# ETOP 250

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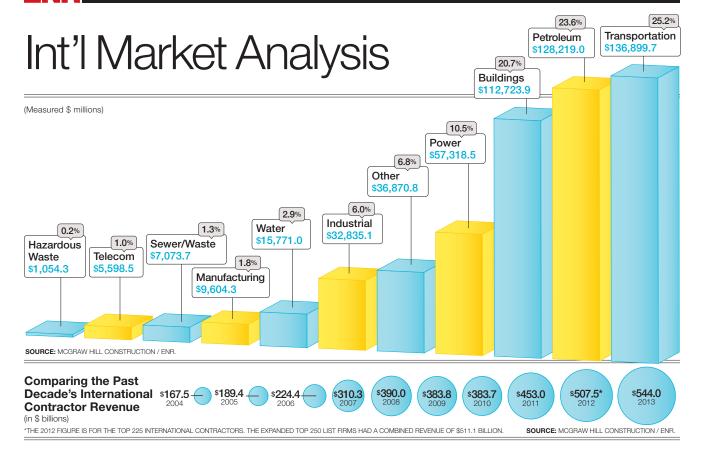


**International Contractors** 

### It's a Competitive World After All

For large contractors, the amount of work is increasing but so are the demands of their clients and the competition By Peter Reina and Gary J. Tulacz





Large international contractors are finding an abundance of work in the global market. However, competition is ramping up, and, in many cases, financing can be a problem, forcing even the largest and most sophisticated contractors to be nimble in squeezing out the most value from their processes.

On the ENR Top 250 International Contractors list, firms are ranked based on contracting revenue from projects outside of their home countries, measuring their presence in international commerce. ENR's Top 250 Global Contractors list ranks contractors based on total worldwide contracting revenue, regardless of the projects' locations.

The ENR Top 250 International Contractors had \$543.97 billion in contracting revenue in 2013 from projects outside their home countries, up 6.4% from \$511.05 billion in 2012. The Top 250, as a group, also had \$871.50 billion in revenue from domestic projects in 2013, up 7.1% from \$813.55 billion in 2012.

Interestingly, 56% of the Top 250's total domestic contracting revenue came from Chinese contractors, which are benefiting from China's huge infrastructure and rail program. Further, China's economy may be moderating somewhat, but its industrial and buildings sectors are still vigorous. Three Chinese contractors—China State Construction Engineering Corp., China Railway Construction Corp. Ltd. and China Railway



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Yves Gabriel, CEO, Bouygues Construction SA. Group Ltd.—each are approaching \$100 billion in total contracting revenue.

On a regional basis, Canada continued to be the big winner, growing 24.4%, to \$27.49 billion, in 2013 contracting among the Top 250. International contracting revenue also was up 19.9% in central and southern Africa, 14.6% in Latin America, 9.7% in the U.S., 9% in Europe, and 5.7% in Asia and Australia.

Surprisingly, contracting revenue for the Top 250 contractors was off by 7.7% in the Middle East. Less surprising was that international revenue fell by 6.5% in strife-torn northern Africa.

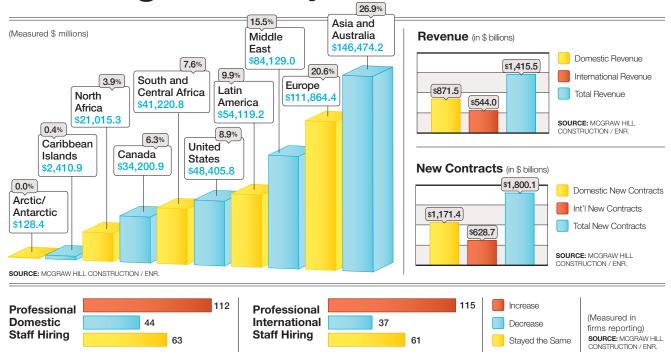
#### 'Extremely Fierce'

Looking at the international scene overall, "we have a very positive view of the markets," says Johan Karlström, chairman and CEO of Sweden-based Skanska AB. Markets outside Europe "can represent excellent opportunities and prospects for growth, particularly in Asia and North America, although in some regions competition is extremely fierce," adds Yves Gabriel, CEO of Paris-based Bouygues Construction SA.

With over half its sales in France, VINCI Construction SA aims to increase international operations, says Jérôme Stubler, who recently became CEO. His goal "is to develop networks of subsidiaries, headed by local managers, that are able to carry out projects

blocks of office and retail space.

### Int'l Region Analysis



on a general contracting basis, often as an extension of specialist activities already present or major projects already carried out in these markets."

Germany's Bilfinger (formerly Bilfinger+Berger) has put its construction units on the block. With civil engineering sales down 75% since 2008, Bilfinger lacks needed critical mass for international work, Chairman Roland Koch said three months ago. He recently quit after issuing two profit warnings in quick succession.

Under the temporary chairmanship of Herbert Bodner, Bilfinger likely will continue exiting from international construction to focus on engineering and services. Preferring to sell the contracting business as a unit, Bilfinger expects a deal within a year.

U.K.-based Balfour Beatty plc is also in flux. After making its own U.K. profit warnings this May, the firm ditched CEO Andrew McNaughton, who has yet to be replaced. Then, merger negotiations with U.K. contractor Carillion plc over the past month floundered as the firms disagreed over Balfour Beatty's U.S.based design unit Parson Brinckerhoff Inc. Balfour is set on selling PB to reduce debt, while Carillion wants to hold on to the design firm's revenues.

With a merger off the table, Balfour Beatty now "will be refocused as an Anglo-American construction and specialist services group," the directors say in a statement. While continuing in East Asia and the Midof the Top 250 sent in surveys

last year.

**65.6**% had increased international revenue in 2013.

34.4% had lower international revenue in

2013.

dle East, the firm's operations will be simplified and its risk profile improved.

#### **Collapses**

Several large international contractors failed over the past year. In June 2013, Alpine Bau, Austria's secondlargest contractor, filed for insolvency under the weight of massive debt. Fellow Austrian contractor PORR AG acquired the Austrian and German offices of Alpine, and Turkey's Renaissance Construction acquired Alpine's Swiss subsidiary.

E. Pihl & Son declared bankruptcy in August 2013 after 124 years in business. Pihl, one of Denmark's largest contractors, ranked No. 154 on last year's Top 250 list. It cited as reasons for its bankruptcy overly aggressive international expansion and greater-thanexpected losses on some foreign projects.

Lakeshore TolTest Corp., Detroit, which ranked at No. 144 on last year's Top 250 International Contractors list, collapsed this past April. The firm reportedly fired 79 overseas employees and 135 subcontractors by email, stranding the terminated employees in Afghanistan and forcing them to use credit cards and petty cash to get home (ENR 7/29 p. 16).

The global market is growing, but contractors are facing increased pressure from clients to deliver projects more economically. "Clients, globally, have



### The Top 10 by Region

1		ASIA
RA <b>2014</b>	NK 2013	Top 10 Revenue: \$77,412.4 Mil. Sector's Revenue: \$146,474.2 Mil.
1	1	HOCHTIEF AG
2	2	GRUPO ACS
3	3	BECHTEL
4	5	CHINA COMMUNICATIONS CONSTRUCTION
5	4	FLUOR CORP.
6	**	SAMSUNG C&T CORP.
7	6	LEIGHTON HOLDINGS LTD.
8	**	JGC CORP.
9	10	HYUNDAI ENG. & CONSTRUCTION CO. LTD.
10	8	BOUYGUES

2		EUROPE
RA <b>2014</b>		Top 10 Revenue: \$68,487.2 Mil. Sector's Revenue: \$111,864.4 Mil.
1	1	STRABAG SE
2	2	VINCI
3	3	SKANSKA AB
4	5	GRUPO ACS
5	6	BOUYGUES
6	7	ROYAL BAM GROUP NV
7	**	FERROVIAL
8	8	BILFINGER SE
9	**	NCC AB
10	10	TECHNIP

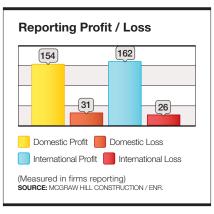
3		UNITED STATES
RANK 2014 2013		Top 10 Revenue: \$39,930.2 Mil. Sector's Revenue: \$48,405.8Mil.
1	1	GRUPO ACS
2	2	HOCHTIEF AG
3	3	SKANSKA AB
4	5	LEND LEASE GROUP
5	6	BOUYGUES
6	**	FERROVIAL
7	7	ABEINSA SA
8	8	TECHNIP
9	9	OBAYASHI CORP.
10	**	RII FINGER SE

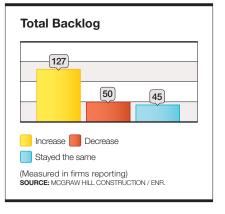
4		MIDDLE EAST
RANK <b>2014</b> 2013		Top 10 Revenue: \$32,098.9 Mil. Sector's Revenue: \$84,129.0 Mil.
1	1	SAMSUNG ENGINEERING CO. LTD.
2	2	HYUNDAI ENG'G & CONSTRUCTION CO. LTD.
3	5	CONSOLIDATED CONTRACTORS GROUP
4	7	FLUOR CORP.
5	6	SAIPEM
6	3	DAELIM INDUSTRIAL CO. LTD.
7	**	SAMSUNG C&T CORP.
8	10	LARSEN & TOUBRO LTD.
9	**	CHINA COMMUNICATIONS CONSTRUCTION
10	8	GS ENGINEERING & CONSTRUCTION CORP.

5		LATIN AMERICA / CARIBBEAN
RA <b>2014</b>	NK 2013	Top 10 Revenue: \$29,719.9 Mil. Sector's Revenue: \$56,530.1 Mil.
1	1	CONSTRUTORA NORBERTO ODEBRECHT
2	2	GRUPO ACS
3	3	FLUOR CORP.
4	8	BECHTEL
5	5	ABEINSA SA
6	4	OHL SA (OBRASCON HUARTE LAIN SA)
7	7	GRUPO ISOLUX CORSAN SA
8	6	TECHNIP
9	**	FCC, FOMENTO DE CONSTR. Y CONTRATAS SA
10	10	SALINI IMPREGILO SPA

6		CANADA Top 10 Revenue: \$25,752.3 Mil.
RA 2014	NK 2013	Sector's Revenue: \$34,200.9 Mil.
1	1	PCL CONSTRUCTION ENTERPRISES INC.
2	2	FLUOR CORP.
3	3	KIEWIT CORP.
4	4	BECHTEL
5	6	GRUPO ACS
6	5	BOUYGUES
7	10	URS CORP.
8	7	HOCHTIEF AG
9	8	WORLEYPARSONS LTD.
10	**	JACOBS







become increasingly cost-conscious," says Atul Punj, chairman of India's Punj Lloyd. He says the key to success is technology. His firm has been able to succeed by providing value engineering and economically viable solutions at the outset of projects, he says.

"The contracting industry keeps getting more competitive and profit margins keep shrinking, mainly driven by changing procurement policies," says M. Sani Sener, CEO of Turkey's TAV Airports Holding. "In today's environment, firms have to be technically

### On the Web

For expanded content on the ENR Top Lists see enr.com/toplists.

competent as well as being commercially competitive. No company can afford to charge a premium based on purely technical advantages," he says.

Further, Sener says many clients are increasing the use of alternate funding methods. "Public-private partnerships and various versions of [build-operate-transfer, or BOT] schemes are getting increasingly popular, especially for large infrastructure projects, as the cost of funding for such projects increases," he says. Many transportation projects in the Middle East are

#### THE ARAB CONTRACTORS (0.A.O. & CO.) is building the 1,168-bed, \$1-billion Jaber Al Ahmad Al Jaber Al Sabah Hospital in Kuwait.

### The Top 10 by Market

1		TRANSPORTATION
RAI <b>2014</b>		Top 10 Revenue: \$71,350.3 Mil. Sector's Revenue: \$136.899.7 Mil.
1	2	CHINA COMMUNICATIONS CONSTRUCTION
2	1	GRUPO ACS
3	3	VINCI
4	4	BOUYGUES
5	5	STRABAG SE
6	6	HOCHTIEF AG
7	9	CONSTRUTORA NORBERTO ODEBRECHT
8	**	SKANSKA AB
9	7	BECHTEL
10	**	ROYAL BAM GROUP NV

2		PETROLEUM
RA <b>2014</b>	NK 2013	Top 10 Revenue: \$73,865.6 Mil. Sector's Revenue: \$128,219.0 Mil.
1	3	BECHTEL
2	2	TECHNIP
3	1	SAIPEM
4	6	FLUOR CORP.
5	5	PETROFAC LTD.
6	4	SAMSUNG ENGINEERING CO. LTD.
7	**	GRUPO ACS
8	9	CB&I
9	8	JGC CORP.
10	7	DAELIM INDUSTRIAL CO. LTD.

3		BUILDINGS
RANK 2014 2013		Top 10 Revenue: \$57,060.1 Mil. Sector's Revenue: \$112,723.9 Mil.
1	1	GRUPO ACS
2	2	HOCHTIEF AG
3	3	SKANSKA AB
4	4	STRABAG SE
5	5	BOUYGUES
6	6	CHINA STATE CONSTRUCTION ENG'G CORP.
7	8	LEND LEASE GROUP
8	7	PCL CONSTRUCTION ENTERPRISES INC.
9	**	VINCI
10	**	SAMSUNG C&T CORP.

4		POWER
RA <b>2014</b>	NK 2013	Top 10 Revenue: \$28,504.9 Mil. Sector's Revenue: \$57,318.5 Mil.
1	1	ABEINSA SA
2	4	HYUNDAI ENG'G & CONSTRUCTION CO. LTD.
3	2	GRUPO ACS
4	5	SINOHYDRO GROUP LTD.
5	3	CHINA NATIONAL MACHINERY INDUSTRY CORP
6	6	VINCI
7	7	SEPCOIII ELECTRIC POWER CONSTR. CORP.
8	9	SAMSUNG C&T CORP.
9	**	SHANGHAI ELECTRIC GROUP CO. LTD.
10	10	GRUPO ISOLUX CORSAN SA

5		INDUSTRIAL
RANK 2014 2013		Top 10 Revenue: \$21,697.4 Mil. Sector's Revenue: \$32,835.1 Mil.
1	2	BECHTEL
2	3	BILFINGER SE
3	4	DANIELI & C. OM SPA
4	9	HYUNDAI ENG'G & CONSTRUCTION CO. LTD.
5	6	POSCO ENGINEERING & CONSTRUCTION
6	1	FLUOR CORP.
7	5	GRUPO ACS
8	**	CONSTRUTORA NORBERTO ODEBRECHT
9	**	STRABAG SE
10	**	HOCHTIEF AG

6		WATER
RANK 2014 2013		Top 10 Revenue: \$9,559.1 Mil. Sector's Revenue: \$15,771.0 Mil.
1	1	SALINI IMPREGILO SPA
2	2	GRUPO ACS
3	4	CONSTRUTORA NORBERTO ODEBRECHT
4	3	HOCHTIEF AG
5	6	STRABAG SE
6	5	SINOHYDRO GROUP LTD.
7	7	CHINA INT'L WATER & ELECTRIC CORP. (CWE)
8	**	ABEINSA SA
9	**	FCC, FOMENTO DE CONSTR. Y CONTRATAS SA
10	10	CHINA GEZHOUBA GROUP CO. LTD.

7		MANUFACTURING
RA <b>2014</b>	NK 2013	Top 10 Revenue: \$7,148.6 Mil. Sector's Revenue: \$9,604.3 Mil.
1	**	M+W GROUP GMBH
2	1	TAKENAKA CORP.
3	3	SHIMIZU CORP.
4	5	HOCHTIEF AG
5	6	SKANSKA AB
6	2	KAJIMA CORP.
7	7	GRUPO ACS
8	4	TAIKISHA LTD.
9	10	PCL CONSTRUCTION ENTERPRISES INC.
10	**	GS ENGINEERING & CONSTRUCTION CORP.

8 RA 2014	NK 2013	SEWER/WASTE Top 10 Revenue: \$4,341.6 Mil. Sector's Revenue: \$7,073.7 Mil.
1	1	GRUPO ACS
2	2	HOCHTIEF AG
3	**	SAMSUNG ENGINEERING CO. LTD.
4	3	STRABAG SE
5	**	CAMARGO CORRÊA
6	6	CHINA COMMUNICATIONS CONSTRUCTION
7	5	SKANSKA AB
8	4	FCC, FOMENTO DE CONSTR. Y CONTRATAS SA
9	10	BOUYGUES
10	9	MWH GLOBAL
9	10	BOUYGUES

9		TELECOMMUNICATIONS
RA 2014	NK 2013	Top 10 Revenue: \$4,808.1 Mil. Sector's Revenue: \$5,598.5 Mil.
1	2	GRUPO ACS
2	1	HOCHTIEF AG
3	3	VINCI
4	7	LEND LEASE GROUP
5	5	SKANSKA AB
6	8	CHINA NATIONAL MACHINERY INDUSTRY CORP.
7	**	STRUCTURE TONE
8	**	GRUPO ISOLUX CORSAN SA
9	10	FLUOR CORP.
10	9	KINDEN CORP.

being financed through P3s and BOTs, he notes.

While Balfour Beatty struggles to make money in its home market, foreign contractors increasingly are attracted by British prospects. VINCI's Stubler reports 8.3% growth last year in the U.K., which is the firm's "most important market outside France." For Bouygues, the U.K. is also one of its largest non-French European markets, says Gabriel.

After its painful recession, the U.K. is "maybe the market where we see the biggest shift," says Karlström.

"We have doubled our order intake in the first half [of 2014] compared to last year," he adds.

Bechtel's largest U.K. project, the London Crossrail, is more than half done, but there is "still a lot of interest on the part of our clients in further investment," says David Welch, the firm's president for Europe, the Middle East and Africa. Huge investments in railroad and airports are in the offing, he adds.

French construction has been buoyed by residential investment in the Paris region, where there is "consid-



### THE TOP 20 NON-U.S. FIRMS IN INTERNATIONAL CONSTRUCTION MANAGEMENT AND PROGRAM MANAGEMENT FEES\*

RANK	FIRM	AGENCY CM FEES (\$ MIL)	PROGRAM MGMT. FEE (\$ MIL)	TOTAL CM / PM (\$ MIL)
1	WORLEYPARSONS LTD., North Sydney, Australia	903.3	205.9	1,109.2
2	ARCADIS NV, Amsterdam, The Netherlands	0.0	606.0	606.0
3	KENTZ ENGINEERING AND CONSTRUCTION GROUP, Clonmel, Ireland	445.0	20.3	465.3
4	SNC-LAVALIN INC., Montreal, Canada	261.9	0.0	261.9
5	ATKINS, Epsom, U.K.	21.4	214.6	236.0
6	HOCHTIEF AG, Essen, Germany	0.0	232.0	232.0
7	LEND LEASE GROUP, Millers Point, Australia	135.0	69.8	204.8
8	DAR AL-HANDASAH CONSULTANTS, Cairo, Egypt	194.6	0.0	194.6
9	HATCH GROUP, Mississauga, Canada	42.9	100.2	143.1
10	MACE LTD., London, U.K.	76.2	30.2	106.4
11	KEO INTERNATIONAL CONSULTANTS WLL, Safat, Kuwait	64.2	33.9	98.2
12	ASSYSTEM, Paris, France	94.0	0.0	94.0
13	AUSENCO, South Brisbane, Australia	85.0	5.0	90.0
14	PROJACS INTERNATIONAL, Manama, Bahrain	65.6	14.4	79.9
15	RAMBOLL GROUP A/S, Copenhagen S, Denmark	55.7	14.3	70.0
16	<b>EHAF CONSULTING ENGINEERS,</b> Giza, Egypt	66.4	0.0	66.4
17	SKANSKA AB, Stockholm, Sweden	34.5	11.6	46.1
18	PM GROUP, Dublin, Ireland	43.8	0.0	43.8
19	ARUP GROUP LTD., London, U.K.	0.0	43.8	43.8
20	SEPCO ELECTRIC POWER CONSTRUCTION CORP., Jinan City, China	0.0	37.1	37.1

\*BASED ON FEES FOR MANAGMEMENT SERVICES PROVIDED ON A FEE-ONLY BASIS FOR PROJECTS OUTSIDE THE FIRM'S HOME COUNTRY

### THE TOP 20 NON-U.S. FIRMS IN TOTAL GLOBAL CONSTRUCTION MANAGEMENT AND PROGRAM MANAGEMENT FEES\*

RANK	FIRM	AGENCY CM FEES (\$ MIL)	PROGRAM MGMT. FEE (\$ MIL)	TOTAL CM / PM (\$ MIL)
1	LEND LEASE GROUP, Millers Point, Australia	1,232.7	246.5	1,479.2
2	WORLEYPARSONS LTD., North Sydney, Australia	903.3	205.9	1,109.2
3	HOCHTIEF AG, Essen, Germany	0.0	797.2	797.2
4	ARCADIS NV, Amsterdam, The Netherlands	0.0	644.0	644.0
5	SNC-LAVALIN INC., Montreal, Canada	561.8	0.0	561.8
6	CHINA POWER ENGINEERING CONSULTING GROUP CO., Beijing, China	520.6	0.0	520.6
7	KENTZ ENGINEERING AND CONSTRUCTION GROUP, Clonmel, Ireland	468.5	20.3	488.8
8	ATKINS, Epsom, U.K.	21.4	381.5	402.9
9	MACE LTD., London, U.K.	174.3	71.1	245.4
10	MOUCHEL, Woking, U.K.	49.3	161.2	210.5
11	HATCH GROUP, Mississauga, Canada	61.1	142.5	203.6
12	DAR AL-HANDASAH CONSULTANTS, Cairo, Egypt	194.6	0.0	194.6
13	ASSYSTEM, Paris, France	137.2	0.0	137.2
14	ITALFERR SPA, Rome, Italy	113.7	0.0	113.7
15	RAMBOLL GROUP A/S, Copenhagen, Denmark	81.7	25.6	107.3
16	KEO INTERNATIONAL CONSULTANTS WLL, Safat, Kuwait	73.0	33.9	106.9
17	AUSENCO, South Brisbane, Australia	97.0	5.0	102.0
18	GHD, Sidney, Australia	32.1	65.8	97.9
19	HANMIGLOBAL, Seoul, S. Korea	85.5	11.0	96.5
20	<b>EHAF CONSULTING ENGINEERS,</b> Giza, Egypt	87.6	0.0	87.6

\*BASED ON FEES FOR MANAGEMENT SERVICES PROVIDED ON A FEE-ONLY BASIS FOR ALL PROJECTS, DOMESTIC AND INTERNATIONAL

erable potential for major infrastructure projects," says Gabriel. But apart from some megaprojects, such as the Tours-Bordeaux high-speed railroad, the current French market is generally flat, Stubler counters.

As western Europe's hottest market, Sweden has attracted many international players, says Karlström. There seems to be enough work to go around, although the outcome of this September's general election could affect spending, he adds.

Germany's Spanish-controlled Hochtief AG continues major restructuring of its European operations. "We ... are going to further optimize our processes, [such as] in the area of project and risk management," notes CEO Marcelino Fernandez. To focus on building and infrastructure, the firm has sold its airports and services divisions and is getting out of real estate.

Despite concerns over Europe's sluggish market, Turkey's Renaissance Construction is making a major push into western Europe. In addition to acquiring Alpine Bau's operations in Switzerland, it acquired a 75% stake in Germany's Heitkamp Ingenieur und Kraftwerksbau. "The target is to become more competitive, particularly on infrastructure projects," says Ugur Koyunoglu, chairman of Renaissance. He says Renaissance's acquisitions allow it to combine traditional European know-how with the flexibility of a contractor used to working in emerging markets.

In Eastern Europe, VINCI subsidiaries in Poland, the Czech Republic and Slovakia face a "sharp downturn in their construction markets," says Stubler. But they "maintain their overall operating margins" by diversifying into "more buoyant" sectors, he observes.

However, Karlström speaks positively about Poland, which is attracting increasing international investment and EU funding, he says. "The underlying economy is very, very strong," he adds.

In the Balkans, Bechtel plans to build on its "strong record" of motorway construction, says Welch. As the area is "grossly underserved with infrastructure," he sees potential for more such projects following last month's win of a contract for a 60-kilometer highway between Kosovo's capital, Pristina, and the Macedonian border.

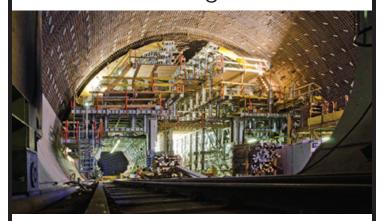
#### **Conflicts**

The conflict in the Ukraine has some firms wary. Koyunoglu of Renaissance worries that increased tension in the Ukraine, among other volatile regions, may spread and dampen investment opportunities there and in Russia. However, he is optimistic about the mid- and long-term prospects in Russia and the Commonwealth of Independent States (CIS) countries.

Regional conflicts also may play havoc with bids.

#### Tunneling

### The Swiss Underground



In 2013, Renaissance Construction (No. 53) acquired the Swiss-based subsidiary of defunct contractor Alpine Bau, Austria. That subsidiary is a partner in building the 35-mile Swiss Gotthard Base Rail Tunnel (above).

"The recent turmoil in Iraq, Nigeria and Russia can critically hamper the world supply of oil and gas," says Punj. "Because of globalization, any disruption of the supply chain is bound to impact economies globally."

But some firms continue to see a big market in Russia. "The construction market will continue to rise and expand in Russia and the CIS countries. In particular, Turkmenistan is the rising star," says Mehmet Okay, board member at Ant Yapi, Turkey. To work in CIS countries, he says, it is critical to bring technical expertise and employ local resources.

For Bechtel, the Gulf region "is now a geographic hub for business," says Welch. Last year, he moved Bechtel's Europe, Middle East and Africa headquarters to Dubai from London. There, he says, he can reach 80% of the world's population within eight hours.

The Middle East itself is an important market as governments step up investment in education, housing, health and other social infrastructure projects, says Welch. Bechtel now is gathering up its team for its multibillion-dollar contract to build and equip two lines on Riyadh's new metro. It is the "largest single job we have on the planet," he adds.

"We believe the Arabian Gulf region currently provides some of the greatest opportunities for the construction market," says Sener of TAV. He says most Gulf countries have the money and the vision to transition their economies away from a dependence on oil.

For Bouygues, Qatar "is still our principal location in the Middle East," according to Gabriel. "We are tendering for quite a lot of contracts at the



"In today's environment, firms have to be technically competent as well as being commercially competitive. No company can afford to charge a premium based on purely technical advantages."

M. Sani Sener, CEO, TAV Alrports Holding moment, but we face strong competition."

Hochtief operates in the Middle East under both its own name and through its Australian subsidiary, Leighton Group. "Both companies have good networks and stable customer relationships in countries [such as] Qatar, Dubai, Abu Dhabi and Saudi Arabia," explains Fernandez.

Having completed underground construction on Lusail's light-rail system in Qatar, VINCI has won substantial civil work on the metro and new Orbital Highways in Doha, adds Stubler.

Africa continues to attract international contractors. "We've got a corporate focus on Africa," says Welch. Bechtel is planning to develop "a robust portfolio" over the next five years; it opened an office in Mozambique last year, and it is supporting Gabon's government in developing a national infrastructure master plan and a major-project agency. African states "have a basket of needs but a limited capacity to take these needs and translate them to projects," says Welch.

VINCI generated over \$2 billion in sales in Africa last year, mainly through its subsidiary Sogea-Satom. The roads, civil-engineering and hydraulics contractor recorded 18.5% growth in markets boosted by investment by governments, international institutions and the private sector, explains Stubler.

"West Africa is the land of opportunity nowadays," says Ashraf Rateb, board member and Africa-sector head for Egypt's Arab Contractors. He says the oil boom in Equatorial Guinea has been used to fund a building boom that has turned construction into the third-biggest element in the economy, after oil and gas.

Wealth from West Africa's natural resources is fueling enough construction to lure major European firms, Rateb says. But he claims The Arab Contractors have been in the region for decades and may be one of the only contractors in the region equipped to work in all market sectors, from housing to roads to powerplants.

#### The Lure of Asia

For Bouygues, "the strongest markets are in Asia," says Gabriel. Last year, Bouygues won its first contract in Myanmar, where it is now seeking to expand. "We are also building a luxury six-star hotel designed by [architect] Zaha Hadid in Macau," says Gabriel. Nearby, Hong Kong "remains very dynamic, particularly in the civil works," he adds.

VINCI subsidiaries are spread across East Asia on projects ranging from an airport renovation in Cambodia, metro work in Hong Kong and Kuala Lumpur and Singapore, buildings in Ho Chi Minh City and bridge structures in Macao.

Despite a fall in its minerals sector, Australia is "a

high-potential market," says Gabriel. "We want to consolidate our presence there and develop a recurrent business." Bouygues is the preferred bidder for a 9-km highway tunnel north of Sydney and "is positioned for other major projects." However, since the Australian market is overcrowded with competitors, Punj says his firm is biding its time before entering.

Hochtief this year raised to nearly 70% from 59% its interest in Australia's Leighton Holdings because of the company's growth potential, according to Fernandez. He regards the shareholding "clearly as a core strategic investment." Just as Fernandez is restructuring Hochtief in Europe, he also is taking Leighton through a "major reorganization" to improve project delivery, strengthen its balance sheet



In the U.K., "we have doubled our order intake in the first half [of 2014] compared to last year."

Johan Karlström, CEO, Skanska AB and reduce debt, potentially through divestments.

Having lost money on three Latin American contracts, Skanska no longer will bid for construction there, says Karlström. "The opportunities for making money do not correspond to the risk profile." Instead, Skanska will concentrate on operations and maintenance work in the oil, gas and petrochemical sectors there.

By contrast, Bouygues is "gradually expanding our operations in Latin America," notes Gabriel. "We recently won our first contract in Peru, for the construction of a 135-meter-tall tower in Lima."

VINCI subsidiaries are active across the region with projects including the Panama Canal's Atlantic Bridge and a 9-km-long tunnel for one of the world's largest underground copper mines, in Chile.

DEGIGNED	" 05	INT'L REV	FNIIF	MIDDLE F	AST	ASIA		AFRIC	Δ	FUROF	PF	UNITED ST	TATES	CANAI	)A	LAT. AMER	/ CARIR
DESIGNER NATIONALITY	# 0F FIRMS	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	_   %	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%
AMERICAN	31	70,955.4	13.0	7,658.9	9.1	22,908.0	15.6	1,026.7	1.6	7,041.1	6.3	NA	NA	23,281.6	68.1	9,039.2	16.
CANADIAN	2	1,112.4	0.2	111.3	0.1	13.8	0.0	96.0	0.2	254.5	0.2	427.9	0.9	NA	NA	208.8	0.
EUROPEAN	58	272,040.6	50.0	25,779.2	30.6	58,620.2	40.0	20,030.7	32.2	91,206.4	81.5	41,255.4	85.2	8,434.6	24.7	26,713.1	47.
BRITISH	2	5,954.9	1.1	2,017.1	2.4	1,228.1	0.8	707.5	1.1	1,527.4	1.4	35.0	0.1	124.0	0.4	315.8	0.
GERMAN	5	46,546.7	8.6	1,658.4	2.0	23,105.5	15.8	418.2	0.7	7,676.3	6.9	11,828.5	24.4	1,447.6	4.2	412.3	0.
FRENCH	5	50,743.1	9.3	1,955.2	2.3	7,351.9	5.0	5,985.9	9.6	25,252.8	22.6	4,297.0	8.9	2,908.8	8.5	2,991.6	5.3
ITALIAN	16	28,898.5	5.3	7,392.4	8.8	3,560.6	2.4	6,387.7	10.3	4,933.0	4.4	1,031.7	2.1	1,120.9	3.3	4,472.2	7.
DUTCH	3	9,967.2	1.8	1,161.2	1.4	1,255.3	0.9	611.8	1.0	5,984.4	5.3	794.1	1.6	0.0	0.0	160.4	0.3
SPANISH	13	79,851.8	14.7	4,279.6	5.1	20,373.9	13.9	2,843.3	4.6	17,553.4	15.7	15,924.1	32.9	2,572.0	7.5	16,305.5	28.8
OTHER EUROPEAN	14	50,077.3	9.2	7,315.2	8.7	1,744.9	1.2	3,076.4	4.9	28,279.1	25.3	7,345.0	15.2	261.4	0.8	2,055.3	3.6
AUSTRALIAN	4	10,589.1	1.9	870.1	1.0	4,332.4	3.0	89.1	0.1	1,065.9	1.0	2,675.7	5.5	1,311.4	3.8	244.6	0.4
JAPANESE	14	22,243.8	4.1	1,620.3	1.9	15,283.8	10.4	876.6	1.4	585.8	0.5	2,729.8	5.6	425.3	1.2	722.3	1.3
CHINESE	62	79,013.0	14.5	13,779.8	16.4	25,392.8	17.3	30,339.8	48.7	2,478.9	2.2	789.2	1.6	287.5	0.8	5,945.0	10.5
KOREAN	13	42,415.9	7.8	21,688.7	25.8	14,578.2	10.0	3,026.5	4.9	330.6	0.3	220.9	0.5	460.4	1.3	2,110.7	3.7
TURKISH	42	20,409.2	3.8	6,292.0	7.5	3,583.7	2.4	2,123.5	3.4	8,226.5	7.4	62.4	0.1	0.0	0.0	121.1	0.2
BRAZILIAN	4	12,977.4	2.4	47.9	0.1	0.0	0.0	2,948.3	4.7	65.6	0.1	132.2	0.3	0.0	0.0	9,783.4	17.3
ALL OTHERS	20	12,084.6	2.2	6,280.8	7.5	1,761.4	1.2	1,679.0	2.7	609.2	0.5	112.3	0.2	0.1	0.0	1,641.8	2.9
ALL FIRMS 250 543,840.4 100.0 84,129.0 100.0 146,474.2 100.0 62,236.1 100.0 111,864.4 100.0 48,405.8 100.0 34,200.9 100.0 56,530.1 100.0																	

#### **How To Read the Tables**

Companies are ranked according to construction revenue generated outside of each company's home country in 2013 in U.S. \$ millions. Firms not ranked last year are designated \*\*. Some markets may not add up to 100% due to omission of "other" miscellaneous market category and rounding. NA=Not available. †=Includes revenue of subsidiaries, the names of which now are available through www.ENR.com.

**Figures** include prime contracts, shares of joint ventures, subcontracts, design-construct contracts and construction

management-at-risk contracts when a firm's risks are similar to those of a general contractor. Figures also include the value of installed equipment when a firm has prime responsibility for specifying and procuring it within the scope of a construction contract.

**General Building** includes commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.

**Manufacturing** comprises auto, electronic assembly, textile plants, etc.

Power comprises thermal and hydroelectric powerplants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.

Water Supply includes dams, reservoirs, transmission pipelines, distribution mains, irrigations canalas, desalination and drinking water treatment plants, pumping stations, etc.

Sewerage / Solid Waste includes sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.

**Industrial Process** comprises pulp and paper mills, steel mills, nonferrous metal

refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.

**Petroleum** includes refineries, petrochemical plants, offshore facilities, pipelines, etc.

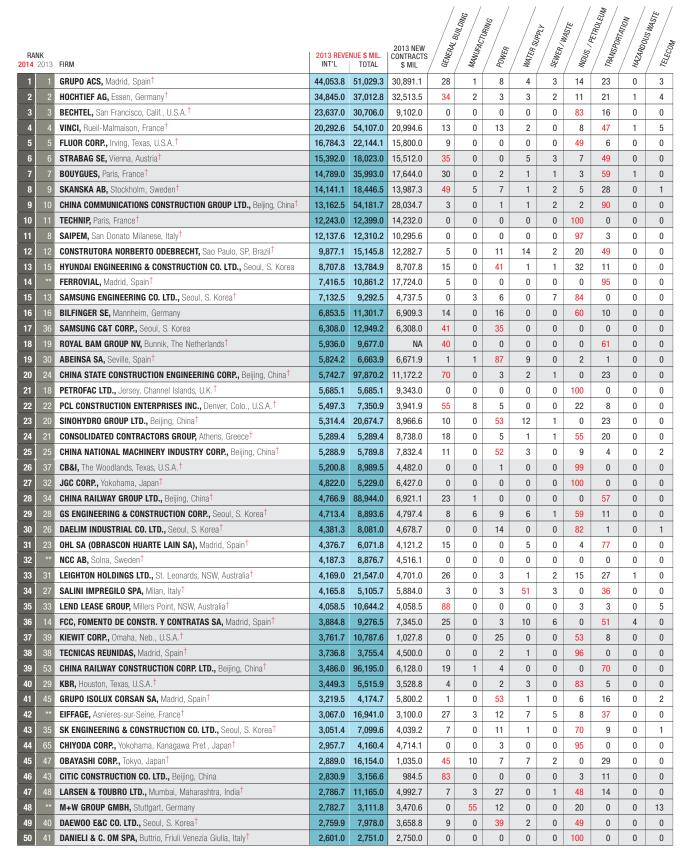
**Transportation** includes airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.

**Hazardous Waste** includes chemical, nuclear waste treatment, asbestos / lead abatement, etc.

**Telecommunications** comprises transmission lines, cabling, towers / antennae, data centers, etc.



### The Top 250 List



					2013 NEW	GENERALE	MANUFACTURE	DMIHO!	WATERSIID	SEWER/W.	WASTE S. / E.	TRANSPOR	HAZARDOILL	TELECON
RAI 2014		FIRM	2013 REVE INT'L	NUE \$ MIL.    TOTAL	CONTRACTS \$ MIL	GENE /	MAM	POWER	MATE	SEWE	now	78AN	14Z4	TELE
51	56	CHINA GEZHOUBA GROUP CO. LTD., Wuhan City, Hubei, China <sup>†</sup>	2,532.7	8,921.7	8,230.3	7	0	64	16	3	3	8	0	0
52	79	ENKA CONSTRUCTION & INDUSTRY CO. INC., Istanbul, Turkey <sup>†</sup>	2,398.8	2,550.1	2,054.0	24	0	37	0	0	22	17	0	0
53	64	RENAISSANCE CONSTRUCTION, Ankara, Turkey†	2,391.1	2,706.1	3,412.0	69	4	2	0	0	16	8	0	0
54	50	KAJIMA CORP., Tokyo, Japan <sup>†</sup>	2,386.8		2,693.9	52	29	3	0	0	5	10	0	0
55	44	FOSTER WHEELER AG, Hampton, N.J., U.S.A.†	2,384.2	3,306.4	2,065.2	0	0	31	0	0	67	0	0	0
56	55	JACOBS, Pasadena, Calif., U.S.A.	2,374.8	4,685.5	3,747.0	2	4	6	0	0	83	2	0	0
57	46	POSCO ENGINEERING & CONSTRUCTION, Incheon, S. Korea <sup>†</sup>	2,373.2	8,186.3	5,381.8	11	0	17	1	2	61	9	0	0
58	54	SEPCOIII ELECTRIC POWER CONSTRUCTION CORP., Qing Dao, China	2,356.3	2,587.4	1,717.1	0	0	100	0	0	0	0	0	0
59	59	MOTA-ENGIL, Porto, Portugal <sup>†</sup>	2,340.0	3,090.0	3,078.0	0	0	0	0	0	0	0	0	0
60	49	ACCIONA INFRAESTRUCTURAS, Madrid, Spain <sup>†</sup>	2,231.1	3,657.8	1,630.1	17	1	10	1	2	3	56	0	0
61	58	SACYR, Madrid, Spain <sup>†</sup>	2,211.2	4,198.8	1,360.3	26	0	2	7	0	0	65	0	0
62	62	ASTALDI SPA, Rome, Italy <sup>†</sup>	2,159.8	3,263.3	3,075.2	4	0	7	0	0	2	88	0	0
63	98	CHINA PETROLEUM PIPELINE BUREAU (CPP), Langfang City, China†	2,114.0	4,032.0	1,944.6	0	0	0	0	0	98	0	0	1
64	72	SHANGHAI ELECTRIC GROUP CO. LTD., Shanghai, China <sup>†</sup>	2,105.5	2,998.3	108.7	0	0	100	0	0	0	0	0	0
65	69	WORLEYPARSONS LTD., North Sydney, NSW, Australia†	2,082.9	2,325.7	489.8	0	0	1	0	0	95	1	0	0
66	60	VAN OORD, Rotterdam, The Netherlands <sup>†</sup>	2,038.1	2,265.2	2,293.1	0	0	4	0	0	18	78	0	0
67	141	OCI NV, Geleen, The Netherlands <sup>†</sup>	1,993.1	1,993.1	1,530.0	27	1	6	1	1	35	9	0	0
68	51	CHINA METALLURGICAL GROUP CORP., Beijing, China <sup>†</sup>	1,945.0		2,984.2	45	0	2	3	0	21	11	0	0
69	63	BESIX SA, Brussels, Belgium <sup>†</sup>	1,907.2	3,054.8	1,249.7	70	0	0	13	3	0	15	0	0
70	57	TOYO ENGINEERING CORP., Chiba, Japan <sup>†</sup>	1,884.7	2,236.6	3,246.5	0	0	4	0	0	96	0	0	0
71	71	CHINA CIVIL ENGINEERING CONSTR. CORP., Beijing, China <sup>†</sup>	1,879.5	1,968.5	6,367.1	5	0	0	1	0	0	94	0	0
72	78	PORR AG, Vienna, Austria†	1,762.2	4,735.9	2,972.4	71	0	0	0	0	0	29	0	0
73	88	HANWHA ENGINEERING & CONSTRUCTION CORP., Seoul, S. Korea <sup>†</sup>	1,648.7	3,742.8	1,737.6	54	0	14	0	0	32	0	0	0
74	93	URS CORP., San Francisco, Calif., U.S.A.†	1,630.4	4,021.7	1,831.8	0	1	2	0	0	93	1	0	0
75	67	SHIMIZU CORP., Tokyo, Japan <sup>†</sup>	1,580.7	13,121.1	1,798.1	35	45	0	2	0	16	1	0	0
76	84	CHINA PETROLEUM ENG'G & CONSTRUCTION CORP., Beijing, China <sup>†</sup>	1,576.6	3,004.3	1,588.8	0	0	0	0	0	100	0	0	0
77	66	CONSTRUTORA ANDRADE GUTIERREZ SA, Belo Horizonte, MG, Brazil	1,571.7	4,005.6	2,477.3	5	0	2	3	0	33	57	0	0
78	52	MAIRE TECNIMONT SPA, Rome, Italy <sup>†</sup>	1,544.5	1,814.9	79.6	0	0	2	0	0	82	17	0	0
79	92	DONGFANG ELECTRIC CORP., Chengdu, Sichuan, China <sup>†</sup>	1,480.4	7,302.5	380.8	0	0	99	0	0	0	1	0	0
80	**	KENTZ ENGINEERING AND CONSTRUCTION GROUP, Clonmel, Ireland	1,390.3	1,397.4	614.0	3	0	3	0	0	89	0	0	6
81	73	JOANNOU & PARASKEVAIDES GROUP, Guernsey, Channel Islands, U.K.	1,336.5	1,336.5	2,800.0	34	0	11	1	1	16	34	2	0
82	82	CHINA NATIONAL CHEMICAL ENGINEERING GROUP, Beijing, China <sup>†</sup>		10,119.2	2,815.9	2	0	12	0	0	73	0	0	0
83	103	TAV CONSTRUCTION, Istanbul, Turkey	1,268.3	1,511.9	624.6	2	0	0	0	0	0	98	0	0
84	86	CHINA INT'L WATER & ELECTRIC CORP. (CWE), Beijing, China <sup>†</sup>	-	1,294.0		3	0	26	47	0	0	23	0	0
85	81	CHINA GENERAL TECHNOLOGY (GROUP) HOLDING LTD., Beijing, China	1,123.6	4,693.1	1,666.3	0	0	85	1	0	6	6	0	0
86	90	POLIMEKS INSAAT TAAHHUT VE SAN TIC. AS, Istanbul, Turkey	1,252.1	1,252.1	4,042.3	73	0	0	0	0	3	11	0	0
87	74	ED. ZUBLIN AG, Stuttgart, Germany <sup>†</sup>	1,248.3	4,256.3	NA	48	0	0	1	10	0	5	0	0
88	70	TAKENAKA CORP., Osaka, Japan <sup>†</sup>	1,236.5	8,910.7	1,283.1	27	64	0	0	0	0	9	0	0
89	91	SINOPEC ENGINEERING (GROUP) CO. LTD., Beijing, China <sup>†</sup>	1,153.2	7,146.6	3,722.4	0	0	0	0	0	100	0	0	0
90	76	TAISEI CORP., Tokyo, Japan <sup>†</sup>	1,150.0		938.0	18	7	0	1	0	0	35	0	0
91	75	TAIKISHA LTD., Tokyo, Japan <sup>†</sup>	1,109.7	1,801.6	NA	0	55	0	0	0	45	0	0	0
92	77	PUNJ LLOYD LTD., Gurgaon, Haryana, India <sup>†</sup>	1,089.0	1,605.0	887.0	6	0	1	4	0	79	8	0	0
93	89	CGC OVERSEAS CONSTRUCTION GROUP CO. LTD., Beijing, China <sup>†</sup>	1,057.5	1,068.0	2,127.1	7	0	3	15	0	0	75	0	0
94	121	OAS SA, Sao Paulo, SP, Brazil†	1,020.0	4,108.0	905.0	6	0	10	6	11	0	66	0	0
95	97	COMSA EMTE, Madrid, Spain <sup>†</sup>	997.8	2,091.8	NA	0	0	3	0	0	0	82	0	2
96	112	SOCIETA ITALIANA PER CONDOTTE D'ACQUA SPA, Rome, Italy <sup>†</sup>	986.4	1,614.9	762.4	33	0	0	2	0	0	62	0	0
97	80	PENTA-OCEAN CONSTRUCTION CO. LTD., Tokyo, Japan†	952.3	3,358.5	1,471.5	36	1	0	3	15	1	45	0	0
98	95	QINGJIAN GROUP CO. LTD., Qingdao, Shandong, China <sup>†</sup>	945.0	7,359.0	526.0	95	0	0	1	0	0	3	0	0
99	68	ARABIAN CONSTRUCTION CO. SAL, Beirut, Lebanon†	937.6	1,049.0	934.4	64	0	0	24	0	3	0	0	0
100	87	SNC-LAVALIN INC., Montreal, Quebec, Canada <sup>†</sup>	912.4	3,023.0	132.3	15	0	57	0	5	20	3	0	0

						GENERAL DI	MANUFACTO	DMIMO	WATER SURE	SEWER/W.	WASTE	TRANSPOCEUM	HAZARDOULS	N WASTE
RA 2014	NK 2013	FIRM	2013 REVE	NUE \$ MIL. TOTAL	2013 NEW CONTRACTS \$ MIL	SENERA	MANUFA	POWER	WATER	SEWER,	Nons	TRANSP	YAZARD	TELECOM
101	85	TEKFEN CONSTRUCTION AND INSTALLATION CO. INC., Istanbul, Turkey	906.0	1,253.0	1,909.0	44	0	0	0	0	43	14	0	0
102	61	SEPCO ELECTRIC POWER CONSTRUCTION CORP., Jinan City, China†	900.8	2,033.7	1,368.0	0	0	100	0	0	0	0	0	0
103	129	IC ICTAS INSAAT SANAYI VE TICARET AS, Ankara, Turkey <sup>†</sup>	864.5	1,338.7	NA	23	0	0	0	0	0	77	0	0
104	**	CHINA WANBAO ENGINEERING CORP., Beijing, China	843.6	843.6	843.6	0	16	3	0	0	6	59	0	0
105	83	THE ARAB CONTRACTORS (O.A.O. & CO.), Cairo, Egypt <sup>†</sup>	835.0	2,000.0	729.0	46	0	0	5	3	0	46	0	0
106	100	BAUER AG, Schrobenhausen, Germany <sup>†</sup>	817.2	1,179.6	691.4	27	3	18	9	3	11	22	0	4
107	94	ANT YAPI INDUSTRY & TRADE JSC, Istanbul, Turkey <sup>†</sup>	813.2	867.2	595.9	100	0	0	0	0	0	0	0	0
108	104	ANSALDO ENERGIA SPA, Genova, Italy†	798.6	826.5	1,034.3	0	0	100	0	0	0	0	0	0
109	99	SHIKUN & BINUI - SBI INFRASTRUCTURE LTD., Airport City, Israel	797.4	797.4	906.6	2	0	1	1	0	0	95	0	0
110	107	GHELLA SPA, Rome, Italy <sup>†</sup>	774.0	931.0	544.0	2	0	21	3	0	0	70	0	0
111	175	GRUPO EMPRESARIAL SANJOSE SA, Madrid, Spain <sup>†</sup>	771.7	1,187.3	2,221.7	0	0	0	0	0	0	0	0	0
112	123	METKA, Athens, Greece <sup>†</sup>	737.7	826.8	1,505.5	0	0	100	0	0	0	0	0	0
113	106	IBERDROLA INGENIERIA Y CONSTRUCCION, Madrid, Spain <sup>†</sup>	732.5	900.0	1,039.5	0	0	100	0	0	0	0	0	0
114	128	C.M.C. DI RAVENNA, Ravenna, Italy <sup>†</sup>	724.1	1,306.4	1,106.9	4	0	38	12	0	0	44	0	0
115	**	SHENYANG YUANDA ALUMINUM INDUS. ENG'G CO., Shenyang, China	713.5	1,767.8	2,280.0	100	0	0	0	0	0	0	0	0
116	150	NATA CONSTRUCTION TOURISM TRADE & INDUSTRY, $Ankara$ , $Turkey^{\dagger}$	711.4	1,128.4	171.0	0	0	0	0	0	0	100	0	0
117	114	TREVI FINANZIARIA INDUSTRIALE SPA, Cesena (FC), Italy	701.0	794.4	701.0	61	0	25	7	7	0	0	0	0
118	139	KAYSON CO., Tehran, Iran <sup>†</sup>	689.2	909.7	298.6	99	0	0	0	0	0	1	0	0
119	117	ARABTEC CONSTRUCTION LLC, Abu Dhabi, U.A.E.†	687.6	2,005.3	1,493.9	100	0	0	0	0	0	0	0	0
120	102	BLACK & VEATCH, Overland Park, Kan., U.S.A. <sup>†</sup>	654.3	2,016.0	67.3	0	0	51	30	12	7	0	0	0
121	113	SICIM SPA, Busseto (PR), Italy	641.4	643.4	660.0	0	0	0	0	0	100	0	0	0
122	167	EMPRESAS ICA SAB DE CV, Mexico City, Distrito Federal, Mexico	605.0	2,263.0	NA	0	0	0	0	0	0	100	0	0
123	125	SHAPOORJI PALLONJI & CO. LTD., Mumbai, Maharashtra, India	595.3	2,662.2	1,200.0	69	0	0	0	0	0	31	0	0
124	110	CHINA GEO-ENGINEERING CORP., Beijing, China <sup>†</sup>	588.6	880.6	562.2	13	0	3	26	5	0	44	0	0
125	108	SOARES DA COSTA CONSTRUCAO SGPS SA, Porto, Portugal <sup>†</sup>	563.9	660.0	502.7	53	0	1	0	0	3	42	0	1
126	122	CHINA JIANGSU INT'L ECON. AND TECHNICAL COOP., Nanjing, China <sup>†</sup>	563.3	1,853.5	762.0	71	0	0	7	0	0	17	0	0
127	159	YAPI MERKEZI INSAAT VE SANAYI AS, Istanbul, Turkey†	562.2	703.8	355.1	0	0	0	0	5	0	95	0	0
128	133	BEIJING CONSTRUCTION ENG'G GROUP CO. LTD., Beijing, China <sup>†</sup>	558.8	6,879.6	1,079.2	88	0	0	0	5	2	- 4	0	1
129	96 138	SHANGHAI CONSTRUCTION GROUP, Shanghai, China	550.7	24,820.1	1,070.2 548.2	40 68	0	0	0	0	0	57 25	0	0
131	109	XPCC CONSTRUCTION & ENGINEERING (GROUP) CO., Urumqi, China Control Con	548.2 546.1	3,091.3 1,584.0	700.1	0	3	13	0	3	67	14	0	0
132	124	CTCI CORP., Taipei, Taiwan <sup>T</sup> YUKSEL INSAAT CO. INC., Ankara, Turkey <sup>†</sup>	540.4	805.2	661.4	24	0	0	18	0	0	58	0	0
133	151	ANHUI CONSTRUCTION ENGINEERING GROUP CO. LTD., Hefei, China†	537.8	7,016.8	236.9	86	1	0	2	4	0	6	0	0
134	119	• • •	535.0	708.0		7	0	0	0	0	93	0	0	0
135	132	SSANGYONG ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea†	534.8	1,485.0	92.6	56	0	0	4	0	6	34	0	0
136	155	CHINA PETROLEUM ENGINEERING CO. LTD., Beijing, China <sup>†</sup>	533.8	2,550.6	1,613.5	0	0	10	0	0	75	15	0	0
137	116	SINOPEC ZHONGYUAN PETROLEUM ENGINEERING LTD., Puyang, China†	528.9	1,972.3	700.6	0	0	0	0	0	100	0	0	0
138	135	ONUR TAAHHUT TICARET LTD. STL., Ankara, Turkey <sup>†</sup>	520.2	629.6	79.1	0	0	0	43	15	0	42	0	0
139	157	CHINA JIANGXI CORP. FOR INT'L ECO. & TECH. COOP., Nanchang, China <sup>†</sup>	519.2	633.3	1,005.1	35	0	1	18	0	1	46	0	0
140	147	CHINA HENAN INT'L COOPERATION GROUP CO. LTD., Zhengzhou, China	517.6	517.6	633.2	1	0	0	10	6	0	83	0	0
141	160	CAMARGO CORREA, Sao Paulo, SP, Brazii†	508.6	2,807.5	675.0	0	0	14	0	67	0	19	0	0
142	165	ALBERICI CORP., St. Louis, Mo., U.S.A.†	505.8	1,174.8	318.0	0	1	16	2	3	78	0	0	0
143	140	B.L. HARBERT INTERNATIONAL LLC, Birmingham, Ala., U.S.A.	504.4	732.3	808.1	100	0	0	0	0	0	0	0	0
144	130	CONTRACTING & TRADING CO. "C.A.T.", Beirut, Lebanon <sup>†</sup>	501.5	502.1	501.5	2	0	0	0	0	35	63	0	0
145	148	THE BABCOCK & WILCOX CO., Charlotte, N.C., U.S.A.	475.0	1,382.2	398.4	0	0	100	0	0	0	0	0	0
146	127	CENGIZ CONSTRUCTION INDUSTRY & TRADE CO. INC., Istanbul, Turkey	468.8	1,013.4	NA	0	0	0	20	0	0	80	0	0
147	185	SINOSTEEL EQUIPMENT & ENGINEERING CO. LTD., Beijing, China	467.6	1,972.4	750.9	100	0	0	0	0	0	0	0	0
148	137	CHINA DALIAN INT'L ECO. & TECHN. COOPERATION GRP., Dalian, China <sup>†</sup>	465.4	601.6	605.9	83	0	0	0	1	0	4	0	0
149	161	CHINA ZHONGYUAN ENGINEERING CORP., Beijing, China	460.3	482.0	NA	0	0	100	0	0	0	0	0	0
150	200	HAZINEDAROGLU CONSTRUCTION GROUP, Istanbul, Turkey <sup>†</sup>	457.1	457.1	NA	100	0	0	0	0	0	0	0	0

	<b>NK</b> 2013	FIRM	2013 REVEI	NUE <b>\$ MIL</b> . Total	2013 NEW CONTRACTS \$ MIL	GENERAL B	MANUFACTURE	POWER	WATER SILEN.	SEWER/W.	MOUS, C.	TRANSPOSE	HAZARDOW	TELECOM
151	134	PER AARSLEFF A/S, Aabyhoej, Denmark <sup>†</sup>	448.5	1.335.6	420.9	0	29	29	5	24	0	13	0	0
152	177	WILLBROS GROUP INC., Houston, Texas, U.S.A.†	445.2	1,768.2	NA	0	0	0	0	0	100	0	0	0
153	145	ATLAS GROUP, Ankara, Turkey†	436.4	458.9	309.1	100	0	0	0	0	0	0	0	0
154	164	ZHONGMEI ENGINEERING GROUP LTD., Nanchang City, Jiangxi, China	435.4	435.4	435.4	11	0	0	5	0	0	85	0	0
155	166	NISHIMATSU CONSTRUCTION CO. LTD., Tokyo, Japan†	424.9	2,816.7	336.4	1	3	0	6	3	0	69	0	6
156	163	ELLAKTOR SA, Kifissia, Greece†	419.2	1,712.6	689.6	20	0	10	0	10	0	60	0	0
157	111	CALIK ENERJI SANAYI VE TICARET ANONIM SIRKETI, Istanbul, Turkey	413.9	413.9	911.5	0	0	100	0	0	0	0	0	0
158	**	ANHUI FOREIGN ECONOMIC CONSTRUCTION (GROUP) CO., Hefei, China	400.3	436.3	966.4	72	0	2	2	1	0	11	0	0
159	217	SENER INGENIERIA Y SISTEMAS SA, Las Arenas (Getxo), Vizcaya, Spain†	395.2	551.0	617.9	1	12	33	0	0	39	16	0	0
160	184	RIZZANI DE ECCHER SPA, Pozzuolo del Friuli (UD), Italy†	388.2	760.2	1,347.8	34	2	0	0	0	0	53	0	0
161	120	DIA HOLDING FZCO, Dubai, U.A.E.†	380.9	380.9	1,347.6 NA	100	0	0	0	0	0	0	0	0
162	176				376.8	0	0	0	0	5	75	-	0	0
163	180	ALARKO CONTRACTING GROUP, Gebze/Kocaeli, Turkey	376.8 368.0	1,517.8 856.1	350.0	5	0	1	25	0	0	20 68	0	0
164	209	LIMAK INSAAT SANAYI VE TICARET AS, Ankara, Turkey	360.6	360.6	1,098.1	71	0	0	1	0	0	28	0	0
165		WEIHAI INTERNATIONAL ECO. & TECH. COOP. CO. LTD., Weihai, China	351.5	541.5	220.0	0	0	0	0	0	100	0	0	0
166	179	PREZIOSO GROUP, Vienne, France†	350.2		182.9		-	-	6	0	4		0	0
	169	CHINA YUNAN CONSTRUCTION ENGIGE GROUP CO. LTD., Kunming, ChinaT		7,291.6		85 58	0	30	8	3	1	5	0	0
167	183	ZHONGDING INTERNATIONAL ENGINEERING CO., Nanchang City, China†	347.2	347.2	433.8		0					_	-	-
168	187	LOTTE ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea	345.2	4,035.0	276.9	47	1	37	0	0	13	1	0	0
169	171	KAYI INSAAT SAN. VE TIC. AS, Istanbul, Turkey <sup>T</sup>	342.5	424.7	498.0	100	0	0	0	0	0	0	0	0
170	172	CHINA WU YI CO. LTD., Fuzhou, Fujian, China <sup>T</sup>	338.7	1,882.9	297.8	43	0	0	0	10	17	30	0	0
171	197	JIANGSU NANTONG NO. 3 CONSTRUCTION GRP. CO. LTD., Haimen, China <sup>†</sup>	334.2	5,979.4	123.1	100	0	0	0	0	0	0	0	0
172	146	MAPA INSAAT VE TICARET AS, Ankara, Turkey	331.1	462.6	480.5	13	0	0	49	0	0	38	0	0
173	158	IRCON INTERNATIONAL LTD., New Delhi, Delhi, India	330.1	693.8	55.1	0	0	0	0	0	0	92	0	7
174	100	CEIEC, Beijing, China	327.8	327.8	31,613.4	7	0	4	11	0	28	0	0	33
175	199	JIANGSU ZHONGXIN CONST. GROUP CO. LTD., Qidong, Jiangsu, China	327.2	1,995.0	210.3	97	0	0	0	0	3	0	0	0
176	182	ESER CONTRACTING AND INDUSTRY CO.INC., Ankara, Turkey	322.2	330.2	NA OFO O	5	0	0	36	15	0	44	0	0
177	178	KINDEN CORP., Tokyo, Japan†	322.0	5,466.0	258.0	23	32	1	3	4	16	3	0	18
178	181	IMPRESA PIZZAROTTI & C. SPA, Parma, Italy†	321.2	1,542.8	675.6	25	0	0	1	0	0	74	0	0
179	208	NUROL CONSTRUCTION AND TRADING CO., Ankara, Turkey	314.1	1,092.1	288.4	51	0	6	6	3	23	11	0	0
180	205	ZHEJIANG CONSTR. INVESTMENT GROUP CO. LTD., Hangzhou, China†	311.0	8,908.3	728.7	98	0	0	0	2	0	0	0	0
181	156	DCK WORLDWIDE LLC, Pittsburgh, Pa., U.S.A.†	308.0	896.9	320.4	89 47	0	8	0	0	0	0	0	0
182	131	SUMITOMO MITSUI CONSTRUCTION CO. LTD., Tokyo, Japan†	305.5	2,726.5	498.9						38	4	0	0
183	131	ECC, Burlingame, Calif., U.S.A.†	305.0	511.4	102.5	88	0	2	0	0	0	8	2	0
104	**	ILK CONSTRUCTION, Istanbul, Turkey	296.3	296.8	931.8	21	22	0	0	3	52	1	0	1
185	**	STRUCTURE TONE, New York, N.Y., U.S.A.T	295.5	3,152.1	394.4	70	0	0	0	0	72	0	0	30
186	100	TOYO-THAI CORP. PUBLIC CO. LTD., Bangkok, Thailand	291.1	421.0	274.0	0	0	28	0	0	72	0	0	0
187	198	SUMMA TURIZM YATIRIMCILIGI AS, Ankara, Turkey <sup>†</sup>	289.3	316.3	325.0	97	0	0	0	0	0	3	0	0
188	168	AEGION CORP., Chesterfield, Mo., U.S.A. <sup>†</sup>	284.8	759.7	NA 202.0	5	0	0	0	46	49	0	0	0
189	194	POSCO ENGINEERING CO., Incheon City, S. Korea†	281.5	858.9	283.0	0	22	8	0	4	51	16	0	0
190	105	MCCONNELL DOWELL CORP. LTD., Hawthorn, VIC, Australia <sup>†</sup>	278.8	2,391.1	576.0	0	0	0	0	16	0	84	0	0
191	**	BAYBURT GROUP, Ankara, TurkeyT	270.5	576.8	86.9	0	0	100	0	0	0	100	0	0
192		INFRASTRUCTURE & ENERGY ALTERNATIVES, Westchester, III., U.S.A.†	270.0	396.0	325.0	0	0	100	0	0	0	0	0	0
193	142	AMEC, Knutsford, Cheshire, U.K.†	269.8	824.4	99.9	27	1	32	0	0	22	0	0	0
194	189	ASLAN YAPI VE TICARET AS, Ankara, Turkey†	266.0	266.8	NA 00.0	100	0	0	0	0	0	0	0	0
195	174	KONTEK CONSTRUCTION, Istanbul, Turkey	264.0	264.0	83.6	100	0	0	0	0	0	0	0	0
196	195	NANTONG CONSTRUCTION GROUP JOINT-STOCK CO., Nantong, China†	262.2	1,974.5	62.7	53	0	0	0	0	47	0	0	0
197	191	SUNIR CO. (IRAN POWER & WATER EQPMT. & SVCS. EXP.), Tehran, Iran	260.4	260.4	78.1	0	0	95	5	0	0	0	0	0
198	201	TACA CONSTRUCTION INC., Istanbul, TurkeyT	247.0	377.5	115.0	94	0	3	1	2	0	0	0	0
199	207	IMPRESA COSTRUZIONI GIUSEPPE MALTAURO SPA, Vicenza, Italy†	242.1	596.9	98.2	34	0	0	0	0	0	66	0	0
200	190	METAG INSAAT TICARET AS, Ankara, Turkey <sup>†</sup>	238.4	246.7	80.0	84	0	1	0	0	0	15	0	0

RA	<b>NK</b> 2013	EDM	2013 REVE	NUE <b>\$ MIL</b> . TOTAL	2013 NEW CONTRACTS	GENERAL D.	MANUFACTO	POWER	WATERSILLE	SEWER/W.	WOUS.	TRANSPORE	HAZARDONIS	TELECOM
					\$ MIL									
201	149	DAQING OILFIELD CONSTRUCTION GROUP CO. LTD., Daqing City, China†	237.8	2,333.8	269.4	0	0	0	0	0	100	0	0	0
202	219	GILBANE BUILDING CO., Providence, R.I., U.S.A.T	236.7	4,080.0	761.6	78	0	0	0	0	22	0	0	0
203	196	RASEN INSAAT VE YATIRIM TICARET AS, Istanbul, Turkey <sup>T</sup>	234.0 231.3	234.0 337.9	150.0 408.1	100 64	0	0	0	0	18	18	0	0
204	**	CHINA GANSU INT'L CORP. FOR ECON. & TECH. COOP., Lanzhou, China <sup>T</sup> WALBRIDGE, Detroit, Mich., U.S.A.†	227.0	1,303.0	265.0	8	92	0	0	0	0	0	0	0
206	118	GAMA, Ankara, Turkey†	224.2	471.9	502.7	0	0	40	40	0	20	0	0	0
207	**	SINOPEC OILFIELD SERVICE SHENGLI CORP., Dongying, China <sup>†</sup>	224.2	3,269.7	984.2	0	0	0	0	0	100	0	0	0
208	202	TODA CORP., Tokyo, Japan†	222.0	4,221.0	146.0	16	83	0	0	0	1	0	0	0
209	204	MWH GLOBAL, Broomfield, Colo., U.S.A.†	219.7	438.8	800.0	0	0	0	26	74	0	0	0	0
210	**	YANJIAN GROUP CO. LTD., Yantai, Shandong, China <sup>†</sup>	219.6	1,433.0	155.1	81	0	0	1	0	8	9	0	2
211	223	CADDELL CONSTRUCTION CO. (DE) LLC, Montgomery, Ala., U.S.A.	216.0	318.0	455.0	100	0	0	0	0	0	0	0	0
212	213	YENIGUN CONSTRUCTION INC., Ankara, Turkey†	213.9	320.7	329.5	87	0	0	0	3	0	10	0	0
213	101	KHARAFI NATIONAL KSCC, Safat, Kuwait <sup>†</sup>	213.1	1,238.7	53.0	17	0	6	0	7	44	0	0	0
214	**	BEIJING URBAN CONSTRUCTION GROUP, Beijing, China†	210.8	7,431.0	345.9	64	20	0	2	8	0	7	0	0
215	215	LOTUS MUTEAHHITLIK AS, Ankara, Turkey <sup>†</sup>	208.7	264.9	NA	0	0	0	93	7	0	0	0	0
216	**	CHINA NATIONAL COMPLETE IMPORT & EXPORT CORP., Beijing, China	201.7	201.7	757.5	14	0	13	0	0	67	5	0	0
217	188	TEPE INSAAT SANAYI AS, Ankara, Turkey <sup>†</sup>	200.3	281.9	35.8	0	0	0	0	0	100	0	0	0
218	**	GRAHAM GROUP LTD., Calgary, Alberta, Canada	200.0	2,100.0	NA	60	0	0	15	0	0	25	0	0
219	**	KOLIN INSAAT TURIZM SANAYI VE TICARET AS, Ankara, Turkey	199.7	873.0	214.8	0	0	0	59	0	0	41	0	0
220	**	MORTENSON CONSTRUCTION, Minneapolis, Minn., U.S.A.	197.6	2,245.7	49.7	0	0	99	0	0	0	0	0	1
221	**	YANTAI INT'L ECON. & TECH. COOP. GROUP CO. LTD., Yantai, China <sup>†</sup>	194.3	244.3	395.0	100	0	0	0	0	0	0	0	0
222	**	CHONGQING INT'L CONSTRUCTION CORP., Chongqing, China <sup>†</sup>	192.1	650.0	156.1	10	0	0	0	1	0	89	0	0
223	**	KEPCO ENGINEERING & CONSTRUCTION CO., Yongin-si, S. Korea	184.6	231.3	40.7	0	0	100	0	0	0	0	0	0
224	203	DOGUS INSAAT VE TICARET AS, Istanbul, Turkey <sup>†</sup>	182.8	373.2	286.0	30	0	0	0	0	0	70	0	0
225	**	RAILWORKS CORP., New York, N.Y., U.S.A.	179.0	731.0	72.0	0	0	0	0	0	0	100	0	0
226	214	FATA SPA, Pianezza, Italy	178.1	179.8	346.0	0	0	30	0	0	70	0	0	0
227	**	THE YATES COS. INC., Philadelphia, Miss., U.S.A.	177.0	2,209.9	NA	20	80	0	0	0	0	0	0	0
228	**	GURBAG GROUP, Ankara, Turkey†	176.5	196.9	165.1	63	0	0	28	9	0	0	0	0
229	**	CHINA ENERGY ENG'G GROUP TIANJIN ELEC. POWER, Tianjin, China	173.0	914.1	216.3	0	0	100	0	0	0	0	0	0
230	100	STFA CONSTRUCTION GROUP, Istanbul, Turkey	172.5	379.7	573.0	0	0	0	3	0	0	86	0	0
231	192	LAYNE CHRISTENSEN CO., The Woodlands, Texas, U.S.A.†	163.5	841.5	163.5	0	0	0	3	0	0	0	0	0
232	**	ENERGOPROJEKT HOLDING PLC, Belgrade, Serbia <sup>T</sup> BEIJING UNI-CONSTRUCTION GROUP CO. LTD., Beijing, China <sup>†</sup>	162.2 161.1	231.7	157.8 229.6	37 99	0	17	0	0	1	45 0	0	0
234	**	SALFACORP, Santiago, Region Metropolitana, Chile <sup>†</sup>	157.6	2,020.0	107.0	71	0	0	0	0	0	1	0	0
235	**	GAP INSAAT YATIRIM VE DIS TICARET AS, Istanbul, Turkey	157.0	157.0	146.0	86	0	1	0	0	1	12	0	0
236	**	CH2M HILL, Englewood, Colo., U.S.A.†	156.9	739.2	120.6	41	2	34	0	0	13	0	10	0
237	**	THE WALSH GROUP LTD., Chicago, III., U.S.A.†	150.8	4,034.7	49.3	69	0	0	0	4	0	27	0	0
238	186	CHINA HUANQIU CONTRACTING & ENGINEERING CORP., Beijing, China <sup>†</sup>	146.3	3,319.1	1,504.0	0	0	0	0	0	100	0	0	0
239	**	ENGINEERING FOR THE PETROLEUM & PROCESS INDUS., Cairo, Egypt <sup>†</sup>	144.9	423.9	NA	0	0	0	0	0	100	0	0	0
240	**	CHINA SHENYANG INT'L ECO. & TECH. COOP. CORP., Shenyang, China	142.8	258.8	166.6	72	0	7	13	0	0	8	0	0
241	**	GREAT LAKES DREDGE & DOCK CORP. LLC, Oak Brook, III., U.S.A.	138.5	636.6	NA	0	0	0	0	0	0	100	0	0
242	**	ZAFER TAAHHUT INSAAT VE TICARET AS, Ankara, Turkey	136.4	244.8	10.6	100	0	0	0	0	0	0	0	0
243	211	JIANGSU NANTONG LIUJIAN CONSTRUCTION GROUP CO., Rugao, China <sup>†</sup>	133.0	2,751.9	80.2	100	0	0	0	0	0	0	0	0
244	**	CHINA NONFERROUS METAL INDUS. FOREIGN E & C, Beijing, China	131.3	131.3	870.7	0	0	0	0	0	100	0	0	0
245	**	AE ARMA-ELEKTROPANC, Istanbul, Turkey <sup>†</sup>	130.2	173.9	46.9	100	0	0	0	0	0	0	0	0
246	**	MCM, Miami, Fla., U.S.A.†	125.0	245.1	NA	60	3	0	0	0	0	38	0	0
247	**	GULERMAK, Ankara, Turkey	124.9	349.1	NA	0	0	0	0	0	0	100	0	0
248	**	GYM SA, Lima, Peru	124.5	1,438.9	92.3	0	0	0	0	0	0	0	0	0
249	**	TML CONSTRUCTION CO., Istanbul, Turkey	118.1	118.1	9.2	65	0	0	7	0	4	24	0	0
250	224	NATIONAL PETROLEUM CONSTRUCTION CO. (NPCC), Abu Dhabi, U.A.E.	111.6	816.2	323.2	0	0	0	0	0	100	0	0	0

### Where to find the Top 250

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
A		China ZhongYuan Engineering Corp.	149	KBR	40	SEPCOIII Electric Power Construction Corp.	58
^		Chiyoda Corp.	44	Kentz Engineering and Construction Group	80	Shanghai Construction Group	129
Abeinsa SA	19	CITIC Construction Co. Ltd. Comsa Emte	46 95	KEPCO Engineering & Construction Co. Ltd. Kharafi National KSCC	223 213	Shanghai Electric Group Co. Ltd. Shapoorji Pallonji & Co. Ltd.	64 123
Acciona Infraestructuras Grupo ACS	60 1	Societa Italiana Per Condotte D'Acqua SpA	96	Kiewit Corp.	37	Shenyang Yuanda Aluminum	120
AE Arma-Elektropanc	245	Consolidated Contractors Group	24	Kinden Corp.	177	Indus. Engig Co. Ltd.	115
Aegion Corp.	188	Contracting & Trading Co. "C.A.T." CTCI Corp.	144 131	Kolin Insaat Turizm Sanayi ve Ticaret AS Kontek Construction	219 195	Shikun & Binui - SBI Infrastructure Ltd. Shimizu Corp.	109 75
Alberici Corp. Alarko Contracting Group	142 162	· ·		Tomor conduction	100	SICIM SpA	121
AMEC	193	D		L		Sinohydro Group Ltd.	23
Anhui Construction Engineering Group Co. Ltd. Anhui Foreign Economic	133	Daelim Industrial Co. Ltd.	30	Larsen & Toubro Ltd.	47	Sinopec Engineering (Group) Co. Ltd. Sinopec Oilfield Service Shengli Corp.	89 207
Construction (Group) Co. Ltd.	158	Daewoo E&C Co. Ltd.	49	Layne Christensen Co.	231	Sinopec Zhongyuan Petroleum Engineering Ltd.	137
Ansaldo Energia SpA	108	Danieli & C. OM SpA  Daging Oilfield Construction Group Co. Ltd.	50 201	Leighton Holdings Ltd. Lend Lease Group	33 35	Sinosteel Equipment & Engineering Co. Ltd.	147 43
Ant Yapi Industry & Trade JSC The Arab Contractors (O.A.O. & Co.)	107 105	dck Worldwide LLC	181	Limak Insaat Sanayi ve Ticaret AS	163	SK Engineering & Construction Co. Ltd. Skanska AB	43 8
Arabian Construction Co. SAL	99	Dia Holding FZCO	161	Lotte Engineering & Construction Co. Ltd.	168	SNC-Lavalin Inc.	100
Arabtec Construction LLC	119 194	Dogus Insaat ve Ticaret AS Dongfang Electric Corp.	224 79	Lotus Muteahhitlik AS	215	Soares da Costa Construcao SGPS SA Ssangyong Engineering & Construction Co. Ltd.	125 135
Aslan Yapi ve Ticaret AS Astaldi SpA	62			M		STFA Construction Group	230
Atlas Group	153	<u>E</u>		M+W Group GmbH	48	STRABAG SE	6
В		ECC	183	MAPA Insaat ve Ticaret AS	172	Structure Tone Sumitomo Mitsui Construction Co. Ltd.	185 182
		EIFFAGE	42	Maire Tecnimont SpA	78	Summa Turizm Yatirimciligi AS	187
The Babcock & Wilcox Co.	145 18	ELLAKTOR SA Energoprojekt Holding PLC	156 232	Impresa Costruzioni Giuseppe Maltauro SpA McConnell Dowell Corp. Ltd.	199 190	SUNIR Co. (Iran Power and Water	107
Royal BAM Group nv Bauer AG	106	Engineering for the Petroleum &		MCM	246	Eqpmt. & Svcs. Exp. Co.)	197
Bayburt Group	191	Process Industries (Enppi) ENKA Construction & Industry Co. Inc.	239 52	Metag Insaat Ticaret AS	200	ΙT	
Bechtel  Reijing Construction Englis Crown Co. Ltd.	3 128	Eser Contracting and Industry Co.Inc.	176	Metka Mortenson Construction	112 220	TACA Construction Inc.	198
Beijing Construction Eng'g Group Co. Ltd. Beijing Uni-Construction Group Co. Ltd.	233	F		Mota-Engil	59	Taikisha Ltd.	91
Beijing Urban Construction Group	214	<u> </u>		MWH Global	209	Taisei Corp.	90
BESIX SA Bilfinger SE	69 16	FATA SpA	226	N		Takenaka Corp. TAV Construction	88 83
Black & Veatch	120	FCC, Fomento de Constr. y Contratas SA Ferrovial	36 14			Technip	10
Bonatti SpA	134	Fluor Corp.	5	Nantong Construction Group Joint-Stock Co. Ltd.  Nata Construction Tourism Trade and Industry Co		Tecnicas Reunidas	38
BOUYGUES	/	Foster Wheeler AG	55	National Petroleum Construction Co. (NPCC)	250	Tekfen Construction and Installation Co. Inc. Tepe Insaat Sanavi A.S.	101 217
C		G		NCC AB	32	TML Construction Co.	249
	114			Nishimatsu Construction Co. Ltd. Nurol Construction and Trading Co.	155 179	Toda Corp.	208
C.M.C. di Ravenna Caddell Construction Co. (DE) LLC	211	GAMA GAP Insaat Yatirim ve Dis Ticaret AS	206 235		175	Toyo Engineering Corp. Toyo-Thai Corp. Public Co. Ltd.	70 186
Calik Enerji Sanayi Ve Ticaret Anonim Sirketi	157	Ghella SpA	110	O		Trevi Finanziaria Industriale SpA	117
Camargo Correa CB&I	141 26	Gilbane Building Co.	202	OAS SA	94	U	
Cengiz Construction Industry & Trade Co. Inc.	146	Graham Group Ltd. GyM SA	218 248	Obayashi Corp.	45	0	
CGC Overseas Construction Group Co. Ltd.	93	Great Lakes Dredge & Dock Corp. LLC	241	Construtora Norberto Odebrecht	12	URS Corp.	74
China Gansu Int'l Corp. for Economic and Technical Coop'n	204	Grupo Empresarial SanJose SA	111 29	OHL SA (Obrascon Huarte Lain SA) Onur Taahhut Ticaret Ltd. Stl.	31 138	V	
CH2M Hill	236	GS Engineering & Construction Corp. Gulermak	247	OCI NV	67	·	
Chongqing Int'l Construction Corp.	222 71	Gurbag Group	228	Р		Van Oord VINCI	66 4
China Civil Engineering Constr. Corp. China Communications Construction Group Ltd.	9	Construtora Andrade Gutierrez SA	77	<u> </u>			4
China Dalian Int'l Eco. & Techn.		H		PCL Construction Enterprises, Inc.	22	W	
Cooperation Grp. Co.	148		70	Penta-Ocean Construction Co. Ltd. Per Aarsleff A/S	97 151	Walbridge	205
China Energy Engineering Group Tianjin Electric Power Construction Co.	229	Hanwha Engineering & Construction Corp. B.L. Harbert International LLC	73 143	Petrofac Ltd.	21	The Walsh Group Ltd.	237
China General Technology (Group) Holding Ltd.	85	Hazinedaroglu Construction Group	150	Impresa Pizzarotti & C. SpA	178	Weihai International Eco. & Tech. Coop. Co. Ltd.	
China Geo-Engineering Corp. China Gezhouba Group Co. Ltd.	124 51	HOCHTIEF AG	2 13	Polimeks Insaat Taahhut ve San Tic. AS PORR AG	86 72	Willbros Group Inc. WorleyParsons Ltd.	152 65
China Henan Int'l Cooperation Group Co. Ltd.	140	Hyundai Engineering & Construction Co. Ltd.	13	POSCO Engineering & Construction	57	-	00
China HuanQiu Contracting & Engineering Corp.				POSCO Engineering Co.	189	X	
China Int'l Water & Electric Corp. (CWE) China Jiangsu Int'l Econ. and	84	Iberdrola Ingenierla y Construccion	113	Prezioso Group Punj Lloyd Ltd.	165 92	XPCC Construction & Engineering (Group) Co. Lt	td. 130
Technical Coop. Group	126	IC Ictas Insaat Sanayi ve Ticaret AS	103		JL	V	
China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n		Empresas ICA SAB de CV	122	Q		I	
China Metallurgical Group Corp. China National Chemical Engineering Group Corp.	. 82	ILK Construction Infrastructure and Energy Alternatives LLC	184 192	Qingjian Group Co. Ltd.	98	Yanjian Group Co. Ltd.	210
China National Complete Import &	. 02	Ircon International Ltd.	173			Yantai Int'l Economic & Technical	004
Export Corp. (Group)	216	Grupo Isolux Corsan SA	41	R		Cooperative Group Co. Ltd. Yapi Merkezi Insaat ve Sanayi AS	221 127
CEIEC China National Machinery Industry Corp.	174 25	J		RailWorks Corp.	225	The Yates Cos. Inc.	227
China Nonferrous Metal Industry's				Rasen Insaat Ve Yatirim Ticaret AS	203	Yenigun Construction Inc.	212
Foreign Eng'g & Constr. Co. Ltd. China Petroleum Engineering Co. Ltd.	244 136	Jacobs JGC Corp.	56 27	Renaissance Construction Rizzani de Eccher SpA	53 160	Yuksel Insaat Co. Inc.	132
China Petroleum Engineering Co. Ltd. China Petroleum Engig & Construction Corp.	76	JGC Corp. Jiangsu Nantong Liujian Construction	21	· ·	. 50	Z	
China Petroleum Pipeline Bureau (CPP)	63	Group Co. Ltd.	243	S		Zafer Taahhut Insaat veTicaret AS	242
China Railway Construction Corp. Ltd. China Railway Group Ltd.	39 28	Jiangsu Nantong No. 3 Construction Grp. Co. Ltd. Jiangsu Zhongxin Const. Group Co. Ltd.	171 175	Sacyr	61	Zhejiang Constr. Investment Group Co. Ltd.	180
China Shenyang Int'l Eco. & Tech.	20	Joannou & Paraskevaides Group of Cos.	81	Saipem	11	ZhongDing International Engineering Co. Ltd.	167
Coop. Corp. Ltd.	240	· ·		SalfaCorp	234	Zhongmei Engineering Group Ltd. Ed. Zublin AG	154 87
China State Construction Engineering Corp. China Wanbao Engineering Corp.	20 104	K		Salini Impregilo SpA Samsung C&T Corp.	34 17	EG. ZUDIIT AU	01
		Kajima Corp.	54	Samsung Engineering Co. Ltd.	15		
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## The Top 250 List

RAI 2014		EIDM	2013 REVE TOTAL	NUE \$ MIL.   INT'L	2013 NEW CONTRACTS \$ MIL	GENERALE	MANUFACTI	POWER	WATERSUM	SEWER/W.	WOUS, C.	TRANSPOCEUM	AZARDOU	TELECOM
	2013										1			
1	ئ ا	CHINA STATE CONSTRUCTION ENGINEERING CORP., Beijing, China	97,870.2	5,742.7	205,484.2	79	2	1	1	1	2	13	0	0
2		CHINA RAILWAY COURTED TO Reijing China	96,195.0	3,486.0	132,928.0	12	16	1	1	0	0	58	0	2
3	2	CHINA RAILWAY GROUP LTD., Beijing, China	88,944.0	4,766.9	152,402.2	20	0	0	0	0	0	56	0	0
4 5	6 5	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD., Beijing, China	54,181.7 54,107.0	-	92,483.5 45,722.5	16	0	11	0 1	0	5	95 40	1	5
6	4	VINCI, Rueil-Malmaison, France	51,029.3	-	36,176.3	25	1	11	4	5	13	24	0	3
7	7	GRUPO ACS, Madrid, Spain	37,012.8	- 1	34,364.8	36	2	3	3	2	12	21	1	4
8	8	BOUYGUES, Paris, France	35,993.0		37,460.0	40	0	4	1	1	3	48	1	1
9	10		30,706.0	-	16,898.0	0	0	12	0	0	70	13	3	1
10	9	CHINA METALLURGICAL GROUP CORP., Beijing, China	27,256.3	1,945.0	39,641.9	35	3	3	1	1	40	12	0	0
11	13	SHANGHAI CONSTRUCTION GROUP, Shanghai, China	24,820.1	550.7	23,484.2	73	5	0	0	1	0	15	0	1
12	12	FLUOR CORP., Irving, Texas, U.S.A.	22,144.1		25,100.0	8	0	6	0	0	45	10	3	1
13	11	LEIGHTON HOLDINGS LTD., St. Leonards, NSW, Australia	21,547.0	4,169.0	20,786.0	18	0	2	3	1	22	23	0	4
14	14	SINOHYDRO GROUP LTD., Beijing, China	20,674.7	5,314.4	30,692.8	11	0	51	17	0	0	20	0	0
15	16	SKANSKA AB, Stockholm, Sweden			18,414.0	54	4	6	1	2	4	26	0	1
16	15	STRABAG SE, Vienna, Austria	18,023.0		18,072.0	37	0	0	5	3	6	48	0	0
17	**	EIFFAGE, Asnieres-sur-Seine, France	16,941.0	3.067.0	16,600.0	37	2	10	7	5	8	30	0	1
18	17	OBAYASHI CORP., Tokyo, Japan	16,154.0	2,889.0	11,752.0	59	7	6	2	1	5	15	1	1
19	18	CONSTRUTORA NORBERTO ODEBRECHT, Sao Paulo, SP, Brazil	15,145.8	9,877.1	18,105.8	7	0	14	10	1	21	46	0	0
20	25	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea	13,784.9	8,707.8	13,784.9	26	1	33	1	1	26	13	0	0
21	22	SHIMIZU CORP., Tokyo, Japan	13,121.1	1,580.7	14,283.4	61	10	1	1	3	7	6	1	1
22	20	KAJIMA CORP., Tokyo, Japan	13,069.9	2,386.8	15,427.4	51	12	6	2	3	3	10	0	0
23	39	SAMSUNG C&T CORP., Seoul, S. Korea	12,949.2	6,308.0	12,949.2	43	0	24	0	0	0	0	0	0
24	23	TAISEI CORP., Tokyo, Japan	12,839.0	1,150.0	13,902.0	52	8	1	2	1	0	21	0	0
25	32	TECHNIP, Paris, France	12,399.0	- 1	14,371.0	0	0	0	0	0	100	0	0	0
26	21	SAIPEM, San Donato Milanese, Italy	12,310.2	12,137.6	11,080.5	0	0	0	0	0	97	3	0	0
27	27	BILFINGER SE, Mannheim, Germany	11,301.7	6,853.5	11,018.8	28	0	15	0	0	45	12	0	0
28	28	LARSEN & TOUBRO LTD., Mumbai, Maharashtra, India	11,165.0	2,786.7	15,129.5	16	5	26	5	2	25	18	0	0
29	**	FERROVIAL, Madrid, Spain	10,861.2	7,416.5	33,762.0	10	0	0	0	0	0	90	0	0
30	34	KIEWIT CORP., Omaha, Neb., U.S.A.	10,787.6	3,761.7	8,752.0	7	1	22	3	2	32	26	0	0
31	26	LEND LEASE GROUP, Millers Point, NSW, Australia	10,644.2	4,058.5	10,644.2	63	0	6	0	2	1	23	0	3
32	36	CHINA NATIONAL CHEMICAL ENG'G GROUP CORP., Beijing, China	10,119.2	1,315.5	13,902.6	3	1	2	0	1	87	0	0	0
33	33	ROYAL BAM GROUP NV, Bunnik, The Netherlands	9,677.0	5,936.0	NA	44	0	0	0	0	0	56	0	0
34	29	SAMSUNG ENGINEERING CO. LTD., Seoul, S. Korea	9,292.5	7,132.5	5,955.5	0	11	5	0	11	74	0	0	0
35	19	FCC, FOMENTO DE CONSTR. Y CONTRATAS SA, Madrid, Spain	9,276.5	3,884.8	11,215.0	25	0	3	13	7	3	45	4	1
36	65	CB&I, The Woodlands, Texas, U.S.A.	8,989.5	5,200.8	12,253.0	0	0	14	1	0	72	0	10	0
37	42	CHINA GEZHOUBA GROUP CO. LTD., Wuhan City, Hubei, China	8,921.7	2,532.7	19,602.6	10	0	48	14	1	1	23	0	0
38	31	TAKENAKA CORP., Osaka, Japan	8,910.7	1,236.5	10,776.0	75	20	1	0	0	0	3	0	0
39	48	ZHEJIANG CONSTR. INVESTMENT GROUP CO. LTD., Hangzhou, China	8,908.3	311.0	10,895.0	73	2	5	0	1	8	10	0	0
40	38	GS ENGINEERING & CONSTRUCTION CORP., Seoul, S. Korea	8,893.6	4,713.4	8,536.7	30	7	10	4	3	36	10	0	0
41	**	NCC AB, Solna, Sweden	8,876.7	4,187.3	8,747.0	0	0	0	0	0	0	0	0	0
42	47	POSCO ENGINEERING & CONSTRUCTION, Incheon, S. Korea	8,186.3	2,373.2	11,027.5	28	0	21	2	1	41	7	0	0
43	30	STROYGAZCONSULTING LLC, Moscow, Russia	8,140.9	0.0	287.2	1	0	0	0	0	97	2	0	0
44	37	DAELIM INDUSTRIAL CO. LTD., Seoul, S. Korea	8,081.0	4,381.3	7,320.6	20	0	17	1	1	47	11	0	1
45	40	DAEWOO E&C CO. LTD., Seoul, S. Korea	7,978.0	2,759.9	10,397.0	51	0	17	4	0	19	8	0	0
46	**	BEIJING URBAN CONSTRUCTION GROUP, Beijing, China	7,431.0	210.8	11,123.8	67	2	1	0	2	0	27	0	0
47	52	QINGJIAN GROUP CO. LTD., Qingdao, Shandong, China	7,359.0	945.0	6,520.0	94	0	0	1	1	1	1	0	1
48	44	PCL CONSTRUCTION ENTERPRISES, INC., Denver, Colo., U.S.A.	7,350.9	5,497.3	6,007.0	51	7	7	3	0	20	11	0	0
49	45	DONGFANG ELECTRIC CORP., Chengdu, Sichuan, China	7,302.5	1,480.4	6,668.8	0	0	100	0	0	0	0	0	0
50	51	CHINA YUNAN CONSTRUCTION ENG'G GROUP CO., Kunming, China	7,291.6	350.2	8,495.7	86	0	0	6	2	4	3	0	0

					2013 NEW	GENERAL B	MANUFACTION	9MIMO.	WATERSIME	SEWER/II.	MASTE	TRANSPOR	Onin	TELECOM
RA 2014	<b>VK</b> 2013	FIRM	2013 REVE TOTAL	NUE \$ MIL. INT'L	CONTRACTS \$ MIL	GENER	MANUE	POWER	WATER	SEWER	Snaw	TRANS.	HAZAR	TELECOM
51	61	SINOPEC ENGINEERING (GROUP) CO. LTD., Beijing, China	7,146.6	1,153.2	13,447.7	0	0	0	0	0	100	0	0	0
52	46	SK ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea	7,099.6	3,051.4	7,951.5	15	3	11	1	1	49	10	0	8
53	54	ANHUI CONSTRUCTION ENGINEERING GROUP CO. LTD., Hefei, China	7,016.8	537.8	7,047.5	52	1	8	10	2	4	23	0	0
54	49	BEIJING CONSTRUCTION ENG'G GROUP CO. LTD., Beijing, China	6,879.6	558.8	11,298.5	77	4	2	0	1	6	9	0	0
55	56	ABEINSA SA, Seville, Spain	6,663.9	5,824.2	7,628.5	1	1	85	8	0	2	1	0	2
56	43	OHL SA (OBRASCON HUARTE LAIN SA), Madrid, Spain	6,071.8	4,376.7	5,205.2	14	0	0	4	0	6	76	0	0
57	57	JIANGSU NANTONG NO. 3 CONSTRUCTION GRP. CO. LTD., Haimen, China	5,979.4	334.2	3,117.8	100	0	0	0	0	0	0	0	0
58	**	JIANGSU ZHONGNAN CONSTR. INDUSTRY GROUP CO., Haimen, China	5,933.2	27.3	3,129.5	100	0	0	0	0	0	0	0	0
59	55	CHINA NATIONAL MACHINERY INDUSTRY CORP., Beijing, China	5,789.8	5,288.9	8,479.8	15	1	49	3	0	10	4	0	2
60	53	PETROFAC LTD., Jersey, Channel Islands, U.K.	5,685.1	5,685.1	9,343.0	0	0	0	0	0	100	0	0	0
61	50	KBR, Houston, Texas, U.S.A.	5,515.9	3,449.3	5,346.6	15	3	7	2	0	63	7	0	0
62	62	KINDEN CORP., Tokyo, Japan	5,466.0	322.0	4,994.0	57	5	18	1	3	2	2	0	12
63	58	CONSOLIDATED CONTRACTORS GROUP, Athens, Greece	5,289.4	5,289.4	8,738.0	18	0	5	1	1	55	20	0	0
64	64	JGC CORP., Yokohama, Japan	5,229.0	4,822.0	7,237.0	0	0	2	0	0	97	0	0	0
65	59	SALINI IMPREGILO SPA, Milan, Italy	5,105.7	4,165.8	9,710.0	2	0	3	42	2	0	47	0	0
66	80	THE WHITING-TURNER CONTRACTING CO., Baltimore, Md., U.S.A.	5,062.7	0.0	5,701.0	70	1	1	0	1	3	1	0	0
67	67	CHINA GENERAL TECHNOLOGY (GROUP) HOLDING LTD., Beijing, China	4,693.1	1,123.6	5,662.0	76	0	20	0	0	1	2	0	0
68	77	PORR AG, Vienna, Austria	4,735.9	1,762.2	6,416.0	82	0	0	0	0	0	18	0	0
69	69	JACOBS, Pasadena, Calif., U.S.A.	4,685.5	2,374.8	6,762.7	2	5	4	0	0	79	3	5	0
70	**	BALFOUR BEATTY US, Dallas, Texas, U.S.A.	4,607.3	0.0	5,686.4	80	1	0	0	3	0	16	0	0
71	71	CLARK GROUP, Bethesda, Md., U.S.A.	4,264.5	0.0	4,061.0	77	0	3	0	0	0	18	0	0
72	73	ED. ZUBLIN AG, Stuttgart, Germany	4,256.3	1,248.3	NA	73	0	0	1	3	1	6	0	0
73	60	TODA CORP., Tokyo, Japan	4,221.0	222.0	4,554.0	68	8	1	1	2	4	14	1	0
74	63	SACYR, Madrid, Spain	4,198.8	2,211.2	3,545.3	21	0	7	9	9	0	49	0	0
75	70	TUTOR PERINI CORP., Sylmar, Calif., U.S.A.	4,175.7	104.2	NA C 000 0	54	0	1	1	3	2	33	0	0
76	78 102	GRUPO ISOLUX CORSAN SA, Madrid, Spain	4,174.7 4,160.4	3,219.5 2,957.7	6,098.0	0	1	3	0	0	5 94	20	0	0
77 78	76	CHIYODA CORP., Yokohama, Kanagawa Pref., Japan  OAS SA, Sao Paulo, SP, Brazil	4,100.4	1,020.0	5,731.3 2,726.5	18	0	8	7	3	11	53	0	0
79	94	GILBANE BUILDING CO., Providence, R.I., U.S.A.	4,080.0	236.7	3,068.0	84	0	2	0	1	8	1	0	4
80	81	LOTTE ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea	4,035.0	345.2	4,656.0	68	1	11	1	1	6	13	0	0
81	74	THE WALSH GROUP LTD., Chicago, III., U.S.A.	4,034.7	150.8	5,580.0	37	0	2	8	4	0	49	0	0
82	75	CHINA PETROLEUM PIPELINE BUREAU (CPP), Langfang City, China	4,032.0	2,114.0	4,775.0	0	0	0	0	0	99	0	0	0
83	84	URS CORP., San Francisco, Calif., U.S.A.	4,021.7	1,630.4	3,361.6	4	3	18	0	0	62	7	3	0
84	72	CONSTRUTORA ANDRADE GUTIERREZ SA, Belo Horizonte, MG, Brazil	4,005.6	1,571.7	6,732.2	14	0	19	5	0	19	42	0	0
85	82	TECNICAS REUNIDAS, Madrid, Spain	3,755.4	3,736.8	4,500.0	0	0	2	1	0	96	0	0	0
86	86	HANWHA ENGINEERING & CONSTRUCTION CORP., Seoul, S. Korea	3,742.8	1,648.7	3,153.1	63	0	8	0	2	21	4	0	2
87	66	ACCIONA INFRAESTRUCTURAS, Madrid, Spain	3,657.8	2,231.1	2,156.9	20	1	6	3	1	3	55	0	0
88	79	PENTA-OCEAN CONSTRUCTION CO. LTD., Tokyo, Japan	3,358.5	952.3	4,243.8	39	2	0	2	14	6	38	0	0
89	95	CHINA HUANQIU CONTRACTING & ENGINEERING CORP., Beijing, China	3,319.1	146.3	5,214.9	0	0	0	0	0	100	0	0	0
90	83	FOSTER WHEELER AG, Hampton, N.J., U.S.A.	3,306.4	2,384.2	3,855.5	0	0	28	0	0	70	0	0	0
91	**	SINOPEC OILFIELD SERVICE SHENGLI CORP., Dongying, China	3,269.7	224.1	984.2	0	0	0	0	0	100	0	0	0
92	93	ASTALDI SPA, Rome, Italy	3,263.3	2,159.8	4,037.8	8	0	5	0	0	1	86	0	0
93	98	MCCARTHY HOLDINGS INC., St. Louis, Mo., U.S.A.	3,229.0	0.0	2,691.0	69	1	3	7	2	12	7	0	0
94	100	CITIC CONSTRUCTION CO. LTD., Beijing, China	3,156.6	2,830.9	997.5	75	0	0	0	0	3	20	0	0
95	90	STRUCTURE TONE, New York, N.Y., U.S.A.	3,152.1	295.5	3,943.6	83	0	0	0	0	3	0	0	13
96	**	M+W GROUP GMBH, Stuttgart, Germany	3,111.8	2,782.7	4,040.0	0	55	12	0	0	20	0	0	13
97	105	XPCC CONSTRUCTION & ENGINEERING (GROUP) CO., Urumqi, China	3,091.3	548.2	3,091.3	57	0	5	5	0	3	29	0	0
98	110	MOTA-ENGIL, Porto, Portugal	3,090.0	2,340.0	3,798.0	18	0	3	5	4	1	69	0	0
99	104	BESIX SA, Brussels, Belgium	3,054.8	1,907.2	1,929.0	70	0	0	10	2	1	17	0	0
100	96	SNC-LAVALIN INC., Montreal, Quebec, Canada	3,023.0	912.4	1,876.7	22	0	32	0	1	11	17	0	0

RA	NK		2013 REVE	2013 REVENUE \$ MIL. TOTAL INT'L \$ MIL S, MIL										PANSPORTATION HAZARDOUS WASTE TELECON					
	2013	FIRM	TOTAL	INT'L	\$ MIL	[P]	MA	104	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	/ W	/ £	144	<u> </u>					
101	115	CHINA PETROLEUM ENG'G & CONSTRUCTION CORP., Beijing, China	3,004.3	1,576.6	4,899.8	0	0	0	0	0	100	0	0	0					
102	136	SHANGHAI ELECTRIC GROUP CO. LTD., Shanghai, China	2,998.3	2,105.5	108.7	0	0	100	0	0	0	0	0	0					
103	101	AECON GROUP INC., Toronto, Ontario, Canada	2,885.1	37.9	2,269.1	6	2	17	0	3	25	21	0	4					
104	113	NISHIMATSU CONSTRUCTION CO. LTD., Tokyo, Japan	2,816.7	424.9	2,905.7	36	9	4	2	4	0	26	6	1					
105	87	CAMARGO CORREA, Sao Paulo, SP, Brazil	2,807.5	508.6	3,176.0	2	0	34	0	14	33	17	0	0					
106	108	JIANGSU NANTONG LIUJIAN CONSTRUCTION GROUP CO., Rugao, China	2,751.9	133.0	1,814.9	67	15	0	0	3	7	8	0	0					
107	103	DANIELI & C. OM SPA, Buttrio, Friuli Venezia Giulia, Italy	2,751.0	2,601.0	3,000.0	0	0	0	0	0	100	0	0	0					
108	107	SUMITOMO MITSUI CONSTRUCTION CO. LTD., Tokyo, Japan	2,726.5	305.5	2,935.6	65	4	0	2	2	7	19	0	0					
109	132	HYUNDAI DEVELOPMENT CO. LTD, Seoul, S. Korea	2,726.4	0.0	1,401.1	69	0	0	0	4	0	27	0	0					
110	135	RENAISSANCE CONSTRUCTION, Ankara, Turkey	2,706.1	2,391.1	4,524.0	72	4	3	0	0	14	7	0	0					
111	127	SHAPOORJI PALLONJI & CO. LTD., Mumbai, Maharashtra, India	2,662.2	595.3	1,480.0	73	0	0	0	0	0	27	0	0					
112	121	SEPCOIII ELECTRIC POWER CONSTRUCTION CORP., Qing Dao, China	2,587.4	2,356.3	2,995.2	0	0	100	0	0	0	0	0	0					
113	125	CHINA PETROLEUM ENGINEERING CO. LTD., Beijing, China	2,550.6	533.8	4,826.4	6	0	3	0	2	85	4	0	0					
114	165	ENKA CONSTRUCTION & INDUSTRY CO. INC., Istanbul, Turkey	2,550.1	2,398.8	2,077.0	25	0	35	0	0	21	19	0	0					
115	111	DPR CONSTRUCTION, Redwood City, Calif., U.S.A.	2,455.5	9.2	3,484.3	67	1	0	0	0	11	0	0	21					
116	129	MCCONNELL DOWELL CORP. LTD., Hawthorn, Victoria, Australia	2,391.1	278.8	2,012.7	4	0	1	1	2	40	52	0	0					
117	99	DAQING OILFIELD CONSTRUCTION GROUP CO. LTD., Daqing City, China	2,333.8	237.8	1,898.9	0	0	0	0	0	88	12	0	0					
118	138	WORLEYPARSONS LTD., North Sydney, NSW, Australia	2,325.7	2,082.9	489.8	0	0	2	0	0	94	1	0	0					
119	134	BRASFIELD & GORRIE LLC, Birmingham, Ala., U.S.A.	2,322.5	0.0	2,179.5	80	9	2	1	4	2	2	0	1					
120	118	TURNER INDUSTRIES GROUP LLC, Baton Rouge, La., U.S.A.	2,281.9	0.4	343.0	0	0	2	0	0	97	0	2	0					
121	148	MICHELS CORP., Brownsville, Wis., U.S.A.	2,274.0	94.5	2,274.0	2	0	16	0	5	68	7	0	3					
122	131	GRANITE CONSTRUCTION INC., Watsonville, Calif., U.S.A.	2,266.9	0.0	2,800.0	0	0	8	3	5	0	64	0	0					
123	126	VAN OORD, Rotterdam, The Netherlands	2,265.2	2,038.1	2,293.1	0	0	5	0	0	16	79	0	0					
124	97	EMPRESAS ICA SAB DE CV, Mexico City, Distrito Federal, Mexico	2,263.0	605.0	144.0	19	0	0	0	0	0	81	0	0					
125	116	MORTENSON CONSTRUCTION, Minneapolis, Minn., U.S.A.	2,245.7	197.6	3,252.0	60	0	21	0	6	0	0	0	13					
126	112	TOYO ENGINEERING CORP., Chiba, Japan	2,236.6	1,884.7	3,548.8	0	0	6	0	0	88	0	0	0					
127	147	THE YATES COS. INC., Philadelphia, Miss., U.S.A.	2,209.9	177.0	2,074.5	38	30	6	0	0	20	6	0	0					
128	130	HENSEL PHELPS, Greeley, Colo., U.S.A.	2,204.8	0.0	2,910.9	66	2	4	0	0	1	20	0	8					
129	122	JE DUNN CONSTRUCTION GROUP, Kansas City, Mo., U.S.A.	2,179.7	0.0	2,892.1	94	1	1	0	0	0	0	0	4					
130	117	GRAHAM GROUP LTD., Calgary, Alberta, Canada	2,100.0	200.0 997.8	2,301.0	37 0	0	9	6	0	36	11	0	0					
132	91	COMSA EMTE, Madrid, Spain	2,091.8	900.8	NA	0	0	100	0	0	0	60	0	5					
133	123	SEPCO ELECTRIC POWER CONSTRUCTION CORP., Jinan City, China	2,033.7		2,243.4	43	0	2	0	0	0	3	0	0					
134	139	SALFACORP, Santiago, Region Metropolitana, Chile BLACK & VEATCH, Overland Park, Kan., U.S.A.	2,020.0	157.6 654.3	1,667.5 965.7	0	0	46	11	4	7	0	0	32					
135	151	ARABTEC CONSTRUCTION LLC, Abu Dhabi, U.A.E.	2,010.0	687.6	4,195.9	90	0	0	0	0	0	10	0	0					
136	106	THE ARAB CONTRACTORS (O.A.O. & CO.), Cairo, Egypt	2,000.0	835.0	1,100.0	32	0	1	14	18	1	34	0	0					
137	171	JIANGSU ZHONGXIN CONSTR. GROUP CO. LTD., Qidong, Jiangsu, China	1,995.0	327.2	2,902.3	80	0	0	16	1	1	0	0	0					
138	182	OCI NV, Geleen, The Netherlands	1,993.1	1,993.1	1,530.0	27	1	6	1	1	35	9	0	0					
139	141	NANTONG CONSTRUCTION GROUP JOINT-STOCK CO., Nantong, China	1,974.5	262.2	2,158.9	73	8	1	0	0	17	1	0	0					
140	188	SINOSTEEL EQUIPMENT & ENGINEERING CO. LTD., Beijing, China	1,972.4	467.6	2,566.3	100	0	0	0	0	0	0	0	0					
141	109	SINOPEC ZHONGYUAN PETROLEUM ENGINEERING LTD., Puyang, China	1,972.3	528.9	2,533.7	0	0	0	0	0	100	0	0	0					
142	149	CHINA CIVIL ENGINEERING CONSTR. CORP., Beijing, China	1,968.5	1,879.5	6,578.7	9	0	0	0	0	0	91	0	0					
143	152	PRIMORIS SERVICES CORP., Dallas, Texas, U.S.A	1,950.0	16.0	NA	0	0	9	0	4	72	15	0	0					
144	158	ZACHRY HOLDINGS INC., San Antonio, Texas, U.S.A.	1,917.9	0.0	2,342.0	0	1	44	0	0	55	0	0	0					
145	169	CHINA WU YI CO. LTD., Fuzhou, Fujian, China	1,882.9	338.7	2,338.2	63	4	3	2	2	12	14	0	0					
146	155	CHINA JIANGSU INT'L ECON. & TECHNICAL COOP. GRP., Nanjing, China	1,853.5	563.3	2,581.1	74	0	0	3	0	0	8	0	0					
147	120	HOFFMAN CONSTRUCTION CO., Portland, Ore., U.S.A.	1,815.0	0.0	NA NA	16	66	0	5	1	0	3	0	9					
148	114	MAIRE TECNIMONT SPA, Rome, Italy	1,814.9	1,544.5	82.5	3	0	2	0	0	77	18	0	0					
149	119	TAIKISHA LTD., Tokyo, Japan	1,801.6	1,109.7	NA	20	38	0	0	0	43	0	0	0					
150	160	SUFFOLK CONSTRUCTION CO., Boston, Mass., U.S.A.	1,781.6	0.0	2,878.2	100	0	0	0	0	0	0	0	0					

					2013 NEW	GENERAL D	MAMUFACT	SMING	WATER SILES	SEWER/W.	WASTE S. C.	TRANSPORE	HAZARDOULE	TELECON
	<b>NK</b> 2013	FIRM	2013 REVE TOTAL	NUE \$ MIL. INT'L	CONTRACTS \$ MIL	GENE	MAM	POWER	WATE	SEW	MON	TRAN	HAZ4	/ELE
151	154	SWINERTON INC., San Francisco, Calif., U.S.A.	1,771.2	0.0	1,644.0	88	0	12	0	0	0	0	0	0
152	161	POMERLEAU INC., St. Georges, Quebec, Canada	1,770.4	50.3	1,438.6	59	0	8	0	8	1	24	0	0
153	142	WILLBROS GROUP INC., Houston, Texas, U.S.A.	1,768.2	445.2	NA	0	0	25	0	0	75	0	0	0
154	**	SHENYANG YUANDA ALUMINUM INDUS. ENG'G CO., Shenyang, China	1,767.8	713.5	3,710.6	100	0	0	0	0	0	0	0	0
155	180	HOLDER CONSTRUCTION CO., Atlanta, Ga., U.S.A.	1,757.0	0.0	2,104.5	35	0	0	0	0	0	1	0	64
156	159	CHINA POWER ENGINEERING CONSULTING GROUP CO., Beijing, China	1,735.3	33.9	5,491.2	0	0	100	0	0	0	0	0	0
157	146	ELLAKTOR SA, Kifissia, Greece	1,712.6	419.2	2,041.1	10	0	22	2	10	0	54	0	0
158	170	SOCIETA ITALIANA PER CONDOTTE D'ACQUA SPA, Rome, Italy	1,614.9	986.4	1,354.9	29	0	0	2	0	0	64	0	0
159	128	PUNJ LLOYD LTD., Gurgaon, Haryana, India	1,605.0	1,089.0	998.0	6	0	10	3	0	74	7	0	0
160	137	CTCI CORP., Taipei, Taiwan	1,584.0	546.1	1,931.6	2	3	33	0	8	46	8	0	0
161	187	IMPRESA PIZZAROTTI & C. SPA, Parma, Italy	1,542.8	321.2	1,899.0	20	0	0	0	0	0	80	0	0
162	**	DAVID E. HARVEY BUILDERS INC., Houston, Texas, U.S.A.	1,538.0	0.0	1,248.0	100	0	0	0	0	0	0	0	0
163	166	ALARKO CONTRACTING GROUP, Gebze/Kocaeli, Turkey	1,517.8	376.8	1,517.8	0	0	62	0	1	19	18	0	0
164	219	TAV CONSTRUCTION, Istanbul, Turkey	1,511.9	1,268.3	685.6	2	0	0	0	0	0	98	0	0
165	156	SSANGYONG ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea	1,485.0	534.8	539.6	57	0	2	3	0	6	32	0	0
166	**	MACE LTD., London, U.K.	1,451.0	17.0	2,331.2	82	0	0	0	0	0	8	0	11
167	**	GYM SA, Lima, Peru	1,438.9	124.5	1,002.4	17	0	14	3	1	0	11	0	0
168	**	YANJIAN GROUP CO. LTD., Yantai, Shandong, China	1,433.0	219.6	1,762.2	73	1	0	0	0	6	18	0	0
169	**	KENTZ ENGINEERING AND CONSTRUCTION GROUP, Clonmel, Ireland	1,397.4	1,390.3	615.0	3	0	3	0	0	88	0	0	6
170	162	THE BABCOCK & WILCOX CO., Charlotte, N.C., U.S.A.	1,382.2	475.0	938.5	0	0	100	0	0	0	0	0	0
171	144	AUSTIN INDUSTRIES, Dallas, Texas, U.S.A.	1,363.3	0.0	1,269.2	38	0	0	0	0	26	35	0	0
172	203	IC ICTAS INSAAT SANAYI VE TICARET AS, Ankara, Turkey	1,338.7	864.5	1,584.0	22	0	7	1	0	0	70	0	0
173	167	JOANNOU & PARASKEVAIDES GROUP, Guernsey, Channel Islands	1,336.5	1,336.5	2,800.0	34	0	11	1	1	16	34	2	0
174	179	PER AARSLEFF A/S, Aabyhoej, Denmark	1,335.6	448.5	1,508.9	15	11	15	2	22	4	32	0	0
175	198	C.M.C. DI RAVENNA, Ravenna, Italy	1,306.4	724.1	1,445.4	12	0	21	7	0	0	58	0	0
176	173	WALBRIDGE, Detroit, Mich., U.S.A.	1,303.0	227.0	1,325.0	22	61	2	1	2	8	4	0	0
177	184	CHINA INT'L WATER & ELECTRIC CORP. (CWE), Beijing, China	1,294.0	1,266.2	1,815.9	3	0	26	49	0	0	23	0	0
178	168	KUMHO INDUSTRIAL, Seoul, S. Korea	1,293.0	71.3	969.7	45	0	10	2	7	0	27	0	0
179	164	LANE INDUSTRIES INC., Cheshire, Conn., U.S.A.	1,253.9	25.2	1,449.2	0	0	0	0	0	4	96	0	0
180	163	TEKFEN CONSTRUCTION AND INSTALLATION CO. INC., Istanbul, Turkey	1,253.0	906.0	2,084.0	32	0	0	0	0	57	11	0	0
181	199	POLIMEKS INSAAT TAAHHUT VE SAN TIC. AS, Istanbul, Turkey	1,252.1	1,252.1	4,042.3	73	0	0	0	0	3	11	0	0
182	140	KHARAFI NATIONAL KSCC, Safat, Kuwait	1,238.7	213.1	901.7	21	1	1	0	14	39	0	0	2
183	181	HUNT CONSTRUCTION GROUP INC., Scottsdale, Ariz., U.S.A.	1,200.0	6.0	2,384.7	83	6	0	0	0	1	9	0	1
184	**	URBACON TRADING & CONTRACTING WLL (UCC), Doha, Qatar	1,192.0	0.0	2,621.4	100	0	0	0	0	0	0	0	0
185		GRUPO EMPRESARIAL SANJOSE SA, Madrid, Spain	1,187.3	771.7	2,491.3	0	0	0	0	0	0	0	0	0
186		BAUER AG, Schrobenhausen, Germany	1,179.6	817.2	1,165.5	27	5	16	7	3	13	23	0	4
187	196	ALBERICI CORP., St. Louis, Mo., U.S.A.	1,174.8	505.8	2,158.8 1,033.6	11	7	24	8	4	43	3	0	0
188 189	175	HANJIN HEAVY INDUSTRIES & CONSTRUCTION CO., Seoul, S. Korea	1,169.0 1,146.7	45.4	802.7	32 60	0	29	0	0	0	32 40	0	0
190	**	PERFORMANCE CONTRACTORS INC., Baton Rouge, La., U.S.A.	1,140.7	0.0	1,200.0	0	0	46	0	0	54	0	0	0
191	194	BARTON MALOW CO., Southfield, Mich., U.S.A.	1,141.0	70.2	1,457.4	67	19	14	0	0	0	0	0	0
192	178	NATA CONSTRUCTION TOURISM TRADE & INDUSTRY, Ankara, Turkey	1,128.4			35	0	0	0	0	0		0	0
193	**	BURNS & MCDONNELL, Kansas City, Mo., U.S.A.	1,123.9	711.4	565.0 NA	2	3	52	0	0	41	63 0	3	0
194	**	NUROL CONSTRUCTION AND TRADING CO., Ankara, Turkey	1,092.1	314.1	863.7	21	0	5	9	1	7	58	0	0
195	195	CGC OVERSEAS CONSTRUCTION GROUP CO. LTD., Beijing, China	1,068.0	1,057.5	2,127.1	7	0	3	15	0	0	75	0	0
196	174	DAY & ZIMMERMANN, Philadelphia, Pa., U.S.A.	1,064.5	4.3	2,619.0	0	3	93	0	0	3	0	0	0
197	**	GRANDI LAVORI FINCOSIT SPA, Rome, Italy	1,055.0	105.0	2,013.0 NA	4	0	0	0	0	0	96	0	0
198	153	ARABIAN CONSTRUCTION CO. SAL, Beirut, Lebanon	1,049.0	937.6	1,206.2	65	0	3	21	0	2	0	0	0
199		MANHATTAN CONSTRUCTION GROUP, Tulsa, Okla., U.S.A.	1,043.2	0.0	1,251.0	75	0	0	0	0	0	25	0	0
200		FLINTCO LLC, Tulsa, Okla., U.S.A.	1,026.7	0.0	881.0	100	0	0	0	0	0	0	0	0
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RA 2014	<b>NK</b> 2013	FIRM	2013 REVE	NUE <b>\$ MIL</b> . INT'L	2013 NEW CONTRACTS \$ MIL	GENERAL	MANUFACT	POWER	WATERSIM	SEWER/W.	MOUS	TRANSPORE	HAZARDOW	TELECON
201	**	PLAZA CONSTRUCTION CORP., New York, N.Y., U.S.A.	1,025.0	0.0	821.0	100	0	0	0	0	0	0	0	0
202	145	CENGIZ CONSTRUCTION INDUSTRY & TRADE CO. INC., Istanbul, Turkey	1,013.4	468.8	14,924.8	0	0	0	21	0	0	73	0	0
203	**	DEVCON CONSTRUCTION INC., Milpitas, Calif., U.S.A.	1,008.0	0.0	1,100.0	100	0	0	0	0	0	0	0	0
204	**	MATRIX SERVICE CO., Tulsa, Okla., U.S.A.	998.8	76.9	1,034.2	0	0	19	0	0	79	0	0	0
205	207	VALLEYCREST LANDSCAPE COS., Calabasas, Calif., U.S.A.	992.0	0.0	992.0	100	0	0	0	0	0	0	0	0
206	**	S&B ENGINEERS AND CONSTRUCTORS LTD., Houston, Texas, U.S.A.	963.7	0.0	1,000.0	0	0	0	0	0	100	0	0	0
207	223	THE KOKOSING GROUP, Fredericktown, Ohio, U.S.A.	935.8	2.9	872.9	12	1	11	7	8	11	43	0	0
208	221	GHELLA SPA, Rome, Italy	931.0	774.0	807.0	2	0	23	3	0	0	67	0	0
209	216	HITT CONTRACTING INC., Falls Church, Va., U.S.A.	915.1	0.5	820.1	82	0	0	0	0	0	3	0	15
210	**	CHINA ENERGY ENG'G TIANJIN ELECTRIC POWER CONSTR., Tianjin, China	914.1	173.0	949.3	2	0	98	0	0	0	0	0	0
211	209	CLAYCO INC., Chicago, III., U.S.A.	912.0	0.0	1,250.0	92	8	0	0	0	0	0	0	0
212	218	KAYSON CO., Tehran, Iran	909.7	689.2	335.0	85	0	0	0	1	8	6	0	0
213	202	IBERDROLA INGENIERÌA Y CONSTRUCCION, Madrid, Spain	900.0	732.5	1,132.3	0	0	100	0	0	0	0	0	0
214	214	SUNDT CONSTRUCTION INC., Tempe, Ariz., U.S.A.	897.0	0.0	1,597.8	52	0	0	7	1	5	35	0	0
215	**	DCK WORLDWIDE LLC, Pittsburgh, Pa., U.S.A.	896.9	308.0	613.1	91	0	3	1	0	2	2	0	0
216	206	CHINA GEO-ENGINEERING CORP., Beijing, China	880.6	588.6	806.0	33	0	2	18	8	0	32	0	0
217	**	KOLIN INSAAT TURIZM SANAYI VE TICARET AS, Ankara, Turkey	873.0	199.7	19,291.0	4	1	3	21	0	2	65	0	0
218	201	ANT YAPI INDUSTRY & TRADE JSC, Istanbul, Turkey	867.2	813.2	805.9	100	0	0	0	0	0	00	0	0
219	201 **	SHAWMUT DESIGN AND CONSTRUCTION, Boston, Mass., U.S.A.	859.6	13.8	697.2	100	0	0	0	0	0	0	0	0
220	**	·	858.9	281.5	1,282.7	7	26	6	0	5	40	15	0	0
221	**	POSCO ENGINEERING CO., Incheon City, S. Korea	856.1	368.0	3,600.0	16	0	20	13	0	0	50	0	0
221	**	CHINA WANBAO ENGINEERING CORP., Beijing, China	843.6	843.6	843.6	0	16	3	0	0	6	59	0	0
223	190		841.5	163.5	772.4	0	0	0	33	38	1	0	1	0
224	**	LAYNE CHRISTENSEN CO., The Woodlands, Texas, U.S.A.  MESSER CONSTRUCTION CO., Cincinnati, Ohio, U.S.A.	831.7	0.0	1,264.0	94	2	0	0	0	3	1	0	0
225	**	METKA, Athens, Greece	826.8	737.7	1,505.5	0	0	93	0	0	2	2	0	0
226	211	ANSALDO ENERGIA SPA, Genova, Italy	826.5	798.6	1,034.3	0	0	100	0	0	0	0	0	0
227	186	AMEC, Knutsford, Cheshire, U.K.	824.4	269.8	234.9	13	1	54	0	0	20	0	0	0
228	177	PARSONS, Pasadena, Calif., U.S.A.	820.6	83.2	367.6	19	0	0	0	3	3	56	19	0
229	185	NATIONAL PETROLEUM CONSTRUCTION CO. (NPCC), Abu Dhabi, U.A.E.	816.2	111.6	3,135.2	0	0	0	0	0	98	0	0	0
230	**		805.2	540.4	690.9	19	0	3	26	1	1	51	0	0
231	220	VUKSEL INSAAT CO. INC., Ankara, Turkey  OKLAND CONSTRUCTION CO. INC., Salt Lake City, Utah, U.S.A.	801.3	0.0	662.1	82	5	2	0	0	0	5	2	4
232	222	SHIKUN & BINUI - SBI INFRASTRUCTURE LTD., Airport City, Israel	797.4	797.4	906.6	2	0	1	1	0	0	95	0	0
233	**	TREVI FINANZIARIA INDUSTRIALE SPA, Cesena (FC), Italy	794.4	701.0	794.4	62	0	22	6	10	0	0	0	0
234	197	<u> </u>	793.6	0.0	803.5	86	0	0	6	8	0	0	0	0
235	**	HUNTER ROBERTS CONSTRUCTION GROUP, New York, N.Y., U.S.A.	762.0	0.0	892.0	100	0	0	0	0	0	0	0	0
236	**	RIZZANI DE ECCHER SPA, Pozzuolo del Friuli (UD), Italy	760.2	388.2	1,385.7	61	1	0	0	0	0	31	0	0
237	**	AEGION CORP., Chesterfield, Mo., U.S.A.	759.7	284.8	1,505.7 NA	5	0	0	0	50	45	0	0	0
238	**	CONSIGLI CONSTRUCTION CO. INC., Milford, Mass., U.S.A.	743.8	17.5	687.3	100	0	0	0	0	0	0	0	0
239	**	ROBINS & MORTON, Birmingham, Ala., U.S.A.	739.9	0.0	833.0	89	0	1	0	0	10	0	0	0
240	204	CH2M HILL, Englewood, Colo., U.S.A.	739.2	156.9	499.4	9	5	63	0	5	7	0	12	0
241	**	B.L. HARBERT INTERNATIONAL LLC, Birmingham, Ala., U.S.A.	732.3	504.4	1,026.5	92	7	0	0	1	0	0	0	0
242	**	RAILWORKS CORP., New York, N.Y., U.S.A.	731.0	179.0	329.0	0	0	0	0	0	0	100	0	0
243	**	AMES CONSTRUCTION INC., Burnsville, Minn., U.S.A.	723.0	0.0	1,169.0	1	0	0	2	0	2	75	0	0
244	**	HATHAWAY DINWIDDIE CONSTRUCTION, San Francisco, Calif., U.S.A.	711.1	0.0	801.3	99	1	0	0	0	0	0	0	0
245	**	THE BOLDT CO., Appleton, Wis., U.S.A.	710.8	0.0	959.0	60	8	27	0	0	5	0	0	0
246	**	RYAN COS. US INC., Minneapolis, Minn., U.S.A.	710.8	3.4	2,812.9	97	2	0	0	0	0	0	0	1
247	225	BONATTI SPA, Parma, Italy	708.0	535.0	1,207.0	16	0	0	0	0	84	0	0	0
248	**	PJ DICK-TRUMBULL-LINDY PAVING, Pittsburgh, Pa., U.S.A.	704.0	0.0	818.0	44	1	0	0	3	0	40	0	0
249	**	YAPI MERKEZI INSAAT VE SANAYI AS, Istanbul, Turkey	703.8	562.2	441.2	3	1	0	0	13	3	81	0	0
250	**	JAMES G. DAVIS CONSTRUCTION CORP., Rockville, Md., U.S.A.	700.1	0.0	320.3	86	0	0	0	0	0	0	0	14
230		THILL OF PATTO CONTINUOUS CONTINUOUS, INC., C.O.A.	700.1	0.0	320.3	00	U	U	U	U	U	U	U	17

### Where to find the Top 250

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
Α		D		The Kokosing Group	207	Salini Impregilo SpA	65
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#### 1 Grupo ACS

Cobra

Cogesa

CYMI/MASA

Drace

Dragados

Dragados Offshore

Dravo

Dycasa

Dycvensa

EECruz.

**ETRA** 

**EYRA** 

FlatIron

**FPS** 

Geocisa

Hochtief AG

**IMESAPI** 

Initec

Intecsa

Iridium

John Holland

John P. Picone

Leighton

MAESSA

Makiber

Pol-Aqua

Pulice

Schiavone

**SEMI** 

**SICE** 

Tecsa

Thiess

Turner

Urbaser

Vias

#### 2 HOCHTIEF AG

Builders Reinsurance SA

Constructora Cheves SAC

Flatiron Construction Corp.

formart GmbH & Co. KG

Hochtief (UK) Construction Ltd.

Hochtief CZ as

Hochtief Energy Management GmbH

HOCHTIEF Facilitymanagement GmbH

Hochtief Polska Sp. z.o.o.

Hochtief Projektentwicklung GmbH

Leighton Holdings Ltd.

Solutions AG

Streif Baulogistik GmbH

The Turner Construction

#### 4 VINCI

CFE (Building, Civil Engineering and Dredging)

Concessions

Contracting

Dodin Campenon Bernard (Civil Engineering)

Entrepose Contracting(Civil Engineering, Oil and Gas, Infrastructure Specialist)

Eurovia (Road and Railroad Works, Quarries,

Industrial Production and Services (asphalt, road signage, ...)

Filiales Europe Centrale (Building, Civil Engineering)

Societe Zhengwei Technique Togo (SZIT)

Sogea Satom & Filiales DOM-TOM (Civil

Engineering)

Soletanche- Freyssinet (Civil Engineering, Structures, Ground Technologies, Nuclear Activities)

VINCI Energies (Electrical, Mechanical,

Communication Engineering, Industrial Process)

VINCI Autoroutes (Cofiroute, ASF, Escota, Arcour)

VINCI Concessions (Airports, Carparks, Motorways and large Public Equipment)

VINCI Construction France(Building, Civil

Engineering)

VINCI Construction Grand Projects (Building, Civil Engineering)

VINCI Construction Terrassement (Civil Engineering, Earthworks)

VINCI Immobilier (Real Estate)

VINCI PLC (Building and Civil Engineering)

#### 6 STRABAG SE

Ed. Zublin AG

STRABAG AG, Austria

STRABAG AG, Germany

STRABAG Property and Facility Services

STRABAG Sp. z.o.o.

#### 7 BOUYGUES

Bouygues Construction

Bouygues Immobilier

COLAS

#### 8 Skanska AB

Skanska Construction U.K.

Skanska CZ

Skanska Inc.

Skanska Norge A/S

Skanska Oy

Skanska SA (Argentina)

Skanska SA (Poland)

Skanska Sverige AB

### 9 China Communications Construction Group Ltd.

Beijing Union Real Estate Co. Ltd.

Beijing United Development Co. Ltd.

CCCC Construction Financial Leasing Co. Ltd.

CCCC Electromechanical Engineering Co. Ltd.

CCCC First Harbor Consultants Co. Ltd.

CCCC First Harbor Engineering Co. Ltd.

CCCC First Highway Consultants Co. Ltd.

CCCC First Highway Engineering Co. Ltd.

CCCC Foshian Rail Transportation Investment Co.

CCCC Fourth Harbor Consultants Co. Ltd.

CCCC Fourth Highway Engineering Co. Ltd.

CCCC Guangzhou Dredging Co. Ltd.

CCCC Hainan Construction Investment Co. Ltd.

CCCC Haixi Investment Co. Ltd.

CCCC Highway & Bridge Tehcnology Consultants Co.

CCCC Highway Consultants Co. Ltd.

CCCC Huangdong Investment Co. Ltd.

CCCC International (Hongkong) Holding Ltd. Co.

CCCC Investment Co. Ltd.

CCCC Investment Fund Management (Beijing) Co. Ltd.

CCCC Nansha Investment and Development Co. Ltd.

CCCC Newspaper Office Co. Ltd.

CCCC Northeast Investment Co. Ltd.

CCCC Northwest Investment Co. Ltd.

CCCC Second Harbor Consultants Co. Ltd.

CCCC Second Highway Consultants Co. Ltd.

CCCC Second Highway Engineering Co. Ltd.

CCCC Shanghai Dredging Co. Ltd.

CCCC Shanghai Equipment Engineering Co. Ltd.

CCCC Shenyang Gas & Heat Research and Design Co.

CCCC South Investment and Development Co. Ltd.

CCCC Southwest Investment Co. Ltd.

CCCC Third Harbor Consultants Co. Ltd.

CCCC Third Highway Engineering Co. Ltd.

CCCC Tianjin Dredging Co. Ltd.

CCCC Tunnel Engineering Co. Ltd.

CCCC Water Transportation Consultants Co. Ltd.

CCCC Xi'an Road Construction Machinery Co. Ltd.

Chenzhou Road Construction Machinery Factory of **CRBC** 

China Communications Construction Co. Ltd.

China Communications Construction Financial Co. Ltd.

China Harbour Engineering Co. Ltd.

China Highway Engineering Group Corp.

China Highway Vehicle and Machinery Co. Ltd.

China National Real Estate Development Group Corp.

China Nat'l Communications Materials & Egpt. Corp.

China Northeast Gen. Municipal Eng'g Design & Research Institute

China Road & Bridge (Hongkong) Co. Ltd.

China Road and Bridge Corp.

Chuwa Bussan Co. Ltd.

CRBC International Co. Ltd.

Facility Management Zhang Qiao Zhongshan CRBC

Guangzhou Port Machinery Industry Corp.

Highway Magazine

Shanghai Zhenhua Port Machinery Co. Ltd.

Southwest Municipal Engineering Design & Research Inst. of China

Xi'an Road Construction Machinery Co. Ltd.

Zhenhua Engineering (Shenzhen) Co. Ltd.

#### 10 **Technip**

Technip France Technip Italy SPA Technip Norge AS Technip U.K. Ltd.

Technip USA

#### 11 Saipem

Ersai Caspian Contractor Ltd.

Petromar Lda.

Saimexicana SA de CV

Saipem (Portugal) Comercio Maritimo Lda.

Saipem America Inc.

Saipem Asian Sdn. Bhd.

Saipem Australia Pty.

Saipem Comercio Maritimo Lda.

Saipem Contracting (Nigeria) Ltd.

Saipem Contracting Algerie Spa

Saipem Ltd.

Saipem SA

Snamprogetti Canada

Snamprogetti Chiyoda SAS

Snamprogetti Saudi Arabia Co. Ltd. LLC

#### Construtora Norberto Odebrecht

Bento Pedroso Construcoes SA

CBPO Engenharia Ltda.

Constructora Norberto Odebrecht SA - Panama

Constructora Norberto Odebrecht SA - República Dominicana

Construtora Norberto Odebrecht Brasil SA

Odebrecht Angola Projectos e Servicios Ltda.

Odebrecht Construction Inc.

Odebrecht Peru Ingenieria y Construccion SA

Olex Importacao e Exportacao SA

#### 14 Ferrovial

Amey

**Budimex Group** 

Cadagua

Cintra

Cintra US

FA Airports

Ferrovial Aeropuertos

Ferrovial Agroman

Ferrovial Agroman 56 LLC

Ferrovial Agroman Airports UK

Ferrovial Servicios

Webber

#### 15 Samsung Engineering Co. Ltd.

Samsung Engieering America Inc.

Samsung Engineering Construction (Shanghai) Co.

Samsung Engineering India Private Ltd.

Rank Company Subsidiary

Rank Company Subsidiary

Samsung Engineering Ingenieria Manzanillo SA de CV Samsung Saudi Arabia Co. Ltd.

#### **Royal BAM Group nv**

BAM Construct UK Ltd.

BAM Contractors Ltd.

BAM Deutschland AG

BAM International by

BAM Nuttall Ltd.

BAM PPP

BAM Techniek

Wayss & Freytag Ingenieurbau

#### Abeinsa SA

Abeinsa EPC Kaxu (Pty) Ltd.

Abener Energía SA

Abengoa Brasil Construção Ltda.

Abentey Mojave General Partnership

Instalaciones Inabensa SA

Teyma, Gestión de Contratos de Construcción e

Ingeniería SA

#### **China State Construction Engineering Corp.**

China Construction (South Pacific Dev. Co. Pte Ltd.)

China Construction America Inc.

China Overseas Holdings Ltd.

China State Construction Eng'g Corp. (Middle East)

LLC

Societe Nationale des Travaux de Construction de

Chine (CSCEC) Agence en Algerie

#### 21 Petrofac Ltd.

Petrofac E&C International Ltd.

Petrofac Energy Development International Ltd.

Petrofac Energy Development UK Ltd.

Petrofac Facilities E&C Ltd.

Petrofac Facilities Management Group Ltd.

Petrofac Facilities Management International Ltd.

Petrofac Inc.

Petrofac International Ltd.

Petrofac Services Ltd.

Petrofac Training Holdings Ltd.

Petrofac Training Inc.

Petrofac Training International Ltd.

Petrofac Training Ltd.

Petrofac UK Holdings Ltd.

#### 22 PCL Construction Enterprises Inc.

Grand Sierra Construction Inc.

Grand Sierra Equipment Ltd.

Malloy Industrial Services Inc.

Monad Industrial Constructors Inc.

Nordic PCL Construction Inc.

PCL Civil Constructors Inc.

PCL Construction Management Inc.

PCL Construction New Mexico

PCL Construction Resources (USA) Inc.

PCL Construction Resources Inc.

PCL Construction Services Inc.

PCL Constructors Bahamas Ltd.

PCL Constructors Canada Inc.

PCL Constructors Northern Inc.

PCL Constructors Westcoast Inc.

PCL Food Partners Ottawa Ltd.

PCL Health Partners Kingston Ltd.

PCL Health Partners Markham Ltd.

PCL Health Partners Ottawa Ltd.

PCL Industrial Construction Co.

PCL Industrial Construction Inc.

PCL Industrial Management Inc.

PCL Industrial Services Inc.

PCL Intracon Power Inc.

PCL Pacific Rim Pty. Ltd.

#### Sinohydro Group Ltd.

Sinohydro Corp. Bureau 5

Sinohydro Corp. Bureau 7

Sinohydro Corp. Bureau 8

Sinohydro Corp. Bureau 11

Sinohydro Corp. Bureau 13

Sinohydro Corp. Bureau 14

#### 24 Consolidated Contractors Group

ACWA Services Ltd.

CCC (Underwater Engineering)

Morganti Group Inc.

N.P.C.C.

Sicon

#### **China National Machinery Industry Corp.**

Chiina CAMC Engineering Corp. Ltd.

China Automobile Industry Engineering Corp.

China IPPR International Engineering Corp.

China Machinery Engineering Corp.

China Nat'l Automation Control System Corp.

China Nat'l Electric Equipment Corp.

China Nat'l Heavy Machinery Corp.

China United Engineering Corp.

No. 6 Inst. of Proj. Planning & Research of Machinery Ind.

#### JGC Corp.

JGC America

JGC Oceania

#### China Railway Group Ltd.

China Railway Civil Eng'g Group Corp.

China Railway Electrification Eng'g Grp. Co. Ltd.

China Railway No. 1 Engineering Group Co. Ltd.

China Railway No. 3 Engineering Group Co. Ltd.

China Railway Seventh Group Co. Ltd.

China Railway Tunnel Group Co. Ltd.

#### **GS** Engineering & Construction Corp.

Rank Company Subsidiary

Rank Company Subsidiary

GL Project Financing Vehicle GS Inima Environment GSE&C Canada GSE&C Nanjing GSE&C Saigon

#### Daelim Industrial Co. Ltd.

Daelim (Malaysia) Sdn. Bhd. Daelim Hungary Kft Daelim Philippines Inc. Daelim Saudi Arabia Co. Ltd. (DSA) Daelim-Dar Co. Ltd. DALIN(Nanjing) Construction

#### 31 OHL SA (Obrascon Huarte Lain SA)

**OHL Concessions OHL** Construction OHL Developments OHL Industrial OHL Services

#### NCC AB

NCC Danmark A/S NCC Finland Ov NCC International AB NCC Norge AS

#### 33 Leighton Holdings Ltd.

John Holland Group Pty Ltd. Leighton Asia, India & Offshore Ltd. Leighton Contractors Pty Ltd. Leighton Properties Pty Ltd. Thiess Pty Ltd.

#### Salini Impregilo SpA

CMT I/S Denmark COCIV (Impregilo) CSC CSC (Impregilo)

Fisia Babcok Environment

Fisia Babcok Environment (Impregilo)

Fisia Italimpianti

Fisia Italimpianti (Impregilo)

GUPC (Grupo Unido Per El Canal)

Gupe Grupo Unido Per El Canal (Impregilo)

Healy Co. SA Salini Bulgaria AD Salini Hydro Ltd. Salini Malaysia Sdn. Bhd. Salini Nigeria Ltd.

SGF Inc.

#### 35 Lend Lease Group

Bovis Lend Lease Overseas Holdings Ltd. Lend Lease (US) Construction Inc. Lend Lease Building Pty Ltd. Lend Lease Construction Limited (EMEA)

#### FCC, Fomento de Constr. y Contratas SA

Aqualia Portland Valderibas Ramalho Rosa Cobetar Realia Business Versia

#### **Tecnicas Reunidas**

Espindesa **INITEC** Plantas Industriales Technicas Reunidas Internacional Termotecnica TR Ecologia

#### China Railway Construction Corp. Ltd.

China Railway 11th Bureau Group Co. Ltd. China Railway 12th Bureau Group Co. Ltd. China Railway 13th Bureau Group Co. Ltd. China Railway 14th Bureau Group Co. Ltd. China Railway 15th Bureau Group Co. Ltd. China Railway 16th Bureau Group Co. Ltd. China Railway 17th Bureau Group Co. Ltd. China Railway 18th Bureau Group Co. Ltd. China Railway 19th Bureau Group Co. Ltd. China Railway 20th Bureau Group Co. Ltd. China Railway 21st Bureau Group Co. Ltd. China Railway 23rd Bureau Group Co. Ltd. China Railway 24th Bureau Group Co. Ltd. China Railway 25th Bureau Group Co. Ltd. China Railway Construction Corp. (International) Ltd. China Railway Construction Group Co. Ltd.

China Railway Electrification Bureau Group Co. Ltd.

China Railway Fifth Survey and Design Inst. Grp. Co.

China Railway First Survey and Design Inst. Grp. Co. Ltd.

China Railway Fourth Survey and Design Inst. Grp. Co. Ltd.

China Railway Material Group Co. Ltd. China Railway Shanghai Design Inst. Grp. Co. Ltd. CRCC China-Africa Construction Co. Ltd.

#### 41 Grupo Isolux Corsan SA

Isolux Corsan Algérie eurl Isolux Corsan India Engineering and Construction Isolux de México SA de CV Isolux Energía e Participaçoes Ltda. Isolux Ingenieria USA Isolux Projetos e Instalações Ltda.

#### **EIFFAGE**

**APRR** Eiffage Concessions Eiffage Construction Eiffage Énergie Eiffage Métal

Eiffage Travaux Publics

#### 43 SK Engineering & Construction Co. Ltd.

Midan City Development Co. Ltd.

SK Engineering & Construction (Nanjing) Co. Ltd.

SKEC USA Inc.

Thai Woo Ree Engineering Co. Ltd.

Yongma Tunnel Co. Ltd.

#### 44 Chiyoda Corp.

Chiyoda Almana Engineering LLC

Chiyoda Kosho Co. Ltd.

Chiyoda Singapore (Pte) Limited

Chiyoda System Technologies Corp.

Chiyoda technoAce Co. Ltd.

#### 45 Obayashi Corp.

Naigai Technos Corp.

Obayashi Facilities Corp.

Obayashi Road Corp.

Thai Obayashi Corp. Ltd.

#### 47 Larsen & Toubro Ltd.

L&T - MHI Turbine Generators Pvt Ltd.

L&T - Sargent & Lundy Ltd.

L&T - Valdel Engineering Ltd.

L&T Infrastructures Developers Ltd.

L&T Modular Fabrication Yard LLC

L&T Urban Infrastructures Ltd.

Larsen & Toubro (Oman) LLC

Larsen & Toubro Electromech LLC, Muscat

Larsen & Toubro RMC LLC

#### 49 Daewoo E&C Co. Ltd.

Daeha Co. Ltd.

Daewoo Arabia Ltd.

Daewoo E&C (Iran) Inc.

Daewoo Nigeria Ltd.

Daewoo Power India Ltd.

Daewoo Tripoli Investment & Development Co.

Daewoo-Hannel Corp.

Guilin Daewoo Hotel Co. Ltd.

Kumho Songdo Hotel Co. Ltd.

Prugio Service Co. Ltd.

Saipan Laulau Development Nc

THT Development Co. Ltd.

#### 50 Danieli & C. OM SpA

Danieli & CO Ltd

Danieli Automation Spa

Danieli Centro Combustion SpA

Danieli Corp. Inc.

Danieli Froeling GmbH

Danieli India Ltd.

Danieli Metallurgical Beijing

Danieli Metallurgical Changsu

Danieli Sunds

Danieli UK Rotelec

#### 51 China Gezhouba Group Co. Ltd.

China Gezhouba Group Geotechnical Engineering and

Surveying Institute

China Gezhouba Group Surveying & Mapping

Engineering Institute

China Gezhouba International Co. Ltd.

China Gezhouba Machinery & Ship Co. Ltd.

Chongqing Gezhouba Explosive Co. Ltd.

Gezhouba Cement Co. Ltd. in Dangyang

Gezhouba Cement Co. Ltd. in Hanchuan

Gezhouba Cement Co. Ltd. in Jingmen

Gezhouba Cemeni Co. Lia. in Jingmen

Gezhouba Cement Co. Ltd. in Quianjiang

Gezhouba Cement Co. Ltd. in Wuhan

Gezhouba Cement Co. Ltd. in Xiangfan

Gezhouba Cement Co. Ltd. in Yichang

Gezhouba Cement Co. Ltd. in Zaoyang

Gezhouba Construction Co. Ltd.

Gezhouba Finance Co. Ltd.

Gezhouba Foundation Treatment Co. Ltd.

Gezhouba Haiji Real Estate Dev. Co. Ltd.

Gezhouba Mechanical & Electrical Install. Co. Ltd.

Gezhouba No. 1 Construction Co. Ltd.

Gezhouba No. 2 Construction Co. Ltd.

Gezhouba No. 3 Construction Co. Ltd.

Gezhouba No. 5 Construction Co. Ltd.

Gezhouba No. 6 Construction Co. Ltd.

Gezhouba Power Supply Co. Ltd.

Gezhouba Real Estate Dev. Co. Ltd. Gezhouba Three Gorges Industry Co. Ltd.

Gezhouba XinJiang Engineering Co. Ltd.

Hubei Daguangbei Express Highway Constr. Co. Ltd.

Hubei Gezhouba Testing Co. Ltd.

Hubei Wuhan Gezhouba Industry Co. Ltd.

Hubei Xianfan-Jingzhou Express Highway Constr. Co.

Ltd.

#### 52 ENKA Construction & Industry Co. Inc.

AECO LLC

Çimtas Steel Fabrication & Erection and Installation Co. Inc.

Enet Project Research and Consulting Co. Inc.

Enka & Co. LLC

Enka Construction & Development BV

Enka Teknik Gen. Contracting, Maintenance,

Operation & Mgmt. Co.

Enmar Closed Joint Stock Co.

Kasktas Sliding Form, Substructure, Drilling, Piling & Insulation Co. Inc.

Titas Soil Excavation, Construction & Contracting Co. Inc.

#### 53 Renaissance Construction

REC IInternational JSC

REC QATAR

Rank Company Subsidiary

Renaissance Construction AG

Renaissance Construction Azerbaijan LLC

Renaissance Construction GmbH

Renaissance Construction JSC

Renaissance Construction MEA

Renaissance Construction Russia

Renaissance Construction Turkey

Renaissance Construction Turkmen

Renaissance Construction Ukraine

Renaissance Heavy Industries

#### 54 Kajima Corp.

Kajima Europe Ltd.

Kajima Overseas Asia Pte. Ltd.

Kajima Road Co. Ltd.

Kajima U.S.A. Inc.

Taiko Trading Co. Ltd.

#### **POSCO Engineering & Construction**

P.T. POSCO E&C Indonesia

POSCO E&C (China) Co. Ltd.

POSCO Engenharia Construcao Do Brasil Ltda.

POSCO Engineering and Construction India Pvt. Ltd.

POSCO Engineering and Construction Vietnam Co. Ltd.

#### **Mota-Engil**

Mota-Engil Africa

Mota-Engil Central Europe

Mota-Engil Latin America

#### **Acciona Infraestructuras**

ACCIONA Infrastructures Australia Pty

ACCIONA Ingenieria SA

ACCIONA Instalaciones Mexico SA de CV

ACCIONA Instalaciones SA

Capev Venezuela

Freyssinet SA

Mostostal Warszawa SA

Necso Canada Inc.

Necso Entrecanales Cubiertas Mexico SA

#### 61 Sacyr

GUPC

Sacyr Chile

Sacyr Colombia

SACYR Concesiones

Sacyr Construcción

Sacyr Industrial

SIS

Somague Engenharia

Somague Engenharia Angola

Somague Engenharia Brasil

Testa Inmuebles en Renta

Valoriza

#### 62 Astaldi SpA

Rank Company Subsidiary

Astaldi Arabia Ltd.

Astaldi Canada Inc.

Astaldi Construction Corp.

NBI SpA

Sartori Tecnologie Industriali Srl

T.E.Q. Construction Enterprise Inc.

#### 63 China Petroleum Pipeline Bureau (CPP)

China Petroleum Pipeline Emergency Response &

Rush Repair Center

China Petroleum Pipeline Material & Equipment Co.

China Petroleum Pipeline NDT Co.

China Petroleum Pipeline Operation Co.

China Petroleum Communication Co.

Tianjin In Dagang Oilfield Eng'g Construction Group

Co. Ltd.

#### Shanghai Electric Group Co. Ltd.

Shanghai Electric Power Generation Group

#### 65 WorleyParsons Ltd.

Worley International Inc.

WorleyParsons Canada Services Ltd.

WorleyParsons Europe Ltd.

WorleyParsons Group Inc.

WorleyParsons International Inc.

WorleyParsons Services Pty. Ltd.

#### Van Oord

Van Oord Dredging and Marine Contractors by

Van Oord Nederland by

Van Oord Offshore by

Van Oord Offshore Wind Projects by

#### **OCI NV**

Contrack International

Contrack USA

OCI Algeria

OCI Egypt

OCI Transport

Orascom Construction

Orascom E&C USA

Orascom Roads Construction

Orascom Saudi Ltd.

The Weitz Company

Watts Constructors

#### China Metallurgical Group Corp.

ACRE Coking & Refractory Eng'g Consulting Corp., MCC (Dalian)

ACRE Coking & Refractory Eng'g Consulting Corp.,

MCC (Liaoning)

Capital Engineering and Research Inc.

China 22 MCC Group Corp. Ltd.

China 19th Metallurgical Corp.

China ENFI Engineering Corp.

China First Metallurgical Group Co. Ltd.

Rank Company Subsidiary

Rank Company Subsidiary

China Jingye Engineering Construction Contracting Corp.

China Metallurgical Construction Co. Ltd.

China Metallurgical Group Corp.

CISDI Engineering Co. Ltd.

CMTCC Shanghai Shisanye Construction Co. Ltd.

MCC Changtian International Engineering Co. Ltd.

MCC Communication Engineering Techn. Co. Ltd.

MCC Group Wuhan Surveying Geo-Tech. Research Inst.

MCC Huatian Engineering Technology Co. Ltd.

MCC Tiangong Group Construction Ltd.

MCC5 Group Corp. Ltd. (Shanghai)

Shanghai Baoye Construction Co. Ltd.

The 17th China Metallurgical Construction Corp.

The 20th China Metallurgical Constr. Co. Ltd.

The 3rd China Metallurgical Construction Corp.

WISDRI Engineering & Research Inc. Ltd.

#### 69 BESIX SA

B6 SOMA

BESIX Park

BESIX Real Estate Development SA

BESIX Sanotec SA

BESIX Saudi

Cobelba SA

Etablissement Wust SA

Frankl Foundation Group

Jacques Delens SA

Lux TP SA

Six Construct Ltd.

Six International Ltd.

Socogetra SA

Vanhout NV

West Construct

#### 70 Toyo Engineering Corp.

PT. Inti Karya Persada Tehnik (IKPT)

Toyo Engineering & Construction Sdn. Bhd.

Toyo Engineering Canada Ltd.

Toyo Engineering Corp., China

Toyo Engineering India Ltd.

Toyo Engineering Korea Ltd.

#### 71 China Civil Engineering Constr. Corp.

CCECC Algeria Ltd.

CCECC East Africa Ltd.

CCECC Ethiopia Ltd.

CCECC Nigera Ltd.

#### 72 PORR AG

TEERAG-ASDAG AG

#### 73 Hanwha Engineering & Construction Corp.

Hanwha Saudi Contracting Co. Ltd.

#### 75 Shimizu Corp.

Daiichi Setsubi Engineering Corp.

Katayama Stratech Corp.

PT Shimizu Bangun Chipta Kontraktor

Shimizu BLC Co. Ltd.

Shimizu Building Life Care Kansai Co. Ltd.

Shimizu Corp. (China) Ltd.

Shimizu Corp. India Pte. Ltd.

Shimizu North America LLC

Shimizu Philippine Contractors Inc.

Thai Shimizu Co. Ltd.

TTK Corp.

#### 76 China Petroleum Eng'g & Construction Corp.

Abu Dhabi Branch

Algeria Branch

Australia Branch

Beijing Design Branch

Canada Branch

Chad Branch

Dalian Design Branch

First Construction Corp.

Huadong Design Branch

Iran Branch

Iraq Branch

Kazakhstan Branch

Pakistan Branch

Project Management Contracting (PMC) Co.

Seventh Construction Corp.

Sudan Branch

Technical Services Branch

Turkmenistan Branch

Uzbekistan Branch

Xinjiang Design Branch

#### 77 Construtora Andrade Gutierrez SA

Zagope

#### 78 Maire Tecnimont SpA

KT

Sofregaz

Stamicarbon

Tecnimont Arabia Ltd.

Tecnimont do Brasil

Tecnimont ICB

Tecnimont SpA

TPI

#### 79 Dongfang Electric Corp.

Dongfang Electric Corp. Ltd.

Dongfang Electric International Corp.

#### 80 Kentz Engineering and Construction Group

Kentz Canada Ltd.

Kentz Engineers & Constructors (Botswana) Pty Ltd.

Kentz Engineers & Constructors (Durban) Pty Ltd.

Kentz Engineers & Constructors Ltda.

Kentz Engineers & Constructors, London

Rank Company Subsidiary

Rank Company Subsidiary

Kentz India

Kentz Ireland Ltd.

Kentz Kazakhstan LLP

Kentz MEPC

Kentz MEPC Sdn Bhd

Kentz OJ E&I Services JV

Kentz Overseas Ltd.

Kentz Pty Ltd.

Kentz Russia

Kentz USA Inc.

Qatar Kentz WLL

Saudi Arabian Kentz Ltd.

UTS Kentz WLL

Valerus Field Solutions

### 82 China National Chemical Engineering Group Corp.

China Chengda Engineering Corp.

China Tianchen Chemical Engineering Corp.

China Wuhuan Chemical Engineering Corp.

CNCEC 11th Construction Co.

CNCEC 12th Construction Co.

CNCEC 13th Construction Co.

CNCEC 14th Construction Co.

CNCEC 16th Construction Co.

CNCEC 2nd Construction Co.

CNCEC 3rd Construction Co.

CNCEC 6th Construction Co.

CNCEC 7th Construction Co.

Donghua Engineering Corp.

Hualu Engineering and Technology Co. Ltd.

Second Design Institute of Chemical Industry

#### 84 China Int'l Water & Electric Corp. (CWE)

CWE Huashui Hydropower Development Corp.

CWE Power Development Co. Ltd.

CWE South America Construction Ltd.

CWE Water & Power Press Printing Corp.

Madi Power Pvt. Ltd.

Nam Lik 1-2 Power Ltd., Lao PDR

Nam Ngiep 2 Power Ltd., Lao PDR

#### 86 Ed. Züblin AG

Züblin International GmbH

Züblin Spezialtiefbau GmbH

#### 87 Takenaka Corp.

Asahi Facilities Inc.

Takenaka (China) Construction Co. Ltd.

Takenaka Civil Engineering & Construction Co. Ltd.

Takenaka Corp. (U.S.A.)

Takenaka Europe GmbH

Thai Takenaka International Ltd.

#### 88 Sinopec Engineering (Group) Co. Ltd.

SINOPEC Engineering Inc.

SINOPEC Luoyang Petrochemical Engineering Corp.

SINOPEC Nanjing Engineering & Construction Inc.

SINOPEC Ningbo Engineering Co. Ltd.

SINOPEC Shanghai Engineering Co. Ltd.

SINOPEC Tenth Construction Co.

SINOPEC The Fourth Construction Co. Ltd.

The Fifth Construction Co. of SINOPEC

#### 89 Taisei Corp.

Taisei Rotec Co. Ltd.

Taisei Setsubi Co. Ltd.

Taisei U-Lec Co. Ltd.

Taisei-Yuraku Real Estate Co. Ltd.

#### 91 Taikisha Ltd.

Columbus Manufacturing Facilities

Wu-Zhou Taikisha Engineering Co. Ltd. (Beijing,

Shanghai, Shenzhen)

Beijing WuZhou Taikisha Equipment Co. Ltd.

Makiansia Engineering (M) Sdn. Bhd.

 $P.T.\ Taikisha\ Indonesia\ Engineering\ (Jakarta,$ 

Karawang)

Shanghai Dongbo-Taiki Conveyor System Mfg. Co.

Ltd.

Taikisha (Singapore) Pte Ltd.

Taikisha (Taiwan) Ltd.

Taikisha (Taiwan) Ltd., Hsinchu

Taikisha (Thailand) Co. Ltd.

Taikisha Argentina Branch

Taikisha Bangplee Factory

Taikisha Canada Inc.

Taikisha de Mexico SA de CV

Taikisha do Brazil Ltda.

Taikisha Engineering (M) Sdn. Bhd. (K Lumpur, Shah

Alam, Penang, P Jaya)

Taikisha Engineering India Ltd.

Taikisha Espana SA

Taikisha Europe Ltd.

Taikisha France Branch

Taikisha Hungary Branch

Taikisha Korea Ltd.

Taikisha Philippines Inc.

Taikisha Trading (Thailand) Co. Ltd.

Taikisha Turkey Branch

Taikisha Vietnam Engineering Inc. (Hanoi, Ho Chi Minh)

Thaiken Maintenance & Service Co. Ltd.

Tianjin Dongchun-Taiki Metal Finishing & Conveyor System Mfr. Co. Ltd.

TKA Co. Ltd.

TKS Industrial Co.

Token Interior & Design Co. Ltd.

#### 92 Punj Lloyd Ltd.

Dayim Punj Lloyd

PL Engineering Ltd.

PLN Construction Ltd.

PT Punj Lloyd Indonesia

Rank Company Subsidiary

Rank Company Subsidiary

PT Sempec Indonesia

Punj Lloyd Aviation Ltd.

Punj Lloyd Infrastructure Ltd.

Punj Lloyd Kazakhstan LLP

Punj Lloyd Oil & Gas Malaysia

Punj Lloyd Pte Ltd.

Punj Lloyd Upstream Ltd.

Sembawang Engineers and Constructors Pte. Ltd.

Spectra Punj Lloyd Ltd.

#### 93 CGC Overseas Construction Group Co. Ltd.

CGC Nigeria Ltd.

CGCOC Algeria Ltd.

CGCOC Angola Ltd.

CGCOC Cameroon Ltd.

CGCOC Chad Ltd.

CGCOC Ethiopia Ltd.

CGCOC Kazakhstan Branch

#### 94 OAS SA

Construtora OAS SA OAS Empreendimentos SA

OAS Investimentos SA

#### 95 Comsa Emte

Fergrupo

Kauno Tiltai

Trakcja PRKil

#### 96 Societa Italiana Per Condotte D'Acqua SpA

Condotte America Inc.

Cossi Costruzioni SpA

INSO sistemi per le infrastrutture SpA

#### 97 Penta-Ocean Construction Co. Ltd.

Penta-Ocean (Malaysia) Sdn. Bhd.

Penta-Ocean Construction (India) Pte. Ltd.

Thai Penta-Ocean Co. Ltd.

#### 98 Qingjian Group Co. Ltd.

Qingdao Bo Hai Construction Group Co. Ltd

Qingdao Construction Group (Singapore) (Pte) Ltd.

Qingdao Hai Chuan Construction & Eng'g Co. Ltd.

Qingdao No. 1 Architecture Engineering Co. Ltd.

Qingjian Group Algeria branch

#### 99 Arabian Construction Co. SAL

ACC India Ltd.

Arabian Construction Co. (Cairo)

Arabian Construction Co. (Dubai)

Arabian Construction Co. Jordan

Arabian Construction Co. LLC (Abu Dhabi)

Arabian Construction Co. SAL (Beirut)

Qatari Arabian Construction Co.

Saudi Arabian Construction Co. (KSA)

#### 100 SNC-Lavalin Inc.

Candu Energy Inc.

Groupe Qualitas Inc.

Groupe Stavibel Inc.

Interfleet Holdings Ltd.

Itansuca Proyectos de Inginieria SAS

Marte Engenharia Ltda.

MDH Engineered Solutions Corp.

Minerconsult Engenharia Ltda.

Protrans BC Operations Ltd.

PTS SNC-Lavalin TPS

S.A. SNC-Lavalin NV

S-L Nouvelle Calédonie

SNC-Lavalin Algerie EURL

SNC-Lavalin Angola Lda.

SNC-Lavalin Arabia LLC

SNC-Lavalin ATP Inc.

SNC-Lavalin Australia Pty Ltd.

SNC-Lavalin Builders Inc.

SNC-Lavalin Capital Inc.

SNC-Lavalin Chile SA

SNC-Lavalin Construction Inc.

SNC-Lavalin Constructors (Pacific) Inc.

SNC-Lavalin Constructors (Western) Inc.

SNC-Lavalin Constructors Inc.

SNC-Lavalin Engineering India

SNC-Lavalin Engineers & Constructors Inc.

SNC-Lavalin Europe BV

SNC-Lavalin Inc.

SNC-Lavalin North America Inc.

SNC-Lavalin Nuclear (U.S.A.) Inc.

SNC-Lavalin Nuclear Inc.

SNC-Lavalin Operations & Maintenance Inc.

SNC-Lavalin Peru SA

SNC-Lavalin Polska SP. z.o.o.

SNC-Lavalin Project Services Inc.

SNC-Lavalin SAS

SNC-Lavalin Services Ltd.

SNC-Lavalin UK Ltd.

#### 101 Tekfen Construction and Installation Co. Inc.

Azfen JV

Gate JV

Tekfen Manufacturing and Engineering

Tekfen-TML JV

#### 102 SEPCO Electric Power Construction Corp.

Shandong Elec. Power Construction No. 1 Co.

Shandong Elec. Power Construction No. 2 Co.

#### 103 IC Ictas Insaat Sanayi ve Ticaret AS

Fraport IC Içtas Antalya Havallmani Terminal Yatirim Ve Isletme AS

IC Cesme Marina Yatirim Turizm Ve Isi. AS

IC Içmak MakIne Insaat Ve LojIstIk AS

IC Içtas Astaldi Insaat AS

IC Içtas Bagistas Enerji Üretim ve Isletme AS

Rank Company Subsidiary

Rank Company Subsidiary

IC Ictas Elektrik Ticaret Anonim Sirketi

IC Içtas Uluslar Arasi Ins. ve TIc. AS

IC Içtas Zafer Bölgesel Havaalani Yatirim Ve Isletme AS

ICA Astaldi-IC Ictas WHSD Insaat Anonim Sirketi

ICA IC Ictas Astaldi Ucuncu Bogaz Koprusu ve Kusey

Marmara Otoyolu Yat. ve Isletme AS

Içtas Uluslar Arasi Insaat Turizm EneriI Ve Ticaret AS Treysan Prefabrik Çelik Yapilar Ticaret ve Sanayi AS

#### 105 The Arab Contractors (O.A.O. & Co.)

The Arab Contractors Botswana

The Arab Contractors Cameroon

The Arab Contractors Chad

The Arab Contractors Cote D' Ivoire

The Arab Contractors Equatorial Guinea

The Arab Contractors Ethiopia

The Arab Contractors Ghana

The Arab Contractors Kuwait

The Arab Contractors Nigeria

The Arab Contractors Oman

The Arab Contractors Oatar

The Arab Contractors Saudi Arabia

The Arab Contractors Uganda

The Arab Contractors Zambia

#### 106 Bauer AG

BAUER International FZE

BAUER Foundation Corp. USA

BAUER Hong Kong Ltd.

BAUER Malaysia Sdn. Bhd.

BAUER Technologies Ltd.

OOO BAUER Technologie

#### 107 Ant Yapi Industry & Trade JSC

Ant Cevre Environmental Engineering

Ant Konut Development

Ant Su Real Estate

ANT-MB Biogas Energy and Env. Tech.

Ant-Procons JSC

000

#### 108 Ansaldo Energia SpA

Ansaldo Energia

Ansaldo Nucleare

Ansaldo Thomassen Service Gulf

Ansaldo Thomassen Turbine Systems

ASPL

Yeny AEN Insaat

#### 109 Shikun & Binui - SBI Infrastructure Ltd.

Reynolds Construction Co. (Nigeria) Ltd Benin Branch

Reynolds Construction Co. (Nigeria) Ltd.

Reynolds Construction Co. (Nigeria) Ltd., Kenya

Reynolds Construction Co. (Nigeria) Ltd., Uganda

SBI International Holdings AG

SBI International Holdings AG Tanzania Branch

SBI International Holdings AG, Kenya

SBI International Holdings AG, Switzerland

Solel Boneh Guatemala SA

Solel Boneh Romania SRL

SONITRA - Societe Nationale Ivoirienne de Travaux

SONITRA Ltd., Ghana

#### 110 Ghella SpA

Creaurban SA

Ghella Pty

Ghella Sogene CA

Ghella Sogene De Costa Rica SA

IECSA SA

#### 111 Grupo Empresarial SanJose SA

Cunstrutora SanJose SA

#### 112 Metka

EKME SA

ELEMKA SA

METKA Brazi

Power Projects

#### 113 Iberdrola Ingeniería y Construcción

berdrola Magyarország Mémökiés Korlátolt Felelösségü Társaság

Enermón SA de CV

Iberdrola Construção e Servicios Ltda.

Iberdrola Consultoría e Servicios do Brasil Ltda.

Iberdrola Energy Projects Canada

Iberdrola Energy Projects Inc.

Iberdrola Engenharia E Construção Portugal

Unipersonal LDA

Iberdrola Engineering and Construction

Iberdrola Engineering and Construction Bulgaria

Iberdrola Engineering and Construction Germany GmbH

Iberdrola Engineering and Construction Kenia International

Iberdrola Engineering and Construction Middle East
Itd

Iberdrola Engineering and Construction Poland Sp. z.o.o

Iberdrola Engineering and Construction Ro SRL

Iberdrola Engineering and Construction UK Ltd.

Iberdrola Ingegneria e Costruzioni Italia Srl

Iberdrola Ingeniería y Construcción Networks Ltd.

Iberdrola Ingeniería y Construcción Venezuela SA

Iberdrola Ingeniería y Consultoría de México SA de

CV

Iberdrola Ingenierie et Construction SASU Iberdrola Inzhiniring I Stroitelstvo LLC

Iberinco Hellas Techni Kai Kataskevastiki EPE

Iberservicios SA de CV

IEC California Engineering and Construction Inc.

#### 114 C.M.C. di Ravenna

Rank Company Subsidiary

Rank Company Subsidiary

Bolognetta SCPA CMC Africa Australia Lda. Empedocle SPCA LM Heavy Civil Construction

#### 116 Nata Construction Tourism Trade and Industry Co.

Ankara Concrete-Pipe Industry and Trade Co.

C Energy Consultancy Co. Ltd.

Dolunay Forestry Co. Ltd.

HSN Electricity Production Co.

Korudagi Mining Co.

MNM Avrasya Forestry Management Co. Ltd.

NATA Construction Tourism Trade and Industry Co.

NET Construction And Trade Engineering Arcitecture Consultancy Co. Ltd.

Sehir Real Estate Investment Co.

#### 117 Trevi Finanziaria Industriale SpA

Arabia Soil Contractors

Galante SA

Petreven SpA and Subsidiaries

Petreven U.T.E. Argentina

Profuro LDT

Swissboring Overseas Piling Corp.

Trevi Algerie Eurl

Trevi Austria GmbH

Trevi Cimentaciones

Trevi Denmark

Trevi Foundation Kuwait

Trevi Foundation Nigeria

Trevi Foundation Philippines

Trevi Foundation Saudi Arabia

Trevi Icos and Subsidiaries

#### 117 Trevi Finanziaria Industriale SpA

Trevi SpA

#### 118 Kayson Co.

Dasht shayan

Ettehad Omran Pars

Icon

Vima

#### 119 Arabtec Construction LLC

Arabtec – Musawa WL. Bahrain

Arabtec Construction - Russia

Arabtec Construction India Pvt. Ltd.

Arabtec Construction LLC - Syria

Arabtec Construction WLL

Arabtec Engineering Services

Arabtec Pakistan (Pvt) Ltd.

Arabtec Saudi Arabia

JV with EEC - Jordan

#### 121 SICIM SpA

Constructora SICIM SA de CV SICIM Angola Lda.

SICIM Ireland Ltd.

SICIM Libya for Oil Services

#### 122 Empresas ICA SAB de CV

Constructoras ICA SA de CV

Construtora de Proyectos Hidroelectricos SA de CV/Constructor Hidroelectrica La Yesca SA de

Grupo Rodio Kronsa (505)

ICA-Fluor Daniel, SRL de CV (51%)

Ingenieros Civiles Asociados SA de CV

San martin Contratistas Generales

#### 123 Shapoorji Pallonji & Co. Ltd.

Shapoorji Pallonji Ghana

Shapoorji Pallonji Iraq

Shapoorji Pallonji Libya

Shapoorji Pallonji Mideast LLC

Shapoorji Pallonji Mideast LLC (Branch)

Shapoorji Pallonji Mideast LLC (Branch), Algeria

Shapoorji Pallonji Mideast LLC (Branch), Sri Lanka

Shapoorji Pallonji Qatar WLL

#### 124 China Geo-Engineering Corp.

Cameroon Representative Office

CGC Southern African Ltd. Co.

China Geology (Hong Kong) Industry Ltd.

Cote D'Ivoire Regional Co.

East Africa Regional Co.

Ghana Regional Co.

Guinea-Mali Regional Co.

Kazakhstan Regional Co.

Madagascar Regional Co.

North Africa Regional Co.

Pakistan Regional Co.

Philippines Representative Office

Saudi Arabia Regional Co.

Sri Lanka Regional Co.

Sudan Regional Co.

Togo-Benin Regional Co.

#### 125 Soares da Costa Construção SGPS SA

Clear - Instalações Electromecânicas SA

Clear Angola - Instalações Electromecânicas Lda.

Soares da Costa Moçambique SARL

Sociedade de Construções Soares da Costa SA

#### 126 China Jiangsu Int'l Econ. and Technical Coop. Group

China Jiangsu Construction Co. Inc. China Jiangsu Construction Group Corp.

#### 127 Yapi Merkezi Insaat ve Sanayi AS

Freysas - Freyssinet Structural Systems Inc. Subor Pipe Production Inc.

Rank Company Subsidiary

Rank Company Subsidiary

Yapi Merkezi Prefabrication Inc.

Yapiray Railway Construction Systems Ind. and Trade Inc.

#### 128 Beijing Construction Eng'g Group Co. Ltd.

BBC Construction

BCEG (Hongkong) International Co. Ltd.

BCEG Equatorial Guinea SA

BCEG International (Malaysia) Sdn. Bhd.

BCEG International (Singapore) Pte. Ltd.

BCEG International Australia Pty Ltd.

BCEG International Mongolia Co. Ltd.

BCEG Rwanda

BCEG Tanzania

BCEG Thai International Co. Ltd.

BCEGI Construction Canada Ltd.

BCEGI LLC

BCEGI Macau Construction & Engineering Co. Ltd.

Beijing Chang Cheng Construction Corp. Ltd.

Beijing Construction Eng'g (M) Sdn. Bhd.

Beijing Construction Eng'g Group (Angola) Co. Ltd.

Beijing Construction Eng'g Group (Macau) Co. Ltd.

Beijing Construction Eng'g Group (Mongolia) Co.

Ltd.

Beijing Construction Eng'g Group Co. Ltd.

(Singapore)

Beijing Construction Eng'g Group Co. Ltd. Branch in

Astana

Beijing Construction Eng'g Group Co. Ltd. KSA

Beijing Construction Eng'g Group Co. Ltd., Abu Dhabi

Beijing Construction Eng'g Group Co. Ltd., Mauritius

Beijing Construction Eng'g Group Libya

Chang Cheng Esquares Co. Ltd.

Filiale de la Societe Chinoise Beijing Construction

Eng'g Group Co. Ltd en Repub. du Congo

GHJ Construction I Inc.

#### 130 XPCC Construction & Engineering (Group) Co. Ltd.

Xinjiang Beixin Road & Bridge Construction Co.

#### 131 CTCI Corp.

Advanced Control & System Inc.

CIMAS Engineering Co. Ltd.

CINDA E&C Ltd. Corp.

CTCI (Thailand) Co. Ltd.

CTCI and Partners Co. Ltd.

CTCI Arabia Ltd.

CTCI Chemicals Corp.

CTCI Machinery Corp.

CTCI Overeas Co. Ltd.

E & C Engineering Corp.

Fortune Energy Corp.

HD Resources Management Corp.

JingDing Engineering & Construction Co. Ltd.

Leading Energy Corp.

Resources Engineering Service Inc.

ShangDing Engineering & Construction Ltd.

Sino Environmental Service Corp.

#### 132 Yuksel Insaat Co. Inc.

Sasel Electromechanic Ind. and Trade Co. Inc. Yuksel Construction Saudia Co. Ltd.

### 133 Anhui Construction Engineering Group Co. Ltd.

ACEG Construction Co.

ACEG Industrial Development Co.

ACEG Overseas Manpower Service Co. Ltd.

Anhui Architectural Research & Design Institute

Anhui Architectural Science Research & Design

Institute

Anhui Concrete Product Factory

Anhui Construction Engineering Group Domestic Contracting Co. Ltd.

Contracting Co. Lta.

Anhui Construction Engineering Group Overseas Dev. Co. Ltd.

Anhui Construction Machinery Co. Ltd.

Anhui Construction Machinery Factory

Anhui First Construction Engineering Co.

Anhui Fourth Engineering Co. Ltd.

Anhui Highway & Port Engineering Co. Ltd.

Anhui Industrial Equiment Installation Co.

Anhui Industrial Plant Installation Cooperation

Anhui Jiangong Industry Development Co.

Anhui Jiangong Technicians' College

Anhui Jiuhua Real-Estate Development Co. Ltd.

Anhui Machinery Dredging Engineering Co.

Anhui Road & Bridge Engineering Co.

Anhui Road & Bridge Group Co. Ltd.

Anhui Road & Harbor Engineering Co. Ltd.

Anhui Sanjian Engineering Co. Ltd.

Anhui Second Construction Engineering Co.

Anhui Transportation & Navigation Engineering Co. Ltd.

Anhui Wanjian Property Dev't Co. Ltd.

Anhui Water Resource Construction Engineering Co.

Anhui Water Resource Development Co. Ltd.

Huizhou ACEG Investment Co. Ltd.

#### 134 Bonatti SpA

Carlo Gavazzi Arabia

Carlo Gavazzi Egitto

Carlo Gavazzi Impianti

EURL Bonal Algeria

Gavazzi Impianti Kazakhstan LLP

REGIONE FUTURA

### 135 Ssangyong Engineering & Construction Co. Ltd.

Daepo Port Development Corp.

Incheon North Port Terminal Corp.

Ssangyong Engineering & Construction (America) Inc.

Rank Company Subsidiary

Rank Company Subsidiary

Ssangyong Engineering & Construction (Saudi)

Ssangyong International Inc.

Ssangyong Konstruksi Indonesia

Technopark Biz City

Yonghoman Development Corp.

#### 136 China Petroleum Engineering Co. Ltd.

CPE Beijing Co.

CPE North China Co.

CPE Qinghai Co.

CPE South West Co.

CPE Xinjiang Construction Co.

CPE Xinjiang Designing Institute

### 137 Sinopec Zhongyuan Petroleum Engineering Ltd.

Ecuador

Indonesia

Iran

Kazakhstan

Kuwait

Saudi Arabia

Sudan

Yemen

#### 138 Onur Taahhut Ticaret Ltd. Stl.

Onur Arabia Ltd.

Onur Construction Co.

Onur Summa JV

Onur Ukraine SA

#### 139 China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n

China Jiangxi Engineering Ghana Ltd.

China Jiangxi International (Ethiopia) Ltd.

China Jiangxi International Congo Republic Ltd.

China Jiangxi International Kenya Ltd.

China Jiangxi International Mozambique Ltd.

China Jiangxi International Namibia Ltd.

China Jiangxi International Papua New Guinea Ltd.

China Jiangxi International Rwanda Ltd.

China Jiangxi International Uganda Ltd.

China Jiangxi International Zambia Ltd.

Three-C Zambia Ltd.

Zambia JX International Engineering Ltd.

Zhong Gan Engineering & Constr. Corp. Botswana Ltd.

#### 141 Camargo Corrêa

Abreu Lima Refinery

Belo Monte WPP

Carajas Railroad Expansion

Ituango WPP

Jirau Hydroelectric Plant

Sao Paul Subway - Line 5

Transrio

Tuy IV

Urban Terminal Itaquera Viol Project

#### 144 Contracting & Trading Co. C.A.T.

C.A.T. International Ltd. Abu Dhabi

C.A.T. International Ltd. KSA

C.A.T. International Qatar WLL

Mothercat Ltd.

Niger Construction Ltd.

### 148 China Dalian Int'l Eco. & Techn. Cooperation Grp. Co.

CDIG Centree International Engineering Co. Ltd. China Dalian International Cooperation (Group) Holdings Co. Ltd.

#### 150 Hazinedaroglu Construction Group

Hazinedaroglu Ozkan Construction Inc. Turan Hazinedaroglu Construction Trade Inc.

#### 151 Per Aarsleff A/S

Aarsleff Anläggnings AB

Aarsleff AS

Aarsleff Grundläggnings AB

Aarsleff OY

Aarsleff Rail A/S

Aarsleff Rohrsanierung GmbH

Aarsleff Rorteknik AB

Aarsleff Sp. z.o.o.

Centrum Pæle A/S

Dan Jord A/S

Danpipe A/S

Østergaard A/S

PAA Project Finance A/S

Per Aarsleff (UK) Ltd.

Per Aarsleff GmbH

Per Aarsleff Grønland ApS

Per Aarsleff Polska Sp. z.o.o.

Per Aarsleff ZAO

Petri & Haugsted as

UAB Aarsleff

VG Entreprenør A/S

Wicotec Kirkebjerg A/S

#### 153 Atlas Group

Atlas Genie Civil

Atlas Texas Construction and Trading Inc.

Atlas Yapi and Sanayi Ltd.

#### 154 Zhongmei Engineering Group Ltd.

Jiangxi Huachang Infrastructure Engineering Ltd. SCC International Engineering Co. Ltd.

#### 155 Nishimatsu Construction Co. Ltd.

Thai Nishimatsu Construction Co. Ltd.

Rank Company Subsidiary

Rank Company Subsidiary

#### 156 ELLAKTOR SA

AKTOR SA

### 158 Anhui Foreign Economic Construction (Group) Co. Ltd.

Societe de Genie-Civil et de Commerce de Anhui-Chine

Societe de Genie-Civil et de Commerce de Anhui-Chine en RDC

Sogecoa (Mozambique) Lda.

Sogecoa (Zambia) Ltd.

Sogecoa Co. Ltd.

#### 159 Sener Ingenieria y Sistemas SA

Estudio de Ingeniería y Proyectos SL

EURL Sener (Argelia)

III SA de CV

NTE-Sener SA

Sener (Shangai) Systems Co. Ltd.

Sener Engineering and Systems Inc.

Sener Engivia-Consultores de Engenharia SA

Sener Exen Projetos e Sistemas SA

Sener India Engineering and Systems Pvt. Ltd.

Sener Ingenieria y Sistemas Argentina SA

Sener Ingeniería y Sistemas Brasil SL

Sener Ingeniería y Sistemas Chile Ltda.

Sener Ingeniería y Sistemas Colombia SAS

Sener Japon Engineering and Systems kk

Sener Korea Engineering and Systems Co. Ltd.

Sener Limited (Abu Dhabi)

Sener Projetos e Sistemas Ltda. (Brasil)

Sener Spolka z Ograniczona Odpowiedzialnoscia (Sener Sp. z o.o.)

Senermex Ingenieria y Sistemas SA de CV

Setepla Tecnometal Engenharia SA

Sociedad de Gestion de Proyectos Gestec SA

#### 160 Rizzani de Eccher SpA

CityCont Scarl

Codest International Srl

Codest Kazakhstan

Deal Srl

 $InterBridge\ Technologies\ BV$ 

Iride Srl

RdE - Matta Scarl

RdE Bahrain

RdE USA Inc.

Sacaim

Sicea Scarl

Tensaccial Srl

Tiliaventum Scarl

Torre Scarl

#### 161 Dia Holding FZCO

Bilkent Saglik

DiA Akgedik

DiA Candarli

DiA Foreign Trade

DiA Infrastr. Invest. & Construction Co.

Mersin Saglik

### 164 Weihai International Eco. & Tech. Coop. Co. Ltd.

Societe Zhengwei Technique Congo

Societe Zhengwei Technique Cooperation SPRL

Societe Zhengwei Technique Togo (SZTT)

Weihai Int'l Eco. & Tech. Coop. Co. Ltd. Mozambique

Zhengwei SA

Zhengwei Technique Kenya Ltd.

#### 165 Prezioso Group

Alpitec

**IPES** 

Prezioso Algeria

Prezioso Angola

Prezioso Brazil

Prezioso Congo

Prezioso Emdad

Prezioso Portugal

### 166 China Yunan Construction Engineering Group Co. Ltd.

Commercial Concrete Co. Dept. of China Yunnan

Construction Eng'g Group Co. Ltd.

General Contracting Co. of China Yunnan Construction Eng'g Group Co. Ltd.

International Eng'g Department of China Yunnan Construction Eng'g Group Co. Ltd.

Municipal Utilities & Public works General

Contracting Dept. of China Yunnan Construction Eng'g Group Co Ltd.

No. 2 Construction Co. of China Yunnan Construction Eng'g Group Co. Ltd.

No. 2 Installation Co. of China Yunnan Construction Eng'g Group Co. Ltd.

No. 3 Construction Co. of China Yunnan Construction Eng'g Group Co. Ltd.

No. 4 Construction Co. of China Yunnan Construction Eng'g Group Co. Ltd.

No. 6 Construction Co. of China Yunnan Construction Eng'g Group Co. Ltd.

No. 5 Construction Co. of China Yunnan Construction Eng'g Group Co. Ltd.

No. 7 Construction Co. of China Yunnan Construction Eng'g Group Co. Ltd.

No. 10 Construction Co. of China Yunnan Construction Eng'g Group Co. Ltd.

Road and Bridge General Contracting Co. Ltd. of China Yunnan Construction Eng'g Group Co. Ltd.

Water Resources and Hydropower Constr. Co. Ltd. of China Yunnan Construction Eng'g Group Co. Ltd.

Yunnan Construction & Installation Joint-Stock Co. Ltd.

Yunnan Provincial Construction Machinery Factory

Rank Company Subsidiary

Rank Company Subsidiary

Yunnan Urban & Rural Construction Investment Co. Ltd.

#### 167 ZhongDing International Engineering Co. Ltd.

Construction and Installation Engineering Co. of ZIEC Jiangxi Institute of Multipurpose Utilization of Coal Mine and Tunnel Construction Co. of ZIEC

Municipal Engineering Co. of ZIEC

Real Estate Dev't Co. of ZIEC

ZhongDing Int'l Engineering Co. Ltd.

ZIEC, Dongguan Branch

ZIEC, Xiamen Branch

ZIEC, Zhuhai Branch

#### 169 Kayi Insaat San. ve Tic. AS

Bilyap Insaat AS

Kayý Uluslararasý Ýnhaat San. ve Tic. AP

Kayý Ýnþaat Sanayi we Tijaret Anonim Þirketi

OOO Inka Construction

#### 170 China Wu Yi Co. Ltd.

China Wu Yi (Equitorial Guinea) Co. Ltd.

China Wu Yi (Hong Kong) Co. Ltd.

China Wu Yi (Kenya) Co. Ltd.

China Wu Yi (Philippines) Co. Ltd.

China Wu Yi (South Sudan) Co. Ltd.

China Wu Yi (Tanzania) Co. Ltd.

### 171 Jiangsu Nantong No. 3 Construction Grp. Co. Ltd.

Jiangsu Nantong No. 3 Construction Decoration and Fitment Eng'g Co. Ltd.

Jiangsu Nantong No. 3 Construction Eng'g Gen.

Contracting Co. Ltd.

Jiangsu Nantong No. 3 Construction Equipment Eng'g Co. Ltd.

Jiangsu Nantong No. 3 Construction Labor Co. Ltd. Jiangsu Nantong No. 3 Construction Overseas Labour

angsu Nantong No. 3 Construction Overseas Labou Co. Ltd.

Jiangsu Nantong No. 3 Construction Real Estate Development Co. Ltd.

Nantong Chenyukun Industrial Co. Ltd.

Nantong Third Construction Vocational School

#### 176 Eser Contracting and Industry Co.Inc.

Eser Project and Engineering Co. Inc.

#### 177 Kinden Corp.

Bintai Kinden Corp. Bhd.

Kinden (Thailand) Co. Ltd.

Kinden india Pvt. Ltd.

Kinden International Ltd.

Kinden Pacific Corp.

Kinden Phils. Corp.

Kinden Vietnam Co. Ltd.

P.T. Kinden Indonesia

US Kinden Corp.

Wasa Electrical Services Inc.

#### 178 Impresa Pizzarotti & C. SpA

Co. Sat. Scrl

Consorzio Arcoteem

Consorzio BBM

Pizzarotti Energia Srl

Pizzarotti SA

#### 179 Nurol Construction and Trading Co.

Nurol Energy Inc.

Nurol Gulf Inc.

Nurol LLC

Nurol Machinery Inc.

Nurol Real Estate Inc.

#### 180 Zhejiang Constr. Investment Group Co. Ltd.

China Zhejiang Construction Group (H.K.) Ltd. Sarl Groupe de Construction et D'investment du

Zhejiang

Zhejiang Construction Investment (s) Pte. Ltd.

#### 182 Sumitomo Mitsui Construction Co. Ltd.

Beijing M.B.R. Construction Engineering Co. Ltd.

PT. SMCC Utama Indonesia

SMCC (Thailand) Co. Ltd.

SMCC Construction India Ltd.

SMCC Guam Inc.

SMCC Philippines Inc.

SMCC Shanghai

#### 186 Toyo-Thai Corp. Public Co. Ltd.

Toyo Thai Malaysia Sdn. Bhd.

Toyo Thai-USA Corp.

Toyo-Thai Corp. - Qatar Branch

Toyo-Thai Power Myanmar Corp. Co. Ltd.

Toyo-Vietnam Corp. Ltd.

#### 187 Summa Turizm Yatirimciligi AS

Onur-Summa JV

Summa Europe SA

Summa Inversion Turistica SA

Summa Inversiones y Turismo SA

Summa Libya for Construction JSC

Summa Moldova SA

#### 189 POSCO Engineering Co.

DWEMEX SA dE CV

POSCO Engineering (Thailand) Co. Ltd.

PT. Pen. Indonesia

#### 190 McConnell Dowell Corp. Ltd.

Built Environs Pty Ltd.

Dutco McConnell Dowell Middle East

Electrix Ltd.

Electrix Ptv Ltd.

Rank Company Subsidiary

Rank Company Subsidiary

McConnell Dowell Constructors (Aust) Pty Ltd. McConnell Dowell Constructors Ltd. McConnell Dowell Constructors Thai Ltd. McConnell Dowell Philippines McConnell Dowell South East Asia PT McConnell Dowell Indonesia

#### 191 Bayburt Group

Bayburt Grup Ýnþaat Ýth. Ýhr. San. Tic. AS Bayburt Ýnþaat Nak. San. Tic. Ltd. Þti Özgün Yapý Sanayi ve Ticaret A.Þ.

#### **193 AMEC**

AMEC Group Ltd. AMEC Inc.

#### 194 Aslan Yapi ve Ticaret AS

SARL Aslan Construction & Trade

### 196 Nantong Construction Group Joint-Stock Co. Ltd.

Nantong Architect & Decoration Co. Ltd.
Nantong Architect Science Research Co. Ltd.
Nantong Construction & Installation Co. Ltd.
Nantong Construction Manpower Service Co. Ltd.
Nantong Construction Real Estate Co. Ltd.
Nantong Huaxia Silicate Products Co. Ltd.
Nantong Zhenban Real Estate Co. Ltd.

#### 198 TACA Construction Inc.

Alamana-TACA JV
Novus/Mangal Contract Interiors
Stelta/Hyvbrid Construction Systems
TACA Ghana
TACA Libya
TACA-GEMAX JV
TAGroup
TRASSE LLC

#### 199 Impresa Costruzioni Giuseppe Maltauro SpA

Integra srl S.I.P.E. srl

#### 200 Metag Insaat Ticaret AS

Korkuteli Tarim Hayvancilik Uretim ve Ticaret A. METAG Construction USA METAG Yatirim AS

#### 201 Daqing Oilfield Construction Group Co. Ltd.

Daqing Oilfield Highway & Bridge Eng'g Co. Ltd.
Daqing Oilfield Tianyu Engineering Design Co. Ltd.

#### 203 Rasen Insaat Ve Yatirim Ticaret AS

Soyak International Construction and Investment Inc.

### 204 China Gansu Int'l Corp. for Economic and Technical Coop'n

China Gansu Int'l Engineering Corp.
China Gansu Int'l Engineering General Contracting
Corp.

Hualong Angola Construction Co. Ltd. Hualong Botswana Construction Co. Ltd. Hualong Ghana Construction Co. Ltd. Hualong Malawi Construction Co. Ltd. Hualong Mozambique Construction Co. Ltd. Hualong Zimbabwe Construction Co Ltd.

#### **206 GAMA**

Gama Energy
Gama Industry Arabia Ltd.
Gama Industry Inc.
Gama Nurol JV
Gama Power Systems Inc.
Gate Construction, Industry & Trade Inc.

Gama Construction Qatar WLL

#### 207 Sinopec Oilfield Service Shengli Corp.

Azerbaijan Shengli Bohai Petroleum Engineering Co. China Petrochemical Corp. Shengli Petroleum Administratiive Bureau Shengli Bohai Drilling Co. Turkmenistan Branch of Shengli Petroleum Administrative Bureau of SINOPEC

#### 208 Toda Corp.

APEC Engineering Co. Ltd.
Chiyoda Kenko Co. Ltd.
Construtora Toda do Brasil SA
Thai Toda Corp.
Toda America Inc.
Toda Construction (Shanghai) Co. Ltd.
Toda Phillipines Inc.
Toda Road Co. Ltd.
Toda Vietnam Co. Ltd.

#### 210 Yanjian Group Co. Ltd.

Design Institute of Yanjian Group Co. Ltd.
International Co. of Yanjian Group Co. Ltd.
Jin Xiang Tai Real Estate Dev't Co. of Yanjian Group
Co. Ltd.

Jinan Co. of Yanjian Group Co. Ltd.
Qingdao Co. of Yanjian Group Co. Ltd.
Shanghai Co. of Yanjian Group Co. Ltd.
The Fifth Constr. and Installation Co. of Yanjian
Group Co. Ltd.
The Fourth Constr. and Installation Co. of Yanjian
Group Co. Ltd.

The Seventeenth Constr. and Installation Co. of Yanjian Group Co. Ltd.

The Seventh Constr. and Installation Co. of Yanjian Group Co. Ltd.

# 2014 ENR Top International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

Rank Company Subsidiary

The Sixth Constr. and Installation Co. of Yanjian Group Co. Ltd.

The Tenth Constr. and Installation Co. of Yanjian Group Co. Ltd.

The Third Constr. and Installation Co. of Yanjian Group Co. Ltd.

Yanjian (Australia) Pty. Ltd.

Yanjian Group (Mackay) Pty. Ltd.

Yanjian Malaysia Sdn. Bhd.

Yanjian Peru S.A.C.

Yanjian Tajikistan Co.

Yanjian Uganda Co. Ltd.

# 212 Yenigun Construction Inc.

Beyali Energy

Çine Energy

Forza Tourism Facilities

Metok Construction

Yenigun Energy

#### 213 Kharafi National KSCC

ABJ Engineering & Contracting Co.

Kharafi National Co. LLC

Kharafi National for Mechanical & Electrical Works SAE

Kharafi National SARL

## 214 Beijing Urban Construction Group

Beijing Urban Construction Design & Development Group Co. Ltd.

Beijing Urban Construction Installation Group Co. Ltd.

Beijing Urban Construction No. 1 Co. Ltd.

Beijing Urban Construction No. 10 Co. Ltd.

Beijing Urban Construction No. 16 Co. Ltd.

Beijing Urban Construction No. 2 Co. Ltd.

Beijing Urban Construction No. 4 Co. Ltd.

Beijing Urban Construction No. 5 Co. Ltd.

Beijing Urban Construction No. 6 Co. Ltd.

Beijing Urban Construction No. 7 Co. Lt.d.

Beijing Urban Construction No. 8 Co. Lt.d.

Beijing Urban Construction No. 9 Co. Lt.d.

Beijing Urban Construction North Construction Co.

Beijing Urban Construction Road and Bridge Group Co. Ltd.

Beijing Urban Construction Yatai Co.

Beijing Urban Construction Yuandong Co. Ltd.

Beijing Urban ConstructionJinggong Steel Structure Engineering Co. Ltd. Co.

Beijing Urban Constructionn Yatai Group Co. Ltd.

### 215 Lotus Muteahhitlik AS

Atilla Mekanik Tah. End. Tes. Ins. Enr. San ve Tic. AS Bal-Ur Mut. Plan Ins. Muh, Enerji Mad, ve Tas AS Berlot Madencilik Ins. Ith. Ihr. San. ve Tic. Ltd. Sti. Ergoz Elektrik Uretim Ins. San Ve Tic. AS

Hidro Lotus MMC

Lotus Guc Sistemleri Enerji Elk. Uretim ve Mad. AS

Lotus Mut. AS - Abeima SA JV

Lotus Mut. AS - Naturel Plan SA JV

Miracle MMC FZE

Socar & Turkey Enerii AS

Suveri Elektrik Uretim Ins. San Ve Tic. AS

# 216 China National Complete Import & Export Corp. (Group)

China National Plant Import & Export Corp. Ltd.

# 217 Tepe Insaat Sanayi A.S.

Betopan Yapi Malzemeleri Sanayi ve Tic. AS

Bilan Bilkent Ankara Tepe Otel Isletmeciligi

Bilbak Bilkent Insaat Tic. ve Bakim AS

Bilintur Bilkent Turizm Yatrim AS

Sports International Bilkent

Tepe Emlak Insaat Yatirim AS

Tepe Guvenlik AS

Tepe Home Mobilya ve Dekorasyon Urunleri

Tepe Prefabrik Insaat Sanayi ve Tic. AS

Tepe Savunma ve Guvenlik Sistemleri

Tepe Servis ve Yonetim AS

# 221 Yantai Int'l Economic & Technical Cooperative Group Co. Ltd.

Yantai Intl Ghana Co Ltd.

# 222 Chongqing Int'l Construction Corp.

Bening Co. Ltd.

Chongqing Yongchang Bldg Material Co Ltd.

Chongqing Overseas Mechanical Eqiupment Co. Ltd.

Chongqing Traffic Eng'g Consulting Co. Ltd.

Chongqing Yongjian Construction Mgmt Co. Ltd.

Chongqing Yuxin Road & Bridge Development co. Ltd.

India Co. Ltd.

Jordan Co. Ltd.

Liberia Co. Ltd.

Sudan Co. Ltd.

Tanzania Africa Co. Ltd.

Uganda Co. Ltd.

# 224 Dogus Insaat ve Ticaret AS

Ayson Geoteknik ve Deniz Ýnþaat A.Þ.

Dogus Construction LLC

Dogus Oman LLC

Teknyk Mühendislik ve Müþavirlik AS

### 228 Gürbað Group

Gürbað Group

Gürbað-Ohitan JV

Gürbað-Ohitan-Guinsal JV

Ohitan Inc. Co.

# 2014 ENR Top International Contractors – Subsidiaries by Rank

Rank Company Subsidiary

Rank Company Subsidiary

# 229 China Energy Engineering Group Tianjin Electric Power Construction Co.

Iraq Branch Co.

# 232 Energoprojekt Holding PLC

Energoprojekt Entel

Energoprojekt Hidroinzenjering

Energoprojekt Industrija

Energoprojekt Niskogradnja

Energoprojekt Oprema

Energoprojekt Urbanizam i Arhitektura

Energoprojekt Visokogradnja

# 234 SalfaCorp

Agoncagua

CONSALFA

Constructora Propuerto SA

Constructora Salfa SA

CSP

Empresa de Mantenciones y Servicios Industriales SA

Empresa de Montajes Industriales Salfa SA

Fe Grande

Geovita

HV Contratista

**ICEM** 

Intercoastal Marine

MAQSA

Novatec

Obras Industriales Salfa SA

Salfa Arrigoni

Salfa Colombia

Salfa Comercial

Salfa Construccion SA

Salfa Peru

Tecsa

## 235 GAP Insaat Yatirim ve Dis Ticaret AS

Gap Insaat Dubai FZE

# 238 China HuanQiu Contracting & Engineering Corp.

China Petroleum 6th Construction Co.

HOCEC Lanzhou Co.

HQCEC Liaoning Co.

HQCEC Xinjiang Co.

HQSM Engineering Co.

Huanqiu Guangye Engineering (Guangdong) Co. Ltd.

Huanqiu Project Management (Beijing) Co. Ltd.

North China Plng. & Design Inst. of China Huanqiu

Contr. & Eng'g Corp.

Shanghai Chemical Industry Design Institute Co. Ltd.

# 239 Engineering for the Petroleum & Process Industries (Enppi)

Engineering for Petroleum & Process Indus. (Saudi Arabia)

# 240 China Shenyang Int'l Eco. & Tech. Coop. Corp. Ltd.

CSYIC (Cameroon) Ltd.

CSYIC (Comoros) Ltd.

CSYIC (PNG) Ltd.

CSYIC (Seychelles) Ltd.

CSYIC (Togo) Ltd.

Japan Representative Office

Korea Representative Office

# 243 Jiangsu Nantong Liujian Construction Group Co. Ltd.

Jiangsu Nantong Liujian International Branch Jiangsu Nantong Liujian Yuanchen Installation Co.

## 245 AE Arma-Elektropanc

AE Arma-Elektropanc Electromechanical Contracting Lebanon SARL

AE Arma-Elektropanc Electromechanical Contracting Qatar WLL

Bin Belaila Ae Arma-Elektropanc Mechanical Electrical Plumbing Contracting LLC

OOO. AE Arma-Elektropanc Elektromekani

## A. NORTH AMERICA

#### **CANADA**

Acciona Infraestructuras

Grupo ACS

Astaldi SpA

Bauer AG

Beijing Construction Eng'g Group Co. Ltd.

**BOUYGUES** 

China Communications Construction Group Ltd.

China Int'l Water & Electric Corp. (CWE)

China Metallurgical Group Corp.

China National Machinery Industry Corp.

China Petroleum Eng'g & Construction Corp.

Consolidated Contractors Group

FATA SpA

FCC, Fomento de Constr. y Contratas SA

**Ferrovial** 

GS Engineering & Construction Corp.

Hanwha Engineering & Construction Corp.

**HOCHTIEF AG** 

Hyundai Engineering & Construction Co. Ltd.

Iberdrola Ingeniería y Construcción

JGC Corp.

Kentz Engineering and Construction Group

Larsen & Toubro Ltd.

M+W Group GmbH

Obayashi Corp.

OHL SA (Obrascon Huarte Lain SA)

OCI NV

PCL Construction Enterprises Inc.

Rizzani de Eccher SpA

Saipem

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Sener Ingenieria y Sistemas SA

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Skanska AB

SNC-Lavalin Inc.

 $STRABAG\ SE$ 

Taikisha Ltd.

**Technip** 

Tecnicas Reunidas

Toyo Engineering Corp.

Trevi Finanziaria Industriale SpA

**VINCI** 

WorleyParsons Ltd.

## **UNITED STATES**

Abeinsa SA

Grupo ACS

AMEC

Astaldi SpA

Atlas Group

Bauer AG

Beijing Construction Eng'g Group Co. Ltd.

**BOUYGUES** 

C.M.C. di Ravenna

China Communications Construction Group Ltd.

China Int'l Water & Electric Corp. (CWE)

China Jiangsu Int'l Econ. and Technical Coop.

Group

China Metallurgical Group Corp.

China State Construction Engineering Corp.

Chiyoda Corp.

Comsa Emte

Societa Italiana Per Condotte D'Acqua SpA

Grupo Isolux Corsan SA

Danieli & C OM SpA

ELLAKTOR SA

ENKA Construction & Industry Co. Inc.

FATA SpA

FCC, Fomento de Constr. y Contratas SA

**Ferrovial** 

Graham Group Ltd.

Grupo Empresarial SanJose SA

**HOCHTIEF AG** 

Iberdrola Ingeniería y Construcción

JGC Corp.

Kajima Corp.

Kentz Engineering and Construction Group

Kinden Corp.

Lend Lease Group

 $M+W\ Group\ GmbH$ 

Obayashi Corp.

Construtora Norberto Odebrecht

OHL SA (Obrascon Huarte Lain SA)

Rizzani de Eccher SpA

Sacyr

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Sener Ingenieria y Sistemas SA

Shanghai Construction Group

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Shimizu Corp.

Sinopec Engineering (Group) Co. Ltd.

Sinosteel Equipment & Engineering Co. Ltd.

Skanska AB

SNC-Lavalin Inc.

Soares da Costa Construção SGPS SA

STRABAG SE

Sumitomo Mitsui Construction Co. Ltd.

Taikisha Ltd.

Taisei Corp.

Takenaka Corp.

**Technip** 

Toyo Engineering Corp.

Toyo-Thai Corp. Public Co. Ltd.

Trevi Finanziaria Industriale SpA

**VINCI** 

# **B. LATIN AMERICA**

#### **ARGENTINA**

Abeinsa SA

Acciona Infraestructuras

Grupo ACS

Beijing Construction Eng'g Group Co. Ltd.

Camargo Corrêa

China Gezhouba Group Co. Ltd.

Comsa Emte

Grupo Isolux Corsan SA

FCC, Fomento de Constr. y Contratas SA

Ghella SpA

Grupo Empresarial SanJose SA

Construtora Andrade Gutierrez SA

Lend Lease Group

OAS SA

Construtora Norberto Odebrecht

OHL SA (Obrascon Huarte Lain SA)

Salini Impregilo SpA

Sener Ingenieria y Sistemas SA

Skanska AB

SNC-Lavalin Inc.

Trevi Finanziaria Industriale SpA

**VINCI** 

### **BOLIVIA**

Grupo ACS

China Int'l Water & Electric Corp. (CWE)

China Metallurgical Group Corp.

China National Machinery Industry Corp.

Grupo Isolux Corsan SA

OAS SA

Sacyr

Saipem

Samsung Engineering Co. Ltd.

Sener Ingenieria y Sistemas SA

Tecnicas Reunidas

**VINCI** 

# **BRAZIL**

Abeinsa SA

Acciona Infraestructuras

Grupo ACS

**BOUYGUES** 

China Metallurgical Group Corp.

CITIC Construction Co. Ltd.

Comsa Emte

Grupo Isolux Corsan SA

Danieli & C OM SpA

FATA SpA

FCC, Fomento de Constr. y Contratas SA

Ferrovial

Ghella SpA

Grupo Empresarial SanJose SA

Hyundai Engineering & Construction Co. Ltd.

Iberdrola Ingeniería y Construcción

M+W Group GmbH

Maire Tecnimont SpA

Mota-Engil

OHL SA (Obrascon Huarte Lain SA)

POSCO Engineering & Construction

POSCO Engineering Co.

Prezioso Group

Sacyr

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Sener Ingenieria y Sistemas SA

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Sinosteel Equipment & Engineering Co. Ltd.

Skanska AB

SNC-Lavalin Inc.

Soares da Costa Construção SGPS SA

STRABAG SE

Taikisha Ltd.

**Technip** 

Tekfen Construction and Installation Co. Inc.

Toda Corp.

Toyo Engineering Corp.

Trevi Finanziaria Industriale SpA

Van Oord

**VINCI** 

WorleyParsons Ltd.

## **CHILE**

Abeinsa SA

Acciona Infraestructuras

Grupo ACS

Astaldi SpA

**BOUYGUES** 

C.M.C. di Ravenna

China Communications Construction Group Ltd.

China National Machinery Industry Corp.

Comsa Emte

Grupo Isolux Corsan SA

Dongfang Electric Corp.

*EIFFAGE* 

FCC, Fomento de Constr. y Contratas SA

**Ferrovial** 

Ghella SpA

GyM SA

Grupo Empresarial SanJose SA

**HOCHTIEF AG** 

Hyundai Engineering & Construction Co. Ltd.

Iberdrola Ingeniería y Construcción

Larsen & Toubro Ltd.

*M*+*W Group GmbH* 

Maire Tecnimont SpA

OAS SA

OHL SA (Obrascon Huarte Lain SA)

POSCO Engineering & Construction

POSCO Engineering Co.

Sacyr

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Sener Ingenieria y Sistemas SA

Skanska AB

SNC-Lavalin Inc.

STRABAG SE

Tecnicas Reunidas

Trevi Finanziaria Industriale SpA

**VINCI** 

WorleyParsons Ltd.

Ed. Züblin AG

### **COLOMBIA**

Abeinsa SA

Acciona Infraestructuras

Grupo ACS

Bauer AG

Camargo Corrêa

China Communications Construction Group Ltd.

Comsa Emte

Grupo Isolux Corsan SA

Danieli & C OM SpA

FCC, Fomento de Constr. y Contratas SA

Ferrovial

Ghella SpA

Hyundai Engineering & Construction Co. Ltd.

Empresas ICA SAB de CV

Kentz Engineering and Construction Group

Mota-Engil

OAS SA

Construtora Norberto Odebrecht

OHL SA (Obrascon Huarte Lain SA)

Sacyr

Saipem

SalfaCorp

Salini Impregilo SpA

Sener Ingenieria y Sistemas SA

SICIM SpA

Sinosteel Equipment & Engineering Co. Ltd.

Skanska AB

SNC-Lavalin Inc.

 $STRABAG\ SE$ 

Technip

Trevi Finanziaria Industriale SpA

Van Oord

VINCI

WorleyParsons Ltd.

## **COSTA RICA**

Abeinsa SA

Grupo ACS

Anhui Foreign Economic Construction (Group) Co.

Ltd.

Astaldi SpA

Royal BAM Group nv

Bauer AG

China Petroleum Eng'g & Construction Corp.

Dongfang Electric Corp.

FATA SpA

FCC, Fomento de Constr. y Contratas SA

Empresas ICA SAB de CV

OAS SA

Sener Ingenieria y Sistemas SA

Sinohydro Group Ltd.

SNC-Lavalin Inc.

### **ECUADOR**

Acciona Infraestructuras

Grupo ACS

China Communications Construction Group Ltd.

China Gezhouba Group Co. Ltd.

China Int'l Water & Electric Corp. (CWE)

China Metallurgical Group Corp.

China National Machinery Industry Corp.

China Petroleum Eng'g & Construction Corp.

China Railway Construction Corp. Ltd.

Comsa Emte

Grupo Isolux Corsan SA

Construtora Andrade Gutierrez SA

OAS SA

Construtora Norberto Odebrecht

Saipem

Salini Impregilo SpA

Sinohydro Group Ltd.

Sinopec Zhongyuan Petroleum Engineering Ltd.

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

**VINCI** 

# **EL SALVADOR**

Grupo ACS

Astaldi SpA

SNC-Lavalin Inc.

### **GUATEMALA**

Grupo ACS

Empresas ICA SAB de CV

Construtora Norberto Odebrecht

Sener Ingenieria y Sistemas SA

Shikun & Binui - SBI Infrastructure Ltd.

SNC-Lavalin Inc.

## **GUYANA**

China Communications Construction Group Ltd. China General Technology (Group) Holding Ltd.

China Railway Group Ltd.

Shanghai Construction Group

SNC-Lavalin Inc.

### **HONDURAS**

Grupo ACS

Astaldi SpA

Iberdrola Ingeniería y Construcción

Empresas ICA SAB de CV

OAS SA

Sinohydro Group Ltd.

SNC-Lavalin Inc.

#### **MEXICO**

Abeinsa SA

Acciona Infraestructuras

Grupo ACS

Bonatti SpA

**BOUYGUES** 

China Communications Construction Group Ltd.

China Metallurgical Group Corp.

Comsa Emte

Grupo Isolux Corsan SA

Danieli & C OM SpA

FATA SpA

FCC, Fomento de Constr. y Contratas SA

HOCHTIEF AG

Iberdrola Ingeniería y Construcción

Empresas ICA SAB de CV

Kajima Corp.

Lend Lease Group

M+W Group GmbH

Mota-Engil

Construtora Norberto Odebrecht

OHL SA (Obrascon Huarte Lain SA)

POSCO Engineering & Construction

POSCO Engineering Co.

Sacyr

Saipem

Samsung Engineering Co. Ltd.

Sener Ingenieria y Sistemas SA

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Shimizu Corp.

SICIM SpA

Sinopec Oilfield Service Shengli Corp.

SNC-Lavalin Inc.

STRABAG SE

Taikisha Ltd.

Taisei Corp.

Technip

Tecnicas Reunidas

Trevi Finanziaria Industriale SpA

Van Oord

**VINCI** 

### **NICARAGUA**

Abeinsa SA

Grupo ACS

Astaldi SpA

China National Machinery Industry Corp.

FCC, Fomento de Constr. y Contratas SA

Empresas ICA SAB de CV

Per Aarsleff A/S

SNC-Lavalin Inc.

#### **PANAMA**

Acciona Infraestructuras

Grupo ACS

Bauer AG

China Communications Construction Group Ltd.

China National Machinery Industry Corp.

Comsa Emte

Societa Italiana Per Condotte D'Acqua SpA

**ELLAKTOR SA** 

FCC, Fomento de Constr. y Contratas SA

GyM SA

Empresas ICA SAB de CV

Construtora Norberto Odebrecht

Sacyr

SalfaCorp

Salini Impregilo SpA

Sener Ingenieria y Sistemas SA

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

Trevi Finanziaria Industriale SpA

VINCI

## **PERU**

Abeinsa SA

Acciona Infraestructuras

Grupo ACS

Astaldi SpA

**BOUYGUES** 

Camargo Corrêa

China Communications Construction Group Ltd.

China Int'l Water & Electric Corp. (CWE)

Comsa Emte

Grupo Isolux Corsan SA

Danieli & C OM SpA

Energoprojekt Holding PLC

FCC, Fomento de Constr. y Contratas SA

Ferrovial

Grupo Empresarial SanJose SA

Construtora Andrade Gutierrez SA

**HOCHTIEF AG** 

Empresas ICA SAB de CV

Yanjian Group Co. Ltd.

Mota-Engil

OAS SA

Construtora Norberto Odebrecht

OHL SA (Obrascon Huarte Lain SA)

POSCO Engineering & Construction

POSCO Engineering Co.

Sacyr

Saipem

SalfaCorp

Salini Impregilo SpA

Shanghai Construction Group

SICIM SpA Skanska AB SNC-Lavalin Inc. Trevi Finanziaria Industriale SpA VINCI WorleyParsons Ltd.

# **URUGUAY**

Abeinsa SA

China Communications Construction Group Ltd. China Jiangsu Int'l Econ. and Technical Coop.

Group

Comsa Emte

Grupo Isolux Corsan SA

Grupo Empresarial SanJose SA

Hyundai Engineering & Construction Co. Ltd.

OAS SA

SNC-Lavalin Inc.

Trevi Finanziaria Industriale SpA

**VINCI** 

### **VENEZUELA**

Acciona Infraestructuras

Grupo ACS

Astaldi SpA

**BOUYGUES** 

Camargo Corrêa

China Communications Construction Group Ltd.

China Energy Engineering Group Tianjin Electric

Power Construction Co.

China Gezhouba Group Co. Ltd.

China HuanQiu Contracting & Engineering Corp.

CEIEC

China National Machinery Industry Corp.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China Wanbao Engineering Corp.

CITIC Construction Co. Ltd.

Daewoo E&C Co. Ltd.

FATA SpA

FCC, Fomento de Constr. y Contratas SA

Ghella SpA

Construtora Andrade Gutierrez SA

Hyundai Engineering & Construction Co. Ltd.

Iberdrola Ingeniería y Construcción

JGC Corp.

Kayson Co.

Construtora Norberto Odebrecht

Per Aarsleff A/S

Saipem

Salini Impregilo SpA

Samsung Engineering Co. Ltd.

Sinohydro Group Ltd.

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

Soares da Costa Construção SGPS SA

Summa Turizm Yatirimciligi AS

**Technip** 

Toyo Engineering Corp.

Trevi Finanziaria Industriale SpA

XPCC Construction & Engineering (Group) Co. Ltd.

### **SURINAME**

China Dalian Int'l Eco. & Techn. Cooperation Grp.

Co.

Saipem

SNC-Lavalin Inc.

# C. CARIBBEAN ISLANDS

## **GREATER ANTILLES**

Grupo ACS

BOUYGUES

China Communications Construction Group Ltd.

ENKA Construction & Industry Co. Inc.

Ghella SpA

Construtora Andrade Gutierrez SA

Kentz Engineering and Construction Group

OAS SA

Construtora Norberto Odebrecht

Salini Impregilo SpA

Shanghai Construction Group

SNC-Lavalin Inc.

**VINCI** 

## **PUERTO RICO**

Grupo ACS

China Communications Construction Group Ltd.

**Ferrovial** 

*M+W Group GmbH* 

SNC-Lavalin Inc.

Trevi Finanziaria Industriale SpA

# **CUBA**

**BOUYGUES** 

China Communications Construction Group Ltd.

China National Machinery Industry Corp.

Construtora Norberto Odebrecht

SNC-Lavalin Inc.

**Technip** 

### LESSER ANTILLES

Anhui Foreign Economic Construction (Group) Co. Ltd.

Beijing Construction Eng'g Group Co. Ltd.

**BOUYGUES** 

China Communications Construction Group Ltd.

China Railway Construction Corp. Ltd.

China State Construction Engineering Corp.

Societa Italiana Per Condotte D'Acqua SpA

Consolidated Contractors Group

Construtora Andrade Gutierrez SA

**HOCHTIEF AG** 

Yanjian Group Co. Ltd. Kentz Engineering and Construction Group Samsung Engineering Co. Ltd. Shanghai Construction Group SNC-Lavalin Inc. **Technip VINCI** 

# D. EUROPE

### **ALBANIA**

Grupo ACS Bonatti SpA ELLAKTOR SA Joannou & Paraskevaides Group of Cos. Limak Insaat Sanayi ve Ticaret AS Maire Tecnimont SpA STRABAG SE **VINCI** Yapi Merkezi Insaat ve Sanayi AS

### **ARMENIA**

Grupo Isolux Corsan SA **EIFFAGE** GS Engineering & Construction Corp. **HOCHTIEF AG** Sinosteel Equipment & Engineering Co. Ltd. SNC-Lavalin Inc. SUNIR Co. (Iran Power and Water Egpmt. & Svcs. Exp. Co.)

### **AUSTRIA**

Grupo ACS Bauer AG Bilfinger SE **BOUYGUES** Danieli & C OM SpA Iberdrola Ingeniería y Construcción M+W Group GmbH Renaissance Construction Saipem Trevi Finanziaria Industriale SpA **VINCI** Ed. Züblin AG

# **AZERBAIJAN**

AE Arma-Elektropanc **AMEC** Bauer AG Bayburt Group BESIX SA Bonatti SpA **BOUYGUES** Cengiz Construction Industry & Trade Co. Inc. China Metallurgical Group Corp. Dia Holding FZCO

Eser Contracting and Industry Co.Inc. **HOCHTIEF AG** Hyundai Engineering & Construction Co. Ltd. IC Ictas Insaat Sanayi ve Ticaret AS Kolin Insaat Turizm Sanayi ve Ticaret AS Lotus Muteahhitlik AS MAPA Insaat ve Ticaret AS Renaissance Construction Saipem Salini Impregilo SpA Samsung Engineering Co. Ltd. Shikun & Binui - SBI Infrastructure Ltd. STRABAG SE Tekfen Construction and Installation Co. Inc. TML Construction Co. Toyo Engineering Corp. Van Oord VINCI Yapi Merkezi Insaat ve Sanayi AS

### **BELARUS**

Yuksel Insaat Co. Inc.

Beijing Uni-Construction Group Co. Ltd. China Communications Construction Group Ltd. China Energy Engineering Group Tianjin Electric Power Construction Co. China General Technology (Group) Holding Ltd. China Metallurgical Group Corp. China National Chemical Engineering Group Corp. China National Machinery Industry Corp. CITIC Construction Co. Ltd. Renaissance Construction Sinohydro Group Ltd. **Technip** 

### **BELGIUM**

VINCI

Ed. Züblin AG

Grupo ACS Royal BAM Group nv **BOUYGUES** C.M.C. di Ravenna Danieli & C OM SpA **EIFFAGE** FCC, Fomento de Constr. y Contratas SA Iberdrola Ingeniería y Construcción Prezioso Group Saipem Sener Ingenieria y Sistemas SA Shanghai Construction Group SNC-Lavalin Inc. STRABAG SE Takenaka Corp. *Technip* Tecnicas Reunidas Van Oord

### **BULGARIA**

Grupo ACS

Bauer AG

C.M.C. di Ravenna

Danieli & C OM SpA

ELLAKTOR SA

FCC, Fomento de Constr. y Contratas SA

Hyundai Engineering & Construction Co. Ltd.

Iberdrola Ingeniería y Construcción

IC Ictas Insaat Sanayi ve Ticaret AS

Joannou & Paraskevaides Group of Cos.

Maire Tecnimont SpA

OHL SA (Obrascon Huarte Lain SA)

PORR AG

SNC-Lavalin Inc.

STRABAG SE

**Technip** 

**VINCI** 

Yapi Merkezi Insaat ve Sanayi AS

Ed. Züblin AG

### CZECH REP.

Grupo ACS

Bauer AG

**BOUYGUES** 

Danieli & C OM SpA

**HOCHTIEF AG** 

Kajima Corp.

M+W Group GmbH

Mota-Engil

OHL SA (Obrascon Huarte Lain SA)

PORR AG

Shimizu Corp.

Skanska AB

STRABAG SE

Takenaka Corp.

**VINCI** 

Ed. Züblin AG

### **DENMARK**

Grupo ACS

**BOUYGUES** 

China Communications Construction Group Ltd.

**EIFFAGE** 

NCCAB

Saipem

Salini Impregilo SpA

Sener Ingenieria y Sistemas SA

Skanska AB

STRABAG SE

Technip

Trevi Finanziaria Industriale SpA

Van Oord

VINCI

Ed. Züblin AG

### **ESTONIA**

Grupo ACS

NCC AB

Skanska AB

**VINCI** 

### **FINLAND**

Grupo ACS

**BOUYGUES** 

Danieli & C OM SpA

**EIFFAGE** 

**HOCHTIEF AG** 

NCC AB

Per Aarsleff A/S

Skanska AB

SNC-Lavalin Inc.

STRABAG SE

**VINCI** 

### **FRANCE**

Abeinsa SA

Grupo ACS

BESIX SA

Bilfinger SE

Bonatti SpA

China Communications Construction Group Ltd.

Comsa Emte

Grupo Isolux Corsan SA

Danieli & C OM SpA

ENKA Construction & Industry Co. Inc.

**Ferrovial** 

Grupo Empresarial SanJose SA

Iberdrola Ingeniería y Construcción

Empresas ICA SAB de CV

M+W Group GmbH

Impresa Pizzarotti & C. SpA

Sacyr

Saipem

Sener Ingenieria y Sistemas SA

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

SICIM SpA

SNC-Lavalin Inc.

Soares da Costa Construção SGPS SA

Taikisha Ltd.

Takenaka Corp.

Tecnicas Reunidas

Van Oord

**VINCI** 

### **GEORGIA**

Grupo ACS

Bauer AG

Bayburt Group

Calik Enerji Sanayi Ve Ticaret Anonim Sirketi

China Railway Construction Corp. Ltd.

Hyundai Engineering & Construction Co. Ltd.

Kolin Insaat Turizm Sanayi ve Ticaret AS

MAPA Insaat ve Ticaret AS

Nurol Construction and Trading Co.

Salini Impregilo SpA

Sinohydro Group Ltd.

SNC-Lavalin Inc.

STFA Construction Group

STRABAG SE

Takenaka Corp.

TAV Construction

**VINCI** 

Yapi Merkezi Insaat ve Sanayi AS

### **GERMANY**

Grupo ACS

Royal BAM Group nv

Bonatti SpA

**BOUYGUES** 

China Communications Construction Group Ltd.

China Metallurgical Group Corp.

Comsa Emte

Danieli & C OM SpA

**EIFFAGE** 

ELLAKTOR SA

ENKA Construction & Industry Co. Inc.

FCC, Fomento de Constr. y Contratas SA

**Ferrovial** 

Grupo Empresarial SanJose SA

Iberdrola Ingeniería y Construcción

Maire Tecnimont SpA

Metka

NCC AB

Per Aarsleff A/S

PORR AG

Salini Impregilo SpA

SNC-Lavalin Inc.

STRABAG SE

Taikisha Ltd.

Takenaka Corp.

**Technip** 

Toyo Engineering Corp.

Trevi Finanziaria Industriale SpA

Van Oord

VINCI

Yapi Merkezi Insaat ve Sanayi AS

## **GREECE**

Grupo ACS

China Communications Construction Group Ltd.

Societa Italiana Per Condotte D'Acqua SpA

Danieli & C OM SpA

FCC, Fomento de Constr. y Contratas SA

**Ferrovial** 

Ghella SpA

**HOCHTIEF AG** 

Iberdrola Ingeniería y Construcción

Joannou & Paraskevaides Group of Cos.

Saipem

Salini Impregilo SpA

Sinohydro Group Ltd.

STRABAG SE

Tecnicas Reunidas

**VINCI** 

WorleyParsons Ltd.

Yapi Merkezi Insaat ve Sanayi AS

# **HUNGARY**

Grupo ACS

Bauer AG

**BOUYGUES** 

Daelim Industrial Co. Ltd.

**HOCHTIEF AG** 

Iberdrola Ingeniería y Construcción

Mota-Engil

OHL SA (Obrascon Huarte Lain SA)

STRABAG SE

Taikisha Ltd.

Takenaka Corp.

**VINCI** 

Ed. Züblin AG

## **IRELAND**

Grupo ACS

Royal BAM Group nv

**BOUYGUES** 

**Ferrovial** 

M+W Group GmbH

Mota-Engil

Sacyr

SICIM SpA

Skanska AB

**Technip** 

**VINCI** 

Ed. Züblin AG

### **ITALY**

Grupo ACS

## **ITALY**

BESIX SA

**BOUYGUES** 

China Metallurgical Group Corp.

Grupo Isolux Corsan SA

**EIFFAGE** 

**ELLAKTOR SA** 

FCC, Fomento de Constr. y Contratas SA

**Ferrovial** 

Iberdrola Ingeniería y Construcción

Lend Lease Group

M+W Group GmbH

Per Aarsleff A/S

Sacyr

Sener Ingenieria y Sistemas SA

STRABAG SE

Taikisha Ltd.

Takenaka Corp.

Technip Van Oord VINCI WorleyParsons Ltd. Ed. Züblin AG

### **LATVIA**

Grupo ACS
Comsa Emte
FCC, Fomento de Constr. y Contratas SA
GAMA
HOCHTIEF AG
NCC AB
Per Aarsleff A/S
STRABAG SE
Van Oord

### **LITHUANIA**

Grupo ACS
Comsa Emte
Iberdrola Ingeniería y Construcción
Per Aarsleff A/S
Salini Impregilo SpA
SNC-Lavalin Inc.
STRABAG SE
Van Oord
VINCI

## **MOLDOVA**

China National Machinery Industry Corp. Onur Taahhut Ticaret Ltd. Stl. STRABAG SE Summa Turizm Yatirimciligi AS

# **NETHERLANDS**

Grupo ACS
Bauer AG
BESIX SA
Bilfinger SE
BOUYGUES
China Comm

China Communications Construction Group Ltd.

Danieli & C OM SpA

**EIFFAGE** 

ENKA Construction & Industry Co. Inc. FCC, Fomento de Constr. y Contratas SA

HOCHTIEF AG M+W Group GmbH Per Aarsleff A/S Saipem

Salini Impregilo SpA

Sener Ingenieria y Sistemas SA

STRABAG SE Takenaka Corp.

Trevi Finanziaria Industriale SpA

VINCI

WorleyParsons Ltd. Ed. Züblin AG

### **NORWAY**

Grupo ACS Bilfinger SE EIFFAGE HOCHTIEF AG NCC AB Per Aarsleff A/S

Saipem

Sener Ingenieria y Sistemas SA

Skanska AB SNC-Lavalin Inc. STRABAG SE Technip Van Oord VINCI

WorleyParsons Ltd.

Yapi Merkezi Insaat ve Sanayi AS

Ed. Züblin AG

### **POLAND**

Abeinsa SA

Acciona Infraestructuras

Grupo ACS Astaldi SpA BESIX SA Bilfinger SE BOUYGUES

China Communications Construction Group Ltd.

Comsa Emte

Societa Italiana Per Condotte D'Acqua SpA

Danieli & C OM SpA

EIFFAGE FATA SpA

FCC, Fomento de Constr. y Contratas SA

Ferrovial Gulermak HOCHTIEF AG

Iberdrola Ingeniería y Construcción Joannou & Paraskevaides Group of Cos.

Kajima Corp.

Maire Tecnimont SpA

OHL SA (Obrascon Huarte Lain SA)

Per Aarsleff A/S PORR AG Saipem

Salini Impregilo SpA

Sener Ingenieria y Sistemas SA

Shimizu Corp. Skanska AB SNC-Lavalin Inc. STRABAG SE Takenaka Corp. Technip

VINCI

Yapi Merkezi Insaat ve Sanayi AS

Ed. Züblin AG

**PORTUGAL** 

Acciona Infraestructuras

Grupo ACS

**BOUYGUES** 

Comsa Emte

Grupo Isolux Corsan SA

Danieli & C OM SpA

**EIFFAGE** 

FCC, Fomento de Constr. y Contratas SA

**Ferrovial** 

Grupo Empresarial SanJose SA

Construtora Andrade Gutierrez SA

Hyundai Engineering & Construction Co. Ltd.

Iberdrola Ingeniería y Construcción

Empresas ICA SAB de CV

Construtora Norberto Odebrecht

Per Aarsleff A/S

Prezioso Group

Saipem

Sener Ingenieria y Sistemas SA

SNC-Lavalin Inc.

STRABAG SE

Van Oord

VINCI

Ed. Züblin AG

# **ROMANIA**

Grupo ACS

Astaldi SpA

Bauer AG

Bilfinger SE

**BOUYGUES** 

Comsa Emte

Societa Italiana Per Condotte D'Acqua SpA

Danieli & C OM SpA

ELLAKTOR SA

ENKA Construction & Industry Co. Inc.

FCC, Fomento de Constr. y Contratas SA

HOCHTIEF AG

Iberdrola Ingeniería y Construcción

Joannou & Paraskevaides Group of Cos.

Metka

OHL SA (Obrascon Huarte Lain SA)

Impresa Pizzarotti & C. SpA

PORR AG

Saipem

Salini Impregilo SpA

Shikun & Binui - SBI Infrastructure Ltd.

Skanska AB

SNC-Lavalin Inc.

Soares da Costa Construção SGPS SA

STRABAG SE

Takenaka Corp.

Van Oord

**VINCI** 

Yapi Merkezi Insaat ve Sanayi AS

Ed. Züblin AG

### **RUSSIA**

Grupo ACS

AE Arma-Elektropanc

Ant Yapi Industry & Trade JSC

Arabtec Construction LLC

Astaldi SpA

Bauer AG

**BOUYGUES** 

China General Technology (Group) Holding Ltd.

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

China Railway Construction Corp. Ltd.

China State Construction Engineering Corp.

China Wu Yi Co. Ltd.

Danieli & C OM SpA

Energoprojekt Holding PLC

ENKA Construction & Industry Co. Inc.

**GAMA** 

Hazinedaroglu Construction Group

**HOCHTIEF AG** 

Hyundai Engineering & Construction Co. Ltd.

Iberdrola Ingeniería y Construcción

IC Ictas Insaat Sanayi ve Ticaret AS

Jiangsu Nantong Liujian Construction Group Co. Ltd.

Kayi Insaat San. ve Tic. AS

Kontek Construction

Lend Lease Group

Lotte Engineering & Construction Co. Ltd.

Maire Tecnimont SpA

NCC AB

OHL SA (Obrascon Huarte Lain SA)

Per Aarsleff A/S

Impresa Pizzarotti & C. SpA

Rasen Insaat Ve Yatirim Ticaret AS

Renaissance Construction

Rizzani de Eccher SpA

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Sener Ingenieria y Sistemas SA

Shanghai Construction Group

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

SNC-Lavalin Inc.

STRABAG SE

Summa Turizm Yatirimciligi AS

Taikisha Ltd.

**Technip** 

Tecnicas Reunidas

Tepe Insaat Sanayi A.S.

Van Oord VINCI

WorleyParsons Ltd.

Yapi Merkezi Insaat ve Sanayi AS

Yenigun Construction Inc.

Yuksel Insaat Co. Inc. Ed. Züblin AG

### **SLOVAKIA**

Grupo ACS

Bauer AG

**BOUYGUES** 

**EIFFAGE** 

Iberdrola Ingeniería y Construcción

Maire Tecnimont SpA

OHL SA (Obrascon Huarte Lain SA)

PORR AG

Prezioso Group

Skanska AB

STRABAG SE

Takenaka Corp.

**VINCI** 

Ed. Züblin AG

### **SPAIN**

Bonatti SpA

**BOUYGUES** 

China Communications Construction Group Ltd.

China Metallurgical Group Corp.

Danieli & C OM SpA

**EIFFAGE** 

GS Engineering & Construction Corp.

Empresas ICA SAB de CV

Lend Lease Group

Per Aarsleff A/S

Saipem

SICIM SpA

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

STRABAG SE

Taikisha Ltd.

Takenaka Corp.

**Technip** 

Trevi Finanziaria Industriale SpA

Van Oord

**VINCI** 

# **SWEDEN**

Acciona Infraestructuras

Grupo ACS

Bilfinger SE

Danieli & C OM SpA

**EIFFAGE** 

**HOCHTIEF AG** 

Maire Tecnimont SpA

Per Aarsleff A/S

Saipem

Sener Ingenieria y Sistemas SA

SNC-Lavalin Inc.

STRABAG SE

**VINCI** 

Ed. Züblin AG

#### **SWITZERLAND**

Grupo ACS

Royal BAM Group nv

Bauer AG

BESIX SA

Bilfinger SE

**BOUYGUES** 

Comsa Emte

Societa Italiana Per Condotte D'Acqua SpA

**EIFFAGE** 

HOCHTIEF AG

*M*+*W Group GmbH* 

Impresa Pizzarotti & C. SpA

PORR AG

Renaissance Construction

Saipem

Salini Impregilo SpA

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

STRABAG SE

VINCI

Ed. Züblin AG

#### **UKRAINE**

Abeinsa SA

Ant Yapi Industry & Trade JSC

**BOUYGUES** 

China Metallurgical Group Corp.

Danieli & C OM SpA

Dogus Insaat ve Ticaret AS

**HOCHTIEF AG** 

Iberdrola Ingeniería y Construcción

Onur Taahhut Ticaret Ltd. Stl.

Per Aarsleff A/S

Renaissance Construction

Rizzani de Eccher SpA

Saipem

Salini Impregilo SpA

 $STRABAG\ SE$ 

**VINCI** 

Yapi Merkezi Insaat ve Sanayi AS

# **UNITED KINGDOM**

Abeinsa SA

Grupo ACS

**AMEC** 

Royal BAM Group nv

Bauer AG

Beijing Construction Eng'g Group Co. Ltd.

Bilfinger SE

BOUYGUES

China Communications Construction Group Ltd.

Consolidated Contractors Group

Grupo Isolux Corsan SA

Danieli & C OM SpA

**EIFFAGE** 

**Ferrovial** 

**HOCHTIEF AG** 

Iberdrola Ingeniería y Construcción

Lend Lease Group

M+W Group GmbH

Per Aarsleff A/S

Sacyr

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Sener Ingenieria y Sistemas SA

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Shimizu Corp.

Skanska AB

SNC-Lavalin Inc.

STRABAG SE

Taikisha Ltd.

Takenaka Corp.

**Technip** 

Van Oord

**VINCI** 

WorleyParsons Ltd.

## **YUGOSLAVIA (FORMER)**

BESIX SA

China Communications Construction Group Ltd.

Societa Italiana Per Condotte D'Acqua SpA

ELLAKTOR SA

Energoprojekt Holding PLC

ENKA Construction & Industry Co. Inc.

HOCHTIEF AG

OHL SA (Obrascon Huarte Lain SA)

PORR AG

SNC-Lavalin Inc.

**VINCI** 

Yapi Merkezi Insaat ve Sanayi AS

## **BOSNIA & HERZ.**

Cengiz Construction Industry & Trade Co. Inc.

China Energy Engineering Group Tianjin Electric Power Construction Co.

Thurs Construction Co.

ENKA Construction & Industry Co. Inc.

OHL SA (Obrascon Huarte Lain SA)

SEPCOIII Electric Power Construction Corp.

Sinohydro Group Ltd.

SNC-Lavalin Inc.

STRABAG SE

Yapi Merkezi Insaat ve Sanayi AS

## **CROATIA**

Bauer AG

**BOUYGUES** 

China Communications Construction Group Ltd.

Danieli & C OM SpA

ELLAKTOR SA

Maire Tecnimont SpA

Impresa Costruzioni Giuseppe Maltauro SpA

OHL SA (Obrascon Huarte Lain SA)

Saipem

STRABAG SE

**VINCI** 

Yapi Merkezi Insaat ve Sanayi AS

Ed. Züblin AG

#### FYR MACEDONIA

Societa Italiana Per Condotte D'Acqua SpA

ELLAKTOR SA

**GAMA** 

Limak Insaat Sanayi ve Ticaret AS

OHL SA (Obrascon Huarte Lain SA)

STRABAG SE

TAV Construction

Yapi Merkezi Insaat ve Sanayi AS

### **SLOVENIA**

Grupo ACS

Bauer AG

**BOUYGUES** 

OHL SA (Obrascon Huarte Lain SA)

 $STRABAG\ SE$ 

**VINCI** 

Ed. Züblin AG

## E. MIDDLE EAST

### **AFGHANISTAN**

**AMEC** 

China Gezhouba Group Co. Ltd.

China Metallurgical Group Corp.

China Railway Construction Corp. Ltd.

ENKA Construction & Industry Co. Inc.

HOCHTIEF AG

Ircon International Ltd.

Leighton Holdings Ltd.

Metag Insaat Ticaret AS

**OCI NV** 

SNC-Lavalin Inc.

SUNIR Co. (Iran Power and Water Egpmt. & Svcs.

Exp. Co.

XPCC Construction & Engineering (Group) Co. Ltd.

Yenigun Construction Inc.

Yuksel Insaat Co. Inc.

Zafer Taahhut Insaat veTicaret AS

# **BAHRAIN**

Grupo ACS

Arabtec Construction LLC

BESIX SA

China State Construction Engineering Corp.

GS Engineering & Construction Corp.

**HOCHTIEF AG** 

Kentz Engineering and Construction Group

Larsen & Toubro Ltd.

Maire Tecnimont SpA

OCI NV

Rizzani de Eccher SpA

Samsung Engineering Co. Ltd.

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

SNC-Lavalin Inc.

TAV Construction

Technip

VINCI

### **CYPRUS**

**BOUYGUES** 

**ELLAKTOR SA** 

Joannou & Paraskevaides Group of Cos.

Limak Insaat Sanayi ve Ticaret AS

Onur Taahhut Ticaret Ltd. Stl.

Saipem

WorleyParsons Ltd.

#### **IRAN**

Beijing Construction Eng'g Group Co. Ltd.

Beijing Urban Construction Group

China General Technology (Group) Holding Ltd.

China Gezhouba Group Co. Ltd.

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

China Nonferrous Metal Industry's Foreign Eng'g & Constr. Co. Ltd.

China Petroleum Eng'g & Construction Corp.

China Railway Group Ltd.

China Wanbao Engineering Corp.

CITIC Construction Co. Ltd.

Daelim Industrial Co. Ltd.

POSCO Engineering & Construction

Shanghai Construction Group

Sinopec Oilfield Service Shengli Corp.

Sinopec Zhongyuan Petroleum Engineering Ltd.

SNC-Lavalin Inc.

STRABAG SE

VINCI

Yapi Merkezi Insaat ve Sanayi AS

## **IRAQ**

The Arab Contractors (O.A.O. & Co.)

Arabtec Construction LLC

Bonatti SpA

Calik Enerji Sanayi Ve Ticaret Anonim Sirketi

Cengiz Construction Industry & Trade Co. Inc.

China Communications Construction Group Ltd.

China Energy Engineering Group Tianjin Electric

Power Construction Co.

China Gezhouba Group Co. Ltd.

China HuanQiu Contracting & Engineering Corp.

China Jiangsu Int'l Econ. and Technical Coop.

Group

China Petroleum Eng'g & Construction Corp.

China Petroleum Pipeline Bureau (CPP)

China Railway Construction Corp. Ltd.

Chiyoda Corp.

Consolidated Contractors Group

Contracting & Trading Co. C.A.T.

Daewoo E&C Co. Ltd.

Danieli & C OM SpA

Daging Oilfield Construction Group Co. Ltd.

ENKA Construction & Industry Co. Inc.

GAMA

GAP Insaat Yatirim ve Dis Ticaret AS

Gürbað Group

Hanwha Engineering & Construction Corp.

**HOCHTIEF AG** 

Hyundai Engineering & Construction Co. Ltd.

JGC Corp.

Kayson Co.

Kentz Engineering and Construction Group

Leighton Holdings Ltd.

Limak Insaat Sanayi ve Ticaret AS

Maire Tecnimont SpA

Metka

Nurol Construction and Trading Co.

**OCI NV** 

Petrofac Ltd.

POSCO Engineering & Construction

Renaissance Construction

Rizzani de Eccher SpA

Saipem

Salini Impregilo SpA

Samsung Engineering Co. Ltd.

SEPCOIII Electric Power Construction Corp.

Shanghai Electric Group Co. Ltd.

Shapoorji Pallonji & Co. Ltd.

SICIM SpA

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

Ssangyong Engineering & Construction Co. Ltd.

STFA Construction Group

SUNIR Co. (Iran Power and Water Eqpmt. & Svcs. Exp. Co.)

Tekfen Construction and Installation Co. Inc.

Tepe Insaat Sanayi A.S.

Toyo Engineering Corp.

Van Oord

**VINCI** 

Yapi Merkezi Insaat ve Sanayi AS

Yuksel Insaat Co. Inc.

Zafer Taahhut Insaat veTicaret AS

### **ISRAEL**

Abeinsa SA

China Railway Construction Corp. Ltd.

ENKA Construction & Industry Co. Inc.

M+W Group GmbH

Sacyr

SNC-Lavalin Inc.

STRABAG SE

VINCI

Ed. Züblin AG

## **JORDAN**

Arabian Construction Co. SAL

Arabtec Construction LLC

Royal BAM Group nv

China Gansu Int'l Corp. for Economic and Technical

Chongqing Int'l Construction Corp.

China Communications Construction Group Ltd.

China Dalian Int'l Eco. & Techn. Cooperation Grp. Co.

Societa Italiana Per Condotte D'Acqua SpA

Consolidated Contractors Group

Daewoo E&C Co. Ltd.

**GAMA** 

Hanwha Engineering & Construction Corp.

Joannou & Paraskevaides Group of Cos.

Kentz Engineering and Construction Group

Lotte Engineering & Construction Co. Ltd.

Metka

OHL SA (Obrascon Huarte Lain SA)

SEPCOIII Electric Power Construction Corp.

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

SNC-Lavalin Inc.

Van Oord

**VINCI** 

Yapi Merkezi Insaat ve Sanayi AS

Yuksel Insaat Co. Inc.

### **KUWAIT**

The Arab Contractors (O.A.O. & Co.)

Arabtec Construction LLC

China Communications Construction Group Ltd.

China Gezhouba Group Co. Ltd.

China Jiangsu Int'l Econ. and Technical Coop.

Group

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

China Railway Construction Corp. Ltd.

China State Construction Engineering Corp.

China Wanbao Engineering Corp.

Consolidated Contractors Group

Contracting & Trading Co. C.A.T.

Daelim Industrial Co. Ltd.

Danieli & C OM SpA

ELLAKTOR SA

GS Engineering & Construction Corp.

Hanwha Engineering & Construction Corp.

HOCHTIEF AG

Hyundai Engineering & Construction Co. Ltd.

Kentz Engineering and Construction Group

Larsen & Toubro Ltd.

Maire Tecnimont SpA

OHL SA (Obrascon Huarte Lain SA)

OCI NV

Petrofac Ltd.

Impresa Pizzarotti & C. SpA

Rizzani de Eccher SpA

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Shapoorji Pallonji & Co. Ltd.

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Sinohydro Group Ltd.

Sinopec Oilfield Service Shengli Corp.

Sinopec Zhongyuan Petroleum Engineering Ltd.

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

STFA Construction Group

**Technip** 

Trevi Finanziaria Industriale SpA

Van Oord

**VINCI** 

## **LEBANON**

AE Arma-Elektropanc

The Arab Contractors (O.A.O. & Co.)

Bauer AG

China Communications Construction Group Ltd.

Hyundai Engineering & Construction Co. Ltd.

Joannou & Paraskevaides Group of Cos.

Kharafi National KSCC

M+W Group GmbH

Impresa Costruzioni Giuseppe Maltauro SpA

Rizzani de Eccher SpA

SNC-Lavalin Inc.

STFA Construction Group

### **OMAN**

Abeinsa SA

The Arab Contractors (O.A.O. & Co.)

Astaldi SpA

Royal BAM Group nv

BESIX SA

**BOUYGUES** 

China Communications Construction Group Ltd.

China Jiangsu Int'l Econ. and Technical Coop.

Group

China Metallurgical Group Corp.

China Railway Construction Corp. Ltd.

Consolidated Contractors Group

Daelim Industrial Co. Ltd.

Daewoo E&C Co. Ltd.

Danieli & C OM SpA

ELLAKTOR SA

ENKA Construction & Industry Co. Inc.

FATA SpA

Ferrovial

GS Engineering & Construction Corp.

**HOCHTIEF AG** 

Hyundai Engineering & Construction Co. Ltd.

Joannou & Paraskevaides Group of Cos.

Kayson Co.

Larsen & Toubro Ltd.

Leighton Holdings Ltd.

National Petroleum Construction Co. (NPCC)

Onur Taahhut Ticaret Ltd. Stl.

Petrofac Ltd.

Saipem

SEPCOIII Electric Power Construction Corp.

Sinohydro Group Ltd.

Sinosteel Equipment & Engineering Co. Ltd.

SNC-Lavalin Inc.

Soares da Costa Construção SGPS SA

STFA Construction Group

STRABAG SE

SUNIR Co. (Iran Power and Water Eqpmt. & Svcs.

Exp. Co.)

TAV Construction

Tecnicas Reunidas

Trevi Finanziaria Industriale SpA

**VINCI** 

WorleyParsons Ltd.

Ed. Züblin AG

### **PAKISTAN**

Anhui Construction Engineering Group Co. Ltd.

China Communications Construction Group Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China Int'l Water & Electric Corp. (CWE)

China Metallurgical Group Corp.

China National Machinery Industry Corp.

China Railway Construction Corp. Ltd.

China State Construction Engineering Corp.

China Wanbao Engineering Corp.

China Zhong Yuan Engineering Corp.

Daewoo E&C Co. Ltd.

Dongfang Electric Corp.

Hyundai Engineering & Construction Co. Ltd.

Limak Insaat Sanayi ve Ticaret AS

Saipem

SEPCOIII Electric Power Construction Corp.

Sinohydro Group Ltd.

SNC-Lavalin Inc.

Ssangyong Engineering & Construction Co. Ltd.

STFA Construction Group

STRABAG SE

SUNIR Co. (Iran Power and Water Eqpmt. & Svcs.

*Exp. Co.)* 

**VINCI** 

XPCC Construction & Engineering (Group) Co. Ltd.

# **QATAR**

Grupo ACS

AE Arma-Elektropanc

**AMEC** 

The Arab Contractors (O.A.O. & Co.)

Arabian Construction Co. SAL

Arabtec Construction LLC

Royal BAM Group nv

Bauer AG

Beijing Urban Construction Group

BESIX SA

Bilfinger SE

BOUYGUES

China Communications Construction Group Ltd.

China Gezhouba Group Co. Ltd.

China Metallurgical Group Corp.

China Railway Construction Corp. Ltd.

China State Construction Engineering Corp.

China Wanbao Engineering Corp.

Chiyoda Corp.

Societa Italiana Per Condotte D'Acqua SpA

Consolidated Contractors Group

Contracting & Trading Co. C.A.T.

CTCI Corp.

Daewoo E&C Co. Ltd.

Danieli & C OM SpA

ELLAKTOR SA

FATA SpA

FCC, Fomento de Constr. y Contratas SA

Ferrovial

GS Engineering & Construction Corp.

**HOCHTIEF AG** 

Hyundai Engineering & Construction Co. Ltd.

JGC Corp.

Joannou & Paraskevaides Group of Cos.

Kentz Engineering and Construction Group

Larsen & Toubro Ltd.

 $Leight on\ Holdings\ Ltd.$ 

Maire Tecnimont SpA

Impresa Costruzioni Giuseppe Maltauro SpA

McConnell Dowell Corp. Ltd.

National Petroleum Construction Co. (NPCC)

Nurol Construction and Trading Co.

Obayashi Corp.

OHL SA (Obrascon Huarte Lain SA)

**OCI NV** 

Petrofac Ltd.

PORR AG

Punj Lloyd Ltd.

Renaissance Construction

Rizzani de Eccher SpA

Sacyr

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Sener Ingenieria y Sistemas SA

Shapoorji Pallonji & Co. Ltd.

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Sinohydro Group Ltd.

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

STFA Construction Group

STRABAG SE

Taisei Corp.

Takenaka Corp.

TAV Construction

**Technip** 

Tekfen Construction and Installation Co. Inc.

Toyo-Thai Corp. Public Co. Ltd.

Trevi Finanziaria Industriale SpA

**VINCI** 

Yuksel Insaat Co. Inc.

Ed. Züblin AG

### SAUDI ARABIA

Abeinsa SA

Grupo ACS

The Arab Contractors (O.A.O. & Co.)

Arabian Construction Co. SAL

Arabtec Construction LLC

Astaldi SpA

Bauer AG

Beijing Construction Eng'g Group Co. Ltd.

BESIX SA

Bonatti SpA

China Gansu Int'l Corp. for Economic and Technical Coop'n

China Civil Engineering Constr. Corp.

China Communications Construction Group Ltd.

China Geo-Engineering Corp.

China HuanQiu Contracting & Engineering Corp.

China Jiangsu Int'l Econ. and Technical Coop.

Group

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China Yunan Construction Engineering Group Co.

Ltd.

Chiyoda Corp.

Consolidated Contractors Group

Contracting & Trading Co. C.A.T.

Grupo Isolux Corsan SA

CTCI Corp.

Daelim Industrial Co. Ltd.

Daewoo E&C Co. Ltd.

Danieli & C OM SpA

Dongfang Electric Corp.

ENKA Construction & Industry Co. Inc.

Eser Contracting and Industry Co.Inc.

FCC, Fomento de Constr. y Contratas SA

**Ferrovial** 

GS Engineering & Construction Corp.

Hanwha Engineering & Construction Corp.

HOCHTIEF AG

Hyundai Engineering & Construction Co. Ltd.

JGC Corp.

Jiangsu Zhongxin Const. Group Co. Ltd.

Joannou & Paraskevaides Group of Cos.

Kentz Engineering and Construction Group

KEPCO Engineering & Construction Co. Ltd.

Larsen & Toubro Ltd.

Leighton Holdings Ltd.

Limak Insaat Sanayi ve Ticaret AS

MAPA Insaat ve Ticaret AS

Maire Tecnimont SpA

McConnell Dowell Corp. Ltd.

Nurol Construction and Trading Co.

OHL SA (Obrascon Huarte Lain SA)

Onur Taahhut Ticaret Ltd. Stl.

**OCI NV** 

Petrofac Ltd.

Impresa Pizzarotti & C. SpA

POSCO Engineering & Construction

POSCO Engineering Co.

Punj Lloyd Ltd.

Rizzani de Eccher SpA

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

SEPCOIII Electric Power Construction Corp.

Shapoorji Pallonji & Co. Ltd.

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Sinohydro Group Ltd.

Sinopec Engineering (Group) Co. Ltd.

Sinopec Oilfield Service Shengli Corp.

Sinopec Zhongyuan Petroleum Engineering Ltd.

Sinosteel Equipment & Engineering Co. Ltd.

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

STFA Construction Group

TAV Construction

**Technip** 

Tecnicas Reunidas

Tekfen Construction and Installation Co. Inc.

Toyo Engineering Corp.

Trevi Finanziaria Industriale SpA

Van Oord

**VINCI** 

Yapi Merkezi Insaat ve Sanayi AS

Yenigun Construction Inc.

Yuksel Insaat Co. Inc.

ZhongDing International Engineering Co. Ltd.

#### **SYRIA**

Arabtec Construction LLC

China Dalian Int'l Eco. & Techn. Cooperation Grp.

Co.

Metka

**OCI NV** 

SNC-Lavalin Inc.

SUNIR Co. (Iran Power and Water Egpmt. & Svcs. Exp. Co.)

### **TURKEY**

Abeinsa SA

Ansaldo Energia SpA

Bauer AG

**BOUYGUES** 

China Civil Engineering Constr. Corp.

China Energy Engineering Group Tianjin Electric

Power Construction Co.

China General Technology (Group) Holding Ltd.

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

China National Machinery Industry Corp.

China Railway Construction Corp. Ltd.

Comsa Emte

Societa Italiana Per Condotte D'Acqua SpA

Danieli & C OM SpA

Dongfang Electric Corp.

ELLAKTOR SA

Eser Contracting and Industry Co.Inc.

GS Engineering & Construction Corp.

**HOCHTIEF AG** 

Hyundai Engineering & Construction Co. Ltd.

KEPCO Engineering & Construction Co. Ltd.

M+W Group GmbH

Metka

OHL SA (Obrascon Huarte Lain SA)

POSCO Engineering Co.

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Shanghai Construction Group

Sinopec Oilfield Service Shengli Corp.

Sinosteel Equipment & Engineering Co. Ltd.

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

STRABAG SE

Taisei Corp.

Tecnicas Reunidas

**VINCI** 

WorleyParsons Ltd.

Ed. Züblin AG

## U.A.E.

Abeinsa SA

Acciona Infraestructuras

Grupo ACS

AE Arma-Elektropanc

The Arab Contractors (O.A.O. & Co.)

Arabian Construction Co. SAL

Royal BAM Group nv

Bauer AG

Beijing Construction Eng'g Group Co. Ltd.

BESIX SA

**BOUYGUES** 

China Civil Engineering Constr. Corp.

China Communications Construction Group Ltd.

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

China National Machinery Industry Corp.

China Petroleum Eng'g & Construction Corp.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction Engineering Corp.

Consolidated Contractors Group

Contracting & Trading Co. C.A.T.

Grupo Isolux Corsan SA

Daewoo E&C Co. Ltd.

ELLAKTOR SA

FATA SpA

FCC, Fomento de Constr. y Contratas SA

**Ferrovial** 

Grupo Empresarial SanJose SA

GS Engineering & Construction Corp.

**HOCHTIEF AG** 

Hyundai Engineering & Construction Co. Ltd.

JGC Corp.

Jiangsu Nantong Liujian Construction Group Co.

Ltd.

Jiangsu Nantong No. 3 Construction Grp. Co. Ltd.

Joannou & Paraskevaides Group of Cos.

Kentz Engineering and Construction Group

Kharafi National KSCC

Kinden Corp.

Larsen & Toubro Ltd.

Leighton Holdings Ltd.

MAPA Insaat ve Ticaret AS

M+W Group GmbH

Maire Tecnimont SpA

McConnell Dowell Corp. Ltd.

Nurol Construction and Trading Co.

Obayashi Corp.

Construtora Norberto Odebrecht

**OCI NV** 

Petrofac Ltd.

Impresa Pizzarotti & C. SpA

POSCO Engineering & Construction

POSCO Engineering Co.

Prezioso Group

Punj Lloyd Ltd.

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Sener Ingenieria y Sistemas SA

Shapoorji Pallonji & Co. Ltd.

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Sinohydro Group Ltd.

Sinopec Engineering (Group) Co. Ltd.

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

STFA Construction Group

STRABAG SE

Takenaka Corp.

TAV Construction

**Technip** 

Tecnicas Reunidas

Tekfen Construction and Installation Co. Inc.

Trevi Finanziaria Industriale SpA

Van Oord

**VINCI** 

Yuksel Insaat Co. Inc.

Ed. Züblin AG

# YEMEN, NORTH

 ${\it China\ Communications\ Construction\ Group\ Ltd.}$ 

China General Technology (Group) Holding Ltd.

Consolidated Contractors Group

Jiangsu Nantong No. 3 Construction Grp. Co. Ltd.

Kentz Engineering and Construction Group

Prezioso Group

Saipem

Sinopec Zhongyuan Petroleum Engineering Ltd.

Technip

VINCI

Zafer Taahhut Insaat veTicaret AS

# F. ASIA/AUSTRALIA

# **AUSTRALIA**

Abeinsa SA

Acciona Infraestructuras

Grupo ACS

Anhui Foreign Economic Construction (Group) Co.

Ltd

Royal BAM Group nv

Bauer AG

Beijing Construction Eng'g Group Co. Ltd.

BESIX SA

**BOUYGUES** 

China Communications Construction Group Ltd.

China Metallurgical Group Corp.

China Railway Group Ltd.

Chiyoda Corp.

Comsa Emte

Consolidated Contractors Group

ENKA Construction & Industry Co. Inc.

Ferrovial

Ghella SpA

**HOCHTIEF AG** 

Hyundai Engineering & Construction Co. Ltd.

Yanjian Group Co. Ltd.

JGC Corp.

Kentz Engineering and Construction Group

Leighton Holdings Ltd.

Lotte Engineering & Construction Co. Ltd.

M+W Group GmbH

OHL SA (Obrascon Huarte Lain SA)

PCL Construction Enterprises Inc.

Per Aarsleff A/S

POSCO Engineering & Construction

Rizzani de Eccher SpA

Sacyr

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Sinosteel Equipment & Engineering Co. Ltd.

SNC-Lavalin Inc.

STRABAG SE

**Technip** 

Tecnicas Reunidas

Van Oord

**VINCI** 

Ed. Züblin AG

### **BANGLADESH**

Anhui Construction Engineering Group Co. Ltd.

China Communications Construction Group Ltd.

China General Technology (Group) Holding Ltd.

China Geo-Engineering Corp.

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

China National Machinery Industry Corp.

China Railway Group Ltd.

China Wanbao Engineering Corp.

Chiyoda Corp.

Grupo Isolux Corsan SA

Dongfang Electric Corp.

GS Engineering & Construction Corp.

Hyundai Engineering & Construction Co. Ltd.

Ircon International Ltd.

Larsen & Toubro Ltd.

SEPCOIII Electric Power Construction Corp.

Shanghai Electric Group Co. Ltd.

Shimizu Corp.

Sinohydro Group Ltd.

SNC-Lavalin Inc.

VINCI

### **BRUNEI**

**BOUYGUES** 

Daelim Industrial Co. Ltd.

Sinohydro Group Ltd.

STRABAG SE

**Technip** 

**VINCI** 

# **MYANMAR (BURMA)**

**BOUYGUES** 

China Communications Construction Group Ltd.

China Gezhouba Group Co. Ltd.

China Metallurgical Group Corp.

China Petroleum Pipeline Bureau (CPP)

China Wanbao Engineering Corp.

China Yunan Construction Engineering Group Co.
Ltd.

 $Hyundai\ Engineering\ \&\ Construction\ Co.\ Ltd.$ 

Kajima Corp.

Penta-Ocean Construction Co. Ltd.

Punj Lloyd Ltd.

Qingjian Group Co. Ltd.

Saipem

Shimizu Corp.

Sinohydro Group Ltd.

Sinopec Oilfield Service Shengli Corp.

Toyo-Thai Corp. Public Co. Ltd.

**VINCI** 

## CHINA (P.R.C.)

**BOUYGUES** 

C.M.C. di Ravenna

Comsa Emte

CTCI Corp.

Daelim Industrial Co. Ltd.

Danieli & C OM SpA

**EIFFAGE** 

ENKA Construction & Industry Co. Inc.

FATA SpA

FCC, Fomento de Constr. y Contratas SA

GS Engineering & Construction Corp.

JGC Corp.

Kajima Corp.

Lend Lease Group

Lotte Engineering & Construction Co. Ltd.

McConnell Dowell Corp. Ltd.

POSCO Engineering & Construction

Saipem

Samsung Engineering Co. Ltd.

Shimizu Corp.

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

STRABAG SE

Taikisha Ltd.

Takenaka Corp.

**Technip** 

Tecnicas Reunidas

Toda Corp.

Toyo Engineering Corp.

**VINCI** 

WorleyParsons Ltd.

Ed. Züblin AG

### **MACAU**

Grupo ACS

Bauer AG

Beijing Construction Eng'g Group Co. Ltd.

Bilfinger SE

**BOUYGUES** 

China Civil Engineering Constr. Corp.

China Communications Construction Group Ltd.

China Geo-Engineering Corp.

China Railway Group Ltd.

China State Construction Engineering Corp.

**HOCHTIEF AG** 

Hyundai Engineering & Construction Co. Ltd.

Leighton Holdings Ltd. Shanghai Construction Group

**VINCI** 

### HONG KONG

Acciona Infraestructuras

Grupo ACS

Bauer AG

Beijing Construction Eng'g Group Co. Ltd.

**BOUYGUES** 

China Civil Engineering Constr. Corp.

China Communications Construction Group Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China Int'l Water & Electric Corp. (CWE)

China National Chemical Engineering Group Corp.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction Engineering Corp.

China Wu Yi Co. Ltd.

**HOCHTIEF AG** 

Hyundai Engineering & Construction Co. Ltd.

Kinden Corp.

Leighton Holdings Ltd.

Nishimatsu Construction Co. Ltd.

Penta-Ocean Construction Co. Ltd.

Shimizu Corp.

STRABAG SE

Trevi Finanziaria Industriale SpA

**VINCI** 

Zhejiang Constr. Investment Group Co. Ltd.

Ed. Züblin AG

### **INDIA**

Abeinsa SA

Grupo ACS

Arabian Construction Co. SAL

Arabtec Construction LLC

Bauer AG

**BOUYGUES** 

C.M.C. di Ravenna

China Gansu Int'l Corp. for Economic and Technical Coop'n

Chongqing Int'l Construction Corp.

China Communications Construction Group Ltd.

China Energy Engineering Group Tianjin Electric Power Construction Co.

China General Technology (Group) Holding Ltd.

China Int'l Water & Electric Corp. (CWE)

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

China National Machinery Industry Corp.

China Nonferrous Metal Industry's Foreign Eng'g & Constr. Co. Ltd.

China State Construction Engineering Corp.

China Wu Yi Co. Ltd.

Grupo Isolux Corsan SA

CTCI Corp.

Danieli & C OM SpA

Dongfang Electric Corp.

**Ferrovial** 

Grupo Empresarial SanJose SA

GS Engineering & Construction Corp.

**HOCHTIEF AG** 

Hyundai Engineering & Construction Co. Ltd.

Kajima Corp.

Kinden Corp.

Leighton Holdings Ltd.

Lotte Engineering & Construction Co. Ltd.

Maire Tecnimont SpA

National Petroleum Construction Co. (NPCC)

POSCO Engineering & Construction

POSCO Engineering Co.

Rizzani de Eccher SpA

Sacyr

Saipem

Samsung Engineering Co. Ltd.

Sener Ingenieria y Sistemas SA

SEPCO Electric Power Construction Corp.

SEPCOIII Electric Power Construction Corp.

Shanghai Electric Group Co. Ltd.

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Shimizu Corp.

Sinosteel Equipment & Engineering Co. Ltd.

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

Ssangyong Engineering & Construction Co. Ltd.

STRABAG SE

Sumitomo Mitsui Construction Co. Ltd.

Taikisha Ltd.

Takenaka Corp.

**Technip** 

Toyo Engineering Corp.

Van Oord

**VINCI** 

#### INDONESIA

Grupo ACS

Royal BAM Group nv

Bauer AG

Beijing Urban Construction Group

**BOUYGUES** 

China Gansu Int'l Corp. for Economic and Technical

Coop'n

China Communications Construction Group Ltd.

China Energy Engineering Group Tianjin Electric Power Construction Co.

China General Technology (Group) Holding Ltd.

China Gezhouba Group Co. Ltd.

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

China National Machinery Industry Corp.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction Engineering Corp.

Chiyoda Corp.

Danieli & C OM SpA

Dongfang Electric Corp.

GS Engineering & Construction Corp.

**HOCHTIEF AG** 

Hyundai Engineering & Construction Co. Ltd.

JGC Corp.

Kajima Corp.

Kinden Corp.

Leighton Holdings Ltd.

Lotte Engineering & Construction Co. Ltd.

McConnell Dowell Corp. Ltd.

Obayashi Corp.

Penta-Ocean Construction Co. Ltd.

POSCO Engineering & Construction

POSCO Engineering Co.

Punj Lloyd Ltd.

Saipem

Samsung Engineering Co. Ltd.

SEPCO Electric Power Construction Corp.

Shanghai Construction Group

Shanghai Electric Group Co. Ltd.

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Shimizu Corp.

Sinohydro Group Ltd.

Sinopec Oilfield Service Shengli Corp.

Sinopec Zhongyuan Petroleum Engineering Ltd.

Sinosteel Equipment & Engineering Co. Ltd.

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

Ssangyong Engineering & Construction Co. Ltd.

STRABAG SE

Sumitomo Mitsui Construction Co. Ltd.

Taikisha Ltd.

Taisei Corp.

Takenaka Corp.

**Technip** 

Toyo Engineering Corp.

Van Oord

**VINCI** 

ZhongDing International Engineering Co. Ltd.

## **JAPAN**

Abeinsa SA

China General Technology (Group) Holding Ltd.

China Metallurgical Group Corp.

Danieli & C OM SpA

Lotte Engineering & Construction Co. Ltd.

Saipem

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Sinosteel Equipment & Engineering Co. Ltd.

SNC-Lavalin Inc.

STRABAG SE

**VINCI** 

### **KAZAKHSTAN**

Alarko Contracting Group

Beijing Construction Eng'g Group Co. Ltd.

Bonatti SpA

Cengiz Construction Industry & Trade Co. Inc.

CGC Overseas Construction Group Co. Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China National Chemical Engineering Group Corp.

China National Machinery Industry Corp.

China Nonferrous Metal Industry's Foreign Eng'g & Constr. Co. Ltd.

China Petroleum Engineering Co. Ltd.

China Petroleum Eng'g & Construction Corp.

China Railway Group Ltd.

China State Construction Engineering Corp.

CITIC Construction Co. Ltd.

Consolidated Contractors Group

Grupo Isolux Corsan SA

Daging Oilfield Construction Group Co. Ltd.

Dogus Insaat ve Ticaret AS

Dongfang Electric Corp.

Energoprojekt Holding PLC

ENKA Construction & Industry Co. Inc.

**GAMA** 

**HOCHTIEF AG** 

Hyundai Engineering & Construction Co. Ltd.

Kentz Engineering and Construction Group

OHL SA (Obrascon Huarte Lain SA)

Petrofac Ltd.

POSCO Engineering & Construction

Saipem

Salini Impregilo SpA

Samsung Engineering Co. Ltd.

SICIM SpA

Sinohydro Group Ltd.

Sinopec Engineering (Group) Co. Ltd.

Sinopec Zhongyuan Petroleum Engineering Ltd.

Sinosteel Equipment & Engineering Co. Ltd.

SNC-Lavalin Inc.

 $STRABAG\ SE$ 

Tekfen Construction and Installation Co. Inc.

**VINCI** 

Yapi Merkezi Insaat ve Sanayi AS

Yuksel Insaat Co. Inc.

## KOREA, SOUTH

Grupo ACS

**BOUYGUES** 

China Metallurgical Group Corp.

China State Construction Engineering Corp.

Danieli & C OM SpA

EIFFAGE

**HOCHTIEF AG** 

Kentz Engineering and Construction Group

SNC-Lavalin Inc.

STRABAG SE

Taikisha Ltd.

Toyo Engineering Corp.

Van Oord

**VINCI** 

Beijing Urban Construction Group

China Metallurgical Group Corp.

China Shenyang Int'l Eco. & Tech. Coop. Corp. Ltd.

## **KYRGYZSTAN**

China Communications Construction Group Ltd.

China Int'l Water & Electric Corp. (CWE)

China Nonferrous Metal Industry's Foreign Eng'g & Constr. Co. Ltd.

China Petroleum Pipeline Bureau (CPP)

China Railway Group Ltd.

SNC-Lavalin Inc.

XPCC Construction & Engineering (Group) Co. Ltd.

### **MALAYSIA**

Grupo ACS

Bauer AG

Beijing Construction Eng'g Group Co. Ltd.

Beijing Urban Construction Group

**BOUYGUES** 

China Communications Construction Group Ltd.

China General Technology (Group) Holding Ltd.

China Int'l Water & Electric Corp. (CWE)

China Railway Construction Corp. Ltd. China Railway Group Ltd.

China Wu Yi Co. Ltd.

Chiyoda Corp.

CTCI Corp.

Daelim Industrial Co. Ltd.

Daewoo E&C Co. Ltd.

Danieli & C OM SpA

**HOCHTIEF AG** 

Hyundai Engineering & Construction Co. Ltd.

Empresas ICA SAB de CV

Yanjian Group Co. Ltd.

Ircon International Ltd.

JGC Corp.

Kajima Corp.

Kinden Corp.

Leighton Holdings Ltd.

Lend Lease Group

Lotte Engineering & Construction Co. Ltd.

M+W Group GmbH

McConnell Dowell Corp. Ltd.

National Petroleum Construction Co. (NPCC)

Nishimatsu Construction Co. Ltd.

Obayashi Corp.

Penta-Ocean Construction Co. Ltd.

Petrofac Ltd.

Punj Lloyd Ltd.

Rizzani de Eccher SpA

Saipem

Salini Impregilo SpA

Samsung Engineering Co. Ltd.

SEPCO Electric Power Construction Corp.

Shimizu Corp.

Sinohydro Group Ltd.

Sinopec Engineering (Group) Co. Ltd.

SNC-Lavalin Inc.

Ssangyong Engineering & Construction Co. Ltd.

STRABAG SE

Sumitomo Mitsui Construction Co. Ltd.

Taikisha Ltd.

Taisei Corp.

Takenaka Corp.

**Technip** 

Toda Corp.

Toyo Engineering Corp.

Toyo-Thai Corp. Public Co. Ltd.

Van Oord

**VINCI** 

ZhongDing International Engineering Co. Ltd.

Ed. Züblin AG

## **NEPAL**

Abeinsa SA

C.M.C. di Ravenna

China Gezhouba Group Co. Ltd.

China Int'l Water & Electric Corp. (CWE)

China Jiangsu Int'l Econ. and Technical Coop.

Group

China Railway Group Ltd.

Daelim Industrial Co. Ltd.

Grupo Empresarial SanJose SA

Ircon International Ltd.

Larsen & Toubro Ltd.

Salini Impregilo SpA

Shanghai Construction Group

Sinohydro Group Ltd.

SNC-Lavalin Inc.

STRABAG SE

ZhongDing International Engineering Co. Ltd.

## **NEW ZEALAND**

Grupo ACS

**HOCHTIEF AG** 

Leighton Holdings Ltd.

McConnell Dowell Corp. Ltd.

Obayashi Corp.

Rizzani de Eccher SpA

SNC-Lavalin Inc.

**Technip** 

Trevi Finanziaria Industriale SpA

Van Oord

**VINCI** 

WorleyParsons Ltd.

# **PACIFIC ISLANDS**

Anhui Foreign Economic Construction (Group) Co.

Ltd.

China Civil Engineering Constr. Corp.

Yanjian Group Co. Ltd.

Kinden Corp.

McConnell Dowell Corp. Ltd.

Penta-Ocean Construction Co. Ltd.

Shanghai Construction Group

Sinohydro Group Ltd.

SNC-Lavalin Inc.

TACA Construction Inc.

### PAPUA N.GUINEA

Grupo ACS

Royal BAM Group nv

China Jiangsu Int'l Econ. and Technical Coop.

Group

China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n

China Metallurgical Group Corp.

China National Machinery Industry Corp.

China Railway Group Ltd.

China Shenyang Int'l Eco. & Tech. Coop. Corp. Ltd.

Chiyoda Corp.

Consolidated Contractors Group

Daewoo E&C Co. Ltd.

ENKA Construction & Industry Co. Inc.

Hyundai Engineering & Construction Co. Ltd.

Yanjian Group Co. Ltd.

JGC Corp.

Kentz Engineering and Construction Group

McConnell Dowell Corp. Ltd.

Saipem

SNC-Lavalin Inc.

Van Oord

VINCI

# **PHILIPPINES**

Grupo ACS

Bauer AG

China Communications Construction Group Ltd.

China General Technology (Group) Holding Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China Int'l Water & Electric Corp. (CWE)

China Metallurgical Group Corp.

China National Machinery Industry Corp.

China State Construction Engineering Corp.

Chiyoda Corp.

Daelim Industrial Co. Ltd.

Hanwha Engineering & Construction Corp.

**HOCHTIEF AG** 

Hyundai Engineering & Construction Co. Ltd.

JGC Corp.

Kajima Corp.

Kinden Corp.

Leighton Holdings Ltd.

McConnell Dowell Corp. Ltd.

Qingjian Group Co. Ltd.

Shimizu Corp.

Sinohydro Group Ltd.

SNC-Lavalin Inc.

Sumitomo Mitsui Construction Co. Ltd.

Taikisha Ltd.

Taisei Corp.

Toda Corp.

Toyo-Thai Corp. Public Co. Ltd.

Trevi Finanziaria Industriale SpA

**VINCI** 

Ed. Züblin AG

## **SINGAPORE**

Abeinsa SA

Grupo ACS

Royal BAM Group nv

Bauer AG

Beijing Construction Eng'g Group Co. Ltd.

**BOUYGUES** 

C.M.C. di Ravenna

China Communications Construction Group Ltd.

China HuanQiu Contracting & Engineering Corp.

China Jiangsu Int'l Econ. and Technical Coop.

Group

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction Engineering Corp.

Chiyoda Corp.

CTCI Corp.

Daelim Industrial Co. Ltd.

Daewoo E&C Co. Ltd.

Ferrovial

GS Engineering & Construction Corp.

**HOCHTIEF AG** 

Hyundai Engineering & Construction Co. Ltd.

JGC Corp.

Jiangsu Nantong No. 3 Construction Grp. Co. Ltd.

Kajima Corp.

Leighton Holdings Ltd.

Lend Lease Group

McConnell Dowell Corp. Ltd.

Nishimatsu Construction Co. Ltd.

Obayashi Corp.

Penta-Ocean Construction Co. Ltd.

Punj Lloyd Ltd.

Qingjian Group Co. Ltd.

Saipem

Samsung Engineering Co. Ltd.

Shanghai Construction Group

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Shimizu Corp.

Sinohydro Group Ltd.

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

Ssangyong Engineering & Construction Co. Ltd.

STRABAG SE

Sumitomo Mitsui Construction Co. Ltd.

Taikisha Ltd.

Taisei Corp.

Takenaka Corp.

Toda Corp.

Toyo Engineering Corp.

Trevi Finanziaria Industriale SpA

Van Oord

**VINCI** 

Zhejiang Constr. Investment Group Co. Ltd.

## **SRI LANKA**

Abeinsa SA

Beijing Construction Eng'g Group Co. Ltd.

BESIX SA

CGC Overseas Construction Group Co. Ltd.

China Communications Construction Group Ltd.

China General Technology (Group) Holding Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n

China Metallurgical Group Corp.

**CEIEC** 

China National Machinery Industry Corp.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction Engineering Corp.

Dongfang Electric Corp.

**EIFFAGE** 

HOCHTIEF AG

Hyundai Engineering & Construction Co. Ltd.

Yanjian Group Co. Ltd.

Ircon International Ltd.

Kinden Corp.

Larsen & Toubro Ltd.

Nishimatsu Construction Co. Ltd.

Obayashi Corp.

Per Aarsleff A/S

Sinohydro Group Ltd.

SNC-Lavalin Inc.

Taisei Corp.

**VINCI** 

## TAIWAN (R.O.C.)

Grupo ACS

BOUYGUES

China Communications Construction Group Ltd.

China Metallurgical Group Corp.

Kajima Corp.

Lend Lease Group

M+W Group GmbH

Obayashi Corp.

Per Aarsleff A/S

Saipem

Shimizu Corp.

STRABAG SE

Taikisha Ltd.

Taisei Corp.

Van Oord VINCI

### **TAJIKISTAN**

China Communications Construction Group Ltd.

China Metallurgical Group Corp.

China National Machinery Industry Corp.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

Yanjian Group Co. Ltd.

Sinohydro Group Ltd.

**VINCI** 

XPCC Construction & Engineering (Group) Co. Ltd.

## **THAILAND**

Grupo ACS

Bauer AG

Beijing Construction Eng'g Group Co. Ltd.

Bilfinger SE

**BOUYGUES** 

China Communications Construction Group Ltd.

China Int'l Water & Electric Corp. (CWE)

China Metallurgical Group Corp.

China National Machinery Industry Corp.

China Petroleum Pipeline Bureau (CPP)

China Railway Construction Corp. Ltd.

China State Construction Engineering Corp.

Chiyoda Corp.

CTCI Corp.

Danieli & C OM SpA

GS Engineering & Construction Corp.

HOCHTIEF AG

Hyundai Engineering & Construction Co. Ltd.

Kajima Corp.

Kinden Corp.

Lend Lease Group

M+W Group GmbH

McConnell Dowell Corp. Ltd.

Nishimatsu Construction Co. Ltd.

Obayashi Corp.

POSCO Engineering Co.

Punj Lloyd Ltd.

Samsung Engineering Co. Ltd.

Shimizu Corp.

Sinohydro Group Ltd.

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

STRABAG SE

Sumitomo Mitsui Construction Co. Ltd.

Taikisha Ltd.

Taisei Corp.

Takenaka Corp.

**Technip** 

Toda Corp.

Toyo Engineering Corp.

Trevi Finanziaria Industriale SpA

**VINCI** 

ZhongDing International Engineering Co. Ltd. Ed. Züblin AG

### **TURKMENISTAN**

**BOUYGUES** 

Calik Enerji Sanayi Ve Ticaret Anonim Sirketi

China Communications Construction Group Ltd.

China Metallurgical Group Corp.

China Petroleum Eng'g & Construction Corp.

China Railway Construction Corp. Ltd.

Consolidated Contractors Group

Daqing Oilfield Construction Group Co. Ltd.

Eser Contracting and Industry Co.Inc.

GAP Insaat Yatirim ve Dis Ticaret AS

Hyundai Engineering & Construction Co. Ltd.

Kayi Insaat San. ve Tic. AS

 ${\it Nata~Construction~Tourism~Trade~and~Industry~Co.}$ 

Petrofac Ltd.

Polimeks Insaat Taahhut ve San Tic. AS

Renaissance Construction

Saipem

Sinopec Oilfield Service Shengli Corp.

STFA Construction Group

STRABAG SE

TACA Construction Inc.

Tekfen Construction and Installation Co. Inc.

Van Oord

**VINCI** 

Yapi Merkezi Insaat ve Sanayi AS

# **UZBEKISTAN**

Grupo ACS

China Communications Construction Group Ltd.

China General Technology (Group) Holding Ltd.

China National Chemical Engineering Group Corp.

China National Machinery Industry Corp.

China Petroleum Eng'g & Construction Corp.

China Petroleum Pipeline Bureau (CPP)

Grupo Isolux Corsan SA

GS Engineering & Construction Corp.

Hyundai Engineering & Construction Co. Ltd.

POSCO Engineering & Construction

POSCO Engineering Co.

Samsung Engineering Co. Ltd.

Sinohydro Group Ltd.

SNC-Lavalin Inc.

Yuksel Insaat Co. Inc.

# VIETNAM

Grupo ACS

Bauer AG

Beijing Construction Eng'g Group Co. Ltd.

Beijing Urban Construction Group

BOUYGUES

China Communications Construction Group Ltd.

China Energy Engineering Group Tianjin Electric

Power Construction Co.

China General Technology (Group) Holding Ltd.

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

China National Machinery Industry Corp.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction Engineering Corp.

China Wanbao Engineering Corp.

China Yunan Construction Engineering Group Co.

Ltd.

Chiyoda Corp.

CTCI Corp.

Daelim Industrial Co. Ltd.

Daewoo E&C Co. Ltd.

Danieli & C OM SpA

Dongfang Electric Corp.

GS Engineering & Construction Corp.

HOCHTIEF AG

Hyundai Engineering & Construction Co. Ltd.

JGC Corp.

Kajima Corp.

Kinden Corp.

Larsen & Toubro Ltd.

Lotte Engineering & Construction Co. Ltd.

M+W Group GmbH

Nishimatsu Construction Co. Ltd.

Obayashi Corp.

Penta-Ocean Construction Co. Ltd.

POSCO Engineering & Construction

POSCO Engineering Co.

Rizzani de Eccher SpA

Saipem

Samsung Engineering Co. Ltd.

Sener Ingenieria y Sistemas SA

Shanghai Construction Group

Shanghai Electric Group Co. Ltd.

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

Shimizu Corp.

Sinohydro Group Ltd.

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

Ssangyong Engineering & Construction Co. Ltd.

STRABAG SE

Sumitomo Mitsui Construction Co. Ltd.

Taikisha Ltd.

Taisei Corp.

**Technip** 

Toda Corp.

Toyo-Thai Corp. Public Co. Ltd.

**VINCI** 

### **LAOS**

China Communications Construction Group Ltd.

China Gezhouba Group Co. Ltd.

China Int'l Water & Electric Corp. (CWE)

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

China National Machinery Industry Corp.

China Railway Group Ltd.

China State Construction Engineering Corp.

China Yunan Construction Engineering Group Co.

Ltd.

Dongfang Electric Corp.

McConnell Dowell Corp. Ltd.

Obayashi Corp.

Sinohydro Group Ltd.

SK Engineering & Construction Co. Ltd.

SNC-Lavalin Inc.

Sumitomo Mitsui Construction Co. Ltd.

Trevi Finanziaria Industriale SpA

Zhongmei Engineering Group Ltd.

#### MONGOLIA

Grupo ACS

Beijing Construction Eng'g Group Co. Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China Jiangsu Int'l Econ. and Technical Coop.

Group

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

China National Machinery Industry Corp.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction Engineering Corp.

Chiyoda Corp.

Daging Oilfield Construction Group Co. Ltd.

**HOCHTIEF AG** 

Leighton Holdings Ltd.

Lotte Engineering & Construction Co. Ltd.

Samsung Engineering Co. Ltd.

Sinohydro Group Ltd.

Sinopec Oilfield Service Shengli Corp.

SNC-Lavalin Inc.

XPCC Construction & Engineering (Group) Co. Ltd.

# G. NORTH AFRICA

# **ALGERIA**

Abeinsa SA

Grupo ACS

AE Arma-Elektropanc

Anhui Construction Engineering Group Co. Ltd.

Ansaldo Energia SpA

The Arab Contractors (O.A.O. & Co.)

Aslan Yapi ve Ticaret AS

Astaldi SpA

Atlas Group

Bauer AG

Beijing Construction Eng'g Group Co. Ltd.

Beijing Urban Construction Group

Bonatti SpA

BOUYGUES

C.M.C. di Ravenna

CGC Overseas Construction Group Co. Ltd.

China Gansu Int'l Corp. for Economic and Technical Coop'n

China Civil Engineering Constr. Corp.

China Communications Construction Group Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China Int'l Water & Electric Corp. (CWE)

China Jiangsu Int'l Econ. and Technical Coop.

Group

China Metallurgical Group Corp.

**CEIEC** 

China Petroleum Eng'g & Construction Corp.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction Engineering Corp.

China Wanbao Engineering Corp.

Comsa Emte

Societa Italiana Per Condotte D'Acqua SpA

Consolidated Contractors Group

Grupo Isolux Corsan SA

Daewoo E&C Co. Ltd.

Danieli & C OM SpA

**EIFFAGE** 

FCC, Fomento de Constr. y Contratas SA

GAMA

Grupo Empresarial SanJose SA

Construtora Andrade Gutierrez SA

Hanwha Engineering & Construction Corp.

Hyundai Engineering & Construction Co. Ltd.

Iberdrola Ingeniería y Construcción

Ircon International Ltd.

JGC Corp.

Jiangsu Nantong No. 3 Construction Grp. Co. Ltd.

Jiangsu Zhongxin Const. Group Co. Ltd.

Kajima Corp.

Kayi Insaat San. ve Tic. AS

Kontek Construction

Larsen & Toubro Ltd.

MAPA Insaat ve Ticaret AS

Metka

Nishimatsu Construction Co. Ltd.

Nurol Construction and Trading Co.

OHL SA (Obrascon Huarte Lain SA)

**OCI NV** 

Petrofac Ltd.

Impresa Pizzarotti & C. SpA

Prezioso Group

Qingjian Group Co. Ltd.

Rizzani de Eccher SpA

Sacyr

Saipem

Salini Impregilo SpA

Samsung C&T Corp.

Samsung Engineering Co. Ltd.

Sener Ingenieria y Sistemas SA

Shapoorji Pallonji & Co. Ltd.

SNC-Lavalin Inc.

STRABAG SE

Taisei Corp.

**Technip** 

Tecnicas Reunidas

Trevi Finanziaria Industriale SpA

VINC

XPCC Construction & Engineering (Group) Co. Ltd.

Yapi Merkezi Insaat ve Sanayi AS

Zhejiang Constr. Investment Group Co. Ltd.

ZhongDing International Engineering Co. Ltd.

### **EGYPT**

Grupo ACS

Ansaldo Energia SpA

Arabian Construction Co. SAL

Arabtec Construction LLC

Bauer AG

BESIX SA

**BOUYGUES** 

China Communications Construction Group Ltd.

China National Chemical Engineering Group Corp.

China Nonferrous Metal Industry's Foreign Eng'g &

Constr. Co. Ltd.

China Wanbao Engineering Corp.

Danieli & C OM SpA

GS Engineering & Construction Corp.

**HOCHTIEF AG** 

Iberdrola Ingeniería y Construcción

Kajima Corp.

Kharafi National KSCC

Kinden Corp.

Limak Insaat Sanayi ve Ticaret AS

Maire Tecnimont SpA

**OCI NV** 

Per Aarsleff A/S

Saipem

Samsung C&T Corp.

SEPCOIII Electric Power Construction Corp.

Sinopec Oilfield Service Shengli Corp.

SNC-Lavalin Inc.

Taisei Corp.

TAV Construction

Technip

Toyo Engineering Corp.

**VINCI** 

WorleyParsons Ltd.

### **ETHIOPIA**

Grupo ACS

The Arab Contractors (O.A.O. & Co.)

**BOUYGUES** 

CGC Overseas Construction Group Co. Ltd.

China Gansu Int'l Corp. for Economic and Technical Coop'n

China Civil Engineering Constr. Corp.

China Communications Construction Group Ltd.

China Gezhouba Group Co. Ltd.

China Int'l Water & Electric Corp. (CWE)

China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n

China Metallurgical Group Corp.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction Engineering Corp.

China Wanbao Engineering Corp.

Dongfang Electric Corp.

Ircon International Ltd.

Kajima Corp.

Metag Insaat Ticaret AS

Salini Impregilo SpA

SNC-Lavalin Inc.

SUNIR Co. (Iran Power and Water Eqpmt. & Svcs.

Exp. Co.)

Yapi Merkezi Insaat ve Sanayi AS

Zhongmei Engineering Group Ltd.

Ed. Züblin AG

### **LIBYA**

Grupo ACS

The Arab Contractors (O.A.O. & Co.)

Royal BAM Group nv

Bauer AG

Beijing Construction Eng'g Group Co. Ltd.

Bonatti SpA

C.M.C. di Ravenna

China Communications Construction Group Ltd.

China Gezhouba Group Co. Ltd.

China National Machinery Industry Corp.

China Railway Construction Corp. Ltd.

China State Construction Engineering Corp.

Daelim Industrial Co. Ltd.

Daewoo E&C Co. Ltd.

Danieli & C OM SpA

Dogus Insaat ve Ticaret AS

**EIFFAGE** 

**GAMA** 

Hyundai Engineering & Construction Co. Ltd.

Joannou & Paraskevaides Group of Cos.

Kolin Insaat Turizm Sanayi ve Ticaret AS

Impresa Costruzioni Giuseppe Maltauro SpA

Nurol Construction and Trading Co.

Construtora Norberto Odebrecht

OCI NV

Impresa Pizzarotti & C. SpA

Punj Lloyd Ltd.

Renaissance Construction

Saipem

Salini Impregilo SpA

SNC-Lavalin Inc.

STFA Construction Group

STRABAG SE

Summa Turizm Yatirimciligi AS

TACA Construction Inc.

TAV Construction

Tekfen Construction and Installation Co. Inc.

TML Construction Co.

**VINCI** 

Yapi Merkezi Insaat ve Sanayi AS

Yuksel Insaat Co. Inc.

## **MOROCCO**

Abeinsa SA

Acciona Infraestructuras

Grupo ACS

Alarko Contracting Group

The Arab Contractors (O.A.O. & Co.)

BESIX SA

**BOUYGUES** 

China Communications Construction Group Ltd.

China Geo-Engineering Corp.

China Int'l Water & Electric Corp. (CWE)

China Railway Group Ltd.

Comsa Emte

Grupo Isolux Corsan SA

Daewoo E&C Co. Ltd.

**EIFFAGE** 

**Ferrovial** 

Grupo Empresarial SanJose SA

Hyundai Engineering & Construction Co. Ltd.

Empresas ICA SAB de CV

Nurol Construction and Trading Co.

Impresa Pizzarotti & C. SpA

POSCO Engineering Co.

Saipem

Sener Ingenieria y Sistemas SA

SEPCOIII Electric Power Construction Corp.

SNC-Lavalin Inc.

STFA Construction Group

Taikisha Ltd.

Tecnicas Reunidas

Tekfen Construction and Installation Co. Inc.

VINCI

Yapi Merkezi Insaat ve Sanayi AS

# **NIGER**

Beijing Urban Construction Group

CGC Overseas Construction Group Co. Ltd.

China Civil Engineering Constr. Corp.

China Communications Construction Group Ltd.

China Geo-Engineering Corp.

China Metallurgical Group Corp.

China Petroleum Eng'g & Construction Corp.

China Petroleum Pipeline Bureau (CPP)

China Railway Construction Corp. Ltd.

Hyundai Engineering & Construction Co. Ltd.

**OCI NV** 

SNC-Lavalin Inc.

**Technip** 

VINCI

XPCC Construction & Engineering (Group) Co. Ltd.

#### **SUDAN**

Anhui Construction Engineering Group Co. Ltd.

The Arab Contractors (O.A.O. & Co.)

Bauer AG

Beijing Urban Construction Group

CGC Overseas Construction Group Co. Ltd.

China Gansu Int'l Corp. for Economic and Technical Coop'n

Chongqing Int'l Construction Corp.

China Civil Engineering Constr. Corp.

China Communications Construction Group Ltd.

China General Technology (Group) Holding Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China Int'l Water & Electric Corp. (CWE)

China Jiangsu Int'l Econ. and Technical Coop. Group

China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n

China Metallurgical Group Corp.

China National Machinery Industry Corp.

China Petroleum Eng'g & Construction Corp.

China Petroleum Pipeline Bureau (CPP)

China State Construction Engineering Corp.

China Wanbao Engineering Corp.

China Wu Yi Co. Ltd.

Yanjian Group Co. Ltd.

Nantong Construction Group Joint-Stock Co. Ltd.

Qingjian Group Co. Ltd.

Sinopec Zhongyuan Petroleum Engineering Ltd.

SNC-Lavalin Inc.

STRABAG SE

ZhongDing International Engineering Co. Ltd.

### **SUB SAHARA**

**AMEC** 

The Arab Contractors (O.A.O. & Co.)

**BOUYGUES** 

CGC Overseas Construction Group Co. Ltd.

China Communications Construction Group Ltd.

China Gezhouba Group Co. Ltd.

China Int'l Water & Electric Corp. (CWE)

China Metallurgical Group Corp.

China National Machinery Industry Corp.

China Petroleum Eng'g & Construction Corp.

Consolidated Contractors Group

Grupo Isolux Corsan SA

**EIFFAGE** 

ENKA Construction & Industry Co. Inc.

Yanjian Group Co. Ltd.

Petrofac Ltd.

SNC-Lavalin Inc.

Summa Turizm Yatirimciligi AS

**Technip** 

**VINCI** 

## **TUNISIA**

Ansaldo Energia SpA

The Arab Contractors (O.A.O. & Co.)

**BOUYGUES** 

China Int'l Water & Electric Corp. (CWE)

China National Chemical Engineering Group Corp.

FCC, Fomento de Constr. y Contratas SA

**Ferrovial** 

Hyundai Engineering & Construction Co. Ltd.

Iberdrola Ingeniería y Construcción

Salini Impregilo SpA

SNC-Lavalin Inc.

TAV Construction

**Technip** 

**VINCI** 

Yapi Merkezi Insaat ve Sanayi AS

# H. CENTRAL AND SOUTHERN AFRICA

## **ANGOLA**

Abeinsa SA

Grupo ACS

Anhui Construction Engineering Group Co. Ltd.

Bauer AG

Beijing Construction Eng'g Group Co. Ltd.

Beijing Urban Construction Group

C.M.C. di Ravenna

Camargo Corrêa

CGC Overseas Construction Group Co. Ltd.

China Gansu Int'l Corp. for Economic and Technical Coop'n

China Communications Construction Group Ltd.

China Gezhouba Group Co. Ltd.

China Jiangsu Int'l Econ. and Technical Coop. Group

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

CEIEC

China National Machinery Industry Corp.

China Petroleum Pipeline Bureau (CPP)

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

CITIC Construction Co. Ltd.

Grupo Isolux Corsan SA

Danieli & C OM SpA

Construtora Andrade Gutierrez SA

Jiangsu Nantong No. 3 Construction Grp. Co. Ltd.

Mota-Engil

OAS SA

Construtora Norberto Odebrecht

Prezioso Group

Qingjian Group Co. Ltd.

Sacyr

Saipem

Samsung Engineering Co. Ltd.

Sener Ingenieria y Sistemas SA

Shanghai Construction Group

Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

SICIM SpA

Sinohydro Group Ltd.

SNC-Lavalin Inc.

Soares da Costa Construção SGPS SA

STRABAG SE

**Technip** 

Trevi Finanziaria Industriale SpA

**VINCI** 

XPCC Construction & Engineering (Group) Co. Ltd.

#### **BENIN**

Anhui Foreign Economic Construction (Group) Co. Ltd.

The Arab Contractors (O.A.O. & Co.)

**BOUYGUES** 

Chongqing Int'l Construction Corp.

China General Technology (Group) Holding Ltd.

China Geo-Engineering Corp.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction Engineering Corp.

Shikun & Binui - SBI Infrastructure Ltd.

SNC-Lavalin Inc.

STRABAG SE

Toda Corp.

**VINCI** 

#### **BOTSWANA**

The Arab Contractors (O.A.O. & Co.)

China Gansu Int'l Corp. for Economic and Technical Coop'n

China Civil Engineering Constr. Corp.

China Jiangsu Int'l Econ. and Technical Coop.

China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n

China National Machinery Industry Corp.

China Railway Group Ltd.

China State Construction Engineering Corp.

Consolidated Contractors Group

**HOCHTIEF AG** 

Kentz Engineering and Construction Group

Leighton Holdings Ltd.

Qingjian Group Co. Ltd.

Sinohydro Group Ltd.

SNC-Lavalin Inc.

ZhongDing International Engineering Co. Ltd.

### **BURKINA FASO**

**BOUYGUES** 

China Geo-Engineering Corp.

**EIFFAGE** 

SNC-Lavalin Inc.

**VINCI** 

### **BURUNDI**

Beijing Urban Construction Group

China Communications Construction Group Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China Henan Int'l Cooperation Group Co. Ltd.

China Int'l Water & Electric Corp. (CWE)

China Metallurgical Group Corp.

ENKA Construction & Industry Co. Inc.

SNC-Lavalin Inc.

VINCI

### **CAMEROON**

Grupo ACS

Anhui Construction Engineering Group Co. Ltd.

The Arab Contractors (O.A.O. & Co.)

Royal BAM Group nv

BESIX SA

**BOUYGUES** 

CGC Overseas Construction Group Co. Ltd.

China Communications Construction Group Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China Int'l Water & Electric Corp. (CWE)

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

China National Machinery Industry Corp.

China Shenyang Int'l Eco. & Tech. Coop. Corp. Ltd.

China State Construction Engineering Corp.

Eser Contracting and Industry Co.Inc.

Construtora Andrade Gutierrez SA

Prezioso Group

Saipem

SICIM SpA

Sinohydro Group Ltd.

SNC-Lavalin Inc.

VINCI

XPCC Construction & Engineering (Group) Co. Ltd.

Zhongmei Engineering Group Ltd.

## CAPE VERDE IS.

Grupo Empresarial SanJose SA

Impresa Costruzioni Giuseppe Maltauro SpA

Mota-Engil

Sacyr

## **CONGO**

The Arab Contractors (O.A.O. & Co.)

Beijing Construction Eng'g Group Co. Ltd.

Beijing Uni-Construction Group Co. Ltd.

BOUYGUES

China Communications Construction Group Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China Jiangsu Int'l Econ. and Technical Coop.

оир

China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n

China National Machinery Industry Corp.

China State Construction Engineering Corp.

China Wu Yi Co. Ltd.

Grupo Empresarial SanJose SA

Construtora Andrade Gutierrez SA

Jiangsu Nantong No. 3 Construction Grp. Co. Ltd.

Prezioso Group

Saipem

Sener Ingenieria y Sistemas SA

SICIM SpA

Sinohydro Group Ltd.

SNC-Lavalin Inc.

Technip

**VINCI** 

Weihai International Eco. & Tech. Coop. Co. Ltd.

### **GABON**

Acciona Infraestructuras

**BOUYGUES** 

China Communications Construction Group Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

**EIFFAGE** 

ENKA Construction & Industry Co. Inc.

Prezioso Group

Renaissance Construction

Saipem

Sinohydro Group Ltd.

SNC-Lavalin Inc.

**Technip** 

Trevi Finanziaria Industriale SpA

Van Oord

VINCI

Weihai International Eco. & Tech. Coop. Co. Ltd.

# **GAMBIA**

Larsen & Toubro Ltd.

Shapoorji Pallonji & Co. Ltd.

### **GHANA**

Abeinsa SA

The Arab Contractors (O.A.O. & Co.)

Royal BAM Group nv

Bilfinger SE

**BOUYGUES** 

China Gansu Int'l Corp. for Economic and Technical

China Communications Construction Group Ltd.

China Dalian Int'l Eco. & Techn. Cooperation Grp.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China Henan Int'l Cooperation Group Co. Ltd.

China Int'l Water & Electric Corp. (CWE)

China Jiangsu Int'l Econ. and Technical Coop.

Group

China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n

China Railway Group Ltd.

China State Construction Engineering Corp.

**EIFFAGE** 

Energoprojekt Holding PLC

Yanjian Group Co. Ltd.

KEPCO Engineering & Construction Co. Ltd.

Mota-Engil

OAS SA

Construtora Norberto Odebrecht

POSCO Engineering Co.

Prezioso Group

Qingjian Group Co. Ltd.

Saipem

Shapoorji Pallonji & Co. Ltd.

Shikun & Binui - SBI Infrastructure Ltd.

Sinohydro Group Ltd.

SNC-Lavalin Inc.

STRABAG SE

TACA Construction Inc.

ZhongDing International Engineering Co. Ltd.

Zhongmei Engineering Group Ltd.

### **GUINEA**

Royal BAM Group nv

BESIX SA

**BOUYGUES** 

CGC Overseas Construction Group Co. Ltd.

China Gansu Int'l Corp. for Economic and Technical Coop'n

China Communications Construction Group Ltd.

China Dalian Int'l Eco. & Techn. Cooperation Grp.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China Henan Int'l Cooperation Group Co. Ltd.

China Int'l Water & Electric Corp. (CWE)

China Jiangsu Int'l Econ. and Technical Coop. Group

China National Machinery Industry Corp.

China Railway Group Ltd.

China Wu Yi Co. Ltd.

Consolidated Contractors Group

Grupo Isolux Corsan SA

**EIFFAGE** 

Energoprojekt Holding PLC

ENKA Construction & Industry Co. Inc.

Construtora Andrade Gutierrez SA

Jiangsu Nantong No. 3 Construction Grp. Co. Ltd.

Kayson Co.

OAS SA

Construtora Norberto Odebrecht

Prezioso Group

Sener Ingenieria y Sistemas SA

Shanghai Construction Group

SNC-Lavalin Inc.

Soares da Costa Construção SGPS SA

Ssangyong Engineering & Construction Co. Ltd. STRABAG SE **VINCI** 

Weihai International Eco. & Tech. Coop. Co. Ltd.

### IVORY COAST

The Arab Contractors (O.A.O. & Co.) Beijing Urban Construction Group **BOUYGUES** 

China Geo-Engineering Corp. China Gezhouba Group Co. Ltd. China Metallurgical Group Corp.

China National Machinery Industry Corp.

**EIFFAGE** 

Hyundai Engineering & Construction Co. Ltd.

Qingjian Group Co. Ltd.

Shikun & Binui - SBI Infrastructure Ltd.

Trevi Finanziaria Industriale SpA

**VINCI** 

### **KENYA**

Abeinsa SA

Anhui Construction Engineering Group Co. Ltd. **BOUYGUES** 

China Communications Construction Group Ltd.

China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n

China National Machinery Industry Corp.

China Petroleum Pipeline Bureau (CPP)

China Railway Group Ltd.

China State Construction Engineering Corp.

China Wu Yi Co. Ltd.

Grupo Isolux Corsan SA

Hyundai Engineering & Construction Co. Ltd.

Iberdrola Ingeniería y Construcción

Kayson Co.

Kinden Corp.

Larsen & Toubro Ltd.

Impresa Costruzioni Giuseppe Maltauro SpA

Shikun & Binui - SBI Infrastructure Ltd.

Sinohydro Group Ltd.

SNC-Lavalin Inc.

Zhongmei Engineering Group Ltd.

## **LESOTHO**

C.M.C. di Ravenna

China Geo-Engineering Corp.

Yanjian Group Co. Ltd.

Qingjian Group Co. Ltd.

Sinohydro Group Ltd.

# **LIBERIA**

Chongging Int'l Construction Corp.

China Communications Construction Group Ltd.

China General Technology (Group) Holding Ltd.

China Geo-Engineering Corp.

China Henan Int'l Cooperation Group Co. Ltd.

China Metallurgical Group Corp.

Construtora Norberto Odebrecht

Qingjian Group Co. Ltd.

SNC-Lavalin Inc.

Zhongmei Engineering Group Ltd.

#### **MALAWI**

Anhui Foreign Economic Construction (Group) Co.

China Gansu Int'l Corp. for Economic and Technical Coop'n

China Communications Construction Group Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n

China State Construction Engineering Corp.

Mota-Engil

Shanghai Construction Group

SNC-Lavalin Inc.

**VINCI** 

# **MOZAMBIOUE**

Anhui Foreign Economic Construction (Group) Co.

Beijing Urban Construction Group

**BOUYGUES** 

C.M.C. di Ravenna

Camargo Corrêa

China Gansu Int'l Corp. for Economic and Technical

China Communications Construction Group Ltd.

China Geo-Engineering Corp.

China Gezhouba Group Co. Ltd.

China Henan Int'l Cooperation Group Co. Ltd.

China Jiangsu Int'l Econ. and Technical Coop.

Group

China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n

China Metallurgical Group Corp.

China Petroleum Pipeline Bureau (CPP)

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

Consolidated Contractors Group

Grupo Empresarial SanJose SA

GS Engineering & Construction Corp.

Construtora Andrade Gutierrez SA

Hyundai Engineering & Construction Co. Ltd.

Ircon International Ltd.

Kentz Engineering and Construction Group

Mota-Engil

Nantong Construction Group Joint-Stock Co. Ltd.

OAS SA

Construtora Norberto Odebrecht

Sacyr

Saipem

Sener Ingenieria y Sistemas SA

Sinohydro Group Ltd.

SNC-Lavalin Inc.

Soares da Costa Construção SGPS SA

Trevi Finanziaria Industriale SpA

**VINCI** 

Weihai International Eco. & Tech. Coop. Co. Ltd.

### **NIGERIA**

Anhui Construction Engineering Group Co. Ltd.

The Arab Contractors (O.A.O. & Co.)

Beijing Construction Eng'g Group Co. Ltd.

Bilfinger SE

**BOUYGUES** 

CGC Overseas Construction Group Co. Ltd.

China Gansu Int'l Corp. for Economic and Technical Coop'n

China Civil Engineering Constr. Corp.

China Communications Construction Group Ltd.

China Gezhouba Group Co. Ltd.

China Metallurgical Group Corp.

China National Chemical Engineering Group Corp.

China National Machinery Industry Corp.

China Railway Group Ltd.

Consolidated Contractors Group

Contracting & Trading Co. C.A.T.

Daewoo E&C Co. Ltd.

Danieli & C OM SpA

**EIFFAGE** 

Energoprojekt Holding PLC

Eser Contracting and Industry Co.Inc.

GS Engineering & Construction Corp.

OCI NV

Prezioso Group

Renaissance Construction

Saipem

Salini Impregilo SpA

Samsung Engineering Co. Ltd.

SEPCOIII Electric Power Construction Corp.

Shapoorji Pallonji & Co. Ltd.

Shikun & Binui - SBI Infrastructure Ltd.

Sinohydro Group Ltd.

SNC-Lavalin Inc.

**Technip** 

Toyo Engineering Corp.

Trevi Finanziaria Industriale SpA

Van Oord

**VINCI** 

XPCC Construction & Engineering (Group) Co. Ltd.

### **RWANDA**

Beijing Construction Eng'g Group Co. Ltd.

China Civil Engineering Constr. Corp.

China Communications Construction Group Ltd.

China Geo-Engineering Corp.

China Henan Int'l Cooperation Group Co. Ltd.

China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n

SNC-Lavalin Inc.

STRABAG SE

Zhongmei Engineering Group Ltd.

## **SENEGAL**

**BOUYGUES** 

China Geo-Engineering Corp.

China Henan Int'l Cooperation Group Co. Ltd.

China Int'l Water & Electric Corp. (CWE)

China Railway Group Ltd.

China Wu Yi Co. Ltd.

Consolidated Contractors Group

Grupo Isolux Corsan SA

**EIFFAGE** 

Nantong Construction Group Joint-Stock Co. Ltd.

**OCI NV** 

Shanghai Construction Group

Sinohydro Group Ltd.

SNC-Lavalin Inc.

Summa Turizm Yatirimciligi AS

SUNIR Co. (Iran Power and Water Eqpmt. & Svcs.

Exp. Co.)

VINCI

### SIERRA LEONE

Anhui Construction Engineering Group Co. Ltd.

Royal BAM Group nv

Beijing Urban Construction Group

China Civil Engineering Constr. Corp.

China Communications Construction Group Ltd.

China Henan Int'l Cooperation Group Co. Ltd.

Salini Impregilo SpA

Shapoorji Pallonji & Co. Ltd.

SNC-Lavalin Inc.

VINCI

XPCC Construction & Engineering (Group) Co. Ltd.

## **SOUTH AFRICA**

Abeinsa SA

Acciona Infraestructuras

Grupo ACS

Ansaldo Energia SpA

**BOUYGUES** 

C.M.C. di Ravenna

China Communications Construction Group Ltd.

China Railway Group Ltd.

China State Construction Engineering Corp.

Grupo Isolux Corsan SA

Danieli & C OM SpA

FATA SpA

**HOCHTIEF AG** 

Iberdrola Ingeniería y Construcción

Yanjian Group Co. Ltd.

Kentz Engineering and Construction Group

M+W Group GmbH

Per Aarsleff A/S

Prezioso Group

Saipem

Salini Impregilo SpA

Sener Ingenieria y Sistemas SA

Sinosteel Equipment & Engineering Co. Ltd.

SNC-Lavalin Inc. STRABAG SE Technip VINCI

### **SWAZILAND**

China Geo-Engineering Corp. Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd. Soares da Costa Construção SGPS SA

## **TANZANIA**

Royal BAM Group nv

Beijing Construction Eng'g Group Co. Ltd.

Chongqing Int'l Construction Corp.

China Civil Engineering Constr. Corp.

China Communications Construction Group Ltd.

China Geo-Engineering Corp.

China Henan Int'l Cooperation Group Co. Ltd.

China Jiangsu Int'l Econ. and Technical Coop. Group

China Petroleum Pipeline Bureau (CPP)

China Railway Construction Corp. Ltd.

China Wu Yi Co. Ltd.

Consolidated Contractors Group

GS Engineering & Construction Corp.

Kinden Corp.

Per Aarsleff A/S

Shanghai Construction Group

Shikun & Binui - SBI Infrastructure Ltd.

Sinohydro Group Ltd.

SNC-Lavalin Inc.

**VINCI** 

WorleyParsons Ltd.

# **UGANDA**

The Arab Contractors (O.A.O. & Co.)

Chongqing Int'l Construction Corp.

China Communications Construction Group Ltd.

China Geo-Engineering Corp.

China Henan Int'l Cooperation Group Co. Ltd.

China Int'l Water & Electric Corp. (CWE)

China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n

China Petroleum Pipeline Bureau (CPP)

China Railway Group Ltd.

China Wanbao Engineering Corp.

Grupo Isolux Corsan SA

Energoprojekt Holding PLC

Yanjian Group Co. Ltd.

Kinden Corp.

Kolin Insaat Turizm Sanayi ve Ticaret AS

Saipem

Shikun & Binui - SBI Infrastructure Ltd.

Sinohydro Group Ltd.

SNC-Lavalin Inc.

Zhongmei Engineering Group Ltd.

# **D.R. CONGO (ZAIRE)**

Anhui Foreign Economic Construction (Group) Co. Ltd.

**BOUYGUES** 

China Geo-Engineering Corp.

China Railway Group Ltd.

Yanjian Group Co. Ltd.

Sinohydro Group Ltd.

Toda Corp.

VINCI

Weihai International Eco. & Tech. Coop. Co. Ltd.

### **ZAMBIA**

Anhui Foreign Economic Construction (Group) Co. Ltd.

The Arab Contractors (O.A.O. & Co.)

C.M.C. di Ravenna

China Civil Engineering Constr. Corp.

China Geo-Engineering Corp.

China Henan Int'l Cooperation Group Co. Ltd.

China Jiangsu Int'l Econ. and Technical Coop. Group

China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n

China National Machinery Industry Corp.

China Nonferrous Metal Industry's Foreign Eng'g & Constr. Co. Ltd.

China Railway Construction Corp. Ltd.

China Railway Group Ltd.

China State Construction Engineering Corp.

Energoprojekt Holding PLC

Jiangsu Nantong No. 3 Construction Grp. Co. Ltd.

Mota-Engil

SEPCO Electric Power Construction Corp.

Shanghai Construction Group

Shimizu Corp.

Sinohydro Group Ltd.

SNC-Lavalin Inc.

VINCI

Zhongmei Engineering Group Ltd.

## **ZIMBABWE**

Anhui Foreign Economic Construction (Group) Co.

China Gansu Int'l Corp. for Economic and Technical Coop'n

China Jiangsu Int'l Econ. and Technical Coop. Group

China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n

China Metallurgical Group Corp.

Energoprojekt Holding PLC

Mota-Engil

Nantong Construction Group Joint-Stock Co. Ltd.

Salini Impregilo SpA

Sinohydro Group Ltd.

Sinosteel Equipment & Engineering Co. Ltd.

SNC-Lavalin Inc.

# I. ANTARCTIC/ARCTIC

China Metallurgical Group Corp. Hyundai Engineering & Construction Co. Ltd. SNC-Lavalin Inc.