)(1-k)$

Solving:  $k = \frac{n-1}{n}$

**Equilibrium bid function:**

$$B(v_i) = \frac{n-1}{n} v_i$$

**Examples:**

- 2 bidders: bid 50% of value
- 10 bidders: bid 90% of value
- As  $n \rightarrow \infty$ :  $B(v) \rightarrow v$  (competition eliminates shading)

# Dutch Auction: Definition

## Definition

A **Dutch auction** is a sequential mechanism where an auctioneer decreases the price until the first bidder signals acceptance.

### Standard Descending Format:

- Prices decrease incrementally
- Bidders watch and wait
- First to accept wins at current price
- Only winner pays

### Reverse Dutch (Procurement):

- Prices increase incrementally
- First seller to accept wins

# Claim: Dutch and First-Price auctions are strategically equivalent

## Dutch Decision:

- Choose stopping price  $b$  before auction starts
- Accept when clock reaches  $b$
- If someone else accepts first, lose
- Payoff:  $(v_i - b) \cdot \mathbb{P}(b > \max_{j \neq i} b_j)$

## First-Price Decision:

- Choose bid  $b$  to submit in sealed envelope
- If  $b$  is highest, win and pay  $b$
- Otherwise lose
- Payoff:  $(v_i - b) \cdot \mathbb{P}(b > \max_{j \neq i} b_j)$

## Why Equivalent? Same:

- Information at decision time (only own value); Action space (choose a price)
- Payoff structures
- $\Rightarrow$  Identical equilibrium strategies:  $b_{Dutch}(v_i) = b_{First}(v_i)$

# All-Pay First-Price: Definition

## Definition

An **all-pay first-price auction** is a simultaneous mechanism where the highest bidder wins, but **all bidders pay their bids**.

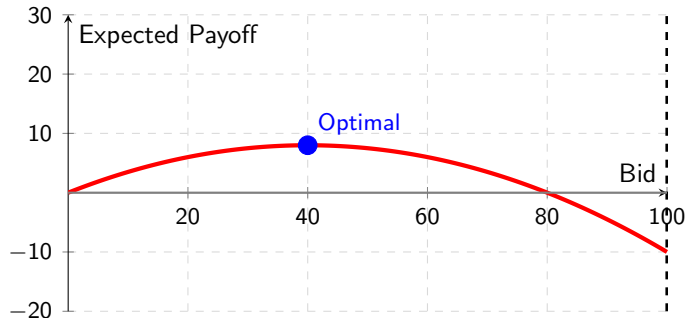
## Format:

- Bidders submit sealed bids
- Highest bid wins the item
- **All bidders pay their bids** (winners and losers)
- Winner receives item, losers receive nothing

## Applications:

- R&D races (all firms invest, one wins patent)
- Political lobbying (all parties spend, one wins favor)
- Legal contests (all parties pay fees, one wins case)

## All-Pay First-Price: The Challenge



**Key Insight:** Since you pay even if you lose, optimal bids are much lower than standard auctions

# All-Pay First-Price: Equilibrium

## Symmetric Equilibrium:

$$b(v_i) = \int_{\underline{v}}^{v_i} t dF^{n-1}(t) = v_i F^{n-1}(v_i) - \int_{\underline{v}}^{v_i} F^{n-1}(t) dt$$

## Uniform $[0, 1]$ Case:

$$b(v_i) = \frac{n-1}{n} v_i^n$$

## Comparison to First-Price:

- First-price:  $b_{FPA}(v_i) = \frac{n-1}{n} v_i$
- All-pay:  $b_{AP}(v_i) = \frac{n-1}{n} v_i^n$
- Note:  $b_{AP}(v_i) < b_{FPA}(v_i)$  for all  $v_i < 1$

## Revenue Equivalence Still Holds:

$$ER_{All-Pay} = \mathbb{E}[v_{(2)}]$$

(All pay, but pay less per person) by Revenue Equals



## All-Pay First-Price: Derivation

**Expected Utility:** If bidder with value  $v_i$  bids as if value  $w$ :

$$U(w; v_i) = v_i \cdot F^{n-1}(w) - B(w)$$

$$\frac{\partial U}{\partial w} = v_i(n-1)f(w)F^{n-2}(w) - B'(w) = 0$$

At symmetric equilibrium ( $w = v_i$ ):

$$B'(v_i) = v_i(n-1)f(v_i)F^{n-2}(v_i)$$

Integrating with  $B(\underline{v}) = 0$ :

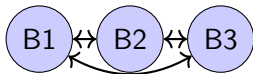
$$B(v_i) = \int_{\underline{v}}^{v_i} t dF^{n-1}(t) = v_i F^{n-1}(v_i) - \int_{\underline{v}}^{v_i} F^{n-1}(t) dt$$

**Uniform Distribution:**

$$B(v_i) = v_i^n - \frac{v_i^n}{n} = \frac{n-1}{n} v_i^n$$

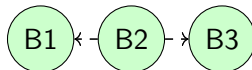
# Information Flow in Different Formats

## English Auction



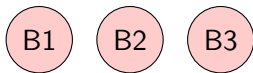
Full information flow

## Second-Price



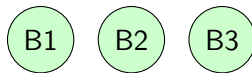
Winner learns 2nd bid

## First-Price



Everyone learns if their own bid is winning

## Dutch



Everyone learns winning bid

## Information Revelation Impact:

- More information → Less winner's curse
- Less winner's curse → More aggressive bidding
- More aggressive bidding → Higher revenue

# War of Attrition: Definition

## Definition

A **war of attrition** (all-pay second-price) is a simultaneous mechanism where the highest bidder wins and pays the second-highest bid, but all losing bidders also pay their own bids.

## Format:

- Bidders submit sealed bids
- Highest bid wins the item
- Winner pays the **second-highest bid**
- **All losers pay their own bids**

## Applications:

- Standards wars (all invest, winner sets standard)
- Animal contests (all expend energy, winner gets resource)
- Market entry battles

# War of Attrition: Equilibrium

## Equilibrium Strategy:

$$b(v_i) = -v_i \ln(1 - F^{n-1}(v_i)) + \int_{\underline{v}}^{v_i} \ln(1 - F^{n-1}(t)) dt$$

## Two-Player Uniform $[0, 1]$ Case:

$$b(v_i) = -v_i + -\ln(1 - v_i)$$

## Key Properties:

- $\lim_{v_i \rightarrow 1} b(v_i) = 1$  (highest type bids their value)
- More aggressive than all-pay first-price
- Revenue equivalence:  $ER_{War} = \mathbb{E}[v_{(2)}]$

# War of Attrition: Derivation (1)

## Expected Utility:

$$U(w; v_i) = F^{n-1}(w) \cdot v_i - \int_{\underline{v}}^w B(t) dF^{n-1}(t) - (1 - F^{n-1}(w))B(w)$$

## First-Order Condition:

$$\begin{aligned} \frac{\partial U}{\partial w} &= (n-1)f(w)F^{n-2}(w)v_i - B(w)(n-1)f(w)F^{n-2}(w) \\ &\quad + (n-1)f(w)F^{n-2}(w)B(w) - B'(w)(1 - F^{n-1}(w)) = 0 \end{aligned}$$

At  $w = v_i$ :

$$B'(v_i)(1 - F^{n-1}(v_i)) = (n-1)f(v_i)F^{n-2}(v_i)v_i$$

$$B'(v_i) = \frac{(n-1)f(v_i)F^{n-2}(v_i)}{1 - F^{n-1}(v_i)}v_i$$

## War of Attrition: Derivation (2)

Note that:

$$\frac{d}{dv}[-\ln(1 - F^{n-1}(v))] = \frac{(n-1)f(v)F^{n-2}(v)}{1 - F^{n-1}(v)}$$

Therefore:

$$B'(v_i) = -v_i \frac{d}{dv_i} \ln(1 - F^{n-1}(v_i))$$

Integrating by parts with  $B(\underline{v}) = 0$ :

$$B(v_i) = -v_i \ln(1 - F^{n-1}(v_i)) + \int_{\underline{v}}^{v_i} \ln(1 - F^{n-1}(t)) dt$$

**Two-Player Uniform Case:**

$$B(v_i) = -v_i \ln(1 - v_i) + \int_0^{v_i} \ln(1 - t) dt = v_i + (1 - v_i) \ln(1 - v_i)$$

## Contests

# Tullock Contests

## Contest Success Function:

$$p_i(x_i, x_{-i}) = \begin{cases} \frac{x_i^r}{\sum_{j=1}^n x_j^r} & \text{if } \sum_j x_j > 0 \\ \frac{1}{n} & \text{otherwise} \end{cases}$$

## Parameter $r$ (decisiveness):

- $r \rightarrow 0$ : Random lottery (effort irrelevant)
- $r = 1$ : Linear contest
- $r \rightarrow \infty$ : All-pay auction (deterministic)

## Symmetric Equilibrium:

$$x^* = \frac{r(n-1)V}{n^2}$$

**Rent Dissipation:** Total effort =  $\frac{r(n-1)}{n} \times V$  (fraction of prize value)

**Existence:** Requires  $r \leq 2$  for  $n \geq 2$



# Tullock: Derivation

**Expected Utility:**

$$U_i = \frac{x_i^r}{x_i^r + \sum_{j \neq i} x_j^r} \cdot V - x_i$$

In symmetric equilibrium ( $x_j = x^*$  for all  $j \neq i$ ):

$$U_i = \frac{x_i^r}{x_i^r + (n-1)(x^*)^r} \cdot V - x_i$$

**FOC:**

$$1 = \frac{rx_i^{r-1} \cdot (n-1)(x^*)^r}{[x_i^r + (n-1)(x^*)^r]^2} \cdot V$$

At  $x_i = x^*$ :

$$1 = \frac{V \cdot r(n-1)(x^*)^{2r-1}}{[n \cdot x^*]^{2r}}$$

Solving:

$$x^* = \frac{r(n-1)V}{n^2}$$

# Rank-Order Tournaments

## Lazear-Rosen (1981) Model:

- Two workers, output:  $q_i = e_i + \varepsilon_i + \theta$
- $\varepsilon_i$ : Idiosyncratic shock
- $\theta$ : Common shock
- Prizes:  $w_1 > w_2$  (winner and loser)

**Tournament Rule:** Worker  $i$  wins if  $q_i > q_j$

**Equilibrium Effort:**

$$e^* = \frac{u(w_1) - u(w_2)}{\sigma_\varepsilon \cdot 2\sqrt{\pi}}$$

## Key Result:

- Tournament dominates piece-rate when common shock large
- Piece-rate dominates when idiosyncratic shock large
- Tournament filters common shocks via relative performance

# Proof of Tournament Equilibrium (1/2)

## Worker $i$ 's Optimization Problem:

Given  $q_i = e_i + \varepsilon_i + \theta$  and  $q_j = e_j + \varepsilon_j + \theta$ , worker  $i$  wins if:

$$q_i > q_j \quad \Leftrightarrow \quad e_i - e_j > \varepsilon_j - \varepsilon_i$$

## Assumptions:

- $\varepsilon_i \sim N(0, \sigma_\varepsilon^2)$  i.i.d.
- Cost of effort:  $c(e_i) = e_i$  (linear cost)
- Common shock  $\theta$  cancels in relative comparison

## Probability of Winning:

$$\varepsilon_j - \varepsilon_i \sim N(0, 2\sigma_\varepsilon^2)$$

$$P(\text{worker } i \text{ wins}) = \Phi\left(\frac{e_i - e_j}{\sqrt{2}\sigma_\varepsilon}\right)$$

where  $\Phi(\cdot)$  is the standard normal CDF.

## Proof of Tournament Equilibrium (2/2)

$$\max_{e_i} \Phi\left(\frac{e_i - e_j}{\sqrt{2}\sigma_\varepsilon}\right) u(w_1) + \left[1 - \Phi\left(\frac{e_i - e_j}{\sqrt{2}\sigma_\varepsilon}\right)\right] u(w_2) - e_i$$

**First-Order Condition:**  $\phi\left(\frac{e_i - e_j}{\sqrt{2}\sigma_\varepsilon}\right) \cdot \frac{1}{\sqrt{2}\sigma_\varepsilon} [u(w_1) - u(w_2)] = 1$

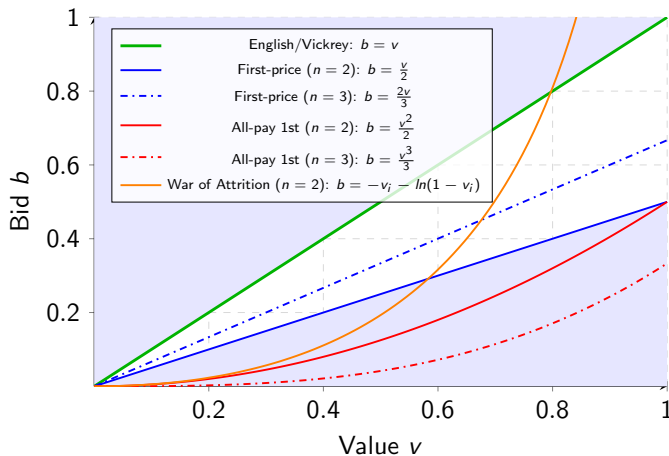
where  $\phi(x) = \frac{1}{\sqrt{2\pi}} e^{-x^2/2}$  is the standard normal PDF.

**Symmetric Eq.:**  $e_i = e_j = e^* \implies \phi(0) \cdot \frac{1}{\sqrt{2}\sigma_\varepsilon} [u(w_1) - u(w_2)] = 1$

$$\frac{1}{\sqrt{2\pi}} \cdot \frac{1}{\sqrt{2}\sigma_\varepsilon} [u(w_1) - u(w_2)] = 1$$

$$e^* = \frac{u(w_1) - u(w_2)}{\sigma_\varepsilon \cdot 2\sqrt{\pi}}$$

# Visualization: Bid Functions Across Auction Types



**Insight:** Mechanism determines effect of competition

## Core Results

## Strategic and Outcome Equivalences

# Strategic and Outcome Equivalence

## Outcome Equivalence

**Ascending  
Auction**

**Second Price  
Sealed Bid**



**Bidders drop out**

## Strategic Equivalence

**Descending  
Auction**

**First Price  
Sealed Bid**



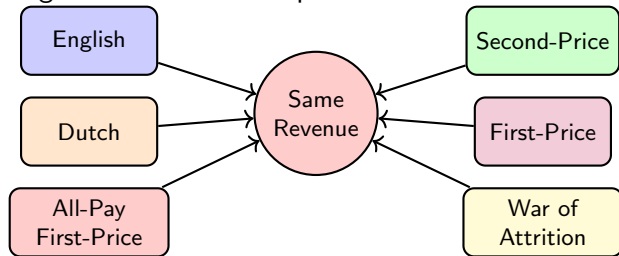
**First to accept wins**



## Revenue Equivalence

# Revenue Equivalence: The Surprising Result

All six standard formats generate the same expected revenue!



## Conditions Required:

- Independent private values (IPV); risk-neutral bidders
- Symmetric bidders (same distribution  $F$ ); no collusion

**Key Insight:** Revenue determined by competition level, not payment rule

## Summary: Bid Functions and Revenue (Uniform $[0, 1]$ )

Format	Equilibrium Bid $B(v)$	Revenue
English	$v$	$\frac{n-1}{n+1}$
Second-Price	$v$	$\frac{n-1}{n+1}$
First-Price	$\frac{n-1}{n} v$	$\frac{n-1}{n+1}$
Dutch	$\frac{n-1}{n} v$	$\frac{n-1}{n+1}$
All-Pay 1st	$\frac{n-1}{n} v^n$	$\frac{n-1}{n+1}$
War of Attrition	$v + (1 - v) \ln(1 - v)$ (for $n = 2$ )	$\frac{n-1}{n+1}$

**Key Observation:** All yield expected revenue  $= \mathbb{E}[v_{(n-1)}] = \frac{n-1}{n+1}$

# Revenue Equivalence: The Big Picture

**Central Question:** Which auction format generates the most revenue?

**Surprising Answer:** Under standard assumptions, *all* standard auctions yield the same expected revenue!

**Standard Assumptions:**

- Independent Private Values (IPV)
- Risk-neutral bidders
- Symmetric bidders (same distribution  $F$ )
- Efficient allocation (highest value wins)
- Zero payment for lowest type

**Implication:** Revenue differences come from *violations* of these assumptions

# Revenue Equivalence Theorem

## Theorem (Revenue Equivalence — Vickrey 1961, Myerson 1981)

*Consider any two auction mechanisms satisfying:*

- ① *Same allocation rule (highest value wins)*
- ② *Same expected payment for lowest type ( $\underline{v}$  pays 0)*

*Then under IPV, risk neutrality, and symmetry, both mechanisms yield identical expected revenue.*

All yield expected revenue =  $\mathbb{E}[v_{(n-1)}]$

# Revenue Equivalence: Proof Sketch (1/2)

## Step 1: Expected Utility

Bidder with value  $v$  in equilibrium receives:  $U(v) = Q(v) \cdot v - M(v)$

where  $Q(v)$  = probability of winning,  $M(v)$  = expected payment

**Envelope Theorem:**  $\frac{dU}{dv} = Q(v)$

Integrating from  $\underline{v}$  to  $v$ :  $U(v) = U(\underline{v}) + \int_{\underline{v}}^v Q(t) dt$

**Key Insight:** Expected utility depends only on  $Q(\cdot)$  and  $U(\underline{v})$

## Revenue Equivalence: Proof Sketch (2/2)

### Step 2: Expected Payment

From  $U(v) = Q(v) \cdot v - M(v)$ :  $M(v) = Q(v) \cdot v - U(v) = Q(v) \cdot v - U(\underline{v}) - \int_{\underline{v}}^v Q(t) dt$

**Expected Revenue:**  $ER = n \cdot \mathbb{E}[M(v)] = n \cdot \int_{\underline{v}}^{\bar{v}} M(v) f(v) dv$

After integration by parts:  $ER = \mathbb{E} \left[ \sum_i Q_i(v) \cdot \left( v_i - \frac{1-F(v_i)}{f(v_i)} \right) \right] - n \cdot U(\underline{v})$

**Conclusion:** Revenue depends only on  $Q(\cdot)$  and  $U(\underline{v})$ . Same allocation + same boundary condition  $\Rightarrow$  same revenue!

# Revenue Equivalence: Verification

**First-Price Auction** (Uniform  $[0, 1]$ ,  $n$  bidders):

Equilibrium bid:  $b(v) = \frac{n-1}{n}v$

Expected revenue:  $\mathbb{E}[\text{highest bid}] = \mathbb{E}\left[\frac{n-1}{n}v_{(n)}\right] = \frac{n-1}{n} \cdot \frac{n}{n+1} = \frac{n-1}{n+1}$

**Second-Price Auction:**

Expected revenue:  $\mathbb{E}[v_{(n-1)}] = \frac{n-1}{n+1} \checkmark$

**All-Pay Auction:**

Expected total payments:  $n \cdot \mathbb{E}\left[\frac{n-1}{n}v^n\right] = (n-1) \cdot \frac{1}{n+1} = \frac{n-1}{n+1} \checkmark$



# What Revenue Equivalence Does NOT Say

## Common Misconceptions:

- ① “All auctions are the same” — **False**
  - Revenue equivalent  $\neq$  strategically equivalent
  - Bidding strategies differ dramatically
- ② “Revenue always equals  $\mathbb{E}[v_{(n-1)}]$ ” — **False**
  - Only for efficient mechanisms with  $U(\underline{v}) = 0$
  - Reserve prices change this
- ③ “Real auctions satisfy revenue equivalence” — **Rarely**
  - Risk aversion breaks it
  - Common values break it
  - Asymmetry breaks it
  - Entry effects break it

## Optimal Reserve Prices

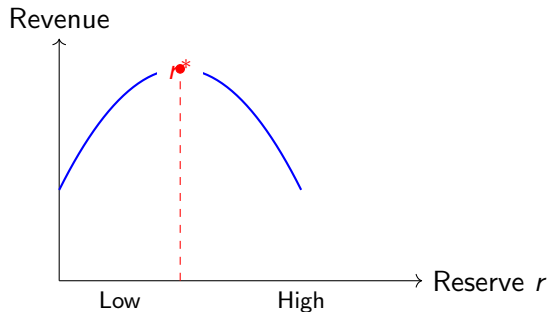
# Why Set a Reserve Price?

## The Seller's Dilemma:

- Low reserve: More likely to sell, but possibly at low price
- High reserve: Higher conditional price, but risk no sale

**Key Insight:** Reserve price acts like an additional “phantom bidder”

**Trade-off:**



# Optimal Reserve Price Formula

## Theorem (Myerson 1981)

*The optimal reserve price  $r^*$  satisfies:*

$$r^* - \frac{1 - F(r^*)}{f(r^*)} = v_s$$

*where  $v_s$  is the seller's valuation for the item.*

**If seller values item at  $v_s = 0$ :**

$$r^* = \frac{1 - F(r^*)}{f(r^*)}$$

**Interpretation:** Set reserve where “virtual valuation” equals seller's value

**Virtual Valuation:**  $\psi(v) = v - \frac{1-F(v)}{f(v)}$

Reserve screens out bidders with negative virtual valuations

## Optimal Reserve: Uniform Example

**Setup:**  $v \sim U[0, 1]$ , seller value  $v_s = 0$

### Derivation

$$F(v) = v, f(v) = 1$$

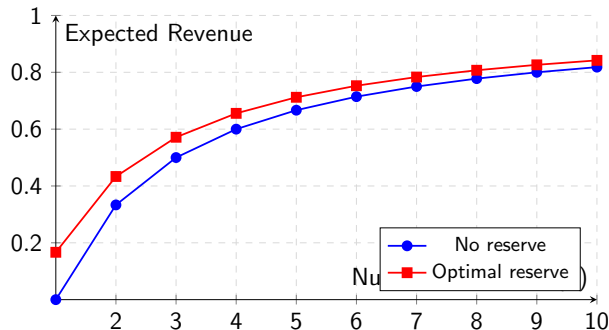
$$\text{Optimal reserve condition: } r^* = \frac{1-r^*}{1} = 1 - r^*$$

$$\text{Solving: } 2r^* = 1 \Rightarrow \boxed{r^* = \frac{1}{2}}$$

### Key Results:

- Optimal reserve is **independent of  $n$ !**
- With 2 bidders:  $r^* = 0.5$
- With 100 bidders:  $r^* = 0.5$
- More bidders  $\Rightarrow$  reserve less likely to bind

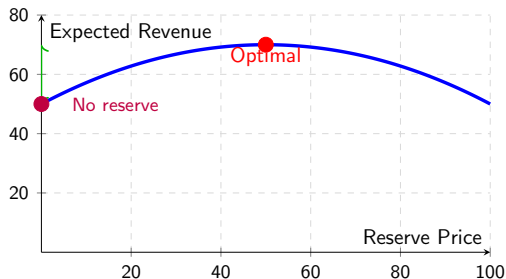
# Reserve Price: Revenue Impact



**Insight:** Reserve price benefit largest with few bidders

# Why Reserve Prices Matter

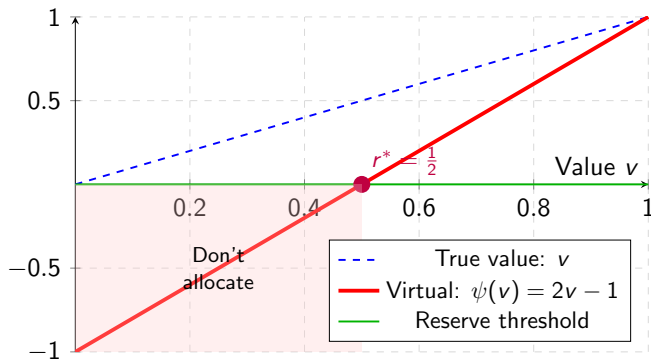
**Reserve Price = Minimum acceptable bid**



## Why They Work:

- Forces bidders to compete more aggressively
- Protects against low-ball bids
- Trade-off: Higher revenue vs. probability of no sale
- New Zealand spectrum disaster: no reserve = \$1 winning bid!

# Virtual Valuation Illustration



**Key:** Allocate only when  $\psi(v) \geq 0$  (or  $\geq v_s$  if seller has value)



# Reserve Price: Practical Considerations

## When to Use High Reserve:

- Few bidders expected
- Seller has high value for keeping item
- Can re-auction later if no sale

## When to Use Low/No Reserve:

- Many bidders expected
- Perishable goods (time-sensitive)
- Reputation concerns (commitment to sell)

## Secret vs. Public Reserve:

- Public reserve: Transparent, builds trust
- Secret reserve: Can adjust based on bidding
- Empirically: Public reserves often perform better

## Entry and Participation

# The Entry Problem

**Standard Theory Assumes:** Fixed number of bidders  $n$

**Reality:** Bidders choose whether to participate

**Entry Decision:**

- Entry cost:  $c > 0$  (time, preparation, due diligence)
- Expected profit from participating:  $\mathbb{E}[\pi|\text{enter}]$
- Enter if:  $\mathbb{E}[\pi|\text{enter}] \geq c$

**Implications:**

- Entry is endogenous
- Auction format affects entry
- Revenue equivalence may break down

# Entry: Free Entry Equilibrium

## Free Entry Condition:

$$\mathbb{E}[\text{profit} | n \text{ entrants}] = c$$

## With Symmetric IPV:

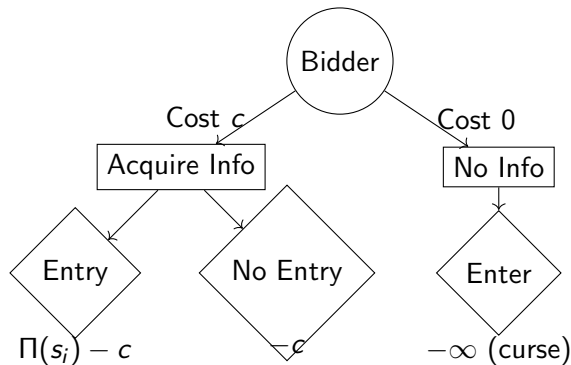
For first-price auction with  $v \sim U[0, 1]$ :

$$\mathbb{E}[\pi] = \int_0^1 \frac{v^n}{n} dv = \frac{1}{n(n+1)}$$

Free entry:  $\frac{1}{n^*(n^*+1)} = c \Rightarrow n^* \approx \frac{1}{\sqrt{c}}$

**Key Result:** Higher entry cost  $\Rightarrow$  fewer bidders  $\Rightarrow$  lower revenue

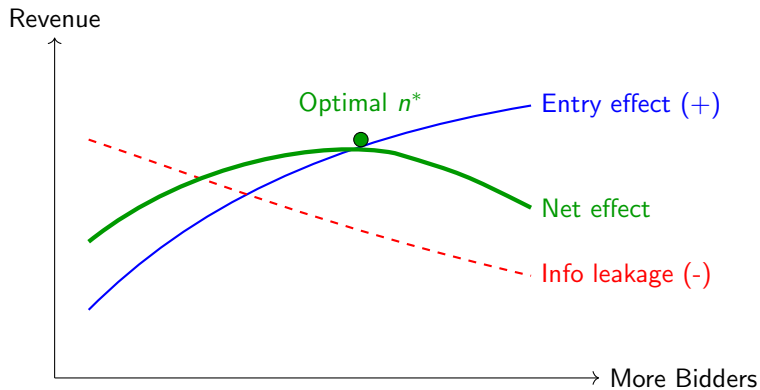
# Entry and Information Acquisition



## Equilibrium Effects:

- Information acquisition creates entry barrier; Uninformed bidders face winner's curse
- Can lead to thin markets/breakdown; English auctions partially mitigate through revelation

# Entry vs. Information Effects



## Trade-off:

- More bidders  $\rightarrow$  more competition  $\rightarrow$  higher prices
- More bidders  $\rightarrow$  more information revealed  $\rightarrow$  winner's curse

# Auction Format and Entry

	Low Entry Cost	High Entry Cost
IPV	Revenue Equivalence holds approximately Format: Flexible	Entry matters more First-price may dominate Format: First-price
CV	English reveals info Reduces winner's curse Format: English	Complex trade-offs Context-dependent Format: Depends

## Optimal Auction Design



# The Optimal Auction Problem

**Seller's Goal:** Design mechanism to maximize expected revenue

**Constraints:**

- Incentive Compatibility (IC): Truth-telling is optimal
- Individual Rationality (IR): Bidders willing to participate

**Myerson's Approach:**

- 1 Use Revelation Principle: Focus on direct mechanisms
- 2 Characterize IC constraints
- 3 Optimize over feasible mechanisms

# Virtual Valuations

## Definition (Virtual Valuation)

$$\psi(v) = v - \frac{1 - F(v)}{f(v)}$$

### Interpretation:

- $v$  = bidder's actual value
- $\frac{1-F(v)}{f(v)}$  = information rent given to higher types
- $\psi(v)$  = marginal revenue from serving type  $v$

**Regularity Condition:**  $\psi(v)$  increasing in  $v$

## Key Result

Expected revenue =  $\mathbb{E}[\psi(v) \cdot 1_{\text{win}}]$

To maximize revenue: allocate to bidder with highest  $\psi(v_i) \geq 0$

# Myerson's Optimal Auction

## Theorem (Myerson 1981)

*The optimal auction allocates to the bidder with highest virtual valuation, provided it exceeds zero.*

### Implementation:

- 1 Compute virtual valuations  $\psi_i(v_i)$  for all bidders
- 2 Allocate to  $i^* = \arg \max_i \psi_i(v_i)$  if  $\psi_{i^*} \geq 0$
- 3 Charge payment that makes truth-telling optimal

### For Symmetric Regular Distributions:

- Optimal auction = Second-price with optimal reserve  $r^*$
- Reserve satisfies  $\psi(r^*) = 0$

# Optimal Auction: Uniform Example

**Setup:**  $n = 2$  bidders,  $v_i \sim U[0, 1]$

**Virtual Valuation:**  $\psi(v) = v - \frac{1-v}{1} = 2v - 1$

**Optimal Reserve:**  $\psi(r^*) = 0 \Rightarrow 2r^* - 1 = 0 \Rightarrow r^* = \frac{1}{2}$

## Revenue Comparison

**Without reserve:**  $ER = \mathbb{E}[v_{(1)}] = \frac{1}{3}$

**With optimal reserve  $r^* = 0.5$ :**  $ER = \frac{1}{3} + \frac{1}{2} \cdot P(\text{both} < 0.5) \cdot 0.5 = \frac{1}{3} + \frac{1}{8} = \frac{11}{24} \approx 0.458$

**Revenue gain:**  $\frac{11/24 - 1/3}{1/3} = 37.5\%$

# Beyond Standard Optimal Auctions

## Asymmetric Bidders:

- Different distributions  $F_i$  for each bidder
- Optimal auction may favor “weaker” bidders
- Discriminatory reserve prices possible

## Risk-Averse Bidders:

- First-price  $>$  second-price revenue
- Optimal auction exploits risk aversion

## Correlated Values:

- Crémer-McLean mechanism can extract full surplus
- Relies on ability to correlate payments with others' reports
- Fragile to collusion and model misspecification

## Strategic Equivalences

# Strategic vs. Revenue Equivalence

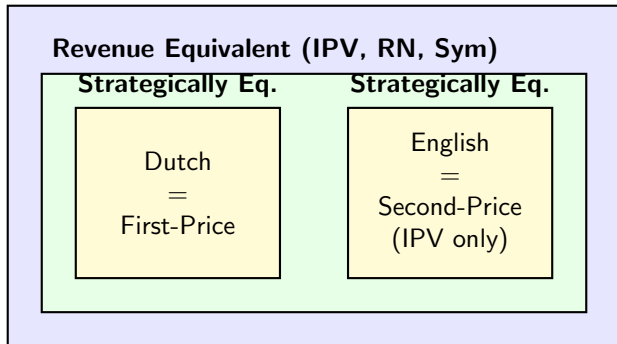
Auction Pair	Strategic Eq.	Revenue Eq.
English vs. Second-Price	IPV only	Yes
Dutch vs. First-Price	Always	Yes
First-Price vs. Second-Price	No	IPV + RN
English vs. Dutch	No	IPV + RN
All-Pay vs. First-Price	No	IPV + RN

**Strategic Equivalence:** Same strategies in equilibrium

**Revenue Equivalence:** Same expected revenue (weaker)

# The Equivalence Hierarchy

## All Standard Auctions





# Summary: Core Results

## Revenue Equivalence:

- Under IPV + RN + Symmetry: All standard auctions yield same revenue
- Revenue =  $\mathbb{E}[v_{(n-1)}]$  with efficient allocation

## Optimal Reserve:

- Set where virtual valuation = seller's value
- Independent of number of bidders
- Uniform  $[0, 1]$ :  $r^* = 0.5$

## Optimal Auction:

- Allocate to highest virtual valuation  $\geq 0$
- For symmetric regular: Second-price + optimal reserve

## Entry:

- Endogenous participation affects format choice
- Trade-off between competition and information effects

## Relaxing Assumptions

# The Auction Trilemma: You Can't Have It All

## The Three Desirable Properties



- **Static:** No time dimension, all decisions simultaneous
- **Strategy-proof:** Bidding true value is optimal
- **Credible:** Auctioneer cannot manipulate for higher revenue

# Relaxing Risk Neutrality

**The Assumption:** Bidders maximize expected monetary value

**Reality:** Most bidders are risk-averse

- Utility  $U(x)$  is concave:  $U''(x) < 0$
- Prefer certain \$50 over 50% chance of \$100

**Impact on Standard Formats:**

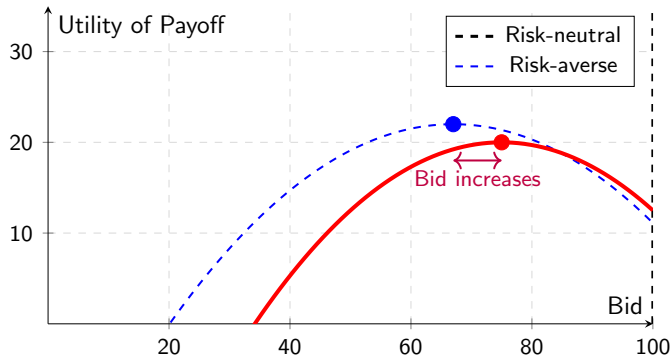
**English & Second-Price:** No impact!

- Bidding true value still dominant
- Risk preferences irrelevant
- Revenue unchanged

**First-Price & Dutch:** Higher bids!

- Risk-averse bidders bid closer to true value
- Trade certainty of winning for lower profit
- **Higher revenue for seller**
- Efficiency preserved

# Risk Aversion: Why Bid Higher in First-Price?



**Key Insight:** Risk aversion shifts optimal bid higher

- Values certainty of winning
- Willing to sacrifice profit to increase win probability

# Risk Aversion: Revenue Rankings

## Revenue Equivalence Breaks Down! With Risk-Neutral Bidders:

First-Price Revenue = Second-Price Revenue = English Revenue

## With Risk-Averse Bidders:

**First-Price Revenue > Second-Price Revenue = English Revenue**

## Why:

- Second-price/English: Bidding true value still optimal
- First-price: Risk aversion increases bids
- **Practical implication:** Use first-price when bidders risk-averse

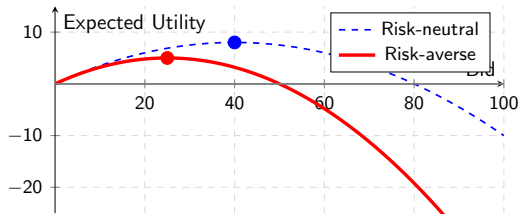
## Efficiency:

- **Preserved in all formats!**
- Highest-value bidder still wins

# All-Pay Auctions with Risk Aversion

**The Dangerous Combination:** Risk aversion + pay even if you lose  
**Strategic Effects:**

- Risk-averse bidders *extremely* conservative in all-pay auctions
- Two sources of risk:
  - ① Risk of losing and paying your bid (standard all-pay risk)
  - ② Risk aversion amplifies the pain of losing



*Risk aversion + all-pay = very low bidding and participation*

# Asymmetric Bidders

**The Assumption:** All bidders from same distribution  $F(v)$

**Reality:** Different bidder types

- Strong bidders: Values from  $F_S(v)$
- Weak bidders: Values from  $F_W(v)$

**Impact:**

**English & Second-Price:** No impact!

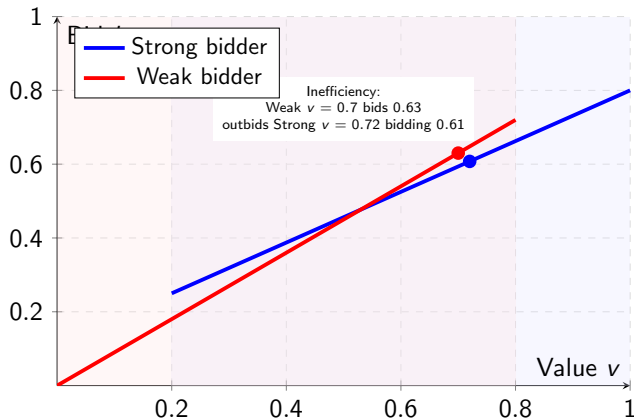
- Still dominant to bid true value
- Efficient allocation preserved

**First-Price & Dutch:** Major changes!

- Different equilibrium bid functions  $B_i(v)$  per type
- **May lose efficiency:** Weak bidder with higher value may lose
- Revenue effects ambiguous
- Complex equilibrium



# Asymmetric Equilibrium Example



**Note:** Strong:  $v \sim U[0.2, 1]$ , Weak:  $v \sim U[0, 0.8]$

# Common Values and Winner's Curse

**The Assumption:** Each bidder's value independent

**Reality:** Common Value situations

- True value  $V$  same for all
- Each has different signal/estimate  $s_i$
- Example: Oil drilling rights

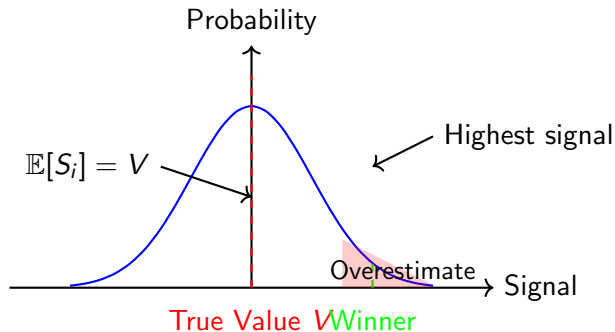
**The Winner's Curse:**

- Winning means you had highest estimate
- If signals unbiased:  $\mathbb{E}[S_i] = V$
- But:  $\mathbb{E}[V|S_i = s, \text{Win}] < s$
- Naive bidding leads to losses!

**Rational Response:**

- Account for adverse selection
- Bid conditional on being "just winning"
- Shade bid more with more competitors

# Visualizing the Winner's Curse



**Lesson:** Winner has most optimistic signal, likely overestimate

# Impact on Formats: Common Values

## English (Ascending):

- **Advantage:** Information revelation
- Bidders update beliefs as others drop out
- Reduces winner's curse
- More efficient information aggregation

## Sealed-Bid:

- **Disadvantage:** No information revelation
- Winner's curse more severe
- Aggressive bid shading
- Lower revenue

## Revenue Rankings:

English  $>$  First-Price  $>$  Second-Price

**Key Result:** Revenue equivalence breaks down with common values

# Affiliated Values

**Affiliation:** Random variables are affiliated if:

$$f(x \vee x') \cdot f(x \wedge x') \geq f(x) \cdot f(x')$$

**Intuition:**

- Higher values of one variable make high values of others more likely
- Stronger than correlation
- Common in auctions

**Examples:**

- Signals about common value
- Expert evaluations of artwork
- Geological surveys for oil

# The Linkage Principle

## Milgrom-Weber Result:

More information revelation  $\Rightarrow$  Higher expected revenue

## Revenue Ranking with Affiliation:

$$R_{\text{English}} \geq R_{\text{Second-Price}} \geq R_{\text{First-Price}}$$

## Why:

- English: Progressive information revelation
- Second-price: Winner learns second-highest bid
- First-price: No information revelation

## Policy Implication:

- Sellers should reveal information
- Public reserve better than secret reserve
- Provide inspection opportunities

# Entry Costs in Auctions

**Reality:** Participating in auctions is costly

- Due diligence and valuation
- Legal and consulting fees
- Opportunity cost of time
- Bid preparation

**Impact:**

- Fewer bidders enter than total pool
- Entry decision is strategic
- Affects competition and revenue
- May want to subsidize entry

**Key Questions:**

- ① How many bidders will enter?
- ② Should seller charge/subsidize entry?
- ③ How does entry cost affect format choice?

# Endogenous Entry Model (Levin-Smith 1994)

- Values:  $v_i \sim F[0, 1]$  revealed after entry
- Sequential: Entry  $\rightarrow$  Learn value  $\rightarrow$  Bid

## Entry Decision:

- Enter if:  $\mathbb{E}[\text{Surplus} | n \text{ enter}] \geq c$
- Symmetric equilibrium:  $n^*$  entrants

## Equilibrium Condition:

$$\mathbb{E}_{v, n^*}[\text{Winner's surplus}] / n^* = c$$

## Key Result:

$$n^* = \sqrt{\frac{\mathbb{E}[\text{Social surplus}]}{c}}$$

## Comparative Statics:

- Higher  $c \Rightarrow$  Fewer entrants
- Higher value dispersion  $\Rightarrow$  More entry



# Optimal Entry Fees

**Seller's Problem:** Choose entry fee  $f$

- Higher  $f \rightarrow$  More revenue per entrant
- Higher  $f \rightarrow$  Fewer entrants  $\rightarrow$  Less competition

**Result:** Optimal entry fee can be:

- 1 **Positive (entry fee):** Extract some rent upfront
- 2 **Negative (subsidy):** Encourage competition
- 3 Depends on  $c$  (entry cost) and  $F$  (value distribution)

**Intuition:**

- If  $c$  small: Competition abundant, charge entry fee
- If  $c$  large: Competition scarce, subsidize entry
- Optimal  $f$  balances direct revenue vs. competition

**Example:**

- Google Ads: Free entry (want competition)
- IPOs: Underwriters compete, issuer chooses

# Entry Costs: First-Price vs. Second-Price

## Surprising Result (Levin-Smith 1994):

With entry costs:

$$\text{Revenue}_{\text{First}} > \text{Revenue}_{\text{Second}}$$

## Why?

- Second-price: Winner pays less, but this is anticipated
- More bidders enter second-price auction
- But: Incremental entrants have low values
- First-price: Fewer entrants, but pay more conditional on winning
- Net effect: First-price can generate higher revenue!

## Intuition:

- Revenue equivalence breaks down
- Entry is endogenous, not exogenous
- Format affects who enters, not just how they bid

**Implication:** When entry costly, first-price may dominate

## Numerous Items

# Multi-Unit Auction Formats

**Setting:**  $K$  identical units,  $n$  bidders

## 1. Discriminatory (Pay-as-Bid):

- Submit bid schedule for quantities
- Winners pay own bids
- Strategic bid shading on all units

## 2. Uniform Price:

- All winners pay same market-clearing price
- Demand reduction problem (strategic underbidding)
- Used in electricity markets, IPOs

## 3. Vickrey (Generalized):

- Each pays opportunity cost imposed on others
- Truthful bidding is dominant strategy
- Complex, rarely used

# Demand Reduction Problem

**Issue in Uniform Price Auctions:** Bidding on marginal unit affects price for ALL units won

**Example:** 2 units, 2 bidders

- Bidder 1:  $v_{11} = 10, v_{12} = 8$
- Bidder 2:  $v_{21} = 9, v_{22} = 7$
- Efficient: Each gets one unit

**But in equilibrium:**

- Bidder 2 may bid:  $b_{21} = 9, b_{22} < 7$
- Reduces demand to lower price on first unit
- May result in inefficient allocation

**Consequences:**

- Inefficient allocation
- Lower revenue than discriminatory auction possible
- Facilitates tacit collusion

# The Position Auction Problem: Google Ads Setting

- Multiple ad slots on search results page
- Slots differ in visibility (click-through rate)
- Advertisers compete for slots (per-click bids)
- Payment: pay per click (not per impression)

**Ad 1** CTR = 0.10

**Ad 2** CTR = 0.07

**Ad 3** CTR = 0.04

Organic results

CTR decreases with lower positions

**Key Feature:** Click-through rate (CTR) decreases with position

# Position Auction Model

## Setup:

- $k$  positions (slots) with CTRs:  $\alpha_1 > \alpha_2 > \dots > \alpha_k > 0$
- $n$  advertisers with values per click:  $v_1, v_2, \dots, v_n$
- Advertisers submit bids:  $b_1, b_2, \dots, b_n$

## Allocation Rule:

- Rank advertisers by bid:  $b_{(1)} \geq b_{(2)} \geq \dots \geq b_{(n)}$
- Assign positions by rank: highest bidder  $\rightarrow$  position 1, etc.
- Top  $k$  bidders get slots

## Payment Rule: Multiple possibilities

- 1 **First-price:** Pay own bid per click
- 2 **Generalized Second-Price (GSP):** Pay next-highest bid per click
- 3 **VCG:** Pay opportunity cost

# Generalized Second-Price (GSP) Auction

## Format (Used by Google):

- Rank by bid: Highest bidder gets top slot, etc.
- Payment: Pay **next-highest bid** per click
- Bidder in position  $i$  pays  $b_{(i+1)}$  per click

**Example:** 3 slots, 3 bidders

Bidder	Value/click	Bid	Position
A	\$10	\$7	1 (pays \$5/click)
B	\$8	\$5	2 (pays \$3/click)
C	\$6	\$3	3 (pays \$0/click)

## Expected Payments:

- A:  $\alpha_1 \times 5$
- B:  $\alpha_2 \times 3$
- C:  $\alpha_3 \times 0$



## GSP vs. Standard Second-Price

**Similarity:** Both charge next-highest bid

**Key Difference:** GSP is **not** truthful!

**Why?** Winning a higher position affects your payment

**Example:** 2 positions, CTRs  $\alpha_1 = 0.1$ ,  $\alpha_2 = 0.05$

Bidder A with  $v_A = 10$ :

- Others bid:  $b_B = 8$ ,  $b_C = 5$
- If A bids  $b_A = 9$ : Position 1, pay  $8 \times 0.1 = 0.8$
- If A bids  $b_A = 7$ : Position 2, pay  $5 \times 0.05 = 0.25$
- Utility if position 1:  $10 \times 0.1 - 0.8 = 0.2$
- Utility if position 2:  $10 \times 0.05 - 0.25 = 0.25$
- **Better to bid lower and get position 2!**

**Implication:** Bidding true value is **not** optimal

# Locally Envy-Free Equilibrium

## Nash Equilibrium in GSP:

### Definition

A bid profile is a **locally envy-free equilibrium** if no bidder wants to move to an adjacent position at current prices.

**Conditions:** For bidder in position  $i$ :

$$\alpha_i(v_i - p_i) \geq \alpha_{i-1}(v_i - p_{i-1}) \quad (\text{don't want higher})$$

$$\alpha_i(v_i - p_i) \geq \alpha_{i+1}(v_i - p_{i+1}) \quad (\text{don't want lower})$$

where  $p_i$  is price per click for position  $i$ .

### Interpretation:

- Happy with current position given prices; No incentive to deviate to adjacent slot
- May still want to jump multiple positions; Many equilibria exist in GSP!

# VCG for Position Auctions

## VCG Applied to Positions:

**Allocation:** Same as GSP - rank by value; **Intuition:** Pay for displacing others downward

**Payment:** Bidder  $i$  in position  $j$  pays:

$$p_i^{VCG} = \sum_{k=j+1}^n (v_k - v_{k+1})(\alpha_{k-1} - \alpha_k)$$

**Example:** 2 positions, values  $v_1 = 10, v_2 = 8, v_3 = 5$

- CTRs:  $\alpha_1 = 0.10, \alpha_2 = 0.05, \alpha_3 = 0$
- Bidder 1 in position 1:

$$p_1 = (8 - 5)(0.10 - 0.05) + (5 - 0)(0.05 - 0) = 0.15 + 0.25 = 0.40$$

- Bidder 2 in position 2:

$$p_2 = (5 - 0)(0.05 - 0) = 0.25$$

**Property:** Truthful bidding is dominant strategy!

## GSP vs. VCG: Revenue Comparison

### Theorem (Edelman-Ostrovsky-Schwarz 2007):

The truthful VCG equilibrium is also a **lowest-revenue** equilibrium of GSP.

**Implication:** GSP can generate higher revenue than VCG!

### Why?

- GSP has multiple equilibria
- Some equilibria have higher prices than VCG
- Advertisers may coordinate on high-price equilibrium

**Example:** With 2 positions and values  $v_1 = 10$ ,  $v_2 = 8$ :

- VCG: Bidder 1 pays based on  $v_2$
- GSP equilibrium: Could have  $b_1 = 9$ ,  $b_2 = 7$
- GSP payment higher than VCG

**Google's Choice:** Uses GSP, not VCG

- Simpler to explain; Higher revenue in practice
- Price discovery through dynamics

# Quality Scores in Practice

**Reality:** Google doesn't just rank by bid!

**Quality Score:** Combines multiple factors

- Expected click-through rate (CTR); Ad relevance to query
- Landing page quality; Historical account performance

**Effective Ranking:** By  $b_i \times q_i$  (bid  $\times$  quality)

**Benefits:**

- ① **User experience:** Show relevant ads
- ② **Platform revenue:** More clicks = more revenue
- ③ **Efficiency:** High-value ads get prominent positions
- ④ **Incentives:** Encourage advertisers to improve quality

**Trade-off:**

- More complex mechanism; Quality scores may be manipulated
- Less transparent to advertisers

# Position Auctions: Key Takeaways

## **GSP (Generalized Second-Price):**

- **Not truthful** - strategic bidding required
- Multiple Nash equilibria
- Can generate higher revenue than VCG
- Simple and practical
- Used by Google, Bing, etc.

## **VCG for Positions: (Not used in practice)**

- **Truthful** - dominant strategy
- Unique equilibrium
- Lower revenue than GSP equilibria
- More complex payments

## **Practical Considerations:**

- Quality scores improve outcomes; Price discovery through repeated auctions
- Learning and dynamics matter; Simplicity valued over theoretical optimality

# Position Auctions: Mathematical Details

Surplus<sub>*i*</sub> =  $\alpha_j (v_i - p_j)$ , where  $\alpha_j$  is CTR and  $p_j$  is price/click

GSP equilibrium (bidder *i* in pos. *j*) :  $\alpha_j (v_i - b_{j+1}) \geq \alpha_{j-1} (v_i - b_j)$ ,  
 $\alpha_j (v_i - b_{j+1}) \geq \alpha_{j+1} (v_i - b_{j+2})$

$$\begin{aligned} \implies b_{j+1} &\leq v_i - \frac{\alpha_{j-1}}{\alpha_j} (v_i - b_j), \\ b_{j+1} &\geq v_i - \frac{\alpha_{j+1}}{\alpha_j} (v_i - b_{j+2}) \end{aligned}$$

**Remark:** Multiple bid vectors can satisfy these inequalities (many GSP equilibria).

# Other Position auction applications

## 1. Sponsored Search:

- Google Ads, Bing Ads
- \$200+ billion annually

## 2. Social Media:

- Facebook/Instagram sponsored posts; LinkedIn promoted content
- Position = visibility in feed

## 3. E-commerce:

- Amazon sponsored products; eBay promoted listings
- Position in search results

## 4. Video Platforms:

- YouTube ads; Pre-roll, mid-roll positions
- Different values by position

**Common Theme:** Multiple "slots" with decreasing value



## Position Auctions: Summary Table

Feature	GSP	VCG
Allocation	Rank by bid	Rank by value
Payment	Next-highest bid	Opportunity cost
Truthful	No	Yes
Equilibria	Multiple	Unique
Revenue	Higher	Lower
Complexity	Simple	Complex
Used by Google	Yes	No
Efficiency	Yes (in equilibrium)	Yes
<b>Best for:</b>	Revenue & Simplicity	Truth-telling

**Industry Standard:** GSP with quality scores

- Balances revenue, efficiency, and user experience
- Proven at massive scale (billions of auctions daily)
- Theory provides insights but practice differs

# The Package Bidding Problem

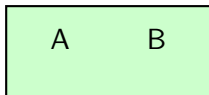
**Motivation:** Often bidders want combinations of items, not individual items

**Examples:**

- **Spectrum licenses:** Adjacent frequencies worth more together
- **Airport slots:** Need landing + takeoff slot
- **Supply chains:** Raw materials + manufacturing capacity
- **Transportation:** Multiple routes forming network



Individual values:  $v(A) = 5$ ,  $v(B) = 5$



Package value:  $v(A, B) = 15$  (synergy!)

**Key Issue:**  $v(A \cup B) > v(A) + v(B)$  (complementarity)

# Complementarity vs. Substitutability

## Complementarities:

Value of bundle exceeds sum of parts

$$v(S \cup T) > v(S) + v(T)$$

- Left shoe + Right shoe
- Adjacent spectrum licenses
- Hub airport + spoke airports

## Substitutes:

Value of bundle less than sum of parts

$$v(S \cup T) < v(S) + v(T)$$

- Two cars (only need one)
- Competing supply contracts
- Alternative shipping routes

**Challenge:** With  $m$  items there are  $2^m$  possible bundles — e.g. 10 items = 1,024; 20 items = 1,048,576. Cannot simply ask for all values.

# Vickrey-Clarke-Groves: Efficient Truthful Bidding

## Definition

The **VCG mechanism** (direct) asks bidders to report  $v_i(S)$  for every bundle and then:

$$S^* = \arg \max_{\{S_i\}} \sum_i v_i(S_i) \quad \text{s.t. } S_i \cap S_j = \emptyset.$$

Each winner pays the opportunity cost imposed on others:

$$p_i = \max_{S_{-i}} \sum_{j \neq i} v_j(S_j) - \sum_{j \neq i} v_j(S_j^*),$$

i.e., the value others would obtain without bidder  $i$ .

**Payment Interpretation:** Pay your **opportunity cost** imposed on others

**Key Property:** Truthful bidding is dominant strategy!

# VCG Example

**Setup:** 2 items  $\{A, B\}$ , 2 bidders

Bidder	$v(\{A\})$	$v(\{B\})$	$v(\{A, B\})$
1	5	5	15
2	8	3	10

## Step 1: Efficient Allocation

- **Optimal:** Give both to 1, Value = 15
- Give A to 2, B to 1, Value =  $8 + 5 = 13$
- Give both to 2 Value = 10

## Step 2: VCG Payments

- Without 1: Best allocation is both to 2, value = 10
- With 1: Others (bidder 2) get nothing, value = 0
- **Bidder 1 pays:**  $10 - 0 = 10$ ; **Bidder 2 pays:** 0 (didn't win)

**Outcome:** Bidder 1 gets  $\{A, B\}$ , surplus =  $15 - 10 = 5$

# VCG, Why Truthful, proof sketch

Bidder  $v_i$ 's utility if reports  $\hat{v}_i$  :  $U_i = v_i(S_i^*) - p_i$

where  $S_i^*$  is what  $i$  gets, and  $p_i = \max_{S_{-i}} \sum_{j \neq i} v_j(S_j) - \sum_{j \neq i} v_j(S_j^*)$

Substituting:  $U_i = v_i(S_i^*) - \max_{S_{-i}} \sum_{j \neq i} v_j(S_j) + \sum_{j \neq i} v_j(S_j^*)$

$$= \underbrace{\left[ v_i(S_i^*) + \sum_{j \neq i} v_j(S_j^*) \right]}_{\text{Total value with } i} - \underbrace{\max_{S_{-i}} \sum_{j \neq i} v_j(S_j)}_{\text{Constant (doesn't depend on } \hat{v}_i \text{)}} .$$

**Key:** Maximizing  $U_i$  is same as maximizing total value! Truth-telling achieves this maximum.

□

# VCG: Problems in Practice

## Advantages:

- Efficient allocation; Dominant strategy incentive compatible; Individually rational

## Problems:

- 1 **Computational complexity:** NP-hard to find optimal allocation
  - With  $m$  items, need to solve over  $2^m$  bundles
  - Approximations may not preserve incentive properties
- 2 **Low revenue:** Can be arbitrarily low
  - Revenue can be 0 even when values high!
  - Not revenue maximizing
- 3 **Budget deficit:**  $\sum_i p_i < 0$  possible
  - May need to subsidize losing bidders
- 4 **Vulnerable to collusion:** False-name bids
  - Single bidder submits multiple identities

**Practical use:** Limited to small-scale applications

# Simultaneous Ascending Auction (SAA)

## FCC Spectrum Auction Design:

### Format:

- Multiple rounds
- Each round: Bidders submit bids on individual items
- Prices increase based on demand
- Bidders can assemble packages dynamically

### Activity Rules:

- Must bid on certain # of items each round
- "Use it or lose it" - maintains bidding rights
- Prevents gaming and waiting

### Stopping Rule:

- Auction ends when no new bids in a round
- Winners are current high bidders
- Pay own bids (first-price)



# SAA: Advantages and Disadvantages

- **Price discovery:** bidders learn values through the process
- **Simple:** bid on individual items (computationally light)
- **Flexible:** can assemble packages dynamically
- **Proven:** raised \$100+ billion for US government
- **Exposure problem:** risk of winning only some
  - e.g. bid on  $A+B$ , win  $A$  only (worth much less)
- **Not truthful:** strategic bidding required
- **May be inefficient:** due to exposure and strategic play
- **Threshold problem:** small bidders struggle

## Example (Exposure)

Want  $\{A,B\}$  valued at 15; items worth 2 each individually. If you win  $A$  but not  $B$  you get value 2 — bidders often shade bids to avoid this risk.

# Combinatorial Clock Auction (UK 4G Auction, 2013)

## Phase 1: Clock Phase

- Auctioneer announces prices for each item; Bidders indicate desired quantities at current prices
- Prices increase for over-demanded items; Continue until supply = demand

## Phase 2: Supplementary Bids

- Bidders submit additional package bids; Can bid on packages not available in clock phase
- Subject to activity constraints

## Phase 3: Winner Determination

- Find allocation maximizing total value; Use all bids from both phases
- Solve optimization problem

## Phase 4: Pricing (Core Selecting)

- Set prices in the "core" (coalition-proof); Minimize revenue subject to core constraints

# The Core in Combinatorial Auctions

## Definition

A set of prices is in the **core** if no coalition of bidders can profitably deviate by forming their own allocation.

**Formally:** Prices  $(p_1, \dots, p_n)$  are in core if:

$$\sum_{i \in C} (v_i(S_i^*) - p_i) \geq \max_T \sum_{i \in C} v_i(T_i) \quad \forall \text{ coalitions } C$$

## Interpretation:

- Winners cannot profitably block allocation and losers cannot outbid winners collectively, stability

## Core-Selecting Auctions:

- Choose prices in core that maximize revenue; More revenue than VCG (typically)
- Still efficient allocation; Used in modern spectrum auctions

# Combinatorial Auctions: Summary

Property	VCG	SAA	CCA
Efficient	Yes	No	Yes
Truthful	Yes	No	No
Revenue	Low	High	High
Computational	Hard	Easy	Hard
Exposure Risk	No	Yes	No
Price Discovery	No	Yes	Some
Used in Practice	Rare	Often	Growing

## Trade-offs:

- Efficiency vs. Simplicity
- Truth-telling vs. Revenue
- Theory vs. Practice

**Current Trend:** Hybrid designs (CCA) combining advantages

# Collusion in Auctions

**Definition:** Agreement among bidders to coordinate bids

**Why It Matters:**

- Destroys competition
- Reduces seller revenue dramatically
- Illegal in most jurisdictions
- Difficult to detect and prevent

**Famous Examples:**

- US school milk contracts (1980s-90s)
- Government procurement worldwide
- Art auctions (dealer rings)
- Spectrum auctions

**Key Question:** How do bidders sustain collusion?

- Who should win?;How to split gains?;How to enforce agreement?

# Ring Formation

## Cartel ("Ring") Problem:

- ① Decide who bids in main auction
- ② Allocate object internally
- ③ Distribute collusive surplus

## Simple Model (Graham-Marshall 1987):

- $n$  ring members with values  $v_1, \dots, v_n$
- Designate bidder with highest value:  $v_{(1)}$
- Only  $v_{(1)}$  bids seriously in main auction
- Others submit low bids
- Winner pays approximately seller's reserve

## Surplus to Split:

$$S = (v_{(1)} - r) - (v_{(1)} - v_{(2)}) = v_{(2)} - r$$

where  $r$  is winning price (reserve or competitive bid from outside)

**Paradox:** Ring's surplus doesn't depend on  $v_{(1)}$ !

# Knockout Auctions

## How to Allocate Internally:

- Pre-auction: Ring members hold "knockout" auction
- Winner of knockout bids in main auction
- Losers get side payments

## Common Formats:

### ① First-price knockout:

- Ring members bid
- Highest bidder wins right to bid in main auction
- Pays bid to other ring members (split equally)

### ② Second-price knockout:

- Highest bidder wins
- Pays second-highest bid to ring

**Key Insight:** Knockout auction induces truthful revelation among ring members!

**Evidence:** Found in antique auctions (Phillips report), procurement contracts

# Collusion Stability

## Challenges to Maintaining Cartel:

### 1. Incentive to Deviate:

- Member might bid seriously to win directly
- Trade-off: Cheat gain vs. future collusion value

### 2. Entry of Outsiders:

- New bidders break collusion
- Need to identify ring members (hard in sealed-bid)

### 3. Enforcement:

- Illegal agreements unenforceable in court
- Rely on repeated game punishments
- Need to detect deviations

## Conditions for Stable Collusion:

- Small number of bidders (easier coordination); Frequent interactions (repeated game)
- Observable bids (detect deviations); Symmetric bidders (easier to agree)



# Optimal Auctions with Collusion

## **Seller's Response to Collusion Risk:**

### **Marshall-Marx (2007) Results:**

#### **① Ascending auctions facilitate collusion**

- Information revelation helps coordination
- Easy to detect deviations

#### **② Sealed-bid auctions hinder collusion**

- No information revelation; Hard to detect deviations
- Members uncertain about others' values

#### **③ Optimal response:**

- Use sealed-bid formats; Set high reserve prices
- Encourage entry of new bidders; Randomize auction procedures

## **Revenue Ranking with Collusion Risk:**

Sealed-bid  $>$  English (open ascending)

*Reverses standard ranking!*

## Applications

# Google Ads Auction

## Generalized Second-Price (GSP):

- Multiple ad slots (positions)
- Bidders submit bids per click
- Allocation: Highest bids get top positions
- Payment: Pay next-highest bid

## Key Features:

- Billions of auctions daily
- Quality score adjusts effective bids
- Not fully truthful (strategic bidding remains)
- Revenue: \$200+ billion annually

## Design Challenge:

- Balance advertiser incentives with user experience
- Account for click-through rate differences

# Spectrum Auctions

## FCC Spectrum Auctions:

- Multiple licenses (geography  $\times$  frequency)
- Package bidding (combinatorial)
- Complex complementarity and substitution
- Stakes: \$100+ billion raised

## Design Evolution:

- 1994: Simultaneous ascending auction
- 2008: Package bidding introduced
- 2017: Incentive auction (buy back + resell)

## Lessons:

- Simple ascending works well for many items
- Activity rules prevent gaming
- Information revelation crucial

# Treasury Auctions

## US Treasury Securities:

- Multiple units (billions of dollars)
- Discriminatory for bills
- Uniform for notes and bonds
- Annual volume: \$12+ trillion (2023)

## Why Different Formats?

- Bills: Short-term, simple valuation
- Notes/Bonds: Longer-term, more uncertainty
- Uniform reduces winner's curse for longer maturities

## Key Features:

- Non-competitive bids (small investors)
- Competitive bids (large institutions)
- Predictable schedule builds liquidity

# Online Marketplaces: eBay vs. Amazon

eBay Model	Amazon Model
English auction	Fixed price
Time-limited bidding	Immediate purchase
Price discovery	Price transparency
Competition visible	Competition hidden
Good for unique items	Good for commodities

**Trend:** Even eBay emphasizes "Buy It Now" for speed

**Lesson:** Choose mechanism based on:

- Product uniqueness
- Buyer urgency
- Transaction costs

# Reverse Auctions for Procurement

**Format:** Seller runs auction, buyers bid to supply

**Best Practices:**

- **Qualify suppliers first:** Don't sacrifice quality for price
- **Clear specifications:** Avoid apples-to-oranges
- **Multiple rounds:** Give suppliers chance to compete
- **Reserve your right:** Don't have to accept lowest bid

**Common Mistakes:**

- Running with only 2-3 suppliers
- Poorly defined requirements
- Focusing only on price, ignoring total cost
- Burning supplier relationships

**When to Avoid:**

- Strategic partnerships; Highly customized products
- When you need innovation, not just low price

# Building a Marketplace: Two-Sided Markets

## Your Platform Connects Buyers and Sellers

Examples: eBay, Airbnb, Uber, AWS

### Key Challenges:

- **Chicken-and-egg:** Need both sides
- **Pricing:** Who pays? How much?
- **Quality:** How to maintain standards?

### Auction Design Helps:

- **Price discovery:** Market finds right price
- **Matching:** Right buyers find right sellers
- **Efficiency:** Resources to highest value use

### Critical Decision: What's your objective?

- Transaction volume? Revenue? Efficiency? Quality?



# Marketplace Design: Strategic Choices

Choice	Option A	Option B
Pricing	Commission	Subscription/fees
Competition	Winner-take-all	Multiple winners
Transparency	Show all bids	Hide info
Speed	Real-time	Batch at intervals
Commitment	Binding immediately	Can cancel

# When Should You Use Auction Design?

## Good Fit When:

- Selling/buying scarce resources
- Value varies significantly across bidders
- You need price discovery
- You want competition to drive value
- You need transparent, defensible process

## Red Flags:

- Few potential bidders (collusion risk)
- High complexity (hard to participate)
- Unclear valuation (creates uncertainty)
- High transaction costs

# Decision Framework: 5 Key Questions

## Before designing an auction:

### ① What are you selling?

- Unique → English auction
- Commodity → Sealed-bid

### ② Who are your bidders?

- Few sophisticated → Watch collusion
- Many casual → Keep simple

### ③ What's your goal?

- Max revenue → Set reserve
- Efficiency → English auction

### ④ Time available?

- Days/weeks → English
- Minutes/hours → Sealed-bid

### ⑤ Risk tolerance?

- Risk-averse → Higher reserve
- Risk-neutral → Optimize expected value

# Preventing Collusion

## Warning Signs:

- Identical bids
- Rotating winners
- Intentionally low bids
- Few active bidders

## Countermeasures:

- Use sealed-bid formats; Set meaningful reserves
- Limit information disclosure; Random participation rules
- Prosecute violations; Encourage new entrants

## Best Practice:

- Monitor bidding patterns over time; Keep reserve prices confidential
- Use sealed formats when collusion risk high

# Implementation Checklist

## Before Launching:

### ① Define Success Metrics

- Revenue? Efficiency? Fairness? Speed?

### ② Know Your Participants

- Sophistication and collusion potential

### ③ Set Clear Rules

- Reserve prices, activity requirements, payment

### ④ Plan for Edge Cases

- No bids? Same bids? Manipulation?

### ⑤ Test and Monitor

- Start small, gather data, iterate

# Red Flags: When Market Design Is Failing

## Warning Signs:

- **Low participation:** Few bidders showing up
- **Unusual patterns:** Everyone bids same or very high/low
- **Complaints:** Rules unclear or unfair
- **Gaming:** Evidence of manipulation
- **Instability:** Prices swing wildly
- **Inefficiency:** Wrong winners

## What to Do:

- Don't ignore signals
- Gather data and analyze
- Consult participants
- Be willing to redesign
- Test changes carefully

*California ignored warnings for months before crisis hit*

## Double Auctions

# Double Auctions: Definition

## Definition

A **double auction** is a mechanism where both buyers and sellers submit bids simultaneously. Trades occur when buy bids meet or exceed sell offers.

## Key Difference from Standard Auctions:

- Standard: One seller, multiple buyers (or vice versa)
- Double: Multiple buyers AND multiple sellers
- Both sides strategic

## Applications:

- Stock exchanges (NYSE, NASDAQ); Commodity markets; Electricity markets
- Carbon emission trading; Decentralized prediction markets

**Question:** How to match buyers and sellers efficiently?



# Double Auction Setup

## Players:

- $m$  buyers with private valuations  $v_1, \dots, v_m$
- $n$  sellers with private costs  $c_1, \dots, c_n$
- Values and costs drawn from distributions  $F_v$  and  $F_c$

## Actions:

- Buyer  $i$  submits bid  $b_i \leq v_i$
- Seller  $j$  submits ask  $a_j \geq c_j$

## Efficient Allocation:

- Order bids:  $b_{(1)} \geq b_{(2)} \geq \dots \geq b_{(m)}$
- Order asks:  $a_{(1)} \leq a_{(2)} \leq \dots \leq a_{(n)}$
- Trade quantity:  $k^* = \max\{k : b_{(k)} \geq a_{(k)}\}$
- Gains from trade:  $\sum_{i=1}^{k^*} (v_{(i)} - c_{(i)})$

# The $k$ -Double Auction Rule

**Trading Rule:** If buyer  $i$  and seller  $j$  are matched:

- Trade occurs if  $b_i \geq a_j$
- Trade price:  $p = k \cdot b_i + (1 - k) \cdot a_j$  where  $k \in [0, 1]$

**Special Cases:**

- $k = 0$ : Buyer-bid auction (buyer pays bid, seller gets bid)
- $k = 1$ : Seller-ask auction (buyer pays ask, seller gets ask)
- $k = \frac{1}{2}$ : Split-the-difference (average of bid and ask)

**Strategic Implications:**

- $k = 0$ : Buyers bid like first-price auction (shade bids)
- $k = 1$ : Sellers bid like first-price auction (inflate asks)
- $k = \frac{1}{2}$ : Both sides shade symmetrically
- No  $k$  makes truthful bidding dominant for both sides!

# General Equilibrium Derivation

$$b \geq a(c);$$

$$p = kb + (1 - k)a(c);$$

$$U_B(b|v) = \Pr(\text{trade}) \cdot (v - p);$$

$$U_B(b|v) = F_c(a^{-1}(b)) \cdot (v - b);$$

$$\frac{f_c(v)}{a'(v)} \cdot [v - b(v)] = F_c(v);$$

$$\frac{f_v(c)}{b'(c)} \cdot [a(c) - c] = 1 - F_v(c);$$

becomes  $kb + (1 - k)b = b;$

Using  $p=b$

$b = b(v)$ ; FOC and equilibrium

symmetrically for seller

**Result:** Coupled ODEs determining  $b(v)$  and  $a(c)$ .

# Equilibrium Bidding: Uniform Distribution

**Setup:** One buyer with  $v \sim U[0, 1]$ , one seller with  $c \sim U[0, 1]$

**Equilibrium Strategies (Chatterjee-Samuelson 1983):**

$$\text{Buyer bids: } b(v) = kv + \frac{1-k}{2}$$

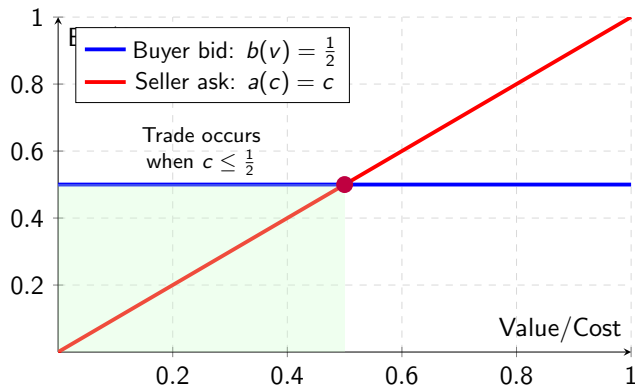
$$\text{Seller asks: } a(c) = (1-k)c + \frac{k}{2}$$

**Examples:**

$k$	Buyer Bid $b(v)$	Seller Ask $a(c)$	Trade Price
0	$\frac{1}{2}$	$c$	$a(c) = c$
$\frac{1}{2}$	$\frac{2v+1}{4}$	$\frac{2c+1}{4}$	$\frac{v+c+1}{4}$
1	$v$	$\frac{1}{2}$	$b(v) = v$

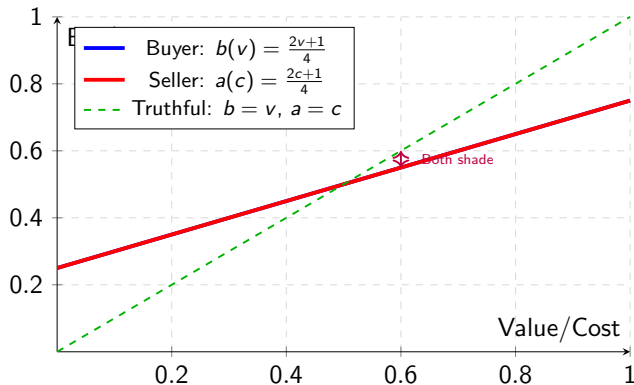
**Key Insight:** Both sides shade away from truthful reporting

## Equilibrium Visualization: $k = 0$ (Buyer-Bid Auction)



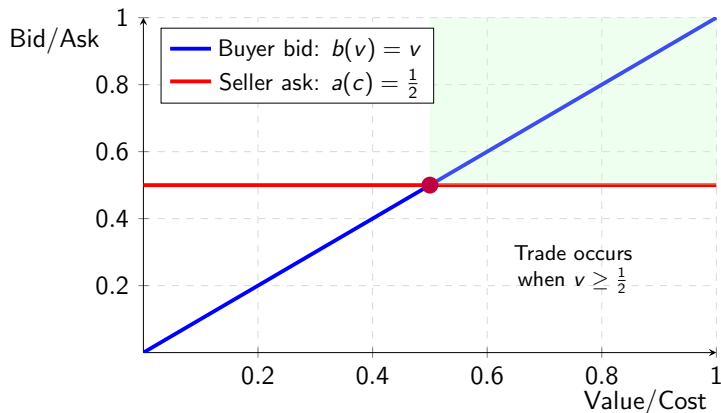
**Note:** Buyer always bids  $\frac{1}{2}$ , seller truthfully reveals cost

## Equilibrium Visualization: $k = \frac{1}{2}$ (Split-the-Difference)



**Note:** Symmetric shading - both buyer and seller use same strategy function

## Equilibrium Visualization: $k = 1$ (Seller-Ask Auction)



**Note:** Seller always asks  $\frac{1}{2}$ , buyer truthfully reveals value

# Double Auction: Key Results

## Theorem (Chatterjee-Samuelson 1983)

*For the  $k$ -double auction with one buyer and one seller:*

- *No  $k \in [0, 1]$  achieves ex-post efficiency;  $k = \frac{1}{2}$  maximizes ex-ante gains from trade*
- *Equilibrium involves strategic misrepresentation by both sides*

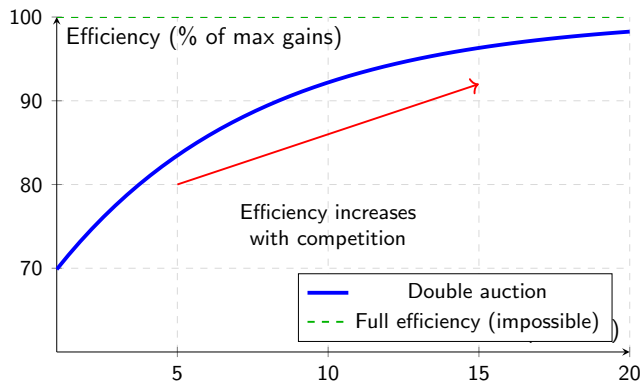
## Myerson-Satterthwaite Impossibility (1983)

**No** mechanism can simultaneously achieve:

- ① Ex-post efficiency (trade whenever  $v > c$ )
- ② Individual rationality (voluntary participation)
- ③ Balanced budget (no external subsidies)
- ④ Incentive compatibility (truthful reporting)



# Efficiency with Many Traders



**Key Insight:** With many traders (e.g., 10+ per side), double auctions achieve near-perfect efficiency despite strategic behavior (Gresik-Satterthwaite 1989)

## Summary

# Summary: Core Results

## 1. Equilibrium Strategies:

- English/Vickrey: Bid true value (dominant)
- First-Price/Dutch: Shade bid below value
- All-Pay: Much more conservative bidding

## 2. Revenue Equivalence (IPV, risk-neutral, symmetric):

- All standard formats yield same revenue
- Revenue =  $\mathbb{E}[v_{(2)}]$
- Breaks with risk aversion, asymmetry, or correlation

## 3. Optimal Design:

- Reserve price improves revenue
- Virtual valuation determines optimal allocation
- Information revelation increases revenue with affiliation

## Summary: Bid Functions (Uniform Distribution)

Format	Equilibrium Bid $B(v)$	Revenue
English	$v$	$\frac{n-1}{n+1}$
Second-Price	$v$	$\frac{n-1}{n+1}$
First-Price	$\frac{n-1}{n} v$	$\frac{n-1}{n+1}$
Dutch	$\frac{n-1}{n} v$	$\frac{n-1}{n+1}$
All-Pay 1st	$\frac{n-1}{n} v^n$	$\frac{n-1}{n+1}$
War of Attrition	$v + (1 - v) \ln(1 - v)$ (for $n = 2$ )	$\frac{n-1}{n+1}$

**Key:** Revenue Equivalence holds under benchmark assumptions

# Practical Guidelines

## DO

- Set a reserve price (almost always)
- Monitor for collusion patterns and use sealed bids when collusion risk high
- Keep rules simple and transparent
- Reveal information with affiliated values

## DON'T

- Assume revenue equivalence always holds
- Reveal sensitive competitive information
- Use complex formats without expert help
- Ignore entry barriers and participation costs

# Key Takeaways for Business

## The Big Ideas:

- ① **Design matters more than theory**
  - Real-world context beats textbook
- ② **Auctions reveal private information**
  - Better than posted prices when values uncertain
- ③ **Format choice depends on context**
  - Under ideal conditions, all yield same revenue
  - Choose based on practical considerations
- ④ **Real markets violate assumptions**
  - Risk aversion, collusion, entry costs matter
- ⑤ **Simplicity beats sophistication**
  - Participants must understand mechanism

# Additional Resources

## Books:

- "Auction Theory" by Vijay Krishna (intermediate)
- "Putting Auction Theory to Work" by Paul Milgrom (advanced)

## Industry Examples:

- FCC Spectrum Auctions ([www.fcc.gov/auctions](http://www.fcc.gov/auctions))
- Treasury Securities ([www.treasurydirect.gov](http://www.treasurydirect.gov))
- Google Ads Help Center

## Expert Consultants:

- For high-stakes auctions (>\$1M)
- Firms: NERA, Compass Lexecon, Analysis Group

Questions?