ETHE TOP 250

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International Contractors

Firms Build Inroads to Recovery

As war roils the economic rebound from COVID-19, rising global contracting revenue shows industry resilience By Emell Adolphus, Jonathan Keller and Peter Reina



THE TOP 250

mid an increasingly complex global construction market, Top 250 International Contractors report that owners are placing a greater emphasis on meeting basic project goals—delivered on time, under budget and at promised value. But with supply chains still rebounding from COVID-19, and some economies now feeling the ripples of war in Ukraine,

even basic work needs skill and strategy from contractors to keep rising construction costs and risks in check.

Overall, Top 250 contractors saw their revenue recover in 2021. The median international revenue for listed firms rose 5.89%, to \$437.77 million from \$413.4 million previously. Of the 236 firms that filed in both 2020 and 2021, 62.3% boosted their international revenue. That number rises to 76% when considering this year's top 25, with the average increase for this group coming in at 7.1%.

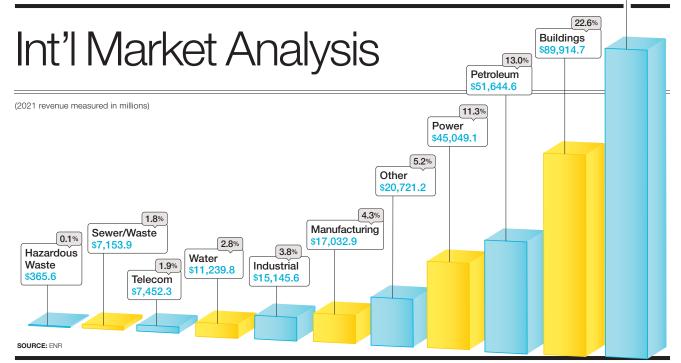
International revenue for the Top 250 contractors fell 5.35% between 2020 and 2021. However, most of

that decrease is attributable to a change in accounting. ACS and Hochtief filed jointly for the first time this year, removing some shared revenue. The firms had previously maintained separate ENR filings since ACS acquired a majority interest in Hochtief in 2011.

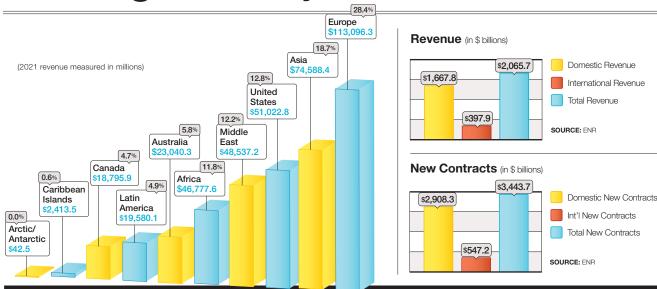
Although the Top 250 contractors named a mix of countries when asked about best market opportunity and why, the common denominator for many firms were regions with infrastructure investment. Building on the momentum of massive government-

funded infrastructure packages, firms say infrastructure develop-

33.2% Transportation \$132,173.8



Int'l Region Analysis



ment platforms prioritizing sustainability and clean energy are driving forces in the global contracting market's recovery.

For this reason, the \$1.2-trillion Infrastructure Investment and Jobs Act has made the U.S. sector an opportunity hotspot for many Top 250 contractors. Similarly, Saudi Arabia's Vision 2030 and China's plan to spend \$1.1 trillion on infrastructure will also drive economic recovery in those regions. In Europe, the more than \$800-billion NextGenerationEU package is leading infrastructure investment in the Balkans and across Nordic countries. There also is Africa's ambitious 2063 agenda, which has set a blueprint for the continent's long-term sustainable development and economic independence.

Politics at Play

As sweeping and wide-ranging as such infrastructure spending plans may be, political and economic instability can bring major winds of change to regions. Since Russia's declaration of war on Ukraine, the conflict has increased fossil fuel prices, accelerating an interest in alternative energy, explains Alan Gelder, vice president of refining, chemicals and oil markets for research and

236 of the Top 250 sent in surveys last year

62.3% increased international revenue in 2021

57.6% increased total revenue in 2021

consulting firm Wood Mackenzie. "The challenge around an energy transition is typically a new technology costs more," he says. "Because we've now got high fossil fuel [prices], that counter balances that."

The immediate winners have been the major fossil fuel producers in the Middle East, Gelder explains. But with countries seeking to untangle themselves from Russia's energy sector and long-term business dealings with the country, Gelder says the renewable energy transition could ease demand and bring costs down.

"So not only have you got countries wanting to reduce their dependence on fossil fuels because energy has been weaponized, the consumer is also much more amenable because of the very high prices that we have seen for refined products and transport fuels," he says.

With economists warning that the combined effects of COVID-19 disruptions and the war in Ukraine could push global economies into a recession, Gelder said Wood Mackenzie is watching markets for "recession risk, global economic activity as a result of rising inflation and the response of central banks."

With Russian billionaire Oleg Deripaska as a major shareholder, Austria's Strabag SE was put on the spot when Russia invaded Ukraine. Strabag is controlled by







(Measured in firms reporting) **SOURCE:** ENR



The Top 10 Firms by Regional Revenue

1		EUROPE
RAI 2022		Region's Revenue: \$66.8 Billion Market Share: 59.1%
1	2	VINCI
2	1	STRABAG SE
3	3	BOUYGUES
4	4	FERROVIAL
5	7	ROYAL BAM GROUP NV
6	5	SKANSKA AB
7	6	EIFFAGE
8	9	RENAISSANCE CONSTRUCTION
9	8	PORR AG
10	**	CHINA RAILWAY CONSTRUCTION CORP. LTD.

2		UNITED STATES
RAI 2022		Region's Revenue: \$40.6 Billion Market Share: 79.6%
1	1	GRUPO ACS/HOCHTIEF
2	3	SKANSKA AB
3	4	FERROVIAL
4	6	VINCI
5	10	KAJIMA CORP.
6	9	BOUYGUES
7	7	OBAYASHI CORP.
8	8	LENDLEASE
9	**	WEBUILD SPA
10	**	OHLA

RANK 2022 2021		ASIA Region's Revenue: \$34.7 Billion Market Share: 46.5%
1	1	${\bf CHINA\ COMMUNICATIONS\ CONSTRUCTION\ GROUP\ LTD.}$
2	4	CHINA STATE CONSTRUCTION ENGINEERING CORP.
3	3	POWER CONSTRUCTION CORP. OF CHINA
4	5	CHINA RAILWAY GROUP LTD.
5	6	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD.
6	**	CHINA ENERGY ENGINEERING CORP. LTD.
7	**	EXYTE GMBH
8	8	SAMSUNG C&T CORP.
9	**	HYUNDAI ENGINEERING CO. LTD.
10	9	GRUPO ACS/HOCHTIEF

4		AFRICA
RAI 2022	NK 2021	Region's Revenue: \$22.2 Billion Market Share: 47.5%
1	1	${\bf CHINA\ COMMUNICATIONS\ CONSTRUCTION\ GROUP\ LTD.}$
2	2	POWER CONSTRUCTION CORP. OF CHINA
3	6	ORASCOM CONSTRUCTION PLC
4	7	CHINA STATE CONSTRUCTION ENGINEERING CORP.
5	4	CHINA RAILWAY CONSTRUCTION CORP. LTD.
6	5	SAIPEM SPA
7	3	CHINA RAILWAY GROUP LTD.
8	8	VINCI
9	**	SINOMA INTERNATIONAL ENGINEERING CO. LTD.
10	9	BOUYGUES

5		AUSTRALIA/OCEANIA
RAI 2022	NK 2021	Region's Revenue: \$20.5 Billion Market Share: 89.0%
1	1	GRUPO ACS/HOCHTIEF
2	7	CHINA COMMUNICATIONS CONSTRUCTION GROUP
3	2	VINCI
4	3	BOUYGUES
5	**	CHINA RAILWAY CONSTRUCTION CORP. LTD.
6	8	WEBUILD SPA
7	5	KAJIMA CORP.
8	6	BESIX
9	**	BECHTEL
10	4	FLUOR

6		MIDDLE EAST
RAI 2022	NK 2021	Region's Revenue: \$19.9 Billion Market Share: 41.0%
1	2	POWER CONSTRUCTION CORP. OF CHINA
2	3	LARSEN & TOUBRO LTD.
3	9	SHANGHAI ELECTRIC GROUP CO. LTD.
4	4	SAIPEM SPA
5	8	CHINA ENERGY ENGINEERING CORP. LTD.
6	10	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD.
7	5	CHINA STATE CONSTRUCTION ENGINEERING CORP.
8	**	SHAPOORJI PALLONJI & CO. PRIVATE LTD.
9	6	CHINA RAILWAY CONSTRUCTION CORP. LTD.
10	7	SAMSUNG ENGINEERING CO. LTD.

7		CANADA
RAI 2022	NK 2021	Region's Revenue: \$15.2 Billion Market Share: 80.9%
1	**	PCL CONSTRUCTION
2	1	BOUYGUES
3	4	VINCI
4	3	KIEWIT CORP.
5	8	FLUOR
6	5	JGC HOLDINGS CORP.
7	2	GRUPO ACS/HOCHTIEF
8	7	WORLEY LTD.
9	**	SICIM SPA
10	**	STO BUILDING GROUP INC.

8		LATIN AMERICA/CARIBBEAN
RAI 2022	NK 2021	Region's Revenue: \$12.3 Billion Market Share: 55.9%
1	5	BECHTEL
2	2	SACYR
3	3	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD.
4	6	VINCI
5	4	FLUOR
6	7	CHINA RAILWAY CONSTRUCTION CORP. LTD.
7	**	MOTA-ENGIL
8	**	SAMSUNG ENGINEERING CO. LTD.
9	**	POWER CONSTRUCTION CORP. OF CHINA
10	**	SAIPEM SPA

May include firms not ranked in the Top 250.

a syndicate including two large Austrian entities along with a 27.78% stake by the company Rasperia, which is controlled by the sanctioned Deripaska.

To comply with recent sanctions, the company decided not to pay a dividend to Rasperia this June. Rasperia's single supervisory board member was also dismissed and the syndicate dissolved.

Since the invasion, Strabag has wound down its "very small" activities in Russia, accounting for 0.3%

On the Web

For expanded content on the ENR Top Lists, see ENR.com/toplists.

of group sales, says CEO Thomas Birtel. Strabag had been cutting back since Russia's 2014 occupation of Crimea, he adds.

The contractor had started pulling out of Ukraine in 2011 because of an "incredible amount of corruption and non-compliant businesses practices," Birtel says. Strabag sold its last assets, two quarries, last year.

Despite economic reports, Birtel believes the global contracting market will be largely protected from the effects of a recession because of the abundance of

demand in the infrastructure sector. "On the contrary, probably [a recession] would be seen as a stimulus," he says, "to further invest in infrastructure." More than half of Strabag's contracts are with public authorities.

While international contractors last year focused on navigating supply chain disruptions and material shortages, Birtel predicts this year's main challenge will be to keep costs down. Given strong demand last year despite inflation, "we managed to convey the increased



The Top 10 Firms by Market Revenue

1		TRANSPORTATION
	NK 2021	Sector's Revenue: \$84.0 Billion Market Share: 63.6%
1	1	${\bf CHINA\ COMMUNICATIONS\ CONSTRUCTION\ GROUP\ LTD.}$
2	3	VINCI
3	2	GRUPO ACS/HOCHTIEF
4	4	BOUYGUES
5	5	STRABAG SE
6	9	CHINA RAILWAY CONSTRUCTION CORP. LTD.
7	7	FERROVIAL
8	8	CHINA RAILWAY GROUP LTD.
9	10	SKANSKA AB
10	**	POWER CONSTRUCTION CORP OF CHINA

2		BUILDINGS
RAI 2022	NK 2021	Sector's Revenue: \$48.3 Billion Market Share: 53.7%
1	1	GRUPO ACS/HOCHTIEF
2	3	CHINA STATE CONSTRUCTION ENGINEERING CORP.
3	6	SKANSKA AB
4	4	STRABAG SE
5	5	BOUYGUES
6	9	CHINA COMMUNICATIONS CONSTRUCTION GROUP
7	7	KAJIMA CORP.
8	**	PCL CONSTRUCTION
9	8	LENDLEASE
10	**	FERROVIAL

3		PETROLEUM
RAI 2022	NK 2021	Sector's Revenue: \$31.5 Billion Market Share: 61.0%
1	1	SAIPEM SPA
2	5	CHINA NATIONAL CHEMICAL ENG'G GROUP CORP.
3	4	CHINA PETROLEUM ENGINEERING CO. LTD.
4	7	SAMSUNG ENGINEERING CO. LTD.
5	10	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD.
6	8	MAIRE TECNIMONT SPA
7	6	FLUOR
8	9	JGC HOLDINGS CORP.
9	**	WOOD
10	**	HYUNDAI ENGINEERING CO. LTD.

4		POWER
RAI 2022	NK 2021	Sector's Revenue: \$28.8 Billion Market Share: 63.9%
1	1	POWER CONSTRUCTION CORP. OF CHINA
2	2	VINCI
3	3	CHINA ENERGY ENGINEERING CORP. LTD.
4	6	SHANGHAI ELECTRIC GROUP CO. LTD.
5	5	CHINA NATIONAL MACHINERY INDUSTRY CORP.
6	8	LARSEN & TOUBRO LTD.
7	9	EIFFAGE
8	**	BOUYGUES
9	**	SAMSUNG C&T CORP.
10	10	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD.

RAI 2022		MANUFACTURING Sector's Revenue: \$11.9 Billion Market Share: 69.9%
1	1	EXYTE GMBH
2	**	CHINA COMMUNICATIONS CONSTRUCTION GROUP
3	2	SINOMA INTERNATIONAL ENGINEERING CO. LTD.
4	**	SK ECOPLANT
5	**	SAMSUNG ENGINEERING CO. LTD.
6	3	TAKENAKA CORP.
7	**	HYUNDAI ENGINEERING CO. LTD.
8	6	SKANSKA AB
9	7	KAJIMA CORP.
10	8	EIFFAGE

6		INDUSTRIAL
RAI 2022	NK 2021	Sector's Revenue: \$10.8 Billion Market Share: 71.3%
1	3	BECHTEL
2	1	FLUOR
3	2	DANIELI & C. O.M. SPA
4	5	CHINA METALLURGICAL GROUP CORP.
5	7	VINCI
6	6	STRABAG SE
7	4	GRUPO ACS/HOCHTIEF
8	9	ALBERICI-FLINTCO
9	**	RENAISSANCE CONSTRUCTION
10	**	LARSEN & TOUBRO LTD.

7	ΝΚ	TELECOMMUNICATIONS Sector's Revenue: \$6.9 Billion							
2022	2021	Market Share: 92.6%							
1	1	VINCI							
2	2	GRUPO ACS/HOCHTIEF							
3	5	BOUYGUES							
4	8	FORTIS CONSTRUCTION INC.							
5	6	DPR CONSTRUCTION							
6	4	FLUOR							
7	9	SKANSKA AB							
8	**	ORASCOM CONSTRUCTION PLC							
9	7	EXYTE GMBH							
10	**	ZHEJIANG CONSTRUCTION INVESTMENT GROUP							

8		WATER							
RAI 2022	***	Sector's Revenue: \$5.8 Billion Market Share: 51.6%							
1	2	WEBUILD SPA							
2	3	GRUPO ACS/HOCHTIEF							
3	5	POWER CONSTRUCTION CORP. OF CHINA							
4	4	STRABAG SE							
5	**	ZHONGMEI ENGINEERING GROUP LTD.							
6	7	CHINA ENERGY ENGINEERING CORP. LTD.							
7	8	FCC SA							
8	10	VINCI							
9	1	OBAYASHI CORP.							
10	**	MAPA INSAAT VE TICARET AS							

9		SEWER/WASTE
RAI 2022	NK 2021	Sector's Revenue: \$4.5 Billion Market Share: 62.9%
1	1	FCC SA
2	2	FERROVIAL
3	3	WEBUILD SPA
4	5	STRABAG SE
5	4	CHINA COMMUNICATIONS CONSTRUCTION GROUP
6	**	MOTA-ENGIL
7	**	OBAYASHI CORP.
8	9	GRUPO ACS/HOCHTIEF
9	**	GHELLA SPA
10	**	SKANSKA AB

May include firms not ranked in the Top 250.

costs to our customers," he says, adding: "We managed to generate an all-time high result."

Market Challenges and Solutions

"Without a doubt, COVID-19 and the global economic situation has directly affected business expectations [for] all projects being developed," says Manuel Olivares Blázquez, managing director of bidding, commercial and America at FCC Construcción. The com-



"COVID-19 and the global economic situation has directly affected business expectations [for] all projects."

Manuel Olivares Blázquez, Managing Director, FCC Construcción



THE TOP 20 NON-U.S. FIRMS IN INTERNATIONAL CONSTRUCTION MANAGEMENT AND PROGRAM MANAGEMENT FEES

RANK	FIRM	AGENCY CM FEES (\$ MIL)	PROGRAM MGMT. FEE (\$ MIL)	TOTAL CM / PM (\$ MIL)
1	WSP GLOBAL INC., Montreal, Canada	725.6	878.4	1,604.0
2	SNC-LAVALIN INC., Montreal, Canada	555.7	324.5	880.2
3	WOOD , Aberdeen, U.K.	764.9	0.0	764.9
4	DREES & SOMMER, Stuttgart, Germany	147.3	285.9	433.2
5	WORLEY LTD., North Sydney, Australia	233.0	189.7	422.7
6	DAR GROUP, Dubai, U.A.E.	341.0	54.6	395.6
7	LENDLEASE, Barangaroo, Australia	312.0	0.0	312.0
8	GRUPO ACS/HOCHTIEF, Madrid, Spain	163.0	9.0	172.0
9	SKANSKA AB, Stockholm, Sweden	134.2	28.1	162.3
10	STANTEC INC., Edmonton, Canada	86.1	62.0	148.1
11	EHAF CONSULTING ENGINEERS, Cairo, Egypt	102.7	0.0	102.7
12	KEO INTERNATIONAL CONSULTANTS, Kuwait City, Kuwait	67.7	27.2	94.9
13	KAJIMA CORP., Tokyo, Japan	64.7	0.0	64.7
14	ARUP GROUP LTD., London, U.K.	54.1	0.0	54.1
15	HANMI GLOBAL CO. LTD., Seoul, South Korea	28.7	19.7	48.4
16	ASSYSTEM, Courbevoie, France	36.0	10.0	46.0
17	MEINHARDT GROUP INTERNATIONAL, Melbourne, Australia	20.7	18.2	38.9
18	BILFINGER TEBODIN, The Hague, Netherlands	34.4	0.0	34.4
19	CHINA RAILWAY DESIGN CORP., Tianjin, China	0.0	34.1	34.1
20	PM GROUP, Dublin, Ireland	34.0	0.0	34.0

* BASED ON FEES FOR MANAGEMENT SERVICES PROVIDED ON A FEE-ONLY BASIS FOR PROJECTS OUTSIDE THE FIRM'S HOME COUNTRY

THE TOP 20 NON-U.S. FIRMS IN TOTAL GLOBAL CONSTRUCTION MANAGEMENT AND PROGRAM MANAGEMENT FEES*

RANK	FIRM	AGENCY CM FEES (\$ MIL)	PROGRAM MGMT. FEE (\$ MIL)	TOTAL CM / PM (\$ MIL)
1	WSP GLOBAL INC., Montreal, Canada	761.4	929.1	1,690.6
2	LENDLEASE, Barangaroo, Australia	992.0	0.0	992.0
3	SNC-LAVALIN INC., Montreal, Canada	591.4	362.4	953.8
4	WOOD, Aberdeen, U.K.	764.9	0.0	764.9
5	DREES & SOMMER, Stuttgart, Germany	147.3	285.9	433.2
6	WORLEY LTD., North Sydney, Australia	233.1	189.7	422.8
†6A	DAR GROUP, Dubai, U.A.E.	341.0	54.6	395.6
7	STANTEC INC., Edmonton, Canada	118.2	72.0	190.2
8	HANMI GLOBAL CO. LTD., Seoul, South Korea	144.4	27.6	171.9
9	SKANSKA AB, Stockholm, Sweden	134.2	28.1	162.3
10	EHAF CONSULTING ENGINEERS, Cairo, Egypt	149.8	0.0	149.8
11	INGENIERIA Y ECONOMIA DEL TRANSPORTE SA (INECO), Madrid, Spain	136.2	0.0	136.2
12	PM GROUP, Dublin, Ireland	103.6	0.0	103.6
13	NATIONAL ENGINEERING SERVICES (NESPAK), Lahore, Pakistan	60.6	37.6	98.3
14	KEO INTERNATIONAL CONSULTANTS, Kuwait City, Kuwait	69.3	29.0	98.2
15	ASSYSTEM, Courbevoie, France	48.0	48.0	96.0
16	ARUP GROUP LTD., London, U.K.	93.5	0.0	93.5
17	SABBOUR CONSULTING, Cairo, Egypt	89.3	0.0	89.3
18	HEERIM ARCHITECTS & PLANNERS CO. LTD., Seoul, South Korea	71.4	0.0	71.4
19	GHD, St. Leonards, Australia	70.4	0.0	70.4
20	KAJIMA CORP., Tokyo, Japan	64.7	0.0	64.7

* BASED ON FEES FOR MANAGEMENT SERVICES PROVIDED ON A FEE-ONLY BASIS FOR ALL PROJECTS, DOMESTIC AND INTERNATIONAL † FIRM EXCLUDED ON THE ORIGINAL LIST DUE TO DATA ERROR. pany is anticipating major project opportunities in North America, Europe and the Middle East. Blázquez explains that secure project financing and room for FCC to add value to a project are the main components for the company to enter a market. Understanding a country's market at a local level "will determine the success of the company in the country and in the international market," he says.

To connect the company to various assets around the world, FCC Construcción is developing what it calls a "BIM Digital Construction Implementation Plan" that will provide continuity to technical-economic control tools throughout a project's life cycle.

TAV Construction, headquartered in Istanbul, Turkey, is following a similar approach with its projects in the Gulf Cooperation Council (GCC) region. "Our motto is 'connectivity is productivity," says company Chairman Mustafa Sani Sener. "We use state-of-theart project management tools, building information modeling technology, online project management and collaboration software to increase the level of this coordination and integration."

Through its work on airport projects in the GCC region, TAV has been able to expand company capacity in the international contracting market and build relationships, says Sener.

"One of my criteria for defining a successful project is that the project brings repeat business," says Sener. He adds that TAV has secured multibillion-dollar contracts at five airports in six GCC countries, including Qatar, Bahrain, Oman, UAE and Saudi Arabia.

Despite the construction industry being "very traditional and resistant to change," says Sener, "emerging technologies have promising applications in projects because they can help a lot in reducing costs and increasing safety."

The experience, professionalism and flexibility of COMSA Corporación's teams have helped the company overcome market challenges, says Guillermo Loren, CEO of infrastructure, engineering and services. The company is working on projects in Denmark, Sweden, Croatia, Brazil, Mexico and Spain, where it is headquartered.

"The management of international contracts, the need to bring the best of our teams—technical, human and material—and the adaptation to the environment have been incorporated into our business culture," Loren says.

He emphasizes that this strategy has allowed the company to "adapt in all the environments and countries where we operate ... always relying on knowledge of the local market and the customs relevant to each country."

Wastewater Treatment Construction

Spain's FCC Leads Expanded Clean Water Access in Giza



FCC SA (No. 34) leads the consortium delivering the \$320-million expansion of the Abou Rawash wastewater treatment facility in Giza, Egypt. The project is set to enlarge plant capacity to 1.6 million cu meters from 1.2 million cu meters treated daily, and add biological treatment, in providing service to six million people. This is FCC's third major project in Egypt, one of which, the New Cairo Wastewater Treatment plant, was also the first public-private partnership in the country. The contract includes a three-year operation and maintenance period.

New international contracts for the Top 250 are up 5.14%, rising to \$547.2 billion from \$520.4 billion in 2020. Backlogs are also up, with 50.2% of firms reporting an increase on this year's survey. That number was 43.9% last year. Also, 27.5% of firms chose to decrease their international office staffing this year. This is a marked change from last year, when 41.7% reported a decrease.

Despite turmoil in Ukraine, "we are growing revenue and have a solid order backlog," says Anders Danielsson, president and CEO of Sweden's Skanska A.B., ranked No. 8. "We have been able to manage the supply chain disruption and cost increases."

In this year's second quarter, construction operations "continued to deliver strong results [with] residential development maintaining the profitability level," says Danielsson. He notes a high level of activity with good margins in commercial real estate.

Skanska's backlog over 17 months of production is

particularly strong in Sweden but "somewhat lower in [other parts of] Europe," says Danielsson. "That's not a surprise since we have been more impacted by the war in Ukraine, especially in Central Europe. We have been very careful and selective when we bid for new projects." In the U.S., Danielsson says the company is "quite comfortable" with 19 months of production backlog secured.

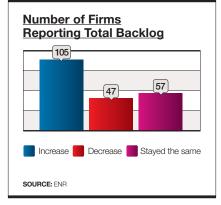
In this year's second quarter, Skanska reported a \$137-million operating profit on nearly \$3.9 billion of construction sales. Construction's 3.4% operating margin in the second quarter was fractionally lower than last year's on a like-for-like basis.

Generally, Danielsson is dissatisfied with margins in the Nordics and demands more from the Swedish business where "we have an action plan in place," he says. U.S. construction margins are "back on track [and] performing at a high level," he adds.

For the next 12 months, Danielsson foresees stable







Only includes data from reporting Top 250 firms.

non-residential construction demand in Sweden, Norway and the U.S. The outlook in Finland and Central Europe "is a bit weaker." The civil market is overall stable in Europe and "strong in the U.S.," he adds.

Spain's Acciona Construccion S.A. reported a record infrastructure backlog and an overall 35.6% rise in net profit to \$207 million in this year's first six months over the same period in 2021. Also, infrastructure business sales were up 20.6%, generating an 18.8% rise in gross profits.

In a major win, an Acciona consortium this month secured a 20-year, \$1.3-billion loan from Brazil's National Bank for Economic and Social Development to partly finance the continuing construction of Line 6 on the São Paulo metro.

The consortium, Concessionária Linha Universidade, has a \$3.5-billion design-build-maintain-operate contract for the 15.3-km, single-tunnel subway. With a 47% stake, Acciona leads the consortium. It took over the project in late 2020 after the original consortium quit having completed around 10% of the work.

"There is no doubt that the market environment is complicated," says Pietro Salini, CEO of Italy's Webuild S.p.A. But "the overall market is strong," he adds. So far, sales for the company this year rose 24% to \$4 billion, while earnings before interest, taxes, depreciation and amortization grew by 33% to \$259 million.

In six months, Webuild secured or became preferred bidder for \$8.3 billion in contracts, beating the whole year's target, says Salini. That work was achieved abroad, but Salini anticipates bidding for \$13.4 billion of Italian contracts under the country's national plan for recovery and resilience (PNRR) during this year.

Despite the Italian government's collapse in July, "we are confident the PNRR will go ahead," adds Salini. "It is a unique opportunity for Italy, a once-in-a-lifetime chance that nobody wants to let pass."

Meanwhile, foreign contracts generated more than 70% of Webuild sales in this year's first half. In North America, its largest foreign market, accounting for 21% of sales, Webuild operates through subsidiary Lane Construction Corp.

Australia, a newer and growing market for Webuild, generated 14% of sales, due largely to work on the 2,000-MW pumped storage project in the Snowy Mountains of New South Wales. In Europe, outside Italy, "France remains a high potential market," despite tough local competition, says Salini.

Germany-based, Spanish-owned Hochtief A.G. this year grew its interest in Asia-Pacific and in particularly



"Every location brings unique challenges that need attention and careful management."

Ailie MacAdam, Mining and Metals Business President, Bechtel

expansive Australia by acquiring roughly 20% of CIMIC Group Ltd. for \$971 million. Through CIMIC, Hochtief made nearly one-third of last year's \$22-billion group sales in Asia-Pacific, second only to the 65% attributed to the Americas. Germany accounted for just 4%, while the rest of Europe contributed 2%.

Formerly known as Leighton Holdings, CIMIC comprises various construction firms including CPB Contractors and Leighton Asia. Operating in around 20 countries, but mainly in Australia, CIMIC re-

Comparing the Past **Decade's International Contractor Revenue** (in \$ billions)



\$511.1

\$544.0















\$487.3

\$473.1

\$420.4

\$397.9

SOURCE: ENF

corded \$6.9 billion sales last vear.

Because of its global spread and de-risked order book, executives believe the group to be resilient in the face of inflation and supply-chain challenges.

Planning Ahead

As the global contracting market continues to lurch forward in its recovery and public agencies roll out more infrastructure projects, "every location brings unique challenges that need attention and careful management" from contractors, says Ailie MacAdam, president of Bechtel's global mining and metals business. Ranked No. 19 this year, the company works across all seven continents.

MacAdam shares that Bechtel recently launched a manufacturing and technology business to meet an expected need from customers in sectors such as semiconductors, electric vehicles, synthetic materials and data centers.

"The business addresses the growing demands for engineering, procurement and construction services needed to help our customers deliver the next generation of manufacturingwhich is consistent with our approach to adapt and turn the company to where we see emerging challenges and demand," she says.

Ferrovial's new energy infrastructure and mobility business unit was created to promote and develop new sustainable business opportunities as owners prioritize emissions reduction goals and the clean energy transition.

"Currently, the main assets of this business line are electric vehicles, transmission lines and a photovoltaic plant," says CEO Ignacio Gastón. "Despite the unpredictability of the issues that can condition the evolution of the unit, we have the certainty to keep working on electrification and sustainable mobility, especially in cities."

Cultural/Worship Sembol's Grand Mosque



Sembol (No. 111) has nearly finished construction on the Grand Mosque in Nur-Sultan, Kazakhstan. Set to be one of the largest mosques in Central Asia, it will have an enclosed area of 68,060 sq meters and accommodate up to 30,000 worshippers. The structure will feature 73 domes, including an 83-m-high main dome.

Nehal Salah, strategic planning and sustainability manager at Egyptian Maintenance Co., says the company's focus has been on cost optimization and resource allocation, "keeping up the development of our human capital and coping dynamically with the updated techniques and solutions," says Salah, adding that there is "a different nature" for each market.

"Adding value to our clients and gaining their satisfaction and loyalty by doing our best to deliver on time in the safest manner with the highest quality standards, we manage to work professionally and



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CONTRACTOR NATIONALITY	# 0F FIRMS	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	
AMERICAN	41	24185	6.1	1239.6	2.6	2330.2	3.1	1088	4.7	1111.8	2.4	3644.8	3.2	NA	NA	9071.7	48.3	5698.9	25.9	
AUSTRALIAN	3	4110.9	1	50.2	0.1	117	0.2	0	0	17.5	0	1149.9	1	2211.6	4.3	541.4	2.9	23.4	0.1	
CANADIAN	4	1820.2	0.5	155.5	0.3	107.6	0.1	0	0	98.2	0.2	208.3	0.2	1172.8	2.3	NA	NA	77.8	0.4	
CHINESE	79	112945.4	28.4	19437.5	40	41265.8	55.3	5939.4	25.8	27742.1	59.3	11506.2	10.2	1675.2	3.3	337.9	1.8	5041.3	22.9	
EUROPEAN	41	181507.8	45.6	8447.8	17.4	10389.2	13.9	14826.1	64.3	9473.5	20.3	83608.4	73.9	38030.9	74.5	7254.4	38.6	9477.5	43.1	
BRITISH	1	2583.9	0.6	275.7	0.6	416.2	0.6	233.8	1	36.5	0.1	470	0.4	1019.3	2	78.3	0.4	54.2	0.2	
DUTCH	3	8970.5	2.3	359.9	0.7	863	1.2	202.6	0.9	159.1	0.3	7032.9	6.2	129.2	0.3	81.1	0.4	142.6	0.6	
FRENCH	3	50431	12.7	291	0.6	2106	2.8	3289	14.3	3664	7.8	29667	26.2	4847	9.5	4738	25.2	1829	8.3	
GERMAN	3	6444	1.6	499.7	1	2224.7	3	0.1	0	87.9	0.2	2624.5	2.3	691.9	1.4	36.3	0.2	278.9	1.3	
ITALIAN	13	22240.7	5.6	4370.6	9	2320.1	3.1	1219.7	5.3	3714.3	7.9	5635.6	5	2468.7	4.8	1018.8	5.4	1493	6.8	
SPANISH	8	51779.9	13	524.1	1.1	1326.2	1.8	9207.8	40	85.5	0.2	13087.7	11.6	22378.6	43.9	1163	6.2	4007	18.2	
OTHER EUROPEAN	10	39057.8	9.8	2126.8	4.4	1133	1.5	673.1	2.9	1726.2	3.7	25090.7	22.2	6496.2	12.7	138.9	0.7	1672.8	7.6	
INDIAN	5	6011.8	1.5	4154.3	8.6	730.1	1	0	0	852	1.8	78	0.1	178	0.3	3.9	0	15.4	0.1	
JAPANESE	11	16528.4	4.2	1279.9	2.6	6768.9	9.1	866.6	3.8	705.2	1.5	685.1	0.6	4765.8	9.3	1429.1	7.6	27.8	0.1	
KOREAN	12	22728.5	5.7	6589.5	13.6	9370.5	12.6	287.7	1.2	791.2	1.7	3245.1	2.9	957.9	1.9	157.4	0.8	1329.2	6	
TURKISH	42	20435.4	5.1	5554.4	11.4	2472.6	3.3	32.4	0.1	2980.7	6.4	8782.5	7.8	392.4	0.8	0	0	220.3	1	
ALL OTHERS	12	7578.8	1.9	1628.8	3.4	1036.4	1.4	0	0	3005.4	6.4	188.2	0.2	1638.1	3.2	0	0	82	0.4	
ALL FIRMS	250	397852.2		48537.5		74588.3		23040.2		46777.6		113096.5		51022.7		18795.8		21993.6		

smoothly in domestic and international markets," she points out.

For India-based Larsen & Toubro, "strong project risk management systems" have enabled the company to do well over time, says S. N. Subrahmanyan, CEO and managing director. The company's digitalization initiatives have improved its efficiency and productivity, he says, and it is also working on a multiyear cyber security assurance framework that will uniformly ramp up cyber security controls across all of its business units.

"Our previous digital efforts helped us maintain continuity of operations," Subrahmanyan explains. "Digital initiatives toward smart manufacturing have ensured real-time safety and enhanced productivity, global quality, on-time delivery and unique customer experience in the supply of complex engineered-toorder, high-technology equipment to varied industries."

The company also has boosted its deployment of high-tech tools such as IoT, drones, BIM, the Cloud, augmented reality, virtual reality, analytics and artificial intelligence, according to Subrahmanyan. "Overall, digitalization is an ongoing journey, and all possibilities will be explored and implemented in the future, too," he says. •

How to Read the Tables

Companies are ranked according to construction revenue generated outside of each company's home country in 2021 in U.S. \$ millions. Firms not ranked last year are designated **. Some markets may not add up to 100% due to omission of "other" miscellaneous market category and rounding. NA=Not available. †=Includes revenue of subsidiaries, the names of which now are available through www.ENR.com.

Figures include prime contracts, shares of joint ventures, subcontracts, design-construct contracts and construction

management-at-risk contracts when a firm's risks are similar to those of a general contractor. Figures also include the value of installed equipment when a firm has prime responsibility for specifying and procuring it within the scope of a construction contract.

General Building includes commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.

Manufacturing comprises auto, electronic assembly, textile plants, etc.

Power comprises thermal and hydroelectric power plants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.

Water Supply includes dams, reservoirs, transmission pipelines, distribution mains, irrigation canals, desalination and drinking-water treatment plants, water pumping stations, etc.

Sewerage / Solid Waste includes sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.

Industrial Process comprises pulp and paper mills, steel mills, nonferrous metal

refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.

Petroleum includes refineries, petrochemical plants, offshore facilities, pipelines, etc.

Transportation includes airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.

Hazardous Waste includes chemical, nuclear waste treatment, asbestos and lead abatement, etc.

Telecommunications comprises transmission lines, cabling, towers and antennae, data centers, etc.







)21	FIRM	2021 REVE	NUE \$ MIL.	2021 NEW CONTRACTS \$ MIL	GENERAL S.	MANUFACTU	POWER	WATER SIDE	SEWER/W.	MOUS.	TRANSPORT	HAZARDOUS	TELECOM
1	1	GRUPO ACS/HOCHTIEF, Madrid, Spain [†]	32,745.2		40,978.9	38	1	2	2	1	4	33	0	7
	3	VINCI, Nanterre, France†		36,275.4 59,135.0		6	0	21	1	0	4	45	1	11
	3 4		27,410.0		50,106.0	14	9	0	1	2	0	73	0	0
3	4 5	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD., Beijing, China [†]	-	123,706.4			2	7	0	0	-		0	
+	5	BOUYGUES, Paris, France [†]	17,367.0	33,024.0 18,267.6	30,058.0	24 31	0	1	4	2	5	60 56	0	0
6	6	STRABAG SE, Vienna, Austria [†]	15,216.0		22,755.2		-						-	
	0	POWER CONSTRUCTION CORP. OF CHINA, Beijing, China†	13,703.2	79,884.2	155,876.6	4	0	68	4	1	0	22	0	0
	9	CHINA STATE CONSTRUCTION ENGINEERING CORP. LTD., Beijing, China [†]		241,813.2	· ·	74	3	2	1	0	2	15	0	0
	8	SKANSKA AB, Stockholm, Sweden	11,347.9	14,679.3	17,900.0	45	4	3	1	1	3	39	0	2
	10	FERROVIAL, Madrid, Spain	9,650.4	10,888.2	7,113.8	22	0	4	3	6	0	63	0	0
· •	11	CHINA RAILWAY CONSTRUCTION CORP. LTD., Beijing, China†	-	159,837.0	436,994.0	17	0	2	3	0	0	75	0	0
· •	13	CHINA RAILWAY GROUP LTD., Beijing, China [†]		166,360.1	423,052.0	11	0	0	1	1	3	75	0	0
· •	14	SAIPEM SPA, San Donato Milanese, Italy [†]	7,062.0	7,332.0	8,028.0	0	0	8	0	0	89	3	0	0
	16	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea	5,759.4	16,108.4	NA	19	8	15	1	0	47	10	0	0
	15	EIFFAGE, Velizy-Villacoublay, France [⊤]	5,654.0	18,079.0	18,250.0	28	8	23	4	1	8	28	1	1
	12	FLUOR, Irving, Texas, U.S.A.T	5,534.7	8,810.2	8,752.5	6	0	1	0	0	86	2	0	4
	18	WEBUILD SPA, Milan, Italy	5,386.5	7,913.1	12,764.4	8	0	1	25	9	0	52	0	1
+ +	21	CHINA ENERGY ENGINEERING CORP. LTD., Beijing, China [†]	5,365.1	35,297.3	128,991.2	2	0	71	10	0	9	6	0	1
÷ + + + + + + + + + + + + + + + + + + +	17	ROYAL BAM GROUP NV, Bunnik, Netherlands [†]	5,324.0	8,666.0	NA	0	0	0	0	0	0	0	0	0
· •	24	BECHTEL, Reston, Va., U.S.A. [†]	4,879.0	12,953.0	4,832.0	0	0	0	2	0	57	41	0	0
· •	19	CHINA NATIONAL CHEMICAL ENG'G GROUP CORP. LTD., Beijing, China	4,861.3	23,570.5	54,356.6	2	0	3	0	0	91	3	0	0
21 2	22	EXYTE GMBH, Stuttgart, Germany [†]	4,689.2	5,218.1	9,204.6	1	90	0	0	0	6	0	0	3
	30	SAMSUNG ENGINEERING CO. LTD., Seoul, South Korea [†]	3,997.5	6,209.5	6,154.8	0	17	-2	0	3	81	0	0	0
	23	KAJIMA CORP., Tokyo, Japan [†]	3,963.9	14,676.1	15,827.3	75	12	0	1	1	5	1	0	2
24 2	28	RENAISSANCE CONSTRUCTION, Ankara, Turkey [†]	3,735.8	4,272.2	6,321.6	38	1	16	1	0	24	19	0	0
25 2	25	LARSEN & TOUBRO LTD., Mumbai, Maharashtra, India [†]	3,682.8	15,107.6	21,440.7	6	6	38	3	1	38	7	0	0
	**	PCL CONSTRUCTION, Denver, Colo., U.S.A.†	3,595.0	6,046.3	8,581.9	67	0	17	0	1	7	7	0	0
27 2	29	PORR AG, Vienna, Austria	3,515.8	6,528.8	7,312.0	45	0	0	0	0	0	55	0	0
	35	CHINA NATIONAL MACHINERY INDUSTRY CORP., Beijing, China	3,432.4	9,592.7	14,404.4	8	3	53	9	0	6	10	0	1
29 3	32	ORASCOM CONSTRUCTION PLC, Dubai, U.A.E.†	3,337.7	3,366.0	3,562.4	48	0	2	7	3	3	32	0	4
30 3	33	CHINA PETROLEUM ENGINEERING CO. LTD., Beijing, China [†]	3,312.9	12,045.5	14,330.0	0	0	0	2	0	98	0	0	0
31 3	34	SAMSUNG C&T CORP., Seoul, South Korea [†]	3,293.0	9,491.0	11,258.0	10	14	31	7	0	4	35	0	0
32 2	26	SACYR, Madrid, Spain [†]	3,250.7	4,879.9	3,376.0	7	0	2	5	1	2	82	0	0
	31	OBAYASHI CORP., Tokyo, Japan [†]	3,187.0	14,728.0	16,756.0	14	0	1	11	8	0	57	0	0
34 3	36	FCC SA, Madrid, Spain [†]	3,075.6	7,542.4	1,912.6	4	0	0	13	52	0	22	0	0
35 4	41	MAIRE TECNIMONT SPA, Milan, Italy [†]	2,816.8	2,921.1	7,608.2	0	0	0	0	0	96	0	0	0
36 3	38	HYUNDAI ENGINEERING CO. LTD., Seoul, South Korea	2,804.2	6,427.0	11,422.4	3	21	10	1	0	64	1	0	0
37 4	42	JGC HOLDINGS CORP., Yokohama, Japan [†]	2,662.0	3,694.0	3,078.0	1	0	0	0	0	99	0	0	0
38 3	37	WOOD, Aberdeen, Scotland, U.K.	2,583.9	3,154.7	NA	0	0	23	3	0	74	0	0	0
39 4	44	ROYAL BOSKALIS WESTMINSTER NV, Papendrecht, Netherlands [†]	2,403.0	2,957.0	3,057.0	0	0	25	0	0	30	19	0	0
40 5	51	SHANGHAI ELECTRIC GROUP CO. LTD., Shanghai, China	2,366.9	2,366.9	58.0	0	0	100	0	0	0	0	0	0
41	**	MOTA-ENGIL, Porto, Portugal [†]	2,361.0	3,062.0	NA	0	0	10	6	13	6	65	0	0
42 3	39	LENDLEASE, Barangaroo, NSW, Australia [†]	2,334.0	4,888.0	6,576.0	96	1	0	0	0	0	0	0	3
43	40	OHLA, Madrid, Spain [†]	2,277.0	2,826.0	3,605.2	11	2	3	6	2	0	74	0	0
44 6	60	SINOMA INTERNATIONAL ENGINEERING CO. LTD., Beijing, China [†]	2,057.5	5,573.0	7,902.3	12	73	1	0	0	3	2	0	0
	48	BESIX, Brussels, Belgium [†]	2,026.1	3,504.7	4,172.9	68	0	4	0	5	0	23	0	0
46	45	DANIELI & C. O.M. SPA, Buttrio, Italy	2,005.0	2,133.0	2,321.0	0	0	0	0	0	100	0	0	0
-	53	CHINA METALLURGICAL GROUP CORP., Beijing, China [†]	1,988.4	75,003.3	178,546.5	29	1	8	0	1	48	10	0	0
	43	JAN DE NUL GROUP (SOFIDRA SA), Capellen, Luxembourg [†]	1,961.0	1,966.0	5,173.0	14	0	0	0	2	5	11	0	0
	62	SK ECOPLANT, Seoul, South Korea [†]	1,849.3	6,529.6	4,391.5	0	39	0	0	0	50	10	0	0
÷ †	56	LIMAK INSAAT SANAYI VE TICARET AS, Ankara, Turkey	1,840.0	3,170.0	2,100.0	17	0	0	6	0	0	77	0	0

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RA			2021 REVE	NUE \$ MIL.	2021 NEW CONTRACTS	GENERAL	MANUFACTION	POWER	WATERSIME	SEWER/	WASTE NUS. / F.	TRANSPOR	HAZARDONIO	TELECOM
2022	2021	FIRM	INT'L	TOTAL	\$ MIL	/ &	Ž	1 20	/ 🖄	/ &	/ %	/ E	/ ¥	/ W
51	59	KIEWIT CORP., Omaha, Neb., U.S.A.†	1,753.0	10,679.3	2,717.7	0	0	12	3	0	57	23	0	0
52	54	SHAPOORJI PALLONJI & CO. PRIVATE LTD., Mumbai, India	1,751.8	3,898.0	2,525.4	70	0	14	0	0	0	16	0	0
53	47	CONSOLIDATED CONTRACTORS GROUP, Athens, Greece	1,704.7	1,704.7	NA	22	0	1	1	1	40	32	0	0
54	46	WORLEY LTD., North Sydney, NSW, Australia	1,675.8	1,675.8	2,356.0	0	0	3	0	0	97	0	0	0
55	58	CHIYODA CORP., Yokohama, Japan [†]	1,580.5	2,542.0	3,398.5	0	0	0	0	0	100	0	0	0
56	50	GS ENGINEERING & CONSTRUCTION, Seoul, South Korea [†]	1,569.5	7,693.9	11,433.1	23	10	1	18	0	27	20	0	0
57	52	DAEWOO ENGINEERING AND CONSTRUCTION CO. LTD., Seoul, South Korea	1,467.9	7,326.2	9,348.8	21	0	1	1	0	38	38	0	0
58	68	YAPI MERKEZI INSAAT VE SANAYI AS, Istanbul, Turkey [†]	1,376.0	1,571.3	2,842.9	0	0	0	0	4	0	96	0	0
59	70	ENKA INSAAT VE SANAYI AS, Istanbul, Turkey	1,366.6	1,568.5	2,232.8	26	1	37	0	0	15	21	0	0
60	69	CTCI CORP., Taipei, Taiwan [†]	1,323.8	2,336.8	4,056.9	0	24	10	0	0	63	1	0	0
61	64	VAN OORD NV, Rotterdam, Netherlands [†]	1,243.5	1,713.8	NA	0	0	18	0	0	16	66	0	0
62	57	ANT YAPI INDUSTRY & TRADE INC., Istanbul, Turkey	1,179.0	1,191.0	755.0	84	0	0	0	0	6	10	0	0
63	71	TAKENAKA CORP., Osaka, Japan [†]	1,069.0	10,019.0	10,443.0	13	61	0	0	0	0	26	0	0
64	**	GRAHAM, Calgary, Alberta., Canada [†]	1,057.0	3,071.0	1,501.0	71	0	0	0	9	0	20	0	0
65	66	PENTA-OCEAN CONSTRUCTION CO. LTD., Bunkyo-ku, Japan [†]	1,043.7	3,754.8	3,243.1	39	2	0	2	11	0	46	0	0
66	76	ED. ZUBLIN AG, Stuttgart, Germany	1,035.2	4,731.4	NA	32	0	0	0	13	1	4	0	0
67	72	CHINA JIANGXI INT'L ECON. AND TECH. COOP. CO. LTD., Nanchang, China	1,029.1	1,106.2	1,833.2	42	0	16	14	0	5	24	0	0
68	75	ZHONGMEI ENGINEERING GROUP LTD., Nanchang, China	999.3	999.3	1,051.8	1	0	0	53	0	0	46	0	0
69	84	ZHEJIANG CONSTRUCTION INVESTMENT GROUP CO. LTD., Hangzhou, China	998.0	15,491.1	21,313.7	91	0	0	0	0	0	1	0	8
70	79	ITINERA SPA, Tortona, Italy	971.1	1,455.5	2,157.3	18	0	0	0	0	0	80	0	0
71	82	TOYO ENGINEERING CORP., Narashino-shi, Chiba, Japan [†]	938.7	1,658.3	2,242.2	0	0	8	0	0	86	0	0	0
72	81	NORINCO INTERNATIONAL COOPERATION LTD., Beijing, China [†]	916.3	961.7	1,232.0	1	3	24	0	0	4	7	0	0
73	104	SICIM SPA, Busseto, Italy	865.4	868.6	NA	0	0	0	2	0	98	0	0	0
74	73	CHINA ELECTRIC POWER EQUIPMENT AND TECH. CO. LTD., Beijing, China	844.0	844.0	1,570.5	0	0	100	0	0	0	0	0	0
75	90	SHANDONG HI-SPEED GROUP CO. LTD., Jinan, China [†]	839.8	3,514.0	16,486.3	53	0	0	0	0	7	40	0	0
76	80	TEKFEN CONSTRUCTION AND INSTALLATION CO. INC., Istanbul, Turkey [†]	793.0	890.0	699.0	7	0	70	0	0	0	22	0	0
77	87	SHIMIZU CORP., Tokyo, Japan [†]	776.2	10,572.3	12,624.7	29	21	6	0	0	15	26	0	0
78	55	CHINA ZHONGYUAN ENGINEERING CORP., Beijing, China	766.7	766.7	NA	0	0	100	0	0	0	0	0	0
79	95	BL HARBERT INTERNATIONAL, Birmingham, Ala., U.S.A.	755.0	1,202.4	877.4	100	0	0	0	0	0	0	0	0
80	63	CITIC CONSTRUCTION CO. LTD., Beijing, China	750.7	3,422.3	7,517.3	9	0	7	1	0	54	29	0	0
81	96	POSCO ENGINEERING & CONSTRUCTION, Pohang-si, South Korea	749.5	6,242.6	9,795.2	4	1	40	2	7	38	7	0	0
82	92	ONUR TAAHHUT TASIMACILIK INSAAT TIC. VE SANAYI AS, Ankara, Turkey	749.3	844.0	622.1	0	0	0	0	0	0	100	0	0
83	91	PER AARSLEFF HOLDING A/S, Viby, Denmark†	724.1	2,291.8	2,223.9	1	56	1	0	15	0	26	0	0
84	98	BAUER AG, Schrobenhausen, Bavaria, Germany [†]	719.6	1,112.8	1,112.8	29	3	18	9	3	11	23	0	4
85	78	HARBIN ELECTRIC INTERNATIONAL CO. LTD., Harbin, China	716.5	716.5	1,310.2	0	0	100	0	0	0	0	0	0
86	85	ATLAS GROUP, Richmond, Texas, U.S.A.†	716.0	749.0	602.0	100	0	0	0	0	0	0	0	0
87	94	QINGJIAN GROUP CO. LTD., Qingdao, Shandong, China [†]	708.4	10,540.2	12,415.7	91	0	1	3	0	0	3	0	2
88	97	IMPRESA PIZZAROTTI & C. SPA, Parma, Italy	696.5	1,299.3	1,591.3	51	0	0	0	0	0	49	0	0
89	74	BONATTI GROUP, Parma, Italy [†]	684.0	776.0	693.0	0	0	0	0	0	100	0	0	0
90	86	SINOPEC ENGINEERING (GROUP) CO. LTD., Beijing, China [†]	684.0	8,917.8	9,788.5	0	0	0	0	0	100	0	0	0
91	99	CONTRACTING AND TRADING CO. (C.A.T.), Beirut, Lebanon†	679.0	680.0	400.0	0	0	0	2	0	82	16	0	0
92	93	SHANGHAI CONSTRUCTION GROUP CO. LTD., Shanghai, China	674.5	59,501.5	68,589.6	73	0	0	1	12	0	14	0	0
93	115	ESTA INSAAT SANAYI LOJISTIK VE DIS TICARET AS, Istanbul, Turkey	670.2	670.2	NA	81	0	0	0	0	18	0	0	0
94	83	DL E&C CO. LTD., Seoul, South Korea	655.9	5,368.9	5,655.5	0	0	3	2	0	57	38	0	0
95	114	TAISEI CORP., Tokyo, Japan [†]	634.0	11,435.0	11,970.0	31	0	0	0	0	0	45	0	0
96	103	ALBERICI-FLINTCO, St. Louis, Mo., U.S.A.†	626.3	2,585.9	3,203.3	1	9	0	2	4	83	0	0	0
97	100	CHINA GEO-ENGINEERING CORP., Beijing, China [†]	625.7	1,170.9	1,797.3	25	0	0	34	1	0	32	0	0
98	109	BEIJING URBAN CONSTRUCTION GROUP CO. LTD., Beijing, China [†]	625.0	29,209.1	37,461.5	23	0	0	0	0	0	77	0	0
99	65	SNC-LAVALIN INC., Montreal, Quebec, Canada	624.7	1,829.8	NA	6	0	84	1	0	5	2	0	0
100	112	STO BUILDING GROUP INC., New York, N.Y., U.S.A.†	619.0	9,510.0	11,032.0	90	0	0	0	0	0	1	0	9

RA	NK		2021 REVE	NUE S MIL.	2021 NEW CONTRACTS	GENERAL	MANUFACT	POWER	WATERSIL	SEWER/	US. / P.	TRANSPORT	HAZARDOW	TELECON
	2021	FIRM	INT'L	TOTAL	\$ MIL	(F)	1	104	Z	13/5	/ 🧣	/ £	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	
101	123	DONGFANG ELECTRIC CORP., Chengdu, China [†]	596.3	7,603.5	8,953.4	0	0	100	0	0	0	0	0	0
102	120	GHELLA SPA, Rome, Italy [†]	594.0	810.0	NA	0	0	1	0	30	0	62	0	0
103	77	THE ARAB CONTRACTORS CO. (OSMAN AHMED OSMAN), Cairo, Egypt †	592.5	2,267.3	3,500.0	7	0	56	1	0	0	36	0	0
104	113	XPCC CONSTRUCTION & ENGINEERING (GROUP) CO. LTD., Urumqi, China [†]	589.4	4,975.7	6,649.8	51	0	0	0	0	0	31	0	0
105	67	CHINA GENERAL TECHNOLOGY (GROUP) HOLDING CO. LTD., Beijing, China	516.1	4,336.1	5,654.6	0	0	63	3	0	2	24	0	9
106	105	SINOPEC ZHONGYUAN PETROLEUM ENGINEERING LTD., Puyang City, China [†]	512.4	1,724.1	1,977.4	0	0	0	0	0	100	0	0	0
107	107	JIANGSU PROVINCIAL CONSTRUCTION GROUP CO. LTD., Nanjing, China [†]	510.9	10,947.4	16,592.8	68	0	3	0	3	6	17	0	0
108	165	ALARKO CONTRACTING GROUP, Istanbul, Turkey [†]	508.7	570.0	NA	0	0	0	0	0	0	100	0	0
109	111	TBEA CO. LTD., Changji, China [†]	504.2	7,104.3	5,544.4	0	0	100	0	0	0	0	0	0
110	101	TAV CONSTRUCTION, Istanbul, Turkey	502.2	578.7	NA	32	0	0	0	0	0	68	0	0
111	133	SEMBOL ULUSLARARASI YATIRIM TARIM PEYZAJ INSAAT, Istanbul, Turkey	495.3	535.3	NA	100	0	0	0	0	0	0	0	0
112	119	YANJIAN GROUP CO. LTD., Yantai, China [†]	487.0	2,904.6	2,782.6	70	0	1	0	0	22	7	0	0
113	108	JIANGSU NANTONG SANJIAN CONSTR. GROUP CO. LTD., Haimen, China [†]	473.9	11,557.5	3,669.9	100	0	0	0	0	0	0	0	0
114	**	MAPA INSAAT VE TICARET AS, Ankara, Turkey [†]	473.2	552.1	NA	0	0	0	72	0	0	28	0	0
115	116	AFCONS INFRASTRUCTURE LTD., Mumbai, India [†]	470.3	1,500.5	2,251.2	0	0	0	5	0	0	95	0	0
116	117	BEIJING CONSTRUCTION ENGINEERING GROUP CO. LTD., Beijing, China†	467.8	14,086.4	28,812.8	76	0	0	1	5	0	19	0	0
117	157	CALIK ENERJI SANAYI VE TICARET AS, Istanbul, Turkey	461.0	461.0	NA	0	0	100	0	0	0	0	0	0
118	125	ASLAN YAPI VE TICARET AS, Ankara, Turkey	458.4	466.9	200.4	100	0	0	0	0	0	0	0	0
119	121	CHINA HENAN INT'L COOPERATION GROUP CO. LTD., Zhengzhou, China	456.4	456.4	400.9	0	0	1	7	6	0	72	0	0
120	122	GULERMAK, Ankara, Turkey [†]	455.4	637.3	596.0	0	0	0	0	0	0	100	0	0
121	135	ZHONGDING INTERNATIONAL ENGINEERING CO. LTD., Nanchang, China	452.1	452.1	82.1	87	1	0	4	8	0	0	0	0
122	106	YUNNAN CONST. AND INVEST. HOLDING GRP. CO. LTD., Kunming City, China	451.5	451.5	519.5	70	0	0	0	0	0	30	0	0
123	143	CGCOC GROUP CO. LTD., Beijing, China [†]	448.7	469.9	605.1	8	0	2	42	0	0	49	0	0
124	138	RIZZANI DE ECCHER SPA, Pozzuolo del Friuli, Italy [†]	443.7	598.9	902.6	50	10	0	0	0	0	21	0	0
125	136	KUZU GROUP, Istanbul, Turkey [†]	438.0	511.0	439.0	75	0	0	0	25	0	0	0	0
126	126	ELECTRA LTD., Ramat Gan, Israel [†]	437.5	2,807.3	3,080.1	77	0	0	8	0	0	11	0	3
127	141	DPR CONSTRUCTION, Redwood City, Calif., U.S.A.	412.4	7,491.7	9,813.5	33	1	0	0	0	5	0	0	61
128	89	CHINA INTERNATIONAL WATER & ELECTRIC CORP. (CWE), Beijing, China	411.3	411.3	433.9	9	0	77	3	2	0	9	0	0
129	102	NUROL CONSTRUCTION AND TRADING CO. INC., Istanbul, Turkey	407.6	910.2	NA	39	0	0	17	31	0	13	0	0
130	203	SUMMA TURIZM YATIRIMCILIGI AS, Ankara, Turkey [†]	391.6	391.6	NA	71	0	0	0	0	0	29	0	0
131	132	JIANGXI WATER AND HYDROPOWER CONSTR. CO. LTD., Nanchang, China [†]	387.2	687.5	507.3	8	0	29	35	0	0	27	0	0
132	118	SSANGYONG ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea [†]	381.0	1,166.0	1,953.0	66	0	0	0	0	0	34	0	0
133	134	TUTOR PERINI CORP., Sylmar, Calif., U.S.A. [†]	374.1	5,938.7	4,531.7	68	0	0	0	0	0	32	0	0
134	173	SHANXI CONSTRUCTION INVESTMENT GROUP CO. LTD., Taiyuan, China	372.9	24,741.6	43,532.5	41	0	11	7	0	18	19	0	0
135	**	HOFFMAN CONSTRUCTION, Portland, Ore., U.S.A.†	371.0	1,854.0	5,200.0	0	100	0	0	0	0	0	0	0
136	**	TREVI SPA, Cesena, Italy [†]	370.0	426.0	537.0	27	0	0	16	0	6	51	0	0
137	124	CHINA JIANGSU INT'L ECON. AND TECH. COOP. GROUP LTD., Nanjing, China	368.4	1,974.5	1,479.4	77	0	0	1	0	0	21	0	0
138	140	SUMITOMO MITSUI CONSTRUCTION CO. LTD., Chuo-ku, Japan [†]	367.3	2,483.6	2,529.4	7	5	0	1	0	5	82	0	0
139	147	SHANGHAI URBAN CONSTRUCTION (GROUP) CORP., Shanghai, China [†]	362.7	11,072.3	16,405.0	1	0	0	0	18	0	82	0	0
140	131	CADDELL CONSTRUCTION CO. (DE) LLC, Montgomery, Ala., U.S.A.	353.5	905.3	676.5	100	0	0	0	0	0	0	0	0
141	164	FORTIS CONSTRUCTION INC., Portland, Ore., U.S.A.	346.0	1,606.5	609.0	0	0	0	0	0	0	0	0	100
142	129	CHINA WU YI CO. LTD., Fuzhou, China [†]	338.6	4,408.3	7,131.1	33	0	0	0	0	0	64	0	0
143	159	CHINA NATIONAL AERO-TECHNOLOGY INT'L ENG'G CORP., Beijing, China [†]	335.5	335.5	54.2	31	0	0	2	0	0	67	0	0
144	145	ESER CONTRACTING, Ankara, Turkey	330.9	331.0	NA	72	0	0	9	0	0	19	0	0
145	161	MICHELS CORP., Brownsville, Wis., U.S.A.†	326.7	3,622.0	4,755.0	0	0	0	0	14	86	0	0	0
146	144	YUKSEL INSAAT CO. INC., Ankara, Turkey [†]	320.0	326.7	NA	27	0	0	38	0	0	35	0	0
147	178	WALBRIDGE, Detroit, Mich., U.S.A.	319.6	2,262.3	2,473.6	0	100	0	0	0	0	0	0	0
148	146	BLACK & VEATCH, Overland Park, Kan., U.S.A. [†]	315.0	1,920.0	2,158.8	0	0	79	0	0	21	0	0	1
149	139	KINDEN CORP., Chiyoda-ku, Japan [†]	305.0	4,739.0	4,984.0	5	85	0	0	0	0	0	0	0
150	128	GRUPO EMPRESARIAL SAN JOSE SA, Pontevedra, Spain [†]	293.7	1,061.8	1,731.8	92	2	0	0	0	0	5	0	0

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RA	NK		2021 REVE	NUE \$ MIL.	2021 NEW CONTRACTS	GENERAL B	MANUFACTURE	POWER	WATERSIME	SEWER/	WASTE VIS. / F.	TRANSPORE	HAZARDONIS	TELECOM
2022	2021	FIRM	INT'L	TOTAL	\$ MIL	/ ¹ / ₉	/ 💆	/ %	\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \	/ \$	/ W	Æ	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	<u> </u>
151	185	MAKYOL INSAAT SANAYI TURIZM VE TICARET AS, Istanbul, Turkey	286.0	544.0	106.0	0	0	0	0	0	0	100	0	0
152	148	SINOSTEEL EQUIPMENT & ENGINEERING CO. LTD., Beijing, China	283.3	2,455.5	4,949.7	0	0	0	0	0	100	0	0	0
153	**	MOHAMMED ABDULMOHSIN AL-KHARAFI & SONS, Kuwait City, Kuwait	278.9	543.2	718.6	10	0	0	7	34	0	34	0	0
154	172	CHINA NATIONAL COMPLETE PLANT IMP. & EXP. GROUP, Beijing, China	278.6	278.6	496.7	40	38	4	0	6	0	8	0	0
155	142	COMSA CORPORACIÓN, Barcelona, Spain†	278.0	897.0	NA	0	0	0	0	0	0	77	0	0
156	170	ICM SPA, Vicenza, Italy [†]	266.2	514.4	401.6	42	0	0	0	0	0	58	0	0
157	130	THE PETRO. PROJS. AND TECH. CONSULT. COPETROJET, New Cairo, Egypt	262.6	2,222.0	3,849.5	0	1	0	0	0	99	0	0	0
158	88	CBRE, Dallas, Texas, U.S.A.†	256.6	674.4	NA	100	0	0	0	0	0	0	0	0
159	158	ILK CONSTRUCTION, Istanbul, Turkey	254.8	254.8	NA	4	0	6	0	0	36	54	0	0
160	154	GILBANE BUILDING CO., Providence, R.I., U.S.A.	254.5	6,074.8	6,941.4	27	0	0	0	0	64	8	1	0
161	206	CENGIZ CONSTRUCTION INDUSTRY & TRADE CO. INC., Istanbul, Turkey	254.2	1,093.5	NA	0	0	0	0	0	0	100	0	0
162	137	KOLIN INSAAT TURIZM SANAYI VE TICARET AS, Ankara, Turkey	248.4	1,287.9	938.4	0	0	0	0	0	2	97	0	0
163	187	APTIM, Baton Rouge, La., U.S.A.	244.7	1,035.1	1,047.0	5	0	0	0	0	95	0	0	0
164	**	SHANDONG ELECTRIC POWER ENG'G CONSULTING, Jinan, China [†]	239.6	1,553.3	2,792.9	0	0	100	0	0	0	0	0	0
165	188	METAG GROUP, Ankara, Turkey	237.0	237.0	NA	12	0	0	13	7	0	68	0	0
166	176	LONGXIN CONSTRUCTION GROUP CO. LTD., Nantong, China [†]	230.1	5,848.0	3,430.4	100	0	0	0	0	0	0	0	0
167	169	RAILWORKS, New York, N.Y., U.S.A.	227.8	926.7	NA	0	0	0	0	0	0	100	0	0
168	162	GAP INSAAT YATIRIM VE DIS TICARET AS, Istanbul, Turkey	220.3	248.7	NA	100	0	0	0	0	0	0	0	0
169	179	ENG'G FOR THE PETROLEUM & PROCESS INDUSTRIES (ENPPI), Cairo, Egypt ^T	218.9	362.9	853.9	0	0	0	0	0	100	0	0	0
170	177	SHANDONG ZIJIAN CONSTRUCTION GROUP CO. LTD., Zibo, China	215.2	1,889.6	1,779.8	95	0	0	0	0	0	0	0	5
171	198	USTAY YAPI TAAHHUT VE TICARET AS, Istanbul, Turkey ^T	213.9	234.0	246.0	0	0	0	0	0	100	0	0	0
172	174	ANHUI CONSTRUCTION ENG'G GROUP CO. LTD., Hefei City, Anhui, China [†]	212.9	16,593.0	19,999.0	28	0	0	5	0	0	67	0	0
173	155	CHINA NONFERROUS METAL IND. FOR. ENG'G AND CONSTR., Beijing, China	212.3	222.6	1,196.8	0	0	0	21	0	79	0	0	0
174	152	SENER GRUPO DE INGENIERIA SA, Getxo, Bizkaia, Spain†	209.4	257.0	169.5	1	41	41	0	0	12	0	0	2
175	212	MBD INSAAT SANAYI VE TICARET AS, Ankara, Turkey	208.4	254.3	119.7	76	0	0	8	12	0	4	0	0
176	171	SHENYANG YUANDA ALUMINUM INDUS. ENG'G CO. LTD., Shenyang, China	208.4	424.6	608.4	93	0	0	0	0	0	7	0	0
177	163	POLAT YOL YAPI SAN. VE TIC. AS, Istanbul, Turkey	207.7	274.9	282.7	0	0	0	0	0	0	100	0	0
178	168	DEKINSAN GRUP INSAAT AS, Ankara, Turkey	207.7	223.9	379.2	100	0	0	0	0	0	0	0	0
179	104	SHAANXI CONSTRUCTION ENG'G HOLDING GROUP CO. LTD., Xi'an, China	198.4	28,347.0	57,401.0	38	0	0	18	0	23	21	0	0
180 181	194 175	JIANGXI CONSTRUCTION ENG'G (GROUP) CORP. LTD., Nanchang, China CHANDONG HI SPEED DE HAN CRD CO. LTD. Deshou City Shordong China	195.9	8,540.6	10,108.4	14 49	8	11	0	0	0	86 32	0	0
182	180	SHANDONG HI-SPEED DEJIAN GRP. CO. LTD., Dezhou City, Shandong, China	194.2	1,792.1	1,550.3		0	50	0	0	3	23	0	0
183	207	HUNAN CONSTRUCTION ENGINEERING GROUP CO. LTD., Changsha, ChinaT	177.4 172.9	17,375.1	19,267.7	25 0	0	0	0	0	90	10	0	0
101	100	GREENLAND INFRA. CONSTR. GROUP CO. LTD., Shanghai, Shanghai, China [†] HUNAN ROAD & BRIDGE CONSTR. GROUP CO. LTD., Changsha, China [†]		54,395.4	95,937.3	0	0	0	0	0	0		0	0
184 185	192 156	PARSONS CORP., Centreville, Va., U.S.A.†	172.9 171.2	2,548.1 554.1	2,949.6 NA	45	0	0	0	0	0	100 55	0	0
186	160	MWH, Broomfield, Colo., U.S.A.†	161.7	598.0	432.3	0	0	0	55	45	0	0	0	0
187	196	HASKELL, Jacksonville, Fla., U.S.A.†	159.2	1,353.0	1,881.7	0	3	0	0	0	97	0	0	0
188	218	SOUTHLAND HOLDINGS LLC, Grapevine, Texas, U.S.A.†	159.2	1,279.0	1,380.0	0	0	0	0	57	0	42	0	0
189	167	XIAN ELECTRIC ENGINEERING CO. LTD., Xi'an, Shaannxi, China	155.9	1,279.0	1,300.0 NA	0	0	100	0	0	0	0	0	0
190	227	VELESSTROY LLC, Moscow, Russia	144.0	2,448.0	NA NA	0	0	0	0	0	100	0	0	0
191	199	TIANYUAN CONSTRUCTION GROUP CO. LTD., Linyi, China†	143.0	143.0	143.0	100	0	0	0	0	0	0	0	0
192	201	YENIGUN INSAAT SANAYI VE TICARET AS, Ankara, Turkey	140.5	143.7	NA	24	0	47	0	0	0	28	0	0
193	210	ZHENGTAI GROUP CO. LTD., Taizhou, Jiangsu, China	140.5	1,168.6	837.6	23	0	0	77	0	0	0	0	0
194	247	GRAY CONSTRUCTION, Lexington, Ky., U.S.A.†	139.3	2,716.7	2,716.7	0	0	0	0	0	100	0	0	0
195	190	ZHEJIANG COMMUNICATIONS CONSTR. GROUP CO. LTD., Hangzhou, China†	138.2	6,411.0	11,150.2	6	0	0	4	0	0	90	0	0
196	183	TEPE INSAAT SANAYI AS, Ankara, Turkey [†]	138.1	198.1	372.0	40	0	0	0	0	23	37	0	0
197	200	CHONGQING INTERNATIONAL CONSTRUCTION CORP., Chongqing, China [†]	137.2	575.4	452.9	3	0	0	20	0	0	77	0	0
198	189	NANTONG CONSTRUCTION GROUP CO. LTD., Nantong, China [†]	135.0	2,558.5	3,109.1	54	0	16	8	0	17	4	0	0
199	202	CHINA GANSU INT'L CORP. FOR ECON. AND TECH. COOP., Lanzhou, China	130.2	217.5	262.6	69	0	0	6	0	0	25	0	0
200	149	COMBINED GROUP CONTRACTING CO. (K.S.C), Kuwait, Kuwait	124.4	292.3	NA	75	0	0	0	0	0	25	0	0
200	-1-10	The state of the s	124.4	202.0	14/1	10	U	U	U	U	U	20	U	U

	NK 2021	FIRM	2021 REVE INT'L	NUE \$ MIL . TOTAL	2021 NEW CONTRACTS \$ MIL	GENERAL	MANUFACT	POWER	WATER SURE	SEWER/W.	MDUS. /	TRANSPOCE TRANSPOCE	HAZARDONIS	TELECOM
201	211	NANTONG SI JIAN CONSTRUCTION GROUP CO. LTD, Nantong City, China†	120.4	9,730.5	7,230.4	100	0	0	0	0	0	0	0	0
202	195	RAMBOLL GROUP A/S, Copenhagen, Denmark [†]	120.2	120.2	134.5	0	11	9	3	15	2	0	60	0
203	240	BURNS & MCDONNELL, Kansas City, Mo., U.S.A.†	118.5	2,310.4	3,435.0	0	0	99	0	0	0	0	0	0
204	182	LOTTE ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea†	117.0	4,965.0	13,924.7	38	0	41	0	6	6	5	0	0
205	233	UNITED ENGINEERS & CONSTRUCTORS INC., Mt. Laurel, N.J., U.S.A.†	116.6	434.0	29.7	0	0	100	0	0	0	0	0	0
206	184	ZHEJIANG DONGYANG THIRD CONSTR. ENG'G CO. LTD., Dongyang, China	113.9	796.2	446.5	100	0	0	0	0	0	0	0	0
207	181	GURBAG GROUP, Ankara, Turkey†	112.6	143.9	NA	96	0	0	0	0	0	4	0	0
208	151	IC ICTAS INSAAT SANAYI VE TICARET AS, Istanbul, Turkey	111.6	738.1	NA NA	1	0	0	0	0	0	99	0	0
209	**	SALCEF GROUP SPA, Rome, Italy†	111.5	440.2	NA NA	0	7	0	0	0	0	93	0	0
210	215	FEKA INSAAT SANAYI TICARET AS, İzmir, Turkey	104.6	105.7	NA NA	23	0	17	5	0	12	42	0	0
211	193	JIANGSU ZHONGNAN CONSTR. INDUSTRY GROUP CO.LTD, Nantong, China†	104.0	14,424.9	15,934.2	100	0	0	0	0	0	0	0	0
212	213	SICHUAN ROAD AND BRIDGE (GROUP) CO. LTD., Chengdu, China [†]	102.7	11,901.7	6,075.2	11	0	0	0	0	0	89	0	0
213	234	BOTHAR GROUP PTY LTD., Wakerley, Queensland, Australia [†]	102.2	183.2	225.7	0	0	0	10	37	53	09	0	0
214	191	AECON GROUP INC., Toronto, Ontario, Canada†	100.0	3,977.0	3,721.0	0	8	22	4	0	0	66	0	0
215	**	BAYBURT GROUP, Ankara, Turkey†	98.6	722.9	3,721.0 NA	0	0	0	0	0	0	100	0	0
216	224	EGYPTIAN MAINTENANCE CO. (EMC), New Cairo, Egypt				0	0			0	82	3	0	0
217	**	, , , , , , , , , , , , , , , , , , ,	97.5	390.8	167.1	80	0	0	14	0	20	0	0	0
217	226	ZHONGTIAN CONSTRUCTION GROUP CO. LTD., Hangzhou, Zhejiang, China	95.3	14,478.8	14,498.9	87	0		0		0	-	0	0
	238	THE WALSH GROUP, Chicago, III., U.S.A.	89.6	5,272.7	4,314.8		-	0	-	1 0	-	13 97	0	0
219	238	STFA CONSTRUCTION GROUP, Istanbul, Turkey†	89.2	91.9	37.0	0	0	0	0		27		0	0
220	240 **	WEEKS MARINE INC., Cranford, N.J., U.S.A. [†]	88.7	865.5	808.1	-	-		0	33		40	-	-
221	107	HANWHA ENGINEERING & CONSTRUCTION, Seoul, South Korea	85.6	2,266.9	5,445.5	49	0	0	0	0	30	21	0	0
222	197	CHINA TRIUMPH INTERNATIONAL ENGINEERING CO. LTD., Shanghai, China ^T	85.0	2,070.4	2,429.0	0	0	48	0	0	52	0	0	0
223	223	SMK GROUP, Ankara, Turkey	84.2	84.2	NA 407.0	7	0	0	36	0	0	57	0	0
224	205	NATA INSAAT TURZ. TASIMACILIK TIC. VE SAN. AS, Ankara, Turkey	83.0	382.0	497.0		0	0	0	0	0	100	0	0
225	244	SALFACORP SA, Santiago, Chile†	82.0	843.0	1,658.0	100	0	0	0	0	0	0	0	0
226	220	ENERGOPROJEKT HOLDING PLC, Belgrade, Serbia†	80.9	156.9	25.4	57	0	12	0	0	0	30	-	-
227	232	JIANGSU NANTONG NO.2 CONSTRUCTION, Qidong, Jiangsu, China [†]	80.7	11,383.7	6,889.7	97	0	0	0	0	0	3	0	0
228	231	ECC, Burlingame, Calif., U.S.A.†	79.8	691.5	NA 2.074.1	59	0	1	0	0	24	2	15	0
230	214	LONG JIAN ROAD & BRIDGE CO. LTD., Harbin, China	78.3	2,434.1	3,974.1	100	0	0	0	0	0	100	0	0
	222	THE BECK GROUP, Dallas, Texas, U.S.A.	74.5 73.7	828.1	521.3	100	0	0	0	0	0	100	0	0
231	208	IRIS INSAAT TURIZM SANAYI VE TICARET AS, Istanbul, Turkey	73.4	79.1 392.3	NA 522.1	86	0	14	0	0	0	0	0	0
233	127	PERNIX GROUP INC., Lombard, III., U.S.A. [†] ANHUI SOGECOA FOREIGN ECON. CONSTR. (GROUP), Hefei, Anhui, China [†]	71.5	71.7	9.7	46	0	12	7	0	0	4	0	0
221	011	BARTON MALOW HOLDINGS LLC, Southfield, Mich., U.S.A.†		3,341.8	3,415.0	0	10	48	0	2	2	38	0	0
234	229		70.2			0	0	0	0	0	0	100	0	0
236	**	IRCON INTERNATIONAL LTD., New Delhi, India GRANITE CONSTRUCTION INC., Watsonville, Calif., U.S.A.†	67.6 64.0	854.1 3,486.3	1,789.6 2,241.1	0	0	0	0	28	0	0	0	0
237	242	JIANGLIAN HEAVY INDUSTRY GROUP CO. LTD., Nanchang, China [†]	63.7	221.7		0	50	0	0	28	0	21	0	0
238	<u>**</u>	· · · · · · · · · · · · · · · · · · ·	60.3	4,720.6	6,083.9	0	7	11	0	0	82	0	0	0
239	**	ZHONGYIFENG CONSTRUCTION GROUP CO. LTD., Suzhou, Jiangsu, China HERZOG, St. Joseph, Mo., U.S.A.†	58.7	914.5	307.9	0	0	0	0	0	0	100	0	0
240	230	BARNARD CONSTRUCTION CO. INC., Bozeman, Mont., U.S.A.†				0			0	0	0		0	0
241	225	MATRIX SERVICE CO., Tulsa, Okla., U.S.A.†	57.7 56.9	678.2 653.2	55.7 NA	0	0	100	0	0	100	0	0	0
242	**	ZAFER TAAHHUT INSAAT VE TICARET AS, Ankara, Turkey	56.5	107.5	7.5	100	0	0	0	0	0	0	0	0
242	239	DOGUS INSAAT VE TICARET AS, Istanbul, Turkey	52.5	146.3	1,886.8	0	0	0	0	0	0	100	0	0
243	239	CDM SMITH, Boston, Mass., U.S.A.†	50.2	415.8	412.0	0	0	0	100	0	0	0	0	0
245	**	COMMERCIAL CONTRACTING CORP., Auburn Hills, Mich., U.S.A.†	49.0	382.0	357.5	0	100	0	0	0	0	0	0	0
246	**	DAY & ZIMMERMANN, Philadelphia, Pa., U.S.A.†	49.0	1,045.6	25.8	0	0	100	0	0	0	0	0	0
247	209	TATA PROJECTS LTD., Secunderabad, Telangana, India	39.3	1,812.3	1,933.5	0	0	88	0	0	12	0	0	0
248	**	ELLISDON CORP., Mississauga, Ontario, Canada	38.5	4,886.4	1,933.3 NA	100	0	0	0	0	0	0	0	0
249	186	HEBEI CONSTRUCTION GROUP CO. LTD., Hebei, China [†]	37.5	8,827.4	9,588.6	5	0	35	7	0	52	0	0	0
250	**	TRAYLOR CONSTRUCTION GROUP INC., Evansville, Ind., U.S.A.	36.9	612.0	780.1	0	0	0	0	100	0	0	0	0
230		THAT LOT CONSTITUTION CHOOF INC., EVALISVIIR, IIIU., U.S.A.	30.9	012.0	700.1	U	U	U	U	100	U	U	U	U

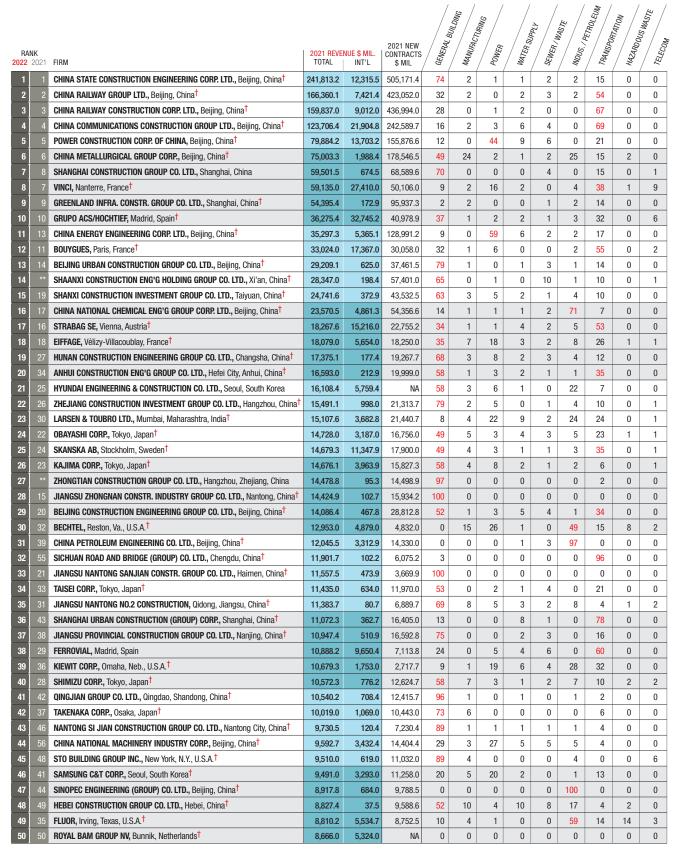


Where To Find the Top 250

Afcons Infrastructure Ltd. Alarko Contracting Group Anhui Construction Engineering Group Co. Ltd. Anhui Sogecoa Foreign Econ. Construction (Group) 233 Ant Yapi Industry & Trade Inc. APTIM Aslan Yapi ve Ticaret AS Atlas Group Barnard Construction Co. Inc. 240 Barton Malow Holdings LLC 234 BAUER AG Bayburt Group 215 Bechtel Beijing Construction Engineering Group Co. Ltd. Beijing Construction Engineering Group Co. Ltd. Beijing Construction Group Co. Ltd. Besjing Construction Group Co. Ltd. Couglic Construction Co. (DE) LLC Cadlet Enerji Sanayi ve Ticaret AS Conjic Construction Industry & Trade Co. Inc. Callet Enerji Sanayi ve Ticaret AS Conjic Construction Industry & Trade Co. Ltd. China Communications Construction Group Ltd. China Ceneral Technology (Group) Holding Co. Ltd. China General Technology (Group) Holding Co. Ltd. China Lectric Power Equipment And Tech. Cop. China Henan Int'l Cooperation Group Co. Ltd. 17 China General Technology (Group) Holding Co. Ltd. 17 China Lalangui Int'l Econ. and Tech. Coop. Co. Ltd. 18 China Jangui Int'l Econ. and Tech. Coop. Co. Ltd. 19 China National Ahachinery Industry Corp. China National Amachinery Industry Corp. China National Amachinery Industry Corp. China National Machinery Industry Corp. China National Amachinery Industry Corp. China National Machinery Industry Corp. China National Machinery Industry Corp. China National Machinery Industry Corp. China National C	ECC Ed. Zublin AG Egyptian Maintenance Co. (EMC) Eliffage Electra Ltd. Elisbon Corp. Energoprojekt Holding PLC Eng'g for the Petroleum & Process Industries (Enginka Insaat ve Sanayi AS Eser Contracting Esta Insaat Sanayi Lojistik ve Dis Ticaret AS Exyte GmbH F FCC SA Feka Insaat Sanayi Ticaret AS Ferrovial Fluor Fortis Construction Inc. G Gap Insaat Yatirim ve Dis Ticaret AS Ghella SpA Gilbane Bullding Co. Graham Granite Construction Inc. Gray Construction Greenland Infra. Construction Group Co. Ltd. Grupo ACS/Hochtief Grupo Empresarial San Jose SA GS Engineering & Construction Gulermak Gurbag Group H Hanwha Engineering & Construction	228 66 216 14 126 248 226 pp) 169 59 144 210 9 15 141 168 102 160 64 183 1 150 56 120 207	Larsen & Toubro Ltd. Lendlease Limak Insaat Sanayi ve Ticaret AS Long Jian Road & Bridge Co. Ltd. Longxin Construction Group Co. Ltd. Lotte Engineering & Construction Co. Ltd. Maire Tecnimont SpA MAKYOL Insaat Sanayi Turizm ve Ticaret AS Mapa Insaat ve Ticaret AS Matrix Service Co. MBD Insaat Sanayi ve Ticaret AS Metag Group Michels Corp. Mohammed Abdulmohsin Al-Kharafi & Sons Mota-Engil MWH N Nantong Construction Group Co. Ltd. Nata Insaat Turz. Tasimacilik Tic. ve San. AS Norinco International Cooperation Ltd. Nurol Construction and Tirading Co. Inc. Obayashi Corp. OHLA Onur Taahhut Tasimacilik Insaat Tic. ve Sanayi A Orascom Construction PLC	25 42 50 50 229 166 204 35 151 114 175 165 153 41 186	Sichuan Road and Bridge (Group) Co. Ltd. SICIM SpA Sinoma International Engineering Co. Ltd. SINOPEC Engineering (Group) Co. Ltd. Sinopec Zhongyuan Petroleum Engineering Ltd. Sinosteel Equipment & Engineering Co. Ltd. SK Ecoplant Skanska AB SMK Group SMC-Lavalin Inc. Southland Holdings LLC Ssangyong Engineering & Construction Co. Ltd. STFA Construction Group STO Building Group Inc. STRABAG SE Sumitomo Mitsui Construction Co. Ltd. Summa Turizm Yattrimciligi AS Taisei Corp. Takenaka Corp. Tata Projects Ltd. TAV Construction and Installation Co. Inc. Tepe Insaat Sanayi AS The Arab Contractors Co. (Osman Ahmed Osman The Beck Group The Valsh Group Tianyuan Construction Group Co. Ltd. Toyo Engineering Corp.	230 157 218 191
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The Top 250 List



					2021 NEW	GENERAL	MANUFACTURE	DMIMG.	WATERSIL	SEWER/W.	MASTE	TPANSPORE	MOTIFY ON	TELECOM
RAI 2022		FIRM	2021 REVENTOTAL	NUE \$ MIL. INT'L	CONTRACTS \$ MIL	GENET	MANU	POWER	MATE	SEWE	Snaw	7.BAN	HAZAH	TELECOM
51	53	JIANGXI CONSTRUCTION ENG'G (GROUP) CORP. LTD., Nanchang, China [†]	8,540.6	195.9	10,108.4	81	1	1	4	2	1	10	0	0
52	45	THE WHITING-TURNER CONTRACTING CO., Baltimore, Md., U.S.A.	8,353.5	0.0	10,000.0	79	6	0	0	0	6	2	0	10
53	67	WEBUILD SPA, Milan, Italy [†]	7,913.1	5,386.5	12,764.4	8	0	0	17	6	0	64	0	0
54	47	GS ENGINEERING & CONSTRUCTION, Seoul, South Korea [†]	7,693.9	1,569.5	11,433.1	70	2	1	4	0	13	8	0	0
55	72	DONGFANG ELECTRIC CORP., Chengdu, China [†]	7,603.5	596.3	8,953.4	0	0	100	0	0	0	0	0	0
56	52	FCC SA, Madrid, Spain [†]	7,542.4	3,075.6	1,912.6	8	0	0	18	49	0	13	0	1
57	60	DPR CONSTRUCTION, Redwood City, Calif., U.S.A.	7,491.7	412.4	9,813.5	50	24	0	0	0	24	1	0	25
58	51	SAIPEM SPA, San Donato Milanese, Italy [†]	7,332.0	7,062.0	8,028.0	0	0	8	0	0	86	6	0	0
59	54	DAEWOO ENGINEERING AND CONSTRUCTION CO. LTD., Seoul, South Korea [†]	7,326.2	1,467.9	9,348.8	73	0	1	1	1	9	13	1	0
60	64	TBEA CO. LTD., Changji, China [†]	7,104.3	504.2	5,544.4	0	0	100	0	0	0	0	0	0
61	57	SK ECOPLANT, Seoul, South Korea [†]	6,529.6	1,849.3	4,391.5	25	11	21	0	6	17	7	0	0
62	62	PORR AG, Vienna, Austria	6,528.8	3,515.8	7,312.0	45	0	0	0	0	0	55	0	0
63	66	HYUNDAI ENGINEERING CO. LTD., Seoul, South Korea	6,427.0	2,804.2	11,422.4	41	10	5	0	0	33	3	0	0
64	78	ZHEJIANG COMMUNICATIONS CONSTR. GROUP CO. LTD., Hangzhou, China†	6,411.0	138.2	11,150.2	1	0	0	0	1	0	98	0	0
65	70	CLARK GROUP, Bethesda, Md., U.S.A. [†]	6,295.4	0.0	6,742.4	79	0	1	0	1	0	19	0	0
66	59	AECOM, Dallas, Texas, U.S.A.	6,270.1	20.6	4,354.9	88	0	0	0	0	0	5	0	4
67	63	POSCO ENGINEERING & CONSTRUCTION, Pohang-si, South Korea [†]	6,242.6	749.5	9,795.2	63	11	9	0	2	16	9	0	0
68	75	SAMSUNG ENGINEERING CO. LTD., Seoul, South Korea [†]	6,209.5	3,997.5	6,154.8	0	16	-1	9	13	57	0	0	0
69	61	GILBANE BUILDING CO., Providence, R.I., U.S.A.†	6,074.8	254.5	6,941.4	83	7	0	0	0	10	3	0	1
70	**	PCL CONSTRUCTION, Denver, Colo., U.S.A. [†]	6,046.3	3,595.0	8,581.9	68	2	12	4	1	7	8	0	0
71	58	TUTOR PERINI CORP., Sylmar, Calif., U.S.A. [†]	5,938.7	374.1	4,531.7	47	0	0	0	0	0	53	0	0
72	89	LONGXIN CONSTRUCTION GROUP CO. LTD., Nantong, China [†]	5,848.0	230.1	3,430.4	98	0	1	0	0	0	0	0	0
73	125	SINOMA INTERNATIONAL ENGINEERING CO. LTD., Beijing, China [†]	5,573.0	2,057.5	7,902.3	5	27	1	0	0	1	1	5	0
74	68	HENSEL PHELPS, Greeley, Colo., U.S.A.	5,510.0	0.0	5,300.3	55	1	0	0	1	1	32	0	3
75	65	DL E&C CO. LTD., Seoul, South Korea [†]	5,368.9	655.9	5,655.5	55	0	2	0	0	15	15	0	0
76	74	THE WALSH GROUP, Chicago, III., U.S.A.	5,272.7	89.6	4,314.8	26	0	0	6	7	0	60	0	1
77	86	EXYTE GMBH, Stuttgart, Germany [†]	5,218.1	4,689.2	9,204.6	1	83	0	0	0	7	0	0	4
78	99	CLAYCO, Chicago, III., U.S.A. [†]	4,984.0	0.0	5,700.0	66	8	0	0	0	8	0	0	12
79	90	XPCC CONSTRUCTION & ENGINEERING (GROUP) CO. LTD., Urumqi, China	4,975.7	589.4	6,649.8	41	0	0	0	0	0	38	0	0
80	82	LOTTE ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea	4,965.0	117.0	13,924.7	78	0	4	0	2	9	6	0	0
81	91	JE DUNN CONSTRUCTION GROUP, Kansas City, Mo., U.S.A.	4,917.9	0.0	6,012.8	74	3	0	0	0	3	5	0	12
82	92	HOLDER CONSTRUCTION, Atlanta, Ga., U.S.A.	4,906.0	0.0	5,764.0	14	0	0	0	0	0	14	0	73
83	69	LENDLEASE, Barangaroo, NSW, Australia [†]	4,888.0	2,334.0	6,576.0	76	0	0	0	0	0	22	0	2
84	83	ELLISDON CORP., Mississauga, Ontario, Canada	4,886.4	38.5	NA	100	0	0	0	0	0	0	0	0
85	73	SACYR, Madrid, Spain [†]	4,879.9	3,250.7	3,376.0	15	0	1	7	9	2	65	0	0
86	80	MORTENSON, Minneapolis, Minn., U.S.A.†	4,830.8	1.2	4,218.4	36	0	34	0	0	0	4	0	23
87	76	KINDEN CORP., Chiyoda-ku, Japan [†]	4,739.0	305.0	4,984.0	24	5	16	0	0	0	0	0	10
88	79	ED. ZUBLIN AG, Stuttgart, Germany	4,731.4	1,035.2	NA	70	0	0	1	4	0	5	0	0
89	**	ZHONGYIFENG CONSTRUCTION GROUP CO. LTD., Suzhou, Jiangsu, China	4,720.6	60.3	6,083.9	81	0	0	1	4	1	12	0	0
90	**	BALFOUR BEATTY US, Dallas, Texas, U.S.A.	4,679.9	2.9	4,742.5	80	0	0	1	2	0	16	0	0
91	77	SWINERTON, Concord, Calif., U.S.A.	4,540.0	0.0	7,370.6	66	0	28	0	0	0	6	0	0
92	97	CHINA WU YI CO. LTD., Fuzhou, China [†]	4,408.3	338.6	7,131.1	70	5	3	1	1	6	15	0	0
93	81	MCCARTHY HOLDINGS INC., St. Louis, Mo., U.S.A.†	4,354.4	0.0	6,437.7	60	2	23	0	4	2	6	0	4
94	95	CHINA GENERAL TECHNOLOGY (GROUP) HOLDING CO. LTD., Beijing, China	4,336.1	516.1	5,654.6	88	0	8	0	0	0	3	0	1
95	84	RENAISSANCE CONSTRUCTION, Ankara, Turkey	4,272.2	3,735.8	6,321.6	44	1	14	1	0	21	18	0	0
96	96	SUFFOLK CONSTRUCTION CO. INC., Boston, Mass., U.S.A.†	4,212.6	0.0	1,617.2	91	0	0	0	0	0	8	0	1
97	111	CHINA RAILWAY DESIGN CORP., Tianjin, China [†]	4,169.4	0.0	2,547.8	0	0	0	0	0	0	100	0	0
98	94	BRASFIELD & GORRIE LLC, Birmingham, Ala., U.S.A.	4,151.7	0.0	5,405.2	78	3	1	0	3	3	2	0	8
99	102	AECON GROUP INC., Toronto, Ontario, Canada [†]	3,977.0	100.0	3,721.0	0	0	23	1	0	29	39	0	6
100	106	RYAN COS. US INC., Minneapolis, Minn., U.S.A.	3,975.0	0.0	3,850.0	96	0	0	0	0	0	0	0	0

CHINA STATE CONSTRUCTION
ENGINEERING CORP. is the first Global
Top 250 list firm to break \$200 billion in
reported annual contracting revenue.

RA	NK		2021 REVEN	NUE \$ MIL.	2021 NEW CONTRACTS	GENERALE	MANUFACTION	POWER	WATERSIM	SEWER/W.	WASTE WS. / F.	TRANSPORT	HAZARDONIO	TELECON
2022	2021	FIRM	TOTAL	INT'L	\$ MIL	49	/ Z	/ &	<u> </u>	185	/ N	/ &	/ \(\frac{1}{2}\)	/ Æ
101	71	SHAPOORJI PALLONJI & CO. PRIVATE LTD., Mumbai, India	3,898.0	1,751.8	2,525.4	38	2	21	1	0	2	34	0	0
102	85	PENTA-OCEAN CONSTRUCTION CO. LTD., Bunkyo-ku, Japan [†]	3,754.8	1,043.7	3,243.1	40	3	2	2	12	2	39	1	0
103	126	ARCO CONSTRUCTION COS., St Louis, Mo., U.S.A.	3,743.4	8.3	6,058.8	100	0	0	0	0	0	0	0	0
104	98	JGC HOLDINGS CORP., Yokohama, Japan [†]	3,694.0	2,662.0	3,078.0	5	0	10	0	0	85	0	0	0
105	132	URBACON TRADING AND CONTRACTING WLL, Doha, Qatar [†]	3,635.2	25.0	NA	69	0	0	0	1	0	22	0	0
106	113	MICHELS CORP., Brownsville, Wis., U.S.A.†	3,622.0	326.7	4,755.0	4	0	28	2	3	53	10	0	1
107	**	SHANDONG HI-SPEED GROUP CO. LTD., Jinan, China [†]	3,514.0	839.8	16,486.3	15	0	0	0	0	2	83	0	0
108	110	BESIX, Brussels, Belgium [†]	3,504.7	2,026.1	4,172.9	59	0	2	0	3	0	29	0	5
109	104	GRANITE CONSTRUCTION INC., Watsonville, Calif., U.S.A. [†]	3,486.3	64.0	2,241.1	12	0	4	7	8	0	64	0	0
110	122	CITIC CONSTRUCTION CO. LTD., Beijing, China	3,422.3	750.7	7,517.3	34	1	2	0	0	13	50	0	0
111	105	ORASCOM CONSTRUCTION PLC, Dubai, U.A.E.†	3,366.0	3,337.7	3,562.4	48	0	2	7	3	3	32	0	4
112	123	HITT CONTRACTING INC., Falls Church, Va., U.S.A.	3,345.7	3.1	3,352.1	47	0	0	0	0	0	0	0	53
113	128	BARTON MALOW HOLDINGS LLC, Southfield, Mich., U.S.A. [†]	3,341.8	70.2	3,415.0	48	4	13	0	0	3	1	0	0
114	93	LIMAK INSAAT SANAYI VE TICARET AS, Ankara, Turkey	3,170.0	1,840.0	2,100.0	13	0	1	11	0	0	75	0	0
115	101	WOOD, Aberdeen, Scotland, U.K.	3,154.7	2,583.9	NA	0	1	21	2	0	76	0	0	0
116	114	JSC MOSINZHPROEKT, Moscow, Russia [†]	3,118.0	0.0	NA	15	0	0	0	0	0	85	0	0
117	**	GRAHAM, Calgary, Alberta, Canada [†]	3,071.0	1,057.0	1,501.0	40	27	5	8	3	30	14	0	0
118	**	MOTA-ENGIL, Porto, Portugal†	3,062.0	2,361.0	NA	3	0	8	7	18	5	60	0	0
119	108	CHINA ALUMINUM INTERNATIONAL ENG'G CORP. LTD., Beijing, China [†]	3,002.9	27.2	6,418.9	59	22	0	0	3	23	10	0	0
120	116	ROYAL BOSKALIS WESTMINSTER NV, Papendrecht, Netherlands [†]	2,957.0	2,403.0	3,057.0	0	0	21	0	0	24	34	0	0
121	120	MAIRE TECNIMONT SPA, Milan, Italy	2,921.1	2,816.8	7,608.2	0	0	0	0	0	93	0	0	0
122	138	YANJIAN GROUP CO. LTD., Yantai, China [†]	2,904.6	487.0	2,782.6	79	3	1	0	1	6	9	0	0
123	112	OHLA, Madrid, Spain [†]	2,826.0	2,277.0	3,605.2	16	1	6	5	1	0	67	0	0
124	135	AUSTIN INDUSTRIES, Dallas, Texas, U.S.A.†	2,822.8	0.0	5,741.2	54	5	0	0	0	12	32	0	0
125	130	ELECTRA LTD., Ramat Gan, Israel [†]	2,807.3	437.5	3,080.1	69	0	5	1	4	0	15	0	0
126	163	GRAY CONSTRUCTION, Lexington, Ky., U.S.A.†	2,716.7	139.3	2,716.7	44	35	0	0	0	40	0	0	8
127	118	THE YATES COS. INC., Philadelphia, Miss., U.S.A.†	2,667.7	0.0	2,592.8	52	16	1	0	0	16	4	0	0
128	119	ALBERICI-FLINTCO, St. Louis, Mo., U.S.A.†	2,585.9	626.3	3,203.3	52	7	0	4	3	25	9	0	0
129	137	NANTONG CONSTRUCTION GROUP CO. LTD., Nantong, China [†]	2,558.5	135.0	3,109.1	73	13	1	0	1	14	1	0	0
130	134	HUNAN ROAD & BRIDGE CONSTR. GROUP CO. LTD., Changsha, China [†]	2,548.1	172.9	2,949.6	1	0	0	0	1	0	98	0	0
131	117	CHIYODA CORP., Yokohama, Japan [†]	2,542.0	1,580.5	3,398.5	0	24	0	0	0	100	0	0	0
132	115	SUMITOMO MITSUI CONSTRUCTION CO. LTD., Chuo-ku, Japan [†]	2,483.6	367.3	2,529.4	43	6	0	2	0	5	40	0	0
133	146	SINOSTEEL EQUIPMENT & ENGINEERING CO. LTD., Beijing, China	2,455.5	283.3	4,949.7	0	88	0	0	0	100	0	0	0
134	166	VELESSTROY LLC, Moscow, Russia	2,448.0	144.0	NA	10	0	0	0	0	90	0	0	0
135	**	LONG JIAN ROAD & BRIDGE CO. LTD., Harbin, China	2,434.1	78.3	3,974.1	0	0	0	0	0	0	100	0	0
136	124	SHANGHAI ELECTRIC GROUP CO. LTD., Shanghai, China	2,366.9	2,366.9	58.0	0	0	100	0	0	0	0	0	0
137	127	TURNER INDUSTRIES GROUP LLC, Baton Rouge, La., U.S.A.†	2,366.2	0.0	193.0	0	2	1	0	0	98	0	1	0
138	**	POMERLEAU INC., Saint-Georges, Quebec, Canada [†]	2,359.0	28.0	4,300.0	52	0	23	2	0	0	23	0	0
139	151	CTCI CORP., Taipei, Taiwan [†]	2,336.8	1,323.8	4,056.9	2	14	20	0	6	47	1	1	0
140	150	BURNS & MCDONNELL, Kansas City, Mo., U.S.A.	2,310.4	118.5	3,435.0	7	24	38	1	0	38	7	1	2
141	136	PER AARSLEFF HOLDING A/S, Viby, Denmark [†]	2,291.8	724.1	2,223.9	31	20	3	0	15	3	27	0	3
142	103	THE ARAB CONTRACTORS CO. (OSMAN AHMED OSMAN), Cairo, Egypt [†]	2,267.3	592.5	3,500.0	28	1	16	7	15	1	34	0	0
143	**	HANWHA ENGINEERING & CONSTRUCTION, Seoul, South Korea	2,266.9	85.6	5,445.5	64	11	9	0	1	12	13	0	0
144	144	WALBRIDGE, Detroit, Mich., U.S.A.	2,262.3	319.6	2,473.6	0	17	3	0	0	3	0	0	14
145	142	ZACHRY GROUP, San Antonio, Texas, U.S.A.†	2,250.5	17.8	3,021.8	0	9	5	0	0	95	0	0	0
146	140	THE PETRO. PROJS. AND TECH. CONSULT. COPETROJET, New Cairo, Egypt	2,222.0	262.6	3,849.5	5	2	0	2	2	74	7	0	0
147	156	CONSIGLI CONSTRUCTION CO. INC., Milford, Mass., U.S.A.†	2,215.0	0.0	2,938.0	100	0	0	0	0	0	0	0	0
148	133	DANIELI & C. O.M. SPA, Buttrio, Italy	2,133.0	2,005.0	2,321.0	0	6	0	0	0	100	0	0	0
149	155	INFRASTR. AND ENERGY ALTERNATIVES INC., Indianapolis, Ind., U.S.A.†	2,078.4	0.0	2,925.0	0	1	76	0	0	1	21	0	0
150	158	CHINA TRIUMPH INTERNATIONAL ENGINEERING CO. LTD., Shanghai, China	2,070.4	85.0	2,429.0	8	62	23	0	0	65	0	0	0
150	138	UNINA I NIUMFIT INTERNATIONAL ENGINEERING CU. LID., SHANGHAI, CHINA	2,070.4	85.0	2,429.0	8	02	23	U	U	00	U	U	U

						GENERAL	MANUFACT	CIORING	WATER SUP.	SEWER/II.	WASTE	TRANSPOLE UM	HAZARDONION	OUS WASTE
RA 2022	NK 2021	FIRM	2021 REVENTOTAL	NUE \$ MIL. INT'L	2021 NEW CONTRACTS \$ MIL	GENERA	MANUFA	POWER	WATER	SEWER	Snaw	TRANSP	HAZARD	TELECOM
151	170	ALSTON CONSTRUCTION, Atlanta, Ga., U.S.A.	2,044.0	0.0	1,860.0	100	0	0	0	0	0	0	0	0
152	165	HASSAN ALLAM HOLDING, Cairo, Egypt [†]	2,011.3	29.1	4,400.9	42	3	1	15	10	3	26	0	4
153	147	CHINA JIANGSU INT'L ECON. AND TECH. COOP. GROUP LTD., Nanjing, China [†]	1,974.5	368.4	1,479.4	84	0	0	0	0	0	4	0	0
154	131	JAN DE NUL GROUP (SOFIDRA SA), Capellen, Luxembourg [†]	1,966.0	1,961.0	5,173.0	14	0	0	0	2	5	11	0	0
155	169	BLACK & VEATCH, Overland Park, Kan., U.S.A.†	1,920.0	315.0	2,158.8	0	0	65	1	3	4	0	0	27
156	152	THE CONLAN CO., Marietta, Ga., U.S.A.	1,915.4	0.0	2,479.8	100	0	0	0	0	0	0	0	0
157	173	BIG-D CONSTRUCTION, Salt Lake City, Utah, U.S.A. [†]	1,906.0	0.0	2,141.0	78	7	0	0	1	7	11	0	1
158	148	SHANDONG ZIJIAN CONSTRUCTION GROUP CO. LTD., Zibo, China	1,889.6	215.2	1,779.8	17	10	5	2	53	12	2	1	2
159	121	HOFFMAN CONSTRUCTION, Portland, Ore., U.S.A.†	1,854.0	371.0	5,200.0	15	20	0	1	0	0	15	0	3
160	141	DEVCON CONSTRUCTION INC., Milpitas, Calif., U.S.A.	1,850.0	0.0	2.0	100	0	0	0	0	0	0	0	0
161	129	SNC-LAVALIN INC., Montreal, Quebec, Canada [†]	1,829.8	624.7	NA	16	0	36	0	0	3	42	0	0
162	161	TATA PROJECTS LTD., Secunderabad, Telangana, India [†]	1,812.3	39.3	1,933.5	19	2	19	2	0	20	29	0	7
163	153	SHANDONG HI-SPEED DEJIAN GRP. CO. LTD., Dezhou City, Shandong, China	1,792.1	194.2	1,550.3	86	4	2	0	1	3	7	0	0
164	154	SINOPEC ZHONGYUAN PETROLEUM ENGINEERING LTD., Puyang City, China [†]	1,724.1	512.4	1,977.4	0	0	0	0	0	100	0	0	0
165	139	VAN OORD NV, Rotterdam, Netherlands [†]	1,713.8	1,243.5	NA	0	0	23	0	0	13	65	0	0
166	149	CONSOLIDATED CONTRACTORS GROUP, Athens, Greece [†]	1,704.7	1,704.7	NA	22	0	1	1	1	40	32	0	0
167	167	THE KOKOSING GROUP OF COS., Westerville, Ohio, U.S.A.†	1,684.9	0.0	1,496.4	20	3	4	5	9	5	51	0	0
168	143	WORLEY LTD., North Sydney, NSW, Australia	1,675.8	1,675.8	2,356.0	0	0	3	0	0	97	0	0	0
169	159	TOYO ENGINEERING CORP., Narashino-shi, Chiba, Japan [†]	1,658.3	938.7	2,242.2	0	0	36	0	0	56	0	0	0
170	168	OKLAND CORP., Salt Lake City, Utah, U.S.A.†	1,610.2	0.0	1,630.0	95	0	0	0	0	0	1	0	2
171	199	FORTIS CONSTRUCTION INC., Portland, Ore., U.S.A.	1,606.5	346.0	609.0	16	5	0	0	0	5	0	0	78
172	174	MOSS, Fort Lauderdale, Fla., U.S.A.	1,604.1	0.0	2,602.7	48	0	50	0	0	0	2	0	0
173	177	STERLING CONSTRUCTION CO. INC., The Woodlands, Texas, U.S.A.†	1,582.0	0.0	536.0	50	0	0	4	0	0	47	0	0
174	194	YAPI MERKEZI INSAAT VE SANAYI AS, Istanbul, Turkey [†]	1,571.3	1,376.0	2,842.9	1	6	0	0	6	6	87	0	0
175	190	ENKA INSAAT VE SANAYI AS, Istanbul, Turkey [†]	1,568.5	1,366.6	2,232.8	23	1	36	0	0	14	26	0	0
176	145	HATHAWAY DINWIDDIE CONSTRUCTION CO., San Francisco, Calif., U.S.A.	1,565.6	0.0	1,350.0	100	0	0	0	0	0	0	0	0
177	**	SHANDONG ELECTRIC POWER ENG'G CONSULTING, Jinan, China†	1,553.3	239.6	2,792.9	0	0	100	0	0	0	0	0	0
178	188	AFCONS INFRASTRUCTURE LTD., Mumbai, India†	1,500.5	470.3	2,251.2	0	0	1	3	0	3	89	0	0
179	189	ITINERA SPA, Tortona, Italy†	1,455.5	971.1	2,157.3	15	0	0	0	0	0	82	0	0
180	157	HARVEY I HARVEY-CLEARY, Houston, Texas, U.S.A.	1,440.0	0.0	808.0	100	0	0	0	0	0	0	0	0
181	181	CROSSLAND CONSTRUCTION CO. INC., Columbus, Kan., U.S.A.	1,423.3	0.0	NA	80	0	0	4	4	0	5	0	0
182	182	J.T. MAGEN & CO. INC., New York, N.Y., U.S.A.†	1,374.0	0.0	999.4	89	0	0	0	0	0	0	0	11
183	172	SUNDT CONSTRUCTION INC., Tempe, Ariz., U.S.A.	1,365.1	0.0	1,917.2	51	0	4	1	19	1	16	0	3
184	209	HASKELL, Jacksonville, Fla., U.S.A.†	1,353.0	159.2	1,881.7	18	58	0	0	6	69	1	0	0
185	204	FCL BUILDERS LLC, Itasca, III., U.S.A.	1,350.0	0.0	2,100.0	100	0	0	0	0	0	0	0	0
186	175	MESSER CONSTRUCTION CO., Cincinnati, Ohio, U.S.A.	1,349.0	0.0	1,592.0	80	11	0	0	0	11	7	0	0
187	184	CLUNE CONSTRUCTION, Chicago, III., U.S.A.	1,345.0	0.0	1,417.0	59	0	0	0	0	0	0	0	41
188	198	ROBINS & MORTON, Birmingham, Ala., U.S.A.	1,341.8	0.0	1,850.0	100	0	0	0	0	0	0	0	0
189	192	PEPPER CONSTRUCTION, Chicago, III., U.S.A.†	1,329.9	0.0		96	0	0	0	0	0	0	0	0
					1,367.9									
190	183	MIRON CONSTRUCTION CO. INC., Neenah, Wis., U.S.A.	1,318.2	0.0	1 501 2	22	28	6	2	10	28	62	0	0
191	205	IMPRESA PIZZAROTTI & C. SPA, Parma, Italy	1,299.3	696.5	1,591.3	33	0	0	0	4	0	63	0	0
192	164	KOLIN INSAAT TURIZM SANAYI VE TICARET AS, Ankara, Turkey	1,287.9	248.4	938.4	6	2	0	1	0	4	70	0	4
193	200	SOUTHLAND HOLDINGS LLC, Grapevine, Texas, U.S.A.	1,279.0	159.0	1,380.0	5	0	0	5	26	0	61	0	0
194	180	BI GROUP, Nur-Sultan, Kazakhstan†	1,264.0	0.0	1,399.0	77	0	2	4	0	0	17	0	0
195	229	POWER CONSTRUCTION CO. LLC, Chicago, III., U.S.A.	1,254.0	0.0	NA	85	0	0	0	0	0	15	0	0
196	211	THE CIANBRO COS., Pittsfield, Maine, U.S.A.†	1,252.7	0.0	1,641.0	32	20	12	0	0	30	22	0	0
197	193	SHAWMUT DESIGN AND CONSTRUCTION, Boston, Mass., U.S.A.	1,236.8	0.0	1,279.2	100	0	0	0	0	0	0	0	0
198	196	CORE CONSTRUCTION GROUP, Frisco, Texas, U.S.A.	1,218.5	0.0	NA	100	0	0	0	0	0	0	0	0
199	195	ADOLFSON & PETERSON CONSTRUCTION, Minneapolis, Minn., U.S.A.	1,210.7	0.0	1,003.5	92	0	0	8	0	0	0	0	0
200	197	BL HARBERT INTERNATIONAL, Birmingham, Ala., U.S.A.	1,202.4	755.0	877.4	100	0	0	0	0	0	0	0	0

RAI		FIRM	2021 REVEI TOTAL	NUE \$ MIL.	2021 NEW CONTRACTS \$ MIL	GENERALS	MANUFACTII	POWER	WATER SURE	SEWER/W	WOUS / E	TRANSPOSE	HAZARDOULE	TELECOM
		AMES CONSTRUCTION INC., Burnsville, Minn., U.S.A.			- (0
201	186		1,201.0	0.0	1,073.0	2	0	17	5	1	0	66	0	0
202	187 160	F.A. WILHELM CONSTRUCTION, Indianapolis, Ind., U.S.A.	1,196.0	1.170.0	928.0 755.0	61 84	22	5 0	0	0	22 6	10	0	0
203	**	ANT YAPI INDUSTRY & TRADE INC., Istanbul, Turkey ^T EVANS GENERAL CONTRACTORS, Alpharetta, Ga., U.S.A.	1,191.0 1,186.0	1,179.0	2,100.0	45	20	0	0	0	20	0	0	7
205	210	CHOATE CONSTRUCTION CO., Atlanta, Ga., U.S.A.	1,185.7	0.0	1,762.7	73	0	0	0	0	0	0	0	0
206	203	CHINA GEO-ENGINEERING CORP., Beijing, China [†]	1,170.9	625.7	1,797.3	35	0	1	21	4	0	24	2	0
207	206	ZHENGTAI GROUP CO. LTD., Taizhou, Jiangsu, China	1,168.6	140.5	837.6	91	0	0	9	0	0	0	0	0
208	185	SSANGYONG ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea [†]	1,166.0	381.0	1,953.0	68	0	0	1	1	2	24	0	5
209	179	MANHATTAN CONSTRUCTION GROUP, Tulsa, Okla., U.S.A.†	1,157.7	0.0	1,944.7	79	0	0	0	0	4	16	0	2
210	217	ALLAN MYERS, Worcester, Pa., U.S.A.	1,157.7	0.0	1,199.1	0	0	0	4	9	0	87	0	0
211	227	E.E. REED CONSTRUCTION LP, Sugar Land, Texas, U.S.A.†	1,157.0	0.0	1,089.0	100	0	0	0	0	0	0	0	0
212	230	BAUER AG, Schrobenhausen, Bavaria, Germany [†]	1,112.8	719.6	1,112.8	28	7	16	7	3	13	23	0	4
213	191	THE MCSHANE COS., Rosemont, III., U.S.A.†	1,107.9	0.0	1,988.4	100	0	0	0	0	0	0	0	0
214	208	CHINA JIANGXI INT'L ECON. AND TECH. COOP. CO. LTD., Nanchang, China	1,106.2	1,029.1	1,833.2	46	0	15	13	0	4	22	0	0
215	242	CENGIZ CONSTRUCTION INDUSTRY & TRADE CO. INC., Istanbul, Turkey	1,093.5	254.2	NA	0	1	0	0	0	1	99	0	0
216	215	THE CHRISTMAN CO., Lansing, Mich., U.S.A.†	1,078.3	0.0	1,100.0	95	0	1	0	0	0	1	0	0
217	243	BNBUILDERS INC., Seattle, Wash., U.S.A.	1,075.0	0.0	NA	100	0	0	0	0	0	0	0	0
218	207	GRUPO EMPRESARIAL SAN JOSE SA, Pontevedra, Spain [†]	1,061.8	293.7	1,731.8	90	1	0	0	0	0	7	0	0
219	231	HOAR CONSTRUCTION, Birmingham, Ala., U.S.A.	1,056.8	0.0	654.4	92	0	0	0	0	0	0	0	0
220	232	TEICHERT CONSTRUCTION, Sacramento, Calif., U.S.A.	1,054.9	0.0	910.4	16	0	0	9	1	8	66	0	0
221	216	GARNEY HOLDING CO., Kansas City, Mo., U.S.A.†	1,051.0	0.0	1,052.0	0	0	0	59	41	0	0	0	0
222	224	DAY & ZIMMERMANN, Philadelphia, Pa., U.S.A.†	1,045.6	40.6	25.8	0	1	99	0	0	1	0	0	0
223	234	HUNTER ROBERTS CONSTRUCTION GROUP LLC, New York, N.Y., U.S.A.	1,040.0	0.0	1,600.0	100	0	0	0	0	0	0	0	0
224	212	APTIM, Baton Rouge, La., U.S.A.	1,035.1	244.7	1,047.0	9	1	2	0	4	47	9	29	0
225	249	THE BOLDT CO., Appleton, Wis., U.S.A.	1,008.4	0.0	NA NA	52	26	9	0	0	26	0	0	0
226	226	ZHONGMEI ENGINEERING GROUP LTD., Nanchang, China	999.3	999.3	1,051.8	1	0	0	53	0	0	46	0	0
227	201	NORINCO INTERNATIONAL COOPERATION LTD., Beijing, China†	961.7	916.3	1,232.0	5	3	24	0	0	3	7	0	0
228	171	S&B ENGINEERS AND CONSTRUCTORS LTD., Houston, Texas, U.S.A.†	954.2	0.0	6.0	1	3	0	0	0	99	0	0	0
229	**	J.H. FINDORFF & SON INC., Madison, Wis., U.S.A.	935.0	0.0	825.0	100	0	0	0	0	0	0	0	0
230	**	NABHOLZ CONSTRUCTION CORP., Conway, Ark., U.S.A.	934.9	0.0	769.0	81	0	0	0	1	0	3	0	2
231	236	RAILWORKS, New York, N.Y., U.S.A.†	926.7	227.8	NA	0	0	0	0	0	0	95	0	0
232	246	LEVEL 10 CONSTRUCTION, Sunnyvale, Calif., U.S.A.	925.3	0.0	1,007.0	100	0	0	0	0	0	0	0	0
233	**	O'NEIL INDUSTRIES INC., Chicago, III., U.S.A.†	917.5	0.0	829.4	92	0	1	0	0	0	3	0	0
234	**	HERZOG, St. Joseph, Mo., U.S.A.†	914.5	58.7	307.9	0	0	0	0	0	0	100	0	0
235	214	PJ DICK - TRUMBULL - LINDY PAVING, Pittsburgh, Pa., U.S.A.	911.4	0.0	1,018.4	37	0	2	0	0	0	58	0	0
236	**	CONSTRUCTION PARTNERS, Dothan, Ala., U.S.A.	910.7	0.0	910.7	0	0	0	0	0	0	100	0	0
237	233	NUROL CONSTRUCTION AND TRADING CO. INC., Istanbul, Turkey	910.2	407.6	NA	17	0	0	8	14	0	61	0	0
238	245	CADDELL CONSTRUCTION CO. (DE) LLC, Montgomery, Ala., U.S.A.	905.3	353.5	676.5	96	0	0	0	0	0	1	1	0
239	237	COMSA CORPORACIÓN, Barcelona, Spain [†]	897.0	278.0	NA	0	0	0	0	0	0	58	0	0
240	220	TEKFEN CONSTRUCTION AND INSTALLATION CO. INC., Istanbul, Turkey	890.0	793.0	699.0	7	0	73	0	0	0	20	0	0
241	**	THE RUDOLPH LIBBE COS. INC., Walbridge, Ohio, U.S.A. [†]	886.0	0.0	1,338.0	15	18	1	0	0	20	0	0	0
242	**	SICIM SPA, Busseto, Italy	868.6	865.4	NA	0	0	0	2	0	98	0	0	0
243	**	WEEKS MARINE INC., Cranford, N.J., U.S.A.	865.5	88.7	808.1	0	0	1	0	8	3	85	0	0
244	**	IRCON INTERNATIONAL LTD., New Delhi, India	854.1	67.6	1,789.6	0	0	4	0	0	0	96	0	0
245	**	GRAYCOR, Oakbrook Terrace, III., U.S.A.†	853.0	0.0	952.0	86	8	3	0	0	10	0	0	0
246	**	JIANGSU SUZHONG CONSTRUCTION GROUP CO. LTD., Haian, Jiangsu, China†	852.3	11.0	19.6	99	1	0	0	0	2	0	0	0
247	**	KPRS CONSTRUCTION, Brea, Calif., U.S.A.†	850.0	0.0	1,050.0	100	0	0	0	0	0	0	0	0
248	**	SHIMMICK, Irvine, Calif., U.S.A. [†]	848.2	0.0	665.0	3	0	0	41	5	0	49	0	0
249	240	ONUR TAAHHUT TASIMACILIK INSAAT TIC. VE SANAYI AS, Ankara, Turkey [†]	844.0	749.3	622.1	0	0	0	0	0	0	100	0	0
250	219	CHINA ELECTRIC POWER EQUIPMENT AND TECH. CO. LTD., Beijing, China [†]	844.0	844.0	1,570.5	0	0	100	0	0	0	0	0	0



Where To Find the Top 250

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
A		E		Level 10 Construction	232	Sinoma International Engineering Co. Ltd.	73
<u> </u>		<u> </u>		LIMAK INSAAT SANAYI VE TICARET AS	114	SINOPEC Engineering (Group) Co. Ltd.	47
Adolfson & Peterson Construction	199	Ed. Zublin AG	88	Long Jian Road & Bridge Co. Ltd. Longxin Construction Group Co. Ltd.	135 72	Sinopec Zhongyuan Petroleum Engineering Ltd. Sinosteel Equipment & Engineering Co. Ltd.	. 164 133
AECOM Aecon Group Inc.	66 99	Eiffage Electra Ltd.	18 125	Lotte Engineering & Construction Co. Ltd.	80	SK Ecoplant	61
Afcons Infrastructure Ltd.	178	EllisDon Corp.	84	M		Skanska AB	25
Alberici-Flintco	128	Enka Insaat ve Sanayi AS	175	IVI		SNC-Lavalin Inc.	161
Alston Construction	151	Evans General Contractors Exyte GmbH	204 77	Maire Tecnimont SpA	121	Southland Holdings LLC Ssangyong Engineering & Construction Co. Ltd.	193 208
Ames Construction Inc. Anhui Construction Engineering Group Co. Ltd.	201	I	11	Manhattan Construction Group	209 93	Sterling Construction Co. Inc.	173
Ant Yapi Industry & Trade Inc.	203	F		McCarthy Holdings Inc. Messer Construction Co.	186	STO Building Group Inc.	45
APTIM	224	F.A. Wilhelm Construction	202	Michels Corp.	106	STRABAG SE Suffolk Construction Co. Inc.	17 96
ARCO Construction Cos.	103	FCC SA	56	Miron Construction Co. Inc.	190	Sumitomo Mitsui Construction Co. Ltd.	132
Austin Industries	124	FCL Builders LLC Ferrovial	185 38	Mortenson Moss	86 172	Sundt Construction Inc.	183
В		Fluor	49	Mota-Engil	118	Swinerton	91
Balfour Beatty US	90	Fortis Construction Inc.	171	Allan Myers	210	T	
Barton Malow Holdings LLC	113	G		N		Taisei Corp.	34
BAUER AG	212	-		 		Takenaka Corp.	42
Bechtel Beijing Construction Engineering Group Co. Ltd.	30 29	Garney Holding Co.	221	Nabholz Construction Corp. Nantong Construction Group Co. Ltd.	230 129	Tata Projects Ltd.	162
Beijing Urban Construction Group Co. Ltd.	13	Gilbane Building Co. Graham	69 117	Nantong Si Jian Construction Group Co. Ltd.	43	TBEA Co. Ltd. Teichert Construction	60 220
BESIX	108	Granite Construction Inc.	109	Norinco International Cooperation Ltd.	227	Tekfen Construction and Installation Co. Inc.	240
BI Group	194	Gray Construction	126	Nurol Construction and Trading Co. Inc.	237	The Arab Contractors Co.	
BL Harbert International Big-D Construction	200 157	Graycor Greenland Infra. Constr. Group Co. Ltd.	245 9	0		(Osman Ahmed Osman)	142
Black & Veatch	155	Grupo ACS/Hochtief	10	Other last setting last		The Boldt Co. The Christman Co.	225 216
BNBuilders Inc.	217	Grupo Empresarial San Jose SA	218	O'Neil Industries Inc. Obayashi Corp.	233 24	The Cinistrian Co. The Cianbro Cos.	196
Bouygues	12	GS Engineering & Construction	54	OHLA	123	The Conlan Co.	156
Brasfield & Gorrie LLC Burns & McDonnell	98 140	H		Okland Corp.	170	The Kokosing Group of Cos.	167
	140	Hassan Allam Holding	152	Onur Taahhut Tasimacilik Insaat Tic. Ve Sanayi AS	249	The McShane Cos. The Petro. Projs. and Tech. Consult. CoPETROJET	213 T 146
C		Hanwha Engineering & Construction	143	Orascom Construction PLC	111	The Walsh Group	76
Caddell Construction Co. (DE) LLC	238	Harvey Harvey-Cleary	180	P		The Whiting-Turner Contracting Co.	52
Cengiz Construction Industry & Trade Co. Inc.	215	Haskell Hathaway Dinwiddie Construction Co.	184 176	<u> </u>		The Yates Cos. Inc. Toyo Engineering Corp.	127 169
China Aluminum International Eng'g Corp. Ltd.	119	Hebei Construction Group Co. Ltd.	48	PCL Construction	70	Turner Industries Group LLC	137
China Communications Construction Group Ltd. China Electric Power Equip. and Tech. Co. Ltd.	4 250	Hensel Phelps	74	Penta-Ocean Construction Co. Ltd.	102	Tutor Perini Corp.	71
China Energy Engineering Corp. Ltd.	11	Herzog	234	Pepper Construction Per Aarsleff Holding A/S	189 141	U	
China General Tech. (Group) Holding Co. Ltd.	94	HITT Contracting Inc. Hoar Construction	112 219	Pomerleau Inc.	138		
China Geo-Engineering Corp.	206	Hoffman Construction	159	PORR AG	62	Urbacon Trading and Contracting WLL	105
China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.	153	Holder Construction	82 19	POSCO Engineering & Construction Power Construction Co. LLC	67 195	V	
China Jiangxi Int'l Econ. and	100	Hunan Construction Engineering Group Co. Ltd. Hunan Road & Bridge Constr. Group Co. Ltd.	130	Power Construction Corp. of China	5	Van Oord NV	165
Tech. Coop. Co. Ltd.	214	Hunter Roberts Construction Group LLC	223	Q		Velesstroy LLC	134
China Metallurgical Group Corp.	6	Hyundai Engineering & Construction Co. Ltd.	21	Q		VINCI	8
China National Chemical Eng'g Group Corp. Ltd. China National Machinery Industry Corp.	16 44	Hyundai Engineering Co. Ltd.	63	Qingjian Group Co. Ltd.	41	W	
China Petroleum Engineering Co. Ltd.	31			R		· · ·	
China Railway Construction Corp. Ltd.	3	Impresa Pizzarotti & C. SpA	191	-		Walbridge	144
China Railway Design Corp.	97	Infrastructure and Energy Alternatives Inc.	149	RailWorks E.E. Reed Construction LP	231 211	webuild SpA Weeks Marine Inc.	53 243
China Railway Group Ltd. China State Construction Engineering Corp. Ltd.	2	Ircon International Ltd.	244	Renaissance Construction	95	Wood	115
China Triumph International Engineering Co. Ltd.		ITINERA SpA	179	Robins & Morton	188	Worley Ltd.	168
China Wu Yi Co. Ltd.	92	J		Royal BAM Group NV Royal Boskalis Westminster NV	50 120	X	
Chiyoda Corp.	131	Jan De Nul Group (Sofidra SA)	154	The Rudolph Libbe Cos. Inc.	241	VD00 0	44 70
Choate Construction Co. CITIC Construction Co. Ltd.	205 110	JGC Holdings Corp.	104	Ryan Cos. US Inc.	100	XPCC Construction & Engineering (Group) Co. Li	.ta. 79
Clark Group	65	J.H. Findorff & Son Inc.	229	S		Y	
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Rank Company Subsidiary

1 Grupo ACS/Hochtief

CIMIC Group Limited
Clece
Dragados
Dragados USA
Flatiron Construction Corp.
Turner Construction

2 VINCI

VINCI Autoroutes (Cofiroute, ASF, Escota, Arcour, Arcos)

VINCI Concessions (Airports, Highways, Railways, Stadium and other large public equipment)
VINCI Construction ((Road and Railroad works, Quarries, Industrial production and services (asphalt, road signage, ...), Building, Civil engineering, Structures, Ground Technologie, nuclear activities, Oil and gas infrastructure specialist, Earthworks) divided into several divisions: Speciality Networks, VINCI Construction Major Projects, Europe Africa, United Kingdom, Americas Oceania, Eurovia France and VINCI Construction France
VINCI Energies (Electrical, Mecanical, communication engineery, Industrial process)
VINCI Immobilier (Real Estate)

3 China Communications Construction Group Ltd.

CCCC Investment Company Limited
CCCC CHEN'ZHOU ROAD CONSTRUCTION
MACHINERY CO. LTD.
CCCC Dredging (Group) Company Limited
CCCC EAST CHINA INVESTMENT CO.,LTD
CCCC First Habor Consultants Co.,Ltd.
CCCC First Habor Engineering Company Ltd.
CCCC First Highway Consultants Co.,Ltd.
CCCC First Highway Engineering Group Co.,Ltd.
CCCC Forth Highway Engineering Co.,Ltd.
CCCC Fourth Habor Engineering Co.,Ltd.

Rank Company Subsidiary

CCCC HAIXI INVESTMENT COMPANY LTD.
CCCC Highway Consultants Co.,Ltd.
CCCC INFRASTRUCTURE MAINTENANCE GROUP
CO.,LTD
CCCC INTERNATIONAL HOLDING LIMITED
CCCC Mechanical & Electrical Engineering Co.,Ltd.
CCCC Northeast Investment Co.,Ltd.
CCCC Ocean Investment Holding Company Limited
CCCC RAILWAY CONSULTANTS GROUP CO.,LTD
CCCC Second Habor Engineering Co.,Ltd.
CCCC Second Highway Consultants Co.,Ltd.
CCCC Second Highway Engineering Co.,Ltd.
CCCC Southwest Investment and Development
Co.,Ltd.

CCCC Third Harbor Consultants Co.,Ltd.
CCCC Third Harbor Engineering Co.,Ltd.
CCCC Third Highway Engineering Co.,Ltd.
CCCC Tianhe Mechanical Equipment
Manufacturing Co.,Ltd.
CCCC Urban Investment Holding Company Limited
CCCC WATER TRANSPORTATION CONSULTANTS

CCCC Xi'an Road Construction Machinery Co.,Ltd.
CCCC-FHDI Engineering Co.,Ltd.
CCCG INVESTMENT HOLDING COMPANY LTD.
China Harbour Engineering Company ltd.
China Harbour Engineering Company ltd.
China Highway Engineering Consultants
Corporation

China Highway Vehicle and Machinery Co.,Ltd. Chuwa Bussan Co.,Ltd. ROAD&BRIDGE INTERNATIONAL CO.,LTD Shanghai zhenhua Heavy Industries Co.,Ltd.

4 Bouygues

Co.,LTD

Bouygues Construction Bouygues Immobilier Colas

5 STRABAG SE

Ed. Züblin AG

Rank Company Subsidiary

STRABAG A.S. STRABAG AG (Austria) STRABAG AG (Germany) STRABAG SP. Z.O.O.

6 Power Construction Corp. of China

HYDROCHINA CORPORATION (HYDROCHINA)

POWERCHINA HUBEI ENGINEERING CO.,LTD. (
HYPEC)

SEPCO ELECTRIC POWER CONSTRUCTION
CORPORATION (SEPCO)

SEPCOIII ELECTRIC POWER CONSTRUCTION CO.,LTD. (SEPCO III)

SINOHYDRO CORPORATION LIMITED (
SINOHYDRO)

STECOL CORPORATION (STECOL)
YELLOW RIVER CO.,LTD.(YELLOWRIVER)

7 China State Construction Engineering Corp. Ltd.

CSCEC AECOM Consultants Co., Ltd

CSCEC Algeria Limited

CSCEC International Operations

CSCEC Xinjiang Construction & Engineering (Group) Co., Ltd

China Construction America

China Construction Communications Engrg. Group Corp. Ltd

China Construction Eighth Engineering Division Corp., Ltd

China Construction Engineering Design Group Corporation Limited

China Construction Fangcheng Investment and Development Group Corp. Ltd

China Construction Fifth Engineering Division Corp., Ltd

China Construction First Group Corporation Limited

Rank Company Subsidiary

China Construction Fourth Engineering Division Corp., Ltd

China Construction Industrial & Energy Engineering Group Co., Ltd

China Construction Infrastructure Co., Ltd

China Construction Science and Technology Co., Ltd

China Construction Second Engineering Bureau Limited

China Construction Seventh Engineering Division Corp., Ltd

China Construction Sixth Engineering Division Corp., Ltd

China Construction Steel Structure Corp. Ltd China Construction Third Engineering Bureau Co., Ltd

China Construction (South Pacific) Development
Co Pte Ltd

China Northeast Architectural Design and Research Institute Corp., Ltd

China Northwest Architectural Design and Research Institute Corp., Ltd

China Overseas Holdings Limited

China Shanghai Architectural Design & Research Institute Co., Ltd

China Southwest Architectural Design and Research Institute Corp., Ltd

China Southwest Geotechnical Investigation and Design Institute Corp., Ltd

China State Construction Development Corp. Ltd China State Construction Engrg. Corp. (Middle East) (LLC)

China State Construction Harbour Construction Co.. Ltd

China State Decoration Group Corp. Ltd China West Construction Group Co., Ltd

8 Skanska AB

Skanska Norge AS Skanska OY Skanska S.A. Skanska Sverige AB Skanska UK Plc

Rank Company Subsidiary

Skanska USA Inc Skanska a.s

10 China Railway Construction Corp. Ltd.

CRCC International Investment Ltd.

China Civil Engineering Construction Corporation

China Railway 11th Bureau Group Co., Ltd.

China Railway 12th Bureau Group Co., Ltd.

China Railway 14th Bureau Group Co., Ltd.

China Railway 15th Bureau Group Co., Ltd.

China Railway 16th Bureau Group Co., Ltd.

China Railway 17th Bureau Group Co., Ltd.

China Railway 18th Bureau Group Co., Ltd.

China Railway 19th Bureau Group Co., Ltd.

China Railway 20th Bureau Group Co., Ltd.

China Railway 21th Bureau Group Co., Ltd.

Chi an Daril and 2241 Darware Comme Co. 143

China Railway 22th Bureau Group Co., Ltd.

China Railway 23th Bureau Group Co., Ltd.

China Railway 24th Bureau Group Co., Ltd.

China Railway 25th Bureau Group Co., Ltd.

China Railway Beibu Gulf Construction and Investment Co., Ltd

China Railway Capital Operation Group Co., Ltd.

China Railway Construction Bridge Engineering Bureau Group Co., Ltd.

China Railway Construction Chongqing Investment Co., Ltd

China Railway Construction Corporation (International) Limited.

China Railway Construction Group Co., Ltd.

China Railway Construction Kunlun Investment Co., Ltd

China Railway Construction North Investment Development Co., Ltd

China Railway Construction Southern Investment Group Co., Ltd

China Railway Electrification Bureau Group Co., Ltd.

China Railway Fifth Survey and Design Institute Group Co., Ltd.

China Railway First Survey and Design Institute Group Co., Ltd.

Rank Company Subsidiary

China Railway Fourth Survey and Design Institute Group Co., Ltd.

China Railway Harbour & Channel Engineering Bureau Group Co., Ltd.

China Railway Investment Group Co., Ltd.

China Railway Maglev Rail Investment Co., Ltd

China Railway Network Information Tech Co., Ltd

China Railway North-West Investment and Construction Co., Ltd

China Railway Shanghai Design Institute Group

China Railway South Construction Investment Co., Ltd

China Railway Strait Construction Group Co., Ltd China Railway Urban Construction Group Co., Ltd. China Railway Urban Construction and Investment Co., Ltd

11 China Railway Group Ltd.

China Overseas Engineering Group Co., Ltd. China Railway Construction Engineering Group Co.,Ltd

China Railway Dongfang Group

China Railway Electrification Engineering Group Co..Ltd

China Railway First Group Co.,Ltd

China Railway International Group

China Railway No.10 Engineering Group Co.,Ltd

China Railway No.2 Engineering Group Co.,Ltd

China Railway No.3 Engineering Group Co.,Ltd

China Railway No.5 Engineering Group Co.,Ltd

China Railway No.8 Engineering Group Co.,Ltd

China Railway No.9 Group Co.,Ltd

China Railway Seventh Group Co.,Ltd

China Railway Sixth Group Co.,Ltd

China Railway Tunnel Group Co.,Ltd

China Tiesiju Civil Engineering Group Co., Ltd.

12 Saipem SpA

Saipem (Nigeria) Ltd Saipem (Portugal) Comercio Maritimo Saipem Contracting (Nigeria) Ltd

Rank Company Subsidiary

Saipem Contracting Netherlands BV

Saipem Energy Services

Saipem Indonesia

Saipem Ltd

Saipem Moçambique Lda

Saipem Sa

Saipem Singapore

Saipem Spa

Snamprogetti Saudi Arabia

14 Eiffage

APRR

Eiffage Aménagement

Eiffage Concessions

Eiffage Construction

Eiffage Génie Civil

Eiffage Immobilier

Eiffage Métal

Eiffage Route

Eiffage Énergie Systèmes

15 Fluor

Fluor Constructors International Inc. Fluor Enterprises Inc.

16 webuild SpA

ARIGUANI

COCIV Consorzio

CSC Costruzioni

Lane Construction

Mobilinx Hurontario Contractor

NRW JV

SA.PI. NOR J.V.

SLC Snowy Hydro JV

Salini Impregilo - NGE Genie Civil S.a.s

Salini Saudi Arabia Company

Seli Overseas

Sirjo

Rank Company Subsidiary

17 China Energy Engineering Corp. Ltd.

China Energy Co., Ltd

China Energy Engineering Group Eastern

Construction & Investment Co., Ltd

China Energy Engineering Group Equipment Co.,

Ltd.

China Energy Engineering Group North

Construction and Investment Co., Ltd

China Energy Engineering Group Northwest

Construction & Investment Co., Ltd

China Energy Engineering Group Southern

Construction & Investment Co., Ltd

China Gezhouba Group Company Limited

China energy engineering group planning & engineering co., ltd.

18 Royal BAM Group nv

BAM Bouw en Techniek

BAM Construct UK

BAM Contractors Ltd

BAM Infra Nederland

BAM Nuttall

BAM Residential

BAM Specials

BAM Ventures

Wayss & Freytag Ingenieurbau GmbH

19 Bechtel

BNT International Company

Bechtel Construction Operation, Inc.

Bechtel Corporation

Bechtel Global Energy Inc.

Bechtel Global Infrastructure & Minerals Inc.

Bechtel India Private Ltd.

Bechtel Nuclear, Security & Environmental, Inc.

20 China National Chemical Eng'g Group Corp. Ltd.

CNCEC 11th Construction Co., Ltd.

CNCEC 13th Construction Co., Ltd.

CNCEC 14th Construction Co., Ltd.

Rank Company Subsidiary

CNCEC 16th Construction Co., Ltd.

CNCEC 2nd Construction Co., Ltd.

CNCEC 3rd Construction Co., Ltd.

CNCEC 4th Construction Co., Ltd.

CNCEC 6th Construction Co., Ltd.

CNCEC 7th Construction Co., Ltd.

CNCEC 9th Construction Co., Ltd.

China Chemical Guilin Engineering Co., Ltd.

China Chengda Engineering Co., Ltd.

China National Chemical Civil Engineering Co.,

China National Chemical Communications Construction Group Co., Ltd

China National Chemical Engineering Abu Dhabi LLC.

China National Chemical Engineering Group (Pan-Africa) LLC

China National Chemical Engineering Heavy-Mechanized Co., Ltd.

China Tianchen Engineering Co., Ltd.

China Wuhuan Engineering Co., Ltd.

East China Engineering Science and Technology Co., Ltd.

Hualu Engineering Co., Ltd.

Sedin Engineering Co., Ltd.

21 Exyte GmbH

Delicatessen Engineering Services Private Limited

Exyte Central Europe GmbH

Exyte France S.a.S.

Exyte Israel Projects Ltd.

Exyte Italy S.r.l.

Exyte Malaysia Sdn. Bhd.

Exyte Northern Europe Ltd.

Exyte Rus, LLC

Exyte Services (Malaysia) Sdn. Bhd.

Exyte Services (Singapore) Pte. Ltd.

Exyte Shanghai Co., Ltd.

Exyte Singapore Pte. Ltd.

Exyte Taiwan Co., Ltd.

Exyte US Inc.

Total Facility Solution

Rank Company Subsidiary

22 Samsung Engineering Co. Ltd.

Asociados Constructores DBNR, S.A. de C.V.

Grupo Samsung Ingenieria Mexico S.A. de C.V..

Muharrag Wastewater Services Company W.L.L

SEA Construction LLC

SEA Louisiana Construction LLC

SVIC 51th New Technology investment association

Samsung EPC Co., Ltd

Samsung Engineering (Thailand) Co., Ltd.

Samsung Engineering America Inc.

Samsung Engineering Bolivia S.A.

Samsung Engineering Construction (Shanghai) Co., Ltd.

Samsung Engineering Construction Xi' an Co., Ltd.

Samsung Engineering Hungary Ltd.

Samsung Engineering India Private Ltd

Samsung Engineering Italy S.R.L.

Samsung Engineering Kazakhstan LLP

Samsung Engineering Trinidad Co., Ltd.

Samsung Engineering Vietnam Co., Ltd.

Samsung Engineering (Malaysia) SDN. BHD

Samsung Ingenieria DUBA S.A. de C.V.

Samsung Ingenieria Energia S.A. de C.V.

Samsung Ingenieria Manzanillo S.A. de C.V.

Samsung Ingenieria Mexico Construccion Y

Operacion S.A. De C.V.

Samsung Saudi Arabia Co., Ltd

23 Kajima Corp.

Chemical Grouting Co., Ltd.

Clima-Teq Co., Ltd.

Ilya Corporation

Kajima Asia Pacific Holdings Pte. Ltd.

Kajima Australia Pty Ltd

Kajima Europe Ltd.

Kajima Mechatro Engineering Co., Ltd.

Kajima Road Co., Ltd.

Kajima U.S.A. Inc.

Taiko Trading Co., Ltd.

24 Renaissance Construction

Ballast Nedam N.V.

Rank Company Subsidiary

Energostroy 000

REC Uluslararasi San. Yat. Tic. A.S.

Renaissance Construction BV

Renaissance Construction ZAO, Moscow

Renaissance Construction ZAO, St. Petersburg

Renaissance Heavy Industries 000

Rönesans Endüstri Tesisleri İnşaat San. ve Tic. A.Ş.

Saren BV

25 Larsen & Toubro Ltd.

L&T - MHI Power Boilers Private Limited

L&T - MHI Power Turbine Generators Private
Limited

L&T Construction Equipment Limited

L&T Geostructure Private Limited

L&T Howden Private Limited

L&T Hydrocarbon Saudi Company

L&T Infrastructure Engineering Limited

L&T MBDA Missile Systems Limited

L&T Modular Fabrication Yard LLC

L&T Realty Developers Limited

L&T Sapura Shipping Private Limited

L&T Special Steels and Heavy Forgings Private Limited

L&T Valves Arabia Manufacturing LLC

L&T Valves Limited

L&T Valves USA LLC

L&T-Chiyoda Limited

L&T-Sargent & Lundy Limited

LTTS LLC

Larsen & Toubro (Oman) LLC

Larsen & Toubro Electromech LLC

Larsen & Toubro Heavy Engineering LLC

Larsen & Toubro Kuwait Construction General

Contracting Company WLL

Larsen & Toubro Saudi Arabia LLC

Larsen Toubro Arabia LLC

PT Larsen & Toubro Hydrocarbon Engineering

26 PCL Construction

Construction PCL Inc. Melloy Industrial Services Inc.

Rank Company Subsidiary

Nordic PCL Construction, Inc.

PCL Aquatics Centre 2012 Ltd.

PCL Builders Inc.

PCL Civil Constructors, Inc.

PCL Construction Enterprises, Inc.

PCL Construction Management Inc.

PCL Construction Resources (U.S.A.) Inc.

PCL Construction Resources Inc.

PCL Construction Services, Inc.

PCL Construction, Inc.

PCL Constructors Canada Inc.

PCL Constructors Inc.

PCL Constructors Northern Inc.

PCL Constructors Northern Ontario Inc.

PCL Constructors Pacific Rim Pty Ltd.

PCL Constructors Westcoast Inc.

PCL Energy Inc.

PCL Humber LRC 2013 Ltd.

PCL Industrial Construction Co.

PCL Industrial Constructors Inc.

PCL Industrial Management Inc.

PCL Industrial Services, Inc.

PCL Investments Canada

PCL McMaster 2014 Ltd.

PCL NSP 2021 Ltd.

PCL Ottawa Heart Institute 2014 Ltd.

PCL Regina Stadium 2014 Ltd.

28 China National Machinery Industry Corp.

SCIVIC ENGINEERING CORPORATION

AUTOMOTIVE ENGINEERING CORPORATION

China CACS Engineering Corporation

China CAMC Engineering Co., Ltd

China Machinery Engineering Corp.

China Machinery Industry Construction Group inc.

China National Complete Engineering Corporation (CCEC)

China National Electric Engineering Co., Ltd.

China National Heavy Machinery Corporation

China Ocean Aviation Group Limited

China Perfect Machinery Industry Corp., Ltd

SIPPR Engineering Group Co., Ltd

Rank Company Subsidiary

SUMEC Corporation Limited

29 Orascom Construction PLC

Contrack Watts Orascom Construction Weitz Company

30 China Petroleum Engineering Co. Ltd.

China HuanQiu Contracting & Engineering Corp., Ltd

China KunLun Contracting & Engineering Corporation

China Petroleum Engineering & Construction Corporation

China Petroleum Pipeline Engineering Co., Ltd

31 Samsung C&T Corp.

CVnet

Samwoo

Whessoe

32 Sacyr

SACYR CONCESIONES SACYR ENGINEERING AND INFRASTRUCTURES SACYR NEOPUL SACYR SERVICES

SACYR SOMAGUE

SIS

33 Obayashi Corp.

E.W. Howell Co., LLC

James E. Roberts-Obayashi Corporation

Kenaidan Group LTD.

Kraemer North America, LLC

Obayashi Facilities Corporation

Obayashi Road Corporation

Obayashi Singapore Private Limited

Obayashi Vietnam Corporation

Obayashi-Shinseiwa Real Estate Corporation

Rank Company Subsidiary

Thai Obayashi Corporation Limited Webcor,L.P

34 FCC SA

Cementos Portland Valderrivas S.A. (Cement Company)

FCC Aqualia S.A. (Water management)

FCC Construcción S.A. (Construction Company)

FCC Medio Ambiente S.A. (Urban Sanitation)

FCC S.A. has more than 200 subsidiaries or associated companies among which we can highlight:

FCC Versia S.A. (Management Company)

35 Maire Tecnimont SpA

KT Spa

MST Srl

MT russia

Nextchem Spa

Stamicarbon BV

Tecnimont Spa

Tecnimont private limited

37 JGC Holdings Corp.

Al Asilah Desalination Company SAOC

JAPAN NUS CO., LTD.

JGC (MALAYSIA) SDN. BHD.

JGC Algeria S.p.A.

IGC America, Inc.

IGC Arabia Limited

JGC CONSTRUCTION INTERNATIONAL PTE. LTD.

JGC CORPORATION

JGC CORPORATION (UK) LIMITED

JGC Catalysts and Chemicals Ltd.

IGC EVERGREEN LTD.

IGC Gulf International Co., Ltd.

JGC Italy S. r. l.

JGC JAPAN CORPORATION

IGC KOREA CORPORATION

IGC Middle East FZE

JGC NIGERIA LIMITED

Rank Company Subsidiary

IGC OCEANIA PTY LTD

JGC PHILIPPINES, INC.

JGC PLANTECH AOMORI Co., Ltd.

JGC SINGAPORE PTE LTD

JGC TECHNICAL ASSISTANCE SERVICES

PHILIPPINES, INC.

JGC Trading & Services Co., Ltd.

IGC Vietnam Co., Ltd.

Japan Fine Ceramics Co., Ltd. (JFC)

NIKKI BUSINESS SERVICES CO., LTD.

Nikki-Universal Co., Ltd.

PT. IGC INDONESIA

Swing Corporation

TECHNOSERVE CO., INC.

日揮化工工程技術(上海)有限公司

日揮工程諮詢(上海)有限公司

39 Royal Boskalis Westminster NV

BW Marine BV

Boskalis Australia Pty

Boskalis Germany Offshore GmbH

Boskalis Guyana Inc

Boskalis International BV

Boskalis International pte ltd

Boskalis Nederland BV

Boskalis Nederland Infra BV

Boskalis Offshore AS

Boskalis Offshore International GmbH

Boskalis Offshore International Holding BV

Boskalis Offshore Marine Contracting BV

Boskalis Offshore Marine Services NV

Boskalis Offshore Subsea Contracting BV

Boskalis Offshore Subsea Services

Boskalis Offshore Subsea Services Middle East LLC

Boskalis Panama SA

Boskalis Smit India

Boskalis Sweden

Boskalis Westminster Al Rushaid Co ltd

Boskalis Westminster International BV

Boskalis Westminster LLC

Boskalis Westminster Middle East

Boskalis Westminster Oman

Rank Company Subsidiary

Boskalis do Brasil Dragagem e Servicios Maritimos

Dragamex SA de CV

Heinrich Hirdes GmbH

Nigerian Westminster Dredging and Marine Ltd

Smit Singapore Pte Ltd

Terramare Eesti OU

Terramare Oy

VBMS Holding V

Westminster Dredging Ltd

41 Mota-Engil

ECB

MECE

MEEC

Mota-Engil Angola

Mota-Engil Mexico

Mota-Engil Moçambique

Mota-Engil Nigeria

Mota-Engil Peru

Mota-Engil Railway

Mota-Engil Rwanda

42 Lendlease

Lendlease (US) Construction Inc.

Lendlease (US) Construction LMB, Inc.

Lendlease Building Contractors Pty Limited

Lendlease Building Pty Limited

Lendlease Construction (Europe) Limited

Lendlease Construction Holdings (Europe) Limited

Lendlease Japan Inc.

Lendlease Singapore Pte Limited

43 OHLA

Asfaltos y Construcciones Elsan, S.A.

Construcciones Adolfo Sobrino S.A.

Construcciones Colombianas OHL, S.A.S.

OHL Arabia LLC

OHL Industrial Chile, S.A.

OHL Industrial, S.L.

OHL Ireland Construction and Engineering Limited

OHL Sverige AB

Rank Company Subsidiary

OHLA ZS, a.s.

Obrascón Huarte Lain, Construcción Internacional, S.L.

Pacadar UK, Ltd

Pacadar, S.A.U.

Tomi Remont, a.s.

44 Sinoma International Engineering Co. Ltd.

Beijing Truimph International Engieering Co.,Ltd. CMBI Construction Co.,Ltd

Chengdu Design & Research Institute of Materials
Industry Co.,Ltd

Nanjing Kisen International Engineering Co.,Ltd.

Sinoma Overseas Development Co., Ltd.

Sinoma Suzhou Construction Co.,Ltd

Sinoma(Handan) Construction Co.,Ltd.

Tianjin Cement Design & Research Institute Co.,Ltd

45 BESIX

BESIX Watpac Franki Foundations

Six Construct

46 Danieli & C. O.M. SpA

Danieli Automation

Danieli Canada

Danieli Centro Combustion

Danieli Changsu

Danieli Corporation

Danieli Corus

Danieli FATA

Danieli Germany

Danieli India

Danieli Thailand

Danieli Vietnam

47 China Metallurgical Group Corp.

ACRE Coking & Refractory Engineering Consulting Corporation, MCC(Dalian)

Rank Company Subsidiary

CHINA HUAYE GROUP COMPANY LIMITED

CISDI Engineering Co., Ltd.

CISDI Thermal & Environmental Engineering Co.,

Capital Engineering and Research Inc.

China 19th Metallurgical Corporation

China 22mcc Group Corporation Ltd.

China ENFI Engineering Corp.

China First Metallurgical Group CO., Ltd

China Jingye Engineering Construction Contraction

China Metallurgical Construction Engineering Group Co., Ltd.

China Metallurgical Group Corporation

Chongging CISDI Engineering Consulting Co., Ltd.

MCC BAOsteel Technology Services Co.,LTD

MCC Changtian Int'l Engineering Co., Ltd.

MCC Group Wuhan Surveying Geo-Technical Research Institute

MCC Huatian Engineering Technology Co., Ltd.

MCC5 Group Corporation Limited(Shanghai)

Northern Engineering & Technology Corporation , MCC

Shanghai Baoye Construction Co., Ltd.

The 17th China Metallurgical Construction

Corporation

The 20th China Metallurgical Construction Co., Ltd.

The 3rd China Metallurgical Construction Corporation

WISDRI Engineering & Research Incorporation Ltd.

48 Jan De Nul Group (Sofidra SA)

Jan De Nul NV

49 SK Ecoplant

City Environment

DDS

Daewon Green Energy

E-Medi One

Environment Management Corporation Co., Ltd. Green Environment Technology Co., Ltd.

Rank Company Subsidiary

SK E&C BETEK Corp.

SK Holdco Pte. Ltd.

SK TNS Co., Ltd.

SKEC (Nanjing) Co., Ltd.

SKEC Anadolu LLC.

Saehan Environment Co., Ltd.

Seosuwon Development Co., LTd.

Sungju Tech

Sunlake Co., Ltd.

Thai Woo Ree Engineering Co., Ltd.

51 Kiewit Corp.

Cherne Contracting Corporation

Construction Kiewit Cie

Ganotec Inc.

Kiewit Building Group Inc.

Kiewit Canada Group Inc

Kiewit Engineering Group Inc

Kiewit Foundations Co.

Kiewit Infrastructure Co.

Kiewit Infrastructure South Co.

Kiewit Infrastructure West Co.

Kiewit Offshore Services Ltd.

Kiewit Power Constructors Co.

Kiewit Water Facilities South Co.

Mass. Electric Construction Co.

Peter Kiewit Sons ULC

T.E. Ibberson Company

TIC - The Industrial Company

52 Shapoorji Pallonji & Co. Private Ltd.

Afcons Infrastructure Limited

Shapoorji Pallonji Infrastructure Capital Company

Private Limited

Shapoorji Pallonji Mideast LLC

Sterling and Wilson Pvt. Ltd.

53 Consolidated Contractors Group

CCC (UNDERWATER)

CCEL

SICON

Rank Company Subsidiary

55 Chiyoda Corp.

Chiyoda International Company Chiyoda Philipines Corporation

56 GS Engineering & Construction

GS Construction Arabia Co..Ltd

GS E&C Delhi Private Ltd.

GS E&C Nanjing Co.,Ltd.

GS Inima Environment S.A

Vietnam GS Enterprise One Member LLC

Vietnam GS Industry One-Member LLC

Xi S&D

57 Daewoo Engineering and

Construction Co. Ltd.

Daewoo E&C Nigeria Ltd.

Daewoo E&C Vietnam Co., Ltd.

THT Development Co., Ltd.

58 Yapi Merkezi Insaat Ve Sanayi AS

Subor Boru San. ve Tic. A.Ş

59 Enka Insaat ve Sanayi AS

Kasktaş

Çimtaş Group

60 CTCI Corp.

CCJV P1 Engineering & Construction Sdn. Bhd.

CINDA Engineering & Construction Private Limited

CIPEC Construction Inc.

CTCI (Thailand) Co., Ltd.

CTCI Advanced Systems Inc.

CTCI Americas Inc.

CTCI Arabia Ltd.

CTCI Beijing Co., Ltd.

CTCI CMCE IV Sdn. Bhd.

CTCI Chemical Corp.

CTCI Corporation

CTCI Development Corp.

Rank Company Subsidiary

CTCI Engineering & Construction Sdn. Bhd.

CTCI Investment Corp.

CTCI Machinery Corp.

CTCI Malaysia Sdn. Bhd.

CTCI Overseas Co., Ltd.

CTCI Resources Engineering Inc.

CTCI Shanghai Co., Ltd.

CTCI Singapore Pte. Ltd.

CTCI Smart Engineering Corp.

CTCI USA Holding Inc.

CTCI Vietnam Company Limited

CTCI-HDEC (Chungli) Corporation

ECOVE Environment Consulting Corporation

ECOVE Environment Corporation

ECOVE Environment Services Corporation

ECOVE Environment Services Gangshan

Corporation

ECOVE Miaoli Energy Corporation

ECOVE Solar Energy Corporation

ECOVE Solar Power Corporation

ECOVE Solvent Recycling Corporation

ECOVE South Limited

ECOVE Waste Management Corporation

ECOVE Wujih Energy Corporation

G. D. International LLC

LUMBERTON SOLAR W2-090, LLC

PT CTCI International Indonesia

Sinogal - Waste Services Co., Ltd.

61 Van Oord NV

Van Oord Dredging and Marine Contractors B.V.

Van Oord Nederland B.V.

Van Oord Offshore B.V.

Van Oord Offshore Wind B.V.

62 Ant Yapi Industry & Trade Inc.

ANT YAPI UK ANT YAPI US HOLDING CORP.

ANTTEQ

STELLAR CONSTRUCTION

Rank Company Subsidiary

63 Takenaka Corp.

Asahi Facilities Inc.

PT. Takenaka Indonesia

 $Takenaka\ Civil\ Engineering\ \&\ Construction\ Co.,$

LTD

Takenaka Europe GmbH

Thai Takenaka International Ltd.

64 Graham

Gracorp, Inc.

Graham Const. Servs, Inc.

Graham Construction & Mamt Inc

Graham Construction, Inc.

Graham Contracting Ltd.

Graham Industrial Maintenance Inc.

Milender White

Moltz Construction Inc

65 Penta-Ocean Construction Co. Ltd.

PT. Penta Ocean Construction Thai Penta-Ocean Co., Ltd. UG M&E Pte. Ltd.

66 Ed. Zublin AG

Wolfer&Goebel Bau GmbH Züblin International GmbH Züblin Spezialtiefbau GmbH

67 China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.

CJIC (Laos) Sole Co.,Ltd

China Jiangxi Corporation for International Economic & Technical

China Jiangxi Corporation for International Economic and Technical Cooperation Congo Sarl

China Jiangxi Corporation for international Economica and Technical cooperation limited China Jiangxi Engineering Ghana Ltd

Rank Company Subsidiary

China Jiangxi International (Cambodia) Ltd.
China Jiangxi International (Malawi)Ltd
China Jiangxi International (Nigeria) Company
Limited

China Jiangxi International (Zambia)Ltd
China Jiangxi International Namibia Ltd
China Jiangxi International Uganda Limited
China Jiangxi International (Ethiopia) Ltd
China Jiangxi Kenya Ltd
Jiangxi International (Zimbabwe) (Private)
Limited
Zhong Gan Engineering&Construction Corporation

69 Zhejiang Construction Investment Group Co. Ltd.

China Zhejiang Construction Group (H.K.) Ltd.
Zhejiang Building Materials Group Co., Ltd.
Zhejiang Industrial Equipment Installation Group
Co, Ltd.
Zhejiang Infrastructure Construction Group
Co., Ltd.

70 ITINERA SpA

Ltd

Federici Stirling Batco LLC Halmar International LCC Itinera Construções Ltda. SEA - Segnaletica Stradale Tubosider S.p.A.

71 Toyo Engineering Corp.

Pt. Inti Karya Persada Thnik (IKPT)
TEC Project Services
Toyo Engineering & Construction Sdn. Phd.
Toyo Engineering Corporation (China)
Toyo Engineering India Private Limited
Toyo Engineering Korea Limited

Rank Company Subsidiary

72 Norinco International Cooperation Ltd.

China North Vehicle Corporation Ltd.

74 China Electric Power Equipment And Tech. Co. Ltd.

CET Brazil Transmission and Engineering Co.,Ltd. Central China Power Grid International Economic &Trade Co.,Ltd.

Pak Matari Lahore Transmission Company PVT Limited

State Grid International Engineering Limited

75 Shandong Hi-Speed Group Co. Ltd.

Shandong Hi-Speed luqiao International
Enginerring Co., Ltd
China Shandong International Economic
& Technical Cooperation Group Ltd
Shandong Hi-speed Nile Investment &
Development Co., Ltd.
Shandong Luqiao Group Co., Ltd

76 Tekfen Construction and Installation

Co. Inc.

GATE Construction 000 Rusfen Tekfen Engineering Tekfen Manufacturing

77 Shimizu Corp.

Daiichi Setsubi Engineering Corporation
FaB-Tec Japan Corporation
PT Shimizu Bangun Cipta Kontraktor.
SC Machinery Corp.
SC PRE-CON CORP.
SHIMIZU BLC Co., Ltd.
Shimizu Corp. India Pte. Ltd.
Shimizu Corporation China Ltd.

Rank Company Subsidiary

Shimizu North America LLC. Shimizu Philippine Contractors Inc. Shimizu Vietnam Co., Ltd. Thai Shimizu Co. Ltd. The Nippon Road Co., Ltd.

81 POSCO Engineering & Construction

POSCO (Dalian) IT Center Development Co.,Ltd.
POSCO A&C
POSCO E&C China Co., Ltd.
POSCO E&C Vietnam Co., Ltd.
POSCO E&C(Thailand) Co., Ltd.
POSCO O&M
PT. POSCO E&C Indonesia

82 Onur Taahhut Tasimacilik Insaat Tic.

Ve Sanayi AS

ONUR CONSTRUCTION CO.
ONUR POLSKA LLC
S.R.L. ONUR TAAHHUT TAŞIMACILIK INŞAAT
TICARET VE SANAYI

83 Per Aarsleff Holding A/S

Aarsleff Rail A/S
Aarsleff Rohrsanierung GmbH
Hansson & Knudsen A/S
Per Aarsleff A/S
Wicotec Kirkebjerg A/S
Ístak Ísland hf

84 BAUER AG

BAUER Egypt S.A.E. Specialist Foundation Contractor BAUER Fondations Canada Inc. BAUER Foundations Corp. BAUER Internationnal FZE BAUER Spezialtiefbau Ges.m.b.H.

Rank Company Subsidiary

86 Atlas Group

Atlas Genie Civil Atlas Yapi A.S.

87 Qingjian Group Co. Ltd.

Qingdao Bo Hai Construction Group Co.,Ltd Qingdao Construction Group (Singapore) (Pte) Ltd. Qingdao Hai Chuan Construction&Engineering Co.Ltd Qingdao No. 1 Architecture Engineering Co.Ltd Qingjian International (Ghana) Group

Development Co., Ltd

Qingjian International (Liberia) Overseas Co., Ltd

Qingjian International (Mali) Group Development

Co., Ltd

Sarl Jianhua Construction

88 Impresa Pizzarotti & C. SpA

PIZZAROTTI LLC PIZZAROTTI SA

89 Bonatti Group

BONATTI CANADA CONSTRUCTION INC.
CARLO GAVAZZI ARABIA CO.LTD
CARLO GAVAZZI EGYPT
CARLO GAVAZZI IMPIANTI
ENHL-BONATTI Limitada
EURL BONATTI ALGERIE
PACIFIC ATLANTIC PIPELINE CONSTRUCTION

90 SINOPEC Engineering (Group) Co. Ltd.

Sinopec Engineering Co., Ltd.
Sinopec Engineering Group America L.L.C.
Sinopec Engineering Group Saudi Co., Ltd.
Sinopec Engineering Group Singapore Pte., Ltd.
Sinopec Fifth Construction Co., Ltd.
Sinopec Fourth Construction Co. Ltd.
Sinopec Guangzhou Engineering Co., Ltd.
Sinopec Heavy Lifting and Transportation Co., Ltd.

Rank Company Subsidiary

Sinopec Luoyang Engineering Co., Ltd. Sinopec Nanjing Engineering Co., Ltd. Sinopec Ningbo Engineering Co., Ltd. Sinopec Shanghai Engineering Co. Ltd. Sinopec Tenth Construction Co., Ltd.

91 Contracting and Trading Co. (C.A.T.)

BR. C.A.T. INTERNATIONAL CO. LIMITED.
BUILDING & ROADS CO. (BARCO) W.L.L.
C.A.T. Co. Abu Dhabi
C.A.T. INTERNATIONAL LIMITED DUBAI BRANCH
C.A.T. INTERNATIONAL QATAR W.L.L.
Cat International Limited - Abudhabi
Contracting and Trading Co. "C.A.T." - Lebanon
S.A.L.
MOTHERCAT LIMITED

NIGER CONSTRUCTION LIMITED (NIGERCAT)

94 DL E&C Co. Ltd.

DAELIM INSAAT GELISTIRME A.S.

DALIN (Nanjing) Construction

DL Engineering & Construction Malaysia, Sdn. Bhd.

DL Saudi Arabia Co.,Ltd.

DL USA, Inc.

Daelim RUS

95 Taisei Corp.

Seiwa Renewal Works Co., Ltd.
Taisei Housing Corporation
Taisei Rotec Corporation
Taisei Setsubi Co., Ltd.
Taisei U-Rec Co., Ltd.
Taisei-Yuraku Real Estate Co., Ltd.
Vinata International Co., Ltd.

96 Alberici-Flintco

Alberici Constructors, Inc. Alberici Constructors, Ltd. CAS Constructors, LLC Flintco, LLC

Rank Company Subsidiary

WWPS. LLC

97 China Geo-Engineering Corp.

CGC (HONG KONG) Industrial Co. Ltd CGC Shang Hai Ltd. China National Geological & Mining Corporation

98 Beijing Urban Construction Group Co. Ltd.

BEIJING URBAN CONSTRUCTION

DESIGH&DEVELOPMENT GROUP CO., LTD.

BEIJING URBAN CONSTRUCTION

DESIGH&DEVELOPMENT GROUP CO.,LTD.

BEIJING URBAN CONSTRUCTION DESIGN AND

DEVELOPMENT CO., LTD.

BEIJING URBAN CONSTRUCTION INSTALLATION

CO., LTD.

BEIJING URBAN CONSTRUCTION NO.1 CO.,LTD
BEIJING URBAN CONSTRUCTION NO.10 CO.,LTD
BEIJING URBAN CONSTRUCTION NO.16 CO.,LTD
BEIJING URBAN CONSTRUCTION NO.2 CO.,LTD
BEIJING URBAN CONSTRUCTION NO.5 CO.,LTD
BEIJING URBAN CONSTRUCTION NO.6 CO.,LTD
BEIJING URBAN CONSTRUCTION NO.7 CO.,LTD
BEIJING URBAN CONSTRUCTION NO.8 CO.,LTD
BEIJING URBAN CONSTRUCTION NO.9 CO.,LTD
BEIJING URBAN CONSTRUCTION NO.9 CO.,LTD
BEIJING URBAN CONSTRUCTION NORTH
CONSTRUCTION CO.LTD.

BEIJING URBAN CONSTRUCTION WUWEI CO.,LTD.
BEIJING URBAN CONSTRUCTION YUANDONG
GROUP OF CONSTRUCTION INVESTMENT CO.,
LTD.

BEIJING URBAN CONSTRUCTION YUANDONG GROUP OF CONSTRUCTION INVESTMENT CO., LTD.

CIVIL ENGINEERING GENERAL CONTRACTING DEPT., BEIJING URBAN CONSTRUCTION GROUP.

CONSTRUCTION ENGINEERIBG GENERAL CONTRACTING DEPT. BEIJING URBAN CONSTRUCTION GROUP.

Rank Company Subsidiary

99 SNC-Lavalin Inc.

Atkins China Limited

Atkins Danmark A/S

Atkins International Holdings Limited

Atkins Limited

Atkins North America, Inc.

Atkins Nuclear Secured Holdings Corporation

Atkins Renewable Resources Corporation

Atkins US Holdings Inc

Candu Energy Inc.

Faithful+Gould Inc.

Faithful+Gould Limited

Faithful+Gould Saudi Arabia Limited

Kentz Canada Holdings Limited

Kentz Corporation Limited

Kentz Pty Ltd.

Linxon Gulf LLC

Linxon India Private Limited

Linxon Pvt Ltd

Linxon Sweden AB

Linxon Switzerland Ltd

Linxon UK Ltd

Protrans BC Operation Ltd.

SNC-Lavalin (GB) Holdings Limited

SNC-Lavalin (GB) Limited

SNC-Lavalin (Guernsey) Holdings Ltd.

SNC-Lavalin ATP Inc.

SNC-Lavalin Algerie EURL

SNC-Lavalin Arabia Co. Ltd

SNC-Lavalin Australia Pty. Ltd.

SNC-Lavalin Capital Inc.

SNC-Lavalin Colombia S.A.S

SNC-Lavalin Construction (Ontario) Inc

SNC-Lavalin Construction (Ontario) Inc

SNC-Lavalin Construction Inc.

SNC-Lavalin Constructors (Pacific) Inc

SNC-Lavalin Constructors Inc.

SNC-Lavalin Constructors International Inc.

SNC-Lavalin Engineers & Constructors, Inc

Saudi Arabian Kentz Co. Ltd.

100 STO Building Group Inc.

Abbott Construction

Rank Company Subsidiary

Ajax Building Company

BCCI Construction

Govan Brown

LF Driscoll

Layton Construction

Pavarini Construction

Pavarini McGovern

RC Andersen

Structure Tone Global Services

Structure Tone International

Structure Tone LLC

Structure Tone Southwest

101 Dongfang Electric Corp.

DONGFANG ELECTRIC CORPORATION LTD.

102 Ghella SpA

GHELLA CANADA LTD GHELLA LIMITED GHELLA PTY LTD

103 The Arab Contractors Co. (Osman Ahmed Osman)

The Arab Contractors Company In Algeria
The Arab Contractors Company In Cameroon
The Arab Contractors Company In Chad
The Arab Contractors Company In Cote D' Ivoire
The Arab Contractors Company In Dubai

The Arab Contractors Company In Dubai

The Arab Contractors Company In Equatorial Guinea

The Arab Contractors Company In Ethiopia,

The Arab Contractors Company In Ghana

The Arab Contractors Company In Iraq

The Arab Contractors Company In Kuwait

The Arab Contractors Company In Morocco

The Arab Contractors Company In Nigeria

The Arab Contractors Company In Oman

The Arab Contractors Company In Qatar

The Arab Contractors Company In Tanzania

The Arab Contractors Company In Togo

The Arab Contractors Company In Uganda

Rank Company Subsidiary

The Arab Contractors Company In Zambia
The Arab Contractors Company for Investments
The Arab Contractors Mechanical & Electrical
Engineering ARABCO

104 XPCC Construction & Engineering (Group) Co. Ltd.

Xinjiang Beixin Road & Bridge Construction Co., Ltd

105 China General Technology (Group) Holding Co. Ltd.

CMC
CNTIC
China Xinxing Corp.(Group)

106 Sinopec Zhongyuan Petroleum Engineering Ltd.

ZP ARABIA DRILLING CO.LTD.

107 Jiangsu Provincial Construction Group Co. Ltd.

Beijing Jingxi Construction Group Ltd Jiangsu Construction Group Fengda Concrete Co., Ltd

Jiangsu Provincial Capital Investment & Construction Co., Ltd

Jiangsu Provincial Construction Group (Malaysia) Co., Ltd

Jiangsu Provincial Construction International Group Co.,Ltd.

Jiangsu Transportation Engineering Group Co., Ltd.
Nanjing Construction Investment Co., Ltd
Nanjing Tongli Construction Group Co., Ltd
Taizhou Huaze Property Co., Ltd
The First Company of Jiangsu Provincial
Conctruction Group Co., Ltd.

The Second Company of Jiangsu Provincial
Construction Group Co.,Ltd.

Rank Company Subsidiary

Xinghua Huayuan Housing Co., Ltd Xuzhou Xinhong Property Co., Ltd

108 Alarko Contracting Group

Alsim Alarko SRL Bakad International BV

109 TBEA Co. Ltd.

TBEA Hengyang Transformer Co., Ltd.

TBEA International Engineering Contraction

Company

TBEA Shandong Luneng Wires and Cables Co., Ltd. TBEA Shenyang Transformer Group Co., Ltd. TBEA Xinjiang Sun Oasis Co., Ltd. TBEA Xinjiang Transformer Co., Ltd.

111 Sembol Uluslararasi Yatirim Tarim Peyzaj Insaat

Mimmar - Sembol Adi Ortaklığı

Sembol - Taca Adi Ortaklığı

Sembol - Yeni Yapı Adi Ortaklığı

Sembol - Yeni Yapı İş Ortaklığı

Sembol Aktau LLP

Sembol Almaty LLP

Sembol Construction and Engineering LLP

Sembol Istanbul Trading and Contracting W.L.L

Sembol Karagandy LLP

Sembol Qurylys LLP

Sembol Safari Construction LLP

Sembol Türkistan LLP

Sembol Ulus. A.Ş. - Ukraine Branch Office

Sembol Ulus.A.Ş.- Kazakhstan Branch-1

Sembol Ulus.A.Ş.- Kazakhstan Branch-2

112 Yanjian Group Co. Ltd.

Design Institute of Yanjian Group Co.,Ltd
International company of Yanjian Group Co.,Ltd
Jin Xiang Tai real estate development company of
Yanjian Group Co.,Ltd
Jinan company of Yanjian Group Co.,Ltd

Rank Company Subsidiary

Qingdao company of Yanjian Group Co.,Ltd Shanghai company of Yanjian Group Co.,Ltd

The Fifth construction and installation company of Yanjian Group Co.,Ltd

The Fourth construction and installation company of Yanjian Group Co.,Ltd

The Seventeenth construction and installation company of Yanjian Group Co.,Ltd

The Seventh construction and installation company of Yanjian Group Co.,Ltd

The Sixth construction and installation company of Yanjian Group Co.,Ltd

The Tenth construction and installation company of Yanjian Group Co.,Ltd

The Third construction and installation company of Yanjian Group Co.,Ltd

Yanjian Group (Mackay) Pty Ltd

Yanjian Group Beijing Company

Yanjian Group Lanka Private Limited

Yanjian Group Mozambique,Limitada.

Yanjian Group Vietnam Co.,Ltd

Yanjian Group,S.A. De C.V.

Yanjian Malaysia Sdn. Bhd.

Yanjian Peru S.A.C

Yanjian Tajikistan Company

Yanjian Tonga Ltd

Yanjian Uganda Company Limited

Yanjian(Australia) PTY ltd

Yanjian Group (Fiji) Company Limited

Yanjian Group Cambodia Co.,Ltd

Yanjian Group Ghana Ltd

113 Jiangsu Nantong Sanjian Construction Group Co. Ltd.

Jiangsu Nantong Sanjian Construction

Engineering General Contracting Co.,Ltd.

Jiangsu Nantong Sanjian Construction

Engineering General Contracting Co.,Ltd.

Jiangsu Nantong Sanjian Construction Equipment Engineering Co.,Ltd

Jiangsu Nantong Sanjian Construction Equipment Engineering Co.,Ltd

Rank Company Subsidiary

Jiangsu Nantong Sanjian Construction Oversea' Labour Co.,Ltd.

Jiangsu Nantong Sanjian Construction Real Estate Development Co.,Ltd.

Jiangsu Nantong Sanjian Construction Real Estate Development Co.,Ltd.

Jiangsu Nantong Sanjian Construction Decoration and Fitment Engineering Co.,Ltd.

Jiangsu Nantong Sanjian Construction Decoration and Fitment Engineering Co.,Ltd.

Jiangsu Nantong Sanjian Construction Labor Co.,Ltd.

Jiangsu Nantong Sanjian Construction Labor Co.,Ltd.

Nantong Chenyukun Industrial Co.,Ltd. Nantong Third Construction Vocational School

114 Mapa Insaat ve Ticaret AS

Cengiz - Özaltın - Mapa Adi Ortaklığı

Günal İnşaat Ticaret ve Sanayi A.Ş.

MNG Esmaş Elektro Sistemler Mühendislik Sanayi ve Ticaret A.Ş.

MNG Tesisat Klima Havalandırma Isıtma Sanayi ve Ticaret A.Ş.

Mapa - Yapı Yapı Adi Ortaklığı

Mapa - Özaltın Adi Ortaklığı

Mapa - Günal for Const. Co., Foreign LLC

Mapa - Günal for Const. Co., Foreign LLC

İGA Havalimanları İnşaatı Adi Ortaklığı Ticari İşletmesi

115 Afcons Infrastructure Ltd.

Afcons Construction Mideast LLC

116 Beijing Construction Engineering Group Co. Ltd.

BBC Construction

BCEG (Rwanda) Ltd.

BCEG INTERNATIONAL AUSTRALIA PTY.LTD.

BCEG INTERNATIONAL MONGOLIA CO.,LTD.

BCEG International (UK) Co., Limited

Rank Company Subsidiary

BCEG International (Singapore) Pte.Ltd.

BCEG International (Malaysia) Sdn. Bhd.

BCEG Landmark Development I Co Ltd

BCEG Landmark Development II Co Ltd

BCEG TRINIDAD AND TOBAGO COMPANY

LIMITED

BCEG Thai International Co.,Ltdd

BCEGI (Hong Kong) Company Limited

BCEGI Construction (UK) Ltd.

BCEGI MACAU CONSTRUCTION & ENGINEERING CO.,LTD.

BCEGI,LLC

BEIJING CONSTRUCTION ENGINEERING GROUP CO LTD

Beijing Construction Engineering Group (Macau) CO., LTD.

Beijing Construction Engineering Group Co. Ltd-Abu Dhabi

Beijing Construction Engineering Group Co. Ltd-Abu Dhabi

Beijing Construction Engineering Group Co., Ltd, -KSA

Beijing Construction Engineering Group Co., Ltd, -

Beijing Construction Engineering Group Co., Ltd. (
Singapore company)

Beijing Construction Engineering Group (Angola
) Co,LDA

Beijing Construction Engineering Group (

Beijing Construction Engineering (M) SDN.BHD

Beijing Liujian Construction Corporation T&T Limited

Beijing Liujian Construção Grupo CO, Lda -Sucursal

CITY VIEW DEVELOPMENT CO LTD

Chang Cheng Esquares Co., Ltd.

Mongolia) Co., Ltd.

FILIALE DE LA SOCIETE CHINOISE BEIJING CONSTRUCTION ENGINEERING GROUP CO.,LTD EN REPUBLIQUE DU GONGO

Rank Company Subsidiary

GHJ CONSTRUCTION INC.

SARL BEIJING LIUJIAN CONSTRUCTION

CORPORATION ALGERIE

SARL BEIJING LIUJIAN CONSTRUCTION

CORPORATION ALGERIE

117 Calik Enerji Sanayi ve Ticaret AS

Calik Enerji Swiss AG Onyx Trading Innovation FZE Technological Energy n.v

120 Gulermak

Gülermak India Private Ltd Gülermak Invest Sp zoo Gülermak Sp zoo

122 Yunnan Const. and Invest. Holding Grp. Co. Ltd.

YCIH Installation Co., Ltd. YCIH No. 4 Construction Co., Ltd. YCIH No.6 Construction Co., Ltd.

123 CGCOC Group Co. Ltd.

CGC Nigeria Ltd.
CGCOC Algeria Ltd.
CGCOC Angola Ltd.
CGCOC Cameroon Ltd.
CGCOC Chad Ltd.
CGCOC Ethiopia Ltd.
CGCOC Senegal Ltd.

124 Rizzani de Eccher SpA

Deal S.p.A.
InterBridge Technologies B.V.
Iride S.r.l.
RdE Australia Pty Ltd
RdE Canada Inc.
RdE Islanda
RdE Messico S. de RL. de C.V.

Rank Company Subsidiary

RdE S.A. Lussemburgo

RdE USA Inc.

Sacaim

Sicea S.r.l.

Tensacciai S.r.l.

Tiliaventum S.c.a.r.l.

125 KUZU Group

KUZU Albania

KUZU Alkatas DDO

KUZU Lebanon

KUZU Pars Co.

KUZU SayınSUV Ltd.

Kuzu Algeria

Kuzu Libya

126 Electra Ltd.

Electra Construction

Electra Infrastructure

Electra M&E

Electra USA

129 Nurol Construction and Trading Co.

Inc.

Nurol Georgia LLC

Nurol LLC

130 Summa Turizm Yatirimciligi AS

SUMMA AIRPORTS (SL) LIMITED SUMMA CONSTRUCTION NIGER SARLU SUMMA CONSTRUCTION SENEGAL SARL SUMMA RWANDA JV LTD SUMMA TUR YAT SA SUCURSALA

131 Jiangxi Water and Hydropower Constr. Co. Ltd.

Jiangxi Water and Hydropower Construction Group Co., Ltd.

Rank Company Subsidiary

132 Ssangyong Engineering & Construction Co. Ltd.

JUNGAM H&D PT. SSY KONSTRUKSI INDONESIA SSANGYONG E&C GE S.A.

133 Tutor Perini Corp.

Becho Inc.

Black Construction

Frontier - Kemper

Lunda Construction

Perini Management Services

Roy Anderson Corp.

Rudolph & Sletten

Tutor Perini Building Corp

Tutor Perini Civil Construction

134 Shanxi Construction Investment Group Co. Ltd.

Beijing Jinfa Asset Management Co., Ltd. City Operation Group Co., Ltd of Shanxi CIG Coal Industry Taiyuan Design and Research

Institute Group Co., Ltd.

General Contracting Company of Shanxi

Construction Investment Group Co., Ltd Jinjian Commercial Factoring (Henggin) Co., Ltd.

Jinjian International Financial Leasing (Tianjin)

Co., Ltd.

Jinjian Private Equity Fund Management (Henggin) Co., Ltd.

Shanxi Academy of Building Research Co., Ltd.

Shanxi Architectural Design and Research Institute Co., Ltd.

Shanxi Beautiful Countryside Construction Co., Ltd.

Shanxi Construction Engineering Co.,Ltd

Shanxi Construction Engineering Inspection Co., Ltd.

Shanxi Construction Investment Group Decoration Co.,Ltd.

Shanxi Eighth Construction Group Co., Ltd Shanxi Engineering Machinery Co.,Ltd

Rank Company Subsidiary

Shanxi Fifth Group Co., Ltd

Shanxi First Construction Group Co., Ltd

Shanxi Huaxia Construction Engineering

Consulting Co., Ltd

Shanxi Industrial Equipment Installation Group

Co.,Ltd

Shanxi International Economic and Technical Cooperation Co., Ltd.

Shanxi Jian'an Property Management Co., Ltd.

Shanxi Jiantong Technology Co., Ltd.

Shanxi Mechanized Construction Group Co.,Ltd

Shanxi Park Construction Development Group Co., Ltd.

Shanxi Second Construction Group Co., Ltd

Shanxi Sijian Group Co., Ltd

Shanxi Sixth Construction Group Co., Ltd

Shanxi Static Traffic Construction and Operation Co., Ltd

Shanxi Survey Design Research Institute Co.,Ltd.

Shanxi Third Construction Group Co., Ltd

Shenzhen Waranty Asset Management Co.,Ltd.

135 Hoffman Construction

Hoffman Mechanical Corporation

Hoffman Specialty Contracting

Hoffman Structures

Ming Surveyors

Precision Construction

136 Trevi SpA

Arabian Soil Contractor Co Ltd

Pilotes Trevi Sacims

Pilotes Uruguay SA

Swissboring Overseas Piling Corp. Ltd

Trevi Algeria EURL

Trevi Australia Pty Ltd

Trevi Chile Spa

Trevi Cimentaciones Y Consolidaciones SA

Trevi Contruction Co Ltd

Trevi Fondations Spèciales Sas

Trevi Foundation Kuwait Co WLL

Trevi Foundations Denmark A/S

Rank Company Subsidiary

Trevi Foundations Nigeria Ltd

Trevi Foundations Philippines Inc.

Trevi Galante SA

Trevi Geotechnik GmbH

Trevi Spa

Trevi SpezialTiefBau GmbH

Treviicos Corporation

Treviicos South Inc

137 China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.

China Jiangsu Construction Group Co. Ltd. China Jiangsu Jianda Construction Co. Inc.

138 Sumitomo Mitsui Construction Co. Ltd.

SMCC (Thailand) Co., Ltd.

SMCC Construction India Ltd.

SMCC Malaysia Sdn. Bhd.

SMCC Overseas Singapore Pte. Ltd.

SMCC Philippines, Inc.

SMCC Taiwan Co., Ltd.

SMCC Utama Indonesia

139 Shanghai Urban Construction (Group) Corp.

Shanghai Tunnel Engineering Co.,Ltd.

Shanghai Underground Space Development Company

Shanghai Urban Construction Material Co.,Ltd.

Shanghai Urban Construction Operation & mManagement (Group) Co.,Ltd.

Shanghai Urban Construction Water Engineering
Co. Ltd

Shanghai Urban Properties Development Co.,Ltd.

Shanghai Water Construction Water Engineering Co.,Ltd.

Rank Company Subsidiary

142 China Wu Yi Co. Ltd.

China Wu Yi (Congo) Co., Ltd.

China Wu Yi (East Timor) Co., Ltd.

China Wu Yi (Equatorial Guinea) Co.,Ltd

China Wu Yi (Ethiopia) Co., Ltd.

China Wu Yi (Kenya) Co., Ltd.

China Wu Yi (Papua New Guinea) Co., Ltd

China Wu Yi (Philippines) Co., Ltd.

China Wu Yi (South Sudan) Co., Ltd.

China Wu Yi (Tanzania) Co., Ltd.

China Wu Yi (Uganda) Co., Ltd.

China Wu Yi Australia Pty. Ltd.

143 China National Aero-Technology Int'l Eng'g Corp.

ACEG-CATIC GREEN FIELD PROJECT (JV) LIMITED AVIC COAST LAND DEVELOPMENT(T) LIMITED

AVIC CONSTRUCTION ENGINEERING

CORPORATION, LTD

AVIC INTERNATIONAL ENGINEERING (HONG KONG) LIMITED

AVIC INTERNATIONAL ENGINEERING(R) LIMITED

AVIC INTERNATIONAL HOTELS LANKA LIMITED

AVIC INTERNATIONAL INVESTMENT(LAO) CO.,

LTD

AVIC INTERNATIONAL PROPERTY NAIROBI LIMITED

AVIC INTERNATIONAL REAL ESTATE(T) LIMITED

AVIC INTL ENGINEERING NIG LTD

AVIC INTL ENGINEERING NIG LTD

AVIC-ENG AIRPORT ENGINEERING CO., LTD

AVIC-INTL AIRPORT CONSTRUCTION CO., LTD

CARDOGEN HOTEL SDN BHD

CATIC INTERNATIONAL APARTMENTS(T)

LIMITED

CATIC INTERNATIONAL ENGINEERING(T)

LIMITED

CATIC REAL ESTATE CORPORATION, LTD

China National Aero Technology International

Engineering Corporation Nepal Branch Office

Chong Qing Branch

Da Lian Branch

Rank Company Subsidiary

Ling Bao Branch

SARL CATIC-ENG ALGERIE

Tian Jin Branch

Xi An Branch

145 Michels Corp.

Michels Canada Co.

Michels Construction, Inc.

Michels Pacific Energy, Inc.

Michels Pipeline, Inc.

Michels Power, Inc.

Michels Road & Stone, Inc.

Michels Utility Services, Inc.

146 Yuksel Insaat Co. Inc.

SASEL ELECTROMECHANIC INC. TRADE CO YUKSEL CON. SAUDI CO.

148 Black & Veatch

Black & Veatch Construction, Inc.

Black & Veatch Corporation

Black & Veatch International

Black & Veatch LTD of Michigan

Black & Veatch Management Consulting, LLC

Black & Veatch New York LLP

Black & Veatch Special Projects Corp

Overland Contracting, Inc.

149 Kinden Corp.

Antelec Ltd.

International Electro-Mechanical Services Co.

(L.L.C.)

Kinden (Thailand) Co., Ltd.

Kinden Phils Corporation

Kinden Vietnam Co., Ltd.

P.T. Kinden Indonesia

US Kinden Corporation

Wasa Electrical Services, Inc.

Rank Company Subsidiary

150 Grupo Empresarial San Jose SA

CONSTRUCTORA SAN JOSE, SA Constructora San José Cabo Verde, S.A. San José Perú Constructora, S.A. San José Tecnologías Chile Limitada

153 Mohammed Abdulmohsin Al-Kharafi & Sons

Al-Kharafi Construction Co. KSCC EMAK Contracting Co. Mohammed Abdulmohsin Al-Kharafi & Sons L.L.C. Mohammed Abdulmohsin Kharafi Sons Co.

154 China National Complete Plant Imp. & Exp. Group

China National Complete Plant Import & Export Corporation Limited

155 COMSA Corporación

COMSA Concesiones COMSA Industrial COMSA Service

156 ICM SpA

Delma Qatar
ICM Construction

158 CBRE

CBRE Heery, Inc. Turner & Townsend 60% ownership as of November 1, 2021

160 Gilbane Building Co.

G.O. Services GRS Disaster Recovery Gilbane Federal

Rank Company Subsidiary

164 Shandong Electric Power Eng'g Consulting

Indonesia Subsidiaryof Shandong Electric Power
Engineering Consulting Institute Co., Ltd.
SDEPCI Pakistan Branch
SDEPCI Vietnam Branch
Shandong Ludian International Trade Co., Ltd.

167 RailWorks

Track Transit

168 GAP INSAAT YATIRIM VE DIS TICARET AS

CALIK INSAAT A.S GAP INSAAT DUBAI FZE INNOVATIVE CONSTRUCTION TECHNOLOGIES TRADING FZE

169 Eng'g for the Petroleum & Process Industries (Enppi)

Engineering for the Petroleum & Process Industries (Enppi-KSA)

171 Ustay Yapi Taahhut Ve Ticaret AS

INTAY ENGINEERING CONTRACTING AND TRADIN (IGBR)LTD USTAY EUROPE AG USTAY ULUSLARARASI YAPI TAAHHUT VE TICARET A.S

172 Anhui Construction Engineering Group Co. Ltd.

ACEG Overseas Manpower Service Co., Ltd Anhui Construction Engineering Real Estate Co., Ltd Anhui Construction Engineering Technician's College

Rank Company Subsidiary

Anhui Construction Machinery Co., Ltd
Anhui First Construction Engineering Co., Ltd.
Anhui Institute of Building Research & Design
Anhui Province Highway & Port Engineering Co.,
Ltd

Anhui Province Industrial Equipment Installation Co. Ltd

Anhui Road & Bridge Engineering Co., Ltd Anhui Road & Bridge Engineering Group Co., Ltd Anhui Sanjian Engineering Co., Ltd. Anhui Second Construction Engineering Co., Ltd. Anhui Traffic and Shipping Engineering Co., Ltd Anhui Water Resource Development Co., Ltd

174 Sener Grupo de Ingenieria SA

Sener KWK Projekte Deutschland GmbH (Sener Alemania)

TRYO Aeroespace & Electronics, S.L.

III, S.A. de C.V.

Insegeco, S.A. de C.V.

Sener (SES) Canada, Inc

Sener (Shangai) Systems Company, Ltd

Sener Aeroespacial, S.A.

Sener Arabia Saudi

Sener Egypt

Sener Engineering Limited (Sener Irlanda)

Sener Engineering and Constructions South Africa Proprietary Limited

Sener Engineering and Systems Proprietary
Limited

Sener Engineering and Systems, Inc.

Sener Engivia-Consultores de Engenharia, S.A.

Sener Ethilene Terminal (Sener Francia)

Sener Ingeniería y Sistemas Chile, Ltda.

Sener Ingeniería y Sistemas Colombia, S.A.S.

Sener Ingeniería y Sistemas, S.A.

Sener Korea Engineering and Systems Co., Ltd

Sener Maroc S.A.R.L

Sener Spolka z Ograniczona Odpowiedzialnoscia (Sener Sp. z o.o)

Senermex Ingeniería y Sistemas, S.A. de de CV Setepla Tecnometal Engenharia, S.A. **Rank Company** Subsidiary

175 MBD Insaat Sanayi Ve Ticaret AS

BC MADENCILIK NAKLIYAT PETROL INSAAT SANAYI VE TICARET A.S.

DOGUGAZ BITLIS BINGOL MUS DOGALGAZ DAGITIM A.S.

GULDEM YAPI TAAHHUT INSAAT MUHENDISLIK TARIM HAYVANCILIK GIDA BILGISAYAR SANAYI TICARET A.S.

MUS SEKER URETIM SANAYI A.S. SARL MBD INSAAT

176 Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

CNYD Aluminium Industry Engineering Malaysia SDN BHD

PT Shenyang Yuanda Aluminium Industry Engineering

Yuanda (UK) Co. Ltd.

Yuanda Australia Pty Ltd.

Yuanda Curtain Wall Vietnam Co., Ltd.

Yuanda Qatar Aluminium Industry Engineering W.L.L.

Yuanda USA Corporation

177 POLAT YOL YAPI SAN, VE TIC. AS

POLATYOL&NWC JOINT VENTURE POLATYOL-MAPA JOINT VENTURE POLATYOL-TESAN JOINT VENTURE

179 Shaanxi Construction Engineering Holding Group Co. Ltd.

Earthquake investigation design and Research Institute of Western Architecture Co. Ltd.

SCEGC NO.1 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.

SCEGC NO.10 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.

SCEGC NO.11 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.

Rank Company Subsidiary

- SCEGC NO.12 CONSTRUCTION ENGINEERING COMPANY LTD.
- SCEGC NO.13 CONSTRUCTION ENGINEERING COMPANY LTD.
- SCEGC NO.14 CONSTRUCTION ENGINEERING COMPANY LTD.
- SCEGC NO.15 CONSTRUCTION ENGINEERING COMPANY LTD.
- SCEGC NO.16CONSTRUCTION ENGINEERING COMPANY LTD.
- SCEGC NO.2 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.
- SCEGC NO.3 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.
- SCEGC NO.4 CONSTRUCTION ENGINEERING GROUP COMPANY LTD
- SCEGC NO.5 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.
- SCEGC NO.6 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.
- SCEGC NO.7 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.
- SCEGC NO.8 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.
- SCEGC NO.9 CONSTRUCTION ENGINEERING GROUP COMPANY LTD.
- Shaanxi Academy of Building Research Co. Ltd.
- Shaanxi Ancient Garden Construction Co. Ltd.
- Shaanxi Building Decoration Engineering Company
- Shaanxi Construction Engineering Development Group limited company
- Shaanxi Construction Engineering Group Corporation Limited
- Shaanxi Construction Engineering Industrial Co., Ltd
- Shaanxi Construction Engineering Installation Group Co.,Ltd.
- Shaanxi Construction Engineering Installation Group Co.,Ltd.
- Shaanxi Construction Engineering Real Estate Group Co., Ltd
- Shaanxi Construction Industry Investment Group Co Ltd

Rank Company Subsidiary

Shaanxi Construction Machinery Construction Group Co Ltd Shaanxi Huashan Construction Co., Ltd Shaanxi Huashan Luqiao Group Co., Ltd. Shaanxi construction foundation company

180 Jiangxi Construction Engineering (Group) Corp. Ltd.

Jiangxi Construction Buildings IV Limited Liability Co.,LTD.

Jiangxi Construction Engineering Building Installation Co. LTD.

Jiangxi Construction Engineering First Limited Liability Company

Jiangxi Construction Engineering Group Construction Industry Investment Co., Ltd

Jiangxi Construction Engineering Mechanical Construction Co. LTD.

Jiangxi Construction Engineering Supervision Co., Ltd

Jiangxi Construction Engineering Track Construction Co., Ltd

Jiangxi Construction International Engineering Co., Ltd

Jiangxi The Second Construction Co., LTD. Jiangxi The Third Construction Co., LTD.

182 Hunan Construction Engineering Group Co. Ltd.

Dalian Harbor Engineering Co., Ltd.
Decoration Engineering Co., Ltd
HNCEG Communications Construction Co., Ltd
Hunan Academy of Building Research Co., Ltd.
Hunan Industrial Equipment Installation Co., Ltd

Hunan No. 1 Engineering Co., Ltd

Hunan No. 2 Engineering Co., Ltd

Hunan No. 3 Engineering Co., Ltd

Hunan No. 4 Engineering Co., Ltd

Hunan No. 5 Engineering Co., Ltd

Hunan No. 6 Engineering Co., Ltd

Hunan No. 8 Engineering Co., Ltd

Rank Company Subsidiary

183 Greenland Infra. Constr. Group Co. Ltd.

Greenland Municipal Investment Group Co., Ltd Greenland Urban Construction Development Group Co., Ltd

Guangxi Construction Engineering Group Holdings Co., Ltd

Guizhou Construction Engineering Group Co., Ltd Henan Provincial Highway Engineering Bureau Group Co., Ltd.

Tianjin Construction Engineering Group Holdings Co., Ltd

Xi'an Construction Engineering Group Co., Ltd

184 Hunan Road & Bridge Constr. Group Co. Ltd.

Fujian Shaoguang Highway Co., Ltd. Guangxi Xiangsheng Investment, Construction and Development Co., Ltd.

Hunan Fengmao Reals Estate Co., Ltd. Hunan Jialian Property Management Co., Ltd. Hunan Litan Highway Construction and

Development Co., Ltd. Hunan TongChang Materials Co., Ltd Hunan Tongda Engineering Test Co., Ltd

Hunan Tongsheng Engineering Co., Ltd

Hunan Tongtai Construction Co., Ltd.

Hunan Xiangchuang Archiectural Engineering Co., Ltd.

Hunan Xiangjiaoyan Development and Construction Co., Ltd.

Hunan Xiangtongtu Construction Co., Ltd Hunan Xiangzhu Engineering Co., Ltd.

Hunan Zhuxing Transportation Engineering Co., Ltd.

Xizang Xiangheng Construction Engineering Co., Ltd.

185 Parsons Corp.

Parsons Environment & Infrastructure Parsons Government Services

Rank Company Subsidiary

Parsons Transportation

186 MWH

MWH Treatment Methuen Construction Co., Inc. Slayden Constructors, Inc.

187 Haskell

Benham Dysruptek Seiberling

188 Southland Holdings LLC

American Bridge Bahamas
American Bridge Canada
American Bridge International UK
American Bridge Manufacturing
Heritage Materials, LLC
Johnson Bros. Corporation
Oscar Renda Contracting, Inc.
Southland Contracting, Inc.
Southland Mole of Canada
Southland Renda Joint Venture

191 Tianyuan Construction Group Co.Ltd.

REPRESENTATIVE OFFICE OF TIANYUAN
CONSTRUCTION GROUP CO., LTD.
SHANDONG TIANYUAN CONSTRUCTION
(MYANMAR)COMPANY LIMITED
TIANYUAN CONSTRUCTION GOURP CO., LTD.CAMEROUN
TIANYUAN CONSTRUCTION GROUP CO., LTD.
(BANGLADESH BRANCH OFFICE)
TIANYUAN CONSTRUCTION GROUP
CORPORATION
TIANYUAN CONSTRUCTION GROUP S.LTD.
SUCURSAL BOLIVIA
TIANYUAN CONSTRUCTION GROUP SOUTH
SUDAN BRANCH

Rank Company Subsidiary

TIANYUAN DEVELOPMENT (THAILAND)CO., LTD.
TY-CN DEVELOPMENT (CAMBODIA) CO., LTD.
TYC CONSTRUCTION NEGERIA LIMITED

194 Gray Construction

Anderson Dahlen, Inc., A Gray Company
Gray Development, A Gray Company
Gray Ohio Valley
Gray Solutions, A Gray Company
Gray West
InLine Engineers, A Gray Company
Spec Engineering, A Gray Company
Spencer Bristol Engineering, A Gray Company
Willett Engineering, A Gray Company

195 Zhejiang Communications Constr. Group Co. Ltd.

ZCCC International Engineering Co.,Ltd.

Zhejiang Hongtu Transportation Construction Co.,Ltd.

Zhejiang Jinzhu Transportation Construction Co.,Ltd.

Zhejiang Road & Bridge Construction Co.,Ltd

196 Tepe Insaat Sanayi AS

Company Bilbak Bilkent Ins. Tic. ve Bakim Hizm Framaco Tepe Bozdemir JV
Tepe - Mesa JV
Tepe Akfen Yatirim Ins. ve Tic. A.S.
Tepe Bozdemir JV
Tepe Hisar LLC
Tepe Turkmen Ins. ve Tic.

197 Chongqing International Construction Corp.

Bengal Co., Ltd.
Chongqing Commercial Building Design Institute
Co., Ltd.
Kenya Co.,Ltd.

Rank Company Subsidiary

Liberia Co., Ltd. Sudan Co., Ltd. Tanzania Co., Ltd. Uganda Co., Ltd.

198 Nantong Construction Group Co. Ltd.

Nantong Architect & Decoration Co., Ltd
Nantong Architect Science Research Co., Ltd
Nantong Construction & Installation Co., Ltd
Nantong Construction Manpower Service Co., Ltd
Nantong Construction Real Estate Co., Ltd
Nantong Huaxia Silicate Products Co., Ltd
Nantong Zhenban Real Estate Co., Ltd

199 China Gansu Int'l Corp. for Econ. and Tech. Coop.

CGICOP-BEL,Co.,Ltd
China Gansu International Corporation for
Economic and Technical Cooperation Ltd
(Ethiopia Branch)

China Gansu International Corporation for Economic and Technical Cooperation Saudi Branch

China Gansu International Corporation for Economic and Technical Cooperation(Kenya) Company Limited

China Gansu International Corporation for Economic and Technical Cooperation (

Pakistan Branch Office)

China Gansu International Domestic Engineering Corporation

China State Hualong Construction (Gh) Co., LTD Gansu Hualong Overseas Engineering Corporation (Mozambique) Ltd.

Hualong Malawi Construction (PVT) LTD
Hualong Zimbabwe Construction (PVT) LTD
PT.CG International Construction
Gansu Overseas Engineering Corporation
(Angola) Ltd.

Rank Company Subsidiary

201 Nantong Si Jian Construction Group Co.Ltd

Ganzhou Chengyue Construction Engineering Co.
Ltd

Nanjing Huakang Real Estate Co. Ltd Nantong Dahai Trade Development Co. Ltd Nantong Juqi Machinery Equipment Co. Ltd Nantong Sijian Financial Management Co. Ltd

202 Ramboll Group A/S

Henning Larsen Architects A/S

Ramboll Accredited A/S

Ramboll Finland Oy

Ramboll Holding GmbH

Ramboll Singapore Pte. Limited

Ramboll Towers Sp. Z. o. o.

Ramboll UK Holding Limited

Ramboll USA Inc.

Ramböll Sweden AB

Rambøll Denmark A/S

Rambøll Managment Consulting A/S

Rambøll Norge AB

203 Burns & McDonnell

AZCO

Ref-Chem

204 Lotte Engineering & Construction Co. Ltd.

Hau Giang Commercial and Construction Investment Co LOTTE LAND.,LTD Lotte E&C Beijing Co.,Ltd. Lotte E&C Malaysia Sdn. Bhd.

PT.LOTTE LAND INDONESIA

205 United Engineers & Constructors Inc.

Imperia Engineering Partners LLC

Rank Company Subsidiary

206 Zhejiang Dongyang Third Constr. Eng'g Co. Ltd.

CEDY Third Contracting and Trading(M) SDN.BHD SARL NO3 Construction Et Engineering De Dongyang Zhejiang

207 Gurbag Group

Gürbağ İnş. Müh. Mad. San. Tic. A.Ş. Gürbağ İnş. Müh. Mad. San. Tic. A.Ş. Gürbağ İnş. Müh. Mad. San. Tic. A.Ş. Gürbağ-Ohitan JV Gürbağ-Ohitan JV Ohitan İnş. Müh. San. A.Ş.

208 Ic Ictas Insaat Sanayi Ve Ticaret AS

Barış Rüzgar Üretim ve Ticaret A.Ş.

IC Altyapı İşletme ve Ticaret A.Ş.

IC ICTAS US I Inc.

IC Içtaş Otoyol İnş. San. Tic.A.Ş.

IC Çeşme Marina Yatırım A.Ş.

IC İçmak Makine İnşaat ve Lojistik A.Ş.

IC İçtaş Astaldi Simple Partnership

IC İçtaş Ağır Endüstriyel A.Ş.

IC İçtaş Elektrik Toptan Satış ve Ticaret A.Ş.

IC İçtaş Enerji Yatırım Holding A.Ş.

IC İçtaş Havacılık A.Ş.

IC İctas Havalimanı İnsaatları A.S.

IC İçtaş Köprü ve Üst Yapı İnş. A.Ş.

IC İçtaş Sakarya Karasu Limanı Yatırım ve İşletme A.S.

IC İçtaş Saudi Arabia Company

IC İçtaş Uluslararası İnşaat Turizm Enerji ve Ticaret A.S.

IC İçtaş Zafer Uluslararası Havaalanı Yatırım ve İşletme A.Ş.

IC İçtaş İçmak Adi Ortaklığı

ICA IC İçtaş Altyapı İşletme ve Bakım A.Ş.

ICA IC İçtaş Astaldi Üçüncü Boğaz Köprüsü ve

Kuzey Marmara Otoyolu Yatırım ve İşletme A.Ş.

Trabzon Enerji Üretim ve Ticaret A.Ş.

Trakya Elektrik Dağıtım A.Ş.

Rank Company Subsidiary

Trakya Elektrik Perakende Satış A.Ş.
Treysan Dış Ticaret A.Ş.
Treysan Prefabrik Çelik Yapılar San. ve Tic. A.Ş.
İkisu Enerji Üretim ve Ticaret A.Ş.
İçtaş Russia LLC
İçtaş Sürdürülebilir Enerji Yatırımları A.Ş.
İçtaş Yenilenebilir Enerji Üretim ve Ticaret A.Ş.
İçtaş Yenilenebilir Enerji Üretim ve Ticaret A.Ş.

209 Salcef Group SpA

İçtaş İşletme ve Ticaret A.Ş.

Coget Impianti S.r.l.
Delta Railroad Services
Euro Ferroviaria S.r.l.
Overail S.r.l.
SRT S.r.l.
Salcef Bau GmbH
Salcef S.p.A.

210 Feka Insaat Sanayi Ticaret AS

Feka İnşaat Sanayi Ticaret A.Ş. Makro Mekanik LTD ŞTİ

211 Jiangsu Zhongnan Construction Industry Group Co.Ltd

Binhai Zhongnan Construction Develop Co., Ltd
Haimen Construction Engineering Design Co.,Ltd
Jiangsu Zhongnan Construction Technology
Develop Co., Ltd
Liaoning Zhongnan Construction Engineering
Co.,Ltd
Nantong Jinhong Construction Engineering Co., Ltd

212 Sichuan Road and Bridge (Group) Co. Ltd.

SRBG Bridge Engineering Co., Ltd.
Sichuan Chuanjiao Road & Bridge Co., Ltd.
Sichuan Luhang Construction Engineering Co., Ltd.
Sichuan Road and Bridge Group Traffic
Engineering Co., Ltd.

Rank Company Subsidiary

Sichuan Road and Bridge Huadong Construction Co., Ltd. Sichuan Road and Bridge Shengtong Architectural Engineering Co., Ltd.

213 Bothar Group Pty Ltd.

Bothar Boring and Tunnelling Bothar Boring and Tunnelling Bothar Boring and Tunnelling Australia Pty Ltd Bothar Boring and Tunnelling Pty Ltd Bothar Inc

214 Aecon Group Inc.

Concessions
Heavy Civil
Industrial
Industrial
Nuclear
Roads & Highways
Urban Transportation Solutions
Utilities

215 Bayburt Group

Bayburt Grup Insaat AS Bayburt Insaat Ltd Ozgun Yapi AS Senbay Madencilik AS

219 STFA Construction Group

HSSG Foundation Contracting LLC

220 Weeks Marine Inc.

Healy Tibbitts Builders, Inc. M.P. Howlett, Inc. McNally Construction North American Aggregates

Rank Company Subsidiary

222 China Triumph International Engineering Co. Ltd.

CTF Solar GmbH
China Building Material International Technology
Investment Co., Ltd.
PT. Damai Indah Kacatipis
TRIUMPH ENGINEERING(ARGENTINA)S.A.U.
Triumph Engineering (UK) CO,. Ltd

225 SalfaCorp SA

CONSALFA
CONSTRUCTORA FE GRANDE
GEOVITA
HV CONTRATISTAS
ICEM
IINTERCOASTAL MARINE INC
INMOBILIARIA ACONCAGUA
NOVATEC
PROPUERTO
SALFA INDUSTRIAL
SALFA MANTENCIONES
SALFA MONTAJES
TECSA

226 Energoprojekt Holding PLC

Energoprojekt Entel
Energoprojekt Hidroinzenjering
Energoprojekt Industrija
Energoprojekt Niskogradnja
Energoprojekt Oprema
Energoprojekt Urbanizam i arhitektura
Energoprojekt Visokogradnja

227 Jiangsu Nantong No.2 Construction

JIANGSU NANTONG NO.2 CONSTRUCTION
ENGINEERING (GROUP) CO., LTD.
JINBIAN JIANGSU NANTONG NO.2 CONSTRUCTION
ENGINEERING (CAMBODIA) CO.,LTD.
JSNT2 SDN. BHD.

Rank Company Subsidiary

228 ECC

ECC Constructor, LLC ECC Environmental, LLC ECC International, LLC

232 Pernix Group Inc.

BE&K Building Group
Pernix Federal, LLC.
Pernix Fiji, Ltd.
Pernix Guam, LLC
Pernix Kaseman JV LLC
Vanuatu Utilities & Infrastructure, Ltd.

233 Anhui Sogecoa Foreign Econ. Construction (Group)

SOGECOA(MOÇAMBIQUE),LDA
Société de Génie-civil et de Commerce de Anhui-Chine en RDC
Sogecoa (Zimbabwe) Ltd.
Sogecoa (Zambia) Ltd
Sogecoa Company Limited

234 Barton Malow Holdings LLC

AllTrade Industrial Contractors Barton Malow Builders LLC Barton Malow Company LIFTBuild

236 Granite Construction Inc.

Granite Inliner
Granite Power, Inc
Intermountain Slurry Seal
International Directional Services (IDS)
Layne, A Granite Company (Layne)
Liner Products
LiquiForce, a Granite Company (LiquiForce)

Rank Company Subsidiary

237 Jianglian Heavy Industry Group Co. Ltd.

Hunan Songhui Bamboo Technology Co. Ltd.. Jianglian International Engineering Co., Ltd.

Jiangxi Huagan Environmental Protection Equipment Co. , Ltd.

Jiangxi Jianglian Construction Co., Ltd..

Jiangxi Jianglian Energy Environmental Protection Co., Ltd..

Jiangxi Jianglian Environmental Engineering Equipment Manufacturing Co. Ltd..

Jiangxi Zhilan Construction Technology Collaborative Innovation Co., Ltd..

Zhongcheng International Engineering(Tianjin) Co., Ltd..

239 Herzog

Herzog Contracting Corp. Herzog Railroad Services, Inc. Herzog Services, Inc. Herzog Technologies, Inc. Herzog Transit Services, Inc.

240 Barnard Construction Co. Inc.

BFBC, LLC
Barnard Bessac JV
Barnard Pipeline
Barnard of Canada, Inc.
Barnard of Nevada, Inc.
Keiwit Barnard JV

241 Matrix Service Co.

Matrix NAC Matrix PDM Engineering Matrix Service

243 Dogus Insaat Ve Ticaret AS

Dogus Alarko YDA Limited
Dogus Insaat Ticaret Limited LLC

Rank Company Subsidiary

Dogus Insaat ve Ticaret LLC
Dogus Insaat ve Ticaret LLC
Dogus Oman LLC
Dogus SARL LLC
Doğuş - Alarko - YDA Ltd. Şti.
Teknik Mühendislik Müşavirlik A.Ş.
Vitapark Turz.

244 CDM Smith

CDM Constructors Inc CDM Federal Programs The Louis Perry Group

245 Commercial Contracting Corp.

Commercial Contracting de Mexico

246 Day & Zimmermann

D&Z of Canada Corporation
Day & Zimmermann International, Inc
Day & Zimmermann Management Services, Inc.
Day & Zimmermann NPS, Inc.
The Atlantic Group, Inc. - dba DZ Atlantic

247 Tata Projects Ltd.

Artson Engineering Limited

249 Hebei Construction Group Co. Ltd.

HBCG Decoration Engineering Co., Ltd.
HBCG Ecological Environment Co., Ltd.
HBCG International Engineering Co., Ltd.
HBCG Investment Co., Ltd.
HBCG Logistics Co., Ltd.
HBCG Real Estate Co., Ltd.
HBCG Tech Decelopment Co., Ltd.
Hebei Installation Engineering Co., Ltd.
Hebei No.2 Construction Co., Ltd.

Region Country Company

Region Country Company

Region Country Company

A. NORTH AMERICA

Canada

APTIM

Alberici-Flintco

BAUER AG

BESIX

Barnard Construction Co. Inc.

Barton Malow Holdings LLC

Bechtel

Black & Veatch

Bonatti Group

Bothar Group Pty Ltd.

Bouygues

Burns & McDonnell

CBRE

China Communications

Construction Group Ltd.

China National Machinery

Industry Corp.

China Petroleum Engineering

Co. Ltd.

DPR Construction

Danieli & C. O.M. SpA

Day & Zimmermann

ECC

Ed. Zublin AG

Eiffage

FCC SA

Ferrovial

Fluor

Ghella SpA

Granite Construction Inc.

Grupo ACS/Hochtief

Haskell

Herzog

Hyundai Engineering &

Construction Co. Ltd.

JGC Holdings Corp.

Jiangsu Nantong No.2

Construction

Kiewit Corp.

Larsen & Toubro Ltd.

Matrix Service Co.

Michels Corp.

OHLA

Obayashi Corp.

PCL Construction

Parsons Corp.

RailWorks

Rizzani de Eccher SpA

Royal Boskalis Westminster

NV

SICIM SpA

SK Ecoplant

STO Building Group Inc.

STRABAG SE

Sacyr

Saipem SpA

Samsung C&T Corp.

Sener Grupo de Ingenieria SA

Shanghai Construction Group

Co. Ltd.

Southland Holdings LLC

The Walsh Group

Traylor Construction Group

Inc.

Tutor Perini Corp.

United Engineers &

Constructors Inc.

VINCI

Van Oord NV

Walbridge

Weeks Marine Inc.

Wood

Worley Ltd.

webuild SpA

United States

Aecon Group Inc.

Ant Yapi Industry & Trade

Inc.

Atlas Group

BAUER AG

Beijing Construction

Engineering Group Co.

Ltd.

Bouygues

CTCI Corp.

China Communications

Construction Group Ltd.

China International Water &

Electric Corp. (CWE)

China Metallurgical Group

Corp.

China National Machinery

Industry Corp.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

Chiyoda Corp.

Danieli & C. O.M. SpA

Electra Ltd.

Enka Insaat ve Sanayi AS

Exyte GmbH

FCC SA

Ferrovial

GS Engineering &

Construction

Ghella SpA

Graham

Grupo ACS/Hochtief

Hyundai Engineering &

Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

ITINERA SpA

Ic Ictas Insaat Sanayi Ve

Ticaret AS

Impresa Pizzarotti & C. SpA

Jan De Nul Group (Sofidra SA)

Jianglian Heavy Industry

Group Co. Ltd.

Jiangsu Nantong No.2

Construction

Region Country Company

Kajima Corp.

Kinden Corp.

Larsen & Toubro Ltd.

Lendlease

OHLA

Obayashi Corp.

Orascom Construction PLC

POSCO Engineering &

Construction

Ramboll Group A/S

Rizzani de Eccher SpA

Royal Boskalis Westminster

NV

SK Ecoplant

SNC-Lavalin Inc.

Sacyr

Saipem SpA

Salcef Group SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Sener Grupo de Ingenieria SA

Shanghai Construction Group

Co. Ltd.

Shenyang Yuanda Aluminum

Indus. Eng'g Co. Ltd.

Shimizu Corp.

Skanska AB

Sumitomo Mitsui

Construction Co. Ltd.

Takenaka Corp.

Trevi SpA

VINCI

Van Oord NV

Wood

Worley Ltd.

Xian Electric Engineering Co.

Ltd.

Yapi Merkezi Insaat Ve

Sanayi AS

ZAFER TAAHHUT INSAAT VE

TICARET AS

webuild SpA

Region Country Company

B. LATIN AMERICA

Argentina

CBRE

China Communications

Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China National Machinery

Industry Corp.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

Fluor

Ghella SpA

Grupo Empresarial San Jose

SA

Jan De Nul Group (Sofidra SA)

Jiangsu Nantong No.2

Construction

Larsen & Toubro Ltd.

OHLA

POSCO Engineering &

Construction

Power Construction Corp. of

China

SNC-Lavalin Inc.

Sener Grupo de Ingenieria SA

Sinoma International

Engineering Co. Ltd.

Trevi SpA

VINCI

Wood

Worley Ltd.

webuild SpA

Bolivia

China General Technology (Group) Holding Co. Ltd.

China Metallurgical Group

Corp.

China National Machinery

Industry Corp.

Region Country Company

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

Power Construction Corp. of

China

Samsung Engineering Co. Ltd.

Sener Grupo de Ingenieria SA

Sinosteel Equipment &

Engineering Co. Ltd.

Zhejiang Communications

Constr. Group Co. Ltd.

Brazil

CBRE

COMSA Corporación

China Communications

Construction Group Ltd.

China Electric Power

Equipment And Tech. Co.

Ltd.

China Energy Engineering

Corp. Ltd.

China Metallurgical Group

Corp.

China Railway Construction

Corp. Ltd.

Danieli & C. O.M. SpA

Enka Insaat ve Sanayi AS

FCC SA

Fluor

Ghella SpA

Hyundai Engineering &

Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

ITINERA SpA

Jan De Nul Group (Sofidra SA)

Jiangsu Nantong No.2

Construction

Larsen & Toubro Ltd.

Mota-Engil

POSCO Engineering &

Construction

Region Country Company Region Country Company Region Country Company Power Construction Corp. of China Jiangxi Int'l Econ. and Sener Grupo de Ingenieria SA China Trevi SpA Tech. Coop. Co. Ltd. Royal Boskalis Westminster **VINCI** China Railway Group Ltd. NVWood FCC SA Sacyr Worley Ltd. Jiangsu Nantong No.2 webuild SpA Saipem SpA Construction Toyo Engineering Corp. Sener Grupo de Ingenieria SA Colombia **VINCI VINCI CBRE** Van Oord NV **Ecuador** COMSA Corporación Wood China Communications China Communications Worley Ltd. Construction Group Ltd. Construction Group Ltd. Chile China Railway Construction China Energy Engineering Bechtel Corp. Ltd. Corp. Ltd. Bouygues China Railway Group Ltd. China Metallurgical Group **CBRE** FCC SA Corp. China National Machinery China Communications **Ferrovial** Hyundai Engineering & Construction Group Ltd. Industry Corp. China Railway Construction China Railway Construction Construction Co. Ltd. Corp. Ltd. Hyundai Engineering Co. Ltd. Corp. Ltd. China Railway Group Ltd. Jan De Nul Group (Sofidra SA) China State Construction Ed. Zublin AG Jiangsu Nantong No.2 Engineering Corp. Ltd. Construction Dongfang Electric Corp. Eiffage Enka Insaat ve Sanayi AS Harbin Electric International Larsen & Toubro Ltd. Mota-Engil Co. Ltd. FCC SA **Ferrovial** OHLAHaskell Power Construction Corp. of Jan De Nul Group (Sofidra SA) Fluor Grupo ACS/Hochtief China Jiangsu Nantong No.2 Grupo Empresarial San Jose STRABAG SE Construction SA Sacvr Power Construction Corp. of Hyundai Engineering & Sener Grupo de Ingenieria SA China Construction Co. Ltd. Sinoma International SK Ecoplant Impresa Pizzarotti & C. SpA Shandong Hi-Speed Group Co. Engineering Co. Ltd. Jiangsu Nantong No.2 Trevi SpA Ltd. Construction **VINCI** Sinopec Zhongyuan OHLAWood Petroleum Engineering POSCO Engineering & webuild SpA Ltd. Construction **VINCI Costa Rica** Power Construction Corp. of

CBRE

China Communications

Corp. Ltd.

China Energy Engineering

Construction Group Ltd.

China

SK Ecoplant

STRABAG SE

Saipem SpA

Sacyr

El Salvador

China Communications Construction Group Ltd. Jiangsu Nantong No.2 Construction

Region Country Company

Royal Boskalis Westminster NV

VINCI

Yanjian Group Co. Ltd.

Guatemala

BL Harbert International Haskell Jan De Nul Group (Sofidra SA) VINCI Van Oord NV

Guyana

Wood

China General Technology
(Group) Holding Co. Ltd.
China Railway Group Ltd.
Jan De Nul Group (Sofidra SA)
Larsen & Toubro Ltd.
Qingjian Group Co. Ltd.
Royal Boskalis Westminster
NV
Saipem SpA
TBEA Co. Ltd.

Honduras

BL Harbert International
China Communications
Construction Group Ltd.
Fluor
Jiangsu Nantong No.2
Construction
Power Construction Corp. of
China
VINCI

Mexico

Wood

Alberici-Flintco
BL Harbert International
Bonatti Group
Bouygues
CBRE
COMSA Corporación

Region Country Company

Caddell Construction Co. (DE)
LLC
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China Railway Construction
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
Commercial Contracting

Danieli & C. O.M. SpA Ed. Zublin AG

Eiffage

Corp.

Enka Insaat ve Sanayi AS

FCC SA

Gilbane Building Co.

Granite Construction Inc.

Grupo ACS/Hochtief

Grupo Empresarial San Jose

SA

Haskell

Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
Jan De Nul Group (Sofidra SA)
Jiangsu Nantong No.2

Construction

Kajima Corp.

Kiewit Corp.

Larsen & Toubro Ltd.

Mota-Engil

OHLA

POSCO Engineering &

Construction

Power Construction Corp. of

China

Rizzani de Eccher SpA

Royal Boskalis Westminster

NV

SICIM SpA

STRABAG SE

Region Country Company

Sacyr Saipem SpA

Samsung Engineering Co. Ltd.

Sener Grupo de Ingenieria SA

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Shimizu Corp.

TBEA Co. Ltd.

The Beck Group

VINCI

Van Oord NV

Walbridge

Wood

Nicaragua

China Communications
Construction Group Ltd.
China National Machinery
Industry Corp.
FCC SA
Haskell
Jan De Nul Group (Sofidra SA)

Jiangsu Nantong No.2

Construction

VINCI

Panama

BAUER AG

CBRE

China State Construction

Engineering Corp. Ltd.

FCC SA

Hyundai Engineering &

Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

Thy arrawal Engineering Con Econ

Jan De Nul Group (Sofidra SA)

OHLA

POSCO Engineering &

Construction

Royal Boskalis Westminster

NV

SK Ecoplant

SalfaCorp SA

Sener Grupo de Ingenieria SA

Region Country Company

Trevi SpA **VINCI**

Weeks Marine Inc.

Paraguay

Caddell Construction Co. (DE)

LLC

Enka Insaat ve Sanayi AS

Sacyr

TBEA Co. Ltd.

Trevi SpA

VINCI

Peru

APTIM

Bechtel

Bouygues

CBRE

COMSA Corporación

China Communications

Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China International Water &

Electric Corp. (CWE)

China Metallurgical Group

Corp.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

Energoprojekt Holding PLC

FCC SA

Ferrovial

Fluor

Grupo ACS/Hochtief

Grupo Empresarial San Jose

SA

Hyundai Engineering &

Construction Co. Ltd.

Impresa Pizzarotti & C. SpA

Jan De Nul Group (Sofidra SA)

Jiangsu Nantong No.2

Construction

Mota-Engil

Region Country Company

OHLA

POSCO Engineering &

Construction

Power Construction Corp. of

China

SICIM SpA

SNC-Lavalin Inc.

Sacvr

SalfaCorp SA

Sener Grupo de Ingenieria SA

Tata Projects Ltd.

VINCI

Wood

Yanjian Group Co. Ltd.

webuild SpA

Suriname

China Communications

Construction Group Ltd.

China National Machinery

Industry Corp.

Jiangsu Nantong No.2

Construction

Larsen & Toubro Ltd.

Power Construction Corp. of

China

Uruguay

CBRE

COMSA Corporación

China Communications

Construction Group Ltd.

Enka Insaat ve Sanayi AS

Grupo ACS/Hochtief

Hyundai Engineering &

Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

Jan De Nul Group (Sofidra SA)

Jiangsu Nantong No.2

Construction

OHLA

Royal Boskalis Westminster

NV

Sacyr

Region Country Company

Trevi SpA

Tutor Perini Corp.

Venezuela

CITIC Construction Co. Ltd.

China Energy Engineering

Corp. Ltd.

China Metallurgical Group

Corp.

China National Machinery

Industry Corp.

China Railway Group Ltd.

Hebei Construction Group Co.

Ltd.

Hyundai Engineering &

Construction Co. Ltd.

Larsen & Toubro Ltd.

Power Construction Corp. of

China

Saipem SpA

Samsung Engineering Co. Ltd.

XPCC Construction &

Engineering (Group) Co.

Ltd.

webuild SpA

C. CARIBBEAN ISLANDS

Cuba

Bouygues

China National Complete

Plant Imp. & Exp. Group

China National Machinery

Industry Corp.

DPR Construction

Gilbane Building Co.

Shanxi Construction

Investment Group Co. Ltd.

Greater Antilles

Aecon Group Inc.

Bouygues

Region Country Company

China Communications

Construction Group Ltd.

China Railway Construction

Corp. Ltd.

Eiffage

FCC SA

Haskell

Jiangsu Nantong No.2

Construction

Power Construction Corp. of

China

Qingjian Group Co. Ltd.

Sener Grupo de Ingenieria SA

VINCI

Wood

Lesser Antilles

APTIM

Bechtel

Beijing Construction

Engineering Group Co.

Ltd.

Bouygues

Burns & McDonnell

Caddell Construction Co. (DE)

LLC

China Communications

Construction Group Ltd.

China Jiangsu Int'l Econ. and

Tech. Coop. Group Ltd.

Enka Insaat ve Sanayi AS

Jan De Nul Group (Sofidra SA)

Jiangsu Nantong No.2

Construction

Power Construction Corp. of

China

Renaissance Construction

Shanghai Construction Group

Co. Ltd.

Southland Holdings LLC

VINCI

Puerto Rico

APTIM

Region Country Company

CBRE

China Railway Construction

Corp. Ltd.

Fluor

Herzog

The Walsh Group

Tutor Perini Corp.

Wood

D. EUROPE

Albania

Bechtel

Jan De Nul Group (Sofidra SA)

KUZU Group

Kolin Insaat Turizm Sanayi ve

Ticaret AS

Maire Tecnimont SpA

STRABAG SE

Yapi Merkezi Insaat Ve

Sanayi AS

Armenia

Power Construction Corp. of

China

Qingjian Group Co. Ltd.

Austria

BAUER AG

Bouygues

CBRE

China Railway Group Ltd.

Danieli & C. O.M. SpA

Ed. Zublin AG

Exyte GmbH

Grupo ACS/Hochtief

ICM SpA

Kolin Insaat Turizm Sanayi ve

Ticaret AS

Renaissance Construction

Saipem SpA

Trevi SpA

VINCI

Region Country Company

Yapi Merkezi Insaat Ve

Sanayi AS webuild SpA

Azerbaijan

Bayburt Group

Cengiz Construction Industry

& Trade Co. Inc.

Danieli & C. O.M. SpA

Enka Insaat ve Sanayi AS

Eser Contracting

Fluor

ILK Construction

Jan De Nul Group (Sofidra SA)

Kolin Insaat Turizm Sanayi ve

Ticaret AS

Larsen & Toubro Ltd.

Metag Group

POLAT YOL YAPI SAN. VE TIC.

AS

STFA Construction Group

Saipem SpA

Samsung Engineering Co. Ltd.

Shenyang Yuanda Aluminum

Indus. Eng'g Co. Ltd.

Tekfen Construction and

Installation Co. Inc.

Ustay Yapi Taahhut Ve

Ticaret AS

Van Oord NV

Wood

Yapi Merkezi Insaat Ve

Sanayi AS

Belarus

Bayburt Group

Beijing Construction

Engineering Group Co.

Ltd.

Beijing Urban Construction

Group Co. Ltd.

CITIC Construction Co. Ltd.

China Communications

Construction Group Ltd.

Region Country Company Region Country Company Region Country Company China Energy Engineering Takenaka Corp. COMSA Corporación Corp. Ltd. **VINCI** Cengiz Construction Industry China Gansu Int'l Corp. for Van Oord NV & Trade Co. Inc. Econ. and Tech. Coop. Wood China Railway Group Ltd. China National Machinery Danieli & C. O.M. SpA **Bosnia & Herzegovina** Industry Corp. Ed. Zublin AG Cengiz Construction Industry China Railway Construction Fluor & Trade Co. Inc. Corp. Ltd. Maire Tecnimont SpA China National Aero-Energoprojekt Holding PLC Norinco International Technology Int'l Eng'g Jiangsu Nantong No.2 Cooperation Ltd. Corp. Construction Royal Boskalis Westminster China State Construction Power Construction Corp. of NVEngineering Corp. Ltd. STRABAG SE China Dongfang Electric Corp. Rizzani de Eccher SpA Yapi Merkezi Insaat Ve Power Construction Corp. of **Zhejiang Construction** Sanayi AS China Investment Group Co. Ltd. Czech Rep. STRABAG SE Belgium Shandong Hi-Speed Group Co. BAUER AG Ltd. Bouygues Bouygues **CBRE** Shanxi Construction **CBRE** Caddell Construction Co. (DE) Investment Group Co. Ltd. Grupo ACS/Hochtief LLC Yapi Merkezi Insaat Ve Hyundai Engineering & China Communications Sanayi AS Construction Co. Ltd. Construction Group Ltd. Hyundai Engineering Co. Ltd. **Bulgaria** China Metallurgical Group Kajima Corp. BAUER AG OHLA Corp. Bonatti Group **ECC** PORR AG **CBRE** Ed. Zublin AG Rizzani de Eccher SpA China Railway Construction SICIM SpA Eiffage Enka Insaat ve Sanayi AS Corp. Ltd. STRABAG SE FCC SA Samsung Engineering Co. Ltd. Exyte GmbH FCC SA Fluor Skanska AB SICIM SpA Fluor Takenaka Corp. *Jan De Nul Group (Sofidra SA)* STRABAG SE **VINCI** Sener Grupo de Ingenieria SA Jiangsu Nantong No.2 Wood **VINCI** Construction Worley Ltd. Wood Larsen & Toubro Ltd. Yapi Merkezi Insaat Ve Worley Ltd. Maire Tecnimont SpA Sanayi AS Yapi Merkezi Insaat Ve Parsons Corp. **Denmark** Sanayi AS Royal BAM Group nv BAUER AG Royal Boskalis Westminster Croatia **BESIX** NV

Bouygues

CBRE

STRABAG SE

Sener Grupo de Ingenieria SA

Bouygues

CBRE

Region Country Company Region Country Company Region Country Company COMSA Corporación **BESIX** Enka Insaat ve Sanayi AS Ed. Zublin AG Hunan Road & Bridge Constr. **CBRE** Exyte GmbH Danieli & C. O.M. SpA Group Co. Ltd. Fluor Jiangsu Nantong Sanjian Day & Zimmermann Grupo ACS/Hochtief Ed. Zublin AG Construction Group Co. ITINERA SpA Enka Insaat ve Sanayi AS Ltd. *Jan De Nul Group (Sofidra SA)* Exyte GmbH Kolin Insaat Turizm Sanayi ve Larsen & Toubro Ltd. FCC SA Ticaret AS Larsen & Toubro Ltd. Rizzani de Eccher SpA **Ferrovial** Royal BAM Group nv Metag Group Ghella SpA Royal Boskalis Westminster Impresa Pizzarotti & C. SpA Nurol Construction and NVJan De Nul Group (Sofidra SA) Trading Co. Inc. STRABAG SE Larsen & Toubro Ltd. POLAT YOL YAPI SAN. VE TIC. Shenyang Yuanda Aluminum Maire Tecnimont SpA AS Indus. Eng'g Co. Ltd. Rizzani de Eccher SpA Parsons Corp. Royal Boskalis Westminster Skanska AB SMK Group NVSTFA Construction Group **VINCI** Van Oord NV STRABAG SE STRABAG SE Wood Saipem SpA Sinoma International Yapi Merkezi Insaat Ve Sener Grupo de Ingenieria SA Engineering Co. Ltd. Sanayi AS Sinoma International Tepe Insaat Sanayi AS webuild SpA Engineering Co. Ltd. **Germany** TAV CONSTRUCTION **Estonia Bouygues** Takenaka Corp. CBRE VINCI Trevi SpA China Communications Van Oord NV **Finland** Construction Group Ltd. Wood **CBRE** China Railway Group Ltd. Yapi Merkezi Insaat Ve Enka Insaat ve Sanayi AS **DPR** Construction Sanayi AS FCC SA Danieli & C. O.M. SpA webuild SpA Fluor **ECC** Georgia Larsen & Toubro Ltd. Eiffage Power Construction Corp. of BAUER AG Electra Ltd. China **BESIX** Enka Insaat ve Sanayi AS Royal Boskalis Westminster Bechtel FCC SA NVCalik Enerji Sanayi ve Ticaret Fluor STRABAG SE AS Gilbane Building Co. Sener Grupo de Ingenieria SA China Energy Engineering Grupo ACS/Hochtief Skanska AB Corp. Ltd. Hyundai Engineering & **VINCI** China Railway Construction Construction Co. Ltd. Van Oord NV Corp. Ltd. Hyundai Engineering Co. Ltd. China Railway Group Ltd. *Jan De Nul Group (Sofidra SA)* **France** China State Construction Jiangsu Nantong No.2 BAUER AG Engineering Corp. Ltd. Construction

Region Country Company Region Country Company Region Country Company Larsen & Toubro Ltd. Sinoma International Fluor Maire Tecnimont SpA Engineering Co. Ltd. **Gray Construction** Jiangsu Nantong No.2 PORR AG **VINCI** Parsons Corp. Yapi Merkezi Insaat Ve Construction Pernix Group Inc. Sanayi AS Mota-Engil OHLA Power Construction Corp. of webuild SpA Royal BAM Group nv China Hungary Royal Boskalis Westminster Renaissance Construction BAUER AG NVRizzani de Eccher SpA Bouygues Royal BAM Group nv STO Building Group Inc. **CBRE** Royal Boskalis Westminster STRABAG SE NVChina Railway Group Ltd. **VINCI** Ed. Zublin AG SNC-Lavalin Inc. Wood Eiffage STRABAG SE Italy Electra Ltd. Saipem SpA Salcef Group SpA Enka Insaat ve Sanayi AS **BESIX** Sener Grupo de Ingenieria SA Exyte GmbH Bouygues Fluor Sinosteel Equipment & **CBRE** Hyundai Engineering & Caddell Construction Co. (DE) Engineering Co. Ltd. Construction Co. Ltd. LLC Takenaka Corp. China Railway Group Ltd. Hyundai Engineering Co. Ltd. Trevi SpA Nurol Construction and Daewoo Engineering and **VINCI** Trading Co. Inc. Construction Co. Ltd. Van Oord NV Royal Boskalis Westminster **ECC** Wood NVEd. Zublin AG Worley Ltd. SK Ecoplant Eiffage Yapi Merkezi Insaat Ve STRABAG SE Enka Insaat ve Sanayi AS Sanayi AS Samsung C&T Corp. Exyte GmbH **Greece** Samsung Engineering Co. Ltd. FCC SA Skanska AB Jan De Nul Group (Sofidra SA) Bonatti Group **CBRE** Takenaka Corp. Larsen & Toubro Ltd. Caddell Construction Co. (DE) **VINCI** Lendlease LLC Wood Parsons Corp. **ECC** Power Construction Corp. of **Ireland** Enka Insaat ve Sanayi AS China **Bechtel** Exvte GmbH STRABAG SE Bouygues FCC SA Sacyr **CBRE** Ghella SpA Sener Grupo de Ingenieria SA China Communications Grupo ACS/Hochtief Shenyang Yuanda Aluminum Construction Group Ltd. Jan De Nul Group (Sofidra SA) Indus. Eng'g Co. Ltd. China Metallurgical Group Larsen & Toubro Ltd. Takenaka Corp. Corp. Maire Tecnimont SpA **VINCI** Exyte GmbH Saipem SpA Van Oord NV FCC SA Wood

Region Country Company

Yapi Merkezi Insaat Ve Sanayi AS

Latvia

BESIX

COMSA Corporación

FCC SA

Feka Insaat Sanayi Ticaret AS

Jan De Nul Group (Sofidra SA)

Rizzani de Eccher SpA

STRABAG SE

VINCI

Van Oord NV

Lithuania

COMSA Corporación

Exyte GmbH

Feka Insaat Sanayi Ticaret AS

VINCI

Moldova

China Railway Construction

Corp. Ltd.

Impresa Pizzarotti & C. SpA

Metag Group

OHLA

Onur Taahhut Tasimacilik

Insaat Tic. Ve Sanavi AS

Power Construction Corp. of

China

STRABAG SE

Netherlands

BAUER AG

BESIX

Bouygues

CBRE

Caddell Construction Co. (DE)

LLC

DPR Construction

Ed. Zublin AG

Eiffage

Enka Insaat ve Sanayi AS

FCC SA

Region Country Company

Fluor

Grupo ACS/Hochtief

Hyundai Engineering Co. Ltd.

Jan De Nul Group (Sofidra SA)

Larsen & Toubro Ltd.

Maire Tecnimont SpA

Renaissance Construction

Rizzani de Eccher SpA

STRABAG SE

Saipem SpA

Sener Grupo de Ingenieria SA

TAV CONSTRUCTION

TBEA Co. Ltd.

Takenaka Corp.

Tepe Insaat Sanayi AS

VINCI

Yapi Merkezi Insaat Ve

Sanayi AS

North Macedonia

KUZU Group

LIMAK INSAAT SANAYI VE

 $TICARET\ AS$

Power Construction Corp. of

China

STRABAG SE

TAV CONSTRUCTION

Tepe Insaat Sanayi AS

VINCI

Yapi Merkezi Insaat Ve

Sanayi AS

Norway

CBRE

DPR Construction

Eiffage

Enka Insaat ve Sanayi AS

FCC SA

Ghella SpA

Impresa Pizzarotti & C. SpA

Larsen & Toubro Ltd.

OHLA

PORR AG

Rizzani de Eccher SpA

Region Country Company

Roval Boskalis Westminster

NV

STRABAG SE

Saipem SpA

Skanska AB

Trevi SpA

VINCI

Van Oord NV

Worley Ltd.

webuild SpA

Poland

BESIX

Bouygues

CBRE

COMSA Corporación

China National Machinery

Industry Corp.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

Danieli & C. O.M. SpA

Ed. Zublin AG

Eiffage

Electra Ltd.

Enka Insaat ve Sanayi AS

Exyte GmbH

FCC SA

Ferrovial

Fluor

GS Engineering &

Construction

Grupo ACS/Hochtief

Gulermak

Hyundai Engineering &

Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

Impresa Pizzarotti & C. SpA

Kajima Corp.

Kolin Insaat Turizm Sanayi ve

Ticaret AS

Larsen & Toubro Ltd.

Maire Tecnimont SpA

Mota-Engil

Region Country Company Region Country Company Region Country Company Nurol Construction and Van Oord NV Sacvr Trading Co. Inc. Saipem SpA Wood Shandong Hi-Speed Group Co. PORR AG Yapi Merkezi Insaat Ve POSCO Engineering & Ltd. Sanayi AS ZAFER TAAHHUT INSAAT VE Construction **VINCI** Power Construction Corp. of TICARET AS Van Oord NV Wood China webuild SpA Renaissance Construction Romania Russia Royal Boskalis Westminster Alarko Contracting Group Ant Yapi Industry & Trade NV**Bechtel** Inc. SK Ecoplant SNC-Lavalin Inc. Bonatti Group BAUER AG **CBRE Bouygues** STRABAG SE **CBRE** Caddell Construction Co. (DE) Saipem SpA Sener Grupo de Ingenieria SA Calik Enerji Sanayi ve Ticaret LLC AS China Communications Skanska AB China Railway Construction Construction Group Ltd. Takenaka Corp. China Energy Engineering Corp. Ltd. **VINCI ECC** Corp. Ltd. Van Oord NV Ed. Zublin AG China Metallurgical Group Wood Eiffage Corp. Yapi Merkezi Insaat Ve Electra Ltd. China National Chemical Sanayi AS Enka Insaat ve Sanayi AS Eng'g Group Corp. Ltd. ZAFER TAAHHUT INSAAT VE Esta Insaat Sanayi Lojistik ve China National Complete TICARET AS Dis Ticaret AS Plant Imp. & Exp. Group webuild SpA FCC SA China National Machinery **Portugal** Industry Corp. ICM SpA Bouygues ITINERA SpA China Nonferrous Metal Ind. **CBRE** Impresa Pizzarotti & C. SpA For. Eng'g and Constr. COMSA Corporación Larsen & Toubro Ltd. China Railway Construction China Railway Construction Nurol Construction and Corp. Ltd. China Railway Group Ltd. Corp. Ltd. Trading Co. Inc. China Railway Group Ltd. PORR AG China State Construction Danieli & C. O.M. SpA Royal Boskalis Westminster Engineering Corp. Ltd. **ECC** NVDL E&C Co. Ltd. Eiffage SNC-Lavalin Inc. Danieli & C. O.M. SpA Enka Insaat ve Sanayi AS STRABAG SE Dongfang Electric Corp. FCC SA Salcef Group SpA Eiffage Energoprojekt Holding PLC **Ferrovial** Shandong Hi-Speed Dejian Grupo ACS/Hochtief Group Co. Ltd. Enka Insaat ve Sanayi AS Grupo Empresarial San Jose Skanska AB Esta Insaat Sanayi Lojistik ve Dis Ticaret AS Takenaka Corp. Jan De Nul Group (Sofidra SA) Tepe Insaat Sanayi AS Exyte GmbH Maire Tecnimont SpA VINCI Fluor

Region Country Company Region Country Company Region Country Company Hebei Construction Group Co. Yapi Merkezi Insaat Ve Slovakia Ltd. Sanayi AS BAUER AG Yenigun Insaat Sanayi ve Hyundai Engineering & Bouygues Ticaret AS Construction Co. Ltd. **CBRE** Hyundai Engineering Co. Ltd. **Ferrovial** Serbia Ic Ictas Insaat Sanayi Ve Fluor **Bechtel** Ticaret AS Grupo ACS/Hochtief Bouygues Impresa Pizzarotti & C. SpA Hyundai Engineering & **CBRE** Jiangsu Nantong No.2 Construction Co. Ltd. China Energy Engineering Construction Hyundai Engineering Co. Ltd. Corp. Ltd. LIMAK INSAAT SANAYI VE ICM SpA China Metallurgical Group TICARET AS Maire Tecnimont SpA Corp. Larsen & Toubro Ltd. OHLA China National Machinery Lotte Engineering & PORR AG Industry Corp. Construction Co. Ltd. Royal Boskalis Westminster China Railway Construction Maire Tecnimont SpA NVCorp. Ltd. Power Construction Corp. of SNC-Lavalin Inc. China Railway Group Ltd. China STRABAG SE Enka Insaat ve Sanayi AS Renaissance Construction Skanska AB Hebei Construction Group Co. Rizzani de Eccher SpA Takenaka Corp. Royal Boskalis Westminster Ltd. **VINCI** Impresa Pizzarotti & C. SpA NVWood Jiangsu Nantong Sanjian SINOPEC Engineering Yapi Merkezi Insaat Ve Construction Group Co. (Group) Co. Ltd. Sanayi AS Ltd. SMK Group webuild SpA Jiangsu Zhongnan STRABAG SE Construction Industry Slovenia Saipem SpA Group Co.Ltd Sener Grupo de Ingenieria SA Beijing Urban Construction Kolin Insaat Turizm Sanayi ve Shanxi Construction Group Co. Ltd. Ticaret AS Investment Group Co. Ltd. Bouygues Power Construction Corp. of Shenyang Yuanda Aluminum **CBRE** China Indus. Eng'g Co. Ltd. Cengiz Construction Industry STRABAG SE Sinoma International & Trade Co. Inc. Saipem SpA Engineering Co. Ltd. Enka Insaat ve Sanayi AS Shandong Hi-Speed Group Co. Sinosteel Equipment & STRABAG SE Ltd. Engineering Co. Ltd. **VINCI** Shanghai Electric Group Co. Tekfen Construction and Yapi Merkezi Insaat Ve Ltd. Installation Co. Inc. Sanayi AS Takenaka Corp. Toyo Engineering Corp. **VINCI Spain** Ustay Yapi Taahhut Ve Yapi Merkezi Insaat Ve Ticaret AS Bouygues **VINCI** Sanayi AS CBREWorley Ltd. China Metallurgical Group Corp.

Region Country Company Region Country Company Region Country Company China Railway Construction ITINERA SpA Ukraine Larsen & Toubro Ltd. Corp. Ltd. Bayburt Group China Triumph International OHLAChina Metallurgical Group Engineering Co. Ltd. Renaissance Construction Corp. Danieli & C. O.M. SpA Royal BAM Group nv China National Chemical **ECC** Royal Boskalis Westminster Eng'g Group Corp. Ltd. NVEiffage China National Machinery GS Engineering & STRABAG SE Industry Corp. Construction Saipem SpA Danieli & C. O.M. SpA Gilbane Building Co. Sener Grupo de Ingenieria SA Dogus Insaat Ve Ticaret AS Shenyang Yuanda Aluminum Jan De Nul Group (Sofidra SA) Enka Insaat ve Sanayi AS Larsen & Toubro Ltd. Indus. Eng'g Co. Ltd. Fluor Mota-Engil **VINCI** GS Engineering & Power Construction Corp. of Wood Construction China webuild SpA LIMAK INSAAT SANAYI VE Qingjian Group Co. Ltd. TICARET AS **Switzerland** Royal Boskalis Westminster Larsen & Toubro Ltd. BAUER AG NVMAKYOL Inşaat Sanayi Bonatti Group STRABAG SE Turizm ve Ticaret AS **Bouygues** Sinoma International Onur Taahhut Tasimacilik **CBRE** Engineering Co. Ltd. Insaat Tic. Ve Sanayi AS COMSA Corporación Takenaka Corp. Power Construction Corp. of **DPR** Construction **VINCI** China Ed. Zublin AG Van Oord NV STRABAG SE Eiffage Wood Shanxi Construction Exyte GmbH Worley Ltd. Investment Group Co. Ltd. FCC SA Yapi Merkezi Insaat Ve **VINCI** ICM SpA Sanayi AS Yapi Merkezi Insaat Ve Impresa Pizzarotti & C. SpA Sanayi AS **Sweden** Larsen & Toubro Ltd. BAUER AG PORR AG **United Kingdom** BL Harbert International Renaissance Construction **APTIM CBRE** Rizzani de Eccher SpA Ant Yapi Industry & Trade COMSA Corporación STRABAG SE Inc. China Railway Group Ltd. Saipem SpA BAUER AG Danieli & C. O.M. SpA Salcef Group SpA **BESIX** Dongfang Electric Corp. Sener Grupo de Ingenieria SA Bechtel Ed. Zublin AG **VINCI** Beijing Construction Eiffage Wood Engineering Group Co.

Yapi Merkezi Insaat Ve

Sanayi AS

webuild SpA

Enka Insaat ve Sanayi AS

Grupo ACS/Hochtief

FCC SA

Fluor

Gulermak

Ltd.

Burns & McDonnell

Bouygues

CBRE

Region Country Company China Communications Construction Group Ltd. China Metallurgical Group Corp. China State Construction Engineering Corp. Ltd. Danieli & C. O.M. SpA **ECC** Ed. Zublin AG Eiffage Enka Insaat ve Sanayi AS Exyte GmbH FCC SA Ferrovial Fluor GS Engineering &

Construction Gilbane Building Co. Grupo ACS/Hochtief Jan De Nul Group (Sofidra SA)

Jiangsu Nantong No.2 Construction

Larsen & Toubro Ltd.

Lendlease MWH

Mota-Engil

OHLA

PORR AG

Parsons Corp.

Royal BAM Group nv

Royal Boskalis Westminster

NV

SK Ecoplant

SNC-Lavalin Inc.

STO Building Group Inc.

STRABAG SE

Sacyr

Saipem SpA

Samsung C&T Corp.

Sener Grupo de Ingenieria SA

Shenyang Yuanda Aluminum

Indus. Eng'g Co. Ltd.

Sinoma International

Engineering Co. Ltd.

Region Country Company

Skanska AB
Southland Holdings LLC
Takenaka Corp.
VINCI
Van Oord NV
Worley Ltd.
Zhejiang Construction

Investment Group Co. Ltd.

E. MIDDLE EAST

Afghanistan

Caddell Construction Co. (DE)
LLC
China Metallurgical Group
Corp.
EllisDon Corp.
Enka Insaat ve Sanayi AS
Feka Insaat Sanayi Ticaret AS
Fluor

Bahrain

BESIX Bechtel ECC GS Engineering & Construction *Jan De Nul Group (Sofidra SA)* Orascom Construction PLC Power Construction Corp. of China Royal Boskalis Westminster NVSNC-Lavalin Inc. Samsung Engineering Co. Ltd. Shapoorji Pallonji & Co. Private Ltd. TAV CONSTRUCTION Tepe Insaat Sanayi AS **VINCI**

Worley Ltd.

Region Country Company

Cyprus

China Petroleum Engineering
Co. Ltd.
ICM SpA
MAKYOL Inşaat Sanayi
Turizm ve Ticaret AS
Shanghai Electric Group Co.
Ltd.
ZAFER TAAHHUT INSAAT VE
TICARET AS

Iran

China Energy Engineering
Corp. Ltd.
China Metallurgical Group
Corp.
China Nonferrous Metal Ind.
For. Eng'g and Constr.
Dongfang Electric Corp.
KUZU Group
Larsen & Toubro Ltd.
SINOPEC Engineering
(Group) Co. Ltd.
SK Ecoplant
Xian Electric Engineering Co.
Ltd.
Zhejiang Construction
Investment Group Co. Ltd.

Iraq

BL Harbert International
Bonatti Group
CBRE
CITIC Construction Co. Ltd.
Calik Enerji Sanayi ve Ticaret
AS
China Energy Engineering
Corp. Ltd.
China Jiangsu Int'l Econ. and
Tech. Coop. Group Ltd.
China National Chemical
Eng'g Group Corp. Ltd.
China National Machinery
Industry Corp.

Region Country Company

China Petroleum Engineering Co. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

Consolidated Contractors

Group

Daewoo Engineering and

Construction Co. Ltd.

Dongfang Electric Corp.

Egyptian Maintenance Co.

(EMC)

Enka Insaat ve Sanayi AS

GS Engineering &

Construction

Gurbag Group

Hanwha Engineering &

Construction

Harbin Electric International

Co. Ltd.

Hyundai Engineering &

Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

JGC Holdings Corp.

Jiangsu Zhongnan

Construction Industry

Group Co.Ltd

Kolin Insaat Turizm Sanayi ve

Ticaret AS

MBD Insaat Sanayi Ve Ticaret

AS

Maire Tecnimont SpA

Metag Group

Norinco International

Cooperation Ltd.

POSCO Engineering &

Construction

Petro. Projects and Tech.

Consult. Co. - PETROJET

Power Construction Corp. of

China

Renaissance Construction

SICIM SpA

SK Ecoplant

Region Country Company

Saipem SpA

Samsung Engineering Co. Ltd.

Shandong Hi-Speed Group Co.

Ltd.

Shanghai Electric Group Co.

Ltd.

Shapoorji Pallonji & Co.

Private Ltd.

Sinoma International

Engineering Co. Ltd.

TBEA Co. Ltd.

Tekfen Construction and

Installation Co. Inc.

The Arab Contractors Co.

(Osman Ahmed Osman)

Wood

Yapi Merkezi Insaat Ve

Sanayi AS

Israel

Beijing Construction

Engineering Group Co.

Ltd.

CBRE

CDM Smith

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

Danieli & C. O.M. SpA

Ed. Zublin AG

Enka Insaat ve Sanayi AS

Exyte GmbH

Gilbane Building Co.

Hunan Construction

Engineering Group Co.

Ltd.

Impresa Pizzarotti & C. SpA

Larsen & Toubro Ltd.

Longxin Construction Group

Co. Ltd.

MWH

Region Country Company

Power Construction Corp. of

China

Royal Boskalis Westminster

NV

STRABAG SE

Saipem SpA

Sener Grupo de Ingenieria SA

Shandong Hi-Speed Group Co.

Ltd.

Shanghai Electric Group Co.

Ltd.

TBEA Co. Ltd.

Tepe Insaat Sanayi AS

VINCI

Yapi Merkezi Insaat Ve

Sanayi AS

Jordan

BAUER AG

China Energy Engineering

Corp. Ltd.

Consolidated Contractors

Group

Egyptian Maintenance Co.

(EMC)

Eng'g for the Petroleum &

Process Industries (Enppi)

Grupo ACS/Hochtief

ILK Construction

MBD Insaat Sanayi Ve Ticaret

AS

Mapa Insaat ve Ticaret AS

Petro. Projects and Tech.

Consult. Co. - PETROJET

Power Construction Corp. of

China

Shenyang Yuanda Aluminum

Indus. Eng'g Co. Ltd.

VINCI

Kuwait

Afcons Infrastructure Ltd.
Beijing Urban Construction
Group Co. Ltd.

Region Country Company

Bothar Group Pty Ltd.

Cengiz Construction Industry

& Trade Co. Inc.

China Communications

Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China Jiangsu Int'l Econ. and

Tech. Coop. Group Ltd.

China Metallurgical Group

Corp.

China National Machinery

Industry Corp.

China Petroleum Engineering

Co. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

Consolidated Contractors

Group

Contracting and Trading Co.

(C.A.T.)

DL E&C Co. Ltd.

Daewoo Engineering and

Construction Co. Ltd.

Eiffage

EllisDon Corp.

Fluor

GS Engineering &

Construction

Grupo ACS/Hochtief

Hyundai Engineering &

Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

ITINERA SpA

Impresa Pizzarotti & C. SpA

JGC Holdings Corp.

Jiangsu Nantong No.2

Construction

Kolin Insaat Turizm Sanayi ve

Ticaret AS

LIMAK INSAAT SANAYI VE

TICARET AS

Larsen & Toubro Ltd.

Region Country Company

MAKYOL Inşaat Sanayi

Turizm ve Ticaret AS

Maire Tecnimont SpA

OHLA

Orascom Construction PLC

POLAT YOL YAPI SAN. VE TIC.

AS

Power Construction Corp. of

China

SINOPEC Engineering

(Group) Co. Ltd.

SK Ecoplant

STFA Construction Group

Saipem SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Shapoorji Pallonji & Co.

Private Ltd.

Shenyang Yuanda Aluminum

Indus. Eng'g Co. Ltd.

Sichuan Road and Bridge

(Group) Co. Ltd.

Sinopec Zhongyuan

Petroleum Engineering

Ltd.

TBEA Co. Ltd.

The Arab Contractors Co.

(Osman Ahmed Osman)

Trevi SpA

VINCI

Wood

Worley Ltd.

Worley Ltu.

webuild SpA

Lebanon

BAUER AG

BL Harbert International

CDM Smith

China Communications

Construction Group Ltd.

China State Construction

Engineering Corp. Ltd.

Jiangsu Nantong No.2

jiungsu wantong wo.2

Construction

Region Country Company

KUZU Group

Mohammed Abdulmohsin Al-

Kharafi & Sons

Parsons Corp.

The Arab Contractors Co.

(Osman Ahmed Osman)

Oman

BESIX

Bechtel

CBRE

CTCI Corp.

China Communications

Construction Group Ltd.

China Metallurgical Group

Corp.

China Petroleum Engineering

Co. Ltd.

Combined Group Contracting

Co. (K.S.C)

Consolidated Contractors

Group

Daewoo Engineering and

Construction Co. Ltd.

Enka Insaat ve Sanayi AS

GS Engineering &

Construction

Hunan Construction

Engineering Group Co.

Ltd.

ITINERA SpA

Jan De Nul Group (Sofidra SA)

Jiangsu Nantong No.2

Construction

Larsen & Toubro Ltd.

Maire Tecnimont SpA

Petro. Projects and Tech.

Consult. Co. - PETROJET

Power Construction Corp. of

Royal Boskalis Westminster

NV

SINOPEC Engineering (Group) Co. Ltd.

China

Region Country Company

SNC-Lavalin Inc.

STFA Construction Group

STRABAG SE

Sacyr

Saipem SpA

Samsung Engineering Co. Ltd.

Sener Grupo de Ingenieria SA

Shapoorji Pallonji & Co.

Private Ltd.

Shenyang Yuanda Aluminum

Indus. Eng'g Co. Ltd.

Tepe Insaat Sanayi AS

 ${\it The Arab \ Contractors \ Co.}$

(Osman Ahmed Osman)

Trevi SpA

VINCI

Wood

Worley Ltd.

Pakistan

Anhui Construction

Engineering Group Co.

Ltd.

China Electric Power

Equipment And Tech. Co.

Ltd.

China Energy Engineering

Corp. Ltd.

China Gansu Int'l Corp. for

Econ. and Tech. Coop.

China Metallurgical Group

Corp.

China National Chemical

Eng'g Group Corp. Ltd.

China National Machinery

Industry Corp.

China Petroleum Engineering

Co. Ltd.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

Region Country Company

China Zhongyuan

Engineering Corp.

DL E&C Co. Ltd.

Dongfang Electric Corp.

Harbin Electric International

Co. Ltd.

Hebei Construction Group Co.

Ltd.

LIMAK INSAAT SANAYI VE

TICARET AS

Lotte Engineering &

Construction Co. Ltd.

Norinco International

Cooperation Ltd.

POSCO Engineering &

Construction

Power Construction Corp. of

China

SNC-Lavalin Inc.

STRABAG SE

Shandong Electric Power

Eng'g Consulting

Shanghai Electric Group Co.

Ltd.

Sinoma International

Engineering Co. Ltd.

Sinosteel Equipment &

Engineering Co. Ltd.

Wood

XPCC Construction &

Engineering (Group) Co.

Ltd.

Zhongmei Engineering Group

Ltd.

Qatar

Aslan Yapi ve Ticaret AS

BAUER AG

BESIX

BL Harbert International

Bechtel

Bothar Group Pty Ltd.

Bouygues

CBRE

Region Country Company

CTCI Corp.

China Communications

Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China Petroleum Engineering

Co. Ltd.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

Chiyoda Corp.

Combined Group Contracting

Co. (K.S.C)

Consolidated Contractors

Group

Contracting and Trading Co.

(C.A.T.)

DL E&C Co. Ltd.

Daewoo Engineering and

Construction Co. Ltd.

Danieli & C. O.M. SpA

Dogus Insaat Ve Ticaret AS

Ed. Zublin AG

EllisDon Corp.

FCC SA

Fluor

GAP INSAAT YATIRIM VE DIS

TICARET AS

Grupo ACS/Hochtief

Hyundai Engineering &

Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

ICM SpA

Iris Insaat Turizm Sanayi Ve

Ticaret AS

Jiangsu Nantong No.2

Construction

KUZU Group

LIMAK INSAAT SANAYI VE

TICARET AS

Larsen & Toubro Ltd.

Lotte Engineering &

Construction Co. Ltd.

Maire Tecnimont SpA

Region Country Company OHLA PORR AG Power Construction Corp. of China Rizzani de Eccher SpA Royal Boskalis Westminster NVSK Ecoplant SNC-Lavalin Inc. STFA Construction Group STRABAG SE Sacyr Saipem SpA Samsung C&T Corp. Shapoorji Pallonji & Co. Private Ltd. Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd. TAV CONSTRUCTION Taisei Corp. Tekfen Construction and Installation Co. Inc. Tepe Insaat Sanayi AS The Arab Contractors Co. (Osman Ahmed Osman) Trevi SpA **VINCI**

Yapi Merkezi Insaat Ve Sanayi AS webuild SpA

Worley Ltd.

Saudi Arabia

Wood

BAUER AG
Bechtel
Beijing Construction
Engineering Group Co.
Ltd.
Bonatti Group
Bouygues
CBRE
CDM Smith
CTCI Corp.

Region Country Company

Caddell Construction Co. (DE) LLC China Communications Construction Group Ltd. China Electric Power Equipment And Tech. Co. Ltd. China Gansu Int'l Corp. for Econ. and Tech. Coop. China Geo-Engineering Corp. China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd. China National Chemical Eng'g Group Corp. Ltd. China National Machinery Industry Corp. China Petroleum Engineering Co. Ltd. China Railway Construction Corp. Ltd. China Railway Group Ltd. China State Construction Engineering Corp. Ltd. China Triumph International Engineering Co. Ltd. Consolidated Contractors Group Contracting and Trading Co. (C.A.T.) DL E&C Co. Ltd. Daewoo Engineering and Construction Co. Ltd. Danieli & C. O.M. SpA EllisDon Corp. Eng'g for the Petroleum & Process Industries (Enppi) Enka Insaat ve Sanayi AS Eser Contracting FCC SA Fluor GS Engineering & Construction Gilbane Building Co. Grupo ACS/Hochtief

Region Country Company

Hanwha Engineering & Construction Hyundai Engineering & Construction Co. Ltd. Hyundai Engineering Co. Ltd. Ic Ictas Insaat Sanayi Ve Ticaret AS Impresa Pizzarotti & C. SpA IGC Holdings Corp. Jianglian Heavy Industry Group Co. Ltd. Jiangsu Nantong No.2 Construction Kolin Insaat Turizm Sanayi ve Ticaret AS LIMAK INSAAT SANAYI VE TICARET AS Larsen & Toubro Ltd. Maire Tecnimont SpA Mapa Insaat ve Ticaret AS Mohammed Abdulmohsin Al-Kharafi & Sons Norinco International Cooperation Ltd. OHLAOrascom Construction PLC POSCO Engineering & Construction Petro. Projects and Tech. Consult. Co. - PETROJET Power Construction Corp. of China Royal Boskalis Westminster NVSICIM SpA SINOPEC Engineering (Group) Co. Ltd. SK Ecoplant SNC-Lavalin Inc. STRABAG SE Saipem SpA Salcef Group SpA Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Region Country Company

Shandong Hi-Speed Dejian Group Co. Ltd.

Shandong Hi-Speed Group Co. Ltd.

Shapoorji Pallonji & Co. Private Ltd.

Sinoma International Engineering Co. Ltd.

Sinopec Zhongyuan
Petroleum Engineering
Ltd.

Tekfen Construction and Installation Co. Inc.

The Arab Contractors Co. (Osman Ahmed Osman)

Trevi SpA

Tutor Perini Corp.

VINCI

Van Oord NV

Wood

Worley Ltd.

Yapi Merkezi Insaat Ve Sanayi AS

Yenigun Insaat Sanayi ve Ticaret AS

Zhongding International Engineering Co. Ltd webuild SpA

Syria

Larsen & Toubro Ltd.

Turkey

Atlas Group

BL Harbert International

CBRE

China Communications

Construction Group Ltd.

China Electric Power

Equipment And Tech. Co.

Ltd.

China Energy Engineering Corp. Ltd.

Region Country Company

China Metallurgical Group Corp.

China National Chemical Eng'g Group Corp. Ltd.

China State Construction

Engineering Corp. Ltd.

China Triumph International Engineering Co. Ltd.

DL E&C Co. Ltd.

Danieli & C. O.M. SpA

Dongfang Electric Corp.

ECC

Fluor

GS Engineering &

Construction

Grupo ACS/Hochtief

Harbin Electric International

Co. Ltd.

Jan De Nul Group (Sofidra SA)

Jiangsu Nantong No.2

Construction

Larsen & Toubro Ltd.

OHLA

Royal Boskalis Westminster

NV

SK Ecoplant

STRABAG SE

Saipem SpA

Samsung C&T Corp.

Sichuan Road and Bridge

(Group) Co. Ltd.

Sinoma International

Engineering Co. Ltd.

Sinosteel Equipment &

Engineering Co. Ltd.

VINCI

Van Oord NV

Wood

Worley Ltd.

webuild SpA

United Arab Emirates

Afcons Infrastructure Ltd. BAUER AG

Region Country Company

BESIX

Bechtel

Beijing Construction

Engineering Group Co.

Ltd.

Bothar Group Pty Ltd.

Bouygues

CBRE

China Communications

Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China Gansu Int'l Corp. for

Econ. and Tech. Coop.

China Jiangsu Int'l Econ. and

Tech. Coop. Group Ltd. China Metallurgical Group

Corp.

China National Aero-

Technology Int'l Eng'g

Corp.

China National Chemical

Eng'g Group Corp. Ltd.

China National Machinery

Industry Corp.

China Petroleum Engineering

Co. Ltd.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

Combined Group Contracting Co. (K.S.C)

Consolidated Contractors

Group

Contracting and Trading Co.

(C.A.T.)

Danieli & C. O.M. SpA

Ed. Zublin AG

EllisDon Corp.

Eng'g for the Petroleum & Process Industries (Enppi)

Enka Insaat ve Sanayi AS

Region Country Company

Exyte GmbH

GS Engineering & Construction

Ghella SpA

Grupo ACS/Hochtief

Grupo Empresarial San Jose

SA

Gulermak

Harbin Electric International

Co. Ltd.

Hyundai Engineering &

Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

ITINERA SpA

Impresa Pizzarotti & C. SpA

Jan De Nul Group (Sofidra SA)

Jiangsu Nantong No.2

Construction

Jiangsu Nantong Sanjian

Construction Group Co.

Ltd.

Kinden Corp.

Kolin Insaat Turizm Sanayi ve

Ticaret AS

Larsen & Toubro Ltd.

Maire Tecnimont SpA

Mapa Insaat ve Ticaret AS

 $Mohammed\ Abdulmohs in\ Al-$

Kharafi & Sons

Nantong Construction Group

Co. Ltd.

Nurol Construction and

Trading Co. Inc.

Obayashi Corp.

Orascom Construction PLC

PORR AG

POSCO Engineering &

Construction

Parsons Corp.

Petro. Projects and Tech.

Consult. Co. - PETROJET

Power Construction Corp. of

China

Renaissance Construction

Region Country Company

Royal BAM Group nv

Royal Boskalis Westminster

NV

SK Ecoplant

SNC-Lavalin Inc.

STFA Construction Group

STRABAG SE

Saipem SpA

Salcef Group SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Sener Grupo de Ingenieria SA

Shanghai Electric Group Co.

Ltd.

Shapoorji Pallonji & Co.

Private Ltd.

Shenyang Yuanda Aluminum

Indus. Eng'g Co. Ltd.

Sinoma International

Engineering Co. Ltd.

Ssangyong Engineering &

Construction Co. Ltd.

TAV CONSTRUCTION

TBEA Co. Ltd.

Tata Projects Ltd.

Tepe Insaat Sanayi AS

The Arab Contractors Co.

(Osman Ahmed Osman)

Trevi SpA

VINCI

Van Oord NV

Wood

Worley Ltd.

Zhejiang Communications

Constr. Group Co. Ltd.

webuild SpA

Yemen

China Communications

Construction Group Ltd.

China National Machinery

Industry Corp.

Jiangsu Nantong No.2

Construction

Region Country Company

F. ASIA

Bangladesh

Afcons Infrastructure Ltd.

BAUER AG

Beijing Urban Construction

Group Co. Ltd.

CBRE

China Communications

Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China General Technology

(Group) Holding Co. Ltd.

China Geo-Engineering Corp.

China Metallurgical Group

Corp.

China National Chemical

Eng'g Group Corp. Ltd.

China National Machinery

Industry Corp.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

China Triumph International

Engineering Co. Ltd.

Chongging International

Construction Corp.

Danieli & C. O.M. SpA

Dongfang Electric Corp. Enka Insaat ve Sanayi AS

GS Engineering &

Construction

Greenland Infra. Constr.

Group Co. Ltd.

Harbin Electric International

Co. Ltd.

Hunan Road & Bridge Constr.

Group Co. Ltd.

Hyundai Engineering &

Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

Region Country Company

Ircon International Ltd. *Jan De Nul Group (Sofidra SA)* Jiangsu Nantong No.2 Construction Jiangsu Provincial Construction Group Co. Ltd. Larsen & Toubro Ltd.

Long Jian Road & Bridge Co. Ltd.

Norinco International Cooperation Ltd. Obayashi Corp.

POSCO Engineering & Construction Penta-Ocean Construction Co.

Ltd. Power Construction Corp. of China

Royal Boskalis Westminster NV

Samsung C&T Corp. Shandong Hi-Speed Dejian Group Co. Ltd.

Shandong Hi-Speed Group Co. Ltd.

Shanghai Electric Group Co. Ltd.

Shimizu Corp.

Sichuan Road and Bridge (Group) Co. Ltd.

Sinoma International Engineering Co. Ltd.

Sumitomo Mitsui

Construction Co. Ltd.

TBEA Co. Ltd. **VINCI**

Xian Electric Engineering Co. Ltd.

Brunei

China Communications Construction Group Ltd.

Region Country Company

China National Chemical Eng'g Group Corp. Ltd. China Petroleum Engineering Co. Ltd. China State Construction Engineering Corp. Ltd. DL E&C Co. Ltd. Jiangsu Nantong No.2 Construction Larsen & Toubro Ltd. Wood Worley Ltd.

Cambodia

Beijing Urban Construction Group Co. Ltd. China Communications Construction Group Ltd. China Energy Engineering Corp. Ltd. China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd. China Metallurgical Group Corp. China National Machinery Industry Corp. China Railway Construction Corp. Ltd. China State Construction Engineering Corp. Ltd. Dongfang Electric Corp. Haskell Hyundai Engineering & Construction Co. Ltd. Hyundai Engineering Co. Ltd. Jiangsu Nantong No.2 Construction Jiangsu Provincial Construction Group Co. Ltd.

Long Jian Road & Bridge Co. Ltd.

Lotte Engineering & Construction Co. Ltd.

Region Country Company

Obayashi Corp. Power Construction Corp. of China Qingjian Group Co. Ltd. Shandong Hi-Speed Dejian Group Co. Ltd. Shandong Zijian Construction Group Co. Ltd. Shanghai Construction Group Co. Ltd. Shanxi Construction Investment Group Co. Ltd. Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd. Sichuan Road and Bridge (Group) Co. Ltd. Sinoma International Engineering Co. Ltd. Sumitomo Mitsui Construction Co. Ltd. TBEA Co. Ltd. Takenaka Corp. **VINCI** XPCC Construction & Engineering (Group) Co. Ltd. Xian Electric Engineering Co. Ltd. Yunnan Const. and Invest. Holding Grp. Co. Ltd. **Zhejiang Communications** Constr. Group Co. Ltd. **Zhejiang Construction** Investment Group Co. Ltd.

China (P.R.C.)

Anhui Sogecoa Foreign Econ. Construction (Group) Beijing Construction Engineering Group Co. Ltd.

Zhongding International

Engineering Co. Ltd

Region Country Company

Beijing Urban Construction Group Co. Ltd.

Black & Veatch

Bouygues

CBRE

CTCI Corp.

China Communications

Construction Group Ltd.

China Gansu Int'l Corp. for

Econ. and Tech. Coop.

China Geo-Engineering Corp.

China Jiangsu Int'l Econ. and

Tech. Coop. Group Ltd. China National Chemical

Eng'g Group Corp. Ltd.

China Petroleum Engineering

Co. Ltd.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

China Wu Yi Co. Ltd.

Danieli & C. O.M. SpA

Ed. Zublin AG

Enka Insaat ve Sanayi AS

Exyte GmbH

Fluor

GS Engineering &

Construction

Hunan Road & Bridge Constr.

Group Co. Ltd.

Hyundai Engineering &

Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

IGC Holdings Corp.

Jan De Nul Group (Sofidra SA)

Jianglian Heavy Industry

Group Co. Ltd.

Jiangsu Nantong No.2

Construction

Jiangsu Provincial

Construction Group Co.

Ltd.

Kajima Corp.

Larsen & Toubro Ltd.

Region Country Company

Lendlease

Longxin Construction Group

Co. Ltd.

Lotte Engineering &

Construction Co. Ltd.

POSCO Engineering &

Construction

Power Construction Corp. of

China

Qingjian Group Co. Ltd.

Roval Boskalis Westminster

NV

SK Ecoplant

SNC-Lavalin Inc.

STRABAG SE

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Shandong Hi-Speed Group Co.

Ltd.

Shanghai Urban Construction

(Group) Corp.

Shenyang Yuanda Aluminum

Indus. Eng'g Co. Ltd.

Shimizu Corp.

Sinoma International

Engineering Co. Ltd.

TBEA Co. Ltd.

Taisei Corp.

Takenaka Corp.

Toyo Engineering Corp.

VINCI

Wood

Worley Ltd.

Yanjian Group Co. Ltd.

Yapi Merkezi Insaat Ve

Sanayi AS

Zhejiang Construction

Investment Group Co. Ltd.

Diego Garcia

Beijing Construction

Engineering Group Co.

Ltd.

Bouygues

Region Country Company

China Communications Construction Group Ltd.

China Communications

Construction Group Ltd.

China Metallurgical Group

Corp.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

Dongfang Electric Corp.

Gilbane Building Co.

Jiangsu Nantong No.2

Construction

Jiangsu Nantong No.2

Construction

Parsons Corp.

Shanghai Construction Group

Co. Ltd.

Shanghai Urban Construction

(Group) Corp.

Tutor Perini Corp.

Hong Kong (P.R.C.)

Beijing Construction

Engineering Group Co.

Beijing Urban Construction

Group Co. Ltd.

Bouygues

CBRE

China Communications

Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China Geo-Engineering Corp.

China International Water &

Electric Corp. (CWE) China Metallurgical Group

Corp.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

Region Country Company China State Construction Engineering Corp. Ltd. China Wu Yi Co. Ltd. Daewoo Engineering and Construction Co. Ltd. Enka Insaat ve Sanayi AS Grupo ACS/Hochtief Hyundai Engineering & Construction Co. Ltd. Jiangsu Nantong No.2 Construction Jiangsu Provincial Construction Group Co. Ltd. Penta-Ocean Construction Co. Ltd. Power Construction Corp. of China SK Ecoplant Samsung C&T Corp. Shanghai Construction Group Co. Ltd. Shanghai Urban Construction (Group) Corp. Shimizu Corp. Trevi SpA **VINCI** Xian Electric Engineering Co. Ltd. Zhejiang Construction

India

BAUER AG BL Harbert International **Bechtel** Black & Veatch Bouygues **CBRE** CTCI Corp. Caddell Construction Co. (DE) LLC China Communications Construction Group Ltd.

Investment Group Co. Ltd.

Region Country Company

China Energy Engineering Corp. Ltd. China Gansu Int'l Corp. for Econ. and Tech. Coop. China Metallurgical Group Corp. China National Chemical Eng'g Group Corp. Ltd. China National Machinery Industry Corp. China Nonferrous Metal Ind. For. Eng'g and Constr. China Petroleum Engineering Co. Ltd. China Railway Construction Corp. Ltd. China Railway Group Ltd. China State Construction Engineering Corp. Ltd. China Triumph International Engineering Co. Ltd. China Wu Yi Co. Ltd. Daewoo Engineering and Construction Co. Ltd. Danieli & C. O.M. SpA Dogus Insaat Ve Ticaret AS Dongfang Electric Corp. Enka Insaat ve Sanayi AS Fluor

Grupo ACS/Hochtief Grupo Empresarial San Jose SA Gulermak Hyundai Engineering & Construction Co. Ltd. Hyundai Engineering Co. Ltd.

Jan De Nul Group (Sofidra SA)

Jiangsu Nantong No.2 Construction

GS Engineering &

Construction

Jiangsu Nantong Sanjian Construction Group Co.

Ltd.

Region Country Company

Jiangxi Construction Engineering (Group) Corp. Ltd.

Kajima Corp.

Kinden Corp.

Long Jian Road & Bridge Co.

Ltd.

Maire Tecnimont SpA POSCO Engineering &

Construction

Power Construction Corp. of China

Royal Boskalis Westminster NV

SNC-Lavalin Inc.

STRABAG SE

Saipem SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Shanghai Urban Construction

(Group) Corp.

Shimizu Corp.

Sinoma International

Engineering Co. Ltd.

Sinosteel Equipment &

Engineering Co. Ltd.

Sumitomo Mitsui

Construction Co. Ltd.

TBEA Co. Ltd.

Takenaka Corp.

Toyo Engineering Corp.

VINCI

Van Oord NV

Wood

Worley Ltd.

webuild SpA

Indonesia

BAUER AG BL Harbert International

Beijing Urban Construction

Group Co. Ltd.

Black & Veatch

Bouygues

Region Country Company

CBRE

China Communications
Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China Gansu Int'l Corp. for

Econ. and Tech. Coop.

China General Technology

(Group) Holding Co. Ltd. China Metallurgical Group

Corp.

China National Chemical

Eng'g Group Corp. Ltd. China National Machinery

Industry Corp.

China Nonferrous Metal Ind.

For. Eng'g and Constr.

China Petroleum Engineering

Co. Ltd.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

Chiyoda Corp.

DL E&C Co. Ltd.

Daewoo Engineering and

Construction Co. Ltd.

Danieli & C. O.M. SpA

Dongfang Electric Corp.

Exyte GmbH

Fluor

GS Engineering &

Construction

Grupo ACS/Hochtief

Harbin Electric International

Co. Ltd.

 $Hebei\ Construction\ Group\ Co.$

Ltd.

Hyundai Engineering &

Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

IGC Holdings Corp.

Region Country Company

Jianglian Heavy Industry

Group Co. Ltd.

Jiangsu Nantong No.2

Construction

Jiangsu Nantong Sanjian

Construction Group Co.

Ltd.

Jiangxi Water and

Hydropower Constr. Co.

Ltd.

Kajima Corp.

Kinden Corp.

Larsen & Toubro Ltd.

Lotte Engineering &

Construction Co. Ltd.

Nantong Construction Group

Co. Ltd.

Obayashi Corp.

POSCO Engineering &

Construction

Penta-Ocean Construction Co.

Ltd.

Power Construction Corp. of

China

Royal Boskalis Westminster

NV

SK Ecoplant

Saipem SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Sener Grupo de Ingenieria SA

Shandong Electric Power

Eng'g Consulting

Shanxi Construction

Investment Group Co. Ltd.

Shenyang Yuanda Aluminum

Indus. Eng'g Co. Ltd.

Shimizu Corp.

Sinoma International

Engineering Co. Ltd.

Sinosteel Equipment &

Engineering Co. Ltd.

Sumitomo Mitsui

Construction Co. Ltd.

Region Country Company

TBEA Co. Ltd.

Taisei Corp.

Takenaka Corp.

Toyo Engineering Corp.

VINCI

Van Oord NV

Xian Electric Engineering Co.

Ltd.

Zhejiang Construction

Investment Group Co. Ltd.

Japan

APTIM

Bouygues

CBRE

China Communications

Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China Jiangsu Int'l Econ. and

Tech. Coop. Group Ltd.

China Metallurgical Group

Corp.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

Danieli & C. O.M. SpA

Ed. Zublin AG

Eiffage

Enka Insaat ve Sanayi AS

GS Engineering &

Construction

Gilbane Building Co.

Jiangsu Nantong No.2

Construction

Larsen & Toubro Ltd.

Lendlease

POSCO Engineering &

Construction

Parsons Corp.

STRABAG SE

Sener Grupo de Ingenieria SA

Shenyang Yuanda Aluminum

Indus. Eng'g Co. Ltd.

Region Country Company

VINCI Wood

Kazakhstan

Alarko Contracting Group Bayburt Group **Bechtel** Beijing Urban Construction Group Co. Ltd. Bonatti Group CITIC Construction Co. Ltd. Cengiz Construction Industry & Trade Co. Inc. China Communications Construction Group Ltd. China General Technology (Group) Holding Co. Ltd. China International Water & Electric Corp. (CWE) China National Chemical Eng'g Group Corp. Ltd. China National Machinery Industry Corp. China Nonferrous Metal Ind. For. Eng'g and Constr. China Petroleum Engineering Co. Ltd. China Railway Construction Corp. Ltd. China Railway Group Ltd. China State Construction Engineering Corp. Ltd. Consolidated Contractors Group Enka Insaat ve Sanayi AS Fluor *Jan De Nul Group (Sofidra SA)* Jiangsu Nantong No.2 Construction Kolin Insaat Turizm Sanayi ve

Ticaret AS

MAKYOL Inşaat Sanayi

Turizm ve Ticaret AS

Region Country Company

Power Construction Corp. of China Renaissance Construction SICIM SpA SK Ecoplant Saipem SpA Samsung Engineering Co. Ltd. Sembol Uluslararasi Yatirim Tarim Peyzaj Insaat Shandong Hi-Speed Group Co. Shanghai Construction Group Co. Ltd. Sinoma International Engineering Co. Ltd. Sinopec Zhongyuan Petroleum Engineering Ltd. Sinosteel Equipment & Engineering Co. Ltd. TAV CONSTRUCTION Tekfen Construction and Installation Co. Inc. Tepe Insaat Sanayi AS Van Oord NV Velesstroy LLC XPCC Construction & Engineering (Group) Co. Ltd.

Korea, South

APTIM
BL Harbert International
CBRE
CITIC Construction Co. Ltd.
China Communications
Construction Group Ltd.
China Energy Engineering
Corp. Ltd.
China Railway Group Ltd.
China State Construction
Engineering Corp. Ltd.
DL E&C Co. Ltd.
DPR Construction

Region Country Company

Daewoo Engineering and Construction Co. Ltd. Danieli & C. O.M. SpA Enka Insaat ve Sanayi AS Gilbane Building Co. Hyundai Engineering & Construction Co. Ltd. Hyundai Engineering Co. Ltd. Jiangsu Nantong No.2 Construction Larsen & Toubro Ltd. Lotte Engineering & Construction Co. Ltd. POSCO Engineering & Construction Parsons Corp. SK Ecoplant SNC-Lavalin Inc. Samsung C&T Corp. Samsung Engineering Co. Ltd. Sener Grupo de Ingenieria SA Ssangyong Engineering & Construction Co. Ltd. Toyo Engineering Corp. **VINCI**

Kyrgyzstan

Beijing Urban Construction Group Co. Ltd. **CBRE** China Communications Construction Group Ltd. China Communications Construction Group Ltd. China Railway Group Ltd. Jiangsu Nantong No.2 Construction Jiangsu Nantong No.2 Construction Power Construction Corp. of China Sinoma International Engineering Co. Ltd.

Region Country Company

XPCC Construction & Engineering (Group) Co. Ltd.

Laos

China Electric Power Equipment And Tech. Co. Ltd.

China Energy Engineering Corp. Ltd.

China International Water & Electric Corp. (CWE)

China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.

China Metallurgical Group Corp.

China National Complete
Plant Imp. & Exp. Group

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction Engineering Corp. Ltd.

Dongfang Electric Corp.

Hebei Construction Group Co.

Ltd.

Jiangsu Provincial
Construction Group Co.
Ltd.

Norinco International Cooperation Ltd.

POSCO Engineering & Construction

Power Construction Corp. of China

SK Ecoplant

Shandong Hi-Speed Group Co. Ltd.

Shanghai Construction Group Co. Ltd.

Shanxi Construction
Investment Group Co. Ltd.

Sinoma International Engineering Co. Ltd.

Region Country Company

TBEA Co. Ltd.
Yanjian Group Co. Ltd.
Yunnan Const. and Invest.
Holding Grp. Co. Ltd.
Zhongmei Engineering Group
Ltd.

Malaysia

BAUER AG

Beijing Construction
Engineering Group Co.
Ltd.

Beijing Urban Construction Group Co. Ltd.

Bouygues

CBRE

CITIC Construction Co. Ltd.

CTCI Corp.

China Communications

Construction Group Ltd.

China Energy Engineering Corp. Ltd.

China International Water & Electric Corp. (CWE)

China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.

China Metallurgical Group Corp.

China National Chemical Eng'g Group Corp. Ltd.

China National Machinery Industry Corp.

China Petroleum Engineering Co. Ltd.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

China Wu Yi Co. Ltd.

DL E&C Co. Ltd.

Dongfang Electric Corp.

Ed. Zublin AG

Enka Insaat ve Sanayi AS

Region Country Company

Exvte GmbH

Fluor

Grupo ACS/Hochtief

Haskell

Hyundai Engineering &

Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

JGC Holdings Corp.

Jiangsu Nantong No.2

Construction

Jiangsu Provincial

Construction Group Co.

Ltd.

Kajima Corp.

Larsen & Toubro Ltd.

Lendlease

Lotte Engineering &

Construction Co. Ltd.

Maire Tecnimont SpA

Nantong Si Jian Construction

Group Co.Ltd

POSCO Engineering &

Construction

Power Construction Corp. of

China

Qingjian Group Co. Ltd.

Royal Boskalis Westminster

NV

SINOPEC Engineering (Group) Co. Ltd.

STRABAG SE

Saipem SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Shanghai Construction Group

Co. Ltd.

Shanghai Urban Construction (Group) Corp.

(droup) corp.

Shanxi Construction

Investment Group Co. Ltd.

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Shimizu Corp.

Region Country Company

Sinoma International
Engineering Co. Ltd.
Sinosteel Equipment &
Engineering Co. Ltd.
Ssangyong Engineering &
Construction Co. Ltd.

TBEA Co. Ltd.

Taisei Corp.

Takenaka Corp.

Toyo Engineering Corp.

VINCI

Van Oord NV

Wood

Xian Electric Engineering Co. Ltd.

Yanjian Group Co. Ltd.

Zhejiang Communications

Constr. Group Co. Ltd.
Zhejiang Construction

Investment Group Co. Ltd.

Zhejiang Dongyang Third

Constr. Eng'g Co. Ltd.

Zhongtian Construction Group Co. Ltd.

webuild SpA

Mongolia

Beijing Construction Engineering Group Co. Ltd.

China Energy Engineering Corp. Ltd.

China Geo-Engineering Corp. China Nonferrous Metal Ind.

For. Eng'g and Constr.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd. Hunan Construction

Engineering Group Co.

Ltd.

JGC Holdings Corp.

Larsen & Toubro Ltd.

Region Country Company

Long Jian Road & Bridge Co. Ltd.

Mapa Insaat ve Ticaret AS

Norinco International

Cooperation Ltd.

Power Construction Corp. of China

Samsung C&T Corp.

Shanghai Construction Group

Co. Ltd.

Sinoma International

Engineering Co. Ltd.

TBEA Co. Ltd.

Yunnan Const. and Invest. Holding Grp. Co. Ltd.

Zhongmei Engineering Group Ltd.

Myanmar (Burma)

Beijing Construction Engineering Group Co. Ltd.

Bouygues

China Communications

Construction Group Ltd.

China Electric Power

Equipment And Tech. Co.

China General Technology (Group) Holding Co. Ltd.

China Metallurgical Group Corp.

China National Complete
Plant Imp. & Exp. Group

China National Machinery

Industry Corp. China Petroleum Engineering

China Railway Construction Corp. Ltd.

Co. Ltd.

China State Construction

Engineering Corp. Ltd.
China Triumph International
Engineering Co. Ltd.

Region Country Company

Dongfang Electric Corp.

GS Engineering &

Construction

Hyundai Engineering &

Construction Co. Ltd.

Jiangsu Nantong No.2

Construction

Kinden Corp.

 $\it Larsen~\&~Toubro~Ltd.$

POSCO Engineering &

Construction

Penta-Ocean Construction Co. Ltd.

Power Construction Corp. of China

Qingjian Group Co. Ltd.

SNC-Lavalin Inc.

Shanghai Construction Group

Co. Ltd.

Shanxi Construction

Investment Group Co. Ltd.

Shenyang Yuanda Aluminum

Indus. Eng'g Co. Ltd.

Sinoma International

Engineering Co. Ltd.

Sumitomo Mitsui

Construction Co. Ltd.

TBEA Co. Ltd.

Taisei Corp.

Zhongmei Engineering Group Ltd.

Nepal

BAUER AG

China Communications

Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China International Water &

Electric Corp. (CWE)

China National Aero-

Technology Int'l Eng'g

Corp.

Region Country Company

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd. Chongging International

Construction Corp.

DL E&C Co. Ltd.

Dongfang Electric Corp.

Hebei Construction Group Co.

Ltd.

Ircon International Ltd.

Jiangsu Nantong No.2

Construction

Larsen & Toubro Ltd.

Power Construction Corp. of

China

Sinoma International

Engineering Co. Ltd.

TBEA Co. Ltd.

Tata Projects Ltd.

Zhongding International

Engineering Co. Ltd

Philippines

BAUER AG

Beijing Urban Construction

Group Co. Ltd.

Black & Veatch

Bouygues

CBRE

CTCI Corp.

China Energy Engineering

Corp. Ltd.

China Geo-Engineering Corp.

China International Water &

Electric Corp. (CWE)

China Metallurgical Group

Corp.

China National Machinery

Industry Corp.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

Region Country Company

China State Construction

Engineering Corp. Ltd.

China Wu Yi Co. Ltd.

DL E&C Co. Ltd.

Daewoo Engineering and

Construction Co. Ltd.

Eiffage

Fluor

Grupo ACS/Hochtief

Haskell

Hunan Road & Bridge Constr.

Group Co. Ltd.

Hyundai Engineering &

Construction Co. Ltd.

Jan De Nul Group (Sofidra SA)

Jiangsu Provincial

Construction Group Co.

Ltd.

Kajima Corp.

Kinden Corp.

Larsen & Toubro Ltd.

Maire Tecnimont SpA

POSCO Engineering &

Construction

Power Construction Corp. of

China

Qingjian Group Co. Ltd.

Royal Boskalis Westminster

NV

Sener Grupo de Ingenieria SA

Shimizu Corp.

Sinoma International

Engineering Co. Ltd.

Sumitomo Mitsui

Construction Co. Ltd.

TBEA Co. Ltd.

Taisei Corp.

Trevi SpA

Tutor Perini Corp.

VINCI

Wood

Xian Electric Engineering Co.

Ltd.

Region Country Company

Singapore

BAUER AG

Black & Veatch

Bothar Group Pty Ltd.

Bouygues

CBRE

CTCI Corp.

China Communications

Construction Group Ltd.

China Jiangsu Int'l Econ. and

Tech. Coop. Group Ltd.

China Metallurgical Group

Corp.

China National Chemical

Eng'g Group Corp. Ltd.

China National Complete

Plant Imp. & Exp. Group

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

DL E&C Co. Ltd.

DPR Construction

Daewoo Engineering and

Construction Co. Ltd.

Ed. Zublin AG

Exyte GmbH

Fortis Construction Inc.

GS Engineering &

Construction

Grupo ACS/Hochtief

Haskell

Hyundai Engineering &

Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

Jan De Nul Group (Sofidra SA)

Jiangsu Nantong No.2

Construction

Kajima Corp.

Kinden Corp.

Larsen & Toubro Ltd.

Lendlease

Maire Tecnimont SpA

Region Country Company

Obayashi Corp.

Penta-Ocean Construction Co.

Ltd.

Power Construction Corp. of

China

Qingjian Group Co. Ltd.

Royal Boskalis Westminster

NV

SK Ecoplant

STRABAG SE

Samsung C&T Corp.

Sener Grupo de Ingenieria SA

Shanghai Urban Construction

(Group) Corp.

Shenyang Yuanda Aluminum

Indus. Eng'g Co. Ltd.

Shimizu Corp.

Ssangyong Engineering &

Construction Co. Ltd.

Taisei Corp.

Takenaka Corp.

VINCI

Wood

Worley Ltd.

Sri Lanka

CITIC Construction Co. Ltd.

Caddell Construction Co. (DE)

LLC

China Communications

Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China Geo-Engineering Corp.

China Jiangxi Int'l Econ. and

Tech. Coop. Co. Ltd.

China Metallurgical Group

Corp.

China National Aero-

Technology Int'l Eng'g

Corp.

China National Chemical

Eng'g Group Corp. Ltd.

Region Country Company

China National Machinery Industry Corp.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

Chongqing International

Construction Corp.

Dongfang Electric Corp.

Enka Insaat ve Sanayi AS

Hunan Construction

Engineering Group Co.

Ltd.

Hyundai Engineering &

Construction Co. Ltd.

Ircon International Ltd.

Jiangsu Nantong No.2

Construction

Kinden Corp.

Larsen & Toubro Ltd.

Nantong Construction Group

Co. Ltd.

Power Construction Corp. of

China

Renaissance Construction

Royal Boskalis Westminster

NV

Sener Grupo de Ingenieria SA

Shanxi Construction

Investment Group Co. Ltd.

Shapoorji Pallonji & Co.

Private Ltd.

Shenyang Yuanda Aluminum

Indus. Eng'g Co. Ltd.

Sinoma International

Engineering Co. Ltd.

Sumitomo Mitsui

Construction Co. Ltd.

TBEA Co. Ltd.

Taisei Corp.

Yanjian Group Co. Ltd.

Zhejiang Construction

Investment Group Co. Ltd.

Region Country Company

Taiwan (R.O.C)

Bechtel

CBRE

CTCI Corp.

China Communications

Construction Group Ltd.

China Metallurgical Group

Corp.

China Railway Group Ltd.

Exyte GmbH

Fluor

Hyundai Engineering &

Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

Jan De Nul Group (Sofidra SA)

Jianglian Heavy Industry

Group Co. Ltd.

Jiangsu Nantong No.2

Construction

Kajima Corp.

Obayashi Corp.

Royal Boskalis Westminster

NV

SK Ecoplant

Saipem SpA

Shimizu Corp.

Taisei Corp.

Van Oord NV

Wood

Tajikistan

China Communications

Construction Group Ltd.

China Metallurgical Group

Corp.

China State Construction

Engineering Corp. Ltd.

Hunan Road & Bridge Constr. Group Co. Ltd.

Jiangsu Nantong No.2

Construction

Power Construction Corp. of

China

SNC-Lavalin Inc.

Region Country Company

Sinoma International
Engineering Co. Ltd.
TBEA Co. Ltd.
XPCC Construction &
Engineering (Group) Co.
Ltd.

Yanjian Group Co. Ltd. Zhejiang Communications Constr. Group Co. Ltd. webuild SpA

Thailand

 $BAUER\,AG$

BL Harbert International Beijing Construction

Engineering Group Co.

Ltd.

Beijing Urban Construction Group Co. Ltd.

Black & Veatch

Bouygues

CBRE

CTCI Corp.

China Communications

Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China Metallurgical Group

Corp.

China National Chemical

Eng'g Group Corp. Ltd.

China National Machinery

Industry Corp.

China Petroleum Engineering

Co. Ltd.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

China Wu Yi Co. Ltd.

Danieli & C. O.M. SpA

Dongfang Electric Corp.

Enka Insaat ve Sanayi AS

Region Country Company

GS Engineering &

Construction

Grupo ACS/Hochtief

Harbin Electric International

Co. Ltd.

Hyundai Engineering &

Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

JGC Holdings Corp.

Jiangsu Nantong No.2

Construction

Jiangsu Nantong Sanjian

Construction Group Co.

Ltd.

Jiangsu Provincial

Construction Group Co.

Ltd.

Kajima Corp.

Kinden Corp.

Larsen & Toubro Ltd.

Obayashi Corp.

POSCO Engineering &

Construction

Penta-Ocean Construction Co.

Ltd.

Power Construction Corp. of

China

Qingjian Group Co. Ltd.

Royal Boskalis Westminster

NV

SINOPEC Engineering

(Group) Co. Ltd.

STRABAG SE

Saipem SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Shimizu Corp.

Sinoma International

Engineering Co. Ltd.

Taisei Corp.

Takenaka Corp.

Tata Projects Ltd.

VINCI

Wood

Region Country Company

Worlev Ltd.

Zhejiang Construction

Investment Group Co. Ltd.

Zhongding International

Engineering Co. Ltd

Zhongtian Construction

Group Co. Ltd.

Turkmenistan

Bouygues

Caddell Construction Co. (DE)

LLC

Calik Enerji Sanayi ve Ticaret

AS

China Communications

Construction Group Ltd.

China Petroleum Engineering

Co. Ltd.

Enka Insaat ve Sanayi AS

Eser Contracting

GAP INSAAT YATIRIM VE DIS

TICARET AS

Hyundai Engineering &

Construction Co. Ltd.

ILK Construction

Jiangsu Nantong No.2

Construction

Nata Insaat Turz. Tasimacilik

Tic. Ve San. AS

Renaissance Construction

STFA Construction Group

Shanxi Construction

Investment Group Co. Ltd.

TBEA Co. Ltd.

Tepe Insaat Sanayi AS

Yapi Merkezi Insaat Ve

Sanayi AS

Uzbekistan

Calik Enerji Sanayi ve Ticaret

AS

China Communications

Construction Group Ltd.

Region Country Company

China Energy Engineering Corp. Ltd.

China General Technology (Group) Holding Co. Ltd.

China Geo-Engineering Corp.

China Metallurgical Group Corp.

China National Chemical

Eng'g Group Corp. Ltd. China National Machinery Industry Corp.

China Petroleum Engineering Co. Ltd.

China Railway Group Ltd.

China State Construction Engineering Corp. Ltd.

Danieli & C. O.M. SpA

Dongfang Electric Corp.

 GS Engineering &

Construction

Harbin Electric International Co. Ltd.

Hebei Construction Group Co. Ltd.

Hyundai Engineering & Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

Jiangsu Nantong No.2
Construction

KUZU Group

Larsen & Toubro Ltd.

POLAT YOL YAPI SAN. VE TIC.

AS

POSCO Engineering & Construction

Power Construction Corp. of China

Renaissance Construction

Samsung Engineering Co. Ltd.

Shanghai Construction Group Co. Ltd.

Sinoma International Engineering Co. Ltd.

TBEA Co. Ltd.

Region Country Company

Worley Ltd.
Yapi Merkezi Insaat Ve
Sanayi AS
Zhongmei Engineering Group
Ltd.

Vietnam

BAUER AG

Black & Veatch

Bouygues

CBRE

CTCI Corp.

China Communications

Construction Group Ltd. China Energy Engineering

Corp. Ltd.

China Metallurgical Group Corp.

China National Complete

Plant Imp. & Exp. Group

China National Machinery Industry Corp.

China Nonferrous Metal Ind. For. Eng'g and Constr.

China Petroleum Engineering Co. Ltd.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction Engineering Corp. Ltd.

DL E&C Co. Ltd.

Daewoo Engineering and

Construction Co. Ltd.

Danieli & C. O.M. SpA

Dongfang Electric Corp.

GS Engineering &

 ${\it Construction}$

Ghella SpA

Grupo ACS/Hochtief

Harbin Electric International

Co. Ltd.

Hyundai Engineering & Construction Co. Ltd.

Region Country Company

Hyundai Engineering Co. Ltd.

IGC Holdings Corp.

Jiangsu Nantong No.2

Construction

Kajima Corp.

Kinden Corp.

Larsen & Toubro Ltd.

Lotte Engineering &

Construction Co. Ltd.

Obayashi Corp.

POSCO Engineering &

Construction

Penta-Ocean Construction Co.

Ltd.

Power Construction Corp. of

China

Royal Boskalis Westminster

NV

 $SK\ Ecoplant$

STRABAG SE

Saipem SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Shandong Electric Power

Eng'g Consulting

Shandong Hi-Speed Group Co.
Ltd.

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Shimizu Corp.

Sinoma International

Engineering Co. Ltd.

Sumitomo Mitsui

Construction Co. Ltd.

Taisei Corp.

Takenaka Corp.

VINCI

Xian Electric Engineering Co.

Ltd.

Yapi Merkezi Insaat Ve

Sanayi AS

Zhongyifeng Construction

Group Co. Ltd.

Region Country Company

G. AUSTRALIA/OCEANIA

Australia

BAUER AG

BESIX

Bechtel

Beijing Construction

Engineering Group Co.

Ltd.

Bouygues

CBRE

China Communications

Construction Group Ltd.

China Metallurgical Group

Corp.

China Petroleum Engineering

Co. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

China Wu Yi Co. Ltd.

Chiyoda Corp.

Danieli & C. O.M. SpA

Dongfang Electric Corp.

Ed. Zublin AG

Ferrovial

Fluor

GS Engineering &

Construction

Ghella SpA

Grupo ACS/Hochtief

Hyundai Engineering &

Construction Co. Ltd.

IGC Holdings Corp.

Jan De Nul Group (Sofidra SA)

Jiangsu Nantong No.2

Construction

Kajima Corp.

Larsen & Toubro Ltd.

Matrix Service Co.

Obayashi Corp.

PCL Construction

Rizzani de Eccher SpA

Region Country Company

Royal Boskalis Westminster

NV

SNC-Lavalin Inc.

STRABAG SE

Sacyr

Saipem SpA

Samsung C&T Corp.

Sener Grupo de Ingenieria SA

Shanxi Construction

Investment Group Co. Ltd.

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Trevi SpA

VINCI

Wood

webuild SpA

New Zealand

BESIX

Beijing Construction

Engineering Group Co.

Ltd.

Bouygues

CBRE

China Communications

Construction Group Ltd.

China State Construction

Engineering Corp. Ltd.

Ghella SpA

Grupo ACS/Hochtief

Hunan Construction

Engineering Group Co.

Ltd.

Jiangsu Nantong No.2

 ${\it Construction}$

Kajima Corp.

Larsen & Toubro Ltd.

Royal Boskalis Westminster

NV

Shanxi Construction

Investment Group Co. Ltd.

VINCI

Region Country Company

Pacific Islands

APTIM

Bouygues

China Communications

Construction Group Ltd.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

Gilbane Building Co.

Hyundai Engineering Co. Ltd.

Jiangsu Nantong No.2

Construction

Jiangsu Provincial

Construction Group Co.

Ltd.

Kajima Corp.

Parsons Corp.

Pernix Group Inc.

Shanghai Construction Group

Co. Ltd.

Taisei Corp.

Tutor Perini Corp.

Yanjian Group Co. Ltd.

Zhongding International

Engineering Co. Ltd

Papua New Guinea

BAUER AG

China Communications

Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China General Technology

(Group) Holding Co. Ltd.

China Jiangsu Int'l Econ. and

Tech. Coop. Group Ltd.

China Metallurgical Group

Corp.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

China State Construction

mma state Construction

Engineering Corp. Ltd.

China Wu Yi Co. Ltd.

Region Country Company

Dongfang Electric Corp. Grupo ACS/Hochtief Jiangsu Nantong No.2 Construction Power Construction Corp. of China Royal Boskalis Westminster NVTBEA Co. Ltd. Van Oord NV ZAFER TAAHHUT INSAAT VE

H. NORTH AFRICA

TICARET AS

Algeria

Anhui Construction Engineering Group Co. Ltd. Aslan Yapi ve Ticaret AS Atlas Group Beijing Construction Engineering Group Co. Ltd. Beijing Urban Construction Group Co. Ltd. Bonatti Group **Bouygues** CITIC Construction Co. Ltd. China General Technology (Group) Holding Co. Ltd. China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd. China Metallurgical Group Corp. China National Aero-Technology Int'l Eng'g

Corp.

China National Chemical

China National Machinery

Industry Corp.

Eng'g Group Corp. Ltd.

Region Country Company

China Nonferrous Metal Ind. For. Eng'g and Constr. China Petroleum Engineering Co. Ltd. China Railway Construction Corp. Ltd. China Railway Group Ltd. China State Construction Engineering Corp. Ltd. China Triumph International Engineering Co. Ltd. Consolidated Contractors Group Daewoo Engineering and Construction Co. Ltd. Danieli & C. O.M. SpA Dekinsan Grup Insaat AS EllisDon Corp. Enka Insaat ve Sanayi AS FCC SA GS Engineering & Construction Gurbag Group Hyundai Engineering & Construction Co. Ltd. Hyundai Engineering Co. Ltd. ILK Construction Impresa Pizzarotti & C. SpA Ircon International Ltd. *IGC Holdings Corp.* Jiangsu Zhongnan Construction Industry Group Co.Ltd KUZU Group Larsen & Toubro Ltd. MAKYOL Inşaat Sanayi Turizm ve Ticaret AS MBD Insaat Sanayi Ve Ticaret AS Mapa Insaat ve Ticaret AS Norinco International Cooperation Ltd. Nurol Construction and

Trading Co. Inc.

Region Country Company

OHLA Orascom Construction PLC Petro. Projects and Tech. Consult. Co. - PETROJET Power Construction Corp. of China Qingjian Group Co. Ltd. Renaissance Construction Rizzani de Eccher SpA SNC-Lavalin Inc. STRABAG SE Sacyr Samsung C&T Corp. Samsung Engineering Co. Ltd. Shandong Hi-Speed Dejian Group Co. Ltd. Shandong Hi-Speed Group Co. Ltd. Shandong Zijian Construction Group Co. Ltd. Shanxi Construction Investment Group Co. Ltd. Shapoorji Pallonji & Co. Private Ltd. Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd. Sinoma International Engineering Co. Ltd. Sinosteel Equipment & Engineering Co. Ltd. The Arab Contractors Co. (Osman Ahmed Osman) Trevi SpA VINCI **XPCC Construction &** Engineering (Group) Co. Ltd. Yapi Merkezi Insaat Ve Sanayi AS Zhejiang Construction Investment Group Co. Ltd.

Zhejiang Dongyang Third

Constr. Eng'g Co. Ltd.

Region Country Company

Zhongding International Engineering Co. Ltd Zhongtian Construction Group Co. Ltd. webuild SpA

Egypt

BAUER AG BESIX Bechtel

Bonatti Group

Bouygues CDM Smith

China Electric Power

Equipment And Tech. Co. Ltd.

China Energy Engineering Corp. Ltd.

China Metallurgical Group Corp.

China National Chemical Eng'g Group Corp. Ltd.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

China State Construction Engineering Corp. Ltd.

Consolidated Contractors

Group

Danieli & C. O.M. SpA

Ed. Zublin AG

Enka Insaat ve Sanayi AS

FCC SA

GS Engineering &

Construction

Grupo ACS/Hochtief

LIMAK INSAAT SANAYI VE

TICARET AS

Larsen & Toubro Ltd.

Maire Tecnimont SpA

Mohammed Abdulmohsin Al-

Kharafi & Sons

Orascom Construction PLC

Region Country Company

Power Construction Corp. of China

Royal Boskalis Westminster

NV

SNC-Lavalin Inc.

STRABAG SE

Saipem SpA

Salcef Group SpA

Samsung Engineering Co. Ltd.

Sichuan Road and Bridge

(Group) Co. Ltd.

Sinoma International

Engineering Co. Ltd.

TBEA Co. Ltd.

Taisei Corp.

VINCI

Van Oord NV

Wood

Worley Ltd.

Xian Electric Engineering Co. Ltd.

Ethiopia

Beijing Urban Construction Group Co. Ltd.

CGCOC Group Co. Ltd.

China Electric Power

Equipment And Tech. Co.

Ltd.

China Energy Engineering

Corp. Ltd.

China Gansu Int'l Corp. for

Econ. and Tech. Coop.

China Jiangsu Int'l Econ. and

Tech. Coop. Group Ltd.

China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.

China Metallurgical Group

Corp.

China National Aero-

Technology Int'l Eng'g

Corp.

China National Chemical Eng'g Group Corp. Ltd.

Region Country Company

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

China Wu Yi Co. Ltd.

Chongqing International

Construction Corp.

Daewoo Engineering and Construction Co. Ltd.

Dongfang Electric Corp.

Ed. Zublin AG

Hebei Construction Group Co.

Ltd.

Hunan Road & Bridge Constr.

Group Co. Ltd.

Jiangsu Nantong Sanjian

Construction Group Co.

Ltd.

Jiangxi Construction

Engineering (Group)

Corp. Ltd.

Jiangxi Water and

Hydropower Constr. Co.

Ltd.

Larsen & Toubro Ltd.

Long Jian Road & Bridge Co.

Ltd.

Nantong Construction Group

Co. Ltd.

China

Norinco International Cooperation Ltd.

Power Construction Corp. of

Qingjian Group Co. Ltd.

Shandong Hi-Speed Group Co.

Ltd.

Shanxi Construction

Investment Group Co. Ltd.

Sinoma International

Engineering Co. Ltd.

TBEA Co. Ltd.

Tata Projects Ltd.

Region Country Company

The Arab Contractors Co. (Osman Ahmed Osman) Xian Electric Engineering Co. Ltd. Yapi Merkezi Insaat Ve Sanayi AS Zhejiang Communications

Constr. Group Co. Ltd. Zhongmei Engineering Group Ltd.

webuild SpA

Libya

Bonatti Group Daewoo Engineering and Construction Co. Ltd. Enka Insaat ve Sanayi AS Feka Insaat Sanayi Ticaret AS Hyundai Engineering & Construction Co. Ltd.

ICM SpA

Impresa Pizzarotti & C. SpA KUZU Group

POSCO Engineering &

Construction

Petro. Projects and Tech. Consult. Co. - PETROJET

Renaissance Construction

Saipem SpA

Yapi Merkezi Insaat Ve

Sanayi AS webuild SpA

Morocco

BESIX

BL Harbert International

Bouygues

CBRE

COMSA Corporación

China Railway Group Ltd.

Consolidated Contractors

Group

Daewoo Engineering and Construction Co. Ltd.

Region Country Company

Eiffage Enka Insaat ve Sanayi AS *Jan De Nul Group (Sofidra SA)* Larsen & Toubro Ltd. MAKYOL Inşaat Sanayi Turizm ve Ticaret AS Power Construction Corp. of China STFA Construction Group Saipem SpA Samsung C&T Corp. Sener Grupo de Ingenieria SA Sinoma International Engineering Co. Ltd.

The Arab Contractors Co. (Osman Ahmed Osman)

VINCI

Van Oord NV

Niger

Anhui Construction Engineering Group Co. Ltd.

BL Harbert International Beijing Urban Construction Group Co. Ltd.

Bouygues

CBRE

CGCOC Group Co. Ltd.

CGCOC Group Co. Ltd.

China Communications

Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China Energy Engineering

Corp. Ltd.

China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.

China Metallurgical Group

Corp.

China National Aero-

Technology Int'l Eng'g

Corp.

Region Country Company

China National Chemical Eng'g Group Corp. Ltd.

China National Machinery Industry Corp.

China National Machinery Industry Corp.

China Petroleum Engineering Co. Ltd.

China Petroleum Engineering Co. Ltd.

China Railway Construction Corp. Ltd.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

Consolidated Contractors Group

Contracting and Trading Co. (C.A.T.)

Daewoo Engineering and Construction Co. Ltd.

Danieli & C. O.M. SpA

Electra Ltd.

Energoprojekt Holding PLC

Eser Contracting

Jiangsu Nantong No.2

Construction

Jiangsu Zhongnan

Construction Industry

Group Co.Ltd

Kolin Insaat Turizm Sanayi ve Ticaret AS

Larsen & Toubro Ltd.

Maire Tecnimont SpA

Mota-Engil

Norinco International Cooperation Ltd.

Pernix Group Inc.

Pernix Group Inc.

Power Construction Corp. of China

Royal Boskalis Westminster NV

STRABAG SE

Region Country Company

Saipem SpA

Shandong Hi-Speed Group Co.

Ltd.

Shapoorji Pallonji & Co.

Private Ltd.

Shapoorji Pallonji & Co.

Private Ltd.

Sinoma International

Engineering Co. Ltd.

Sinoma International

Engineering Co. Ltd.

Summa Turizm Yatirimciligi

AS

TBEA Co. Ltd.

TBEA Co. Ltd.

The Arab Contractors Co.

(Osman Ahmed Osman)

Toyo Engineering Corp.

Trevi SpA

VINCI

VINCI

Van Oord NV

Worley Ltd.

webuild SpA

Somalia

China Communications
Construction Group Ltd.

Jiangsu Nantong No.2

Construction

Construction

Metag Group

Sub Sahara

Afcons Infrastructure Ltd.

BESIX

Bouygues

CGCOC Group Co. Ltd.

China Communications

Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China National Machinery

Industry Corp.

Region Country Company

China Petroleum Engineering
Co. Ltd.

China Railway Construction

Corp. Ltd.

Consolidated Contractors

Group

Eiffage

Gilbane Building Co.

Jan De Nul Group (Sofidra SA)

Jiangsu Nantong No.2

Construction

Metag Group

Power Construction Corp. of

China

Qingjian Group Co. Ltd.

Shandong Electric Power

Eng'g Consulting

 ${\it Shandong \ Hi-Speed \ Group \ Co.}$

Ltd.

Shanghai Construction Group

Co. Ltd.

Shanxi Construction

Investment Group Co. Ltd.

Tata Projects Ltd.

The Arab Contractors Co.

(Osman Ahmed Osman)

VINCI

Sudan

China Communications

Construction Group Ltd.

China Geo-Engineering Corp.

China Jiangsu Int'l Econ. and

Tech. Coop. Group Ltd.

China Jiangxi Int'l Econ. and

Tech. Coop. Co. Ltd.

China Petroleum Engineering

Co. Ltd.

Chongging International

Construction Corp.

Harbin Electric International

Co. Ltd.

Jiangsu Nantong No.2

Construction

Region Country Company

Long Jian Road & Bridge Co.

Ltd.

Nantong Construction Group

Co. Ltd.

Power Construction Corp. of

China

Shandong Hi-Speed Dejian

Group Co. Ltd.

Shandong Hi-Speed Group Co.

Ltd.

Tunisia

Bouygues

China National Chemical

Eng'g Group Corp. Ltd.

China Railway Construction

Corp. Ltd.

Hyundai Engineering &

Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

Orascom Construction PLC

Power Construction Corp. of

China

The Arab Contractors Co.

(Osman Ahmed Osman)

VINCI

webuild SpA

I. CENTRAL AND SOUTHERN AFRICA

Angola

Anhui Construction

Engineering Group Co.

Ltd.

Bechtel

Beijing Construction

Engineering Group Co.

Ltd.

CGCOC Group Co. Ltd.

China Communications

Construction Group Ltd.

Region Country Company

China Energy Engineering Corp. Ltd.

China Gansu Int'l Corp. for Econ. and Tech. Coop.

China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.

China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.

China National Aero-Technology Int'l Eng'g Corp.

China National Chemical Eng'g Group Corp. Ltd.

China National Machinery Industry Corp.

China Petroleum Engineering Co. Ltd.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China Wu Yi Co. Ltd.

Danieli & C. O.M. SpA

Dongfang Electric Corp.

Electra Ltd.

Jiangsu Nantong No.2 Construction

Jiangsu Nantong Sanjian Construction Group Co. Ltd.

Maire Tecnimont SpA

Mota-Engil

Power Construction Corp. of China

Qingjian Group Co. Ltd.

Royal Boskalis Westminster

NV

Saipem SpA

Shandong Hi-Speed Dejian Group Co. Ltd.

Shandong Hi-Speed Group Co. Ltd.

Sinoma International Engineering Co. Ltd. VINCI

Region Country Company

Van Oord NV
Wood
XPCC Construction &
Engineering (Group) Co.
Ltd.

Zhongding International Engineering Co. Ltd

Benin

Afcons Infrastructure Ltd.
Bouygues
China Communications
Construction Group Ltd.
China Geo-Engineering Corp.
China Jiangsu Int'l Econ. and
Tech. Coop. Group Ltd.
China Petroleum Engineering

Co. Ltd.

China State Construction Engineering Corp. Ltd.

Eiffage

Hunan Road & Bridge Constr. Group Co. Ltd.

Jan De Nul Group (Sofidra SA) Jiangsu Nantong No.2

Construction

Power Construction Corp. of China

Shanxi Construction
Investment Group Co. Ltd.

Summa Turizm Yatirimciligi

AS

VINCI

Yunnan Const. and Invest. Holding Grp. Co. Ltd. Zhongtian Construction Group Co. Ltd.

Botswana

Beijing Urban Construction Group Co. Ltd. CBRE China Energy Engineering Corp. Ltd.

Region Country Company

China Geo-Engineering Corp. China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd. China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd. China Petroleum Engineering Co. Ltd. China Railway Construction Corp. Ltd. China Railway Group Ltd. China State Construction Engineering Corp. Ltd. Consolidated Contractors Group Daewoo Engineering and Construction Co. Ltd. Fluor Grupo ACS/Hochtief ITINERA SpA Larsen & Toubro Ltd. Sener Grupo de Ingenieria SA Zhengtai Group Co. Ltd.

Burkina Faso

China Geo-Engineering Corp. China Railway Construction Corp. Ltd.

Eiffage

Hunan Construction
Engineering Group Co.
Ltd.

Mohammed Abdulmohsin Al-Kharafi & Sons

Power Construction Corp. of China

Shandong Hi-Speed Group Co. Ltd.

TBEA Co. Ltd. Tata Projects Ltd. VINCI

Burundi

China Geo-Engineering Corp.

Region Country Company

China Henan Int'l Cooperation Group Co. Ltd.

China Railway Construction Corp. Ltd.

Hunan Construction
Engineering Group Co.
Ltd.

Orascom Construction PLC
Power Construction Corp. of
China

Shanxi Construction Investment Group Co. Ltd. VINCI

Cameroon

BESIX

Beijing Urban Construction Group Co. Ltd.

Bouygues

CGCOC Group Co. Ltd.

China Communications
Construction Group Ltd.

China International Water & Electric Corp. (CWE)

China National Machinery Industry Corp.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction Engineering Corp. Ltd.

Eser Contracting

ICM SpA

Impresa Pizzarotti & C. SpA

Jiangsu Nantong No.2

Construction

Jiangsu Provincial

Construction Group Co.

Ltd.

Larsen & Toubro Ltd.
Maire Tecnimont SpA

Mota-Engil

Region Country Company

Power Construction Corp. of China

Shanxi Construction

Investment Group Co. Ltd.

Sinoma International

Engineering Co. Ltd.

TBEA Co. Ltd.

Tata Projects Ltd.

The Arab Contractors Co.

(Osman Ahmed Osman)

VINCI

XPCC Construction &

Engineering (Group) Co.

Ltd.

Yapi Merkezi Insaat Ve

Sanayi AS

Yenigun Insaat Sanayi ve

Ticaret AS

Zhejiang Communications

Constr. Group Co. Ltd.

Cape Verde Islands

Beijing Construction
Engineering Group Co.
Ltd.

Grupo Empresarial San Jose SA

Longxin Construction Group Co. Ltd.

Mota-Engil

Zhengtai Group Co. Ltd.

Congo

Beijing Construction Engineering Group Co.

Ltd.

Bouygues

China Communications

Construction Group Ltd.

China Jiangsu Int'l Econ. and

Tech. Coop. Group Ltd.

China Jiangxi Int'l Econ. and

Tech. Coop. Co. Ltd.

Region Country Company

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

China Wu Yi Co. Ltd.

Dongfang Electric Corp.

Harbin Electric International

Co. Ltd.

Hunan Road & Bridge Constr.

Group Co. Ltd.

Jiangsu Nantong No.2

 ${\it Construction}$

Jiangsu Nantong Sanjian

Construction Group Co.

Ltd.

Jiangsu Provincial

Construction Group Co.

Ltd.

Power Construction Corp. of

China

Royal Boskalis Westminster

NV

SICIM SpA

Saipem SpA

Shanxi Construction

Investment Group Co. Ltd.

Sinoma International

Engineering Co. Ltd.

VINCI

Xian Electric Engineering Co.

Lta.

Zhejiang Communications Constr. Group Co. Ltd.

D.R. Congo (Zaire)

Anhui Sogecoa Foreign Econ.

Construction (Group)

CITIC Construction Co. Ltd.

China Energy Engineering Corp. Ltd.

China Geo-Engineering Corp.

China Metallurgical Group

Corp.

Region Country Company

China National Machinery Industry Corp.

China Nonferrous Metal Ind. For. Eng'g and Constr.

China Railway Construction Corp. Ltd.

China Railway Group Ltd. Haskell

Hunan Road & Bridge Constr. Group Co. Ltd.

Hyundai Engineering & Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

Metag Group

Norinco International Cooperation Ltd.

Power Construction Corp. of China

Sinoma International Engineering Co. Ltd.

TBEA Co. Ltd.
The Arab Contractors Co.

(Osman Ahmed Osman) VINCI

Afcons Infrastructure Ltd.

Gabon

Bouygues
China Jiangsu Int'l Econ. and
Tech. Coop. Group Ltd.
China Jiangxi Int'l Econ. and
Tech. Coop. Co. Ltd.
China National Chemical
Eng'g Group Corp. Ltd.
China State Construction
Engineering Corp. Ltd.
Power Construction Corp. of
China

Royal Boskalis Westminster

NV

VINCI

Region Country Company

Gambia

Jiangsu Provincial
Construction Group Co.
Ltd.
Long Jian Road & Bridge Co.
Ltd.
Shapoorji Pallonji & Co.
Private Ltd.
TBEA Co. Ltd.
VINCI

Ghana

Afcons Infrastructure Ltd.
Beijing Urban Construction
Group Co. Ltd.
China Gansu Int'l Corp. for
Econ. and Tech. Coop.
China General Technology
(Group) Holding Co. Ltd.
China Geo-Engineering Corp.
China Henan Int'l
Cooperation Group Co.
Ltd.

China International Water & Electric Corp. (CWE)

China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.

China National Chemical Eng'g Group Corp. Ltd.

China National Machinery Industry Corp.

China Railway Construction Corp. Ltd.

China Railway Group Ltd. China State Construction Engineering Corp. Ltd.

Eiffage

Energoprojekt Holding PLC

Fluor

Hunan Construction
Engineering Group Co.

Jan De Nul Group (Sofidra SA) Mota-Engil

Region Country Company

Power Construction Corp. of China Qingjian Group Co. Ltd. Rizzani de Eccher SpA Royal Boskalis Westminster NVSaipem SpA Shandong Hi-Speed Group Co. Ltd. Shanxi Construction Investment Group Co. Ltd. Shapoorji Pallonji & Co. Private Ltd. Shimizu Corp. Sinoma International Engineering Co. Ltd. TBEA Co. Ltd. Yanjian Group Co. Ltd. Zhongmei Engineering Group Ltd.

Guinea

Bouygues China Energy Engineering Corp. Ltd. China General Technology (Group) Holding Co. Ltd. China Geo-Engineering Corp. China Henan Int'l Cooperation Group Co. Ltd. China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd. China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd. China National Machinery Industry Corp. China Railway Construction Corp. Ltd. China Railway Group Ltd. China State Construction Engineering Corp. Ltd. Eiffage Energoprojekt Holding PLC

Region Country Company

Fluor

Hyundai Engineering &

Construction Co. Ltd.

Kolin Insaat Turizm Sanayi ve

Ticaret AS

Larsen & Toubro Ltd.

Mota-Engil

Power Construction Corp. of

China

Saipem SpA

Shandong Hi-Speed Group Co.

Ltd.

Shanghai Construction Group

Co. Ltd.

Shanxi Construction

Investment Group Co. Ltd.

Sinoma International

Engineering Co. Ltd.

Ssangyong Engineering &

Construction Co. Ltd.

TBEA Co. Ltd.

The Arab Contractors Co.

(Osman Ahmed Osman)

VINCI

Ivory Coast

Afcons Infrastructure Ltd.

BESIX

Beijing Construction

Engineering Group Co.

Ltd.

Bouygues

China Communications

Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China Geo-Engineering Corp.

China Henan Int'l

Cooperation Group Co.

Ltd.

China National Complete

Plant Imp. & Exp. Group

China National Machinery Industry Corp.

Region Country Company

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

Eiffage

Jiangsu Nantong No.2

Construction

Jiangsu Provincial

Construction Group Co.

Ltd.

Mota-Engil

Power Construction Corp. of

China

Qingjian Group Co. Ltd.

Saipem SpA

Shandong Hi-Speed Dejian

Group Co. Ltd.

Shapoorji Pallonji & Co.

Private Ltd.

The Arab Contractors Co.

(Osman Ahmed Osman)

VINCI

Yapi Merkezi Insaat Ve

Sanayi AS

Kenya

Bouygues

CBRE

Caddell Construction Co. (DE)

LLC

China Communications

Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China Gansu Int'l Corp. for

Econ. and Tech. Coop.

China Henan Int'l

Cooperation Group Co.

Ltd.

China International Water &

Electric Corp. (CWE)

China Jiangsu Int'l Econ. and

Tech. Coop. Group Ltd.

Region Country Company

China Jiangxi Int'l Econ. and

Tech. Coop. Co. Ltd.

China National Aero-

Technology Int'l Eng'g

Corp.

China National Machinery

Industry Corp.

China Railway Construction

Corp. Ltd.

China State Construction

Engineering Corp. Ltd.

China Wu Yi Co. Ltd.

Chongqing International

Construction Corp.

Dongfang Electric Corp.

Enka Insaat ve Sanayi AS

Greenland Infra. Constr.

Group Co. Ltd.

Hunan Road & Bridge Constr.

Group Co. Ltd.

ICM SpA

Jianglian Heavy Industry

Group Co. Ltd.

Jiangsu Nantong No.2

Construction

Jiangsu Provincial

Construction Group Co.

Ltd.

Jiangxi Construction

Engineering (Group)

Corp. Ltd.

Jiangxi Water and

Hydropower Constr. Co.

Ltd.

Larsen & Toubro Ltd.

Mota-Engil

Power Construction Corp. of

China

Qingjian Group Co. Ltd.

Royal Boskalis Westminster

NV

STRABAG SE

Shanghai Construction Group

Co. Ltd.

Region Country Company

Sinoma International
Engineering Co. Ltd.
TBEA Co. Ltd.
Tata Projects Ltd.
VINCI
Yapi Merkezi Insaat Ve
Sanayi AS
Zhongding International
Engineering Co. Ltd
Zhongmei Engineering Group
Ltd.

Lesotho

China Communications
Construction Group Ltd.

Jiangsu Nantong No.2
Construction
Qingjian Group Co. Ltd.

Shanxi Construction
Investment Group Co. Ltd.

TBEA Co. Ltd.

Yanjian Group Co. Ltd.
webuild SpA

Liberia

Afcons Infrastructure Ltd.
China Communications
 Construction Group Ltd.
China Henan Int'l
 Cooperation Group Co.
 Ltd.
China Railway Group Ltd.
Chongqing International
 Construction Corp.
Hebei Construction Group Co.
 Ltd.
Jiangsu Nantong No.2
 Construction
Power Construction Corp. of
China

Qingjian Group Co. Ltd.

Region Country Company

Malawi

Anhui Sogecoa Foreign Econ. Construction (Group) Calik Enerji Sanayi ve Ticaret AS China Communications Construction Group Ltd. China Gansu Int'l Corp. for Econ. and Tech. Coop. China Geo-Engineering Corp. China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd. China Railway Construction Corp. Ltd. China Railway Group Ltd. China State Construction Engineering Corp. Ltd. Jiangsu Nantong No.2 Construction **Iianaxi** Construction Engineering (Group) Corp. Ltd. Larsen & Toubro Ltd. Mohammed Abdulmohsin Al-Kharafi & Sons Mota-Engil Power Construction Corp. of China Shandong Hi-Speed Group Co. Ltd. TBEA Co. Ltd. Zhejiang Communications Constr. Group Co. Ltd.

Mozambique

Afcons Infrastructure Ltd.
Anhui Sogecoa Foreign Econ.
Construction (Group)
BESIX
Beijing Urban Construction
Group Co. Ltd.
Bonatti Group

Region Country Company

China Electric Power Equipment And Tech. Co. Ltd. China Gansu Int'l Corp. for Econ. and Tech. Coop. China Geo-Engineering Corp. China Henan Int'l Cooperation Group Co. Ltd. China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd. China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd. China National Machinery Industry Corp. China Railway Construction Corp. Ltd. China Railway Group Ltd. China State Construction Engineering Corp. Ltd. Consolidated Contractors Group Daewoo Engineering and Construction Co. Ltd. Fluor IGC Holdings Corp. Jan De Nul Group (Sofidra SA) Jiangxi Water and Hydropower Constr. Co. Ltd. Larsen & Toubro Ltd. Mota-Engil Nantong Construction Group Co. Ltd. Norinco International Cooperation Ltd. POSCO Engineering & Construction Penta-Ocean Construction Co. Ltd. Pernix Group Inc. Power Construction Corp. of

China

Renaissance Construction

Region Country Company

Saipem SpA

Shandong Hi-Speed Group Co.

Ltd.

Sinoma International

Engineering Co. Ltd.

Trevi SpA

VINCI

Van Oord NV

Worley Ltd.

Yanjian Group Co. Ltd.

Zhongmei Engineering Group Ltd.

Rwanda

Afcons Infrastructure Ltd.

Beijing Construction

Engineering Group Co.

Ltd.

CBRE

CGCOC Group Co. Ltd.

China Henan Int'l

Cooperation Group Co.

Ltd.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

Chongqing International

Construction Corp.

Hunan Road & Bridge Constr.

Group Co. Ltd.

Jiangxi Water and

Hydropower Constr. Co.

Ltd.

Mota-Engil

Power Construction Corp. of

China

Shanghai Construction Group

Co. Ltd.

Summa Turizm Yatirimciligi

AS

Zhejiang Construction

Investment Group Co. Ltd.

Region Country Company

Senegal

Bouygues

CGCOC Group Co. Ltd.

Calik Enerji Sanayi ve Ticaret

AS

China Energy Engineering

Corp. Ltd.

China Henan Int'l

Cooperation Group Co.

Ltd.

China International Water &

Electric Corp. (CWE)

China Jiangxi Int'l Econ. and

Tech. Coop. Co. Ltd.

China National Machinery

Industry Corp.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

Consolidated Contractors

Group

Eiffage

Hunan Construction

Engineering Group Co.

Ltd.

Jan De Nul Group (Sofidra SA)

Jiangsu Provincial

Construction Group Co.

Ltd.

Nantong Construction Group

Co. Ltd.

Power Construction Corp. of

China

Qingjian Group Co. Ltd.

Royal Boskalis Westminster

NV

Saipem SpA

Shanxi Construction

Investment Group Co. Ltd.

Sichuan Road and Bridge

(Group) Co. Ltd.

Sinoma International

Engineering Co. Ltd.

Region Country Company

Summa Turizm Yatirimciligi

AS

VINCI

Van Oord NV

Yapi Merkezi Insaat Ve

Sanayi AS

Zhejiang Communications

Constr. Group Co. Ltd.

Sierra Leone

Beijing Urban Construction

Group Co. Ltd.

China Henan Int'l

Cooperation Group Co.

Ltd.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

Hunan Construction

Engineering Group Co.

Ltd.

Power Construction Corp. of

China

Royal Boskalis Westminster

NV

Shapoorji Pallonji & Co.

Private Ltd.

Summa Turizm Yatirimciligi

AS

Tata Projects Ltd.

webuild SpA

South Africa

Bouygues

CBRE

China Metallurgical Group

Corp.

China National Machinery

Industry Corp.

China State Construction

Engineering Corp. Ltd.

Fluor

Larsen & Toubro Ltd.

Mota-Engil

Region Country Company

Norinco International Cooperation Ltd.

Royal Boskalis Westminster

NV

STRABAG SE

Sener Grupo de Ingenieria SA

Sinoma International

Engineering Co. Ltd.

Sinosteel Equipment &

Engineering Co. Ltd.

VINCI

Wood

Worley Ltd.

Tanzania

Afcons Infrastructure Ltd.

BESIX

Beijing Construction

Engineering Group Co.

Ltd.

Bouygues

China Geo-Engineering Corp.

China Henan Int'l

Cooperation Group Co.

Ltd.

China Jiangxi Int'l Econ. and

Tech. Coop. Co. Ltd.

China National Aero-

Technology Int'l Eng'g Corp.

China Petroleum Engineering Co. Ltd.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

China Wu Yi Co. Ltd.

Chongging International

Construction Corp.

Dongfang Electric Corp.

GS Engineering &

Construction

Larsen & Toubro Ltd.

Region Country Company

Mohammed Abdulmohsin Al-Kharafi & Sons

Nantong Construction Group Co. Ltd.

Power Construction Corp. of China

STRABAG SE

Shandong Hi-Speed Dejian

Group Co. Ltd.

Shanxi Construction

Investment Group Co. Ltd.

Sinoma International

Engineering Co. Ltd.

Sumitomo Mitsui

Construction Co. Ltd.

TBEA Co. Ltd.

Tata Projects Ltd.

The Arab Contractors Co.

(Osman Ahmed Osman)

VINCI

Yapi Merkezi Insaat Ve

Sanayi AS

Zhejiang Communications

Constr. Group Co. Ltd.

Uganda

CBRE

China Geo-Engineering Corp.

China Henan Int'l

Cooperation Group Co.

Ltd.

China Jiangxi Int'l Econ. and

Tech. Coop. Co. Ltd.

China National Aero-

Technology Int'l Eng'g

Corp.

China National Complete

Plant Imp. & Exp. Group

China National Machinery

Industry Corp.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

Region Country Company

China State Construction

Engineering Corp. Ltd. China Wu Yi Co. Ltd.

Chongging International

Construction Corp.

Energoprojekt Holding PLC

Fluor

Hebei Construction Group Co.

Hunan Road & Bridge Constr.

Group Co. Ltd.

Hyundai Engineering &

Construction Co. Ltd.

Jiangxi Water and

Hydropower Constr. Co.

Ltd.

Larsen & Toubro Ltd.

Mota-Engil

POLAT YOL YAPI SAN. VE TIC.

AS

Pernix Group Inc.

Power Construction Corp. of

China

Renaissance Construction

STRABAG SE

Saipem SpA

Shimizu Corp.

Sinoma International

Engineering Co. Ltd.

Sinopec Zhongyuan

Petroleum Engineering

Ltd.

TBEA Co. Ltd.

The Arab Contractors Co.

(Osman Ahmed Osman)

VINCI

XPCC Construction &

Engineering (Group) Co.

Ltd.

Yanjian Group Co. Ltd.

Zhongmei Engineering Group

Ltd.

Region Country *Company* **Zambia**

Afcons Infrastructure Ltd. Anhui Sogecoa Foreign Econ. Construction (Group)

Bouygues CBRE

China Geo-Engineering Corp. China Henan Int'l

Cooperation Group Co.
Ltd.

China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.

China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.

China Metallurgical Group Corp.

China National Machinery Industry Corp.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction Engineering Corp. Ltd.

Energoprojekt Holding PLC

Jiangxi Construction

Engineering (Group)
Corp. Ltd.

Long Jian Road & Bridge Co.
Ltd.

Mota-Engil

Power Construction Corp. of China

STRABAG SE

Shandong Hi-Speed Dejian Group Co. Ltd.

Shanxi Construction

Investment Group Co. Ltd.

Shimizu Corp.

Sinoma International

Engineering Co. Ltd.

TBEA Co. Ltd.

VINCI

Zhejiang Communications Constr. Group Co. Ltd.

Region Country Company

Zhengtai Group Co. Ltd.
Zhongding International
Engineering Co. Ltd
Zhongmei Engineering Group
Ltd.

Zimbabwe

Afcons Infrastructure Ltd. Anhui Sogecoa Foreign Econ. Construction (Group) China Gansu Int'l Corp. for Econ. and Tech. Coop. China Geo-Engineering Corp. China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd. China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd. China Metallurgical Group Corp. China National Machinery Industry Corp. China Railway Construction Corp. Ltd. China Railway Group Ltd. Dongfang Electric Corp. Energoprojekt Holding PLC Mota-Engil Nantong Construction Group Co. Ltd. Power Construction Corp. of China Shandong Hi-Speed Dejian Group Co. Ltd. Shanghai Construction Group Co. Ltd. Sinoma International Engineering Co. Ltd.

J. ANTARCTIC/ARCTIC

Antarctic/Artic

TBEA Co. Ltd.

COMSA Corporación

Region Country Company

China Metallurgical Group
Corp.
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
Parsons Corp.
Royal BAM Group nv