

LP Formulation of the Supplier Production Plan

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1 Notation & Problem Data

The total operational horizon of the supply chain and the supplier planning horizon will be denoted as $T \in \mathbb{N}^+$ and $H \in \mathbb{N}^+$, respectively and, by convention, *time will be measured in days*. For notational simplicity, since all suppliers receive and generate the same *type* of information, every day, we may employ generic notation, common to all suppliers, without the use of an explicit “supplier index”. Suppose that we are on the t -th day, for some *fixed* $t \in \mathbb{N}_T^+$, and suppose that *Joe* is a supplier. Intuitively, we will call the t -th day *today*. We also make the following explicit assumptions:

- First, we take into account the inevitable existence of non-zero travel times between suppliers; let $\tau_{c_j} \in \mathbb{N}^+$ denote the travel time (in days) between Joe’s location and that of *child* supplier $c_j \in \mathcal{N}_{Joe}$, for all $j \in \mathbb{N}_{|\mathcal{N}_{Joe}|}^+$. We also define the *lag vector*

$$\boldsymbol{\tau} \triangleq \left[\tau_{c_1} \dots \tau_{c_{|\mathcal{N}_{Joe}|}} \right]^T \in \left[\mathbb{N}^+ \right]^{|\mathcal{N}_{Joe}|}. \quad (1)$$

Likewise, we let $\tau_p \in \mathbb{N}^+$ be the travel time between Joe and his *parent* supplier.

- Second, we constrain each supplier (and thus, also Joe), so that an incoming part may be used for production *at least one day after its arrival* to the supplier’s location.
- Third, implementation of today’s production plan (decision) and shipment of produced parts to the parent supplier *both* take place on the *same day (today)*.

Under those considerations, every day, Joe receives the following information:

- From *downstream* (closer to the final product), the *current, temporally adjusted* production *forecast* of his parent (the supplier using Joe’s produced part). This production plan is denoted by a vector

$$\tilde{\mathbf{x}}_{t-1}^D \triangleq \left[\tilde{x}_{t-1,t+\tau_p+1}^D \tilde{x}_{t-1,t+\tau_p+2}^D \dots \tilde{x}_{t-1,t+\tau_p+H}^D \right]^T \in \mathbb{N}^H, \quad (2)$$

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where $\tilde{x}_{t-1,t'}$ constitutes the *demand in number of parts* on the $(t' - t - \tau_p - 1)$ -th day from today, for each $t' \in \mathbb{N}_{t+\tau_p+H}^{t+\tau_p+1}$.

- From *upstream* (closer to basic supplies - leaves of the supply chain tree), the *current, temporally adjusted* production forecasts from *all* of his children (the suppliers that supply Joe with parts). Those production plans are denoted as

$$\tilde{\mathbf{x}}_{c,t-1}^S \triangleq [\tilde{x}_{c,t-1,t-1}^S \tilde{x}_{c,t-1,t}^S \dots \tilde{x}_{c,t-1,t+H-\tau_c-2}^S]^T \in \mathbb{N}^{H-\tau_c}, \quad c \in \mathcal{N}_{Joe}^- \quad (3)$$

where \mathcal{N}_{Joe}^- is the set containing the *labels* of Joe's children suppliers (of course, this set can be made bijective to a subset of the naturals), where $\tilde{x}_{c,t-1,t'}$ constitutes the *projected supply in number of parts* from the child supplier c , on the $(t' - t - \tau_c - 1)$ -th day from today, for each $t' \in \mathbb{N}_{t+H-2}^{t+\tau_c+1}$. For convenience, we may also define the zero-padded, *extended plans*

$$\tilde{\mathbf{x}}_{c,t-1}^{S,E} \triangleq [\mathbf{0}_{\tau_c} \tilde{\mathbf{x}}_{c,t-1}^S]^T \in \mathbb{N}^H, \quad c \in \mathcal{N}_{Joe}^- \quad (4)$$

as well as the vectors of *extended plans across children suppliers*

$$\tilde{\mathbf{x}}_{t-1,t'}^{S,E} \triangleq \left[\tilde{x}_{c_1,t-1,t'}^{S,E} \tilde{x}_{c_2,t-1,t'}^{S,E} \dots \tilde{x}_{c_{|\mathcal{N}_{Joe}|},t-1,t'}^{S,E} \right]^T \in \mathbb{N}^{|\mathcal{N}_{Joe}|}, \quad t' \in \mathbb{N}_{t+H-1}^t \quad (5)$$

where, for finite set \mathcal{A} , $|\mathcal{A}|$ denotes its cardinality, and $c_j \in \mathcal{N}_{Joe}$, for all $j \in \mathbb{N}_{|\mathcal{N}_{Joe}|}^+$.

At the t -th day, implementing some policy, Joe generates his own production plan, denoted as

$$\tilde{\mathbf{x}}_t \triangleq [\tilde{x}_{tt} \tilde{x}_{t,t+1} \dots \tilde{x}_{t,t+H-1}]^T \in \mathbb{N}^H, \quad (6)$$

where $x_{tt'}$ is the *number of parts to be produced* on the $(t' - t)$ -th day from today, for all $t' \in \mathbb{N}_{t+H-1}^t$.

In order to produce, Joe needs certain quantities of parts from his children suppliers. Those quantities are assumed to be fixed in time, known and stored in the *quantity vector*, defined as

$$\mathbf{Q} \triangleq [Q_{c_1} Q_{c_2} \dots Q_{c_{|\mathcal{N}_{Joe}|}}]^T \in [\mathbb{N}^+]^{|\mathcal{N}_{Joe}|}, \quad (7)$$

where Q_{c_j} denotes the quantity of parts required from child supplier $c_j \in \mathcal{N}_{Joe}$, $j \in \mathbb{N}_{|\mathcal{N}_{Joe}|}^+$, required so that Joe can produce *precisely one* of his parts.

Additionally, Joe maintains an *input (or part) inventory* for the parts that have arrived *and* are available for production. In particular, under the setting established above, if the vector $\mathbf{R}_t^I \triangleq \tilde{\mathbf{R}}_{tt}^I \in \mathbb{N}^{|\mathcal{N}_{Joe}|}$ stacks the resources (per part) available on the current day (or the 0-th day from today), *both* from the previous day *and* including any additions of incoming parts shipped to Joe earlier, Joe's input inventory evolves *deterministically*, according to the differential equation

$$\tilde{\mathbf{R}}_{t,t'+1}^I \equiv \tilde{\mathbf{R}}_{tt'}^I - \mathbf{Q} \tilde{\mathbf{x}}_{tt'} + \tilde{\mathbf{x}}_{t-1,t'}^{S,E} \in \mathbb{Z}^{|\mathcal{N}_{Joe}|}, \quad \forall t' \in \mathbb{N}_{t+H-1}^t \quad (8)$$

Note that $\tilde{\mathbf{R}}_{tt'}^I$ denotes the inventory levels at the *start* of day t' , *before* all production and part additions due to (projected) arrivals have taken place. Also, we do not require $\tilde{\mathbf{R}}_{tt'}^I$ to be nonnegative by definition; instead, this requirement will be imposed as a constraint while designing the plan $\tilde{\mathbf{x}}_t$ (see below).

Except for the input inventory, Joe maintains an *output (or production, or stock) inventory*, for the parts that have been produced by Joe, but have not yet shipped downstream. Similarly to the description of the input inventory, if $R_t^O \triangleq \tilde{R}_{tt}^O \in \mathbb{N}$ denotes the stock available on the current day, Joe's stock inventory is assumed to evolve according to the differential equation

$$\tilde{R}_{t,t'+1}^O \equiv \tilde{R}_{tt'}^O + \tilde{x}_{tt'} - (\tilde{x}_{t-1,t'}^D - \tilde{x}_{tt'}^{UD}) \in \mathbb{Z}, \quad \forall t' \in \mathbb{N}_{t+H-1}^t, \quad (9)$$

where $\tilde{x}_{tt'}^{UD} \in \mathbb{N}$ constitutes the *projected unmet demand* on the $(t' - t)$ -th day from today, for each $t' \in \mathbb{N}_{t+H-1}^t$. Therefore, the difference $\tilde{x}_{t-1,t'}^D - \tilde{x}_{tt'}^{UD}$ expresses the *projected met demand*, for each $t' \in \mathbb{N}_{t+H-1}^t$. Except for the requirement that $\tilde{x}_{tt'}^{UD}$ is a nonnegative integer, we must also have that $\tilde{x}_{t-1,t'}^D - \tilde{x}_{tt'}^{UD} \in \mathbb{N}$, for all $t' \in \mathbb{N}_{t+H-1}^t$, and that $\tilde{R}_{t,t'+1}^O \in \mathbb{N}$, for all $t' \in \mathbb{N}_{t+H-1}^t$, which is trivially equivalent to the constraint

$$\mathbb{Z} \ni \tilde{x}_{tt'}^{UD} \geq \tilde{x}_{tt'}^D - \tilde{R}_{tt'}^O - \tilde{x}_{tt'}, \quad \forall t' \in \mathbb{N}_{t+H-1}^t. \quad (10)$$

Finally, it would not be reasonable to assume that Joe has an infinite production capacity. Instead, we assume that Joe's production capacity is fixed on a *per day basis*; for simplicity, this capacity is taken as constant relative to time, and will be denoted by $C \in \mathbb{N}$.

2 Production Policy

Every day, Joe's objective will be to come up with a *feasible* production plan, not only for today, but also for all remaining days in a horizon of length H , so that, in general, some combination of downstream demand and inventory maintenance costs are somehow meaningfully optimized.

For simplicity, let us first *relax integer constraints*, for all problem variables. Then, based on the our definitions above, and imposing the aforementioned suitable requirements on the values of the inventories over time, one possible formulation could be

$$\begin{aligned} & \underset{\substack{\tilde{\mathbf{R}}_{tt'}, \tilde{\mathbf{R}}_{tt'}^O, \tilde{\mathbf{x}}_{tt'}, \tilde{\mathbf{x}}_{tt'}^{UD} \\ \forall t' \in \mathbb{N}_{t+H}^{t+1}}}{\text{minimize}} & \sum_{t' \in \mathbb{N}_{t+H-1}^t} \theta_{tt'} \tilde{x}_{tt'}^{UD} + \sum_{t' \in \mathbb{N}_{t+H-1}^t} \kappa^O \tilde{R}_{t,t'+1}^O + \sum_{t' \in \mathbb{N}_{t+H-1}^t} (\boldsymbol{\kappa}^I)^T \tilde{\mathbf{R}}_{t,t'+1}^I \\ & \text{subject to} & \tilde{\mathbf{R}}_{t,t'+1}^I \equiv \tilde{\mathbf{R}}_{tt'}^I - \mathbf{Q} \tilde{\mathbf{x}}_{tt'} + \tilde{\mathbf{x}}_{t-1,t'}^{S,E} \\ & & \tilde{\mathbf{R}}_{t,t'+1}^I \geq \mathbf{0} \\ & & 0 \leq \tilde{x}_{tt'} \leq C \\ & & \tilde{R}_{t,t'+1}^O \equiv \tilde{R}_{tt'}^O + \tilde{x}_{tt'} - (\tilde{x}_{t-1,t'}^D - \tilde{x}_{tt'}^{UD}) \\ & & \tilde{R}_{t,t'+1}^O \geq 0 \\ & & 0 \leq \tilde{x}_{tt'}^{UD} \leq \tilde{x}_{tt'}^D, \quad \forall t' \in \mathbb{N}_{t+H-1}^t \end{aligned} \quad (11)$$

where $\theta_{tt'} \geq 0$ is a tunable parameter, penalizing unmet demand $\tilde{x}_{tt'}^{UD}$, for all $t' \in \mathbb{N}_{t+H-1}^t$, $\kappa^S \geq 0$ denotes the *stock inventory storage cost per unit* and, likewise,

$$\boldsymbol{\kappa}^I \triangleq [\kappa_1^I \dots \kappa_{|\mathcal{N}_{Joe}|}^I]^T \in \mathbb{R}_+^{|\mathcal{N}_{Joe}|}, \quad (12)$$

with κ_j^I being the *input inventory storage cost per unit of the j -th part*, $j \in \mathbb{N}_{|\mathcal{N}_{\text{oe}}|}^+$.

References

[1] R. B. Ash and C. Doléans-Dade, *Probability and Measure Theory*. Academic Press, 2000.

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