# ETOP 250

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International Contractors

COURTESY OF POLIMAEKS INSAATTAAHUT VE SAN TIC.AS

### **Seeking Stable Markets**

Political and economic uncertainty in several regions have global firms looking for markets that are reliable and safe By Peter Reina and Gary J. Tulacz



The global construction market has taken a series of hits over the past couple of years. First, there was the economic slowdown in China, hurting the mining-and-metals sector as Chinese imports dried up. Then, the plunge in oil prices hit markets in that sector and spending in oil-producing countries. Now, international contractors are being forced to assess the impact of Britain's exit from the European Union as well as growing political turmoil in the Middle East and elsewhere.

(in \$ billions)

The uncertainties in the international construction market can be seen in the results of the ENR Top 250 International Contractors list. On this list, firms are ranked based on contracting revenue from projects outside of their home countries, measuring their presence in international commerce. ENR's Top 250 Global Contractors list ranks contractors based on total worldwide contracting revenue, regardless of the projects' locations.

The ENR Top 250 International Contractors had \$501.14 billion in contracting revenue in 2015 from projects outside their home countries, down 4.1%, from \$521.55 billion, in 2014. This drop comes after a similar 4.1% slide in 2014 Top 250 revenue. The Top 250, as a group, also had \$897.33 billion in revenue from domestic projects in 2015, down 1.3%, from \$909.26 billion, in 2014.



THE 2012 FIGURE IS FOR THE TOP 225 INTERNATIONAL CONTRACTORS. THE EXPANDED TOP 250 LIST FIRMS HAD A COMBINED REVENUE OF \$511.1 BILLION

"A negative factor is the entry of low-cost contractors from India, China and Korea. These contractors are affecting the market unfavorably."

Samer Khoury, President, Engineering and Construction, Consolidated Contractors Group. On a regional basis, North Africa was the biggest gainer, at 6.7%; its markets continue to recover after several years of political strife. Latin America also was a major gainer, rising 5.1% in 2015 over 2014, as was the U.S. market, which grew 4.4% in 2015.

SOURCE: FNR DATA

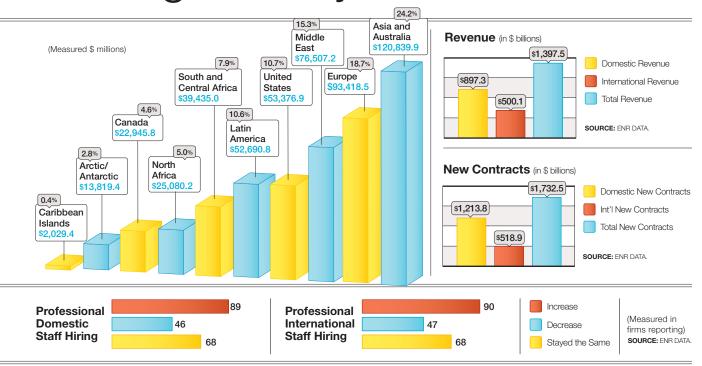
On the other hand, the international contracting market in Canada took the biggest hit, falling 22.4%, reflecting the downturn in its oil-sands market. Central and southern Africa also fell dramatically, down 17.0% in 2015. Asia, the largest global market, also saw a double-digit decline, dropping 12.1% in 2015. Further, Europe and the Middle East saw market slowdowns, falling 6.4% and 3.2%, respectively.

#### **Hanging Tough**

Many large global contractors saw the market soften in 2015 but are working hard to build their sales. For Sweden's Skanska AB, construction is generally "slightly slower" than last year, says Johan Karlström, president and CEO. But the order book is "considerably up," mainly in the U.S. but also in Sweden and Norway, he adds.

Sales by France's VINCI Construction SA have been stalled by a dip in public-sector work at home, says Jérôme Stubler, chairman. "After the [2015] local elections, we have [suffered] a drop of 30%" in sales, he says. However, VINCI is benefiting from "the very high level of dynamism" of the firm's concessions unit.

### Int'l Region Analysis



Some large firms believe there is growing interest in infrastructure that will boost their markets. For example, Hochtief Chairman Marcelino Fernández Verdes forecasts the firm's strong pipeline of work will be stimulated by public infrastructure investment, continuing beyond this year.

Many large contractors say competition is having a impact on the market. "A negative factor is the entry of low-cost contractors from India, China and Korea. These contractors are affecting the market unfavorably," says Samer Khoury, president for engineering and construction at Greece's Consolidated Contractors Group.

Khoury says this low-bid mentality has led to a new trend: many failed contracts. "Some contractors are bidding very low and fail halfway through projects, at which time reputable contractors like CCC are asked to come in and complete these projects," he says.

Many contractors in the global market are scrambling to find regions and countries with active markets, causing competition to ramp up. "With several markets showing [contraction], the convergence of construction companies in potential markets is increasing competition and forcing companies to take on projects without adequate appreciation of the risks involved," says S.N. Subrahmanyan, president of India's Larsen & Toubro Ltd.

Further, this competition has not gone unnoticed by customers. "Sensing the desperation, many of the 228
of the Top 250
sent in surveys
last year.

50.0% had increased international revenue in 2015.

**50.0%** had lower international revenue in 2015.

clients are shifting major contractual risks onto the contractors," says Subrahmanyan.

#### **European Uncertainty**

The European market has been shaken by the political turmoil from the U.K.'s late-June vote to quit the European Union (Brexit). "There are lots of scenarios ... we cannot predict if there is any impact on our business in the U.K. at all," says a Hochtief spokesman.

Many firms are taking a wait-and-see approach on Brexit. "We haven't seen any cancellations of projects in the U.K.," says Skanska's Karlström. "But we expect the market for private-sector development in the nonresidential building area to start to slow down." Karlström still sees a good pipeline of U.K. projects and hopes to pick up any work on the continent from international banks potentially relocating from London.

Many firms are finding U.K. work challenging. For example, VINCI experienced a difficult period when the public sector used target-price, cost-plus contracts, says Stubler. But the firm "now is operating profitably" by sharing cost savings and overruns—such contracts created successful partnerships between owners and contractors. But Stubler says the increasing use of bid competitions has reduced their effectiveness. Instead of "putting the teams on the same side, you now have



### The Top 10 by Region

1		ASIA
RANK 2016 2015		Top 10 Revenue: \$59,260.8 Mil. Sector's Revenue: \$120,839.9 Mil.
1	2	HOCHTIEF AG
2	1	ACS, ACTIVIDADES DE CONSTRUCCIÓN
3	3	BECHTEL
4	6	CHINA COMMUNICATIONS CONSTRUCTION
5	5	SAMSUNG C&T CORP.
6	4	POWER CONSTRUCTION CORP. OF CHINA
7	10	CHINA STATE CONTRUCTION ENG'G CORP. LTD.
8	8	JGC CORP.
9	7	HYUNDAI ENGINEERING & CONSTRUCTION
10	9	CIMIC GROUP LTD.

2		EUROPE
RANK <b>2016</b> 2015		Top 10 Revenue: \$57,955.1 Mil. Sector's Revenue: \$93,417.8 Mil.
1	1	STRABAG SE
2	2	VINCI
3	3	SKANSKA AB
4	4	BOUYGUES SA
5	6	FERROVIAL
6	5	ROYAL BAM GROUP NV
7	**	NCC AB
8	9	BECHTEL
9	7	ACS, ACTIVIDADES DE CONSTRUCCIÓN
10	10	RENAISSANCE CONSTRUCTION

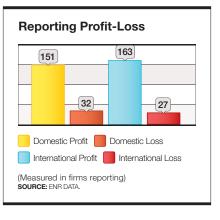
3		UNITED STATES
RANK <b>2016</b> 2015		Top 10 Revenue: \$43,709.7 Mil. Sector's Revenue: \$53,376.9 Mil.
1	1	ACS, ACTIVIDADES DE CONSTRUCCIÓN
2	2	HOCHTIEF AG
3	3	SKANSKA AB
4	4	LENDLEASE GROUP
5	6	OBAYASHI CORP.
6	5	BOUYGUES SA
7	8	ORASCOM CONSTRUCTION LTD.
8	9	KAJIMA CORP.
9	**	CHINA STATE CONTRUCTION ENG'G CORP.
10	**	POWER CONSTRUCTION CORP. OF CHINA

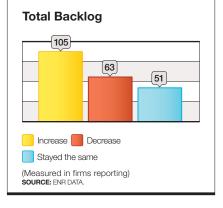
4		MIDDLE EAST
RANK 2016 2015		Top 10 Revenue: \$28,577.2 Mil. Sector's Revenue: \$76,507.2 Mil.
1	1	CONSOLIDATED CONTRACTORS GROUP
2	2	HYUNDAI ENG'G & CONSTRUCTION CO. LTD.
3	7	PETROFAC LTD.
4	9	LARSEN & TOUBRO LTD.
5	4	CHINA COMMUNICATIONS CONSTRUCTION
6	**	SAMSUNG C&T CORP.
7	**	SAMSUNG ENGINEERING CO. LTD.
8	10	GS ENGINEERING & CONSTRUCTION
9	8	DAELIM INDUSTRIAL CO. LTD.
10	6	SAIPEM

5		LATIN AMERICA/CARIBBEAN Top 10 Revenue: \$31,698.2 Mil.
RAI <b>2016</b>	NK 2015	Sector's Revenue: \$52,720,2 Mil.
1	1	ODEBRECHT ENGENHARIA E CONSTRUÇÃO SA
2	2	ACS, ACTIVIDADES DE CONSTRUCCIÓN
3	3	ABEINSA SA
4	6	FLUOR CORP.
5	8	OBRASCON HUARTE LAIN (OHL SA)
6	4	BECHTEL
7	**	HYUNDAI ENG'G & CONSTRUCTION CO. LTD.
8	**	POSCO ENGINEERING & CONSTRUCTION
9	**	CHINA NAT'L MACHINERY INDUSTRY CORP.
10	9	GRUPO ISOLUX CORSAN SA

6		CANADA
RAI <b>2016</b>	NK 2015	Top 10 Revenue: \$16,824.0 Mil. Sector's Revenue: \$22,945.8 Mil.
1	1	PCL CONSTRUCTION ENTERPRISES INC.
2	3	BECHTEL
3	2	FLUOR CORP.
4	4	KIEWIT CORP.
5	6	BOUYGUES SA
6	5	WORLEYPARSONS
7	8	ACS, ACTIVIDADES DE CONSTRUCCIÓN
8	9	HOCHTIEF AG
9	**	JACOBS
10	7	AECOM







armies of [cost consultants] on both sides," he observes.

In France, public-sector cuts have hit the highway sector. However, Stubler sees signs of recovery. And he detects a revival in demand for apartment buildings and offices after the private sector shelved projects that were bid in 2015.

Elsewhere in Europe, business is slow in the Czech Republic and Poland, mainly for political reasons, says Stubler. After growing last year, the Spanish demand is now flat, while the recovering Portuguese market

### On the Web

For expanded content on the ENR Top Lists, see ENR.com/toplists.

still has overcapacity, he adds. German demand is "restarting a little," he notes.

In Poland, Karlström reports a shift away from EUfunded small to medium-size public projects—"exactly the market we have focused on." The firm is reducing its size and moving into other sectors. Demand is strong in Sweden, stable in Norway and mixed in Finland, he says. But there are "a lot of international players coming in" to the civil sector, he adds.

Hochtief recently put its European transportation,

### The Top 10 by Market

1		TRANSPORTATION
RAI <b>2016</b>	NK 2014	Top 10 Revenue: \$72,057.7 Mil. Sector's Revenue: \$139,563.9 Mil.
1	1	CHINA COMMUNICATIONS CONSTRUCTION
2	2	VINCI
3	3	ACS, ACTIVIDADES DE CONSTRUCCIÓN
4	4	BOUYGUES SA
5	5	STRABAG SE
6	10	ODEBRECHT ENGENHARIA E CONSTRUÇÃO SA
7	6	FERROVIAL
8	7	HOCHTIEF AG
9	8	SKANSKA AB
10	9	BECHTEL

2		PETROLEUM Top 10 Revenue: \$61,620.3 Mil.
RAI <b>2016</b>	VK 2015	Sector's Revenue: \$114,383.2 Mil.
1	1	TECHNIP
2	2	SAIPEM
3	3	BECHTEL
4	8	JGC CORP.
5	5	PETROFAC LTD.
6	4	FLUOR CORP.
7	9	TECNICAS REUNIDAS
8	**	CHIYODA CORP.
9	10	GS ENGINEERING & CONSTRUCTION
10	6	CB&I INC.

3		BUILDINGS
RANK 2016 2015		Top 10 Revenue: \$53,254.0 Mil. Sector's Revenue: \$106,839.6 Mil.
1	2	HOCHTIEF AG
2	1	ACS, ACTIVIDADES DE CONSTRUCCIÓN
3	3	SKANSKA AB
4	5	STRABAG SE
5	6	CHINA STATE CONTRUCTION ENG'G CORP.
6	7	BOUYGUES SA
7	8	LENDLEASE GROUP
8	9	PCL CONSTRUCTION ENTERPRISES INC.
9	**	KAJIMA CORP.
10	**	ROYAL BAM GROUP NV

4		POWER
RANK <b>2016</b> 2015		Top 10 Revenue: \$29,712.7 Mil. Sector's Revenue: \$54,143.5 Mil.
1	1	POWER CONSTRUCTION CORP. OF CHINA
2	8	ODEBRECHT ENGENHARIA E CONSTRUÇÃO SA
3	3	HYUNDAI ENG'G & CONSTRUCTION CO. LTD.
4	2	ABEINSA SA
5	5	VINCI
6	7	CHINA GEZHOUBA GROUP CO. LTD.
7	4	ACS, ACTIVIDADES DE CONSTRUCCIÓN
8	6	CHINA NATIONAL MACHINERY INDUSTRY CORP.
9	**	GRUPO ISOLUX CORSAN SA
10	**	LARSEN & TOUBRO LTD.

5		INDUSTRIAL
RAI <b>2016</b>	NK 2015	Top 10 Revenue: \$12,731.2 Mil. Sector's Revenue: \$20,615.7 Mil.
1	1	BECHTEL
2	3	DANIELI & C. OM SPA
3	2	FLUOR CORP.
4	5	ORASCOM CONSTRUCTION LTD.
5	8	POSCO ENGINEERING & CONSTRUCTION
6	6	CHINA METALLURGICAL GROUP CORP.
7	7	STRABAG SE
8	4	ODEBRECHT ENGENHARIA E CONSTRUÇÃO SA
9	9	VINCI
10	**	SKANSKA AB

6		WATER
RANK 2016 2015		Top 10 Revenue: \$7,522.0 Mil. Sector's Revenue: \$13,876.8 Mil.
1	1	SALINI IMPREGILO SPA
2	3	ODEBRECHT ENGENHARIA E CONSTRUÇÃO SA
3	**	CHINA COMMUNICATIONS CONSTRUCTION
4	8	OBAYASHI CORP.
5	4	POWER CONSTRUCTION CORP. OF CHINA
6	6	STRABAG SE
7	2	ACS, ACTIVIDADES DE CONSTRUCCIÓN
8	5	CHINA INT'L WATER & ELECTRIC CORP.
9	9	ACCIONA INFRASTRUCTURE
10	**	CHINA NATIONAL MACHINERY INDUSTRY CORP.

7		MANUFACTURING
RAI <b>2016</b>	NK 2015	Top 10 Revenue: \$7,574.1 Mil. Sector's Revenue: \$10,706.9 Mil.
1	1	M+W GROUP
2	2	SAMSUNG C&T CORP.
3	**	HYUNDAI ENG'G & CONSTRUCTION CO. LTD.
4	**	SAMSUNG ENGINEERING CO. LTD.
5	4	TAKENAKA CORP.
6	3	KAJIMA CORP.
7	8	SHIMIZU CORP.
8	10	WALBRIDGE
9	5	HOCHTIEF AG
10	7	ACS, ACTIVIDADES DE CONSTRUCCIÓN
		· · · · · · · · · · · · · · · · · · ·

8		SEWER/WASTE
RAI <b>2016</b>	NK 2015	Top 10 Revenue: \$2,890.4 Mil. Sector's Revenue: \$4,956.0 Mil.
1	1	ACS, ACTIVIDADES DE CONSTRUCCIÓN
2	3	STRABAG SE
3	5	SKANSKA AB
4	6	EIFFAGE
5	10	CHINA COMMUNICATIONS CONSTRUCTION
6	**	SALINI IMPREGILO SPA
7	**	OBAYASHI CORP.
8	**	SAMSUNG ENGINEERING CO. LTD.
9	**	GS ENGINEERING & CONSTRUCTION
10	**	ED. ZÜBLIN AG

9		TELECOMMUNICATIONS
RAI <b>2016</b>	NK 2015	Top 10 Revenue: \$3,759.9 Mil. Sector's Revenue: \$4,050.5 Mil.
1	3	VINCI
2	1	ACS, ACTIVIDADES DE CONSTRUCCIÓN
3	2	HOCHTIEF AG
4	6	SKANSKA AB
5	**	CHINA COMMUNICATIONS CONSTRUCTION
6	**	LENDLEASE GROUP
7	9	CHINA NAT'L MACHINERY INDUSTRY CORP.
8	**	STRUCTURE TONE
9	10	FLUOR CORP.
10	**	SAMSUNG C&T CORP.

energy and building businesses into Hochtief Infrastructure, creating "a more efficient lineup," notes Fernández. Regional sales dropped in this year's first half, but pre-tax profit rose. Germany itself now accounts for only around 5% of group sales.

For some contractors, especially among Turkish firms, Russia is hot. "Russia is still an opportunity for us," says Bahattin Demirbilek, president of Turkey's ESTA Construction. He says ESTA understands how to operate and find manpower in the Russian and Commonwealth of Independent States markets. However, Demirbilek worries that business may be hurt due to economic sanctions against Russian energy companies as a result of Russia's 2014 annexation of Crimea.

The oil glut has hurt the Russian market. "In Russia, with the drop in oil prices and the devaluation of ruble in 2015, we observed a decrease in infrastructure investments," says Cenk Duzyol, board member of Turkish-based Renaissance Construction's parent, Rönesans Holdings. But oil-exporting countries such

#### THE TOP 20 NON-U.S. FIRMS IN INTERNATIONAL CONSTRUCTION MANAGEMENT AND PROGRAM MANAGEMENT FEES\*

RANK	FIRM	AGENCY CM FEES (\$ MIL)	PROGRAM MGMT. FEE (\$ MIL)	TOTAL CM / PM (\$ MIL)
1	WSP I PARSONS BRINCKERHOFF, Montreal, Canada	526.1	534.9	1,061.0
2	ARCADIS NV, Amsterdam, The Netherlands	239.0	590.0	829.0
3	WORLEYPARSONS, North Sydney, Australia	671.3	104.2	775.5
4	ATKINS, Epsom, U.K.	0.0	339.1	339.1
5	LENDLEASE GROUP, Sydney, Australia	149.4	182.6	332.0
6	DAR AL-HANDASAH CONSULTANTS, Cairo, Egypt	240.3	0.0	240.3
7	SNC-LAVALIN INC., Montreal, Canada	175.1	0.0	175.1
8	KEO INTERNATIONAL CONSULTANTS WLL, Kuwait City, Kuwait	83.9	35.8	119.8
9	EHAF CONSULTING ENGINEERS, Cairo, Egypt	96.0	0.0	96.0
10	PROJACS INTERNATIONAL, Manama, Bahrain	66.4	16.3	82.7
11	SAMSUNG C&T CORP., Gueonggi-do, S. Korea	71.0	0.0	71.0
12	HATCH LTD., Mississauga, Canada	18.0	51.4	69.4
13	ASSYSTEM, Paris, France	66.0	0.0	66.0
14	ARUP, London, U.K.	43.7	0.0	43.7
15	PM GROUP, Dublin, Ireland	32.4	0.0	32.4
16	CHINA POWER ENG'G CONSULTING GROUP CO. LTD., Beijing, China	27.3	0.0	27.3
17	MANENS-TIFS SPA, Padova, Italy	26.5	0.0	26.5
18	AYESA, Sevilla, Spain	21.3	3.7	25.1
19	HANMIGLOBAL CO. LTD., Seoul, S. Korea	14.3	5.8	20.1
20	CHINA SHANDONG INT'L ECO. & TECHN. COOP. GRP., Jinan, China	9.8	9.7	19.4

\*BASED ON FEES FOR MANAGEMENT SERVICES PROVIDED ON A FEE-ONLY BASIS FOR PROJECTS OUTSIDE THE FIRM'S HOME COUNTRY

### THE TOP 20 NON-U.S. FIRMS IN TOTAL GLOBAL CONSTRUCTION **MANAGEMENT AND PROGRAM MANAGEMENT FEES\***

		AGENCY CM FEES	PROGRAM MGMT. FEE	TOTAL CM / PM
RANK	FIRM	(\$ MIL)	(\$ MIL)	(\$ MIL)
1	WSP I PARSONS BRINCKERHOFF, Montreal, Canada	659.7	603.4	1,263.1
2	ARCADIS NV, Amsterdam, The Netherlands	264.0	608.0	872.0
3	WORLEYPARSONS, North Sydney, Australia	748.4	114.7	863.1
4	CHINA POWER ENG'G CONSULTING GROUP CO. LTD., Beijing, China	752.2	0.0	752.2
5	ATKINS, EPSOM, U.K.	0.0	498.0	498.0
6	LENDLEASE GROUP, Sydney, Australia	215.8	249.0	464.8
7	SNC-LAVALIN INC., Montreal, Canada	464.4	0.0	464.4
8	ELLISDON CORP., Mississauga, Canada	378.6	0.0	378.6
9	ASTAD PROJECT MANAGEMENT, Doha, Qatar	51.1	200.0	251.1
10	DAR AL-HANDASAH CONSULTANTS, Cairo, Egypt	240.3	0.0	240.3
11	EHAF CONSULTING ENGINEERS, Cairo, Egypt	129.6	0.0	129.6
12	KEO INTERNATIONAL CONSULTANTS WLL, Kuwait City, Kuwait	90.7	37.0	127.8
13	HANMIGLOBAL CO. LTD., Seoul, S. Korea	98.2	13.5	111.8
14	SAMOOCM ARCHITECTS & ENGINEERS, Seoul, S. Korea	106.0	0.0	106.0
15	HATCH LTD., Mississauga, Canada	25.9	73.9	99.8
16	ASSYSTEM, Paris, France	98.0	0.0	98.0
17	PROJACS INTERNATIONAL, Manama, Bahrain	69.1	16.3	85.4
18	ARUP, London, U.K.	77.8	0.0	77.8
19	SAMSUNG C&T CORP., Gueonggi-do, S. Korea	71.0	0.0	71.0
20	PM GROUP, Dublin, Ireland	52.4	0.0	52.4

\*BASED ON FEES FOR MANAGEMENT SERVICES PROVIDED ON A FEE-ONLY BASIS FOR ALL PROJECTS, DOMESTIC AND INTERNATIONAL

as Russia and Turkmenistan have increased their industrial plant investments to boost exports, he says.

#### **Oil Slump**

Because of the fall in oil prices, VINCI's African business has dipped, says Stubler. Oil-exporting countries "are reducing their investment," he says. The drop is being partly offset by increased spending by oil-importing nations benefitting from low prices, he adds.

The political turmoil also has hurt the markets in the Middle East and North Africa. For example, when India's Punj Lloyd entered into Libya, "the country held a lot of promise of infrastructure growth," says Atul Jain, director. But Libya's political turmoil "collapsed the output of Libya's economically crucial oil industry to a fraction of its usual level, with most facilities blockaded or damaged by rival groups."

Jain says the oil-price free fall has hurt opportunities. "It is estimated that some \$400 billion worth of oil and gas projects have been deferred or cancelled," he says. But he believes that, by 2017-18, oil prices will rise to a level that will make investment attractive again.

Renaissance Construction also is looking at African markets. "We are focusing on Algeria and Mozambique," says Duzyol. He says these countries offer full access to African markets, especially in niche markets such as port works.

The African market frustrates some contractors. "West African countries are the most disappointing for doing business due to the huge corruption that has dominated this portion of Africa," says Roham Vaghei, business development director for Iran's Sunir. Constant delays at each stage of the tender process are often the result of fraud and collusion, he says.

Turkish airport contractor TAV Group is taking a close look at sub-Saharan Africa, too, says CEO Sani Sener. But he worries that "legislation for contracting is still not well established" in much of Africa, unlike the other countries in which TAV works.

Qatar, VINCI's largest Middle Eastern market, is still busy but is due to slow down, says Stubler. Huge infrastructure investments preparing for the 2022 World Cup soccer tournament will start winding down in about four years. VINCI is looking to diversify into Dubai, Abu Dhabi, Oman and Saudi Arabia.

Despite the oil-price drop, Gulf Cooperation Council countries remain a prime market for global contractors. "Kuwait's upcoming infrastructure projects for the next 10 years are estimated at \$83 billion," says Jalal Chaarawi, business development manager for Kuwaitbased Combined Group Contracting Co. He also notes the 2022 World Cup and increased infrastructure projects in Qatar are keeping the GCC market active.

### Museums Tilting at a Tragic History



VINCI (No. 4), in conjunction with two Hochtief AG (No. 2) subsidiaries, is completing construction on the Museum of the Second World War in Gdansk, Poland. It is slated to open at the end of the year.

Sener says TAV is moving into the large commercial buildings market to boost TAV's presence in the GCC countries. "Our specialization in this field is for highrise and supertall towers, shopping malls, hotels and resorts, and iconic buildings, such as museums and governmental buildings," he says.

On the other hand, some firms are shying away from the region. China's Qingjian Group is wary of the Middle East because of the high costs and technical demands from owners in the region, says Liu Zhenlong, vice director. He is wary of increasing levels of terrorism and says many parts of the Middle East are "heavily influenced by the political instability."

Further, Saudi Arabia's policy shift to limit the use of foreign workers in favor of Saudi locals has some foreign contractors concerned. The policy change, announced in December 2015, "really negatively impacted our business in the kingdom. [The policy change] is making it more difficult to find qualified workers and adding to the cost," says Chen Xiaodong, director of international business for China's Sinopec Engineering (Group) Co. Ltd.

While Iran is undergoing major economic reforms and international sanctions are being eased, Subrahmanyan says the country "still has some distance to go, and it will remain on our watch list."

#### Heading to the Far East

For many firms, the Asian market holds the most promise. Many global firms say financing is more secure in Asia, and the political and economic situation is not as



"It is estimated that some \$400 billion worth of oil and gas projects have been deferred or cancelled."

Atul Jain. Director, Puni Lloyd

volatile as in many other parts of the world.

China's "One Belt, One Road" infrastructure development plan continues to draw interest. "We are ready to respond to President Xi's belt-and-road initiative to focus more on countries covered by the initiative," says Chen. The firm is working closely with Chinese government agencies and financial institutions to seek out more opportunities, he notes.

Some international firms think China's financial clout in the international market may be faltering. "The recession, which has slowly crept into China's economy, has decreased the lending power of Chinese banks," says Vaghei. He says this reduction may lower the competitive capabilities of Chinese contractors that have dominated both the Asian and African markets. Further, this decrease in lending power opens up opportunities for other firms, he notes.

Global financial and political upheavals have forced international contractors to target markets in which economic growth and infrastructure spending are stable. Many international contractors are finding Southeast Asia to be promising. "There are a lot of investment opportunities, and the political conditions and security conditions are relatively sound," says Liu of Qingjian Group.

Many global contractors agree that Asia holds promise as a safe and stable market. "Asia-Pacific is the promising region [that] will enjoy both factors," says Vaghei. Sunir has found success in Bangladesh, which has been successful in attracting multilateral development-bank funding, he says. But Vaghei believes competition will intensify in Asia in the coming years.

Southeast Asia accounts for about 7% of VINCI's construction sales, and Stubler plans to increase that by winning projects and making local acquisitions. The firm is targeting Malaysia, Indonesia, Singapore, Vietnam and Hong Kong, he says.

Having seen sales and profits fall substantially since last year in the Asia-Pacific region, Hochtief attributes recent signs of recovery to its increased focus on construction, infrastructure, contract mining and publicprivate-partnership financing. The firm has a regional presence via its controlling interest in Australia-based CIMIC Group, which owns Leighton Contractors and others. Leighton last month secured a \$1.1-billion contract from the Hong Kong government to build the 2.2-kilometer Tseung Kwan O-Lam Tin road tunnel. Leighton has 51% of a joint venture with China State Construction Engineering (Hong Kong) Ltd.

While the Australian market is being fought over by international contractors, VINCI went local in New Zealand with its acquisition last year of medium-sized HEB Construction. The New Zealand market is relatively small but "well managed," says Stubler.

VINCI Construction's affiliate Soletanche Freyssinet is "doing well" in Australia, but the market is tough, says Stubler. Mining investment is down, while planned infrastructure "is taking time" to materialize.

For Chinese contractors, a recent Chinese government initiative has spurred a more entrepreneurial spirit. The reform "tries to provide more autonomy for state-owned companies on daily operations and business decisions," Chen says. He believes it will help Chinese contractors achieve their full potential.

The U.S. is one of the most promising markets. While VINCI aims to build up its U.S. business, Skanska is already a major player there. Prospects are "very good and strong" in both the civil and building sectors,



In Africa, "legislation for contracting is still not well established."

Sani Sener, CEO, TAV Group says Karlström. As for P3s, "there are more projects in the market than we can focus on," he says.

In Latin America VINCI is "emphasising Chile, Peru and Colombia," says Stubler. Last year, the firm created a partnership with Colombian contractor Constructor Conconcreto SA, but the market has been difficult. Complicated procurement rules mean "you have to be good and lucky," he says.

Global contractors are making sure they are ready for anything. "We have to prepare ourselves for some trends just in case it actually impacts our business. For instance, we are studying the impacts or implications of Brexit and what it means for our business if Mr. Trump is elected the president," says Chen of Sinopec Engineering Group. •

	1	INT'L REV	FNIIF	MIDDLE F	FΔST	ASIA		AFRIC	Δ	FUROF	OF.	UNITED ST	TATES	CANAI	٦Δ	LAT. AMER	/ CARIR
DESIGNER NATIONALITY	# 0F FIRMS	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	_ %	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%
AMERICAN	39	47,319.2	9.7	4,440.1	5.8	13,844.8	11.5	889.1	1.4	7,990.8	8.6	NA	NA	13,896.8	60.6	6,257.7	11.
CANADIAN	1	3,172.1	0.7	918.1	1.2	1,072.0	0.9	318.0	0.5	114.8	0.1	446.1	0.8	NA	NA	303.1	0.
EUROPEAN	52	212,263.3	43.6	24,714.2	32.3	34,477.2	28.5	16,298.1	25.3	70,228.0	75.2	37,919.4	71.0	6,329.4	27.6	22,297.1	40.
BRITISH	2	7,825.2	1.6	4,962.6	6.5	694.0	0.6	822.4	1.3	1,176.2	1.3	23.0	0.0	0.0	0.0	147.0	0.
GERMAN	4	29,113.3	6.0	1,423.8	1.9	11,767.3	9.7	158.0	0.2	2,333.9	2.5	12,005.8	22.5	1,062.7	4.6	361.7	0.
FRENCH	5	34,556.0	7.1	666.7	0.9	4,318.9	3.6	3,593.4	5.6	19,315.8	20.7	2,877.0	5.4	2,398.4	10.5	1,385.8	2.
ITALIAN	15	25,620.6	5.3	5,321.3	7.0	4,132.9	3.4	6,512.2	10.1	4,386.4	4.7	824.5	1.5	734.9	3.2	3,708.3	6.8
DUTCH	3	9,749.8	2.0	900.9	1.2	1,157.8	1.0	1,185.7	1.8	5,775.9	6.2	0.0	0.0	1.4	0.0	728.2	1.3
SPANISH	11	59,797.0	12.3	3,759.8	4.9	11,513.5	9.5	1,560.6	2.4	11,420.7	12.2	15,278.0	28.6	2,049.0	8.9	14,215.4	25.9
OTHER EUROPEAN	12	45,601.5	9.4	7,679.1	10.0	892.8	0.7	2,465.8	3.8	25,819.1	27.6	6,911.1	12.9	83.0	0.4	1,750.7	3.2
AUSTRALIAN	3	9,931.1	2.0	882.5	1.2	3,571.7	3.0	99.0	0.2	1,077.0	1.2	2,763.9	5.2	1,507.7	6.6	29.3	0.
JAPANESE	14	25,167.7	5.2	1,276.4	1.7	14,054.1	11.6	301.6	0.5	2,685.0	2.9	5,827.1	10.9	611.6	2.7	412.0	0.8
CHINESE	65	93,674.9	19.3	13,121.0	17.2	30,210.3	25.0	35,375.4	54.9	3,368.7	3.6	3,906.3	7.3	178.8	0.8	7,514.4	13.7
KOREAN	12	40,580.4	8.3	16,208.6	21.2	15,547.3	12.9	3,225.2	5.0	1,049.0	1.1	356.4	0.7	392.9	1.7	3,800.8	6.9
TURKISH	39	22,591.7	4.6	6,074.3	7.9	6,684.8	5.5	3,008.2	4.7	6,693.0	7.2	131.5	0.2	0.0	0.0	0.0	0.0
BRAZILIAN	2	15,740.7	3.2	159.2	0.2	0.0	0.0	2,075.0	3.2	11.9	0.0	86.4	0.2	0.0	0.0	13,408.2	24.5
ALL OTHERS	23	15,882.6	3.3	8,712.6	11.4	1,377.9	1.1	2,925.5	4.5	200.5	0.2	1,939.8	3.6	28.7	0.1	697.6	1.3
ALL FIRMS	250	486,323.6	100.0	76,507.0	100.0	120,839.9	100.0	64,515.1	100.0	93,418.5	100.0	53,376.9	100.0	22,945.8	100.0	54,720.1	100.0

### **How To Read the Tables**

Companies are ranked according to construction revenue generated outside of each company's home country in 2015 in U.S. \$ millions. Firms not ranked last year are designated \*\*. Some markets may not add up to 100% due to omission of "other" miscellaneous market category and rounding. NA=Not available. †=Includes revenue of subsidiaries, the names of which now are available through www.ENR.com.

**Figures** include prime contracts, shares of joint ventures, subcontracts, design-construct contracts and construction

management-at-risk contracts when a firm's risks are similar to those of a general contractor. Figures also include the value of installed equipment when a firm has prime responsibility for specifying and procuring it within the scope of a construction contract.

**General Building** includes commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.

**Manufacturing** comprises auto, electronic assembly, textile plants, etc.

**Power** comprises thermal and hydroelectric power plants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.

Water Supply includes dams, reservoirs, transmission pipelines, distribution mains, irrigation canals, desalination and drinking-water treatment plants, water pumping stations, etc.

**Sewerage / Solid Waste** includes sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.

**Industrial Process** comprises pulp and paper mills, steel mills, nonferrous metal

refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.

**Petroleum** includes refineries, petrochemical plants, offshore facilities, pipelines, etc.

**Transportation** includes airports, bridges roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.

**Hazardous Waste** includes chemical, nuclear waste treatment, asbestos and lead abatement, etc.

**Telecommunications** comprises transmission lines, cabling, towers and antennae, data centers, etc.





RAI	IK		2015 REVE	ENUE \$ MIL.	2015 NEW CONTRACTS	GENERAL	MANUFACT	POWER	WATERSIIN	SEWER/II.	WASTE JS./.	TRANSPORE	HAZARDOUR	TELECOM
2016		FIRM	INT'L	TOTAL	\$ MIL	GEN	/W	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	/ M	\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \	MO	\ \E	/ ##	/ H
1	1	ACS, ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS, Madrid, Spain†	32,071.8	38,574.3	33,542.0	36	1	8	2	3	12	25	0	2
2	2	<b>HOCHTIEF AG,</b> Essen, Germany <sup>†</sup>	24,515.0	25,598.0	23,290.0	49	1	1	1	0	10	20	0	2
3	5	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD., Beijing, China <sup>†</sup>	19,264.6	68,348.2	31,597.7	6	0	1	4	1	1	87	0	1
4	4	<b>VINCI,</b> Rueil-Malmaison Cedex, France <sup>†</sup>	17,957.6	43,448.8	16,489.0	8	0	15	1	0	5	47	1	10
5	3	BECHTEL, San Francisco, Calif., U.S.A.†	16,881.0	23,372.0	2,967.0	0	0	0	1	0	73	26	0	0
6	13	<b>ODEBRECHT ENGENHARIA E CONSTRUÇÃO SA,</b> São Paulo, SP, Brazil <sup>†</sup>	14,939.7	17,107.7	9,731.7	2	0	26	8	1	26	38	0	0
7	6	TECHNIP, Paris, France <sup>†</sup>	13,436.5	13,548.0	NA	0	0	0	0	0	76	0	0	0
8	9	STRABAG SE, Vienna, Austria <sup>†</sup>	13,377.0	15,557.0	11,487.0	37	0	0	5	3	6	48	0	0
9	7	BOUYGUES SA, Paris, France <sup>†</sup>	13,367.0	28,221.0	14,840.0	28	0	8	1	0	1	57	1	0
10	8	SKANSKA AB, Stockholm, Sweden <sup>†</sup>	12,688.0	16,033.0	10,565.0	48	2	4	1	2	5	36	0	1
11	11	POWER CONSTRUCTION CORP. OF CHINA, Beijing, China <sup>†</sup>	11,354.6	39,341.6	26,641.9	11	0	59	6	1	3	17	0	0
12	10	SAIPEM, San Donato Milanese, Italy <sup>†</sup>	10,198.5	10,341.0	10,198.5	0	0	0	0	0	98	2	0	0
13	14	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea	10,030.8	16,471.0	8,412.6	13	8	37	0	1	29	13	0	0
14	17	CHINA STATE CONTRUCTION ENGINEERING CORP. LTD., Beijing, China	8,727.8	115,083.2	17,674.7	55	0	2	0	0	0	27	0	0
15	12	FLUOR CORP., Irving, Texas, U.S.A.†	8,045.3	14,295.1	10,500.0	11	0	1	0	0	82	2	3	1
16	15	FERROVIAL, Madrid, Spain	7,576.8	10,671.1	11,079.2	16	0	8	4	1	0	71	0	0
17	16	SAMSUNG C&T CORP., Gueonggi-do, S. Korea <sup>†</sup>	7,017.0	13,089.0	6,581.0	12	22	16	1	0	3	35	0	1
18	28	JGC CORP., Yokohama, Kanagawa, Japan	6,184.0	6,653.0	1,439.0	0	0	0	0	0	100	0	0	0
19	21	PETROFAC LTD., Jersey, Channel Islands, U.K. <sup>†</sup>	6,146.0	6,146.0	7,607.0	0	0	0	0	0	100	0	0	0
20	23	CHINA RAILWAY GROUP LTD., Beijing, China <sup>†</sup>	6,037.2	112,670.3	10,971.7	15	2	0	0	0	0	60	0	0
21	22	CONSOLIDATED CONTRACTORS GROUP, Athens, Greece <sup>†</sup>	6,017.0	6,017.0	5,406.0	22	0	1	0	0	47	29	0	0
22	26	<b>GS ENGINEERING &amp; CONSTRUCTION,</b> Seoul, S. Korea <sup>†</sup>	5,306.2	9,196.7	2,646.2	9	3	2	0	3	73	10	0	0
23	27	CHINA NATIONAL MACHINERY INDUSTRY CORP., Beijing, China <sup>†</sup>	5,303.5	6,701.4	5,901.3	8	6	42	6	1	11	14	0	1
24	19	ROYAL BAM GROUP NV, Bunnik, The Netherlands <sup>†</sup>	4,948.0	7,423.0	NA	42	0	0	0	0	0	58	0	0
25	30	SALINI IMPREGILO SPA, Milan, Italy <sup>†</sup>	4,565.2	5,257.9	5,234.4	5	0	0	42	4	0	44	0	0
26	32	TECNICAS REUNIDAS, Madrid, Spain <sup>†</sup>	4,454.0	4,559.4	7,112.0	0	0	7	1	0	92	1	0	0
27	29	CIMIC GROUP LTD., St. Leonards, NSW, Australia†	4,425.8	11,264.4	3,242.2	44	0	0	3	0	3	30	0	0
28	31	OBRASCON HUARTE LAIN (OHL SA), Madrid, Spain <sup>†</sup>	4,413.5	5,442.9	3,122.2	12	0	0	3	0	8	77	0	0
29	**	SAMSUNG ENGINEERING CO. LTD., Seoul, S. Korea <sup>†</sup>	4,351.5	5,495.8	3,086.3	0	15	19	1	4	62	0	0	0
30	39	CHIYODA CORP., Yokohama, Kanagawa, Japan <sup>†</sup>	4,243.9	5,172.3	2,624.6	0	0	2	0	0	94	2	0	0
31	25	PCL CONSTRUCTION ENTERPRISES INC., Denver, Colo., U.S.A.	4,069.0	6,785.0	3,415.2	59	5	3	1	1	25	4	0	0
32	33	LENDLEASE GROUP, Sydney, NSW, Australia <sup>†</sup>	3,837.1	8,609.6	3,847.6	96	1	0	0	0	0	0	0	2
33	35	<b>OBAYASHI CORP.,</b> Tokyo, Japan <sup>†</sup>	3,748.0	16,181.0	524.0	7	0	15	18	5	0	55	0	0
34	40	ORASCOM CONSTRUCTION LTD., Cairo, Egypt <sup>†</sup>	3,694.8	3,728.7	4,841.5	31	1	18	1	0	27	14	0	0
35	**	NCC AB, Solna, Sweden	3,601.0	7,405.0	3,448.0	0	0	0	0	0	0	0	0	0
36	24	CB&I INC., The Woodlands, Texas, U.S.A.†	3,538.8	10,446.1	4,132.7	0	0	2	0	0	98	0	0	0
37	57	LARSEN & TOUBRO LTD., Mumbai, Maharashtra, India <sup>†</sup>	3,497.3	12,138.4	5,546.0	5	2	35	1	1	25	32	0	0
38	20	ABEINSA SA, Sevilla, Spain <sup>†</sup>	3,368.1	3,623.4	4,323.5	4	0	89	3	1	1	3	0	0
39	42	SK ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea <sup>†</sup>	3,251.7	7,391.2	5,890.0	1	0	0	5	0	70	20	0	1
40	62	POLIMEKS INSAAT TAAHHÜT VE SAN. TIC. AS, Istanbul, Turkey	3,187.2	3,187.2	NA	54	0	0	5	0	0	31	0	0
41	68	SNC-LAVALIN INC., Montreal, Quebec, Canada <sup>†</sup>	3,172.1	4,996.0	2,071.4	4	0	12	0	0	70	1	0	0
42	34	DAELIM INDUSTRIAL CO. LTD., Seoul, S. Korea <sup>†</sup>	3,158.8	6,776.3	1,772.0	0	2	26	1	0	64	6	0	1
43	53	KAJIMA CORP., Tokyo, Japan <sup>†</sup>	3,068.5	14,112.3	4,347.1	73	18	1	0	0	2	6	0	0
44	37	RENAISSANCE CONSTRUCTION, Ankara, Turkey <sup>†</sup>	3,041.6	3,414.4	2,767.9	55	3	7	0	0	15	11	0	0
45	44	CHINA GEZHOUBA GROUP CO. LTD., Wuhan, Hubei, China†	2,929.4	10,014.6	11,206.0	5	0	85	2	3	0	6	0	0
46	48	M+W GROUP, Stuttgart, Germany	2,916.0	3,032.4	2,855.1	0	62	23	0	0	13	0	0	2
47	**	ROYAL BOSKALIS WETSMINSTER NV, Papendrecht, The Netherlands	2,891.0	3,603.0	2,891.0	0	0	0	0	0	43	35	0	0
48	41	EIFFAGE, Vélizy-Villacoublay, France	2,859.0	12,762.0	3,000.0	32	4	16	7	9	8	24	0	0
49	49	CHINA METALLURGICAL GROUP CORP., Beijing, China <sup>†</sup>	2,677.0	33,143.2	2,986.0	40	0	17	0	0	31	1	0	0
50	59	POSCO ENGINEERING & CONSTRUCTION, Incheon, S. Korea <sup>†</sup>	2,658.3	6,912.0	3,576.2	8	4	42	1	4	36	5	0	0

					2015 NEW	GENERAL D.	MANUFACTURE	5MIHO.	WATER Slips	SEWER/	WASTE S. / DE	TRANSPORE	HAZARDOW	COM SOM
RA 2016		FIRM	2015 REVE INT'L	NUE \$ MIL. TOTAL	CONTRACTS \$ MIL	GENE	MAM	POWER	WATE	SEWE	MON	TRAN,	HAZA,	<sup>TELE</sup> COM
51	43	<b>DAEWOO ENGINEERING &amp; CONSTRUCTION CO. LTD., Seoul</b> , S. Korea	2,650.8	8,427.8	2,170.0	16	0	19	8	0	44	13	0	0
52	46	JAN DE NUL GROUP, Capellen, Luxembourg <sup>†</sup>	2,492.0	2,492.0	NA	8	0	0	0	3	7	17	0	0
53	55	ASTALDI SPA, Rome, Italy <sup>†</sup>	2,448.2	2,945.6	3,719.0	7	0	20	0	0	0	73	0	0
54	51	<b>JACOBS,</b> Pasadena, Calif., U.S.A. <sup>†</sup>	2,420.0	4,520.0	2,790.0	4	2	2	2	1	81	2	5	0
55	58	CHINA RAILWAY CONSTRUCTION CO. LTD., Beijing, China <sup>†</sup>	2,400.0	96,011.0	8,544.0	33	2	2	0	0	0	60	0	0
56	50	DANIELI & C. OM SPA, Buttrio (UD), Italy <sup>†</sup>	2,329.0	2,552.0	2,200.0	0	0	0	0	0	100	0	0	0
57	60	TOYO ENGINEERING CORP., Narashino, Chiba, Japan <sup>†</sup>	2,219.0	2,662.1	3,598.8	0	1	7	0	0	92	0	0	0
58	52	CITIC CONSTRUCTION CO. LTD., Beijing, China	2,105.1	2,133.2	1,730.0	87	4	0	0	0	3	5	0	0
59	54	MOTA-ENGIL, Porto, Portugal†	2,081.0	2,688.0	1,900.0	25	0	2	7	2	0	58	0	1
60	47	CHINA CIVIL ENGINEERING CONSTRUCTION CORP., Beijing, China	2,051.4	2,310.4	7,555.0	6	0	0	1	0	0	92	0	0
61	63	GRUPO ISOLUX CORSAN SA, Madrid, Spain <sup>†</sup>	2,045.1	2,386.3	2,278.1	1	0	76	0	1	0	22	0	0
62	45	KBR, Houston, Texas, U.S.A.	1,989.3	3,935.5	NA	0	0	2	2	0	93	3	0	0
63	61	ACCIONA INFRAESTRUCTURAS SA, Madrid, Spain <sup>†</sup>	1,965.4	3,629.3	4,347.2	11	0	17	18	4	1	34	1	0
64	36	KIEWIT CORP., Omaha, Neb., U.S.A.	1,961.5	8,718.8	2,020.1	0	0	15	0	0	61	16	0	0
65	69	VAN OORD, Rotterdam, Zuid, The Netherlands <sup>†</sup>	1,910.8	2,811.4	1,859.8	0	0	0	0	0	14	86	0	0
66	70	PORR AG, Vienna, Austria	1,795.0	3,827.0	2,335.0	36	0	0	0	0	0	64	0	0
67	76	CHINA NATIONAL CHEMICAL ENG'G GROUP CORP., Beijing, China <sup>†</sup>	1,749.1	9,927.0	2,796.4	1	0	35	2	0	56	0	0	0
68	64	CHINA PETROLEUM PIPELINE BUREAU, Langfang City, Hebei, China	1,720.0	4,073.0	1,493.5	0	0	0	0	0	95	0	0	1
69	79	JOANNOU & PARASKEVAIDES GROUP, Guernsey, Channel Islands, U.K.	1,679.2	1,679.2	523.9	42	0	3	0	1	2	53	0	0
70	71	SACYR, Madrid, Spain <sup>†</sup>	1,676.0	3,290.0	929.0	15	0	1	10	0	7	66	0	0
71	56	WORLEYPARSONS, North Sydney, NSW, Australia†	1,668.2	1,818.0	271.5	0	0	0	0	0	97	1	2	0
72	73	BESIX, Brussels, Belgium <sup>†</sup>	1,574.5	2,395.2	1,633.6	49	0	0	17	1	0	33	0	0
73	75	SHIMIZU CORP., Tokyo, Japan†	1,528.7	13,450.1	1,376.2	42	35	0	1	0	12	8	0	0
74	74	CHINA INTERNATIONAL WATER & ELECTRIC CORP., Beijing, China†	1,507.6	1,508.9	1,102.2	3	0	46	27	0	3	20	0	0
75	84	SINOPEC ENGINEERING (GROUP) CO. LTD., Beijing, China <sup>†</sup>	1,459.1	7,302.3	3,071.8	0	0	0	0	0	100	0	0	0
76	98	SHAPOORJI PALLONJI ENG'G & CONSTR., Mumbai, Maharastra, India†	1,443.5	3,457.1	4,000.0	86	0	0	0	0	0	14	0	0
77	81	QINGJIAN GROUP CO. LTD., Qingdao, Shandong, China†	1,405.8	7,705.9	521.9	93	0	0	1	0	0	6	0	0
78	77	TAKENAKA CORP., Osaka, Japan†	1,399.0	9,852.0	1,031.0	24	43	0	0	0	0	31	0	0
79	65	ENKA CONSTRUCTION & INDUSTRY CO. INC., Istanbul, Turkey <sup>†</sup>	1,317.9	1,491.9	841.9	18	0	46	0	0	26	11	0	0
80	87	PENTA-OCEAN CONSTRUCTION CO. LTD., Tokyo, Japan†	1.296.8	3,770.9	1.178.6	34	1	0	0	8	1	55	0	0
81	82	TAV CONSTRUCTION, Istanbul, Turkey	1,261.7	1.407.3	NA	13	0	0	0	0	0	87	0	0
82	67	AECOM, Los Angeles, Calif., U.S.A.	1,229.6	7,011.7	603.2	9	0	4	0	0	70	16	0	0
83	**	FCC CONSTRUCCION SA, Madrid, Spain	1,199.0	2,213.0	1,245.0	9	0	0	23	0	2	61	0	1
84	66	CHINA PETROLEUM ENG'G & CONSTRUCTION CORP., Beijing, China†	1,184.1	2,098.6	2,393.3	0	0	0	0	0	100	0	0	0
85	78	HANWHA ENGINEERING & CONSTRUCTION, Seoul, S. Korea	1,104.9	2,630.5	889.8	54	0	14	0	0	32	0	0	0
86	92	ANT YAPI INDUSTRY & TRADE JSC, Istanbul, Turkey	1,090.0	1,246.4	846.8	87	0	0	0	4	0	9	0	0
87	80	MAIRE TECNIMONT GROUP, Milan, Italy†	1,061.9	1,351.3	2,363.0	0	0	26	0	0	72	2	0	0
88	**	HARBIN ELECTRIC INT'L CO. LTD., Harbin, Heilongjiang, China	1,017.9	1,017.9	NA	0	0	100	0	0	0	0	0	0
89	88	ED. ZÜBLIN AG, Stuttgart, Germany	1,008.0	3,718.0	NA NA	45	0	0	3	14	0	4	0	0
90	95	ARABIAN CONSTRUCTION CO. LLC, Beirut, Lebanon <sup>†</sup>	971.9	1,090.4	993.8	85	0	0	8	0	0	0	0	0
91	85	THE ARAB CONTRACTORS CO. (OSMAN AHMED OSMAN), Cairo, Egypt <sup>†</sup>	907.0	2,541.0	394.0	35	0	0	5	0	0	60	0	0
92	93	CHINA GENERAL TECHNOLOGY (GROUP) HOLDING CO., Beijing, China	905.6	3,852.9	1,523.4	0	0	57	2	0	10	31	0	0
93	111	YAPI MERKEZI INSAAT VE SANAYI AS, Istanbul, Turkey†	884.9	965.4	262.3	0	0	0	0	2	0	98	0	0
94	94	SOCIETÀ ITALIANA PER CONDOTTE D'ACQUA SPA, Rome, Italy†	843.5	1,490.9	578.2	14	0	0	3	0	0	81	0	0
95	137	CHINA JIANGSU INT'L ECON-TECH. COOP. GROUP, Nanjing, China†	817.3	2,122.5	522.6	63	0	0	8	5	0	24	0	0
96	83	ANDRADE GUTIERREZ SA, Rio de Janeiro, Brazil	801.0	1,878.0	273.0	13	0	2	4	0	36	44	0	0
97	86	CGCOC GROUP CO. LTD., Beijing, China <sup>†</sup>	794.0	808.2	630.0	17	0	9	37	0	0	37	0	0
98	116	NATA CONSTRUCTION TOURISM TRADE & INDUSTR, Ankara, Turkey	790.0	1,256.0	111.0	0	0	0	0	0	0	100	0	0
99	114	BONATTI SPA, Parma, Italy†	766.0	879.0	359.0	0	0	0	0	0	100	0	0	0
100	122	CTCI CORP., Taipei, Taiwan†	735.2	1,748.7	1,438.6	0	4	16	0	0	73	7	0	0
100	122	oror com, raiper, raiwan	100.2	1,740.7	1,430.0	U	4	10	U	U	73	- 1	U	U

RAI		EDM	2015 REVE	ENUE \$ MIL.	2015 NEW CONTRACTS	GENERAL	MANUFACTO	POWER	WATER SUE	SEWER/W.	WASTE WOUS.	TRANSPORE	HAZARDOULL	TELECOM
2016				TOTAL	\$ MIL									
101	89	ÇALIK ENERJI SANAYI VE TIC. AS, Ankara, Turkey	729.0	729.0	1,410.0	0	0	100	0	0	0	0	0	0
102	140	ELLAKTOR SA, Kifissia, Greece <sup>T</sup>	716.7	1,669.1	355.8	13	0	20	10	14	0	53	0	0
103 104	112	CHINA JIANGXI CORP. FOR INT'L ECO. & TECH. COOP., Nanchang, China <sup>†</sup>	712.4	950.7	1,282.0	44	0	8	10	0	0	38	0	0
104	115 100	WEIHAI INT'L ECO. & TECH. COOP. CO. LTD., Weihai, Shandong, China <sup>T</sup> SHANGHAI CONSTRUCTION GROUP, Shanghai, China	710.5	710.5	848.3 702.9	80 51	0	1	0	0	5	18 40	0	0
106	97	BAUER AG, Schrobenhausen, Bavaria, Germany <sup>†</sup>	680.2 674.3	947.0	779.9	27	3	18	9	3	11	22	0	4
107	72		668.6	6,152.3	2,105.9	0	0	91	0	0	0	9	0	0
107	105	DONGFANG ELECTRIC CORP., Chengdu, Sichuan, China <sup>†</sup> C.M.C. DI RAVENNA SOCIETÀ COOPERATIVA, Ravenna, Italy <sup>†</sup>	667.4	1,233.5	1,183.4	11	0	26	14	0	0	39	0	0
109	110	CHINA ZHONGYUAN ENGINEERING CORP., Beijing, China	665.2	665.2	1,103.4 NA	0	0	100	0	0	0	0	0	0
110	124	BL HARBERT INTERNATIONAL, Birmingham, Ala., U.S.A.	661.1	959.0	509.9	100	0	0	0	0	0	0	0	0
111	129	ZHONGMEI ENGINEERING GROUP LTD., Nanchang, Jiangxi, China <sup>†</sup>	653.2	653.2	1,024.2	27	0	0	24	0	0	48	0	1
112	**	NORINCO INTERNATIONAL COOPERATION LTD., Beijing, China	642.7	653.2	351.2	0	0	15	1	0	0	57	0	0
113	96	COMSA CORP., Barcelona, Spain	633.0	1,404.0	331.2 NA	0	0	0	0	0	0	86	0	0
114	108	METKA, Athens, Greece <sup>†</sup>	626.1	705.8	503.0	0	0	95	0	0	0	0	0	0
115	108	BEIJING CONSTRUCTION ENG'G GROUP CO. LTD., Beijing, China <sup>†</sup>	624.3	7,128.6	146.5	93	0	0	0	0	3	3	0	0
116	118	XPCC CONSTRUCTION & ENG'G (GROUP) CO., Urumqi, Xinjiang, China†	619.5	4,186.0	619.5	61	0	0	0	0	4	30	0	0
117	146	ZHEJIANG CONSTRUCTION INVEST. GRP. CO., Hangzhou, Zhejiang, China†	613.9	10,335.0	1,388.7	100	0	0	0	0	0	0	0	0
118	90	TEKFEN CONSTRUCTION AND INSTALLATION CO. INC., Istanbul, Turkey	613.0	833.0	NA	17	0	0	0	0	46	37	0	0
119	165	CHINA HUANQIU CONSTRUCTION & ENG'G CORP., Beijing, China†	611.6	2,246.5	2,424.5	0	0	0	0	0	100	0	0	0
120	144	BABCOCK & WILCOX ENTERPRISES INC., Charlotte, N.C., U.S.A.†	609.9	1,326.8	791.1	0	0	93	0	0	7	0	0	0
121	123	YUKSEL INSAAT CO. INC., Ankara, Turkey†	609.6	733.7	250.2	21	0	0	22	0	0	57	0	0
122	130	RIZZANI DE ECCHER, Pozzuolo del Friuli, Italy <sup>†</sup>	607.9	719.0	667.2	35	2	0	1	0	0	49	0	0
123	125	ATLAS GRUP, Ankara, Turkey†	606.9	632.9	380.3	100	0	0	0	0	0	0	0	0
124	120	CHINA GEO-ENGINEERING CORP., Beijing, China†	584.3	775.7	676.8	22	0	0	34	0	2	1	34	0
125	127	SINOPEC ZHONGYUAN PETROLEUM ENG'G LTD., Puyang, Henan, China <sup>†</sup>	572.6	1,401.4	555.1	0	0	0	0	0	100	0	0	0
126	156	ALBERICI-FLINTCO, St. Louis, Mo., U.S.A.†	565.2	2,100.4	627.7	0	16	6	1	0	75	1	0	0
127	126	ANHUI CONSTRUCTION ENG'G GROUP CO. LTD., Hefei, Anhui, China <sup>†</sup>	559.2	7,773.1	173.0	84	0	0	2	3	0	12	0	0
128	**	CHINA ELECTRIC POWER EQUIPMENT AND TECH. CO., Beijing, China†	558.8	1,098.3	44.7	0	0	100	0	0	0	0	0	0
129	171	CHINA NONFERROUS METAL IND.'S FOREIGN E & C CO., Beijing, China	545.3	715.5	623.7	0	0	0	0	0	100	0	0	0
130	113	CHINA HENAN INT'L COOPERATION GROUP, Zhengzhou, Henan, China	541.3	541.3	624.4	0	0	6	9	4	0	81	0	0
131	142	ZHINGDING INT'L ENG'G CO. LTD., Nanching City, Jiangxi, China <sup>†</sup>	539.6	539.6	143.3	64	0	21	2	1	0	3	0	0
132	132	CONTRACTING AND TRADING CO "C.A.T.", Beirut, Lebanon†	534.3	535.1	481.0	1	0	0	6	0	81	12	0	0
133	177	MAPA INSAAT VE TICARET AS, Ankara, Turkey	533.8	851.2	746.4	31	0	0	39	0	0	30	0	0
134	119	GHELLA SPA, Rome, Italy <sup>†</sup>	526.0	795.0	514.0	1	0	16	1	2	0	77	0	0
135	145	LIMAK INSAAT SANAYI VE TICARET AS, Ankara, Turkey	515.0	1,418.0	4,500.0	16	0	17	4	0	0	63	0	0
136	101	SHIKUN & BINUI S.B.I. INFRASTRUCTURE LTD., Airport City, Israel <sup>†</sup>	510.5	510.5	510.0	1	0	10	2	0	0	88	0	0
137	**	GAP INSAAT YATIRIM VE DIS TICARET AS, Istanbul, Turkey	485.5	499.8	250.9	38	0	0	0	0	59	2	0	0
138	107	ILK CONSTRUCTION, Istanbul, Turkey	478.8	499.5	175.2	41	0	0	0	1	52	5	0	0
139	167	GILBANE BUILDING CO., Providence, R.I., U.S.A.	477.0	4,480.1	146.2	43	0	0	0	0	53	3	0	0
140	136	PER AARLSEFF A/S, Aabyhoj, Denmark <sup>†</sup>	472.4	1,539.9	452.7	0	51	7	0	2	0	39	0	0
141	151	KUZU GROUP, Istanbul, Turkey	468.0	584.0	550.0	100	0	0	0	0	0	0	0	0
142	166	WALBRIDGE, Detroit, Mich., U.S.A.†	457.0	1,432.0	207.6	2	98	0	0	0	0	0	0	0
143	141	SICIM SPA, Busseto (PR), Italy <sup>†</sup>	454.6	459.1	290.0	0	0	0	0	0	100	0	0	0
144	**	Shanghai urban construction (group) corp., ${\sf Shanghai}$ , ${\sf China}^\dagger$	453.1	5,281.7	65.4	23	0	0	0	0	0	77	0	0
145	153	ANHUI FOREIGN ECONOMIC CONSTRUCTION (GROUP) CO., Anhui, China $^\dagger$	450.9	695.3	460.8	68	0	0	3	0	0	28	0	0
146	179	DOGUS INSAAT VE TICARET AS, Istanbul, Turkey <sup>†</sup>	449.5	642.2	134.0	0	0	0	0	0	0	100	0	0
147	157	DIA HOLDING FZCO, Istanbul, Turkey <sup>†</sup>	446.3	446.3	835.3	100	0	0	0	0	0	0	0	0
148	139	NUROL CONSTRUCTION AND TRADING CO., Istanbul, Turkey <sup>†</sup>	436.2	1,208.4	54.0	46	0	1	13	0	6	35	0	0
149	135	BLACK & VEATCH, Overland Park, Kan., U.S.A. <sup>†</sup>	430.9	1,473.8	NA	0	0	27	8	23	41	0	0	0
150	155	JIANGSU NANTONG SANJIAN CONSTRUCTION GROUP CO., Haimen, China†	416.1	7,281.2	69.5	100	0	0	0	0	0	0	0	0

					2015 NEW	GENERAL B	MANUFACTURE	DMINO!	WATERSILL	SEWER/	S. C.	TRANSPORT	HAZARDOWE	COM COM
2016 2		FIRM	2015 REVEI INT'L	TOTAL	CONTRACTS \$ MIL	GENE	MAM	POWER	MATE	SEWE	MOM	TRAM.	HAZA	TELECOM
151 1	158	ONUR TAAHUT TASIMACILIK INSAAT TIC. VE SANAYI, $Ankara$ , $Turkey^\dagger$	409.1	437.7	224.3	0	0	0	0	10	3	87	0	0
<b>152</b> 1	80	GRAÑA Y MONTERO (GYM), Lima, Perú	403.0	1,660.0	195.3	0	0	12	0	0	50	0	0	0
<b>153</b> 1	48	SHENYANG YUANDA ALUMINUM INDUSTRY ENG'G CO., Shenyang, China $^\dagger$	402.7	1,341.5	1,040.7	98	0	0	0	0	0	2	0	0
<b>154</b> 1	17	SSANGYONG ENGINEERING & CONSTRUCTION CO., Seoul, S. Korea	396.0	799.0	21.0	60	0	0	18	0	0	22	0	0
<b>155</b> 1	33	GAMA, Ankara, Turkey <sup>†</sup>	395.0	806.5	698.0	1	0	86	5	0	8	0	0	0
<b>156</b> 1	162	SENER INGENIERÍA Y SISTEMAS SA, Las Arenas, Vizcaya, Spain <sup>†</sup>	394.3	421.5	1,288.4	0	16	44	0	0	40	0	0	0
157	**	SEMBOL ULUSLARARASI YATIRIM TARIM PEYSAJ INS., Istanbul, Turkey	394.1	394.1	NA	100	0	0	0	0	0	0	0	0
<b>158</b> 1	192	STFA CONSTRUCTION GROUP, Istanbul, Turkey	386.9	542.4	57.0	0	0	0	4	0	0	88	0	0
159	**	M.A. AL-KHARAFI & SONS CO., Safat, Kuwait <sup>†</sup>	383.4	1,184.8	397.1	6	35	0	0	1	0	58	0	0
<b>160</b> 1	31	SINOSTEEL EQUIPMENT & ENGINEERING CO. LTD., Beijing, China	382.4	1,115.5	615.9	0	0	0	0	0	100	0	0	0
161 1	150	POSCO ENGINEERING, Incheon, S. Korea	381.4	834.5	443.6	5	6	11	0	2	73	3	0	0
<b>162</b> 1	03	TAISEI CORP., Tokyo, Japan <sup>†</sup>	380.0	12,400.0	462.0	25	1	14	0	0	0	28	0	0
163 1	160	PREZIOSO LINJEBYGG, Vienne, France <sup>†</sup>	372.4	529.7	1,834.0	0	0	0	0	0	100	0	0	0
<b>164</b> 2	219	MICHELS CORP., Brownsville, Wis., U.S.A.	360.3	1,802.7	360.3		0	0	0	1	99	0	0	0
165 1	106	PUNJ LLOYD LTD., Gurgaon, Haryana, India <sup>†</sup>	356.0	539.0	514.0	2	0	2	0	0	88	7	0	0
<b>166</b> 1	138	CHINA ENERGY ENG'G GRP. TIANJIN ELEC. POWER CONSTR., Tianjin, China <sup>†</sup>	352.6	1,140.4	522.1	0	0	100	0	0	0	0	0	0
167 1	81	CHINA SHANDONG INT'L ECO. & TECHN. COOP. GRP., Jinan, China	352.1	352.1	183.1	34	0	0	0	0	29	25	0	0
168 1	154	CHINA WU YI CO. LTD., Fuzhou, Fujian Prov., China <sup>†</sup>	351.1	1,732.8	475.5	42	0	0	1	2	6	47	0	2
169 1	159	KAYI INSAAT SANAYI VE TICARET AS, Istanbul, Turkey <sup>†</sup>	348.1	362.6	145.2	96	0	0	0	0	4	0	0	0
170 1	76	SUNIR CO., IRAN POWER & WATER EQUIP. & SERVICES, Tehran, Iran	345.8	345.8	NA	0	0	87	13	0	0	0	0	0
<b>171</b> 2	206	BEIJING URBAN CONSTRUCTION GROUP CO. LTD., Beijing, China <sup>†</sup>	345.3	8,461.6	784.2	81	0	0	0	6	2	9	0	0
172	**	PAN-CHINA CONSTRUCTION GROUP CO. LTD., Beijing, China	337.7	666.2	23.9	100	0	0	0	0	0	0	0	0
173 1	64	ESER CONTRACTING, Ankara, Turkey <sup>†</sup>	336.3	357.7	NA	2	0	0	24	25	0	49	0	0
<b>174</b> 1	189	ESTA INSAAT SANAYI LOJISTIK VE DIS TICARET AS, Istanbul, Turkey	333.4	333.4	239.7	100	0	0	0	0	0	0	0	0
<b>175</b> 1	70	HAZAMA ANDO CORP., Tokyo, Japan	326.0	3,158.0	NA	1	83	0	6	0	5	5	0	0
176 2	212	SINOPEC OILFIELD SERVICE SHENGLI CORP., Dongying, Shandong, China	321.1	1,905.2	206.2	0	0	0	0	0	100	0	0	0
177 1	49	ICM SPA IMPRESA COSTRUZIONI MALTAURO, Vicenza, Italy	321.0	513.0	195.0	50	0	0	1	0	0	49	0	0
178 1	61	IMPRESA PIZZAROTTI & C. SPA, Parma, Italy	319.5	911.6	2,005.7	63	0	0	2	0	0	35	0	0
179 1	04	CHINA NAT'L COMPLETE PLANT IMP. & EXP. CORP., Beijing, China <sup>†</sup>	316.2	316.2	305.6	6	0	0	0	0	94	0	0	0
180 1	199	COMBINED GROUP CONTRACTING CO. (KSC), Kuwait City, Kuwait	316.1	654.4	250.0	75	0	0	0	0	0	25	0	0
181 1	102	ANSALDO ENERGIA SPA, Genova, Italy	315.0	315.6	NA	0	0	100	0	0	0	0	0	0
182 1	21	IC ICTAS INSAAT SANAYI VE TICARET AS, Istanbul, Turkey	310.0	1,227.7	1,130.1	0	0	0	0	0	0	100	0	0
183 1	195	YANJIAN GROUP CO. LTD., Yantai, Shandong, China <sup>†</sup>	306.8	1,649.1	272.9	92	0	2	0	0	0	3	0	0
184 1	169	CENGIZ CONSTRUCTION INDUSTRY & TRADE CO. INC., Istanbul, Turkey	302.4	841.9	NA	0	0	0	3	0	0	97	0	0
185 1	82	NANTONG CONSTRUCTION GROUP CO. LTD., Nantong, Jiangsu, China $^\dagger$	300.6	2,157.2	54.0	86	0	0	0	0	10	4	0	0
186	**	CHINA YUNNAN CONSTRUCTION ENG'G GROUP CO., Kunming, China	300.5	7,614.0	178.9	51	1	1	0	2	9	21	0	0
<b>187</b> 2	202	KINDEN CORP., Tokyo, Japan <sup>†</sup>	299.0	4,620.0	352.0	23	32	1	3	4	16	3	0	18
188 2	207	CADDELL CONSTRUCTION CO. (DE) LLC, Montgomery, Ala., U.S.A.	297.3	474.9	11.3	100	0	0	0	0	0	0	0	0
189	**	SHANDONG ZIJIAN CONSTRUCTION GROUP CO., Zibo, Shandong, China	291.9	1,386.7	165.6	88	0	0	0	0	12	0	0	0
190 2	204	STRUCTURE TONE, New York, N.Y., U.S.A. <sup>†</sup>	290.0	3,865.6	250.0	78	0	0	0	0	0	0	0	22
191 1	185	TTCL PUBLIC CO. LTD., Bangkok, Thailand <sup>†</sup>	290.0	575.0	445.0	0	0	3	47	0	50	0	0	0
<b>192</b> 2	203	SUMITOMO MITSUI CONSTRUCTION CO. LTD, Tokyo, Japan <sup>†</sup>	282.9	2,823.3	260.7	22	0	0	1	0	17	59	0	0
193 1	168	ASLAN YAPI VE TICARET AS, Ankara, Turkey	264.2	268.3	NA	100	0	0	0	0	0	0	0	0
194 1	152	CHINA DALIAN INT'L ECO. & TECH.COOP GRP., Dalian, Liaoning, China <sup>†</sup>	263.5	345.2	22.2	59	0	0	2	0	24	15	0	0
<b>195</b> 2	200	SUMMA TIRIZM YATIRIMCILIGI AS, Ankara, Turkey <sup>†</sup>	253.7	253.7	375.0	100	0	0	0	0	0	0	0	0
196 1	194	CHINA GANSU INT'L CORP. FOR ECO. & TECH. COOP., Lanzhou, China†	250.9	343.4	810.6	45	0	5	0	3	27	21	0	0
197	99	KAYSON, Tehran, Iran <sup>†</sup>	244.1	451.8	NA	87	0	0	4	0	0	9	0	0
198 1	198	PETROLEUM PROJS. & TECH. CONSULTATIONS (PETROJET), Cairo, Egypt	242.4	915.6	242.4	4	0	0	0	0	92	0	0	0
199 1		MUULOLORAL Decembrale Octo 11 O A +	235.5	401.0	000.4	0	0	21	47	20	0	0	0	0
	197	MWH GLOBAL, Broomfield, Colo., U.S.A. <sup>†</sup>	233.3	491.2	986.4	0	0	31	47	22	0	0	0	U

					2015 NEW	GENERAL	MANUFACT	5Million 6	WATER SUP.	SEWER/II.	WASTE	TRANSPORE	HAZARDOULS	OM STE
	<b>NK</b> 2015	FIRM	2015 REVE	NUE \$ MIL. TOTAL	CONTRACTS \$ MIL	GENER	MANU,	POWER	WATEL	SEWE	Snaw	TPANS	HAZAH	TELECOM
201	**	WILLBROS GROUP INC., Houston, Texas, U.S.A.	232.5	909.0	NA.	0	0	0	0	0	100	0	0	0
202	188	AEGION CORP., Chesterfield, Mo., U.S.A. <sup>†</sup>	216.0	973.0	NA	4	0	0	0	46	48	3	0	0
203	163	LOTTE ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea <sup>†</sup>	212.3	3,679.0	565.4	21	25	8	5	0	23	18	0	0
204	222	JIANGSU NANTONG LIUJIAN CONSTR. GROUP CO., Rugao, China <sup>†</sup>	204.7	5,023.4	143.2	100	0	0	0	0	0	0	0	0
205	**	HENSEL PHELPS, Greeley, Colo., U.S.A.†	202.0	3,103.0	318.0	0	100	0	0	0	0	0	0	0
206	**	SMK GROUP, Ankara, Turkey <sup>†</sup>	201.5	274.2	67.8	1	0	0	18	0	0	82	0	0
207	**	GRANDI LAVORI FINCOSIT SPA, Rome, Italy†	197.0	556.0	NA	0	0	0	0	0	0	100	0	0
208	187	ECC, Burlingame, Calif., U.S.A. <sup>†</sup>	194.9	298.4	14.3	56	0	6	12	0	1	18	7	0
209	128	CHINA PETROLEUM ENGINEERING CO. LTD., Beijing, China <sup>†</sup>	193.6	1,274.5	170.3	8	0	8	2	0	77	3	0	0
210	**	AMEC FOSTER WHEELER, Tucker, Ga., U.S.A. <sup>†</sup>	186.0	993.1	52.0	20	1	56	1	0	8	0	0	0
211	172	YANTAI INT'L ECO. & TECHN. COOPERATION GRP. CO., Yantai, China <sup>†</sup>	181.8	251.8	160.0	100	0	0	0	0	0	0	0	0
212	178	DAQING OILFIELD CONSTRUCTION GROUP CO. LTD., Daqing, China <sup>†</sup>	178.9	1,755.4	143.7	0	0	0	0	0	90	10	0	0
213	210	CHONGQING INT'L CONSTRUCTION CORP., Chongqing, China <sup>†</sup>	174.6	658.0	274.8	24	0	0	0	0	0	76	0	0
214	**	URBACON TRADING AND CONTRACTING WLL, Doha, Qatar†	169.2	1,959.8	167.1	47	0	0	0	0	53	0	0	0
215	211	THE WALSH GROUP LTD., Chicago, III., U.S.A.†	161.7	4,950.6	3.2	62	0	0	0	18	0	19	0	0
216	193	ENERGOPROJEKT HOLDING PLC, Belgrade, Serbia <sup>†</sup>	160.9	302.4	205.9	52	0	5	0	0	0	43	0	0
217	**	METAG INSAAT TICARET AST, Ankara, Turkey	158.5	175.4	9.9	1	0	0	0	0	0	99	0	0
218	**	ZHEJIANG COMMUNICATIONS CONSTR. GROUP CO., Hangzhou, China <sup>†</sup>	155.6	1,801.9	244.8	0	0	0	1	0	0	99	0	0
219	215	RAILWORKS CORP., New York, N.Y., U.S.A.†	155.0	687.0	77.0	0	0	0	0	0	0	100	0	0
220	**	BURNS & MCDONNELL, Kansas City, Mo., U.S.A.	149.4	1,227.5	72.0	0	0	100	0	0	0	0	0	0
221	**	MATRIX SERVICE CO., Tulsa, Okla., U.S.A.	145.8	1,321.4	NA	0	0	55	0	0	45	0	0	0
222	**	AE ARMA-ELEKTROPANC, Istanbul, Turkey	142.9	168.9	129.3	97	0	0	0	0	0	3	0	0
223	218	TUTOR PERINI CORP., Sylmar, Calif., U.S.A.†	141.9	5,661.9	133.4	46	0	0	0	0	0	54	0	0
224	**	ZAFER TAAHUT INSAAT VI TICARET AS, Ankara, Turkey	140.3	231.7	105.4	86	14	0	0	0	0	0	0	0
225	225	GREAT LAKES DREDGE & DOCK, Oak Brook, III., U.S.A.	140.0	856.9	11.4	0	0	0	0	0	0	100	0	0
226	205	YENIGÜN CONSTRUCTION INDUS. & COMMERCE INC., Ankara, Turkey	134.0	472.6	269.0	94	0	0	0	0	4	3	0	0
227	**	AMERICAN BRIDGE CO., Coraopolis, Pa., U.S.A.	124.0	466.4	15.0	0	0	0	0	0	0	100	0	0
228	**	BARNARD CONSTRUCTION CO. INC., Bozeman, Mont., U.S.A.†	113.8	511.4	286.6	0	0	100	0	0	0	0	0	0
229	213	PT REKAYASA INDUSTRI, Jakarta, Indonesia <sup>T</sup>	110.0	725.1	NA 44.2	0	0	0	0	0	100	0	0	0
230	196	SHANDONG KERUI PETROLEUM EQUIPMENT CO., Dongying, China	105.1	161.5	44.3	22	0	0	0	0	100	78	0	0
232	220	ANEL ELEKTRIK PROJE TAAHHUT TIC. AS, Istanbul, Turkey  TODA CORP., Tokyo, Japan†	102.8	196.9 4,215.0	237.2 82.0	22	59	0	11	0	7	0	0	0
233	**	DORCE PREFAB. BUILDING & CONSTR. IND. TRADE, Ankara, Turkey	101.8	105.3	136.1	100	0	0	0	0	0	0	0	0
234	**	HASKELL, Jacksonville, Fla., U.S.A.†	101.6	572.1	86.8	0	46	0	0	0	54	0	0	0
235	**	PARSONS, Pasadena, Calif., U.S.A.†	100.9	620.1	86.2	62	0	0	0	0	0	36	0	0
236	**	CHINA POWER ENGINEERING CONSULTING GROUP CO., Beijing, China <sup>†</sup>	91.0	2,507.3	1,635.1	0	0	100	0	0	0	0	0	0
237	**	WEEKS MARINE INC., Cranford, N.J., U.S.A.†	90.8	732.9	133.5	0	0	0	84	0	0	9	0	0
238	**	MAEDA CORP., Tokyo, Japan†	90.0	3,128.0	50.0	0	30	0	16	0	0	54	0	0
239	186	DCK WORLDWIDE LLC, Pittsburgh, Pa., U.S.A.†	89.9	523.6	160.3	96	0	0	3	0	1	0	0	0
240	**	SOUTHLAND/RENDA/JBROS, Roanoke, Texas, U.S.A.†	88.5	568.0	NA	0	0	0	100	0	0	0	0	0
241	**	MICHAEL BAKER INTERNATIONAL, Pittsburgh, Pa., U.S.A.	84.4	84.4	38.1	32	0	0	0	0	0	68	0	0
242	**	STELLAR, Jacksonville, Fla., U.S.A.	81.6	543.8	81.6	1	0	12	0	0	87	0	0	0
243	214	RASEN INSAAT VE YATIRIM AS, Istanbul, Turkey <sup>†</sup>	76.0	76.0	30.0	100	0	0	0	0	0	0	0	0
244	**	ELECTRA LTD., Ramat gan, Israel†	73.9	1,334.8	37.1	100	0	0	0	0	0	0	0	0
245	**	STRATUS HOLDING GROUP, Tehran, Iran <sup>†</sup>	73.5	101.3	NA	85	0	0	0	0	0	15	0	0
246	**	KOLIN INSAAT TURIZM SANAYI VE TICARET AS, Ankara, Turkey	69.0	818.0	NA	0	0	0	3	0	0	97	0	0
247	**	ENG'G FOR THE PETROLEUM & PROCESS INDUS. (ENPPI), Cairo, Egypt <sup>†</sup>	68.9	342.8	237.7	0	0	0	0	0	100	0	0	0
248	**	IRCON INTERNATIONAL LTD., New Delhi, India	65.6	416.4	352.9	0	0	0	0	0	0	90	0	9
249	91	SHANGHAI ELECTRIC GROUP CO. LTD., Shanghai, China <sup>†</sup>	62.7	94.7	103.5	0	0	100	0	0	0	0	0	0
250	217	KEPCO ENG'G & CONSTRUCTION CO., Gyeongsangbuk-do, S. Korea	62.7	89.4	NA	0	0	100	0	0	0	0	0	0

### Where to find the Top 250

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
Α		Combined Group Contracting Co. (KSC)	180	KEPCO Eng'g & Construction Co.	250	Shandong Kerui Petroleum Equipment Co. Ltd.	230
		COMSA Corp. Consolidated Contractors Group	113 21	Kiewit Corp. Kinden Corp.	64 187	Shandong Zijian Construction Group Co. Ltd. Shanghai Construction Group	189 105
Abeinsa SA	38	Contracting and Trading Co. "C.A.T."	132	Kolin Insaat Turizm Sanayi ve Ticaret AS	246	Shanghai Electric Group Co. Ltd.	249
ACCIONA Infrastructure ACS, Actividades de Construcción y Servicios SA	63 1	CTCI Corp.	100	Kuzu Group	141	Shanghai Urban Construction (Group) Corp.	144
AE Arma-Elektropanc	222	D		1		Shapoorji Pallonji Engineering & Construction	76
AECOM	82	D		<u>L</u>		Shenyang Yuanda Aluminum Ind. Eng'g Co. Ltd. Shikun & Binui S.B.I. Infrastructure Ltd.	153 136
Aegion Corp.	202	Daelim Industrial Co. Ltd.	42	Larsen & Toubro Ltd.	37	Shimizu Corp.	73
Alberici-Flintco M.A. Al-Kharafi & Sons Co.	126 159	Daewoo Engineering & Construction Co. Ltd.	51	LendLease Group	32	SICIM SpA	143
Amec Foster Wheeler	210	Danieli & C. OM SpA  Daging Oilfield Construction Group Co. Ltd.	56 212	Limak Insaat Sanayi ve Ticaret AS Lotte Engineering & Construction Co. Ltd.	135 203	Sinopec Engineering (Group) Co. Ltd.	75
American Bridge Co.	227	dck worldwide LLC	239		203	Sinopec Oilfield Service Shengli Corp. Sinopec Zhongyuan Petroleum Engineering Ltd.	176 125
Andrade Gutierrez SA Anel Elektrik Proje Taahhüt Tic. AS	96 231	Dia Holding FZCO	147	M		Sinosteel Equipment & Engineering Co. Ltd.	160
Anhui Construction Engineering Group Co. Ltd.		Dogus Insaat ve Ticaret AS	146	M+W Group	46	SK Engineering & Construction Co. Ltd.	39
Anhui Foreign Economic Constr. (Group) Co. Ltd.	145	Dongfang Electric Corp.  Dorce Prefabricated Building & Construction	107	Maeda Corp.	238	Skanska AB SMK Group	10 206
Ansaldo Energia SpA Ant Yapi Industry & Trade JSC	181 86	Industry Trade Inc.	233	Maire Tecnimont Group	87	SNC-Lavalin Inc.	41
The Arab Contractors Co. (Osman Ahmed Osman)		_		Mapa Insaat ve Ticaret AS	133	Società Italiana per Condotte d'Acqua SpA	94
Arabian Construction Co. LLC	90	E		Matrix Service Co. Metag Insaat Ticaret AST	221 217	Southland/Renda/JBros	240 154
Aslan Yapi ve Ticaret AS	193	ECC	208	Metka	114	Ssangyong Engineering & Construction Co. Stellar	242
Astaldi SpA Atlas Grup	53 123	Ed. Züblin AG	89	Michels Corp.	164	STFA Construction Group	158
	120	Eiffage	48 244	Mota-Engil MWH Global	59	Strabag SE	8
В		Electra Ltd. Ellaktor SA	102		199	Stratus Holding Group Structure Tone	245 190
Babcock & Wilcox Enterprises Inc.	120	Energoprojekt Holding PLC	216	N		Sumitomo Mitsui Construction Co. Ltd.	192
Michael Baker International	120 241	Engineering for the Petroleum & Process			105	Summa Tirizm Yatirimciligi AS	195
Barnard Construction Co. Inc.	228	Industries (Enppi) 247ENKA Constru Industry Co. Inc.	ction & 79	Nantong Construction Group Co. Ltd.  Nata Construction Tourism Trade & Industry Co.	185 98	Sunir Co., Iran Power & Water Equipment &	170
Bauer AG	106	Eser Contracting	173	NCC AB	35	Services Export	170
Bayburt Grup AS Bechtel	200 5	Esta Insaat Sanayi Lojistik ve Dis Ticaret AS	174	Norinco International Cooperation Ltd.	112	T	
Beijing Construction Engineering Group Co. Ltd.		F		Jan De Nul Group	52 148	T: :0	400
Beijing Urban Construction Group Co. Ltd.	171	Γ		Nurol Construction and Trading Co.	140	Taisei Corp. Takenaka Corp.	162 78
BESIX	72	FCC Construccion SA	83	0		TAV Construction	81
Black & Veatch Bonatti SpA	149 99	Ferrovial	16	01 110		TECHNIP	7
BOUYGUES SA	9	Fluor Corp.	15	Obayashi Corp. Obrascon Huarte Lain (OHL SA)	33 28	Tecnicas Reunidas	26
Burns & McDonnell	220	G		Odebrecht Engenharia e Construção SA	6	Tekfen Construction and Installation Co. Inc. Toda Corp.	118 232
C				Onur Taahut Tasimacilik Insaat Ticaret		Toyo Engineering Corp.	57
0		GAMA GAP Insaat Yatirim ve Dis Ticaret AS	155 137	Ve Sanayi AS Orascom Construction Ltd.	151 34	TTCL Public Co. Ltd.	191
C.M.C. di Ravenna Società Cooperativa	108	Ghella SpA	134		34	Tutor Perini Corp.	223
Caddell Construction Co. (DE) LLC	188	Gilbane Building Co.	139	Р		U	
Çalik Enerji Sanayi ve Tic. AS CB&I Inc.	101 36	Graña y Montero (GyM)	152	Dec Object Occupation Occupa Oc. 144	170	· <del>-</del>	
Cengiz Construction Industry & Trade Co. Inc.	184	Grandi Lavori Fincosit SpA Great Lakes Dredge & Dock	207 225	Pan-China Construction Group Co. Ltd. Parsons	172 235	UrbaCon Trading and Contracting WLL	214
CGCOC Group Co. Ltd.	97	Grupo Isolux Corsan SA	61	PCL Construction Enterprises Inc.	31	V	
China Civil Engineering Construction Corp. China Communications Construction Group Ltd.	60 3	GS Engineering & Construction	22	Penta-Ocean Construction Co. Ltd.	80		
China Dalian Int'l Eco. & Tech.Coop Grp. Ltd	194	Н		Per Aarlseff A/S Petrofac Ltd.	140 19	Van Oord	65
China Elec. Power Equipment & Tech. Co. Ltd.	128	111		The Petroleum Projects and Technical	15	VINCI	4
China Energy Eng'g Grp. Tianjin Electric	100	Hanwha Engineering & Construction	85	Consultations Co. (PETROJET)	198	W	
Power Constr. Co. China Gansu Int'l Corp. for Eco. & Tech. Coop.	166 196	BL Harbert International Harbin Electric International Co. Ltd.	110 88	Polimeks Insaat Taahhüt ve San. Tic. AS PORR AG	40 66	W II - I	4.10
China General Technology (Group) Holding Co.	92	Haskell	234	Posco Engineering	161	Walbridge The Walsh Group Ltd.	142 215
China Geo-Engineering Corp.	124	Hazama Ando Corp.	175	POSCO Engineering & Construction	50	Weeks Marine Inc.	237
China Gezhouba Group Co. Ltd. China Henan International Coop. Group Cp. Ltd.	45 130	Hensel Phelps	205	Power Construction Corp. of China	11	Weihai Int'l Eco. & Tech. Coop. Co. Ltd.	104
China Huanqiu Construction & Eng'g Corp.	119	HOCHTIEF AG Hyundai Engineering & Construction Co. Ltd.	2 13	Prezioso Linjebygg Punj Lloyd Ltd.	163 165	Willbros Group Inc. WorleyParsons	201 71
China International Water & Electric Corp.	74	- 1,2 and Engineering & constitution of Etc.	10	0	. 50	·	/ 1
China Jiangsu Int'l Econ-Tech. Coop. Group Ltd. China Jiangxi Corp. for Int'l Eco. & Tech. Coop'n		I		Q		X	
China Metallurgical Group Corp.	49	IC Ictas Insaat Sanayi ve Ticaret AS	182	Qingjian Group Co. Ltd.	77	XPCC Construction & Engineering (Group) Co.	116
China National Chemical Engineering Group Corp	. 67	ILK Construction	138				110
China National Complete Plant Imp. & Exp. Corp. (Group) (COMPLANT)	179	Impresa Costruzioni Giuseppe Maltauro SpA	177	R		Y	
China National Machinery Industry Corp.	23	Impresa Pizzarotti & C. SpA Ircon International Ltd.	178 248	RailWorks Corp.	219	Yanjian Group Co. Ltd.	183
China Nonferrous Metal Ind.'s Foreign			240	Rasen Insaat ve Yatirim AS	243	Yantai International Eco. & Techn. Coop.	103
Eng'g & Constr. Co. Ltd.	129	J		PT Rekayasa Industri	229	Grp. Co. Ltd.	211
China Petroleum Eng'g & Construction Corp. China Petroleum Engineering Co. Ltd.	84 209	laceba	E.A	Renaissance Construction	44	Yapi Merkezi Insaat ve Sanayi AS	93
China Petroleum Pipeline Bureau (CPP)	68	Jacobs JGC Corp.	54 18	Rizzani de Eccher Royal BAM Group nv	122 24	Yenigün Construction Ind. & Commerce Inc. Yuksel Insaat Co. Inc.	226 121
China Power Eng'g Consulting Group Co. Ltd.	236	Jiangsu Nantong Liujian Construction		Royal Boskalis Wetsminster NV	47		.21
China Railway Construction Co. Ltd. China Railway Group Ltd.	55 20	Group Co. Ltd.	204	C		Z	
China Shandong Int'l Eco. & Techn. Coop. Grp.	167	Jiangsu Nantong Sanjian Construction Group Co. Ltd.	150	S		Zafer Taahut Insaat Vi Ticaret AS	224
China State Contruction Engineering Corp. Ltd.	14	Joannou & Paraskevaides Group of Cos.	69	Sacyr	70	Zhejiang Communications Construction	LL*†
China Wu Yi Co. Ltd.	168			Saipem	12	Group Co. Ltd.	218
China Zhongyuan Engineering Corp. China Yunnan Construction Eng'g Group Co. Ltd.	109 186	K		Salini Impregilo SpA Samsung C&T Corp.	25 17	Zhejiang Construction Investment Grp. Co. Ltd. ZhongDing International Engineering Co. Ltd.	117 131
Chiyoda Corp.	30	Kajima Corp.	43	Samsung Engineering Co. Ltd.	29	Zhongoing international Engineering Co. Etd. Zhongmei Engineering Group Ltd.	111
Chongqing Int'l Construction Corp.	213	Kayi Insaat Sanayi Ve Ticaret AS	169	Sembol Uluslararasi Yatirim Tarim Peysaj		3 · · · · · · · · · · · · · · · · · · ·	
CIMIC Group Ltd. CITIC Construction Co. Ltd.	27 58	Kayson KBR	197 62	Ins. Turizm San. Ve. Tic. AS Sener Ingeniería y Sistemas SA	157 156		
OTTO CONSTRUCTION CO. Etc.	50	ועסונ	UZ	обног пустнена у оклепнах эд	130		
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## The Top 250 List

						GENERAL B	MANUFACTURE	DMIHO	WATERSILLE	SEWER/II.	WASTE	TRANSPORE	HAZARDOW	OSS WASTE W
RAI 2016		FIRM	2015 REVE TOTAL	NUE \$ MIL.	2015 NEW CONTRACTS \$ MIL	GENERA	MANUFA	POWER	WATER S	SEWER	Mous	TRANSP	HAZARD	TELECOM
1	2	CHINA STATE CONTRUCTION ENG'G CORP. LTD., Beijing, China	115,083.2	8,727.8	230,716.0	79	1	1	0	1	1	15	0	0
2	1	CHINA RAILWAY GROUP LTD., Beijing, China	112,670.3	6,037.2	151,907.9	19	3	0	0	0	0	61	0	0
3	3	CHINA RAILWAY CONSTRUCTION CO. LTD., Beijing, China	96,011.0	2,400.0	149,470.0	14	3	2	5	0	0	69	0	0
4	4	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD., Beijing, China	68,348.2	19,264.6	121,006.6	5	0	0	5	2	0	86	2	0
5	5	VINCI, Rueil-Malmaison Cedex, France	43,448.8	17,957.6	34,858.4	13	0	13	2	0	4	38	1	8
6	7	POWER CONSTRUCTION CORP. OF CHINA, Beijing, China	39,341.6	11,354.6	72,450.7	8	0	48	8	0	1	22	0	0
7	6	ACS, ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA, Madrid, Spain	38,574.3	32,071.8	38,580.0	31	1	9	2	5	10	25	0	2
8	10	CHINA METALLURGICAL GROUP CORP., Beijing, China	33,143.2	2,677.0	60,722.9	41	2	3	0	0	34	15	0	0
9	8	BOUYGUES SA, Paris, France		13,367.0	28,511.0	37	0	6	1	0	2	48	1	1
10	12	SHANGHAI CONSTRUCTION GROUP, Shanghai, China	26,045.5	680.2	26,038.7	82	5	0	0	1	0	9	0	0
11	9	HOCHTIEF AG, Essen, Germany		24,515.0	24,493.0	49	1	1	1	0	10	20	0	2
12	11	BECHTEL, San Francisco, Calif., U.S.A.		16,881.0	17,371.0	0	0	9	0	0	67	19	4	1
13	22	ODEBRECHT ENGENHARIA E CONSTRUÇÃO SA, São Paulo, SP, Brazil	17,107.7	14,939.7	10,123.3	2	0	25	7	1	24	41	0	0
14	17	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea	-	10,030.8	16,827.6	32	7	25	0	1	21	13	0	0
15	18	OBAYASHI CORP., Tokyo, Japan	16,181.0	3,748.0	12,427.0	48	5	8	5	2	5	24	1	1
16	14	SKANSKA AB, Stockholm, Sweden	16,033.0		14,476.0	52	1	4	1	2	5	32	0	1
17	16	STRABAG SE, Vienna, Austria	15,557.0		13,806.1	38	0	0	5	3	6	47	0	0
18	15	FLUOR CORP., Irving, Texas, U.S.A.	14,295.1	8,045.3	21,800.0	7	1	6	0	0	69	6	8	2
19	24	KAJIMA CORP., Tokyo, Japan	14,112.3	3,068.5	16,036.4	55	14	5	2	1	2	9	0	0
20	20	TECHNIP, Paris, France	13,548.0	13,436.5	NA	0	0	0	0	0	75	0	0	0
21	25	SHIMIZU CORP., Tokyo, Japan	13,450.1	1,528.7	13,048.3	54	12	2	1	1	6	8	3	2
22	21	SAMSUNG C&T CORP., Gueonggi-do, S. Korea	13,089.0	7,017.0	12,842.0	25	27	10	0	0	3	21	0	1
23	19	EIFFAGE, Vélizy-Villacoublay, France	12,762.0	2,859.0	13,000.0	39	3	13	5	5	8	27	1	1
24	26	TAISEI CORP., Tokyo, Japan	12,400.0	380.0	13,567.0	56	10	2	1	1	0	16	0	0
25	28	LARSEN & TOUBRO LTD., Mumbai, Maharashtra, India	12,138.4	3,497.3	16,973.0	14	4	31	6	2	15	24	0	2
26	13	<u> </u>	11,264.4	4,425.8	10,315.9	28	0	0	2	0	14	23	0	1
27	27	CIMIC GROUP LTD., St. Leonards, NSW, Australia FERROVIAL, Madrid, Spain	10,671.1	7,576.8	14,004.1	18	0	7	5	7	0	55	0	0
28	30	CB&I INC., The Woodlands, Texas, U.S.A.	10,446.1	3,538.8	13,138.5	1	3	26	1	0	65	0	4	0
29	23	SAIPEM, San Donato Milanese, Italy	10,341.0		10,341.0	0	0	0	0	0	97	3	0	0
30		, , ,		613.9		-	3		0			7	0	0
31	34	ZHEJIANG CONSTR. INVESTMENT GRP. CO. LTD., Hangzhou, China	10,335.0		11,402.7	14	0	6 52	7	1	19	23	0	0
32	29	CHINA MATIONAL CHEMICAL ENGIC CROUP CORP. Reijing China	10,014.6	2,929.4 1,749.1	29,202.0	2	0	7	0	1	84	0	0	0
33	37	CHINA NATIONAL CHEMICAL ENG'G GROUP CORP., Beijing, China	9,927.0		10,025.0	77	14	0	0	0	04	7	0	0
- 21	38	GS ENGINEERING & CONSTRUCTION, Seoul, S. Korea	9,196.7	1,399.0 5,306.2	9,838.0 11,829.1							12		_
34						28	3	9	0	3	44		0	0
35	31	KIEWIT CORP., Omaha, Neb., U.S.A.	8,718.8	1,961.5	6,828.2	13	1	18	5	2	27	32	1	0
36	35	LENDLEASE GROUP, Sydney, NSW, Australia	8,609.6	3,837.1	7,453.5	85	0	0	1	0	0	13	0	1
37	41	BEIJING URBAN CONSTRUCTION GROUP CO. LTD., Beijing, China	8,461.6	345.3	16,312.4	63	1	1	0	5	1	23	0	0
38	36	DAEWOO ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea	8,427.8	2,650.8	10,775.0	56	0	11	3	0	14	15	0	0
39	-^^	JIANGSU ZHONGNAN CONSTR. IND. GROUP CO. LTD., Haimen, China	7,880.3	48.6	6,578.7	100	0	0	0	0	0	0	0	0
40	42	ANHUI CONSTRUCTION ENG'G GROUP CO. LTD., Hefei, Anhui, China	7,773.1	559.2	8,394.1	46	1	10	13	3	1	27	0	0
41	43	QINGJIAN GROUP CO. LTD., Qingdao, Shandong, China	7,705.9	1,405.8	6,231.3	95	0	0	2	0	1	3	0	0
42	~~	CHINA YUNNAN CONSTRUCTION ENG'G GROUP CO., Kunming, China	7,614.0	300.5	10,331.4	37	0	8	0	0	8	34	0	6
43	32	ROYAL BAM GROUP NV, Bunnik, The Netherlands	7,423.0	4,948.0	NA 7 400 0	47	0	0	0	0	0	53	0	0
44	**	NCC AB, Solna, Sweden	7,405.0	3,601.0	7,406.0	0	0	0	0	0	0	0	0	0
45	46	SK ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea	7,391.2	3,251.7	8,627.1	14	10	13	2	0	39	14	0	4
46	40	SINOPEC ENGINEERING (GROUP) CO. LTD., Beijing, China	7,302.3	1,459.1	8,454.3		0	0	0	0	100	0	0	0
47	48	JIANGSU NANTONG SANJIAN CONSTR. GROUP CO. , Haimen, China	7,281.2	416.1	4,056.0	100	0	0	0	0	0	0	0	0
48	44	BEIJING CONSTRUCTION ENG'G GROUP CO. LTD., Beijing, China	7,128.6	624.3	12,827.0	81	5	1	1	2	4	7	0	0
49	49	AECOM, Los Angeles, Calif., U.S.A.	7,011.7	1,229.6	6,550.6	47	0	10	3	0	28	7	0	4
50	39	POSCO ENGINEERING & CONSTRUCTION, Incheon, S. Korea	6,912.0	2,658.3	11,054.2	41	1	20	0	3	23	12	0	0

						GENERAL S.	MANUFACTURE	9MIHO.	WATERSILL	SEWER/W.	WASTE	TRANSPORE	HAZARDOILIS	OUS WASTE
RA 2016	NK 2015	FIRM	2015 REVE TOTAL	NUE \$ MIL. INT'L	2015 NEW CONTRACTS \$ MIL	GENERA	MANUFA	POWER	WATER	SEWER	Mous	<sup>TRA</sup> MS <sub>F</sub>	HAZARD	TELECOM
51	47	PCL CONSTRUCTION ENTERPRISES INC., Denver, Colo., U.S.A.	6,785.0	4,069.0	7,012.9	57	3	4	4	1	22	7	0	0
52	52	DAELIM INDUSTRIAL CO. LTD., Seoul, S. Korea	6,776.3	3,158.8	10,489.8	34	1	17	2	1	32	14	0	0
53	55	CHINA NATIONAL MACHINERY INDUSTRY CORP., Beijing, China	6,701.4	5,303.5	7,333.9	10	19	35	5	1	9	11	0	1
54	57	<b>JGC CORP.,</b> Yokohama, Kanagawa, Japan	6,653.0	6,184.0	1,830.0	0	0	2	0	1	96	0	0	0
55	51	DONGFANG ELECTRIC CORP., Chengdu, Sichuan, China	6,152.3	668.6	6,153.5	0	0	99	0	0	0	1	0	0
56	58	PETROFAC LTD., Jersey, Channel Islands, U.K.	6,146.0	6,146.0	7,607.0	0	0	0	0	0	100	0	0	0
57	59	CONSOLIDATED CONTRACTORS GROUP, Athens, Greece	6,017.0	6,017.0	5,406.0	22	0	1	0	0	47	29	0	0
58	53	THE WHITING-TURNER CONTRACTING CO., Baltimore, Md., U.S.A.	5,721.8	0.0	6,006.0	70	1	2	0	1	5	3	0	19
59	69	TUTOR PERINI CORP., Sylmar, Calif., U.S.A.	5,661.9	141.9	5,753.9	61	0	0	0	0	0	39	0	0
60	**	SAMSUNG ENGINEERING CO. LTD., Seoul, S. Korea	5,495.8	4,351.5	4,473.0	0	18	15	3	13	51	0	0	0
61	56	OBRASCON HUARTE LAIN (OHL SA), Madrid, Spain	5,442.9	4,413.5	3,889.8	12	0	0	3	0	7	77	0	0
62	**	SHANGHAI URBAN CONSTRUCTION (GROUP) CORP., Shanghai, China	5,281.7	453.1	6,425.8	14	1	0	3	2	0	67	0	0
63	62	SALINI IMPREGILO SPA, Milan, Italy	5,257.9	4,565.2	6,019.0	4	0	0	36	4	0	50	0	0
64	77	CHIYODA CORP., Yokohama, Kanagawa, Japan	5,172.3	4,243.9	3,581.8	0	0	3	0	0	92	2	0	0
65	68	JIANGSU NANTONG LIUJIAN CONSTR. GROUP CO. LTD., Rugao, China	5,023.4	204.7	5,203.5	51	20	4	5	0	11	2	0	6
66	82	SNC-LAVALIN INC., Montreal, Quebec, Canada	4,996.0	3,172.1	5,216.5	7	0	23	0	0	49	12	0	0
67	66	THE WALSH GROUP LTD., Chicago, III., U.S.A.	4,950.6	161.7	3,094.0	28	0	0	10	6	0	55	0	0
68	63	BALFOUR BEATTY US, Dallas, Texas, U.S.A.	4,730.1	29.4	4,246.5	81	0	0	0	2	0	17	0	0
69	74	KINDEN CORP., Tokyo, Japan	4,620.0	299.0	4,534.0	57	5	18	1	3	2	2	0	12
70	76	TECNICAS REUNIDAS, Madrid, Spain	4,559.4	4,454.0	7,112.0	0	0	8	1	0	91	1	0	0
71	61	<b>JACOBS,</b> Pasadena, Calif., U.S.A.	4,520.0	2,420.0	5,520.0	3	2	2	1	1	80	2	8	0
72	78	GILBANE BUILDING CO., Providence, R.I., U.S.A.	4,480.1	477.0	6,909.1	85	0	0	0	0	8	1	0	5
73	84	TODA CORP., Tokyo, Japan	4,215.0	102.0	3,744.0	69	7	2	2	3	4	12	1	0
74	79	XPCC CONSTRUCTION & ENG'G (GROUP) CO. LTD., Urumqi, China	4,186.0	619.5	4,186.0	57	0	1	11	0	7	23	0	0
75	73	CLARK GROUP, Bethesda, Md., U.S.A.	4,100.0	0.0	5,032.0	70	0	2	0	0	0	27	0	0
76	65	CHINA PETROLEUM PIPELINE BUREAU (CPP), Langfang, Hebei, China	4,073.0	1,720.0	3,708.7	0	0	0	0	0	92	0	0	3
77	64	KBR, Houston, Texas, U.S.A.	3,935.5	1,989.3	NA	5	0	12	1	0	81	2	0	0
78	80	STRUCTURE TONE, New York, N.Y., U.S.A.	3,865.6	290.0	4,333.0	83	0	0	0	0	6		0	11
79	67	CHINA GENERAL TECH. (GROUP) HOLDING CO. LTD., Beijing, China	3,852.9	905.6	4,770.9	75	0	13	0	0	3	7	0	0
80	72	PORR AG, Vienna, Austria	3,827.0	1,795.0	4,393.0	34	0	0	0	0	0	66	0	0
81	89	PENTA-OCEAN CONSTRUCTION CO. LTD., Tokyo, Japan	3,770.9	1,296.8	3,659.0	43	3	0	2	10	2	40	0	0
82	95	ORASCOM CONSTRUCTION LTD., Cairo, Egypt	3,728.7	3,694.8	4,846.1	31	1	17	1	0	27	14	0	0
83	75	ED. ZÜBLIN AG, Stuttgart, Germany	3,718.0	1,008.0	NA	73	0	0	1	4	0	4	0	0
84	71	LOTTE ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea	3,679.0	212.3	7,340.1	68	3	8	0	1	5	13	0	0
85	94	MORTENSON CONSTRUCTION, Minneapolis, Minn., U.S.A.	3,670.7	48.5	3,639.5	63	6	23	0	3	0	3	0	3
86	81	ACCIONA INFRASTRUCTURE, Madrid, Spain	3,629.3	1,965.4	5,567.7	14	0	9	16	2	1	31	1	0
87	54	ABEINSA SA, Sevilla, Spain	3,623.4	3,368.1	4,514.1	4	0	86	4	1	1	3	0	2
88	**	ROYAL BOSKALIS WETSMINSTER NV, Papendrecht, The Netherlands	3,603.0	2,891.0	3,603.0	0	0	0	0	0	34	48	0	0
89	**	LLC STROYGAZMONTAZH, Moscow, Russia	3,532.7	0.0	9,599.9	3	0	0	0	0	94	4	0	0
90	102	SHAPOORJI PALLONJI ENG'G & CONSTRUCTION, Mumbai, India	3,457.1	1,443.5	6,000.0	76	0	0	0	0	0	24	0	0
91	90	ELLISDON CORP., Mississauga, Ontario, Canada	3,417.6	9.1	NA	72	1	2	1	0	1	21	0	1
92	83	RENAISSANCE CONSTRUCTION, Ankara, Turkey	3,414.4	3,041.6	4,901.7	60	2	6	0	0	13	10	0	0
93	91	SACYR, Madrid, Spain	3,290.0	1,676.0	5,571.0	14	0	4	8	10	6	48	0	0
94	126	POLIMEKS INSAAT TAAHHÜT VE SAN. TIC. AS, Istanbul, Turkey	3,187.2	3,187.2	NA	54	0	0	5	0	0	31	0	0
95	99	HAZAMA ANDO CORP., Tokyo, Ohio, Japan	3,158.0	326.0	NA	49	14	4	8	1	3	9	12	0
96	103	MAEDA CORP., Tokyo, Japan	3,128.0	90.0	3,452.0	48	11	0	3	3	0	19	0	0
97	114	HENSEL PHELPS, Greeley, Colo., U.S.A.	3,103.0	202.0	3,223.9	63	10	0	0	0	0	21	0	5
98	107	DPR CONSTRUCTION, Redwood City, Calif., U.S.A.	3,086.0	13.6	4,178.5	68	1	0	0	0	15	0	0	16
99	96	M+W GROUP, Stuttgart, Germany	3,032.4	2,916.0	2,969.1	0	62	23	0	0	13	0	0	2
100	131	ZACHRY GROUP, San Antonio, Texas, U.S.A.	3,001.0	0.0	2,207.0	0	0	28	0	0	72	0	0	0

					2015 NEW	GENERALS	MANUFACT	ER CHING	WATER SURE	SEWER/II.	WASTE S. / T.	TRANSPOSE	HAZARDOULE	TELECOM
RAN 2016		FIRM	2015 REVE TOTAL	NUE \$ MIL. INT'L	CONTRACTS \$ MIL	GENNE	MAM	POWER	WATE	SEW	/ naw	/PAN	/ HAZA	/FELE
101	115	TURNER INDUSTRIES GROUP LLC, Baton Rouge, La., U.S.A.	2,972.6	0.0	564.0	0	0	2	0	0	97		1	0
102	85	ASTALDI SPA, Rome, Italy	2,945.6	2,448.2	4,367.9	9	0	16	0	0	0	74	0	0
103	137	SWINERTON INC., San Francisco, Calif., U.S.A.	2,934.0	0.0	6,122.0	75	0	25	0	0	0	0	0	0
104	120	SUMITOMO MITSUI CONSTRUCTION CO. LTD, Tokyo, Japan	2,823.3	282.9	3,098.0	55	3	0	3	2	5	32	0	0
105	105	MCCARTHY HOLDINGS INC., St. Louis, Mo., U.S.A.	2,821.0	0.0	4,120.0	72	3	9	3	1	2	11	0	0
106	113	VAN OORD, Rotterdam, Zuid, The Netherlands	2,811.4	1,910.8	1,859.8	0	0	28	0	0	9	63	0	0
107	109	JE DUNN CONSTRUCTION, Kansas City, Mo., U.S.A.	2,810.4	0.0	3,609.6	77	8	0	0	0	0	1	0	14
108	86	MOTA-ENGIL, Porto, Portugal	2,688.0	2,081.0	2,328.0	25	0	4	9	7	0	51	0	1
109	112	TOYO ENGINEERING CORP., Narashino, Chiba, Japan	2,662.1	2,219.0	3,938.0	0	2	18	0	0	78	0	0	0
110	92	HANWHA ENGINEERING & CONSTRUCTION, Seoul, S. Korea	2,630.5	1,104.9	2,915.3	63	0	8	0	2	20	4	0	2
111	97	DANIELI & C. OM SPA, Buttrio (UD), Italy	2,552.0	2,329.0	2,300.0	0	0	0	0	0	100	0	0	0
112	119	THE ARAB CONTRACTORS CO. (OSMAN AHMED OSMAN), Cairo, Egypt	2,541.0	907.0	2,356.0	25	0	0	11	14	5	44	0	0
113	124	CHINA POWER ENG'G CONSULTING GROUP CO. LTD., Beijing, China	2,507.3	91.0	5,866.7	0	0	100	0	0	0	0	0	0
114	133	SUFFOLK CONSTRUCTION CO., Boston, Mass., U.S.A.	2,502.0	0.0	3,246.0	100	0	0	0	0	0	0	0	0
115	104	JAN DE NUL GROUP, Capellen, Luxembourg	2,492.0	2,492.0	NA	8	0	0	0	3	7	17	0	0
116	108	BESIX, Brussels, Belgium	2,395.2	1,574.5	2,260.1	59	0	0	12	1	0	28	0	0
117	111	GRUPO ISOLUX CORSAN SA, Madrid, Spain	2,386.3	2,045.1	2,673.8	4	1	68	0	4	0	22	0	1
118	123	GRANITE CONSTRUCTION INC., Watsonville, Calif., U.S.A.	2,371.0	18.9	1,954.9	2	0	7	5	2	0	69	0	0
119	93	CHINA CIVIL ENGINEERING CONSTRUCTION CORP., Beijing, China	2,310.4	2,051.4	8,134.7	6	0	0	1	0	0	93	0	0
120	127	BRASFIELD & GORRIE LLC, Birmingham, Ala., U.S.A.	2,297.7	0.0	3,001.3	87	4	1	2	0	4	1	0	1
121	118	CHINA HUANQIU CONSTRUCTION & ENG'G CORP., Beijing, China	2,246.5	611.6	3,747.7	0	0	0	0	0	100	0	0	0
122	**	FCC CONSTRUCCION SA, Madrid, Spain	2,213.0	1,199.0	1,434.0	17	0	1	17	1	1	53	0	3
123	122	NANTONG CONSTRUCTION GROUP CO. LTD., Nantong, Jiangsu, China	2,157.2	300.6	1,881.4	86	3	2	0	0	8	1	0	1
124	110	CITIC CONSTRUCTION CO. LTD., Beijing, China	2,133.2	2,105.1	1,999.7	86	4	0	0	0	3	5	0	0
125	143	CHINA JIANGSU INT'L ECON-TECH. COOP. GROUP LTD., Nanjing, China	2,122.5	817.3	1,748.5	69	0	0	3	2	0	11	0	0
126	144	HOLDER CONSTRUCTION CO., Atlanta, Ga., U.S.A.	2,113.0	0.0	3,689.0	64	0	0	0	0	0	2	0	35
127	186	ALBERICI-FLINTCO, St. Louis, Mo., U.S.A.	2,100.4	565.2	2,324.9	52	7	8	7	1	24	2	0	0
128	88	CHINA PETROLEUM ENG'G & CONSTRUCTION CORP., Beijing, China	2,098.6	1,184.1	3,468.3	0	0	0	0	0	100	0	0	0
129	132	DAVID E. HARVEY BUILDERS, Houston, Texas, U.S.A.	1,991.0	0.0	420.0	90	10	0	0	0	0	0	0	0
130	135	URBACON TRADING AND CONTRACTING WLL, Doha, Qatar	1,959.8	169.2	750.1	84	0	7	0	0	5	1	0	0
131	130	PRIMORIS SERVICES CORP., Dallas, Texas, U.S.A.	1,929.4	0.0	2,023.0	0	0	0	0	0	0	0	0	0
132	101	SINOPEC OILFIELD SERVICE SHENGLI CORP., Dongying, China	1,905.2	321.1	1,790.3	0	0	0	0	0	100	0	0	0
133	87	ANDRADE GUTIERREZ SA, Rio de Janeiro, Brazil	1,878.0	801.0	516.0	9	0	17	10	0	18	44	0	0
134	106	WORLEYPARSONS, North Sydney, NSW, Australia	1,818.0	1,668.2	271.5	0	0	0	0	0	97	1	2	0
135	136	MICHELS CORP., Brownsville, Wis., U.S.A.	1,802.7	360.3	1,802.7		0	22	0	3	50	18	0	4
136	**	ZHEJIANG COMMUNICATIONS CONSTR. GROUP CO., Hangzhou, China	1,801.9	155.6	2,048.5	0	0	0	0	0	0	100	0	0
137	163	BARTON MALOW CO., Southfield, Mich., U.S.A.	1,780.3	43.9	1,882.2	69	20	11	0	0	0	0	0	0
138	121	DAQING OILFIELD CONSTRUCTION GROUP CO. LTD., Daqing, China	1,755.4	178.9	1,820.8	0	0	0	0	0	91	9	0	0
139	148	CTCI CORP., Taipei, Taiwan	1,748.7	735.2	1,763.5	4	3	45	0	0	42	5	1	0
140	138	CHINA WU YI CO. LTD., Fuzhou, Fujian Prov., China	1,732.8	351.1	2,372.5	73	2	1	1	2	7	15	0	0
141	166	JOANNOU & PARASKEVAIDES GROUP, Guernsey, Channel Islands, U.K.	1,679.2	1,679.2	523.9	42	0	3	0	1	2	53	0	0
142	117	THE YATES COS. INC., Philadelphia, Miss., U.S.A.	1,679.2	55.0	1,682.8	36	26	4	0	0	26	8		0
143	139	ELLAKTOR SA, Kifissia, Greece	1,669.1	716.7	706.3	10	0	14	1	12	0	57	0	1
144	140	AUSTIN INDUSTRIES, Dallas, Texas, U.S.A.	1,668.3	01.0	1,042.4	34	0	0	0	0	4	39	0	0
145	147	GRAÑA Y MONTERO (GYM), Lima, Perú	1,660.0	403.0	1,756.5	9	0	13	1	0	16	3	0	0
146	146	YANJIAN GROUP CO. LTD., Yantai, Shandong, China	1,649.1	306.8	1,485.3	78	2	1	0	0	3	14	0	0
147	160	PER AARLSEFF A/S, Aabyhoj, Denmark	1,539.9	472.4	1,554.8	14	16	8	1	15	5	40	0	0
148	174	PERFORMANCE CONTRACTORS INC., Baton Rouge, La., U.S.A.	1,534.0	0.0	1,800.0	0	0	4	0	0	96	0	0	0
149	181	NATIONAL PETROLEUM CONSTRUCTION CO. (NPCC), Abu Dhabi, U.A.E.	1,515.0	57.5	1,035.6	0	0	0	0	0	100	0	0	0
150	152	CHINA INTERNATIONAL WATER & ELECTRIC CORP., Beijing, China	1,508.9	1,507.6	1,102.2	3	0	46	27	0	3	20	0	0

						GENERALE	MANUFACTURE	9MIHO.	WATER SILES	SEWER/W.	WASTE	TRANSPODE.	HAZARDONG	OUS WASTE
RANI 2016 2		FIRM	2015 REVE TOTAL	NUE \$ MIL. INT'L	2015 NEW CONTRACTS \$ MIL	GENERA	MANUFA	POWER	WATER	SEWER,	INDUS,	TRANSP	HAZARD	TELECOM
151 1	128	ENKA CONSTRUCTION & INDUSTRY CO. INC., Istanbul, Turkey	1,491.9	1,317.9	909.1	18	0	43	0	0	24	15	0	0
<b>152</b> 1	153	SOCIETÀ ITALIANA PER CONDOTTE D'ACQUA SPA, Rome, Italy	1,490.9	843.5	1,750.5	17	0	0	2	0	0	78	0	0
<b>153</b> 1	167	DAY & ZIMMERMANN, Philadelphia, Pa., U.S.A.	1,483.4	8.5	1,127.9	0	0	99	0	0		0	0	0
<b>154</b> 1	157	BLACK & VEATCH, Overland Park, Kan., U.S.A.	1,473.8	430.9	987.6	0	0	54	3	9	12	0	0	21
155 1	155	WALBRIDGE, Detroit, Mich., U.S.A.	1,432.0	457.0	1,366.0	17	69	1	1	1	6	5	0	0
156 2	225	LIMAK INSAAT SANAYI VE TICARET AS, Ankara, Turkey	1,418.0	515.0	5,000.0	8	0	19	2	0	0	72	0	0
157 1	159	TAV CONSTRUCTION, Istanbul, Turkey	1,407.3	1,261.7	NA	18	0	0	0	0	0	82	0	0
<b>158</b> 1	141	COMSA CORP., Barcelona, Spain	1,404.0	633.0	NA	0	0	0	0	0	0	58	0	0
<b>159</b> 1	145	SINOPEC ZHONGYUAN PETROLEUM ENG'G LTD., Puyang, Henan, China	1,401.4	572.6	1,205.1	0	0	0	0	0	100	0	0	0
160	**	SHANDONG ZIJIAN CONSTR. GROUP CO. LTD., Zibo, Shandong, China	1,386.7	291.9	1,051.1	28	6	29	0	21	11	0	1	0
161 1	177	MANHATTAN CONSTRUCTION GROUP, Naples, Fla., U.S.A.	1,367.7	0.0	1,169.1	79	0	0	0	0	3	19	0	0
162 1	161	LANE INDUSTRIES INC., Cheshire, Conn., U.S.A.	1,354.9	41.2	933.8	0	0	6	0	0	2	92	0	0
163 1	149	MAIRE TECNIMONT GROUP, Milan, Italy	1,351.3	1,061.9	2,445.6	3	0	21	0	0	71	6	0	0
164 1	182	CLAYCO INC., Chicago, III., U.S.A.	1,350.0	0.0	1,400.7	92	8	0	0	0	0	0	0	0
165 1	190	SHENYANG YUANDA ALUMINUM IND. ENG'G CO. LTD., Shenyang, China	1,341.5	402.7	2,208.2	99	0	0	0	0	0	1	0	0
166 1	176	ELECTRA LTD., Ramat gan, Israel	1,334.8	73.9	907.1	85	0	3	0	0	0	11	0	0
167 1	150	HOFFMAN CORP., Portland, Ore., U.S.A.	1,334.0	0.0	NA	35	46	0	1	1	0	2	0	14
168 1	196	BABCOCK & WILCOX ENTERPRISES INC., Charlotte, N.C., U.S.A.	1,326.8	609.9	1,426.1	0	0	89	0	0	11	0	0	0
169 1	165	MATRIX SERVICE CO., Tulsa, Okla., U.S.A.	1,321.4	145.8	NA	0	0	23	0	0	76	0	0	0
170 1	195	RYAN COS. US INC., Minneapolis, Minn., U.S.A.	1,283.0	0.0	1,048.0	98	2	0	0	0	0	0	0	0
<b>171</b> 1	129	CHINA PETROLEUM ENGINEERING CO. LTD., Beijing, China	1,274.5	193.6	963.7	6	0	4	1	0	77	8	0	0
172 1	142	POMERLEAU, Saint-Georges-de-Beauce, Quebec, Canada	1,258.5	20.9	1,292.5	62	0	19	0	0	0	19	0	0
173 1	199	NATA CONSTRUCTION TOURISM TRADE & IND. CO., Ankara, Turkey	1,256.0	790.0	556.0	35	0	0	0	0	0	63	0	0
174 1	191	ANT YAPI INDUSTRY & TRADE JSC, Istanbul, Turkey	1,246.4	1,090.0	1,014.1	89	0	0	0	3	0	8	0	0
175 1	172	C.M.C. DI RAVENNA SOCIETÀ COOPERATIVA, Ravenna, Italy	1,233.5	667.4	1,712.3	16	0	14	7	0	0	57	0	0
<b>176</b> 1	168	IC ICTAS INSAAT SANAYI VE TICARET AS, Istanbul, Turkey	1,227.7	310.0	1,210.6	18	0	0	0	0	0	81	0	0
<b>177</b> 1	198	BURNS & MCDONNELL, Kansas City, Mo., U.S.A.	1,227.5	149.4	683.5	9	12	36	0	0	40	0	3	0
178 1	178	<b>DEVCON CONSTRUCTION INC.,</b> Milpitas, Calif., U.S.A.	1,223.0	0.0	1,330.0	100	0	0	0	0	0	0	0	0
179 1	180	NUROL CONSTRUCTION AND TRADING CO., Istanbul, Turkey	1,208.4	436.2	508.0	29	0	0	17	0	2	52	0	0
180	**	M.A. AL-KHARAFI & SONS CO., Safat, Kuwait	1,184.8	383.4	1,872.5	60	11	0	0	0	8	19	0	0
181 2	220	LAYTON CONSTRUCTION CO. LLC, Sandy, Utah, U.S.A.	1,176.6	0.0	NA	99	0	0	0	0	0	0	0	0
182	**	<b>S&amp;B ENGINEERS AND CONSTRUCTORS LTD.,</b> Houston, Texas, U.S.A.	1,175.1	0.0	171.0	0	0	0	0	0	100	0	0	0
183 2	202	SHAWMUT DESIGN AND CONSTRUCTION, Boston, Mass., U.S.A.	1,174.3	0.6	1,043.1	100	0	0	0	0	0	0	0	0
184 1	194	MESSER CONSTRUCTION CO., Cincinnati, Ohio, U.S.A.	1,167.1	0.0	1,299.7	88	0	0	0	0	6	6	0	0
185 1	164	BI GROUP, Astana, Kazakhstan	1,166.0	0.0	163.5	59	0	1	0	0	0	39	0	0
186	**	THE BECK GROUP, Dallas, Texas, U.S.A.	1,143.3	39.6	1,625.9	88	1	0	0	0	0	0	0	10
187	**	HATHAWAY DINWIDDIE CONSTR. CO., San Francisco, Calif., U.S.A.	1,143.0	0.0	1,012.0	100	0	0	0	0	0	0	0	0
188 1	193	CHINA ENERGY ENG'G GRP. TIANJIN ELEC. POWER CONSTR., Tianjin, China	1,140.4	352.6	1,694.0	0	0	100	0	0	0	0	0	0
189	**	HUNTER ROBERTS CONSTRUCTION GROUP LLC, New York, N.Y., U.S.A.	1,139.0	0.0	995.0	100	0	0	0	0	0	0	0	0
190 1	158	SINOSTEEL EQUIPMENT & ENGINEERING CO. LTD., Beijing, China	1,115.5	382.4	816.9	0	0	0	0	0	100	0	0	0
191	**	GRAY CONSTRUCTION, Lexington, Ky., U.S.A.	1,111.5	0.0	1,111.5	40	38	0	0	0	23	0	0	0
192 2	214	PEPPER CONSTRUCTION GROUP, Chicago, III., U.S.A.	1,110.4	0.0	1,367.6	89	0	0	4	6	0	0	1	1
193	**	CHINA ELECTRIC POWER EQUIPMENT & TECH. CO. LTD., Beijing, China	1,098.3	558.8	397.5	0	0	100	0	0	0	0	0	0
194 1	192	ARABIAN CONSTRUCTION CO. LLC, Beirut, Lebanon	1,090.4	971.9	1,001.7	82	0	4	8	0	0	0	0	0
195 2	203	HITT CONTRACTING INC., Falls Church, Va., U.S.A.	1,090.0	0.0	992.1	78	0	0	0	0	0	2	0	19
196 1	189	AMES CONSTRUCTION INC., Burnsville, Minn., U.S.A.	1,068.0	53.0	511.0	1	0	6	1	0	0	73	0	0
197 2	210	KOKOSING INC., Westerville, Ohio, U.S.A.	1,049.8	0.0	909.5	14	1	10	9	12	5	38	0	0
198	**	HARBIN ELECTRIC INT'L CO. LTD., Harbin, Heilongjiang, China	1,017.9	1,017.9	NA	0	0	100	0	0	0	0	0	0
199														
199	**	AMEC FOSTER WHEELER, Tucker, Ga., U.S.A.	993.1	186.0	1,189.1	7	1	54	1	0	30	0	0	0

	<b>NK</b> 2015	EDW.	2015 REVEI	NUE \$ MIL.   INT'L	2015 NEW CONTRACTS	GENERAL	MANUFACTU	POWER	WATER SURE	SEWER/W	WASTE WOUS, CO.	TRANSPOLEUM	HAZARDOULE	TELECOM
					\$ MIL									
201	211	THE BOLDT CO., Appleton, Wis., U.S.A.	975.4	0.0	791.4	61	3	29	0	0	8	0	0	0
202	200	AEGION CORP., Chesterfield, Mo., U.S.A.	973.0	216.0	NA	2	0	1	0	41	55	2	0	0
203	188	POWER CONSTRUCTION CO. LLC, Chicago, III., U.S.A.	969.0	0.0	345.0	100	0	0	0	0	0	0	0	0
204	223	YAPI MERKEZI INSAAT VE SANAYI AS, Istanbul, Turkey	965.4	884.9	273.9	1	1	0	0	4	1	93	0	0
205	222	BL HARBERT INTERNATIONAL, Birmingham, Ala., U.S.A.	959.0	661.1	1,020.9	88	7	1	0	0	4	0	0	0
206	**	CHINA JIANGXI CORP. FOR INT'L ECO. & TECH. COOP., Nanchang, China	950.7	712.4	1,436.9	50	0	6	7	0	0	36	0	0
207	179	BAUER AG, Schrobenhausen, Bavaria, Germany	947.0	674.3	1,273.4	27	5	16	7	3	13	22	0	4
208	216	COASTAL CONSTRUCTION GROUP, Miami, Fla., U.S.A.	936.0	0.0	344.1	100	0	0	0	0	0	0	0	0
209	219	SUNDT CONSTRUCTION INC., Tempe, Ariz., U.S.A.	934.2	0.0	1,378.0	69	0	1	0	0	4	25	0	0
210	**	ROBINS & MORTON, Birmingham, Ala., U.S.A.	916.9	0.0	1,030.0	82	0	13	0	0	5	0	1	0
211	^^	PETROLEUM PROJ. & TECH. CONSULTATIONS (PETROJET), Cairo, Egypt	915.6	242.4	915.6	6	11	0	0	0	63	8	0	0
212	212	CONSIGLI BUILDING GROUP INC., Milford, Mass., U.S.A.	914.7	0.0	1,249.6	100	0	0	0	0	0	0	0	0
213	156	IMPRESA PIZZAROTTI & C. SPA, Parma, Italy	911.6	319.5	2,106.9	34	0	0	1	0	0	65	0	0
214	100	WILLBROS GROUP INC., Houston, Texas, U.S.A.	909.0	232.5	NA 1 070 0	0	0	33	0	0	67	0	0	0
215	162	SALFACORP SA, Santiago, Region Metropolitana, Chile	884.2	53.0	1,079.0	49	0	6	0	0	0	7	0	0
216	218	PJ DICK - TRUMBULL - LINDY PAVING, Pittsburgh, Pa., U.S.A.	883.0	0.0	1,176.0	46	0	0	0	1	0	53	0	0
217	170	ALARKO CONTRACTING GROUP, Kocaeli, Turkey	879.3	48.8	415.0	0	0	91	0	4	1	4	0	0
218	209	BONATTI SPA, Parma, Italy	879.0	766.0	385.0	0	0	0	0	0	100	0	0	0
219	**	EMJ CORP., Chattanooga, Tenn., U.S.A.	872.0	6.0	715.0	51	8	40	0	0	0	1	0	0
220	000	JAMES G. DAVIS CONSTRUCTION CORP., Rockville, Md., U.S.A.	869.3	0.0	NA OOA O	100	0	0	0	0	0	0	0	0
221 222	206	GREAT LAKES DREDGE & DOCK, Oak Brook, III., U.S.A.	856.9	140.0	904.2	0	0	0	0	0	0	80	20	0
223	**	MAPA INSAAT VE TICARET AS, Ankara, Turkey	851.2	533.8	746.4	27	0	0	24	0	0	49	0	0
223	**	CENGIZ CONSTRUCTION INDUSTRY & TRADE CO. INC., Istanbul, Turkey	841.9	302.4	539.3		7	0	11	3	0	86	0	0
	205	CROSSLAND CONSTRUCTION CO. INC., Columbus, Kan., U.S.A.	837.1	0.0	1,161.5	81		0			_	4	0	
225 226	205 169	POSCO ENGINEERING, Incheon, S. Korea	834.5 833.0	381.4	1,053.2	16	11	8	0	2	49	13	-	0
227	109	TEKFEN CONSTRUCTION AND INSTALLATION CO., Istanbul, Turkey	826.0	613.0	NA 253.0	13	0	0	0	0	60 0	28	0	0
228	**	SELLEN CONSTRUCTION CO. INC., Seattle, Wash., U.S.A.	821.2	0.0	623.0	98	1	0	0	0	1	0	0	0
229	184	C.W. DRIVER COS., Pasadena, Calif., U.S.A.  HANJIN HEAVY INDUSTRIES & CONSTR. CO. LTD., Seoul, S. Korea	819.0	15.0	1,352.0	41	0	12	1	2	2	39	0	0
230	104	· , ,	818.0	69.0	366.0	5	0	5	4	0	1	79	0	0
231	**	AVALONBAY COMMUNITIES INC., Arlington, Va., U.S.A.	815.6	0.0	720.3	100	0	0	0	0	0	0	0	0
232	185	CGCOC GROUP CO. LTD., Beijing, China	808.2	794.0	654.0	17	0	8	37	0	0	38	0	0
233	**	GAMA, Ankara, Turkey	806.5	395.0	1,740.3	1	0	92	3	0	4	0	0	0
234		BIG-D CONSTRUCTION CORP., Salt Lake City, Utah, U.S.A.	805.8	0.0	1,138.2	72	4	0	0	0	14	5	0	0
235		SSANGYONG ENGINEERING & CONSTRUCTION CO., Seoul, S. Korea	799.0	396.0	56.0	43	0	1	10	5	0	41	0	0
236	**	GHELLA SPA, Rome, Italy	795.0	526.0	537.0	1	0	15	2	2	0	78	0	0
237	**	LEVEL 10 CONSTRUCTION, Sunnyvale, Calif., U.S.A.	790.9	0.0	1,998.0	92	8	0	0	0	0	0	0	0
238	**	CHOATE CONSTRUCTION CO., Atlanta, Ga., U.S.A.	785.7	0.0	934.0	85	8	0	0	0	7	0	0	0
239	221	ADOLFSON & PETERSON CONSTRUCTION, Minneapolis, Minn., U.S.A.	782.3	0.0	695.1	94	2	0	0	0	4	0	0	0
240	215	CHINA GEO-ENGINEERING CORP., Beijing, China	775.7	584.3	889.6	35	0	0	26	0	2	4	28	0
241	**	ARCO CONSTRUCTION COS., St. Louis, Mo., U.S.A.	773.9	0.1	871.0	100	0	0	0	0	0	0	0	0
242	**	VCC LLC, Irving, Texas, U.S.A.	757.0	0.0	950.0	100	0	0	0	0	0	0	0	0
243	**	YUKSEL INSAAT CO. INC., Ankara, Turkey	733.7	609.6	262.0	20	0	1	19	0	8	52	0	0
244	208	BILFINGER INDUSTRIAL SERVICES, Houston, Texas, U.S.A.	733.0	0.0	552.0	0	0	0	0	0	100	0	0	0
245	**	WEEKS MARINE INC., Cranford, N.J., U.S.A.	732.9	90.8	631.9	0	0	0	12	0	12	74	1	0
246	197	ÇALIK ENERJI SANAYI VE TIC. AS, Ankara, Turkey	729.0	729.0	1,410.0	0	0	100	0	0	0	0	0	0
247	**	GRAYCOR, Oakbrook Terrace, III., U.S.A.	728.8	0.0	656.2	47	0	39	0	0	14	0	0	0
248	**	THE MCSHANE COS., Rosemont, III., U.S.A.	727.2	0.0	740.5	100	0	0	0	0	0	0	0	0
249	204	PT REKAYASA INDUSTRI, Jakarta, Indonesia	725.1	110.0	645.9	0	0	57	0	0	43	0	0	0
250	**	STRIKE, The Woodlands, Texas, U.S.A.	720.4	0.0	720.4	0	0	0	2	0	96	0	0	2

### Where to find the Top 250

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RAN
A		Consigli Building Group Inc.	212	KBR	77	Saipem	29
^		Consolidated Contractors Group	57	Kiewit Corp.	35	Salfacorp SA	215
Abeinsa SA	87	Crossland Construction Co. Inc.	224	Kinden Corp.	69	Salini Impregilo SpA	63
ACCIONA Infrastructure	86	CTCl Corp.	139	Kokosing Inc.	197	Samsung C&T Corp.	22
ACS, Actividades de Construcción y Servicios SA	. 7	D		Kolin Insaat Turizm Sanayi ve Ticaret AS	230	Samsung Engineering Co. Ltd. Sellen Construction Co. Inc.	60 227
Adolfson & Peterson Construction	239	<del> </del>				Shandong Zijian Construction Group Co. Ltd.	160
AECOM Aegion Corp.	49 202	Daelim Industrial Co. Ltd.	52			Shanghai Construction Group	10
Alarko Contracting Group	202	Daewoo Engineering & Construction Co. Ltd.	38	Lane Industries Inc.	162	Shanghai Urban Construction (Group) Corp.	62
Alberici-Flintco	127	Danieli & C. OM SpA	111	Larsen & Toubro Ltd.	25	Shapoorji Pallonji Engineering & Construction	90
M.A. Al-Kharafi & Sons Co.	180	Daqing Oilfield Construction Group Co. Ltd.  James G. Davis Construction Corp.	138 220	Layton Construction Co. LLC LendLease Group	181 36	Shawmut Design and Construction	183
Amec Foster Wheeler	199	Day & Zimmermann	153	Level 10 Construction	237	Shenyang Yuanda Aluminum Ind. Eng'g Co. Ltd. Shimizu Corp.	165 21
Ames Construction Inc.	196	Devcon Construction Inc.	178	Limak Insaat Sanayi ve Ticaret AS	156	Sinopec Engineering (Group) Co. Ltd.	46
Andrade Gutierrez SA	133	PJ Dick - Trumbull - Lindy Paving	216	Lotte Engineering & Construction Co. Ltd.	84	Sinopec Oilfield Service Shengli Corp.	132
Anhui Construction Engineering Group Co. Ltd.  Ant Yapi Industry & Trade JSC	40 174	Dongfang Electric Corp.	55			Sinopec Zhongyuan Petroleum Engineering Ltd.	
	112	DPR Construction	98	M		Sinosteel Equipment & Engineering Co. Ltd.	190
Arabian Construction Co. LLC	194	C.W. Driver Cos.	228	M+W Group	99	SK Engineering & Construction Co. Ltd.	45
ARCO Construction Cos.	241	JE Dunn Construction	107	Maeda Corp.	96	Skanska AB	16
Astaldi SpA	102	E		Maire Tecnimont Group	163	SNC-Lavalin Inc.	66
Austin Industries	144	l <del></del>		Makyol Constr. Industry Tourism & Trading Co.	200	Società Italiana per Condotte d'Acqua SpA Ssangyong Engineering & Construction Co.	152 235
AvalonBay Communities Inc.	231	Ed. Züblin AG	83	Manhattan Construction Group	161	Strabag SE	17
В		Eiffage	23	Mapa Insaat ve Ticaret AS	222	Strike	250
<u> </u>		Electra Ltd.	166	Matrix Service Co.	169	LLC Stroygazmontazh	89
Babcock & Wilcox Enterprises Inc.	168	Ellaktor SA EllisDon Corp.	143 91	McCarthy Holdings Inc. The McShane Cos.	105 248	Structure Tone	78
Balfour Beatty US	68	EMJ Corp.	219	Messer Construction Co.	184	Suffolk Construction Co.	114
Barton Malow Co.	137	ENKA Construction & Industry Co. Inc.	151	Michels Corp.	135	Sumitomo Mitsui Construction Co. Ltd Sundt Construction Inc.	104 209
Bauer AG Poolstol	207	,		Mortenson Construction	85	Swinerton Inc.	103
Bechtel The Beck Group	12 186	F		Mota-Engil	108		100
Beijing Construction Engineering Group Co. Ltd.	48	l <del></del>	100	NI		T	
Beijing Urban Construction Group Co. Ltd.	37	FCC Construccion SA Ferrovial	122 27	N		<u> </u>	
BESIX	116	Fluor Corp.	18	Nantong Construction Group Co. Ltd.	123	Taisei Corp.	24
BI Group	185	Tidor Corp.	10	Nata Construction Tourism Trade and Industry Co		Takenaka Corp. TAV Construction	33 157
Big-D Construction Corp.	234	l G		National Petroleum Construction Co. (NPCC)	149	TECHNIP	20
Bilfinger Industrial Services	244	l <del></del>		NCC AB	44	Tecnicas Reunidas	70
Black & Veatch The Boldt Co.	154 201	GAMA Challa CaA	233	Jan De Nul Group	115	Tekfen Construction and Installation Co. Inc.	226
Bonatti SpA	218	Ghella SpA Gilbane Building Co.	236 72	Nurol Construction and Trading Co.	179	Toda Corp.	73
BOUYGUES SA	9	Gilbane Building Co. Graña y Montero (GyM)	72 145	0		Toyo Engineering Corp.	109
Brasfield & Gorrie LLC	120	Granite Construction Inc.	118			Turner Industries Group LLC	101
Burns & McDonnell	177	Gray Construction	191	Obayashi Corp.	15	Tutor Perini Corp.	59
C		Graycor	247	Obrascon Huarte Lain (OHL SA)	61	U	
C		Great Lakes Dredge & Dock	221	Odebrecht Engenharia e Construção SA	13	<u> </u>	
C.M.C. di Ravenna Società Cooperativa	175	Grupo Isolux Corsan SA	117	Orascom Construction Ltd.	82	UrbaCon Trading and Contracting WLL	130
Çalik Enerji Sanayi ve Tic. AS	246	GS Engineering & Construction	34	P		\ \ /	
CB&I Inc.	28	H		l l		V	
Cengiz Construction Industry & Trade Co. Inc.	223	1.1		PCL Construction Enterprises Inc.	51	Van Oord	106
CGCOC Group Co. Ltd.	232	Hanjin Heavy Industries & Construction Co. Ltd.	229	Penta-Ocean Construction Co. Ltd.	81	VCC LLC	242
China Civil Engineering Construction Corp.	119	Hanwha Engineering & Construction	110	Pepper Construction Group	192	VINCI	5
China Communications Construction Group Ltd. China Electric Power Equipment & Tech. Co. Ltd.	4 193	BL Harbert International	205	Per Aarlseff A/S	147		
China Energy Eng'g Grp. Tianjin Electric	150	Harbin Electric International Co. Ltd. David E. Harvey Builders	198 129	Performance Contractors Inc. Petrofac Ltd.	148	W	
Power Constr. Co.	188	Hathaway Dinwiddie Construction Co.	129	The Petroleum Projects and Technical	56	Walhridge	155
China General Technology (Group) Holding Co. Ltd.		Hazama Ando Corp.	95	Consultations Co. (PETROJET)	211	Walbridge The Walsh Group Ltd.	67
China Geo-Engineering Corp.	240	Hensel Phelps	97	Polimeks Insaat Taahhüt ve San. Tic. AS	94	Weeks Marine Inc.	245
China Gezhouba Group Co. Ltd.	31	HITT Contracting Inc.	195	Pomerleau	172	The Whiting-Turner Contracting Co.	58
China Huanqiu Construction & Eng'g Corp.	121	HOCHTIEF AG	11	PORR AG	80	Willbros Group Inc.	214
China International Water & Electric Corp. China Jiangsu Int'l Econ-Tech. Coop. Group Ltd.	150 125	Hoffman Corp.	167	Posco Engineering	225	WorleyParsons	134
China Jiangsu Int i Econ-Tech. Coop. Group Etd. China Jiangsi Corp. for Int'l Eco. & Tech. Coop'n	206	Holder Construction Co. Hunter Roberts Construction Group LLC	126 189	POSCO Engineering & Construction Power Construction Co. LLC	50 203	<b>V</b>	
China Metallurgical Group Corp.	8	Hunter Roberts Construction Group LLC Hyundai Engineering & Construction Co. Ltd.	189	Power Construction Co. LLC Power Construction Corp. of China	203	X	
China National Chemical Engineering Group Corp.		- Hydrida Enginoding & Odnotticiton Oc. Eld.	14	Primoris Services Corp.	131	XPCC Construction & Engineering (Group) Co. Lt	td. 74
China National Machinery Industry Corp.	53						
China Petroleum Eng'g & Construction Corp.	128	l <del></del>		Q		Y	
China Petroleum Engineering Co. Ltd.	171	IC Ictas Insaat Sanayi ve Ticaret AS	176		- 44		
China Petroleum Pipeline Bureau (CPP)	76	Impresa Pizzarotti & C. SpA	213	Qingjian Group Co. Ltd.	41	Yanjian Group Co. Ltd.	146
China Power Eng'g Consulting Group Co. Ltd. China Railway Construction Co. Ltd.	113	J		R		Yapi Merkezi Insaat ve Sanayi AS The Yates Cos. Inc.	204 142
China Railway Group Ltd.	2	-		1 1		Yuksel Insaat Co. Inc.	243
China State Contruction Engineering Corp. Ltd.	1	Jacobs	71	PT Rekayasa Industri	249		210
China Wu Yi Co. Ltd.	140	JGC Corp.	54	Renaissance Construction	92	Z	
China Yunnan Construction Eng'g Group Co. Ltd.	42	Jiangsu Nantong Liujian Construction	0-	Robins & Morton	210		4 ~ -
Chiyoda Corp.	64	Group Co.	65	Royal BAM Group nv	43	Zachry Group	100
Choate Construction Co.	238	Jiangsu Nantong Sanjian Const. Group Co. Ltd. Jiangsu Zhongnan Construction Ind. Group Co. Lt	47 d 30	Royal Boskalis Wetsminster NV Rvan Cos. US Inc.	88 170	Zhejiang Communications Construction Group Co. Ltd.	136
CIMIC Group Ltd. CITIC Construction Co. Ltd.	26 124	Jangsu Zhonghan Construction Ind. Group Co. Lt Joannou & Paraskevaides Group of Cos.	a. 39 141	,	1/0	Zhejiang Construction Investment Grp. Co. Ltd.	30
Clark Group	75		171	S		Englang Conduction Involution Cip. CO. Ltd.	JU
Clayco Inc.	164	l K					
				000 E : 10 1 1 111 0 4(0): 1	100		
Coastal Construction Group	208	Kajima Corp.	19	S&B Engineers and Constructors Ltd. & Affiliates Sacyr	93		

Rank Company Subsidiary

Rank Company

**Subsidiary** 

### 1 ACS, Actividades de Construcción y Servicios SA

Cimic

Clece

Dragados

Grupo Cobra

**Hochtief** 

Iridium

Turner

Urbaser

### 2 HOCHTIEF AG

CIMIC Group Ltd.

Flatiron Construction Corp.

Solutions AG

Turner Construction

### 3 China Communications Construction Group Ltd.

Beijing Union Real Estate Co. Ltd.

Beijing United Development Co. Ltd.

CCCC Asset Management Co.

CCCC City Investment Co.

CCCC Construction Financial Leasing Co. Ltd.

CCCC Electromechanical Engineering Co. Ltd

CCCC First Harbor Consultants Co. Ltd.

CCCC First Harbor Engineering Co. Ltd.

CCCC First Highway Consultants Co. Ltd.

CCCC First Highway Engineering Co. Ltd.

CCCC Foshan Rail Transportation Investment Dev't Co. Ltd.

CCCC Fourth Harbor Consultants Co. Ltd.

CCCC Fourth Highway Engineering Co. Ltd.

CCCC Guongzhou Dredging Co. Ltd.

CCCC Haerbin Subway Investment and Construction Co.

CCCC Hainan Construction Investment Co. Ltd.

CCCC Haixi Investment Co. Ltd.

CCCC Highway & Bridge Tehcnology Consultants Co. Ltd.

CCCC Highway Consultants Co. Ltd.

CCCC Huadong Investment Co. Ltd.

CCCC International (Hongkong) Holding Ltd. Co.

CCCC Investment Co. Ltd.

CCCC Investment Fund Management (Beijing) Co. Ltd.

CCCC Nansha Investment and Development Co. Ltd.

CCCC Newspaper Office Co. Ltd.

CCCC Northeast Investment Co. Ltd.

CCCC Northwest Investment Co. Ltd.

CCCC Railroad Design Co.

CCCC Real Estate Co.

CCCC Second Harbor Consultants Co. Ltd.

CCCC Second Highway Consultants Co. Ltd.

CCCC Second Highway Engineering Co. Ltd.

CCCC Shanghai Dredging Co. Ltd.

CCCC Shanghai Equipment Engineering Co. Ltd.

CCCC Shenyang Gas & Heat Research and Design Co.

CCCC South Investment and Development Co. Ltd.

CCCC Southwest Investment Co. Ltd.

CCCC Third Harbor Consultants Co. Ltd.

CCCC Third Highway Engineering Co. Ltd.

CCCC Tianhe Machinery Manufacturing Co.

CCCC Tianjin Dredging Co. Ltd.

CCCC Tunnel Engineering Co. Ltd.

CCCC Water Transportation Consultants Co. Ltd.

CCCC Xi'an Road Construction Machinery Co. Ltd.

CCCC Yunnan Highway Development Co.

CCCC Zhuhai Intercity Communications Facilities Investment Co.

Chenzhou Road Construction Machinery Factory of CRBC

China Communications Construction Co. Ltd.

China Communications Construction Financial Co. Ltd.

China Communications Construction Real Estate Co.

China Harbour Engineering Co. Ltd.

China Highway Engineering Group Corp.

China Highway Vehicle and Machinery Co. Ltd.

China National Real Estate Development Group Corp.

China Nat'l Communications Materials & Eqpt. Corp.

China Northeast Gen. Municipal Eng'g Design and Research Institute

China Road and Bridge Corp.

Chuwa Bussan Co. Ltd.

CRBC International Co. Ltd.

Facility Management Zhong Qiao, Zhongshan, CRBC

Guangzhou Port Machinery Industry Corp.

Shanghai Zhenhua Port Machinery Co. Ltd.

Southwest Municipal Engineering Design & Research Institute of China

Zhenhua Engineering (Shenzhen) Co. Ltd.

#### 4 VINCI

Dodin Campenon Bernard

Entrepose

Eurovia

Soletanche-Freyssinet

VINCI Autoroutes (Cofiroute, ASF, Escota, Arcour)

VINCI Concessions (Airports, Motorways and large public equipment)

VINCI Construction France

VINCI Construction Grand Projects

VINCI Construction International Network

VINCI Construction Terrassement

VINCI Construction UK

VINCI Energies

VINCI Immobilier

#### 5 Bechtel

Bantrel Co.

### Rank Company Subsidiary

Bechtel Construction Operations Inc.

Bechtel Corp.

Bechtel Infrastructure and Power Corp.

Bechtel Ltd.

Bechtel Nuclear, Security & Environmental Inc.

Bechtel Oil. Gas & Chemicals

### 6 Odebrecht Engenharia e Construção SA

CBPO Engenharia Ltda.

CBPO Ingenieria de Venezuela CA

Constructora Norberto Odebrecht de Colombia SA

Constructora Norberto Odebrecht del Ecuador SA

Constructora Norberto Odebrecht de Panama SA

Odebrecht - Projectos e Servicos SA

Odebrecht Construction Inc.

Odebrecht Peru Ingenieria y Construccion SAC

### 7 TECHNIP

TP France

TP Norge

TP UK

TP USA

### 8 Strabag SE

Ed. Züblin AG

Strabag AG (Austria)

Strabag AG (Germany)

Strabag Property and Facility Services

Strabag Sp. z.o.o

### 9 BOUYGUES SA

Bouygues Construction

Bouygues Immobilier

Colas

### 10 Skanska AB

Skanska Construction UK

Skanska CZ

Skanska Inc

Skanska Norge AS

Skanska OY

Skanska SA (Poland)

Skanska Sverige AB

### 11 Power Construction Corp. of China

Hubeu Hongyuan Power Engineering Co. Ltd.

HydroChina Corp.

SEPCO Electric Power Construction Corp.

SEPCO III Electric Power Construction Corp.

Shanghai Electric Power Construction Co. Ltd.

Sinohydri Corp. Ltd.

Sinohydro Bureau 14 Co. Ltd.

Sinohydro Bureau 8 Co. Ltd.

Sinohydro Tianjin Engineering Co. Ltd.

Rank Company

Subsidiary

Zhongnan Engineering Corp. Ltd.

### 12 Saipem

Boscongo SA

North Caspian Service Co.

Petrex SA

PT Saipem Indonesia

Saimexicana SA de CV

Saipem America Inc.

Saipem Arabian Ltd.

Saipem Contracting Netherlands BV

Saipem Contracting Nigeria Ltd.

Saipem Drilling Norway AS

Saipem International BV

Saipem Ltd.

Saipem Maritime Asset Management Luxemburg SARL

Saipem Nigeria Ltd.

Saipem Norge AS

Saipem Offshore Norway AS

Saipem SA

Saipem Singapore Pte. Ltd.

Snamprogetti Chiyoda SAS

Snamprogetti Netherlands BV

Snamprogetti Saudi Arabia Co. Ltd. LLC

Sofresid SA

#### 15 Fluor Corp.

Fluor Constructors International Inc.

Fluor Enterprises Inc.

### 17 Samsung C&T Corp.

CV net

Sammo Architecture & Engineers

Whessoe

#### 19 Petrofac Ltd.

Petrofac Emirates LLC

Petrofac Energy Developments International Ltd.

Petrofac Energy Developments UK Ltd.

Petrofac Energy Developments West Africa Ltd.

Petrofac Engineering Ltd.

Petrofac Facilities Management International Ltd.

Petrofac Facilities Management Ltd.

Petrofac Inc.

Petrofac Integrated Energy Services Ltd.

Petrofac International (UAE) LLC

Petrofac International Ltd.

Petrofac Services Ltd.

Petrofac Training Inc.

Petrofac training International Ltd.

Petrofac Training Ltd.

Petrofac UK Holdings Ltd.

Petroleum Facilities E & C Ltd.

Rank Company Subsidiary

### 20 China Railway Group Ltd.

China Railway Civil Engineering Group Corp.
China Railway Eletrification Engineering Group Co.
Ltd.

China Railway No. 1 Engineering Group Co. Ltd. China Railway No. 3 Engineering Group Co. Ltd. China Railway Seventh Group Co. Ltd. China Railway Tunnel Group Co. Ltd.

### 21 Consolidated Contractors Group

ACWA Services Ltd. CCC (Underwater Engineering) Morganti Group Inc. N.P.C.C. SICON

### 22 GS Engineering & Construction

GS Construction Arabia Co. Ltd.
GS E&C Nanjing Co. Ltd.
GS Engineering & Construction Spain SL
GS Inima Environment SA
GS Saigon Development One-Member LLC

### 23 China National Machinery Industry Corp.

China Automotive Industry Engineering Corp.
China CAMC Engineering Corp. Ltd.
China IPPR International Engineering Corp.
China Machinery Engineering Corp.
China National Automation Control System Corp.
China National Electric Equipment Corp.
China National Heavy Machinery Corp.
China United Engineering Corp.
No. 6 Institute of Project Planning & Research of Machinery Industry

### 24 Royal BAM Group nv

BAM Construct UK Ltd.
BAM Contratcors Ltd.
BAM Deutschland AG
BAM International bv
BAM Nuttall Ltd.
Wayss & Freytag Ingenieurbau

### 25 Salini Impregilo SpA

Arryadh New Mobility Consortium
Civil Works JV
COCIV Consorzio
Consorcio Impregilo - OHL
Constructora Ariguani SAS
Copenhagen Metro Team I/S
CSC Impresa Costruzione SA
Impregilo SK Galfar JV
Impregilo-Tema SNFCC JV
IS JV

### Rank Company

Subsidiary

Salini Australia Pty. Salini Impregilo-Salini Insaat NTF JV Salini Malaysia Sdn. Bhd. Salini Namibia Pty. Salini Nigeria Ltd. Vegas Tunnel Contractors JV

### **26** Tecnicas Reunidas

ESPINDESA INITEC Plantas Industriales Tecnicas Reunidas Internacional Termotecnica TR Ecologia

### 27 CIMIC Group Ltd.

CPB Contractors
EIC Activities
Leighton Asia, India & Offshore
Leighton Properties
Pacific Partnerships
Thiess

### 28 Obrascon Huarte Lain (OHL SA)

OHL Concesiones OHL Construction OHL Desarrollos OHL Industrial

### 29 Samsung Engineering Co. Ltd.

Grupo Samsung Ingenieria Mexico SA de CV Muharrag Wastewater Services Co. WLL Samsung Engineering (Thailand) Co. Ltd. Samsung Engineering America Inc. Samsung Engineering Bolivia SA Samsung Engineering Construction (Shanghai) Co. Ltd. Samsung Engineering India Private Ltd Samsung Engineering Kazakhstan LLP Samsung Engineering Trinidad Co. Ltd. Samsung Engineering Vietnam Co. Ltd. Samsung Engineering(Malaysia) Sdn. Bhd. Samsung EPC CO., Ltd Samsung Ingenieria DUBA SA de CV Samsung Ingenieria Energia SA de CV Samsung Ingenieria Manzanillo SA de CV Samsung Ingenieria Minatitlan SA de CV Samsung Saudi Arabia Co. Ltd. SEA Construction LLC SEA Louisiana Construction LLC

### 30 Chiyoda Corp.

Chiyoda Almana Engineering LLC Chiyoda International Co. Chiyoda Kosho Co. Ltd. Chiyoda Singapore (Pte) Ltd.

Rank Company Subsidiary

Chiyoda System Technologies Co. Chiyoda TechnoAce Co. Ltd.

### 31 PCL Construction Enterprises Inc.

Melloy Industrial Services Inc.

Nordic PCL Construction Inc.

PCL Civil Constructors Inc.

PCL Construction Management Inc.

PCL Construction Resources Inc.

PCL Construction Services Inc.

PCL Constructors Northern Inc.

PCL Constructors Westcoast Inc.

PCL Energy Inc.

PCL Industrial Construction Co.

PCL Industrial Constructors Inc.

PCL Industrial Management Inc.

PCL Industrial Services Inc.

PCL Intracon Power Inc.

PCL Pacific Rim Pty. Ltd.

### 32 LendLease Group

Lend Lease (US) Construction LMB Inc.

Lend Lease (US) Construction Ltd.

Lend Lease Building Contractors P/L

Lend Lease Building P/L

Lend Lease Construction (EMEA) Ltd.

Lend Lease Construction Holdings (EMEA) Ltd

Lend Lease Engineering P/L

Lend Lease Japan Inc.

Lend Lease Services P/L

Lend Lease Singpore Pte. Ltd.

### 33 Obayashi Corp.

Naigai Technos Corp.

Obayashi Facilities Corp.

Obayashi Road Corp.

Thai Obayashi Corp. Ltd.

#### 34 Orascom Construction Ltd.

Contrack Watts

Orascom Construction

The Weitz Co.

#### 36 CB&I Inc.

Arabian CBI Ltd.

CB&I Inc.

CB&I Lummus BV

CB&I UK Ltd.

CBI Co. Ltd.

CBI Constructors Pty Ltd.

CBI Constructors SA (Pty) Ltd.

CBI Eastern Anstalt

CBI Overseas LLC

CBI Services Inc.

Rank Company

Subsidiary

CBI Venezolana SA

Horton CBI Ltd.

Lummus Technology

### 37 Larsen & Toubro Ltd.

L&T Hydrocarbon Engineering

L&T Infrastructure Eng'g Ltd.

L&T MHPS Boilers Ltd.

L&T Oman LLC

L&T SaudiArabia LLC

L&T Sargent & Lundy Ltd.

### 38 Abeinsa SA

Abener Energía SA

Abengoa Chile SA

Abengoa Construção Brasil Ltda.

Abengoa México SA de CV

Abengoa Perú SA

Abengoa T&I ULC Canada

Abengoa Transmission & Infrastructure LLC

Instalaciones Inabensa SA

Teyma Abengoa SA

Teyma Uruguay SA

Teyma, Gestión de Contratos de Construcción e

Ingeniería SA

### 39 SK Engineering & Construction Co. Ltd.

Midan City Development Co. Ltd.

SK Engineering & Constructin Co. Ltd.

SKEC USA Inc.

Yongma Tunnel Co. Ltd.

### 41 SNC-Lavalin Inc.

Candu Energy Inc.

InPower BC General Partnership

Interfleet Technology Ltd.

Itansuca Proyectos de Ingenieria SA

Kentz Corp. Ltd.

SA SNC-Lavalin NV

SNC-Lavalin Aéroports SASU

SNC-Lavalin Arabia LLC

SNC-Lavalin ATP Inc.

SNC-Lavalin Australia Pty. Ltd.

SNC-Lavalin Capital Inc.

SNC-Lavalin Chile SA

SNC-Lavalin Construction Inc.

SNC-Lavalin Constructors Inc.

SNC-Lavalin Constructors International Inc.

SNC-Lavalin Engineers & Constructors Inc.

SNC-Lavalin Europe BV

SNC-Lavalin Europe SAS

SNC-Lavalin Inc.

SNC-Lavalin International Inc.

Rank Company Subsidiary

SNC-Lavalin International Inc. and Zuhair Fayez Engineering Consultancies Co.

SNC-Lavalin Nuclear Inc.

SNC-Lavalin Operations & Maintenance Inc.

SNC-Lavalin Peru SA

SNC-Lavalin Polska Sp. z.o.o.

SNC-Lavalin Projetos Industriais Ltda.

SNC-Lavalin Romania SA

SNC-Lavalin SAS

Valerus Field Solutions Holdings LLC

#### 42 Daelim Industrial Co. Ltd.

Daelim (Malaysia) Sdn. Bhd.

Daelim Hungary Kft

Daelim Philippines Inc.

Daelim Saudi Arabia Co. Ltd (DSA)

Daelim USA Inc.

DALIN (Nanjing) Construction Project Management Co. Ltd.

### 43 Kajima Corp.

Kajima Europe Ltd. Kajima Oversease Asia Pte. Ltd. Kajima Road Co. Ltd. Kajima USA Inc. Taiko Trading Co. Ltd.

#### 44 Renaissance Construction

REC Libva Insaat San. ve Tic AS

REC Uluslararasi San. Yat. Tic. AS

Renaissance Construction AG

Renaissance Construction and Investment ZAO

Renaissance Construction ZAO, Kaluga

Renaissance Construction ZAO, Moscow

Renaissance Construction ZAO, St. Petersburg

Renaissance Construction ZAO, Vsevolozhsk

Rönesans AltyapS Sistemleri AS

Rönesans Endüstri Tesisleri SnS. San. Tic. AS

Rönesans MEA SnS. AS

Ronesans Özellikli Projeler Ins San. ve Tic AS

Rönesans Teknik SnSaat Sanayi ve Ticaret AS

Ronesans Turkmen AS

### 45 China Gezhouba Group Co. Ltd.

China Gezhouba Group Cement Co. Ltd.

China Gezhouba Group Electric Power Co. Ltd.

China Gezhouba Group Explosive Co. Ltd.

China Gezhouba Group Foundation Treatment Co. Ltd.

China Gezhouba Group International Engineering Co.

Lia.

China Gezhouba Group Investigation & Design Co.

Ltd.

China Gezhouba Group Investment Holding Co. Ltd.

China Gezhouba Group Luyuan Co. Ltd.

Rank Company

Subsidiary

China Gezhouba Group Machinery & Ship Co. Ltd.

China Gezhouba Group Mechanical & Electrical

Installation Construction Co. Ltd.

China Gezhouba Group No. 1 Engineering Co. Ltd.

China Gezhouba Group No. 2 Engineering Co. Ltd.

China Gezhouba Group No. 3 Engineering Co. Ltd.

China Gezhouba Group No. 5 Engineering Co. Ltd.

China Gezhouba Group No. 6 Engineering Co. Ltd.

China Gezhouba Group Overseas Investment Co. Ltd.

China Gezhouba Group Real Estate Co. Ltd.

China Gezhouba Group Un-Power Co. Ltd.

Gezhouba Finance Co. Ltd. of China Energy

Engineering Group

Gezhouba Financial Leasing Co. Ltd.

Gezhouba Three Gorges Industry Co. Ltd.

### 47 Royal Boskalis Wetsminster NV

Beijing Boskalis Dredging Technology

Boskalis Australia Pty.

Boskalis do Brasil Dragagem e Servicios Maritimos

Boskalis Germany Offshore GmbH

Boskalis Guyana Inc.

Boskalis International BV

Boskalis International Pte. Ltd.

Boskalis Nederland BV

Boskalis Nederland Infra BV

Boskalis Offshore AS

Boskalis Offshore Marine Contracting BV

Boskalis Offshore Marine Services BV

Boskalis Offshore Marine Services NV

Boskalis Offshore Subsea Contracting Azerbaijan LLC

Boskalis Offshore Subsea contracting BV

Boskalis Offshore Subsea Services Australia Pty. Ltd.

Boskalis Offshore Subsea Services BV

Boskalis Offshore Subsea Services Middle East LLC

Boskalis Panama SA

Boskalis Perth Pty.

Boskalis Smit India

Boskalis Sweden

Boskalis Taiwan Ltd.

Boskalis Westminster Al Rushaid Co. Ltd.

Boskalis Westminster International BV

Boskalis Westminster LLC

Boskalis Westminster Middle East

Boskalis Westminster Oman LLC

BW Marine BV

Dragamex SA de CV

Dredging & Contracting Belgium NV

Heinrich Hirdes GmbH

Nigerian Westminster Dredging and Marine Ltd.

PT Boskalis International Indonesia

Smit Singapore Pte. Ltd.

Smit Tak Heavy Lift Pte. Ltd.

Terramare Eesti OU

Terramare Oy

Westminster Dredging Ltd.

Rank Company Subsidiary

Rank Company

Subsidiary

### China Metallurgical Group Corp.

ACRE Coking & Refractory Eng'g Consulting Corp., MCC

ACRE Coking & Refractory Eng'g Consulting Corp., MCC (Dalian)

Capital Engineering and Research Inc.

China 19th Mettalurgical Corp.

China 22nd Group Corp. Ltd.

China ENFI Engineering Corp.

China First Mettalurgical Group Ltd.

China Jingye Engineering Construction Corp.

China Mettalurgical Construction Co. Ltd.

China Mettalurgical Group Corp.

CISDI Engineering Co. Ltd.

CMTCC Shanghai Shisanye Construction Co. Ltd.

MCC Changtian Int'l Engineering Co. Ltd.

MCC Communication Eng'g Technology Co. Ltd.

MCC Group Wuhan Surveying Geo-Technical Research Institute

MCC Huatian Engineering Technology Co. Ltd.

MCC Tiangong Group Corp. Ltd.

MCC5 Group Corp. Ltd. (Shanghai)

Northern Eng'g & Technology Corp., MCC

Shanghai Baoye Construction Co. Ltd.

The 17th China Mettalurgical Construction Corp.

The 20th China Mettalurgical Construction Co. Ltd.

The 3rd China Mettalurgical Construction Corp.

WISDRI Engineering and Research Incorp. Ltd.

### **POSCO Engineering & Construction**

Myanmar POSCO E&C Co. Ltd.

POSCO (Dalian) IT Center Development

POSCO E&C - UZ

POSCO E&C Australia Ptv. Ltd.

POSCO E&C Brazil Ltd.

POSCO E&C China Co. Ltd.

POSCO E&C India Private Ltd.

POSCO E&C Thailand

POSCO E&C Vietnam Co. Ltd.

PT. POSCO E&C Indonesia

Santos CMI SA

### Jan De Nul Group

Jan De Nul NV

### 53 Astaldi SpA

Astaldi Canada Inc. Astaldi Construction Corp. NBI SpA

TEQ Construction Enterprise

### 55 China Railway Construction Co. Ltd.

20th China Railway Electrification Bureau Group Co. Ltd.

CECC Finance Co. Ltd.

Chenghe Insurance Brokers Co. Ltd.

China Railway 11th Bureau Group Co. Ltd.

China Railway 12th Bureau Group Co. Ltd.

China Railway 14th Bureau Group Co. Ltd.

China Railway 15th Bureau Group Co. Ltd.

China Railway 16th Bureau Group Co. Ltd.

China Railway 17th Bureau Group Co. Ltd.

China Railway 18th Bureau Group Co. Ltd.

China Railway 19th Bureau Group Co. Ltd.

China Railway 20th Bureau Group Co. Ltd.

China Railway 21st Bureau Group Co. Ltd.

China Railway 23rd Bureau Group Co. Ltd.

China Railway 25th Bureau Group Co. Ltd.

China Railway Construction Bridge Eng'g Bureau Group Co. Ltd.

China Railway Construction Corp. (International). Ltd.

China Railway Construction Group Co. Ltd.

China Railway Fifth Survey and Design Institute Group Co. Ltd.

China Railway First Survey and Design Institute Group

China Railway Fourth Survey and Design Institute Group Co. Ltd.

China Railway Goods and Material Group Co. Ltd.

China Railway Harbour & Channel Eng'g Bureau Group Co. Ltd.

China Railway HIgh-Tech Equipment Co. Ltd.

China Railway Investment Group Co. Ltd.

China Railway Rail System Group Co. Ltd.

China Railway Real Estate Group Co. Ltd.

China Railway Shanghai Design Institute Group Co. Ltd.

China Railway Urban Construction Group Co. Ltd.

### 56 Danieli & C. OM SpA

Danieli Changsu Danieli Far East Danieli Froeling Danieli India Danieli Volga

### Toyo Engineering Corp.

PT. Inti Karya Persada Tehnik (IKPT) Toyo Engineering & Construction Sdn. Bhd. Toyo Engineering Canada Ltd. Toyo Engineering Corp. (China) Toyo Engineering India Private Ltd. Toyo Engineering Korea Ltd.

### **Mota-Engil**

**EGF** 

DEA

### Rank Company Subsidiary

Mota-Engil Africa Mota-Engil Ambiente e Serviços Mota-Engil America Latina Mota-Engil Central Europe Mota-Engil Engenharia e Construção

Mota-Engil Europe

**TERTIR** 

### 60 China Civil Engineering Construction Corp.

 $CCECC\ (PNG)\ Ltd.$ 

CCECC Algeria Ltd.

CCECC East Africa Ltd.

CCECC Ethiopia Construction Pvt. Ltd. Co.

CCECC Nigeria Ltd.

China Civil (Singapore) Pte. Ltd.

China Civil Eng'g Construction Corp.(Zambia) Ltd.

China Civil Eng'g Construction (Botswana) Pty. Ltd.

China Civil Eng'g Construction Corp. (Macau) Ltd.

China Civil Eng'g Construction Corp. (SL) Ltd.

China Civil Eng g Construction Corp. (South Pacific)
Ltd.

Chon Tit (Macau) Investment and Development Co. Ltd.

### 61 Grupo Isolux Corsan SA

Isolux Corsan Algérie EURL

Isolux Corsan India Engineering

Isolux de Mexico SA de CV

Isolux Energía e Participaçoes Ltda.

Isolux Ingenieria USA

Isolux Projetos e Instalações Ltda.

#### 63 ACCIONA Infrastructure

ACCIONA Infrastructure Australia ACCIONA Instalaciones Mexico SA

Mostostal Warzawa SA

Necso Canada Inc.

Necso Entrecanales Cubiertas Mexico

### 65 Van Oord

Van Oord Dredging & Marine Contractors

Van Oord Nederland

Van Oord Offshore

Van Oord Offshore Wind Projects

### 67 China National Chemical Engineering Group Corp.

China Chengda Chemical Engineering Corp.

China Tianchen Chemical Engineering Corp.

China Wuhuan Chemical Engineering Corp.

CNCEC 11th Construction Co.

CNCEC 12th Construction Co.

CNCEC 13th Construction Co.

CNCEC 14th Construction Co.

CNCEC 16th Construction Co.

### Rank Company

Subsidiary

CNCEC 2nd Construction Co.

CNCEC 3rd Construction Co.

CNCEC 6th Construction Co.

CNCEC 7th Construction Co.

Donghua Engineering Corp.

Hualu Engineering Corp.

Second Design Institute of Chemical Industry

### 68 China Petroleum Pipeline Bureau (CPP)

China National Petroleum Pipeline Bureau

China Petroleum Longhui Automation Eng'g Co. Ltd.

China Petroleum Longway Engineering Proj.

Management Co. Ltd.

China Petroleum Pipeline Communication Co.

China Petroleum Pipeline Emergency Response & Rush

Repair Center

China Petroleum Pipeline NDT Co.

 ${\it China\ Petroleum\ Pipeline\ Operation\ Co.}$ 

Tianhin in Dagang Oilfield Engineering Construction Group Co. Ltd.

### 70 Sacyr

Somague

### 71 WorleyParsons

Worley International Inc.

WorleyParsons Canada Services

WorleyParsons Europe Ltd.

WorleyParsons Group Inc.

WorleyParsons International Inc.

WorleyParsons Services Pty. Ltd.

#### 72 BESIX

B6 SOMA

BESIX Park

BESIX Real Estate Development

BESIX Saudi

Cobelba SA

Etablissement Wust SA

Franki Foundation Group

Jacques Delens SA

Lux TP SA

Six Construct Ltd.

Six International Ltd.

Socogetra SA

Vanhout NV

West Construct

### 73 Shimizu Corp.

Daiichi Setsubi Engineering Corp.

Katayama Stratech Corp.

MILX Corp.

PT Shimizu Bangun Chipta Kontraktor

SCPrecon Corp.

### Rank Company Subsidiary

Shimizu BLC Co. Ltd.

Shimizu Corp. (China) Ltd.

Shimizu North America LLC

Shimizu Philippine Contractors Inc.

Shimizu Vietnam Co. Ltd.

Ssimizu Corp. India Pte. Ltd.

Technology Network Inc.

Thai Shimizu Co. Ltd.

TTK Corp.

### 74 China International Water & Electric Corp.

CWE Power Development Co. Ltd.

Madi Power Pvt. Ltd.

Nam Lik 1-2 Power Ltd., Lao PDR

Nam Ngiep 2 Power Ltd., Lao PDR

### 75 Sinopec Engineering (Group) Co. Ltd.

Sinopec Engineering Co. Ltd.

Sinopec Engineering Group America LLC Sinopec Engineering Group Saudi Co. Ltd.

Sinopec Engineering Group Singapore Pte. Ltd.

Sinopec Fifth Construction Co. Ltd.

Sinopec Fourth Construction Co. Ltd.

Sinopec Guangzhou Engineering Co. Ltd.

Sinopec Heavy Lifting and Transportation Co. Ltd.

Sinopec Luoyang Engineering Co. Ltd.

Sinopec Ningbo Engineering Co. Ltd.

Sinopec Shanghai Engineering Co. Ltd.

Sinopec Tenth Construction Co. Ltd.

### 76 Shapoorji Pallonji Engineering & Construction

AFCONS Ltd.

Shapoorji Pallonji Mideast LLC

Shapoorji Pallonji Qatar WLL

Sterling & Wilson

### 77 Qingjian Group Co. Ltd.

Qingdao Bo Hai Construction Group Co. Ltd.

Qingdao Construction Group (Singapaore) Pte. Ltd. Qingdao Hai Chuan Construction & Engineering Co.

Ltd.

Qingdao No. 1 Architecture Engineering Co. Ltd.

Qingjian Group Algeria Branch

### 78 Takenaka Corp.

Asahi Facilities Inc.

PT. Takenaka Indonesia

Takenaka (China) Construction Co. Ltd.

Takenaka Civil Engineering & Construction Co. Ltd.

Takenaka Corp. (Ü.S.A.)

Takenaka Europe GmbH

Thai Takenaka International Ltd.

### Rank Company

Subsidiary

### 79 ENKA Construction & Industry Co. Inc.

ÇimtaS Group

ENKA Teknik (Plant Eng'g, Construction, Erection,

Commissioning)

KasktaS (Pile Foundation, Deep Excavation, Ground

Improvement, Grouting)

TitaS (Excavation, Construction)

### 80 Penta-Ocean Construction Co. Ltd.

Penta-Ocean (Malaysia) Sdn. Bhd.

PT. Penta Ocean Construction

Thai Penta-Ocean Co. Ltd.

### 84 China Petroleum Engineering & Construction Corp.

Abu Dhabi Branch

Algeria Branch

Australia Branch

Beijing Design Branch

Canada Branch

Chad Branch

Dalian Design Branch

Ecuador Branch

First Domestic Corp.

Huadong Design Branch

Huadong Enironmental & Geotechnical Eng'g Branch

Iran Branch

Iraq Branch

Kazakhstan Branch

Mexico Branch

Peru Branch

Project Management Contracting (PMC) Co.

Seventh Construction Corp.

Sudan Branch

Turkmenistan Branch

Uzbekistan Branch

Xinjiang Design Branch

### 86 Ant Yapi Industry & Trade JSC

Ant Cevre Tek. Yapi Sanayi ve Ticaret Ltd. Sti.

Ant Yapi UK Ltd.

Ant Yapi Ukraine TOV

SSS SSSSSS (ANTTEQ)

### 87 Maire Tecnimont Group

KT

Stamicarbon

TCM Arabia

Tcm Russia

TCMPL

Tecnimont SpA

### 89 Ed. Züblin AG

Züblin International GmbH

Rank Company Subsidiary

Züblin Spezialtiefbau GmbH

### 90 Arabian Construction Co. LLC

ACC India Pvt. Ltd.

Arabian Construction Co. SAL

Arabian Construction Co. LLC

Arabian construction Co. SAL

Oatari Arabian Construction Co.

Saudi Arabian Construction Co.

### 91 The Arab Contractors Co. Osman Ahmed Osman & Co.

The Arab Contractors Botswana

The Arab Contractors Cameroon

The Arab Contractors Chad

The Arab Contractors Cote D' Ivoire

The Arab Contractors Equatorial Guinea

The Arab Contractors Ethiopia

The Arab Contractors Ghana

The Arab Contractors Kuwait

The Arab Contractors Nigeria

The Arab Contractors Oman

The Arab Contractors Qatar

The Arab Contractors Saudi Arabia

The Arab Contractors Uganda

The Arab Contractors Zambia

### 93 Yapi Merkezi Insaat ve Sanayi AS

Freysas - Freyssinet Structural Systems Inc.

Subor Pipe Production Inc.

Yapiray Railway Construction Systems Industry & Trade Inc.

### 94 Società Italiana per Condotte d'Acqua SpA

Condotte America Inc.

Cossi Costruzioni SpA

Inso Sistemi per le Infrastrutture SpA

### 95 China Jiangsu Int'l Econ-Tech. Coop. Group Ltd.

China Jiangsu Construction Group Co. Ltd. China Jiangsu Jianda Construction Co. Inc.

### 97 CGCOC Group Co. Ltd.

CGC Nigeria Ltd.

CGCOC Algeria Ltd.

CGCOC Angola Ltd.

CGCOC Cameroon Ltd.

CGCOC Chad Ltd.

CGCOC Ethiopia Ltd.

### 98 Nata Construction Tourism Trade and Industry Co.

Rank Company

Subsidiary

C EC Energy Consultancy Co. Ltd.

Dolunay Forestry Co. Ltd.

HSN Electric Production Co. Ltd.

Korudai Mining Co.

MNM Avrasya Forestry Management Co. Ltd.

NATA Construction Tourisn Tranport Trade & Industry

Co. Ltd.

NET Construction and Trade Eng'g Architecture

Consultancy Co. Ltd.

Sehir Real Estate Investment Co.

### 99 Bonatti SpA

Bonatti Canada Construction Inc.

Bonatti Parma RO

Carlo Gavazzi Arabia

Carlo Gavazzi Egypt

Carlo Gavazzi Impianti

ENHL-Bonatti

EURL Bonatti Algerie

Regione Futura

### 100 CTCI Corp.

Advanced Control & Systems Inc.

CCJV P1 Engineering & Construction Sdn. Bhd.

CIMAS Engineering Co. Ltd.

CINDA Engineering & Construction Pvt. Ltd.

CIPEC Construction Inc.

CTCI (Thailand) Co. Ltd.

CTCI Americas Inc.

CTCI Arabia Ltd.

CTCI Chemicals Corp.

CTCI Engineering & Construction Sdn. Bhd.

CTCI Machinery Corp.

CTCI Malaysia Sdn. Bhd.

CTCI Netherlands BV

CTCI Singapore Pte. Ltd.

E&C Engineering Corp.

Fortune Energy Corp.

G.D. Development Corp.

HD Resource Management Corp.

Jing Ding Engineering & Construction Co. Ltd.

KD Holding Corp.

Leading Energy Corp.

Resources Engineering Services Inc.

Shang Ding Engineering & Construction Co. Ltd.

Sino Environmental Services Corp.

SINOGAL Waste Services Co. Ltd.

Superiority (Thailand) Co. Ltd.

#### 102 Ellaktor SA

AKTOR SA

### 103 China Jiangxi Corp. for Int'l Eco. & Tech. Coop'n

### Rank Company Subsidiary

China Jiangxi International (Ethiopia) Ltd.

China Jiangxi International (Zambia) Ltd.

China Jiangxi International Congo Republic Ltd.

China Jiangxi International Ghana Ltd.

China Jiangxi International KenyaLtd.

China Jiangxi International Mozambiaue Ltd.

China Jiangxi International Namibia Ltd.

China Jiangxi International Papua New Guinea Ltd.

China Jiangxi International Rwanda Ltd.

China Jiangxi International UgandaLtd.

Three-C Zambia Ltd.

Zambia International Emgineering Ltd.

Zhong Gan Eng't & Construction Corp. Botswana Ltd.

### 104 Weihai Int'l Eco. & Tech. Coop. Co. Ltd.

Madagascar Zhengwei Technique Cooperation Ltd.

Societe Technique Kenya Ltd.

Societe Zhengwei Technique Congo

Societe Zhengwei Technique Cooperation Sprl

Societe Zhengwei Technique Togo

Wietc Southeast Africa Co. Ltd.

Zhengwei SA

#### 106 Bauer AG

Bauer Egypt SAE.

Bauer Foundation Corp.

Bauer Geotechnical Specialized Foundation LLC

Bauer International FZE

Bauer International Qatar LLC

Bauer Malaysia Sdn. Bhd.

### 107 Dongfang Electric Corp.

Dongfang Electric Corp. Ltd.

Dongfang Electric International Corp.

### 108 C.M.C. di Ravenna Società Cooperativa

CMC Africa Australia

Di Fazio Industries

LM Heavy Civil Construction

### 111 Zhongmei Engineering Group Ltd.

Jinagxi Huachang Infrastructure Engineering Ltd. SCC International Engineering Co. Ltd.

#### 114 Metka

Elemka SA

Metka Brazil

Metka-EGN UK

Metka-EGN USA

Power Projects

### 115 Beijing Construction Engineering Group Co. Ltd.

### Rank Company

Subsidiary

Airport City Ltd. Partnership

BBC Construction

BCEG (Rwanda) Ltd.

BCEG (Hong Kong) Co. Ltd.

BCEG Construction (UK) Ltd.

BCEG Equitorial Guinea SA

BCEG International (Ontatio) Ltd.

BCEG International (Singapore) Pte. Ltd.

BCEG International (UK) Co. Ltd.

BCEG International Australia Pty. Ltd.

BCEG International Investment US Inc.

BCEG International Mongolia Co. Ltd.

BCEG Tanzania

BCEG Thai International Co. Ltd.

BCEG Trinidad & Tobago Co. Ltd.

BCEGI Construction Canada Ltd.

BCEGI Holdings (UK) Ltd.

BCEGI LLC

BCEGI Macau Construction & Eng'g Co. Ltd.

Beijing Chang Cheng Construction Corp. Ltd.

Beijing Construction Engineering (M) Sdn. Bhd.

Beijing Construction Engineering Group (Mongolia)

Beijing Construction Engineering Group (Angola) Co. Lda.

Beijing Construction Engineering Group (Macau) Co.

Beijing Construction Engineering Group Co. Ltd.

Beijing Construction Engineering Group Co. Ltd., Abu

Beijing Construction Engineering Group Co. Ltd., Astana

Beijing Construction Engineering Group Co. Ltd., KSA

Beijing Construction Engineering Group Co. Ltd., Singapore Co.

Beijing Construction Engineering Group Libya Branch Chang Cheng Escuares Co. Ltd.

Filiale dela Societe Chinoise Beijing Construction Eng'g Group Co. Ltd. en Rep. du Congo

GHJ Construction Inc.

### 116 XPCC Construction & Engineering (Group) Co. Ltd.

Xinjiang Beixin Road & Bridge Construction Co.

### 117 Zhejiang Construction Investment Grp. Co.

China Zhejiang Construction Group (H.K.) Ltd. Sarl Groupe de Construction et D'investment (s) Pte.

Ltd. Zhejiang Construction Investment (s) Pte. Ltd.

Zhejiang Construction Investment Group Co. Ltd.,

Singapore Branch

Rank Company Subsidiary

Rank Company

Subsidiary

### 118 Tekfen Construction and Installation Co. Inc.

Tekfen Engineering Co. Inc.

Tekfen Manufacturing and Engineering Co. Inc.

### 119 China Huanqiu Construction & Eng'g Corp.

China Huanquiu Contracting & Eng'g Corp., Abu Dhabi

China Petroleum 6th Construction Co.

HQ Spec Engineering Inc.

HQCEC Lanzhou Co.

HQCEC Liaoning Co.

HQCEC Xinjiang Co.

HQSM Engineering Co.

Huanqiu Guangye Engineering (Guangdong) Co. Ltd.

Huanqiu Project Management (Beijing) Co. Ltd.

North China Planning & Design Institute of China

HuangQiu Contracting & Eng'g Corp.

Shanghai Chemical Industry Design Institute Co. Ltd.

### 120 Babcock & Wilcox Enterprises Inc.

B&W Canada

*B&W de Monterrey* 

B&W Loibl

**B&W MEGTEC** 

B&W Volund

Babcock & Wilcox Beijing Co. Ltd. (jv)

Delta Power Services LLC

Diamond Power International Inc.

Palm Beach Resource Recovery Corp.

Thermax Babcock & Wilcox Energy Solutions Pvt. Ltd. (jv)

### 121 Yuksel Insaat Co. Inc.

Sasel Electromechanic Industry Trade Co.

Yuksel Construction Saudia Co.

#### 122 Rizzani de Eccher

Codest International Srl

Deal Srl

Eride Scarl

Interbridge Technologies BV

Iride Srl

RdE Australia Ptv.

RdE Saudi Arabia

RdE USA Inc.

RedCo Rizzani de Eccher Wll

Sacaim Spa

Siscol Srl

Tensacciai Srl

Torre Scarl

### 123 Atlas Grup

Atlas Genie Civil

Atlas Texas Construction

Atlas Yapi and Sanayi Ltd.

### 124 China Geo-Engineering Corp.

CGC Southern African Ltd. Co.

China Geo-Engineering (Phil.) Corp.

China Geo-Engineering Corp. Central East Africa

China Geology (Hong Kong) Industry Ltd.

Cote D'Ivoire Regional Co.

East Africa Regional Co.

Ghana Regional Co.

Guinea-Mali Regional Co.

Kazahkstab Regional Co.

Madagascar Regional Co.

North Africa Regional Co.

Pakistan Regional Co.

Saudi Arabia Regional Co.

Sudan Regional Co.

Togo-Benin Regional Co.

### 125 Sinopec Zhongyuan Petroleum Engineering Ltd.

Ecuador Branch

Indonesia Branch

Kazahkstan Branch

Kuwait Branch

Saudi Arabia Branch

### 126 Alberici-Flintco

Alberici Constructors Inc.

Alberici Constructors Ltd.

Alberici Western Constructors Ltd.

CAS Constructors LLC

Flintco LLC

Gunther Nash Inc.

WWPS LLC

### 127 Anhui Construction Engineering Group Co.

Anhui Architectural Research & Design Institute

Anhui Construction Engineering Group Domestic Co.

Anhui Construction Engineering Group Overseas Co.

Anhui Construction Machinery Co. Ltd.

Anhui First Construction Engineering Co. Ltd.

Anhui Highway & Port Engineering Co. Ltd.

Anhui Industrial Equipment Installation Co..

Anhui Jiangong Real-Estate Development Co. Ltd.

Anhui Jiangong Real-Estate Development Co Anhui Jiangong Technician's College

Anhui Overseas Manpower Service Co. Ltd.

Anhui Road & Bridge Engineering Co. Ltd.

Anhui Road & Bridge Group Co. Ltd.

Anhui Sanjian Construction Engineering Co. Ltd.

Anhui Second Construction Engineering Co. Ltd.

### Rank Company Subsidiary

Anhui Transportation & Navigation Engineering Co. Ltd.

Anhui Water Resource Development Co. Ltd. Huizhou ACEG Investment Co. Ltd.

### 128 China Electric Power Equipment and Technology Co. Ltd.

CET Brazilian State Grid International Engineering Ltd,.

### 131 ZhongDing International Engineering Co. Ltd.

Construction and Installation Engineering Co. of ZEIC Mine and Tunnel Construction Co. of ZEIC Zhongding International (Ghana) Engineering Co. Ltd. Zhongding International (Kingdom of Saudi Arabia) Engineering Co. Ltd.

### 132 Contracting and Trading Co. C.A.T.

Buildings & Roads - BARCO

C.A.T. International Ltd. Abu Dhabi Br.

C.A.T. International Ltd. K.S.A. Br.

C.A.T. International Qatar WLL

Mothercat Ltd. Nigeria

Niger Construction Ltd. Nigeria

### 134 Ghella SpA

Ghella Pty. Ghella Sogene CA Ghella Sogene de Costa Rica SA Iecsa SA

### 136 Shikun & Binui S.B.I. Infrastructure Ltd.

Reynolds Construction Co. (Nigeria) Ltd. SBI International Holdings AG Solel Boneh Guatemala SA Solel Boneh Romania SRL SONITRA – Société Nationale Ivoirienne de Travaux SONITRA Ltd.

#### 140 Per Aarlseff A/S

Østergaard A/S

Aarsleff Anläggning AB
Aarsleff AS
Aarsleff Grundläggnings AB
Aarsleff Rail
Aarsleff Rohrsanierung GmbH
Aarsleff rörteknik AB
Aarslegg OY
Arpipe Holding
Centrum Pæle Holding A/S
Dan Jord A/S
Danpipe A/S
Istak hf

Rank Company

Subsidiary

PAA Project Finance

Per Aarlseff Polska Sp.z.o.o

Per Aarsleff East Africa A/S

Per Aarsleff GmbH

Per Aarsleff Grønland ApS

Per Aarsleff Sp.z.o.o.

Per Aarsleff UK Ltd.

Per aarsleff ZAO

Petri og Haugsted A/S

UAB Aarsleff

Ukar-Pipe Holding

VG Entreprenør A/S

Wicotec Kirkebjerg A/S

### 142 Walbridge

Walbridge Aldinger Co.

Walbridge Argentina

Walbridge Canada

Walbridge Concrete Services

Walbridge de Mexico

Walbridge do Brazil

Walbridge East

Walbridge Industrial Process

Walbridge Process Engineering & Associates

Walbridge Southeast

Walbridge Technologies

Walbridge Texas

Walbridge Tooling Services

Walbridge West

### 143 SICIM SpA

Constructora SICIM SICIM Angola SICIM Canada SICIM Ireland

### 144 Shanghai Urban Construction (Group) Corp.

Shanghai Ga Engineering Design & Research Institute Shanghai Municipal Engineering Material Co.

Shanghai Municipal Maintenance & Management Co. Ltd.

Shanghai No. 1 Gas Pipeline Engineering Co. Ltd.

Shanghai No. 2 Gas Pipeline Engineering Co. Ltd.

Shanghai Pudong Water Supply and Drainage Construction Co. Ltd.

Shanghai Road and Bridge (Group) Co. Ltd.

Shanghai Tap Water Pipeline Engineering Co. Ltd.

Shanghai Tunnel Engineering Co. Ltd.

Shanghai Underground Space Architectural Design & Research Institute

Shanghai Underground Space Development Co.

Shanghai Uran Constructionn Municipal Engineering (Group) Co. Ltd.

Shanghai Urban Construction Design & Research Institute

Rank Company Subsidiary

Shanghai Water Construction & Engineering Co. Ltd. SUCG International Engineering Co. Ltd.

The Operation Management Co. Ltd. Shanghai Pujiang Tunnels

### 145 Anhui Foreign Economic Construction (Group) Co. Ltd.

Societe de Genie-civi etde Commerce de Anhui Chine en RDC

Societe Genie Civil et Commerce de L'Anhui Chine

Sogecoa (Mozambique) Lda.

Sogecoa (Zambia) Ltd.

Sogecoa Co. Ltd.

### 146 Dogus Insaat ve Ticaret AS

AYSON Geoteknik ve Deniz SnSaat AS

Dogus Construction LLC

Dogus Insaat Ltd.

Dogus Saudi Branch

### 147 Dia Holding FZCO

Dia Iinfrastructure Investment and Construction Co.

### 148 Nurol Construction and Trading Co.

Nurol Energy Inc.

Nurol Gulf Inc.

Nurol LLC

Nurol Machinary Inc.

Nurol Real Estate

#### 149 Black & Veatch

Black & Veatch Contracting

Black & Veatch Management Consulting

Black & Veatch Oil & Gas

Black & Veatch Power

Black & Veatch Special Projects

Black & Veatch Telecom

Black & Veatch Water

### 150 Jiangsu Nantong Sanjian Construction Group Co. Ltd.

Jiangsu Nantong No. 3 Construction Decoration & Fitment Engineering Co. Ltd.

Jiangsu Nantong No. 3 Construction Engineering Gen. Contracting Co. Ltd.

Jiangsu Nantong No. 3 Construction Equipment Engineering Co. Ltd.

Jiangsu Nantong No. 3 Construction Labor Co. Ltd.

Jiangsu Nantong No. 3 Construction Overseas Labour

Jiangsu Nantong No. 3 Construction Real Estate Dev't Co. Ltd.

Nantong Chenyukun Industrial Co. Ltd.

Rank Company

Subsidiary

Nantong Third Construction Vocational School

### 151 Onur Taahut Tasimacilik Snsaat Ticaret Ve Sanayi AS

Onur Construction Co.

Onur International LLC

Onur Summa SRL

Onur Ukraine SA

### 153 Shenyang Yuanda Aluminum Industry Engineering Co. Ltd.

PT Shenyag Yuanda Aluminum Industry Engineering

Yuanda Australia Pty. Ltd.

Yuanda Canada Enterprises Ltd.

Yuanda Curtain Wall Vietnam Co. Ltd.

Yuanda USA Corp.

### **155 GAMA**

GAMA Energy

GAMA Industry Inc.

GAMA Nurol JV

GAMA Power Systems

GAMA Turkerler JV

Rega JV

Turkerler GAMA JV

### 156 Sener Ingeniería y Sistemas SA

EURL Sener (Argelia)

III, SA de CV

Insegeco SA de CV (\*)

NTE-Sener SA

Sener (Shangai) Systems Co. Ltd.

Sener Engenharia e Sistemas SA (Exen)

Sener Engineering and Constructions South Africa Propietary Ltd.

Sener Engineering and Systems Inc.

Sener Engineering and Systems Ltd.

Sener Engivia-Consultores de Engenharia SA

Sener India Engineering and Systems Pvt. Ltd.

Sener Ingeniería y Sistemas Argentina SA

Sener Ingeniería y Sistemas Chile Ltda.

Sener Ingeniería y Sistemas Colombia SA

Sener Japon Engineering and Systems kk

Sener Korea Engineering and Systems Co. Ltd.

Sener Maroc SARL

Sener Spolka z Ograniczona Odpowiedzialnoscia (Sener Sp. z o.o.)

Senermex Ingeniería y Sistemas SA de CV

Setepla Tecnometal Engenharia SA

### 159 M.A. Al-Kharafi & Sons Co.

ADMAK

Alamiah Building Co.

**EMAK** 

### Rank Company Subsidiary

KBRC (Kuwaiti British Ready Mix)

**KCMAK** 

Kharafi National

MAK Lebanon

Mohammed Abdulmoshin Al-Kharafi & Sons, Saudi

Arabia

Swimming Pool Division

### 162 Taisei Corp.

Seiwa Renewal Works Co. Ltd.

Taisei Housing Corp.

Taisei Rotec Corp.

Taisei Setsubi Co. Ltd.

Taisei U-Rec Co. Ltd.

Taisei-Yuraku Real Estate Co. Ltd.

Vinata International Joint Venture Ltd. Co.

### 163 Prezioso Linjebygg

**IPES** 

Prezioso Angola

Prezioso Congo

Prezioso Do Brasil

Prezioso Emdad

Prezioso Linjebygg AS

Prezioso Portugal

RAA

Resa Prezioso

### 165 Punj Lloyd Ltd.

Dayim Punj Lloyd

PL Engineering Ltd.

PLN Construction Ltd.

Punj Llovd Aviation Ltd.

Punj Lloyd Delta Renewables Pvt. Ltd.

Punj Lloyd Indonesia

Punj Lloyd Infrastructure Ltd.

Punj Lloyd Infrastructure Pte. Ltd.

Punj Lloyd Oil & Gas Malaysia

Punj Llovd Pte. Ltd.

Punj Lloyd Sdn. Bhd.

Punj Lloyd Upstream Ltd. India

Sembawang Engineers & Constructors Pte. Ltd.

Simon Carves Engineering Ltd.

Spectra Punj Lloyd

### 166 China Energy Eng'g Grp. Tianjin Electric Power Constr. Co.

Dubai Branch

Iraq Branch

Malaysia Branch

Pakistan Branch

### 168 China Wu Yi Co. Ltd.

China Wu Yi (Equitorial Guinea) Co. Ltd.

Rank Company

Subsidiary

China Wu Yi (Ethiopia) Co. Ltd.

China Wu Yi (Hong Kong) Co. Ltd.

China Wu Yi (Kenya) Co. Ltd.

China Wu Yi (Papua New Guinea) Co. Ltd.

China Wu Yi (Philippines) Co. Ltd.

China Wu Yi (Southern Sudan) Co. Ltd.

China Wu Yi (Tanzania) Co. Ltd.

China Wu Yi (Uganda) Co. Ltd.

### 169 Kayi Insaat Sanayi Ve Ticaret AS

Bilvap SnSaat A.S.

Inka Construction LLC.

KavS SnSaat

KayS SnSaat Sanayi ve Ticaret A.S.

KayS SnSaat Sanayi we Tijaret AS

KayS UluslararasS SnSaat San ve Tic. A.S.

### 171 Beijing Urban Construction Group Co. Ltd.

Beijing Landscape & Forestry Group Co. Ltd.

Beijing Urban Construction Design & Dev't Group Co.

Beijing Urban Construction Engineering Co. Ltd.

Beijing Urban Construction Huayu Engineering Co.

Beijing Urban Construction Installation Group Co. Ltd.

Beijing Urban Construction No. 1 Co. Ltd.

Beijing Urban Construction No. 2 Co. Ltd.

Beijing Urban Construction No. 4 Co. Ltd.

Beijing Urban Construction No. 5 Co. Ltd.

Beijing Urban Construction No. 6 Co. Ltd.

Beijing Urban Construction No. 7 Co. Ltd.

Beijing Urban Construction No. 8 Co. Ltd.

Beijing Urban Construction No. 9 Co. Ltd.

Beijing Urban Construction No. 10 Co. Ltd.

Beijing Urban Construction No. 16 Co. Ltd.

Beijing Urban Construction North Construction Co.

Beijing Urban Construction Road & Bridge Group Co.

Beijing Urban Construction Wuwei Co. Ltd.

Beijing Urban Construction Yatai Group Co. Ltd.

Beijing Urban Construction Yuandong Co. Ltd.

### 173 Eser Contracting

Eh Eser Taahhut Eser Proje

### 178 Impresa Pizzarotti & C. SpA

Pizzarotti SA

### 179 China National Complete Plant Imp. & Exp. Corp. (Group) (COMPLANT)

China National Plant Import & Export Corp. Ltd.

Rank Company Subsidiary

Rank Company

**Subsidiary** 

### 182 IC Ictas Insaat Sanayi ve Ticaret AS

Es Ruzgar Enerji Uretim ve Ticaret AS Guneyce Enerji Uretim ve Ticaret AS

IC Cesme Marina YatSrSm AS

IC Icmak Insaat Makina Ticaret ve Lojistik AS

IC Ictas AltyapS Yatirimlari ve Isletme AS

IC Ictas Bagistas Enerji Uretim ve Isletme AS

IC Ictas Elektrik Ticaret AS

IC Ictas Elektrik Toptan Satis ve Ticaret AS

IC Ictas Enerji Yatirim Holding AS

IC Ictas Hidroelektrik ve Termik Enerji Uretim ve Ticaret AS

IC Ictas Zafer Bolgesel Havaalani Yatirim ve Isletme AS Treysan Prefabrik Celik Yapilar Sanayi ve Ticaret AS

### 183 Yanjian Group Co. Ltd.

Design Institute of Yanjian Group Co. Ltd. International Co. of Yanjian Group Co. Ltd.

Jin Xiang Tai Real Estate Dev't Co. of Yanjian Group Co. Ltd.

Jinan Co. of Yanjian Group Co. Ltd.

Qingdao Co. of Yanjian Group Co. Ltd.

Shanghai Co. of Yanjian Group Co. Ltd.

The Fifth Construction and Installation Co. of Yanjian Group Co. Ltd.

The Fourth Construction and Installation Co. of Yanjian Group Co. Ltd.

The Seventeenth Construction and Installation Co. of Yanjian Group Co. Ltd.

The Seventh Construction and Installation Co. of Yanjian Group Co. Ltd.

The Sixth Construction and Installation Co. of Yanjian Group Co. Ltd.

The Tenth Construction and Installation Co. of Yanjian Group Co. Ltd.

The Third Construction and Installation Co. of Yanjian Group Co. Ltd.

Yanjian (Australia) Pty. Ltd.

Yanjian Group (Fiji) Co. Ltd.

Yanjian Group (Mackay) Py. Ltd.

Yanjian Group Beijing Co.

Yanjian Group Cambodia Co. Ltd.

Yanjian Group Ghana Ltd.

Yanjian Group Lanka Pvt. Ltd.

Yanjian Malaysia Sdn. Bhd.

Yanjian Peru SAC

Yanjian Tajikistan Co.

Yanjian Tonga Ltd.

Yanjian Uganda Co. Ltd.

### 185 Nantong Construction Group Co. Ltd.

Nantong Architect & Decoration Co. Ltd.

Nantong Architect Science Research Co. Ltd.

Nantong Construction & Installation Co. Ltd.

Nantong Construction Manpower Service Co. Ltd.

Nantong Huaxia Silicate Products Co. Ltd. Nantong Zhenban Real Estate Co. Ltd.

Nantong Construction Real Estate Co. Ltd.

### 186 China Yunnan Construction Engineering Group Co. Ltd.

Municipal Gen. Contracting Dept. of Yunnan Construction Eng'g Group

Ready-Mixed Concrete Dept. of Yunnan Construction Engineering Group

Road and Bridge Co. Ltd of China Yunnan Construction Engineering Group

The Fifth Construction Co. of Yunnan Construction Engineering Group

The Fourth Construction Co. of Yunnan Construction Engineering Group

The Second Construction Co. of Yunnan Construction Engineering Group

The Seventh Construction Co. of Yunnan Construction Engineering Group

The Sixth Construction Co. of Yunnan Construction Engineering Group

The Third Construction Co. of Yunnan Construction Engineering Group

Water Conservancy and Hydropower Constr. Co. Ltd. of Yunnan Construction Eng'g Group

Yunnan Construction & Installation Joint-Stock Co.

Yunnan Construction Engineering General Contracting

Yunnan Real Estate Development & Operation Co.

#### 187 Kinden Corp.

Bintai Kinden Corp. Bhd Kinden (Thailand) Co. Ltd Kinden India Private Ltd. Kinden International Ltd. Kinden Pacific Corp. Kinden Phils. Corp. Kinden Vietnam

P.T. Kinden Indonesia

US Kinden Corp.

Wasa Electrical Services Inc.

#### 190 Structure Tone

LF Driscoll Co. LLC
Pavarini Construction
Pavarini McGovern LLC
Structure Tone Inc.
Structure Tone Southwest Inc.
Structure Tone UK Inc.

### 191 TTCL Public Co. Ltd.

Toyo Thai-Power Myanmar Corp. Co. Ltd.

### Rank Company Subsidiary

ToyoThai-USA Corp. TTCL Malaysia Sdn. Bhd. TTCL Vietnam Corp. Ltd.

### 192 Sumitomo Mitsui Construction Co. Ltd.

Pt. SMCC Utama Indonesia SMCC (Thailand) Co. Ltd. SMCC Construction India Ltd. SMCC Malaysia Sdn. Bhd. SMCC Overseas Singapore Pte. Ltd. SMCC Philippines Inc. SMCC, Shanghai

### 194 China Dalian Int'l Eco. & Tech.Coop Grp. Ltd..

CDIG Centre Int'l Engineering Co. Ltd.
China Dalian Int'l Cooperation (Group) Holdings Co.
Ltd.

### 195 Summa Turizm Yatirimciligi AS

Summa Congo Summa Moldova SRL Summa Turizm Yat.

### 196 China Gansu Int'l Corp. for Eco. & Techn. Cooperation

China Gansu Int'l Engineering Corp.
China Gansu Int'l Engineering General Contracting
Corp.
Gansu Hualong Engineering Cooperation
(Mozambique) Ltd.
Hualong Ghana Construction Co. Ltd.
Hualong Malawi Construction Co. Ltd.
Hualong Zimbabwe Construction Co. Ltd.
The Angola Co. of Gansu Overseas Engineering Corp.

### 197 Kayson

Darya Pala Icon Vima

#### 199 MWH Global

MWH Americas Inc.
MWH Asia Ltd.
MWH Constructors Inc.
MWH Enterprises
MWH Europe Ltd.
MWH Holdings Ltd.
MWH Treatment

### 200 Bayburt Grup AS

Bayburt Grup AS Bayburt Snsaat Nak. San. Tic. Ltd. Sti.

### Rank Company

Subsidiary

Özgün YapS San. ve Tic. AS Senbay Madencilik Turizm Sns. Nak. San. Tic. AS

### 202 Aegion Corp.

Brinderson LP Corrpro Cos. Fibrwrap Construction Services Insituform Technologies The Bayou Cos. United Pipeline Systems

### 203 Lotte Engineering & Construction Co. Ltd.

Lotte Engineering & Construction Beijing Lotte Engineering & Construction India Pvt. Ltd. Lotte Engineering & Construction Malaysia Sdn. Bhd.

### 204 Jiangsu Nantong Liujian Construction Group Co. Ltd.

Dalu Construction Co. Ltd. Nantong Liujian International Co. Ltd. Nantong Liujian R&B Construction Co. Ltd. Nantong Liujian Yuancheng Installation Co. Ltd.

### 205 Hensel Phelps

Hensel Phelps Development Hensel Phelps Services

### 206 SMK Group

CH2M Hill Metag JV ECCI C Metag JV

### 207 Grandi Lavori Fincosit SpA

 ${\it GLF~Construction~Corp.}$ 

### **208 ECC**

ECC GmbH
ECC International
ECC-Insight
ECC-QM
JSR-ECC
Nordlys Environmental LP

### 209 China Petroleum Engineering Co. Ltd.

CPE Beijing Co.
CPE North China Co.
CPE Qinghai Co.
CPE South West Co.
CPE Xinjiang Construction Co.
CPE Xinjiang Designing Institute

#### 210 Amec Foster Wheeler

Environmental & Infrastructure

# 2016 Top 250 International Contractors – Subsidiaries by Rank

#### Rank Company Subsidiary

Mining & Metals Americas
Oil & Gas Americas
Oil & Gas Canada
Power & Proceess Americas

# 211 Yantai International Eco. & Techn. Cooperation Grp. Co. Ltd.

Yantai International Ghana Co. Ltd.

# 212 Daqing Oilfield Construction Group Co. Ltd.

Daqing Oilfield Highway & Bridge Engineering Co. Ltd.

Daquing Oilfield TianYu Engineering Design Co. Ltd.

# 213 Chongqing Int'l Construction Corp.

Chongqing Int'l Construction India Co. Ltd.
Chongqing Int'l Construction Jordan Co. Ltd.
Chongqing Int'l Construction Liberia Co. Ltd.
Chongqing Int'l Construction Sudan Co. Ltd.
Chongqing Int'l Construction Tanzania Africa Co. Ltd.
Chongqing Int'l Construction Uganda Co. Ltd.
Chongqing Int'l ConstructionEast Timor Co. Ltd.
Chongqing Overseas Mechanical Equipment Co. Ltd.
Chongqing Yongchang Building Material Co. Ltd.
Chongqing Yongjian Construction Management Co.

Chongqing Yuxin Road & Bridge Dev't Co. Ltd.

#### 214 UrbaCon Trading and Contracting WLL

Al Khayyat Trading & Contracting Marine Master Services Union Iron Steel Factory UrbaCon Plant Machinery & Vehicles UrbaCon Trading & Contracting

#### 215 The Walsh Group Ltd.

Ltd.

Archer Western Walsh Construction

#### 216 Energoprojekt Holding PLC

Energoprojekt Entel
Energoprojekt Hidroinzinjering
Energoprojekt Industrija
Energoprojekt Niskogradnja
Energoprojekt Oprema
Energoprojekt Urbanizam i Arhitektura
Energoprojekt Visokogradnja

# 218 Zhejiang Communications Construction Group Co. Ltd.

No. 3 Transportation Engineering Co. Ltd. of Zhejiang Communications Construction Group Co. Ltd.

#### Rank Company

Subsidiary

Zhejiang Jinzhu Transportation Construction Co.Ltd.Construction Co. Ltd.Zhejiang Road & Bridge Transportation Construction Co. Ltd.

Zhejiang Shunchang High-Grade Highway Maintenance Co. Ltd.

#### 219 RailWorks Corp.

HSQ Technology
L.K. Comstock & Co. Inc.
L.K. Comstock National Transit Inc.
PNR RailWorks Inc.
RailWorks Maintenance of Way Inc.
RailWorks Signals & Communications Inc.
RailWorks Track Services Inc.
RailWorks Track Systems Inc.

#### 221 Matrix Service Co.

Matrix Applied Technologies Matrix NAC Matrix PDM Engineering Matrix Service Inc.

RailWorks Transit Inc.

#### 222 AE Arma-Elektropanc

AE Arma-Elektropanc Building Services Ltd. AE Arma-Elektropanc Electromechanical Contracting Lebanon SARL

AE Arma-Elektropanc ElectromechanicalL Contracting Qatar WLL

Arma Elektropanc Electromechanical Co. LLC OOO AE Arma-Elektropanc Elektromekanik

# 223 Tutor Perini Corp.

Becho Inc.
Black Construction Corp.
Frontie-Kemper Constructors
Lunda Construction Co.
Perini Management Services
Roy Anderson Corp.
Rudolph & Sletten
Tutor Perini Building Corp.
Tutor Perini Civil Construction
Tutor-Saliba Corp.

# 226 Yenigün Construction Industry and Commerce Inc.

Buyukyali Otel Ssletmeciligi AS Metok Insaat Tarim Hayvancilik Sanayi ve Ticaret AS Yenigun Enerji Üretim AS

### 227 American Bridge Co.

American Bridge Bahamas

# 2016 Top 250 International Contractors – Subsidiaries by Rank

#### Rank Company Subsidiary

American Bridge Canada Co. American Bridge International

#### 228 Barnard Construction Co. Inc.

Barnard Impregilo Healy JV Barnard of Canada Inc. Barnard Pipeline Barnard/DA Collins JV

#### 229 PT Rekayasa Industri

PT Rekayasa Engineering PT Tracon Industri PT Yasa Industri Nusantara

#### 231 Anel Elektrik Proje Taahhüt Tic. AS

Anel Baku Anel Doha Anel Emirates General Contracting LLC Anel Georgia Anel Russia

#### 232 Toda Corp.

APEC Engineering Co. Ltd. Chiyoda Kenko Co. Ltd. Construtora Toda do Brasil SA Thai Toda Corp. Ltd. Toda Vietnam Co. Ltd.

# 233 Dorce Prefabricated Building and Construction Industry Trade Inc.

Dorce Construction Malaysia Sdn. Bhd.
Dorcekazak Construction and Prefabricated Building
Industry Co. Ltd.
SARL Yazici Projet

#### 234 Haskell

FreemanWhite, a Haskell Co. H.R. Gray, a Haskell Co. Seiberling, a Haskell Co. The Haskell Co. de Mexico

#### 235 Parsons

Parsons Environment & Infrastructure Parsons Government Services Parsons Transportation

# 236 China Power Engineering Consulting Group Co. Ltd.

Center South Electric Power Design Institute Co. Ltd. China Power Engineering Consulting Co. Ltd. China Power Engineering Consulting Group Int'l Engineering Co. Ltd.

#### Rank Company

Subsidiary

China Power Engineering Consulting Group Renewable
Energy Co. Ltd.
China Power Engineering Consulting Group
Technology Dev't Co. Ltd.
East China Electric Power Design Institute Co. Ltd.
North China Power Construction Engineering Co. Ltd.
Northeast Electric Power Design Institute Co. Ltd.
Northwest Electric Power Design Institute Co. Ltd.
Southwest Electric Power Design Institute Co. Ltd.

#### 237 Weeks Marine Inc.

Healy Tibbitts Builders Inc. M.P. Howlett McNally Construction

#### 239 dck worldwide LLC

dck FWF LLC
dck International LLC
dck North America LLC
dck Pacific Construction LLC
dck Pacific Guam LLC
Summit dck LLC

#### 240 Southland/Renda/JBros

JBros Mole Constructors Oscar Renda Contracting Southland Contracting

#### 241 Michael Baker International

JMA Architects Michael Baker Engineering Inc. Michael Baker Global Services LLC Michael Baker, Jr. Inc. Project Management Services Inc. SC3 LLC

#### 243 Rasen Insaat ve YatSrSm AS

Rasen International Rasen Stroy

#### 244 Electra Ltd.

Elco Contracting & Services Electra Construction Electra Infrastructure Electra M&E ETCO

#### 245 Stratus Holding Group

International Iranian Housing Co. Iran Building Investment Co. Stratus International Contracting Co.

# 2016 Top 250 International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

Rank Company

Subsidiary

# 247 Engineering for the Petroleum & Process Industries (Enppi)

Engineering for the Petroleum & Process Industries Enppi – KSA

# 249 Shanghai Electric Group Co. Ltd.

Shanghai Electric Power Generation Group

#### A. NORTH AMERICA

#### **CANADA**

Abeinsa SA

ACCIONA Infrastructure

ACS, Actividades de Construcción

v Servicios SA

**AECOM** 

Aegion Corp.

Alberici-Flintco

Amec Foster Wheeler

American Bridge Co.

Astaldi SpA

Babcock & Wilcox Enterprises

Barnard Construction Co. Inc.

Bauer AG

**Bechtel** 

Beijing Construction Engineering

Group Co. Ltd.

Black & Veatch

Bonatti SpA

**BOUYGUES SA** 

Burns & McDonnell

CB&I Inc.

China Communications

Construction Group Ltd.

China Jiangsu Int'l Econ-Tech.

Coop. Group Ltd.

China Metallurgical Group Corp.

China National Machinery

Industry Corp.

China Petroleum Engineering &

Construction Corp.

China State Contruction

Engineering Corp. Ltd.

ECC

Ed. Züblin AG

Eiffage

FCC Construccion SA

*Ferrovial* 

Fluor Corp.

Gilbane Building Co.

Grupo Isolux Corsan SA

GS Engineering & Construction

Hanwha Engineering &

Construction

Haskell

Hazama Ando Corp.

HOCHTIEF AG

Hyundai Engineering &

Construction Co. Ltd.

Jacobs

JGC Corp.

Region Country Company

KEPCO Engineering &

Construction Co. Ltd.

Kiewit Corp.

Larsen & Toubro Ltd.

Matrix Service Co.

Michels Corp.

Obayashi Corp.

Obrascon Huarte Lain (OHL SA)

Van Oord

Parsons

PCL Construction Enterprises Inc.

Power Construction Corp. of

China

RailWorks Corp.

Rizzani de Eccher

Royal Boskalis Wetsminster NV

Saipem

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Shanghai Construction Group

Shenyang Yuanda Aluminum

Industry Engineering Co. Ltd.

SICIM SpA

Sinosteel Equipment &

Engineering Co. Ltd.

SK Engineering & Construction

Co. Ltd.

Skanska AB

Southland/Renda/JBros

Strabag SE

Structure Tone

**TECHNIP** 

Tecnicas Reunidas

Toyo Engineering Corp.

Tutor Perini Corp.

VINCI

Walbridge

The Walsh Group Ltd.

Weeks Marine Inc.

Willbros Group Inc.

**WorleyParsons** 

# UNITED STATES

Abeinsa SA

ACS, Actividades de Construcción

y Servicios SA

Astaldi SpA

Atlas Grup

Bauer AG

Beijing Construction Engineering

Group Co. Ltd.

**BOUYGUES SA** 

C.M.C. di Ravenna Società

Cooperativa

Region Country Company

China Communications

Construction Group Ltd.

China International Water &

Electric Corp.

China Jiangsu Int'l Econ-Tech.

Coop. Group Ltd.

China Metallurgical Group Corp.

China National Chemical

Engineering Group Corp.

China National Machinery

Industry Corp.

China State Contruction

Engineering Corp. Ltd.

Chiyoda Corp.

Consolidated Contractors Group

Daelim Industrial Co. Ltd.

Danieli & C. OM SpA

Ed. Züblin AG

Ellaktor SA ENKA Construction & Industry

Co. Inc.

FCC Construccion SA

**Ferrovial** 

Grandi Lavori Fincosit SpA

Grupo Isolux Corsan SA

GS Engineering & Construction

Hazama Ando Corp.

HOCHTIEF AG

Hyundai Engineering &

Construction Co. Ltd.

Impresa Pizzarotti & C. SpA

Kajima Corp.

Kinden Corp.

Larsen & Toubro Ltd.

LendLease Group

M+W Group

Maeda Corp.

Obayashi Corp.

Obrascon Huarte Lain (OHL SA)

Odebrecht Engenharia e

Construção SA

Orascom Construction Ltd.

POSCO Engineering &

Construction

Rizzani de Eccher

Royal Boskalis Wetsminster NV

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Shanghai Construction Group

Shenyang Yuanda Aluminum Industry Engineering Co. Ltd. Sinopec Engineering (Group) Co. Ltd. Skanska AB SNC-Lavalin Inc. Società Italiana per Condotte d'Acqua SpA Sumitomo Mitsui Construction Co. Ltd. Takenaka Corp. **TECHNIP** Toyo Engineering Corp. TTCL Public Co. Ltd. VINCI *WorleyParsons* 

#### **B. LATIN AMERICA**

#### **ARGENTINA**

Abeinsa SA

ACS, Actividades de Construcción y Servicios SA

Aegion Corp.

Babcock & Wilcox Enterprises
Inc.

inc.

Michael Baker International

Beijing Construction Engineering Group Co. Ltd.

China Communications

Construction Group Ltd.

China Gezhouba Group Co. Ltd.

China National Machinery

Industry Corp.

China State Contruction

Engineering Corp. Ltd.

CITIC Construction Co. Ltd.

COMSA Corp.

Fluor Corp.

Ghella SpA

Grupo Isolux Corsan SA

Jan De Nul Group

Odebrecht Engenharia e

Construção SA

Power Construction Corp. of

China

Royal Boskalis Wetsminster NV

Salini Impregilo SpA

Sener Ingeniería y Sistemas SA

Skanska AB

VINCI

Walbridge

### **BOLIVIA**

ACS, Actividades de Construcción v Servicios SA

Amec Foster Wheeler

D 1 1 0 H/1 E

Babcock & Wilcox Enterprises

Inc.

China International Water &

Electric Corp.

China National Machinery Industry Corp.

China Railway Construction Co.

Graña y Montero (GyM)

Grupo Isolux Corsan SA

POSCO Engineering &

Construction

Power Construction Corp. of

China

Samsung Engineering Co. Ltd.

Sener Ingeniería y Sistemas SA

Tecnicas Reunidas

VINCI

#### BRAZIL

Abeinsa SA

ACCIONA Infrastructure

ACS, Actividades de Construcción

y Servicios SA

AECOM

Andrade Gutierrez SA

Babcock & Wilcox Enterprises

Inc.

Bechtel

**BOUYGUES SA** 

CB&I Inc.

China Communications

Construction Group Ltd.

China Electric Power Equipment

and Technology Co. Ltd.

 ${\it China\ Metallurgical\ Group\ Corp.}$ 

China National Chemical Engineering Group Corp.

Engineering Group Corp

CITIC Construction Co. Ltd.

COMSA Corp.

Danieli & C. OM SpA

FCC Construccion SA

**Ferrovial** 

Fluor Corp.

Ghella SpA

Great Lakes Dredge & Dock Grupo Isolux Corsan SA Hyundai Engineering & Construction Co. Ltd.

Jacobs

M+W Group

Mota-Engil

Jan De Nul Group

Odebrecht Engenharia e

Construção SA

Van Oord

Posco Engineering

POSCO Engineering &

Construction

Power Construction Corp. of

China

Prezioso Linjebygg

Royal Boskalis Wetsminster NV

Sacyr

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Sener Ingeniería y Sistemas SA

Skanska AB

SNC-Lavalin Inc.

**TECHNIP** 

Toda Corp.

Toyo Engineering Corp.

VINCI

Walbridge

WorleyParsons

#### **CHILE**

Abeinsa SA

ACCIONA Infrastructure

ACS, Actividades de Construcción

y Servicios SA

Aegion Corp.

Amec Foster Wheeler

Astaldi SpA

Babcock & Wilcox Enterprises

Inc.

Bechtel

**BOUYGUES SA** 

C.M.C. di Ravenna Società

Cooperativa

CB&I Inc.

China Communications

Construction Group Ltd.

China Metallurgical Group Corp.

CIMIC Group Ltd.

COMSA Corp.

Ed. Züblin AG

Eiffage

Region Country Company

Region Country Company

Region Country Company

Ellaktor SA

FCC Construccion SA

*Ferrovial* 

Fluor Corp.

Ghella SpA

Graña y Montero (GyM)

Grupo Isolux Corsan SA

HOCHTIEF AG

Hyundai Engineering &

Construction Co. Ltd.

Jacobs

Maire Tecnimont Group

Jan De Nul Group

Obrascon Huarte Lain (OHL SA)

Odebrecht Engenharia e

Construção SA

Posco Engineering

POSCO Engineering &

Construction

Royal Boskalis Wetsminster NV

Sacvr

Salini Impregilo SpA

Samsung Engineering Co. Ltd.

Sener Ingeniería y Sistemas SA

Skanska AB

SNC-Lavalin Inc.

Strabag SE

Tecnicas Reunidas

VINCI

### **COLOMBIA**

Abeinsa SA

ACCIONA Infrastructure

ACS, Actividades de Construcción

v Servicios SA

**AECOM** 

Aegion Corp.

Amec Foster Wheeler

Babcock & Wilcox Enterprises

Inc.

CB&I Inc.

China Communications

Construction Group Ltd.

China National Machinery

Industry Corp.

COMSA Corp.

Danieli & C. OM SpA

Eiffage

FCC Construccion SA

**Ferrovial** 

Ghella SpA

Graña y Montero (GyM)

Grupo Isolux Corsan SA

Hyundai Engineering &

Construction Co. Ltd.

Mota-Engil

Jan De Nul Group

Obrascon Huarte Lain (OHL SA)

Odebrecht Engenharia e

Construção SA

Rizzani de Eccher

Royal Boskalis Wetsminster NV

Sacyr

Saipem

Salini Impregilo SpA

Sener Ingeniería y Sistemas SA

Shandong Kerui Petroleum

Equipment Co. Ltd.

Shikun & Binui S.B.I.

Infrastructure Ltd.

Sinosteel Equipment &

Engineering Co. Ltd.

SNC-Lavalin Inc.

Strabag SE

VINCI

**WorleyParsons** 

#### **COSTA RICA**

Abeinsa SA

ACS, Actividades de Construcción

y Servicios SA

Anhui Foreign Economic

Construction (Group) Co. Ltd.

Astaldi SpA

Babcock & Wilcox Enterprises

Inc.

Bauer AG

**Bechtel** 

Beijing Urban Construction Group

Co. Ltd.

China Communications

Construction Group Ltd.

Dongfang Electric Corp.

FCC Construccion SA

Ghella SpA

Van Oord

Power Construction Corp. of

China

Royal BAM Group nv

Royal Boskalis Wetsminster NV

VINCI

**WorleyParsons** 

#### **ECUADOR**

ACCIONA Infrastructure

ACS, Actividades de Construcción y Servicios SA

Babcock & Wilcox Enterprises Inc.

CB&I Inc.

China Civil Engineering

Construction Corp.

China Communications

Construction Group Ltd.

China Gezhouba Group Co. Ltd.

China Huanqiu Construction & Eng'g Corp.

China International Water & Electric Corp.

China Metallurgical Group Corp.

China National Machinery

Industry Corp.

China Petroleum Engineering & Construction Corp.

China Railway Construction Co.

Ltd. COMSA Corp.

Grupo Isolux Corsan SA

Harbin Electric International Co. Ltd.

Odebrecht Engenharia e

Construção SA

POSCO Engineering &

Construction

Power Construction Corp. of

China

Salini Impregilo SpA

Sinopec Oilfield Service Shengli

Corp. SK Engineering & Construction

Co. Ltd. VINCI

**WorleyParsons** 

# **EL SALVADOR**

ACS, Actividades de Construcción

y Servicios SA

Astaldi SpA **BOUYGUES SA** 

Società Italiana per Condotte

d'Acqua SpA **VINCI** 

# **GUATEMALA**

ACS, Actividades de Construcción y Servicios SA

Babcock & Wilcox Enterprises Inc.

Region Country Company

Region Country Company

Region Country Company

Jan De Nul Group
Obrascon Huarte Lain (OHL SA)
Odebrecht Engenharia e
Construção SA
Van Oord
POSCO Engineering &
Construction
Shikun & Binui S.B.I.
Infrastructure Ltd.
VINCI

#### **GUYANA**

China Railway Group Ltd. Graña y Montero (GyM) Power Construction Corp. of China Royal Boskalis Wetsminster NV Saipem

#### **HONDURAS**

ACS, Actividades de Construcción y Servicios SA Astaldi SpA Grupo Isolux Corsan SA Hazama Ando Corp. Obrascon Huarte Lain (OHL SA) Power Construction Corp. of China

#### **MEXICO**

Abeinsa SA ACCIONA Infrastructure ACS, Actividades de Construcción v Servicios SA **AECOM** Aegion Corp. Alberici-Flintco Amec Foster Wheeler Babcock & Wilcox Enterprises Inc. Michael Baker International Black & Veatch Bonatti SpA **BOUYGUES SA** CB&I Inc. China Communications Construction Group Ltd. China Metallurgical Group Corp. China National Machinery Industry Corp.

China Railway Construction Co.

Ltd.

COMSA Corp. Danieli & C. OM SpA dck worldwide LLC Ed. Züblin AG FCC Construccion SA Fluor Corp. Gilbane Building Co. Grupo Isolux Corsan SA BL Harbert International Haskell Hazama Ando Corp. HOCHTIEF AG Hyundai Engineering & Construction Co. Ltd. Jacobs Kajima Corp. **KBR** *M*+*W Group* Maeda Corp. Mota-Engil Jan De Nul Group Obrascon Huarte Lain (OHL SA) Odebrecht Engenharia e Construção SA Van Oord Royal Boskalis Wetsminster NV Sacyr Saipem Samsung Engineering Co. Ltd. Sener Ingeniería y Sistemas SA Shenyang Yuanda Aluminum Industry Engineering Co. Ltd. Shimizu Corp. SICIM SpA Sinopec Oilfield Service Shengli Corp. SNC-Lavalin Inc. Stellar Strabag SE **TECHNIP** Tecnicas Reunidas VINCI Walbridge **WorleyParsons** 

#### **NICARAGUA**

Abeinsa SA ACS, Actividades de Construcción y Servicios SA Astaldi SpA Babcock & Wilcox Enterprises Inc. BOUYGUES SA China Communications
Construction Group Ltd.
Hazama Ando Corp.
Hyundai Engineering &
Construction Co. Ltd.

#### **PANAMA**

ACCIONA Infrastructure ACS, Actividades de Construcción y Servicios SA **AECOM** Babcock & Wilcox Enterprises Inc. Bauer AG China Communications Construction Group Ltd. China National Chemical Engineering Group Corp. Ellaktor SA FCC Construccion SA GS Engineering & Construction Jan De Nul Group Odebrecht Engenharia e Construção SA POSCO Engineering & Construction Royal Boskalis Wetsminster NV Sacyr Saipem Salini Impregilo SpA Shenyang Yuanda Aluminum Industry Engineering Co. Ltd. SK Engineering & Construction Co. Ltd. SNC-Lavalin Inc. Società Italiana per Condotte d'Acqua SpA **VINCI** 

#### **PARAGUAY**

COMSA Corp. Grupo Isolux Corsan SA Hazama Ando Corp.

#### **PERU**

Abeinsa SA ACCIONA Infrastructure ACS, Actividades de Construcción y Servicios SA Aegion Corp. Andrade Gutierrez SA Astaldi SpA

Region Country Company

Babcock & Wilcox Enterprises Inc. **Bechtel BOUYGUES SA** CB&I Inc. China International Water & Electric Corp. COMSA Corp. Danieli & C. OM SpA Energoprojekt Holding PLC FCC Construccion SA Fluor Corp. Grupo Isolux Corsan SA HOCHTIEF AG Impresa Pizzarotti & C. SpA Jacobs Mota-Engil Jan De Nul Group Odebrecht Engenharia e Construção SA POSCO Engineering & Construction Royal Boskalis Wetsminster NV Sacvr Salini Impregilo SpA SICIM SpA Skanska AB SNC-Lavalin Inc. Tecnicas Reunidas

#### **URUGUAY**

VINCI

Abeinsa SA China Communications Construction Group Ltd. COMSA Corp. Grupo Isolux Corsan SA Hyundai Engineering & Construction Co. Ltd. Van Oord VINCI

Yanjian Group Co. Ltd.

#### VENEZUELA

ACCIONA Infrastructure ACS, Actividades de Construcción v Servicios SA Andrade Gutierrez SA Astaldi SpA Babcock & Wilcox Enterprises Inc. **BOUYGUES SA** CB&I Inc.

China Communications Construction Group Ltd. China Electric Power Equipment and Technology Co. Ltd. China Energy Eng'g Grp. Tianjin Electric Power Constr. Co. China Gezhouba Group Co. Ltd. China Huangiu Construction & Eng'g Corp. China Metallurgical Group Corp. China National Machinery Industry Corp. China Railway Construction Co. Ltd. China Railway Group Ltd. Chiyoda Corp. CITIC Construction Co. Ltd. Danieli & C. OM SpA Engineering for the Petroleum & Process Industries (Enppi) Fluor Corp. GS Engineering & Construction Hyundai Engineering & Construction Co. Ltd. JGC Corp. Kayson Odebrecht Engenharia e Construção SA Power Construction Corp. of China Saipem Salini Impregilo SpA Samsung Engineering Co. Ltd. SK Engineering & Construction Co. Ltd. SNC-Lavalin Inc. Stratus Holding Group Toyo Engineering Corp. VINCI XPCC Construction & Engineering (Group) Co. Ltd.

#### **SURINAME**

Babcock & Wilcox Enterprises Inc. CB&I Inc. China Dalian Int'l Eco. & Tech.Coop Grp. Ltd.. BL Harbert International Royal Boskalis Wetsminster NV Saipem Weihai Int'l Eco. & Tech. Coop. Co. Ltd.

#### C. CARIBBEAN ISLANDS

#### **GREATER ANTILLES**

ACS, Actividades de Construcción y Servicios SA Amec Foster Wheeler Andrade Gutierrez SA Babcock & Wilcox Enterprises Michael Baker International **BOUYGUES SA** Caddell Construction Co. (DE) LLCCB&I Inc. China Civil Engineering Construction Corp. China Gezhouba Group Co. Ltd. China National Complete Plant Imp. & Exp. Corp. (Group) (COMPLANT) China Nonferrous Metal Ind.'s Foreign Eng'g & Constr. Co. dck worldwide LLC Fluor Corp. Ghella SpA Odebrecht Engenharia e Construção SA Van Oord Royal BAM Group nv SNC-Lavalin Inc. Tecnicas Reunidas VINCI

#### **PUERTO RICO**

ACCIONA Infrastructure AECOMBabcock & Wilcox Enterprises Inc. dck worldwide LLC *Ferrovial* Fluor Corp. Gilbane Building Co. Haskell Metka Tutor Perini Corp. VINCI The Walsh Group Ltd.

#### **CUBA**

Amec Foster Wheeler

Region Country Company

Region Country Company

Region Country Company

**BOUYGUES SA** China Communications Construction Group Ltd. dck worldwide LLC Gilbane Building Co. Odebrecht Engenharia e Construção SA Van Oord VINCI

#### LESSER ANTILLES

Amec Foster Wheeler American Bridge Co. Anhui Foreign Economic Construction (Group) Co. Ltd. Babcock & Wilcox Enterprises Inc. Beijing Construction Engineering Group Co. Ltd. Black & Veatch **BOUYGUES SA** CB&I Inc. China Communications Construction Group Ltd. China Jiangsu Int'l Econ-Tech. Coop. Group Ltd. China Railway Construction Co. Ltd. China State Contruction Engineering Corp. Ltd. Consolidated Contractors Group dck worldwide LLC Fluor Corp. Van Oord Royal Boskalis Wetsminster NV Samsung Engineering Co. Ltd. Shanghai Construction Group Società Italiana per Condotte d'Acqua SpA

# D. EUROPE

**TECHNIP** 

VINCI

#### **ALBANIA**

M.A. Al-Kharafi & Sons Co. **Bechtel** Bonatti SpA China Communications Construction Group Ltd. Ellaktor SA Limak Insaat Sanayi ve Ticaret AS Maire Tecnimont Group Power Construction Corp. of China Società Italiana per Condotte d'Acqua SpA Strabag SE Yapi Merkezi Insaat ve Sanayi AS

#### **ARMENIA**

China Railway Construction Co. China State Contruction Engineering Corp. Ltd. Grupo Isolux Corsan SA GS Engineering & Construction Power Construction Corp. of China Sunir Co., Iran Power & Water Equipment & Services Export

#### **AUSTRIA**

ACS, Actividades de Construcción v Servicios SA Michael Baker International Bauer AG **BOUYGUES SA** Danieli & C. OM SpA Ed. Züblin AG HOCHTIEF AG *M*+*W Group* PORR AG Renaissance Construction Saipem Salini Impregilo SpA Strabag SE VINCI Yapi Merkezi Insaat ve Sanayi AS

#### **AZERBAIJAN**

AE Arma-Elektropanc Aegion Corp. Anel Elektrik Proje Taahhüt Tic. A? **Bechtel BESIX** CB&I Inc. Cengiz Construction Industry & Trade Co. Inc. China Metallurgical Group Corp. Dia Holding FZCO

Construction Industry Trade Eser Contracting Fluor Corp. HOCHTIEF AG Hyundai Engineering & Construction Co. Ltd. IC Ictas Insaat Sanayi ve Ticaret ILK Construction **KBR** Kolin ?n?aat Turizm Sanayi ve Ticaret AS Maire Tecnimont Group Mapa Insaat ve Ticaret AS Van Oord Renaissance Construction Royal Boskalis Wetsminster NV Saipem Salini Impregilo SpA Samsung Engineering Co. Ltd. Shenyang Yuanda Aluminum Industry Engineering Co. Ltd. Shikun & Binui S.B.I. Infrastructure Ltd. Strabag SE Tekfen Construction and Installation Co. Inc. Yapi Merkezi Insaat ve Sanayi AS Yuksel Insaat Co. Inc.

Dorce Prefabricated Building &

#### **BELARUS**

China Communications Construction Group Ltd. China Energy Eng'g Grp. Tianjin Electric Power Constr. Co. China General Technology (Group) Holding Co. Ltd. China National Machinery Industry Corp. China Power Engineering Consulting Group Co. Ltd. China Railway Construction Co. Ltd. CITIC Construction Co. Ltd. Energoprojekt Holding PLC Power Construction Corp. of Renaissance Construction **VINCI** 

#### **BELGIUM**

Region Country Company

Region Country Company

Region Country Company

Abeinsa SA ACCIONA Infrastructure ACS, Actividades de Construcción v Servicios SA Babcock & Wilcox Enterprises Inc. **BESIX BOUYGUES SA** Caddell Construction Co. (DE) LLCChina Communications Construction Group Ltd. Danieli & C. OM SpA ECCEd. Züblin AG Eiffage Fluor Corp. HOCHTIEF AG Hyundai Engineering & Construction Co. Ltd. Jacobs Maire Tecnimont Group Jan De Nul Group Van Oord POSCO Engineering & Construction

Construction
Prezioso Linjebygg
Royal BAM Group nv
Royal Boskalis Wetsminster NV
Sener Ingeniería y Sistemas SA
Strabag SE
Takenaka Corp.
TECHNIP
Tecnicas Reunidas
VINCI

#### **BULGARIA**

Saipem

ACS, Actividades de Construcción y Servicios SA
M.A. Al-Kharafi & Sons Co.
Amec Foster Wheeler
Babcock & Wilcox Enterprises
Inc.
Bauer AG
C.M.C. di Ravenna Società
Cooperativa
Dogus Insaat ve Ticaret AS
Ed. Züblin AG
Electra Ltd.
Ellaktor SA
Maire Tecnimont Group
PORR AG

Strabag SE TECHNIP VINCI Yapi Merkezi Insaat ve Sanayi AS

#### CZECH REP.

ACS, Actividades de Construcción v Servicios SA **BOUYGUES SA** CB&I Inc. Danieli & C. OM SpA Ed. Züblin AG HOCHTIEF AG Hyundai Engineering & Construction Co. Ltd. Kajima Corp. KBR Mota-Engil Obrascon Huarte Lain (OHL SA) PORR AG Shimizu Corp. Skanska AB Strabag SE Takenaka Corp. **TECHNIP** VINCI

#### **DENMARK**

Abeinsa SA ACS, Actividades de Construcción y Servicios SA Babcock & Wilcox Enterprises Inc. **BOUYGUES SA** CB&I Inc. Ed. Züblin AG HOCHTIEF AG Larsen & Toubro Ltd. NCC AB Per Aarlseff A/S Royal BAM Group nv Royal Boskalis Wetsminster NV Saipem Salini Impregilo SpA Skanska AB Strabag SE **TECHNIP** VINCI

#### **ESTONIA**

Danieli & C. OM SpA Ed. Züblin AG NCC AB Jan De Nul Group Strabag SE VINCI

#### **FINLAND**

Ed. Züblin AG
Eiffage
BL Harbert International
NCC AB
Per Aarlseff A/S
Royal Boskalis Wetsminster NV
Skanska AB
Strabag SE
TECHNIP
VINCI

**FRANCE** Abeinsa SA ACS, Actividades de Construcción v Servicios SA Aegion Corp. **BESIX** Bonatti SpA **BOUYGUES SA** C.M.C. di Ravenna Società Cooperativa COMSA Corp. Danieli & C. OM SpA Dorce Prefabricated Building & Construction Industry Trade Inc. Ed. Züblin AG **Ferrovial** Fluor Corp. Ghella SpA Grupo Isolux Corsan SA Impresa Pizzarotti & C. SpA Jacobs KEPCO Engineering & Construction Co. Ltd. Larsen & Toubro Ltd. *M*+*W Group* Maire Tecnimont Group Mota-Engil Jan De Nul Group Van Oord Prezioso Linjebygg Rizzani de Eccher Royal Boskalis Wetsminster NV Saipem Sener Ingeniería y Sistemas SA

Region Country Company

Region Country Company

Region Country Company

Shenyang Yuanda Aluminum Industry Engineering Co. Ltd. SNC-Lavalin Inc. Società Italiana per Condotte d'Acqua SpA Strabag SE Takenaka Corp. TAV Construction Tecnicas Reunidas *UrbaCon Trading and Contracting* **VINCI** 

#### **GEORGIA**

ACS, Actividades de Construcción v Servicios SA

Aegion Corp.

Bauer AG

Çalik Enerji Sanayi ve Tic. AS

China General Technology

(Group) Holding Co. Ltd.

China Metallurgical Group Corp.

Dorce Prefabricated Building &

Construction Industry Trade

ENKA Construction & Industry Co. Inc.

Mapa Insaat ve Ticaret AS

Jan De Nul Group

Nurol Construction and Trading Co.

Power Construction Corp. of China

Salini Impregilo SpA

SMK Group

Takenaka Corp.

TAV Construction

**VINCI** 

Yapi Merkezi Insaat ve Sanayi AS

#### **GERMANY**

ACCIONA Infrastructure

ACS, Actividades de Construcción

v Servicios SA

Amec Foster Wheeler

Babcock & Wilcox Enterprises

Inc.

Bauer AG

Bonatti SpA

CB&I Inc.

China Communications

Construction Group Ltd.

China Jiangsu Int'l Econ-Tech.

Coop. Group Ltd.

China State Contruction

Engineering Corp. Ltd.

Danieli & C. OM SpA

ECC

Ed. Züblin AG

Eiffage

Ellaktor SA

Fluor Corp.

Gilbane Building Co.

HOCHTIEF AG

Hyundai Engineering &

Construction Co. Ltd.

Jacobs

Larsen & Toubro Ltd.

*M*+*W Group* 

Maire Tecnimont Group

Metka

NCC AB

Jan De Nul Group

Van Oord

Parsons

Per Aarlseff A/S

Petrofac Ltd.

PORR AG

Royal BAM Group nv

Royal Boskalis Wetsminster NV

Sener Ingeniería y Sistemas SA

Skanska AB

Strabag SE

Takenaka Corp.

VINCI

**WorleyParsons** 

#### GREECE

ACS, Actividades de Construcción

y Servicios SA

Amec Foster Wheeler

China Communications

Construction Group Ltd.

Danieli & C. OM SpA

Eiffage

Ellaktor SA

Ferrovial

Ghella SpA

HOCHTIEF AG

Joannou & Paraskevaides Group

of Cos.

Metka

Royal Boskalis Wetsminster NV

Salini Impregilo SpA

Società Italiana per Condotte

d'Acqua SpA

Strabag SE

VINCI

Yapi Merkezi Insaat ve Sanayi AS

#### **HUNGARY**

**AECOM** 

Bauer AG

**BOUYGUES SA** 

Daelim Industrial Co. Ltd.

Danieli & C. OM SpA

Ed. Züblin AG

Samsung C&T Corp.

Strabag SE

Takenaka Corp.

VINCI

#### **IRELAND**

ACS, Actividades de Construcción

v Servicios SA

Babcock & Wilcox Enterprises

Inc.

**BOUYGUES SA** 

Ed. Züblin AG

Ferrovial

Fluor Corp.

Gilbane Building Co.

HOCHTIEF AG

Jacobs

*M*+*W Group* 

Mota-Engil

Van Oord

Royal BAM Group nv

Royal Boskalis Wetsminster NV

Sacyr

Skanska AB

SNC-Lavalin Inc.

Strabag SE

Structure Tone

VINCI

#### **ITALY**

ACCIONA Infrastructure

ACS, Actividades de Construcción

y Servicios SA

Amec Foster Wheeler

Astaldi SpA

Babcock & Wilcox Enterprises

Beijing Urban Construction Group

Co. Ltd.

Region Country Company

Region Country Company

Region Country Company

**BESIX** 

**BOUYGUES SA** 

China Metallurgical Group Corp.

Danieli & C. OM SpA

ECC

Ed. Züblin AG

Eiffage

Ellaktor SA

Ghella SpA

Grupo Isolux Corsan SA

Impresa Costruzioni Giuseppe

Maltauro SpA

Impresa Pizzarotti & C. SpA

Jacobs

Larsen & Toubro Ltd.

LendLease Group

M+W Group

Maire Tecnimont Group

Van Oord

Parsons

Per Aarlseff A/S

Posco Engineering

Rizzani de Eccher

Royal Boskalis Wetsminster NV

Sacyr

Sener Ingeniería y Sistemas SA

Shenyang Yuanda Aluminum

Industry Engineering Co. Ltd.

SICIM SpA

Strabag SE

Takenaka Corp.

VINCI

#### **LATVIA**

COMSA Corp.

**GAMA** 

HOCHTIEF AG

NCC AB

Jan De Nul Group

Per Aarlseff A/S

Strabag SE

#### **LITHUANIA**

COMSA Corp.

Jan De Nul Group

Per Aarlseff A/S

Strabag SE

VINCI

#### **MOLDOVA**

Impresa Pizzarotti & C. SpA Obrascon Huarte Lain (OHL SA) Strabag SE

Summa Tirizm Yatirimciligi AS

#### **NETHERLANDS**

ACS, Actividades de Construcción

y Servicios SA

Aegion Corp.

Babcock & Wilcox Enterprises

Inc.

Bauer AG

**BESIX** 

**BOUYGUES SA** 

Caddell Construction Co. (DE)

LLC

China Communications

Construction Group Ltd.

Danieli & C. OM SpA

Ed. Züblin AG

**Eiffage** 

ENKA Construction & Industry

Co. Inc.

Fluor Corp.

HOCHTIEF AG

Jacobs

Larsen & Toubro Ltd.

Maire Tecnimont Group

Jan De Nul Group

Van Oord

Per Aarlseff A/S

POSCO Engineering &

Construction

Renaissance Construction

Royal BAM Group nv

Royal Boskalis Wetsminster NV

Saipem

Sener Ingeniería y Sistemas SA

Strabag SE

Takenaka Corp.

**VINCI** 

#### **NORWAY**

ACCIONA Infrastructure

ACS, Actividades de Construcción

y Servicios SA

Babcock & Wilcox Enterprises

Inc

Michael Baker International

CB&I Inc.

China National Machinery

Industry Corp.

Ed. Züblin AG

Eiffage

Ghella SpA

HOCHTIEF AG

KBR

NCCAB

Jan De Nul Group

Obrascon Huarte Lain (OHL SA)

Van Oord

Per Aarlseff A/S

PORR AG

Prezioso Linjebygg

Royal Boskalis Wetsminster NV

Skanska AB

Società Italiana per Condotte

d'Acqua SpA

Strabag SE

Tecnicas Reunidas

VINCI

*WorleyParsons* 

Yapi Merkezi Insaat ve Sanayi AS

#### **POLAND**

Abeinsa SA

ACCIONA Infrastructure

ACS, Actividades de Construcción

y Servicios SA

Aegion Corp.

Astaldi SpA

Babcock & Wilcox Enterprises

Inc.

**BESIX** 

BOUYGUES SA

CB&I Inc.

China Communications

Construction Group Ltd.

COMSA Corp.

Danieli & C. OM SpA

Ed. Züblin AG

Eiffage

ENKA Construction & Industry

Co. Inc.

FCC Construccion SA

Ferrovial

Fluor Corp.

HOCHTIEF AG

Impresa Pizzarotti & C. SpA

Jacobs Joannou & Paraskevaides Group

of Cos.

Kajima Corp.

KBR

Maire Tecnimont Group

Mota-Engil

Jan De Nul Group

Obrascon Huarte Lain (OHL SA)

Region Country Company

Region Country Company

Region Country Company

China Metallurgical Group Corp.

China National Chemical

Per Aarlseff A/S PORR AG POSCO Engineering & Construction Power Construction Corp. of China Royal Boskalis Wetsminster NV Saipem Sener Ingeniería y Sistemas SA Shimizu Corp. Skanska AB SNC-Lavalin Inc. Società Italiana per Condotte d'Acqua SpA Strabag SE Taisei Corp. Takenaka Corp. Tecnicas Reunidas VINCI

Yapi Merkezi Insaat ve Sanayi AS

Commerce Inc.

Yenigün Construction Industry and

#### **PORTUGAL**

ACCIONA Infrastructure ACS, Actividades de Construcción y Servicios SA Aegion Corp. Amec Foster Wheeler Andrade Gutierrez SA **BOUYGUES SA** COMSA Corp. Danieli & C. OM SpA ECCEd. Züblin AG Eiffage FCC Construccion SA *Ferrovial* Fluor Corp. Grupo Isolux Corsan SA Mota-Engil Odebrecht Engenharia e Construção SA Van Oord Prezioso Linjebygg Royal Boskalis Wetsminster NV Sacyr Saipem

#### **ROMANIA**

VINCI

Strabag SE

ACS. Actividades de Construcción y Servicios SA **AECOM** Astaldi SpA Bauer AG Bechtel Bonatti SpA **BOUYGUES SA** COMSA Corp. Danieli & C. OM SpA Ed. Züblin AG Electra Ltd. Ellaktor SA FCC Construccion SA HOCHTIEF AG Impresa Pizzarotti & C. SpA Metka Jan De Nul Group Obrascon Huarte Lain (OHL SA) Van Oord PORR AG Royal Boskalis Wetsminster NV Salini Impregilo SpA Shikun & Binui S.B.I. Infrastructure Ltd. Skanska AB SNC-Lavalin Inc. Società Italiana per Condotte d'Acqua SpA Strabag SE Takenaka Corp. VINCI Yapi Merkezi Insaat ve Sanayi AS Zafer Taahut Insaat Vi Ticaret AS

RUSSIA AE Arma-Elektropanc Amec Foster Wheeler Ant Yapi Industry & Trade JSC Astaldi SpA Babcock & Wilcox Enterprises Inc. Bauer AG **BOUYGUES SA** Caddell Construction Co. (DE) LLCCB&I Inc. China Communications Construction Group Ltd. China Huangiu Construction & Eng'g Corp. China Jiangsu Int'l Econ-Tech. Coop. Group Ltd.

Engineering Group Corp. China National Machinery Industry Corp. China Railway Construction Co. Ltd. China Shandong International Eco. & Techn. Cooperation Grp. China State Contruction Engineering Corp. Ltd. Chiyoda Corp. Daelim Industrial Co. Ltd. Danieli & C. OM SpA Ed. Züblin AG Eiffage Electra Ltd. Ellaktor SA Energoprojekt Holding PLC ENKA Construction & Industry Co. Inc. Fluor Corp. GAMAGS Engineering & Construction HOCHTIEF AG Hyundai Engineering & Construction Co. Ltd. IC Ictas Insaat Sanayi ve Ticaret AS Impresa Pizzarotti & C. SpA JGC Corp. Kayi Insaat Sanayi Ve Ticaret AS Larsen & Toubro Ltd. Limak Insaat Sanayi ve Ticaret AS Lotte Engineering & Construction Co. Ltd. Maire Tecnimont Group NCCABJan De Nul Group Van Oord Per Aarlseff A/S Prezioso Linjebygg Oingjian Group Co. Ltd. Rasen Insaat ve Yat?r?m AS Renaissance Construction Rizzani de Eccher Royal Boskalis Wetsminster NV Salini Impregilo SpA Samsung C&T Corp. Sembol Uluslararasi Yatirim Tarim Peysaj Ins. Turizm San. Ve. Tic. AS

Shenyang Yuanda Aluminum Industry Engineering Co. Ltd. Sinopec Engineering (Group) Co. Ltd. Sinosteel Equipment & Engineering Co. Ltd. Strabag SE

**TECHNIP** 

Tecnicas Reunidas Toyo Engineering Corp.

**VINCI** 

*WorleyParsons* 

Yenigün Construction Industry and Commerce Inc.

Yuksel Insaat Co. Inc.

#### **SLOVAKIA**

Bauer AG **BOUYGUES SA** Danieli & C. OM SpA Ed. Züblin AG **Eiffage Ferrovial** Grupo Isolux Corsan SA Hyundai Engineering & Construction Co. Ltd. Maire Tecnimont Group Obrascon Huarte Lain (OHL SA) PORR AG Salini Impregilo SpA Skanska AB Strabag SE Takenaka Corp. **TECHNIP** VINCI

#### **SPAIN**

Fluor Corp.

Abeinsa SA ACCIONA Infrastructure ACS, Actividades de Construcción y Servicios SA Aegion Corp. Amec Foster Wheeler Babcock & Wilcox Enterprises Inc. **BOUYGUES SA** China Metallurgical Group Corp. COMSA Corp. Danieli & C. OM SpA ECCEiffage **Ferrovial** 

Gilbane Building Co. Grupo Isolux Corsan SA GS Engineering & Construction Jacobs Larsen & Toubro Ltd. LendLease Group Mota-Engil Obrascon Huarte Lain (OHL SA) Van Oord Royal Boskalis Wetsminster NV SK Engineering & Construction Co. Ltd. Strabag SE Takenaka Corp. Tecnicas Reunidas VINCI

#### **SWEDEN**

ACCIONA Infrastructure ACS, Actividades de Construcción y Servicios SA Babcock & Wilcox Enterprises Inc. COMSA Corp. Danieli & C. OM SpA Dongfang Electric Corp. Ed. Züblin AG Eiffage Fluor Corp. HOCHTIEF AG Jacobs Maire Tecnimont Group Per Aarlseff A/S Royal Boskalis Wetsminster NV Sener Ingeniería y Sistemas SA Skanska AB Strabag SE VINCI

#### **SWITZERLAND**

Babcock & Wilcox Enterprises Michael Baker International Bauer AG **BESIX BOUYGUES SA** COMSA Corp. Ed. Züblin AG Eiffage HOCHTIEF AG Impresa Pizzarotti & C. SpA Larsen & Toubro Ltd.

PORR AG Renaissance Construction Royal BAM Group nv Salini Impregilo SpA Shenyang Yuanda Aluminum Industry Engineering Co. Ltd. Società Italiana per Condotte d'Acqua SpA Strabag SE VINCI

#### **UKRAINE**

Abeinsa SA Ant Yapi Industry & Trade JSC **Bechtel BOUYGUES SA** China National Machinery Industry Corp. Danieli & C. OM SpA Onur Taahut Tasimacilik ?nsaat Ticaret Ve Sanayi AS Per Aarlseff A/S Renaissance Construction Salini Impregilo SpA Sembol Uluslararasi Yatirim Tarim Peysaj Ins. Turizm San. Ve. Tic. AS Strabag SE VINCI Yapi Merkezi Insaat ve Sanayi AS

UNITED KINGDOM Abeinsa SA ACS, Actividades de Construcción v Servicios SA AE Arma-Elektropanc **AECOM** Aegion Corp. Amec Foster Wheeler American Bridge Co. Ant Yapi Industry & Trade JSC Bauer AG Bechtel Beijing Construction Engineering Group Co. Ltd. **BESIX** Black & Veatch **BOUYGUES SA** CB&I Inc. China Communications Construction Group Ltd. China General Technology

(Group) Holding Co. Ltd.

China Metallurgical Group Corp. Consolidated Contractors Group Danieli & C. OM SpA ECCEd. Züblin AG Eiffage Ellaktor SA FCC Construccion SA **Ferrovial** Fluor Corp. Gilbane Building Co. Grupo Isolux Corsan SA BL Harbert International HOCHTIEF AG Jacobs Larsen & Toubro Ltd. LendLease Group *M*+*W Group* Metka MWH Global Jan De Nul Group Obrascon Huarte Lain (OHL SA) Van Oord Per Aarlseff A/S Petrofac Ltd. Royal BAM Group nv Royal Boskalis Wetsminster NV Salini Impregilo SpA Samsung C&T Corp. Sener Ingeniería y Sistemas SA Shenyang Yuanda Aluminum Industry Engineering Co. Ltd. Shimizu Corp. SICIM SpA Skanska AB SNC-Lavalin Inc. Strabag SE Structure Tone Takenaka Corp. **TECHNIP** *UrbaCon Trading and Contracting* 

#### **SERBIA**

**VINCI** 

WLL

**WorleyParsons** 

Babcock & Wilcox Enterprises
Inc.
Dongfang Electric Corp.
Ed. Züblin AG
Ellaktor SA
Energoprojekt Holding PLC
HOCHTIEF AG

Metka SNC-Lavalin Inc. Società Italiana per Condotte d'Acqua SpA Strabag SE VINCI Yapi Merkezi Insaat ve Sanayi AS

#### **BOSNIA & HERZEGOVINA**

Cengiz Construction Industry & Trade Co. Inc.
China Energy Eng'g Grp. Tianjin Electric Power Constr. Co.
China Gezhouba Group Co. Ltd.
China Railway Construction Co. Ltd.
Ellaktor SA
Obrascon Huarte Lain (OHL SA)
Power Construction Corp. of
China
Strabag SE
Yapi Merkezi Insaat ve Sanayi AS

#### **CROATIA**

BOUYGUES SA
COMSA Corp.
Danieli & C. OM SpA
Ed. Züblin AG
Ellaktor SA
Grandi Lavori Fincosit SpA
Impresa Costruzioni Giuseppe
Maltauro SpA
Obrascon Huarte Lain (OHL SA)
Royal Boskalis Wetsminster NV
Saipem
Strabag SE
VINCI
Yapi Merkezi Insaat ve Sanayi AS

FYR MACEDONIA

Bauer AG
China Communications
Construction Group Ltd.
Ellaktor SA
Limak Insaat Sanayi ve Ticaret AS
Metka
Società Italiana per Condotte
d'Acqua SpA
Strabag SE
VINCI
Yapi Merkezi Insaat ve Sanayi AS

#### **SLOVENIA**

Babcock & Wilcox Enterprises
Inc.
BOUYGUES SA
Obrascon Huarte Lain (OHL SA)
Van Oord
Strabag SE
VINCI

# E. MIDDLE EAST

#### **AFGHANISTAN**

Amec Foster Wheeler Michael Baker International Caddell Construction Co. (DE) LLCChina Gezhouba Group Co. Ltd. China Railway Construction Co. Ltd. ECCENKA Construction & Industry Co. Inc. Fluor Corp. Gilbane Building Co. Ircon International Ltd. Jacobs Orascom Construction Ltd. Power Construction Corp. of China SMK Group SNC-Lavalin Inc. Sunir Co., Iran Power & Water Equipment & Services Export XPCC Construction & Engineering (Group) Co. Ltd. Yenigün Construction Industry and Commerce Inc. Yuksel Insaat Co. Inc.

#### **BAHRAIN**

M.A. Al-Kharafi & Sons Co.
BESIX
BOUYGUES SA
China National Machinery
Industry Corp.
ECC
Great Lakes Dredge & Dock
GS Engineering & Construction
HOCHTIEF AG
JGC Corp.
Orascom Construction Ltd.

Zafer Taahut Insaat Vi Ticaret AS

Region Country Company

Region Country Company

Region Country Company

Petrofac Ltd. Royal Boskalis Wetsminster NV Samsung Engineering Co. Ltd. Shenyang Yuanda Aluminum Industry Engineering Co. Ltd. SNC-Lavalin Inc. TAV Construction **TECHNIP** VINCI

#### **CYPRUS**

Ellaktor SA

Joannou & Paraskevaides Group of Cos.

Limak Insaat Sanayi ve Ticaret AS Royal Boskalis Wetsminster NV Zafer Taahut Insaat Vi Ticaret AS

#### **IRAN**

Beijing Construction Engineering Group Co. Ltd.

Beijing Urban Construction Group Co. Ltd.

China General Technology (Group) Holding Co. Ltd.

China Gezhouba Group Co. Ltd. China Metallurgical Group Corp.

China National Chemical

Engineering Group Corp.

China National Machinery Industry Corp.

China Nonferrous Metal Ind.'s Foreign Eng'g & Constr. Co. Ltd.

China Petroleum Engineering & Construction Corp.

China Railway Group Ltd.

CITIC Construction Co. Ltd.

Daelim Industrial Co. Ltd.

Dongfang Electric Corp.

GS Engineering & Construction

JGC Corp.

Kuzu Group

Norinco International Cooperation Ltd.

POSCO Engineering & Construction

Power Construction Corp. of

Shanghai Electric Group Co. Ltd. Sinopec Oilfield Service Shengli Corp.

Sinosteel Equipment & Engineering Co. Ltd. Strabag SE Stratus Holding Group VINCI Yapi Merkezi Insaat ve Sanayi AS

### **IRAQ**

**AECOM** 

The Arab Contractors Co. Osman Ahmed Osman & Co.

Michael Baker International

Bonatti SpA

Cengiz Construction Industry & Trade Co. Inc.

China Communications

Construction Group Ltd.

China Energy Eng'g Grp. Tianjin Electric Power Constr. Co.

China Gezhouba Group Co. Ltd. China Huangiu Construction &

Eng'g Corp.

China Jiangsu Int'l Econ-Tech. Coop. Group Ltd.

China National Chemical Engineering Group Corp.

China National Machinery Industry Corp.

China Petroleum Engineering & Construction Corp.

China Petroleum Pipeline Bureau (CPP)

China Power Engineering Consulting Group Co. Ltd.

China Railway Construction Co. Ltd.

China Railway Group Ltd.

China Shandong International Eco. & Techn. Cooperation Grp.

Chiyoda Corp.

CIMIC Group Ltd.

Consolidated Contractors Group

Daewoo Engineering &

Construction Co. Ltd.

Daging Oilfield Construction Group Co. Ltd.

Dongfang Electric Corp.

Dorce Prefabricated Building & Construction Industry Trade

ENKA Construction & Industry Co. Inc.

Fluor Corp.

GAMA

GAP Insaat Yatirim ve Dis Ticaret

GS Engineering & Construction

Hanwha Engineering &

Construction

HOCHTIEF AG

Hyundai Engineering &

Construction Co. Ltd.

JGC Corp.

Joannou & Paraskevaides Group of Cos.

Kayi Insaat Sanayi Ve Ticaret AS

Kavson Limak Insaat Sanayi ve Ticaret AS

Maire Tecnimont Group

Metka

Nurol Construction and Trading

Orascom Construction Ltd.

Parsons

Petrofac Ltd.

The Petroleum Projects and Technical Consultations Co. (PETROJET)

Posco Engineering

POSCO Engineering & Construction

Power Construction Corp. of China

Renaissance Construction

Saipem

Samsung Engineering Co. Ltd.

Shandong Kerui Petroleum Equipment Co. Ltd.

Shanghai Electric Group Co. Ltd.

Shapoorji Pallonji Engineering & Construction

SICIM SpA

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

Stratus Holding Group

Sunir Co., Iran Power & Water Equipment & Services Export

Tekfen Construction and

Installation Co. Inc.

Toyo Engineering Corp.

VINCI

Yapi Merkezi Insaat ve Sanayi AS

Yenigün Construction Industry and Commerce Inc.

Yuksel Insaat Co. Inc.

#### ISRAEL

Abeinsa SA

Babcock & Wilcox Enterprises

Inc.

Michael Baker International

China Civil Engineering

Construction Corp.

China Communications

Construction Group Ltd.

China Railway Construction Co.

Ltd.

Ed. Züblin AG

Electra Ltd.

Gilbane Building Co.

*M*+*W Group* 

MWH Global

Per Aarlseff A/S

Rizzani de Eccher

Royal Boskalis Wetsminster NV

Sacyr

Sener Ingeniería y Sistemas SA

SICIM SpA

Strabag SE

Tecnicas Reunidas

#### **JORDAN**

Arabian Construction Co. LLC

China Dalian Int'l Eco. &

Tech.Coop Grp. Ltd..

China Petroleum Engineering & Construction Corp.

Consolidated Contractors Group

Daewoo Engineering &

Construction Co. Ltd.

Engineering for the Petroleum &

Process Industries (Enppi)

Fluor Corp.

**GAMA** 

Hanwha Engineering &

Construction

BL Harbert International

HOCHTIEF AG

Joannou & Paraskevaides Group

of Cos.

Lotte Engineering & Construction

Co. Ltd.

Metka

Obrascon Huarte Lain (OHL SA)

The Petroleum Projects and

Technical Consultations Co. (PETROJET)

Royal BAM Group nv

Shenyang Yuanda Aluminum Industry Engineering Co. Ltd.

SNC-Lavalin Inc.

Società Italiana per Condotte d'Acqua SpA

Tecnicas Reunidas

VINCI

Yapi Merkezi Insaat ve Sanayi AS

Yuksel Insaat Co. Inc.

#### **KUWAIT**

Abeinsa SA

**AECOM** 

The Arab Contractors Co. Osman Ahmed Osman & Co.

Babcock & Wilcox Enterprises Inc.

CB&I Inc.

China Communications

Construction Group Ltd.

China Gezhouba Group Co. Ltd.

China Jiangsu Int'l Econ-Tech.

Coop. Group Ltd.

China Metallurgical Group Corp.

China Railway Construction Co. Ltd.

China State Contruction Engineering Corp. Ltd.

Chongging Int'l Construction Corp.

Combined Group Contracting Co. (KSC)

Consolidated Contractors Group

Contracting and Trading Co. C.A.T.

Daelim Industrial Co. Ltd.

Daewoo Engineering &

Construction Co. Ltd.

Danieli & C. OM SpA

Dorce Prefabricated Building &

Construction Industry Trade Inc.

ECC

Ellaktor SA

Engineering for the Petroleum & Process Industries (Enppi)

Fluor Corp.

Grupo Isolux Corsan SA

GS Engineering & Construction

Hanwha Engineering &

Construction

HOCHTIEF AG

Hyundai Engineering &

Construction Co. Ltd.

Impresa Pizzarotti & C. SpA

JGC Corp.

Larsen & Toubro Ltd.

Limak Insaat Sanavi ve Ticaret AS

Maire Tecnimont Group

Jan De Nul Group

Obrascon Huarte Lain (OHL SA)

Van Oord

Orascom Construction Ltd.

Petrofac Ltd.

The Petroleum Projects and

Technical Consultations Co.

(PETROJET)

Punj Lloyd Ltd.

Rizzani de Eccher

Royal Boskalis Wetsminster NV

Saipem

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Shapoorji Pallonji Engineering &

Construction

Shenyang Yuanda Aluminum

Industry Engineering Co. Ltd. Sinopec Oilfield Service Shengli

Corp.

Sinopec Zhongyuan Petroleum

Engineering Ltd. SK Engineering & Construction

Co. Ltd. SNC-Lavalin Inc.

**TECHNIP** 

Tecnicas Reunidas

VINCI

*WorleyParsons* 

Yenigün Construction Industry and Commerce Inc.

# LEBANON

M.A. Al-Kharafi & Sons Co.

Andrade Gutierrez SA

The Arab Contractors Co. Osman

Ahmed Osman & Co.

Arabian Construction Co. LLC Babcock & Wilcox Enterprises

Inc.

Bauer AG

C.M.C. di Ravenna Società

Cooperativa

Contracting and Trading Co.

C.A.T.

Ed. Züblin AG

Region Country Company

Region Country Company

Region Country Company

Impresa Costruzioni Giuseppe Maltauro SpA Per Aarlseff A/S Rizzani de Eccher

#### **OMAN**

Abeinsa SA ACCIONA Infrastructure Aegion Corp. The Arab Contractors Co. Osman Ahmed Osman & Co.

**Bechtel BESIX** 

**BOUYGUES SA** 

CB&I Inc.

China Communications Construction Group Ltd.

China Railway Construction Co. Ltd.

CIMIC Group Ltd.

Consolidated Contractors Group CTCI Corp.

Daelim Industrial Co. Ltd.

Daewoo Engineering & Construction Co. Ltd.

Danieli & C. OM SpA Ed. Züblin AG

ENKA Construction & Industry Co. Inc.

**Ferrovial** 

Grupo Isolux Corsan SA GS Engineering & Construction

HOCHTIEF AG

Hyundai Engineering &

Construction Co. Ltd. Impresa Costruzioni Giuseppe Maltauro SpA

Jacobs

Joannou & Paraskevaides Group of Cos.

Kayson

Larsen & Toubro Ltd.

Obrascon Huarte Lain (OHL SA)

Parsons

The Petroleum Projects and Technical Consultations Co. (PETROJET)

Power Construction Corp. of China

Punj Lloyd Ltd.

Royal Boskalis Wetsminster NV

Saipem

Sener Ingeniería y Sistemas SA

Shapoorji Pallonji Engineering & Construction

Strabag SE

Sunir Co., Iran Power & Water Equipment & Services Export

TAV Construction

UrbaCon Trading and Contracting WLL

*WorleyParsons* 

Yuksel Insaat Co. Inc.

#### **PAKISTAN**

Anhui Construction Engineering Group Co. Ltd.

Babcock & Wilcox Enterprises Inc.

China Communications

Construction Group Ltd.

China Electric Power Equipment and Technology Co. Ltd.

China Energy Eng'g Grp. Tianjin Electric Power Constr. Co.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China International Water & Electric Corp.

China Metallurgical Group Corp. China National Chemical

Engineering Group Corp.

China Railway Construction Co. Ltd.

China State Contruction Engineering Corp. Ltd.

China Zhongyuan Engineering Corp.

Daelim Industrial Co. Ltd.

Daewoo Engineering &

Construction Co. Ltd.

Eser Contracting

BL Harbert International

Harbin Electric International Co. Ltd.

Hyundai Engineering &

Construction Co. Ltd.

Lotte Engineering & Construction Co. Ltd.

Power Construction Corp. of China

Shandong Kerui Petroleum Equipment Co. Ltd.

Shanghai Electric Group Co. Ltd.

Shenyang Yuanda Aluminum Industry Engineering Co. Ltd. Sinosteel Equipment & Engineering Co. Ltd.

Strabag SE

Sunir Co., Iran Power & Water Equipment & Services Export

XPCC Construction & Engineering (Group) Co. Ltd.

#### **OATAR**

ACCIONA Infrastructure

ACS, Actividades de Construcción v Servicios SA

Amec Foster Wheeler

Anel Elektrik Proje Taahhüt Tic.

The Arab Contractors Co. Osman Ahmed Osman & Co.

Arabian Construction Co. LLC

Babcock & Wilcox Enterprises Inc.

Michael Baker International

Bauer AG

**Bechtel** 

Beijing Urban Construction Group Co. Ltd.

**BESIX** 

**BOUYGUES SA** 

CB&I Inc.

China Communications

Construction Group Ltd.

China Gezhouba Group Co. Ltd.

China Railway Construction Co. Ltd.

China Wu Yi Co. Ltd.

Chiyoda Corp.

CIMIC Group Ltd.

Combined Group Contracting Co. (KSC)

Consolidated Contractors Group Contracting and Trading Co.

C.A.T.

CTCI Corp.

Daewoo Engineering &

Construction Co. Ltd.

Danieli & C. OM SpA

Dogus Insaat ve Ticaret AS

Eiffage

Ellaktor SA

FCC Construccion SA

*Ferrovial* 

Fluor Corp.

Grandi Lavori Fincosit SpA

GS Engineering & Construction HOCHTIEF AG Hyundai Engineering & Construction Co. Ltd. Impresa Costruzioni Giuseppe Maltauro SpA Jacobs JGC Corp. Joannou & Paraskevaides Group of Cos. **KBR** Larsen & Toubro Ltd. Lotte Engineering & Construction Co. Ltd. Jan De Nul Group Obayashi Corp. Obrascon Huarte Lain (OHL SA) Parsons Petrofac Ltd. The Petroleum Projects and Technical Consultations Co. (PETROJET) PORR AG Power Construction Corp. of China Punj Lloyd Ltd. Renaissance Construction Rizzani de Eccher Royal Boskalis Wetsminster NV Sacyr Saipem Salini Impregilo SpA Samsung C&T Corp. Samsung Engineering Co. Ltd. Shapoorji Pallonji Engineering & Construction Shenyang Yuanda Aluminum Industry Engineering Co. Ltd. SK Engineering & Construction Co. Ltd. SNC-Lavalin Inc. Società Italiana per Condotte d'Acqua SpA Strabag SE Taisei Corp. TAV Construction **TECHNIP** Tekfen Construction and Installation Co. Inc. TTCL Public Co. Ltd. UrbaCon Trading and Contracting WLLVINCI Yapi Merkezi Insaat ve Sanayi AS

Yuksel Insaat Co. Inc.

#### SAUDI ARABIA

Abeinsa SA

ACS, Actividades de Construcción y Servicios SA

Aegion Corp.

M.A. Al-Kharafi & Sons Co.

The Arab Contractors Co. Osman Ahmed Osman & Co.

Arabian Construction Co. LLC

Astaldi SpA

Babcock & Wilcox Enterprises

Inc.

Bauer AG

**Bechtel** 

Beijing Construction Engineering Group Co. Ltd.

**BESIX** 

Bonatti SpA

**BOUYGUES SA** 

CB&I Inc.

China Civil Engineering

Construction Corp.

China Communications Construction Group Ltd.

China Gansu Int'l Corp. for Eco.

& Techn. Cooperation

China Geo-Engineering Corp.

China Jiangsu Int'l Econ-Tech.

Coop. Group Ltd.

China Metallurgical Group Corp.

China National Chemical

Engineering Group Corp.

China Railway Construction Co.

Ltd.

China Railway Group Ltd.

Chiyoda Corp.

CIMIC Group Ltd.

Consolidated Contractors Group

Contracting and Trading Co. C.A.T.

CTCI Corp.

Daelim Industrial Co. Ltd.

Daewoo Engineering &

Construction Co. Ltd.

Danieli & C. OM SpA

Dogus Insaat ve Ticaret AS

Dongfang Electric Corp.

Dorce Prefabricated Building &

Construction Industry Trade

Inc.

Engineering for the Petroleum & Process Industries (Enppi) ENKA Construction & Industry Co. Inc.

Eser Contracting

FCC Construccion SA

**Ferrovial** 

Fluor Corp.

GAMA

Gilbane Building Co.

Great Lakes Dredge & Dock

Grupo Isolux Corsan SA

GS Engineering & Construction

Hanwha Engineering &

Construction

HOCHTIEF AG

Hyundai Engineering &

Construction Co. Ltd.

Impresa Pizzarotti & C. SpA

Jacobs

JGC Corp.

Joannou & Paraskevaides Group of Cos.

**KBR** 

Larsen & Toubro Ltd.

Limak Insaat Sanayi ve Ticaret AS

Maire Tecnimont Group

Mapa Insaat ve Ticaret AS

Jan De Nul Group

Nurol Construction and Trading Co.

Obrascon Huarte Lain (OHL SA)

Onur Taahut Tasimacilik ?nsaat Ticaret Ve Sanavi AS

Orascom Construction Ltd.

Parsons

Petrofac Ltd.

The Petroleum Projects and Technical Consultations Co.

(PETROJET)

POSCO Engineering & Construction

Power Construction Corp. of China

Punj Lloyd Ltd.

Renaissance Construction

Rizzani de Eccher

Royal Boskalis Wetsminster NV

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Shapoorji Pallonji Engineering &

Construction

Shenyang Yuanda Aluminum Industry Engineering Co. Ltd. Sinopec Engineering (Group) Co. Sinopec Oilfield Service Shengli

Corp. Sinopec Zhongyuan Petroleum Engineering Ltd.

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

Strabag SE

TAV Construction

**TECHNIP** 

Tecnicas Reunidas

Tekfen Construction and Installation Co. Inc.

VINCI

WorleyParsons

Yapi Merkezi Insaat ve Sanayi AS Yenigün Construction Industry and Commerce Inc.

Yuksel Insaat Co. Inc.

China Yunnan Construction Engineering Group Co. Ltd.

Zhongding International Engineering Co. Ltd.

#### **SYRIA**

M.A. Al-Kharafi & Sons Co. Metka Renaissance Construction

#### **TURKEY**

Abeinsa SA

ACS, Actividades de Construcción y Servicios SA

AE Arma-Elektropanc

Amec Foster Wheeler

Anel Elektrik Proje Taahhüt Tic. A?

Ansaldo Energia SpA

Ant Yapi Industry & Trade JSC

Astaldi SpA

Atlas Grup

Bauer AG

**BOUYGUES SA** 

China Civil Engineering

Construction Corp.

China Communications

Construction Group Ltd.

China Energy Eng'g Grp. Tianjin Electric Power Constr. Co.

China General Technology

(Group) Holding Co. Ltd.

China Metallurgical Group Corp.

China National Chemical

Engineering Group Corp. China National Machinery

Industry Corp.

COMSA Corp.

Danieli & C. OM SpA

Dia Holding FZCO

Dogus Insaat ve Ticaret AS

ECC

Ed. Züblin AG

Ellaktor SA

ENKA Construction & Industry

Co. Inc.

Eser Contracting

**GAMA** 

GAP Insaat Yatirim ve Dis Ticaret

Gilbane Building Co.

GS Engineering & Construction

Harbin Electric International Co. Ltd.

Hazama Ando Corp.

HOCHTIEF AG

Hyundai Engineering &

Construction Co. Ltd.

IC Ictas Insaat Sanayi ve Ticaret AS

ILK Construction

KEPCO Engineering &

Construction Co. Ltd.

Kolin ?n?aat Turizm Sanavi ve

Ticaret AS

Kuzu Group

Limak Insaat Sanayi ve Ticaret AS

Mapa Insaat ve Ticaret AS

Metka

Jan De Nul Group

Nurol Construction and Trading

Co.

Obrascon Huarte Lain (OHL SA)

POSCO Engineering &

Construction

Power Construction Corp. of

China

Renaissance Construction

Royal Boskalis Wetsminster NV

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Shimizu Corp.

SICIM SpA

Sinopec Oilfield Service Shengli Corp.

Sinosteel Equipment & Engineering Co. Ltd.

SK Engineering & Construction Co. Ltd.

SMK Group

Società Italiana per Condotte

d'Acqua SpA

Strabag SE

**TECHNIP** 

Tecnicas Reunidas

Tekfen Construction and

Installation Co. Inc.

Yapi Merkezi Insaat ve Sanayi AS

Yenigün Construction Industry and Commerce Inc.

Yuksel Insaat Co. Inc.

Zafer Taahut Insaat Vi Ticaret AS

#### U.A.E.

Abeinsa SA

ACCIONA Infrastructure

ACS, Actividades de Construcción v Servicios SA

AE Arma-Elektropanc

Aegion Corp.

M.A. Al-Kharafi & Sons Co.

Anel Elektrik Proje Taahhüt Tic. A?

The Arab Contractors Co. Osman Ahmed Osman & Co.

Arabian Construction Co. LLC

Astaldi SpA

Babcock & Wilcox Enterprises

Inc. Bauer AG

Bechtel

Beijing Construction Engineering

Group Co. Ltd.

**BESIX** 

**BOUYGUES SA** 

CB&I Inc.

China Communications

Construction Group Ltd.

China General Technology

(Group) Holding Co. Ltd.

China National Machinery

Industry Corp.

China Petroleum Engineering & Construction Corp.

China Railway Group Ltd.

Region Country Company China State Contruction Engineering Corp. Ltd. Chivoda Corp. CIMIC Group Ltd. Combined Group Contracting Co. Consolidated Contractors Group Contracting and Trading Co. C.A.T.Daewoo Engineering & Construction Co. Ltd. Danieli & C. OM SpA Ed. Züblin AG Eiffage Ellaktor SA Fluor Corp. Grupo Isolux Corsan SA GS Engineering & Construction HOCHTIEF AG Hyundai Engineering & Construction Co. Ltd. Impresa Pizzarotti & C. SpA Jacobs Jiangsu Nantong Liujian Construction Group Co. Ltd. Jiangsu Nantong Sanjian Construction Group Co. Ltd. Joannou & Paraskevaides Group of Cos. **KBR** Kinden Corp. Larsen & Toubro Ltd. Maire Tecnimont Group Mapa Insaat ve Ticaret AS Jan De Nul Group Nurol Construction and Trading Co. Obayashi Corp. Odebrecht Engenharia e Construção SA Van Oord

Petrofac Ltd. The Petroleum Projects and Technical Consultations Co. (PETROJET) POSCO Engineering & Construction

Power Construction Corp. of China Prezioso Linjebygg Punj Lloyd Ltd. Qingjian Group Co. Ltd. Royal BAM Group nv Royal Boskalis Wetsminster NV Saipem

Salini Impregilo SpA Samsung C&T Corp.

Samsung Engineering Co. Ltd. Shapoorji Pallonji Engineering &

Construction

Shenyang Yuanda Aluminum Industry Engineering Co. Ltd. Sinopec Oilfield Service Shengli

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

Stellar

Strabag SE

TAV Construction

**TECHNIP** 

Tecnicas Reunidas

*UrbaCon Trading and Contracting* 

VINCI

**WorleyParsons** 

Yuksel Insaat Co. Inc.

#### YEMEN, NORTH

Aegion Corp.

The Arab Contractors Co. Osman Ahmed Osman & Co.

China Communications

Construction Group Ltd.

China National Machinery

Industry Corp.

Consolidated Contractors Group

Jiangsu Nantong Sanjian

Construction Group Co. Ltd.

Power Construction Corp. of

Sinopec Zhongyuan Petroleum Engineering Ltd.

VINCI

Zafer Taahut Insaat Vi Ticaret AS

# F. ASIA/AUSTRALIA

#### **AUSTRALIA**

Abeinsa SA ACCIONA Infrastructure ACS, Actividades de Construcción v Servicios SA **AECOM** Aegion Corp.

Anhui Foreign Economic Construction (Group) Co. Ltd. Babcock & Wilcox Enterprises Bauer AG

Bechtel

Beijing Construction Engineering Group Co. Ltd.

**BESIX** 

**BOUYGUES SA** 

CB&I Inc.

China Communications

Construction Group Ltd.

China Metallurgical Group Corp.

China Petroleum Engineering & Construction Corp.

China Railway Group Ltd.

China State Contruction

Engineering Corp. Ltd.

Chiyoda Corp.

CIMIC Group Ltd.

COMSA Corp.

Consolidated Contractors Group

Danieli & C. OM SpA

Ed. Züblin AG

Eiffage

**Ferrovial** 

Fluor Corp.

Ghella SpA

Great Lakes Dredge & Dock

**HOCHTIEF AG** 

Hyundai Engineering &

Construction Co. Ltd.

Jacobs

JGC Corp.

Kajima Corp.

**KBR** 

Lotte Engineering & Construction Co. Ltd.

*M*+*W Group* 

MWH Global

Jan De Nul Group

Obrascon Huarte Lain (OHL SA)

Van Oord

PCL Construction Enterprises Inc.

POSCO Engineering &

Construction

Rizzani de Eccher

Royal BAM Group nv

Royal Boskalis Wetsminster NV

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Region Country Company

Region Country Company

Region Country Company

Shenyang Yuanda Aluminum Industry Engineering Co. Ltd. Sinosteel Equipment & Engineering Co. Ltd. SNC-Lavalin Inc. Strabag SE **TECHNIP** Tecnicas Reunidas VINCI *WorleyParsons* Yanjian Group Co. Ltd.

**BANGLADESH** Anhui Construction Engineering Group Co. Ltd. China Communications Construction Group Ltd. China General Technology (Group) Holding Co. Ltd. China Geo-Engineering Corp. China Gezhouba Group Co. Ltd. China Metallurgical Group Corp. China National Chemical Engineering Group Corp. China National Complete Plant Imp. & Exp. Corp. (Group) (COMPLANT) China Railway Construction Co. Ltd. China Railway Group Ltd. China Wu Yi Co. Ltd. Danieli & C. OM SpA Dongfang Electric Corp. ENKA Construction & Industry Co. Inc. Grupo Isolux Corsan SA GS Engineering & Construction Harbin Electric International Co. Hyundai Engineering & Construction Co. Ltd. Ircon International Ltd. Larsen & Toubro Ltd. Obavashi Corp. Penta-Ocean Construction Co. Ltd. Power Construction Corp. of China Puni Llovd Ltd. Shanghai Electric Group Co. Ltd. Shimizu Corp. Sinopec Oilfield Service Shengli

Corp.

Tecnicas Reunidas VINCI

#### **BRUNEI**

**BOUYGUES SA** China Communications Construction Group Ltd. China National Chemical Engineering Group Corp. Daelim Industrial Co. Ltd. Royal Boskalis Wetsminster NV Sinopec Engineering (Group) Co. Ltd. Strabag SE **TECHNIP VINCI** 

#### **MYANMAR (BURMA)**

**BOUYGUES SA** China Communications Construction Group Ltd. China Electric Power Equipment and Technology Co. Ltd. China General Technology (Group) Holding Co. Ltd. China Gezhouba Group Co. Ltd. China Huanqiu Construction &

Eng'g Corp. China Jiangsu Int'l Econ-Tech. Coop. Group Ltd.

China Metallurgical Group Corp. China Petroleum Pipeline Bureau (CPP)

China Yunnan Construction Engineering Group Co. Ltd.

Chiyoda Corp. Danieli & C. OM SpA

Dongfang Electric Corp.

Hyundai Engineering &

Construction Co. Ltd.

Kajima Corp.

Kinden Corp.

Norinco International Cooperation Ltd.

Van Oord

Penta-Ocean Construction Co.

Power Construction Corp. of China

Punj Lloyd Ltd.

Qingjian Group Co. Ltd.

Saipem

Sumitomo Mitsui Construction Co. Ltd. Taisei Corp. Takenaka Corp. Toda Corp. TTCL Public Co. Ltd. VINCI

#### CHINA (P.R.C.)

Abeinsa SA Babcock & Wilcox Enterprises Inc. Black & Veatch **BOUYGUES SA** C.M.C. di Ravenna Società Cooperativa

CB&I Inc.

COMSA Corp.

CTCI Corp.

Daelim Industrial Co. Ltd.

Danieli & C. OM SpA

Ed. Züblin AG

Eiffage

ENKA Construction & Industry Co. Inc.

Fluor Corp.

GS Engineering & Construction Hyundai Engineering &

Construction Co. Ltd.

JGC Corp.

Kajima Corp.

Lotte Engineering & Construction Co. Ltd.

*M*+*W Group* 

POSCO Engineering & Construction

Saipem

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Sener Ingeniería y Sistemas SA

Shimizu Corp.

SK Engineering & Construction Co. Ltd.

Stellar

Strabag SE

Sumitomo Mitsui Construction Co.

Ltd.

Takenaka Corp.

**TECHNIP** 

Toda Corp.

Toyo Engineering Corp.

VINCI

**WorleyParsons** 

#### **MACAU**

Beijing Construction Engineering Group Co. Ltd.

**BOUYGUES SA** 

China Civil Engineering

Construction Corp.

China Communications

Construction Group Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China National Machinery

Industry Corp.

China Railway Construction Co.

Ltd.

China State Contruction

Engineering Corp. Ltd.

CIMIC Group Ltd.

HOCHTIEF AG

Shanghai Construction Group

Shanghai Urban Construction (Group) Corp.

Zhejiang Construction Investment Grp. Co. Ltd.

#### DIEGO GARCIA

Parsons

Tutor Perini Corp.

#### HONG KONG

ACCIONA Infrastructure

ACS, Actividades de Construcción

v Servicios SA

Aegion Corp.

Babcock & Wilcox Enterprises

Inc.

Bauer AG

Bechtel

Beijing Construction Engineering

Group Co. Ltd.

**BOUYGUES SA** 

China Communications

Construction Group Ltd.

China Geo-Engineering Corp.

China International Water &

Electric Corp.

China Metallurgical Group Corp.

China National Chemical

Engineering Group Corp.

China Petroleum Pipeline Bureau

(CPP)

China Railway Construction Co.

Ltd.

China Railway Group Ltd.

China State Contruction

Engineering Corp. Ltd.

China Wu Yi Co. Ltd.

CIMIC Group Ltd.

Eiffage

HOCHTIEF AG

Hyundai Engineering &

Construction Co. Ltd.

Jacobs

Kinden Corp.

Maeda Corp.

Jan De Nul Group

Penta-Ocean Construction Co.

Ltd

Rizzani de Eccher

Samsung C&T Corp.

Shanghai Construction Group

Shanghai Urban Construction

(Group) Corp.

Shimizu Corp.

VINCI

Zhejiang Construction Investment

Grp. Co. Ltd.

#### **INDIA**

Abeinsa SA

ACS. Actividades de Construcción

y Servicios SA

**AECOM** 

Aegion Corp.

Arabian Construction Co. LLC

Babcock & Wilcox Enterprises

Inc.

Bauer AG

Bechtel

Black & Veatch

**BOUYGUES SA** 

C.M.C. di Ravenna Società

Cooperativa

China Communications

Construction Group Ltd.

China Energy Eng'g Grp. Tianjin Electric Power Constr. Co.

China General Technology

(Group) Holding Co. Ltd.

China Metallurgical Group Corp.

China National Chemical

Engineering Group Corp.

China National Machinery Industry Corp.

China Nonferrous Metal Ind.'s Foreign Eng'g & Constr. Co.

China Petroleum Pipeline Bureau (CPP)

China Wu Yi Co. Ltd.

Chongqing Int'l Construction Corp.

CIMIC Group Ltd.

CTCI Corp.

Danieli & C. OM SpA

Dongfang Electric Corp.

Fluor Corp.

Grandi Lavori Fincosit SpA

Grupo Isolux Corsan SA

GS Engineering & Construction

Harbin Electric International Co. Ltd.

HOCHTIEF AG

Hyundai Engineering &

Construction Co. Ltd.

Jacobs

Kajima Corp.

Kinden Corp.

Lotte Engineering & Construction

Co. Ltd.

M+W Group

Maeda Corp.

Maire Tecnimont Group

Jan De Nul Group

Van Oord

POSCO Engineering &

Construction

Power Construction Corp. of

China

Punj Lloyd Ltd.

Royal Boskalis Wetsminster NV

Sacyr

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Shanghai Electric Group Co. Ltd. Shapoorji Pallonji Engineering &

Construction

Shimizu Corp.

Sinosteel Equipment &

Engineering Co. Ltd. SK Engineering & Construction

Co. Ltd. SNC-Lavalin Inc.

Strabag SE

Sumitomo Mitsui Construction Co.

Ltd.

Region Country Company

Region Country Company

Region Country Company

Takenaka Corp. **TECHNIP** Toyo Engineering Corp. **VINCI** *WorleyParsons* Yapi Merkezi Insaat ve Sanayi AS

#### INDONESIA

ACS, Actividades de Construcción v Servicios SA

Aegion Corp.

Babcock & Wilcox Enterprises

Inc.

Bauer AG

**Bechtel** 

Beijing Urban Construction Group

Co. Ltd.

**BOUYGUES SA** 

CB&I Inc.

China Communications

Construction Group Ltd.

China Energy Eng'g Grp. Tianjin Electric Power Constr. Co.

China Gansu Int'l Corp. for Eco.

& Techn. Cooperation

China General Technology (Group) Holding Co. Ltd.

China Gezhouba Group Co. Ltd.

China Metallurgical Group Corp.

China National Machinery

Industry Corp.

China Power Engineering Consulting Group Co. Ltd.

China Railway Construction Co.

Ltd.

China Railway Group Ltd. China State Contruction

Engineering Corp. Ltd.

China Wu Yi Co. Ltd.

Chiyoda Corp.

CIMIC Group Ltd.

Daewoo Engineering &

Construction Co. Ltd.

Danieli & C. OM SpA

Dongfang Electric Corp.

Eiffage

Fluor Corp.

GS Engineering & Construction

BL Harbert International

Harbin Electric International Co.

Ltd.

Hazama Ando Corp.

HOCHTIEF AG

Hyundai Engineering & Construction Co. Ltd.

Jacobs

JGC Corp.

Kajima Corp.

Kinden Corp.

Lotte Engineering & Construction

Co. Ltd.

Maeda Corp.

Jan De Nul Group

Obavashi Corp.

Van Oord

Penta-Ocean Construction Co.

Ltd.

Posco Engineering

POSCO Engineering &

Construction

Power Construction Corp. of

China

Punj Lloyd Ltd.

Qingjian Group Co. Ltd.

PT Rekayasa Industri

Royal BAM Group nv

Royal Boskalis Wetsminster NV

Saipem

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Shandong Kerui Petroleum

Equipment Co. Ltd.

Shanghai Construction Group

Shenyang Yuanda Aluminum

Industry Engineering Co. Ltd.

Shimizu Corp.

Sinopec Oilfield Service Shengli

Corp.

Sinopec Zhongyuan Petroleum Engineering Ltd.

Sinosteel Equipment &

Engineering Co. Ltd.

SK Engineering & Construction

Co. Ltd.

Sumitomo Mitsui Construction Co.

Ltd.

Taisei Corp.

Takenaka Corp.

**TECHNIP** 

Toda Corp.

Toyo Engineering Corp.

VINCI

Zhongding International Engineering Co. Ltd.

**JAPAN** 

ACS. Actividades de Construcción v Servicios SA

**AECOM** 

Aegion Corp.

Amec Foster Wheeler

China Communications

Construction Group Ltd.

China Jiangsu Int'l Econ-Tech.

Coop. Group Ltd.

China Metallurgical Group Corp.

Danieli & C. OM SpA

Ed. Züblin AG

Gilbane Building Co.

Grupo Isolux Corsan SA

Kinden Corp.

Lotte Engineering & Construction

Co. Ltd.

Maeda Corp.

Obayashi Corp.

Shenyang Yuanda Aluminum

Industry Engineering Co. Ltd.

Shimizu Corp.

Strabag SE

Sumitomo Mitsui Construction Co.

Ltd.

Takenaka Corp.

Toda Corp.

Toyo Engineering Corp.

VINCI

#### KAZAKHSTAN

Bechtel

Beijing Construction Engineering

Group Co. Ltd. Black & Veatch

Bonatti SpA CB&I Inc.

Cengiz Construction Industry &

Trade Co. Inc.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China International Water &

Electric Corp. China National Chemical

Engineering Group Corp. China National Machinery

Industry Corp.

China Nonferrous Metal Ind.'s Foreign Eng'g & Constr. Co.

Ltd China Petroleum Engineering &

Construction Corp.

China Petroleum Engineering Co. Ltd. China Petroleum Pipeline Bureau China Railway Construction Co. Ltd. China Railway Group Ltd. Consolidated Contractors Group Danieli & C. OM SpA Daqing Oilfield Construction Group Co. Ltd. Dongfang Electric Corp. Dorce Prefabricated Building & Construction Industry Trade Energoprojekt Holding PLC ENKA Construction & Industry Co. Inc. Fluor Corp. **GAMA** HOCHTIEF AG Hyundai Engineering & Construction Co. Ltd. **KBR** Obrascon Huarte Lain (OHL SA) Van Oord Petrofac Ltd. POSCO Engineering & Construction Power Construction Corp. of China Punj Lloyd Ltd. Renaissance Construction Saipem Salini Impregilo SpA Samsung C&T Corp. Samsung Engineering Co. Ltd. Sembol Uluslararasi Yatirim Tarim Peysaj Ins. Turizm San. Ve. Tic. AS SICIM SpA Sinopec Engineering (Group) Co. Ltd. Sinopec Zhongvuan Petroleum Engineering Ltd. Sinosteel Equipment & Engineering Co. Ltd. SNC-Lavalin Inc.

Strabag SE

VINCI

Tekfen Construction and

Yuksel Insaat Co. Inc.

Installation Co. Inc.

# KOREA, SOUTH **AECOM**

Babcock & Wilcox Enterprises

Michael Baker International China Communications

Construction Group Ltd. China Metallurgical Group Corp. China National Chemical

Engineering Group Corp. China National Machinery

Industry Corp. China State Contruction

Engineering Corp. Ltd. Daelim Industrial Co. Ltd.

Danieli & C. OM SpA

ECC

Gilbane Building Co.

GS Engineering & Construction

Hanwha Engineering & Construction

BL Harbert International

Hyundai Engineering &

Construction Co. Ltd.

JGC Corp.

Lotte Engineering & Construction Co. Ltd.

Jan De Nul Group

POSCO Engineering &

Construction

Royal Boskalis Wetsminster NV

Samsung C&T Corp.

Sener Ingeniería y Sistemas SA

SNC-Lavalin Inc.

Strabag SE

Toyo Engineering Corp.

VINCI

*WorleyParsons* 

#### **KOREA, NORTH**

China Communications Construction Group Ltd. China Metallurgical Group Corp. Shenyang Yuanda Aluminum Industry Engineering Co. Ltd.

#### KYRGYZSTAN

China Communications Construction Group Ltd. China Nonferrous Metal Ind.'s Foreign Eng'g & Constr. Co.

China Railway Construction Co. Ltd. China Railway Group Ltd. Power Construction Corp. of China XPCC Construction & Engineering (Group) Co. Ltd. Yanjian Group Co. Ltd.

#### **MALAYSIA**

ACS, Actividades de Construcción v Servicios SA

Aegion Corp.

Babcock & Wilcox Enterprises Inc.

Bauer AG

Beijing Construction Engineering Group Co. Ltd.

Beijing Urban Construction Group Co. Ltd.

Black & Veatch

**BOUYGUES SA** 

CB&I Inc.

China Communications Construction Group Ltd.

China Energy Eng'g Grp. Tianjin Electric Power Constr. Co.

China General Technology (Group) Holding Co. Ltd.

China International Water & Electric Corp.

China Metallurgical Group Corp.

China National Machinery Industry Corp.

China Power Engineering

Consulting Group Co. Ltd. China Railway Construction Co.

Ltd. China Railway Group Ltd.

China State Contruction

Engineering Corp. Ltd.

Chiyoda Corp.

CIMIC Group Ltd.

CTCI Corp.

Daelim Industrial Co. Ltd.

Daewoo Engineering &

Construction Co. Ltd.

Danieli & C. OM SpA

Dorce Prefabricated Building & Construction Industry Trade Inc.

Ed. Züblin AG

Fluor Corp. GS Engineering & Construction HOCHTIEF AG Hyundai Engineering & Construction Co. Ltd. Ircon International Ltd. Jacobs Kajima Corp. Kinden Corp. Larsen & Toubro Ltd. Lotte Engineering & Construction Co. Ltd. Obayashi Corp. Van Oord Penta-Ocean Construction Co. Ltd. Petrofac Ltd. Posco Engineering POSCO Engineering & Construction Power Construction Corp. of China Punj Lloyd Ltd. PT Rekayasa Industri Royal Boskalis Wetsminster NV Saipem Salini Impregilo SpA Samsung C&T Corp. Samsung Engineering Co. Ltd. Shanghai Electric Group Co. Ltd. Shenyang Yuanda Aluminum Industry Engineering Co. Ltd. Shimizu Corp. Sinopec Engineering (Group) Co. Ltd. Sinosteel Equipment & Engineering Co. Ltd. SNC-Lavalin Inc. Strabag SE Sumitomo Mitsui Construction Co. Ltd. Taisei Corp. Takenaka Corp. **TECHNIP** Tecnicas Reunidas Toda Corp. Toyo Engineering Corp.

TTCL Public Co. Ltd.

Yanjian Group Co. Ltd.

Zhongding International

Engineering Co. Ltd.

**VINCI** 

#### **NEPAL**

Abeinsa SA C.M.C. di Ravenna Società Cooperativa China Electric Power Equipment and Technology Co. Ltd. China Gezhouba Group Co. Ltd. China International Water & Electric Corp. China Jiangsu Int'l Econ-Tech. Coop. Group Ltd. China Railway Group Ltd. Chongqing Int'l Construction Corp. Daelim Industrial Co. Ltd.

Power Construction Corp. of China Shanghai Construction Group

Hazama Ando Corp.

Ircon International Ltd.

Zhongding International Engineering Co. Ltd.

#### **NEW ZEALAND**

ACS, Actividades de Construcción y Servicios SA Babcock & Wilcox Enterprises Inc. Bechtel China Communications Construction Group Ltd. CIMIC Group Ltd. dck worldwide LLC ECCGilbane Building Co. HOCHTIEF AG Jacobs M+W Group Obayashi Corp. Van Oord Parsons VINCI **WorleyParsons** Yapi Merkezi Insaat ve Sanayi AS

#### **PACIFIC ISLANDS**

Anhui Foreign Economic Construction (Group) Co. Ltd. Kinden Corp. Shanghai Construction Group Yanjian Group Co. Ltd.

### Caddell Construction Co. (DE) LLCCB&I Inc. China Communications Construction Group Ltd. China General Technology (Group) Holding Co. Ltd. China Jiangsu Int'l Econ-Tech. Coop. Group Ltd. ChinaJiangxi Corp. for Int'l Eco. & Tech. Coop'n China Metallurgical Group Corp. China National Machinery Industry Corp. China Petroleum Pipeline Bureau

PAPUA NEW GUINEA

Chiyoda Corp. CIMIC Group Ltd. ENKA Construction & Industry Co. Inc.

China Railway Group Ltd.

HOCHTIEF AG Van Oord

(CPP)

Royal Boskalis Wetsminster NV SNC-Lavalin Inc.

#### **PHILIPPINES**

ACCIONA Infrastructure ACS, Actividades de Construcción v Servicios SA **AECOM** Babcock & Wilcox Enterprises Inc.

Bauer AG **Bechtel** Black & Veatch **BOUYGUES SA** 

CB&I Inc. China Communications Construction Group Ltd. China General Technology (Group) Holding Co. Ltd. China Geo-Engineering Corp. China Gezhouba Group Co. Ltd. China International Water & Electric Corp.

China Metallurgical Group Corp. China National Chemical Engineering Group Corp. China National Machinery Industry Corp.

China State Contruction Engineering Corp. Ltd. China Wu Yi Co. Ltd. Chivoda Corp. CIMIC Group Ltd. Daelim Industrial Co. Ltd. Daewoo Engineering & Construction Co. Ltd. Danieli & C. OM SpA ECCFluor Corp. GS Engineering & Construction Hanwha Engineering & Construction HOCHTIEF AG Hyundai Engineering & Construction Co. Ltd. Jacobs Kajima Corp. Kinden Corp. POSCO Engineering & Construction Power Construction Corp. of China Qingjian Group Co. Ltd. Royal Boskalis Wetsminster NV Samsung C&T Corp. Shimizu Corp. Sumitomo Mitsui Construction Co. Ltd. Taisei Corp. Takenaka Corp. Toda Corp.

#### **SINGAPORE**

VINCI

Tutor Perini Corp.

Abeinsa SA

ACS. Actividades de Construcción v Servicios SA

Aegion Corp.

Babcock & Wilcox Enterprises Inc.

Beijing Construction Engineering Group Co. Ltd.

Black & Veatch

**BOUYGUES SA** 

C.M.C. di Ravenna Società

Cooperativa

CB&I Inc.

China Civil Engineering Construction Corp.

China Communications

Construction Group Ltd.

China General Technology

(Group) Holding Co. Ltd.

China Huanqiu Construction &

Eng'g Corp.

China Jiangsu Int'l Econ-Tech.

Coop. Group Ltd.

China Metallurgical Group Corp.

China National Machinery

Industry Corp.

China Railway Construction Co.

Ltd.

China Railway Group Ltd.

China State Contruction

Engineering Corp. Ltd.

Chiyoda Corp.

CIMIC Group Ltd.

CTCI Corp.

Daelim Industrial Co. Ltd.

Daewoo Engineering &

Construction Co. Ltd.

Ed. Züblin AG

Fluor Corp.

Gilbane Building Co.

GS Engineering & Construction

Haskell

HOCHTIEF AG

Hyundai Engineering &

Construction Co. Ltd.

Jacobs

JGC Corp.

Jiangsu Nantong Sanjian

Construction Group Co. Ltd.

Kajima Corp.

Kinden Corp.

*M*+*W Group* 

Jan De Nul Group

Obayashi Corp.

Van Oord

Parsons

Penta-Ocean Construction Co.

Power Construction Corp. of

China

Punj Lloyd Ltd.

Qingjian Group Co. Ltd.

Royal BAM Group nv

Royal Boskalis Wetsminster NV

Saipem

Samsung C&T Corp.

Shanghai Urban Construction (Group) Corp.

Co. Ltd. SNC-Lavalin Inc. Strabag SE

Shimizu Corp.

Sumitomo Mitsui Construction Co.

Shenyang Yuanda Aluminum

SK Engineering & Construction

Industry Engineering Co. Ltd.

Ltd.

Taisei Corp.

Takenaka Corp.

Toda Corp.

Toyo Engineering Corp.

VINCI

**WorlevParsons** 

Zhejiang Construction Investment

Grp. Co. Ltd.

# **SRI LANKA**

Abeinsa SA

Beijing Construction Engineering Group Co. Ltd.

Beijing Urban Construction Group Co. Ltd.

**BESIX** 

CGCOC Group Co. Ltd.

China Communications

Construction Group Ltd.

China General Technology

(Group) Holding Co. Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China Metallurgical Group Corp.

China National Chemical

Engineering Group Corp.

China National Machinery

Industry Corp.

China Railway Group Ltd.

China State Contruction

Engineering Corp. Ltd.

Dongfang Electric Corp.

Eiffage

Hyundai Engineering &

Construction Co. Ltd.

Ircon International Ltd.

Kinden Corp.

Larsen & Toubro Ltd.

Maeda Corp.

Obayashi Corp.

Per Aarlseff A/S

Power Construction Corp. of

China

Shapoorji Pallonji Engineering & Construction
Shenyang Yuanda Aluminum
Industry Engineering Co. Ltd.
Strabag SE
Sunir Co., Iran Power & Water
Equipment & Services Export
Taisei Corp.
Toda Corp.
Yanjian Group Co. Ltd.
China Yunnan Construction
Engineering Group Co. Ltd.

## TAIWAN (R.O.C.)

**AECOM** 

Babcock & Wilcox Enterprises Inc.

Bechtel

Black & Veatch

CB&I Inc.

China Communications
Construction Group Ltd.

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

CTCI Corp.

dck worldwide LLC

Haskell

Kajima Corp.

Maeda Corp.

Jan De Nul Group

Obayashi Corp.

Van Oord

Per Aarlseff A/S

POSCO Engineering &

Construction

Shimizu Corp.

Sinosteel Equipment &

Engineering Co. Ltd.

Taisei Corp.

VINCI

#### **TAJIKISTAN**

China Civil Engineering
Construction Corp.
China Communications
Construction Group Ltd.
China Metallurgical Group Corp.
China National Machinery
Industry Corp.
China Railway Group Ltd.
Power Construction Corp. of
China

XPCC Construction & Engineering (Group) Co. Ltd. Yanjian Group Co. Ltd. Zafer Taahut Insaat Vi Ticaret AS Zhongmei Engineering Group Ltd.

#### **THAILAND**

**AECOM** 

Babcock & Wilcox Enterprises

Inc.

Bauer AG

**Bechtel** 

Beijing Construction Engineering Group Co. Ltd.

Beijing Urban Construction Group Co. Ltd.

**BOUYGUES SA** 

CB&I Inc.

China Communications

Construction Group Ltd.

China International Water & Electric Corp.

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

China National Machinery

Industry Corp.

China Petroleum Pipeline Bureau (CPP)

China Railway Construction Co. Ltd.

China Wu Yi Co. Ltd.

Consolidated Contractors Group

CTCI Corp.

Danieli & C. OM SpA

Ed. Züblin AG

ENKA Construction & Industry

Co. Inc.

GS Engineering & Construction

Hazama Ando Corp.

HOCHTIEF AG

Hyundai Engineering &

Construction Co. Ltd.

Jacobs

Kajima Corp.

**KBR** 

Kinden Corp.

Larsen & Toubro Ltd.

Maeda Corp.

Obayashi Corp.

Penta-Ocean Construction Co.

Ltd.

Posco Engineering

POSCO Engineering & Construction

Power Construction Corp. of China

Punj Lloyd Ltd.

Saipem

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Shimizu Corp.

SK Engineering & Construction

Co. Ltd.

SNC-Lavalin Inc.

Strabag SE

Taisei Corp.

Takenaka Corp.

Toda Corp.

Toyo Engineering Corp.

TTCL Public Co. Ltd.

VINCI

Zhongding International Engineering Co. Ltd.

# **TURKMENISTAN**

Ant Yapi Industry & Trade JSC BOUYGUES SA

Caddell Construction Co. (DE) LLC

Çalik Enerji Sanayi ve Tic. AS

China Civil Engineering Construction Corp.

China Communications

Construction Group Ltd.

China Huanqiu Construction & Eng'g Corp.

China Petroleum Engineering & Construction Corp.

China Petroleum Engineering Co. Ltd.

Daqing Oilfield Construction Group Co. Ltd.

ENKA Construction & Industry Co. Inc.

Eser Contracting

GAP Insaat Yatirim ve Dis Ticaret AS

Hyundai Engineering & Construction Co. Ltd.

ILK Construction

Kayi Insaat Sanayi Ve Ticaret AS Nata Construction Tourism Trade

and Industry Co.

Jan De Nul Group

Petrofac Ltd.

Region Country Company

Region Country Company

Region Country Company

Polimeks Insaat Taahhüt ve San. Tic. AS Power Construction Corp. of

China

Renaissance Construction Sinopec Oilfield Service Shengli

Corp.

Sunir Co., Iran Power & Water Equipment & Services Export

Tekfen Construction and Installation Co. Inc.

Toyo Engineering Corp.

VINCI

Yapi Merkezi Insaat ve Sanayi AS

#### **UZBEKISTAN**

Bechtel

China Communications

Construction Group Ltd.

China General Technology (Group) Holding Co. Ltd.

China Huanqiu Construction & Eng'g Corp.

China National Chemical Engineering Group Corp.

China National Machinery Industry Corp.

China Petroleum Pipeline Bureau (CPP)

China Railway Group Ltd.

CITIC Construction Co. Ltd.

ENKA Construction & Industry Co. Inc.

Grupo Isolux Corsan SA

GS Engineering & Construction

Harbin Electric International Co. Ltd.

Hyundai Engineering &

Construction Co. Ltd. POSCO Engineering &

Construction

Samsung Engineering Co. Ltd.

Yenigün Construction Industry and Commerce Inc.

Yuksel Insaat Co. Inc.

#### **VIETNAM**

ACS, Actividades de Construcción v Servicios SA

Babcock & Wilcox Enterprises Inc.

Bauer AG

Beijing Construction Engineering

Group Co. Ltd.

Black & Veatch

**BOUYGUES SA** 

CB&I Inc.

China Communications

Construction Group Ltd.

China Energy Eng'g Grp. Tianjin Electric Power Constr. Co.

China General Technology

(Group) Holding Co. Ltd.

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

China National Machinery

Cnina National Machinery
Industry Corp.

China Power Engineering

Consulting Group Co. Ltd. China Railway Construction Co.

Ltd.

China Railway Group Ltd.

China State Contruction

Engineering Corp. Ltd.

China Wu Yi Co. Ltd.

 ${\it Chiyoda\ Corp.}$ 

CTCI Corp.

Daewoo Engineering &

Construction Co. Ltd.

Danieli & C. OM SpA Dongfang Electric Corp.

GS Engineering & Construction

Harbin Electric International Co. Ltd.

Hazama Ando Corp.

HOCHTIEF AG

Hyundai Engineering &

Construction Co. Ltd.

JGC Corp.

Kajima Corp.

Kinden Corp.

Lotte Engineering & Construction

Co. Ltd.

Obayashi Corp.

Obrascon Huarte Lain (OHL SA)

Van Oord

Penta-Ocean Construction Co.

Ltd.

POSCO Engineering &

Construction

Power Construction Corp. of

China

Rizzani de Eccher

Royal Boskalis Wetsminster NV

Saipem

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Shandong Zijian Construction

Group Co. Ltd.

Shanghai Electric Group Co. Ltd.

Shenyang Yuanda Aluminum

Industry Engineering Co. Ltd.

Shimizu Corp.

SK Engineering & Construction Co. Ltd.

Sumitomo Mitsui Construction Co. Ltd.

Taisei Corp.

*TECHNIP* 

Toda Corp.

TTCL Public Co. Ltd.

VINCI

China Yunnan Construction Engineering Group Co. Ltd.

#### **LAOS**

**BOUYGUES SA** 

China Communications

Construction Group Ltd.

China Electric Power Equipment

and Technology Co. Ltd. China Gezhouba Group Co. Ltd.

China International Water &

Electric Corp.

China Jiangsu Int'l Econ-Tech. Coop. Group Ltd.

China Metallurgical Group Corp.

China National Chemical

Engineering Group Corp.

China National Machinery Industry Corp.

China Railway Group Ltd.

Dongfang Electric Corp.

Grandi Lavori Fincosit SpA

BL Harbert International

Hazama Ando Corp.

Obayashi Corp.

POSCO Engineering &

Construction

Power Construction Corp. of

China SK Engineering & Construction

Taisei Corp.

TTCL Public Co. Ltd.

Co. Ltd.

VINCI

China Yunnan Construction Engineering Group Co. Ltd. Zhongmei Engineering Group Ltd.

#### **MONGOLIA**

Region Country Company

ACS, Actividades de Construcción y Servicios SA

Beijing Construction Engineering Group Co. Ltd.

China Energy Eng'g Grp. Tianjin Electric Power Constr. Co.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd. China Jiangsu Int'l Econ-Tech.

Coop. Group Ltd.

China Metallurgical Group Corp.

China National Chemical

Engineering Group Corp.

China Railway Construction Co. Ltd.

China Railway Group Ltd.

China State Contruction

Engineering Corp. Ltd.

Chiyoda Corp.

CIMIC Group Ltd.

Daqing Oilfield Construction Group Co. Ltd.

Fluor Corp.

HOCHTIEF AG

Power Construction Corp. of

China

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Sinopec Oilfield Service Shengli Corp.

XPCC Construction &

Engineering (Group) Co. Ltd.

## G. NORTH AFRICA

#### **ALGERIA**

Abeinsa SA

AE Arma-Elektropanc

Andrade Gutierrez SA

Anhui Construction Engineering

Group Co. Ltd.

Ansaldo Energia SpA

The Arab Contractors Co. Osman

Ahmed Osman & Co.

Aslan Yapi ve Ticaret AS

Astaldi SpA

Atlas Grup

Beijing Construction Engineering Group Co. Ltd.

Beijing Urban Construction Group

Co. Ltd.

Bonatti SpA

**BOUYGUES SA** 

C.M.C. di Ravenna Società

Cooperativa

CB&I Inc.

CGCOC Group Co. Ltd.

China Civil Engineering

Construction Corp.

China Communications

Construction Group Ltd.

China General Technology

(Group) Holding Co. Ltd. China International Water &

Electric Corp.

China Jiangsu Int'l Econ-Tech.

Coop. Group Ltd.

 ${\it China\ Metallurgical\ Group\ Corp.}$ 

China National Chemical

Engineering Group Corp.

China Railway Construction Co.

Ltd.

China Railway Group Ltd.

China State Contruction

Engineering Corp. Ltd.

China Zhongyuan Engineering Corp.

COMSA Corp.

Consolidated Contractors Group

Daelim Industrial Co. Ltd.

Daewoo Engineering &

Construction Co. Ltd.

Danieli & C. OM SpA

Dorce Prefabricated Building &

Construction Industry Trade Inc.

*Eiffage* 

ENKA Construction & Industry Co. Inc.

FCC Construccion SA

GAMA

Grupo Isolux Corsan SA

GS Engineering & Construction

Hanwha Engineering &

Construction

Hyundai Engineering &

Construction Co. Ltd.

Impresa Pizzarotti & C. SpA

Ircon International Ltd.

JGC Corp.

Jiangsu Nantong Sanjian

Construction Group Co. Ltd.

Kajima Corp.

Kayi Insaat Sanayi Ve Ticaret AS KBR

Kuzu Group

Larsen & Toubro Ltd.

Mapa Insaat ve Ticaret AS

Metka

Nurol Construction and Trading

Obrascon Huarte Lain (OHL SA)

Orascom Construction Ltd.

Petrofac Ltd.

The Petroleum Projects and

Technical Consultations Co.

(PETROJET)

Power Construction Corp. of

China

Qingjian Group Co. Ltd.

Rizzani de Eccher

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Shandong Zijian Construction Group Co. Ltd.

Shapoorji Pallonji Engineering &

Construction
Shenyang Yuanda Aluminum

Industry Engineering Co. Ltd.

Sinosteel Equipment & Engineering Co. Ltd.

SNC-Lavalin Inc.

Società Italiana per Condotte

d'Acqua SpA

Strabag SE

Taisei Corp.

TECHNIP

Tecnicas Reunidas

VINCI

XPCC Construction &

Engineering (Group) Co. Ltd.

Yapi Merkezi Insaat ve Sanayi AS

Yenigün Construction Industry and Commerce Inc.

Zhejiang Construction Investment

Grp. Co. Ltd.
Zhongding International
Engineering Co. Ltd.

# **EGYPT**

ACS, Actividades de Construcción y Servicios SA AECOM

M.A. Al-Kharafi & Sons Co.

Ansaldo Energia SpA The Arab Contractors Co. Osman Ahmed Osman & Co. Arabian Construction Co. LLC Babcock & Wilcox Enterprises Michael Baker International Bauer AG Bechtel **BESIX BOUYGUES SA** CB&I Inc. China Communications Construction Group Ltd. China Electric Power Equipment and Technology Co. Ltd. China Energy Eng'g Grp. Tianjin Electric Power Constr. Co. China Gezhouba Group Co. Ltd. China National Chemical Engineering Group Corp. China Nonferrous Metal Ind.'s Foreign Eng'g & Constr. Co. Ltd. China Railway Construction Co. Ltd. Consolidated Contractors Group Danieli & C. OM SpA Ed. Züblin AG Great Lakes Dredge & Dock GS Engineering & Construction HOCHTIEF AG Limak Insaat Sanayi ve Ticaret AS Maire Tecnimont Group Jan De Nul Group Van Oord Orascom Construction Ltd. The Petroleum Projects and Technical Consultations Co. (PETROJET) Royal Boskalis Wetsminster NV Saipem Sinopec Oilfield Service Shengli Corp. Sinosteel Equipment & Engineering Co. Ltd. Strabag SE Taisei Corp.

M.A. Al-Kharafi & Sons Co. The Arab Contractors Co. Osman Ahmed Osman & Co. CGCOC Group Co. Ltd. China Civil Engineering Construction Corp. China Communications Construction Group Ltd. China Electric Power Equipment and Technology Co. Ltd. China Gansu Int'l Corp. for Eco. & Techn. Cooperation China Gezhouba Group Co. Ltd. China International Water & Electric Corp. China Jiangsu Int'l Econ-Tech. Coop. Group Ltd. ChinaJiangxi Corp. for Int'l Eco. & Tech. Coop'n China Metallurgical Group Corp. China National Complete Plant Imp. & Exp. Corp. (Group) (COMPLANT) China Railway Construction Co. Ltd. China Railway Group Ltd. China State Contruction Engineering Corp. Ltd. China Wu Yi Co. Ltd. Consolidated Contractors Group Danieli & C. OM SpA Dongfang Electric Corp. Ellaktor SA Kajima Corp. Larsen & Toubro Ltd. Norinco International Cooperation Ltd. Per Aarlseff A/S Power Construction Corp. of China Salini Impregilo SpA Sunir Co., Iran Power & Water Equipment & Services Export VINCI Yapi Merkezi Insaat ve Sanayi AS **Zhejiang Communications** 

#### LIBYA

The Arab Contractors Co. Osman Ahmed Osman & Co. Bechtel

Construction Group Co. Ltd.

Zhongmei Engineering Group Ltd.

Beijing Construction Engineering Group Co. Ltd. Bonatti SpA Çalik Enerji Sanayi ve Tic. AS China Communications Construction Group Ltd. China Gezhouba Group Co. Ltd. China Metallurgical Group Corp. China Petroleum Pipeline Bureau (CPP) Daelim Industrial Co. Ltd. Daewoo Engineering & Construction Co. Ltd. Danieli & C. OM SpA GAMAHyundai Engineering & Construction Co. Ltd. Impresa Costruzioni Giuseppe Maltauro SpA Joannou & Paraskevaides Group of Cos. Kolin ?n?aat Turizm Sanayi ve Ticaret AS Nurol Construction and Trading Odebrecht Engenharia e Construção SA The Petroleum Projects and Technical Consultations Co. (PETROJET) Power Construction Corp. of China Punj Lloyd Ltd. Renaissance Construction Saipem Salini Impregilo SpA Shanghai Construction Group

#### **MOROCCO**

VINCI

TAV Construction

Yuksel Insaat Co. Inc.

Abeinsa SA
ACCIONA Infrastructure
ACS, Actividades de Construcción
y Servicios SA
The Arab Contractors Co. Osman
Ahmed Osman & Co.
BESIX
BOUYGUES SA
China Civil Engineering
Construction Corp.

## **ETHIOPIA**

**VINCI** 

TAV Construction

Toyo Engineering Corp.

China Communications Construction Group Ltd. China Geo-Engineering Corp. China International Water & Electric Corp. China Railway Group Ltd. COMSA Corp. Consolidated Contractors Group Daewoo Engineering & Construction Co. Ltd. Eiffage **Ferrovial** Grupo Isolux Corsan SA BL Harbert International Impresa Pizzarotti & C. SpA Jacobs Jan De Nul Group Nurol Construction and Trading Co. Posco Engineering Power Construction Corp. of China Royal Boskalis Wetsminster NV Saipem Samsung C&T Corp. Sener Ingeniería y Sistemas SA SNC-Lavalin Inc. Tekfen Construction and Installation Co. Inc. VINCI

#### **NIGER**

China Communications Construction Group Ltd. China Geo-Engineering Corp. China Gezhouba Group Co. Ltd. China Petroleum Engineering Co. Ltd. China Petroleum Pipeline Bureau China Railway Construction Co. Ltd. China Railway Group Ltd. China Shandong International Eco. & Techn. Cooperation Grp. Power Construction Corp. of China VINCI XPCC Construction & Engineering (Group) Co. Ltd.

Yapi Merkezi Insaat ve Sanayi AS

CGCOC Group Co. Ltd.

Zhejiang Communications Construction Group Co. Ltd. Zhongmei Engineering Group Ltd.

#### **SUDAN**

The Arab Contractors Co. Osman Ahmed Osman & Co. Aslan Yapi ve Ticaret AS CGCOC Group Co. Ltd. China Communications Construction Group Ltd. China Energy Eng'g Grp. Tianjin Electric Power Constr. Co. China General Technology (Group) Holding Co. Ltd. China Geo-Engineering Corp. China Gezhouba Group Co. Ltd. China International Water & Electric Corp. China Jiangsu Int'l Econ-Tech. Coop. Group Ltd. ChinaJiangxi Corp. for Int'l Eco. & Tech. Coop'n China National Machinery Industry Corp. China Petroleum Engineering & Construction Corp. China Petroleum Pipeline Bureau (CPP) China Railway Construction Co. Ltd. China Railway Group Ltd. China Shandong International Eco. & Techn. Cooperation Chongqing Int'l Construction Corp. Ed. Züblin AG Harbin Electric International Co. Ltd. Nantong Construction Group Co. Power Construction Corp. of

#### **SUB SAHARA**

China

The Arab Contractors Co. Osman Ahmed Osman & Co. BOUYGUES SA

Yapi Merkezi Insaat ve Sanayi AS

Zhongding International

Engineering Co. Ltd.

LLC CGCOC Group Co. Ltd. China Communications Construction Group Ltd. China Gezhouba Group Co. Ltd. China International Water & Electric Corp. China Jiangsu Int'l Econ-Tech. Coop. Group Ltd. China Metallurgical Group Corp. China Petroleum Engineering & Construction Corp. Consolidated Contractors Group Dorce Prefabricated Building & Construction Industry Trade Inc. Eiffage Grupo Isolux Corsan SA Limak Insaat Sanayi ve Ticaret AS Qingjian Group Co. Ltd. Royal Boskalis Wetsminster NV Shanghai Construction Group SMK Group SNC-Lavalin Inc. VINCI China Yunnan Construction

Caddell Construction Co. (DE)

#### **TUNISIA**

M.A. Al-Kharafi & Sons Co. Ansaldo Energia SpA The Arab Contractors Co. Osman Ahmed Osman & Co. Astaldi SpA **BOUYGUES SA** China International Water & Electric Corp. China National Chemical Engineering Group Corp. Hyundai Engineering & Construction Co. Ltd. Power Construction Corp. of China Salini Impregilo SpA SNC-Lavalin Inc. Società Italiana per Condotte d'Acqua SpA TAV Construction VINCI

Engineering Group Co. Ltd.

# H. CENTRAL AND **SOUTHERN AFRICA**

Region Country Company

#### **ANGOLA**

Abeinsa SA

ACS, Actividades de Construcción v Servicios SA

Andrade Gutierrez SA

Anhui Construction Engineering Group Co. Ltd.

Bauer AG

**Bechtel** 

Beijing Construction Engineering Group Co. Ltd.

C.M.C. di Ravenna Società Cooperativa

CB&I Inc.

China Communications

Construction Group Ltd.

China Gansu Int'l Corp. for Eco.

& Techn. Cooperation

China Gezhouba Group Co. Ltd.

China Jiangsu Int'l Econ-Tech.

Coop. Group Ltd.

China National Chemical Engineering Group Corp.

China National Machinery

Industry Corp.

China Railway Construction Co.

Ltd.

China Railway Group Ltd.

China Wu Yi Co. Ltd.

CITIC Construction Co. Ltd.

Danieli & C. OM SpA

Ed. Züblin AG

Eiffage

Electra Ltd.

**ENKA Construction & Industry** 

Co. Inc.

Grupo Isolux Corsan SA

Jiangsu Nantong Sanjian

Construction Group Co. Ltd.

Mota-Engil

Odebrecht Engenharia e

Construção SA

Pan-China Construction Group

Co. Ltd.

Power Construction Corp. of

China

Prezioso Linjebygg

Qingjian Group Co. Ltd.

Royal Boskalis Wetsminster NV

Sacyr

Saipem

Samsung Engineering Co. Ltd.

SICIM SpA

Region Country Company

SNC-Lavalin Inc.

Strabag SE

VINCI

XPCC Construction &

Engineering (Group) Co. Ltd.

#### **BENIN**

Anhui Foreign Economic

Construction (Group) Co. Ltd.

The Arab Contractors Co. Osman Ahmed Osman & Co.

**BOUYGUES SA** 

China Communications

Construction Group Ltd.

China General Technology

(Group) Holding Co. Ltd.

China Geo-Engineering Corp.

China Jiangsu Int'l Econ-Tech.

Coop. Group Ltd.

China Railway Construction Co.

Ltd.

China Railway Group Ltd.

China State Contruction

Engineering Corp. Ltd.

Chongging Int'l Construction Corp.

Eiffage

Power Construction Corp. of

China

Royal Boskalis Wetsminster NV

Shikun & Binui S.B.I.

Infrastructure Ltd.

Strabag SE

VINCI

#### **BOTSWANA**

M.A. Al-Kharafi & Sons Co.

The Arab Contractors Co. Osman Ahmed Osman & Co.

Babcock & Wilcox Enterprises

Inc.

China Civil Engineering

Construction Corp.

China Jiangsu Int'l Econ-Tech.

Coop. Group Ltd.

ChinaJiangxi Corp. for Int'l Eco.

& Tech. Coop'n

China Railway Construction Co. Ltd.

China Railway Group Ltd.

China State Contruction Engineering Corp. Ltd.

CIMIC Group Ltd.

Consolidated Contractors Group

Daewoo Engineering &

Construction Co. Ltd.

Fluor Corp.

Region Country Company

BL Harbert International

HOCHTIEF AG

Qingjian Group Co. Ltd.

VINCI

#### **BURKINA FASO**

**BOUYGUES SA** 

China Geo-Engineering Corp.

Eiffage

VINCI

# BURUNDI

China Civil Engineering

Construction Corp.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China Henan International

Cooperation Group Cp. Ltd. China International Water &

Electric Corp.

China Railway Construction Co.

Ltd.

Power Construction Corp. of

China

VINCI

# **CAMEROON**

ACS, Actividades de Construcción v Servicios SA

Anhui Construction Engineering Group Co. Ltd.

The Arab Contractors Co. Osman Ahmed Osman & Co.

**BESIX** 

**BOUYGUES SA** 

CGCOC Group Co. Ltd.

China Civil Engineering

Construction Corp.

China Communications

Construction Group Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China International Water & Electric Corp. China National Machinery Industry Corp. China Railway Construction Co. Ltd.

China State Contruction Engineering Corp. Ltd.

ECC

Eser Contracting

Kavson

Maire Tecnimont Group

Power Construction Corp. of China

Royal Boskalis Wetsminster NV

SICIM SpA

VINCI

XPCC Construction &

Engineering (Group) Co. Ltd.

Yenigün Construction Industry and Commerce Inc.

Zhejiang Communications Construction Group Co. Ltd.

#### CAPE VERDE IS.

ACCIONA Infrastructure China National Machinery Industry Corp. Impresa Costruzioni Giuseppe Maltauro SpA Mota-Engil Sacyr

#### **CONGO**

Andrade Gutierrez SA The Arab Contractors Co. Osman Ahmed Osman & Co. Beijing Construction Engineering Group Co. Ltd. **BOUYGUES SA** China Communications Construction Group Ltd. China Geo-Engineering Corp. China Gezhouba Group Co. Ltd. China Jiangsu Int'l Econ-Tech. Coop. Group Ltd. ChinaJiangxi Corp. for Int'l Eco. & Tech. Coop'n China Metallurgical Group Corp. China National Chemical Engineering Group Corp. China National Machinery Industry Corp.

China Railway Construction Co. Ltd. China State Contruction

Engineering Corp. Ltd.

China Wu Yi Co. Ltd.

Eiffage

Region Country Company

Grupo Isolux Corsan SA

Jiangsu Nantong Sanjian

Construction Group Co. Ltd.

Jan De Nul Group

Pan-China Construction Group Co. Ltd.

The Petroleum Projects and Technical Consultations Co. (PETROJET)

Power Construction Corp. of China

Prezioso Linjebygg

Saipem

Shandong Zijian Construction Group Co. Ltd.

SICIM SpA

SNC-Lavalin Inc.

Summa Tirizm Yatirimciligi AS

**TECHNIP** 

VINCI

Weihai Int'l Eco. & Tech. Coop.

Co. Ltd.

**Zhejiang Communications** Construction Group Co. Ltd.

#### **GABON**

ACCIONA Infrastructure Babcock & Wilcox Enterprises Inc.

**Bechtel** 

**BOUYGUES SA** 

China Communications

Construction Group Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China National Chemical

Engineering Group Corp.

China State Contruction

Engineering Corp. Ltd.

Dorce Prefabricated Building & Construction Industry Trade Inc.

Eiffage

ENKA Construction & Industry

Co. Inc.

Van Oord

Power Construction Corp. of China Prezioso Linjebygg Renaissance Construction Royal Boskalis Wetsminster NV Saipem Shanghai Construction Group VINCI Weihai Int'l Eco. & Tech. Coop.

#### **GAMBIA**

Co. Ltd.

Region Country Company

M.A. Al-Kharafi & Sons Co. China Railway Group Ltd. Grupo Isolux Corsan SA Shapoorji Pallonji Engineering & Construction

#### **GHANA**

Abeinsa SA Andrade Gutierrez SA The Arab Contractors Co. Osman Ahmed Osman & Co.

Bauer AG

**BOUYGUES SA** 

China Communications Construction Group Ltd.

China Gansu Int'l Corp. for Eco.

& Techn. Cooperation

China General Technology (Group) Holding Co. Ltd.

China Geo-Engineering Corp. China Gezhouba Group Co. Ltd.

China Henan International

Cooperation Group Cp. Ltd.

China International Water & Electric Corp.

ChinaJiangxi Corp. for Int'l Eco. & Tech. Coop'n

China National Chemical Engineering Group Corp.

China Power Engineering Consulting Group Co. Ltd.

China Railway Construction Co. Ltd.

China Railway Group Ltd.

China Shandong International Eco. & Techn. Cooperation Grp.

Danieli & C. OM SpA

Eiffage

Energoprojekt Holding PLC

Region Country Company

Region Country Company

Region Country Company

KEPCO Engineering & Construction Co. Ltd. GS Engineering & Construction Mapa Insaat ve Ticaret AS Metka Jan De Nul Group Odebrecht Engenharia e Construção SA Power Construction Corp. of China Prezioso Linjebygg Qingjian Group Co. Ltd. Royal Boskalis Wetsminster NV Saipem Shapoorji Pallonji Engineering & Construction Shikun & Binui S.B.I. Infrastructure Ltd. Strabag SE VINCI Yanjian Group Co. Ltd. Yantai International Eco. & Techn. Cooperation Grp. Co. Ltd. Zhongding International Engineering Co. Ltd.

Zhongmei Engineering Group Ltd.

#### **GUINEA**

Andrade Gutierrez SA The Arab Contractors Co. Osman Ahmed Osman & Co. **BOUYGUES SA** Caddell Construction Co. (DE) LLCCGCOC Group Co. Ltd. China Communications Construction Group Ltd. China Dalian Int'l Eco. & Tech.Coop Grp. Ltd.. China Gansu Int'l Corp. for Eco. & Techn. Cooperation China Geo-Engineering Corp. China Gezhouba Group Co. Ltd. China Henan International Cooperation Group Cp. Ltd. China International Water & Electric Corp. China Jiangsu Int'l Econ-Tech. Coop. Group Ltd. China Railway Construction Co. Ltd. China Railway Group Ltd.

China State Contruction Engineering Corp. Ltd. China Wu Yi Co. Ltd. Eiffage Electra Ltd. Energoprojekt Holding PLC Fluor Corp. Grupo Isolux Corsan SA Jiangsu Nantong Sanjian Construction Group Co. Ltd. Jan De Nul Group Power Construction Corp. of China Royal Boskalis Wetsminster NV Saipem Shanghai Construction Group Ssangyong Engineering & Construction Co. VINCI Weihai Int'l Eco. & Tech. Coop. Co. Ltd.

#### **IVORY COAST**

The Arab Contractors Co. Osman Ahmed Osman & Co. **BOUYGUES SA** China Gansu Int'l Corp. for Eco. & Techn. Cooperation China Geo-Engineering Corp. China Gezhouba Group Co. Ltd. China Metallurgical Group Corp. Eiffage ENKA Construction & Industry Co. Inc. Hyundai Engineering & Construction Co. Ltd. Jan De Nul Group KEPCO Engineering & Construction Co. Ltd. Power Construction Corp. of China Qingjian Group Co. Ltd. Royal Boskalis Wetsminster NV Shapoorji Pallonji Engineering & Construction Shikun & Binui S.B.I. Infrastructure Ltd. VINCI

#### KENYA

Abeinsa SA

Babcock & Wilcox Enterprises Inc. **BOUYGUES SA** C.M.C. di Ravenna Società Cooperativa China Civil Engineering Construction Corp. China Communications Construction Group Ltd. China Dalian Int'l Eco. & Tech.Coop Grp. Ltd.. China Gezhouba Group Co. Ltd. China Henan International Cooperation Group Cp. Ltd. China Jiangsu Int'l Econ-Tech. Coop. Group Ltd. ChinaJiangxi Corp. for Int'l Eco. & Tech. Coop'n China National Machinery Industry Corp. China Petroleum Pipeline Bureau (CPP) China Railway Construction Co. Ltd. China Railway Group Ltd. China State Contruction Engineering Corp. Ltd. China Wu Yi Co. Ltd. Eser Contracting Grupo Isolux Corsan SA Hyundai Engineering & Construction Co. Ltd. Impresa Costruzioni Giuseppe Maltauro SpA Kayson Kinden Corp. Larsen & Toubro Ltd. Power Construction Corp. of China

# Infrastructure Ltd.

Punj Lloyd Ltd.

Royal BAM Group nv

Shikun & Binui S.B.I.

Weihai Int'l Eco. & Tech. Coop. Co. Ltd.

Royal Boskalis Wetsminster NV

Shanghai Construction Group

Zhongmei Engineering Group Ltd.

#### LESOTHO

C.M.C. di Ravenna Società Cooperativa

China Communications
Construction Group Ltd.
China Geo-Engineering Corp.
China Shandong International
Eco. & Techn. Cooperation
Grp.

Power Construction Corp. of China

Qingjian Group Co. Ltd. Yanjian Group Co. Ltd.

#### LIBERIA

China Communications
Construction Group Ltd.
China General Technology
(Group) Holding Co. Ltd.
China Geo-Engineering Corp.
China Henan International
Cooperation Group Cp. Ltd.
Chongqing Int'l Construction
Corp.
Odebrecht Engenharia e

Construção SA
Power Construction Corp. of

China
Oingijan Group Co. Ltd.

Qingjian Group Co. Ltd. Zhongmei Engineering Group Ltd.

#### **MALAWI**

M.A. Al-Kharafi & Sons Co.
C.M.C. di Ravenna Società
Cooperativa
China Communications
Construction Group Ltd.
China Geo-Engineering Corp.
China Gezhouba Group Co. Ltd.
ChinaJiangxi Corp. for Int'l Eco.
& Tech. Coop'n
China Railway Group Ltd.
Larsen & Toubro Ltd.
Mota-Engil
Power Construction Corp. of
China

#### **MOZAMBIQUE**

Andrade Gutierrez SA
Anhui Foreign Economic
Construction (Group) Co. Ltd.
Beijing Urban Construction Group
Co. Ltd.
Bonatti SpA
BOUYGUES SA

C.M.C. di Ravenna Società Cooperativa

CB&I Inc.

China Communications
Construction Group Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China Henan International Cooperation Group Cp. Ltd.

China Jiangsu Int'l Econ-Tech.

Coop. Group Ltd.

ChinaJiangxi Corp. for Int'l Eco. & Tech. Coop'n

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

China National Machinery

Industry Corp.
China Petroleum Pipeline Bureau

(CPP)

China Railway Construction Co. Ltd.

China Railway Group Ltd.
China State Contruction
Engineering Corp. Ltd.

Consolidated Contractors Group Eiffage

GS Engineering & Construction Ircon International Ltd.

**KBR** 

Limak Insaat Sanayi ve Ticaret AS Mota-Engil

Nantong Construction Group Co. Ltd.

Odebrecht Engenharia e Construção SA

Penta-Ocean Construction Co. Ltd.

Per Aarlseff A/S

Power Construction Corp. of China

Royal Boskalis Wetsminster NV Saipem

SNC-Lavalin Inc.

VINCI

Weihai Int'l Eco. & Tech. Coop. Co. Ltd.

Yanjian Group Co. Ltd.

#### **NIGERIA**

Amec Foster Wheeler The Arab Contractors Co. Osman Ahmed Osman & Co. BOUYGUES SA CB&I Inc. CGCOC Group Co. Ltd. China Civil Engineering Construction Corp.

China Communications
Construction Group Ltd.

China Gansu Int'l Corp. for Eco. & Techn. Cooperation

China Gezhouba Group Co. Ltd.

China Metallurgical Group Corp.

China National Machinery Industry Corp.

China Power Engineering Consulting Group Co. Ltd.

China Railway Construction Co. Ltd.

China Railway Group Ltd.
Consolidated Contractors Group
Contracting and Trading Co.
C.A.T.

Daewoo Engineering & Construction Co. Ltd.

Danieli & C. OM SpA

Eiffage

Electra Ltd.

Energoprojekt Holding PLC

Eser Contracting

BL Harbert International

Jan De Nul Group

Van Oord

Power Construction Corp. of China

Prezioso Linjebygg

Renaissance Construction

Royal Boskalis Wetsminster NV

Saipem

Salini Impregilo SpA

Shapoorji Pallonji Engineering &

Construction

Shikun & Binui S.B.I. Infrastructure Ltd.

**TECHNIP** 

Toyo Engineering Corp. VINCI

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### **RWANDA**

The Arab Contractors Co. Osman Ahmed Osman & Co.

**Bechtel** 

Beijing Construction Engineering Group Co. Ltd.

Region Country Company

Region Country Company

Region Country Company

China Civil Engineering Construction Corp. China Communications Construction Group Ltd. China Geo-Engineering Corp. China Henan International Cooperation Group Cp. Ltd. ChinaJiangxi Corp. for Int'l Eco. & Tech. Coop'n China Railway Construction Co. Ltd. China Railway Group Ltd. Energoprojekt Holding PLC Grupo Isolux Corsan SA Mota-Engil Parsons Power Construction Corp. of China Strabag SE Summa Tirizm Yatirimciligi AS Zhongmei Engineering Group Ltd.

# **SENEGAL**

CGCOC Group Co. Ltd. China Communications Construction Group Ltd. China Geo-Engineering Corp. China Gezhouba Group Co. Ltd. China Henan International Cooperation Group Cp. Ltd. China International Water & Electric Corp. China National Complete Plant Imp. & Exp. Corp. (Group) (COMPLANT) China National Machinery Industry Corp. China Railway Construction Co. Ltd. China Railway Group Ltd. China State Contruction Engineering Corp. Ltd. Consolidated Contractors Group Eiffage Grupo Isolux Corsan SA Limak Insaat Sanayi ve Ticaret AS Nantong Construction Group Co. Ltd. Jan De Nul Group Power Construction Corp. of Royal Boskalis Wetsminster NV Shanghai Construction Group

Summa Tirizm Yatirimciligi AS Sunir Co., Iran Power & Water Equipment & Services Export VINCI Weihai Int'l Eco. & Tech. Coop. Co. Ltd.

#### **SIERRA LEONE**

Anhui Construction Engineering Group Co. Ltd. Beijing Urban Construction Group Co. Ltd. China Civil Engineering Construction Corp. China Communications Construction Group Ltd. China Henan International Cooperation Group Cp. Ltd. China Railway Construction Co. Ltd Royal BAM Group nv Royal Boskalis Wetsminster NV Salini Impregilo SpA Shapoorji Pallonji Engineering & Construction **VINCI** 

**SOUTH AFRICA** Abeinsa SA ACCIONA Infrastructure ACS, Actividades de Construcción y Servicios SA M.A. Al-Kharafi & Sons Co. Ansaldo Energia SpA Babcock & Wilcox Enterprises Inc. **BOUYGUES SA** C.M.C. di Ravenna Società Cooperativa CB&I Inc. China Railway Group Ltd. China State Contruction Engineering Corp. Ltd. Danieli & C. OM SpA Fluor Corp. Ircon International Ltd. Jacobs Mota-Engil Prezioso Linjebygg Royal Boskalis Wetsminster NV Salini Impregilo SpA Sener Ingeniería y Sistemas SA SNC-Lavalin Inc.

Strabag SE **TECHNIP VINCI WorleyParsons** 

#### **SWAZILAND**

China Geo-Engineering Corp. BL Harbert International

**TANZANIA** M.A. Al-Kharafi & Sons Co. Michael Baker International Beijing Construction Engineering Group Co. Ltd. CB&I Inc. China Civil Engineering Construction Corp. China Communications Construction Group Ltd. China Geo-Engineering Corp. China Henan International Cooperation Group Cp. Ltd. ChinaJiangxi Corp. for Int'l Eco. & Tech. Coop'n China National Chemical Engineering Group Corp. China Petroleum Pipeline Bureau China Railway Construction Co. Ltd. China Railway Group Ltd. China Wu Yi Co. Ltd. Chongqing Int'l Construction Corp. Grupo Isolux Corsan SA GS Engineering & Construction Kinden Corp. Nantong Construction Group Co. Ltd. Per Aarlseff A/S Power Construction Corp. of China Royal BAM Group nv Saipem Shanghai Construction Group Shikun & Binui S.B.I. Infrastructure Ltd. Strabag SE Sumitomo Mitsui Construction Co.

Ltd.

**VINCI** 

Region Country Company

Region Country Company

Region Country Company

#### **UGANDA**

The Arab Contractors Co. Osman Ahmed Osman & Co. China Civil Engineering Construction Corp. China Communications Construction Group Ltd. China Geo-Engineering Corp. China Henan International

Cooperation Group Cp. Ltd. China International Water & Electric Corp.

ChinaJiangxi Corp. for Int'l Eco. & Tech. Coop'n

China National Chemical Engineering Group Corp.

China National Complete Plant Imp. & Exp. Corp. (Group) (COMPLANT)

China Railway Construction Co. Ltd.

China Railway Group Ltd. China Wu Yi Co. Ltd.

Chongging Int'l Construction Corp.

Energoprojekt Holding PLC Fluor Corp.

Grupo Isolux Corsan SA

Hyundai Engineering & Construction Co. Ltd.

Kinden Corp.

Kolin ?n?aat Turizm Sanayi ve Ticaret AS

Mota-Engil

Power Construction Corp. of China

Shikun & Binui S.B.I. Infrastructure Ltd.

Sinopec Zhongyuan Petroleum Engineering Ltd.

**VINCI** 

XPCC Construction & Engineering (Group) Co. Ltd. Yanjian Group Co. Ltd.

Zhongmei Engineering Group Ltd.

#### D.R. CONGO (ZAIRE)

Anhui Foreign Economic Construction (Group) Co. Ltd. China Geo-Engineering Corp. China Railway Group Ltd.

China Shandong International Eco. & Techn. Cooperation Grp.

Jiangsu Nantong Sanjian Construction Group Co. Ltd.

Norinco International Cooperation Ltd.

Power Construction Corp. of

Weihai Int'l Eco. & Tech. Coop. Co. Ltd.

#### **ZAMBIA**

Anhui Foreign Economic Construction (Group) Co. Ltd. The Arab Contractors Co. Osman Ahmed Osman & Co.

**BOUYGUES SA** 

C.M.C. di Ravenna Società Cooperativa

China Civil Engineering Construction Corp.

China Dalian Int'l Eco. &

Tech.Coop Grp. Ltd..

China Geo-Engineering Corp. China Henan International

Cooperation Group Cp. Ltd. China Jiangsu Int'l Econ-Tech.

Coop. Group Ltd.

ChinaJiangxi Corp. for Int'l Eco. & Tech. Coop'n

China National Chemical Engineering Group Corp.

China National Machinery Industry Corp.

China Nonferrous Metal Ind.'s Foreign Eng'g & Constr. Co. Ltd.

China Railway Construction Co. Ltd.

China Railway Group Ltd.

China State Contruction Engineering Corp. Ltd.

China Wu Yi Co. Ltd.

Energoprojekt Holding PLC

Jiangsu Nantong Sanjian Construction Group Co. Ltd.

Mota-Engil

Power Construction Corp. of China

Qingjian Group Co. Ltd. Shanghai Construction Group Shanghai Electric Group Co. Ltd. Shimizu Corp. Zhejiang Communications Construction Group Co. Ltd. Zhongmei Engineering Group Ltd.

#### **ZIMBABWE**

Anhui Foreign Economic Construction (Group) Co. Ltd. China Gansu Int'l Corp. for Eco. & Techn. Cooperation China Jiangsu Int'l Econ-Tech. Coop. Group Ltd. ChinaJiangxi Corp. for Int'l Eco. & Tech. Coop'n China National Chemical Engineering Group Corp. China National Machinery Industry Corp. China Railway Construction Co. Ltd. China Railway Group Ltd. China State Contruction Engineering Corp. Ltd. Energoprojekt Holding PLC BL Harbert International Mota-Engil Nantong Construction Group Co. Power Construction Corp. of China Salini Impregilo SpA

### I. ANTARCTIC/ARCTIC

CB&I Inc.