

# All Hands on Deck

Mentorship breakdowns and how to prevent them



# Traditional Mentorship







Mentee

Mentor

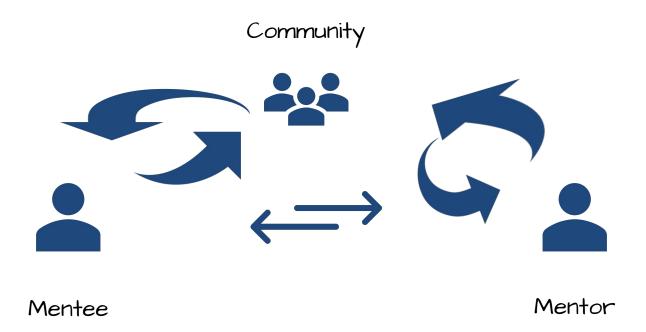


# Mentorship in OSS

- · Who can be a mentor?
  - Community members with experience
    - · > I year, typically
- · What does a mentor do?
  - Support newcomers to the project
    - · Explaining architecture
    - · Recommending tasks
    - · Assisting in development activities



# Mentorship in OSS





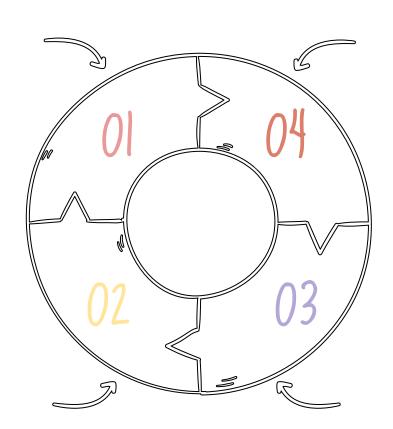
# System(s) of a (break)down



# System(s) of a (break)down

PROCESS

TECHNICAL



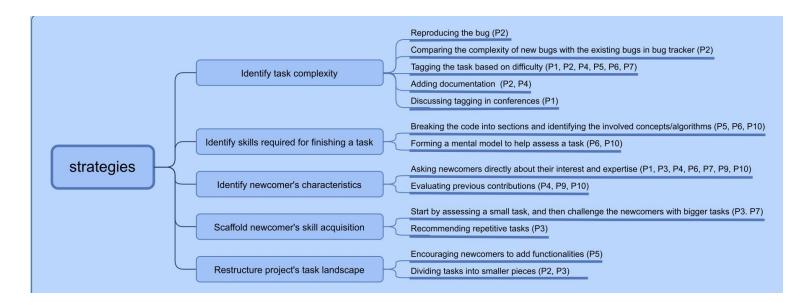
INTERPERSONAL

PERSONAL



- · Scope & context not clearly laid out
- · No formal procedures for socialization
  - Introduction to community
  - Shifting of responsibilities
  - Promotion across the contribution ladder
- · Lack of governance





Source: Mentorship in OSS, Igor Steinmacher et al



- Effective Socialization =
  - Increased future participation<sup>2</sup>
  - Increased speed of onboarding<sup>3</sup>
- Frameworks to be laid down for
  - Contributor ladder
  - Mentor rotation
  - Introduction to the Community



#### Serve as a New Contributor Ambassador

SIG Docs approvers can serve as New Contributor Ambassadors.

New Contributor Ambassadors welcome new contributors to SIG-Docs, suggest PRs to new contributors, and mentor new contributors through their first few PR submissions.

Responsibilities for New Contributor Ambassadors include:

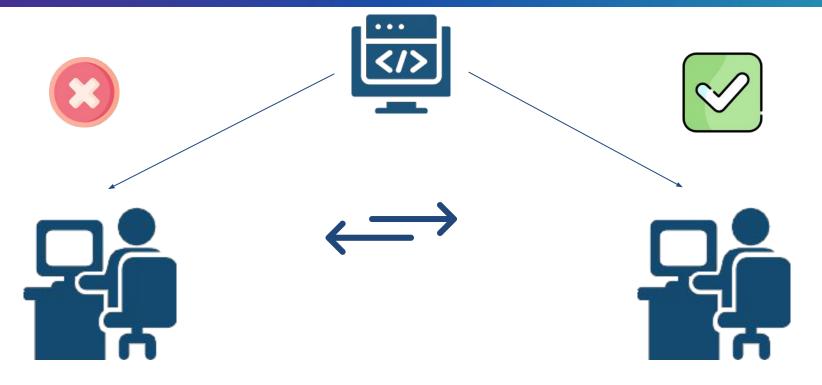
- Monitoring the #sig-docs Slack channel for questions from new contributors.
- Working with PR wranglers to identify good first issues for new contributors.
- Mentoring new contributors through their first few PRs to the docs repo.
- Helping new contributors create the more complex PRs they need to become Kubernetes members.
- Sponsoring contributors on their path to becoming Kubernetes members.
- Hosting a monthly meeting to help and mentor new contributors.

Current New Contributor Ambassadors are announced at each SIG-Docs meeting and in the

Source: https://kubernetes.io/docs/contribute/advanced/



# Technical breakdowns





#### Technical breakdowns

- Ephemeral Dev Environments
  - Killercoda
- Browser-based IDE's
  - Gitpod
  - JetBrains



#### Personal breakdowns

- · Context switching
- · One-to-(way too) many mentorship
- · Ineffective time management



# The problem with mentorship programs

"There are countless initiatives today aimed at helping more developers contribute to open source projects. These efforts are widely championed as "good for open source,"... However, in speaking to maintainers privately, I learned that these initiatives frequently cause them to seize with anxiety, because such initiatives often attract low-quality contributors"

Nadia Eghbal, Working in Public



# Interpersonal breakdowns

- · Cultural differences
- Time zones
- Lack of inclusivity & diversity
- · Tracking effectiveness









# Interpersonal breakdowns

· Asynchronous meetings







· Consensus-seeking rather than consensus-driven





 $\cdot$  Standardization & use of more inclusive language



- Inclusive naming initiative<sup>4</sup>



- Bots to regulate language usage



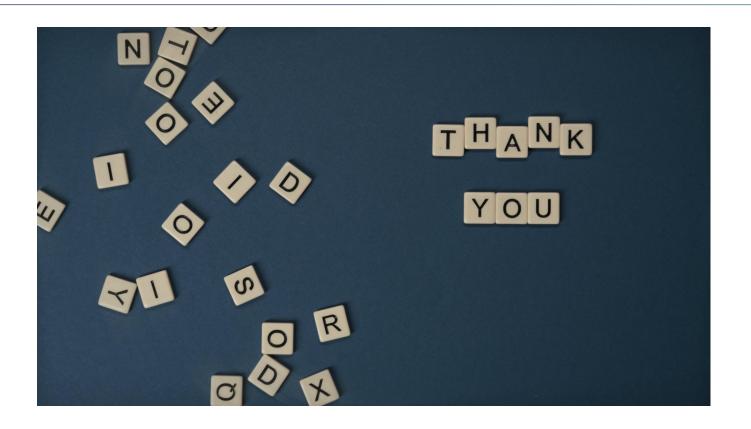
Representation matters!



#### Resources

- I Being a Mentor in open source projects, Igor Steinmacher et al
- 2 <u>"Welcome!": Social and Psychological Predictors of Volunteer Socializers in Online</u> Communities, Gary Hsieh et al
- 3 The role of mentoring and project characteristics for onboarding in open source software projects, Fabian Fagerholm et al
- 4 Inclusive Namina Initiative









# DIVERSITY EMPOWERMENT SUMMIT



OPEN SOURCE SUMMIT

