



Testing in Production

How we fixed New Boards Hub performance
in Azure DevOps

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PRAIRIE DEV CON

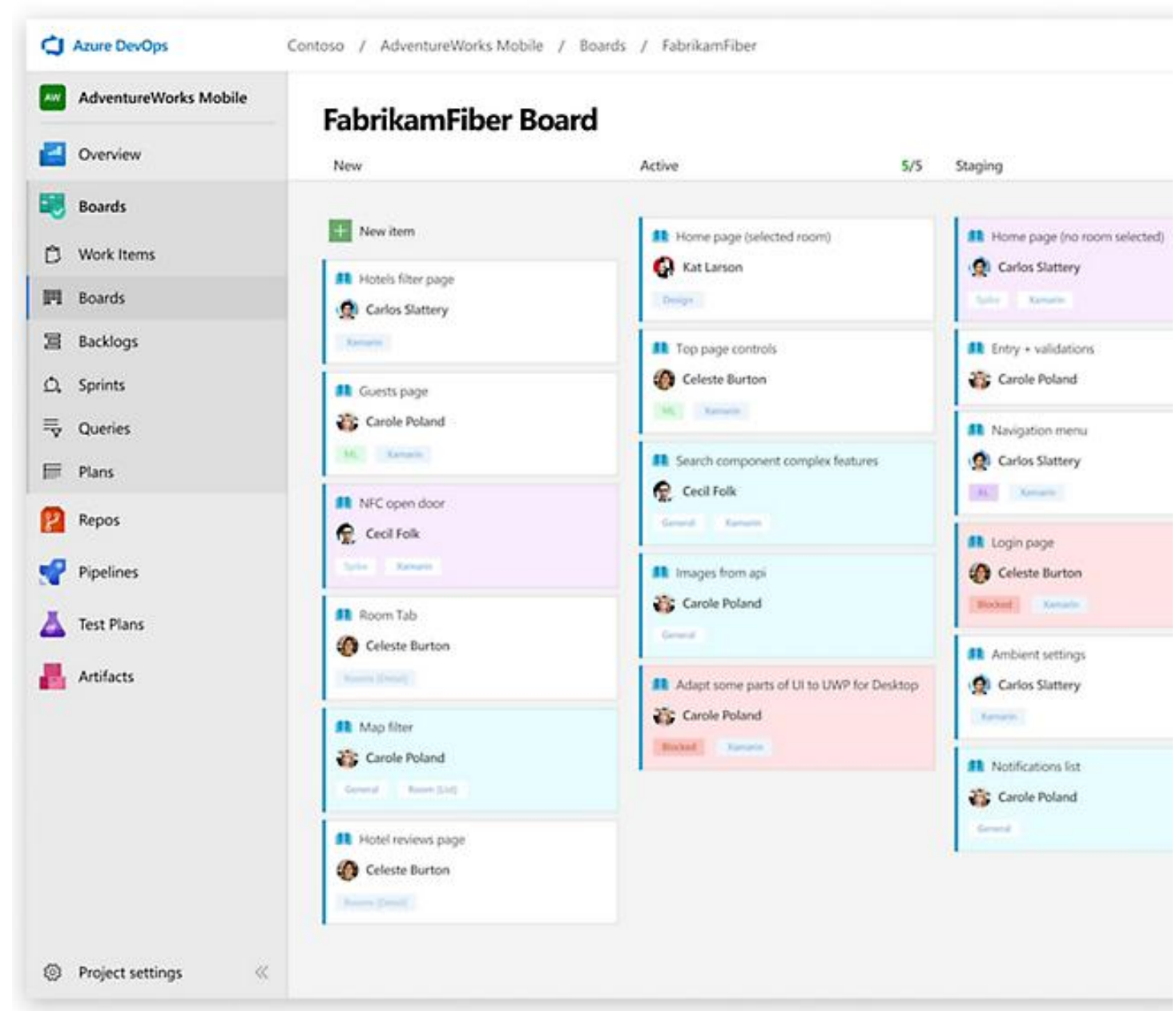
WEB | DEV | CLOUD | AI



EXCELLENCE IN RECRUITMENT



What is Boards?



Why did New Boards need fixing?

Try the New Azure Boards



Turn on the new Azure Boards Hub for **improved performance**, accessibility, and a set of new features.

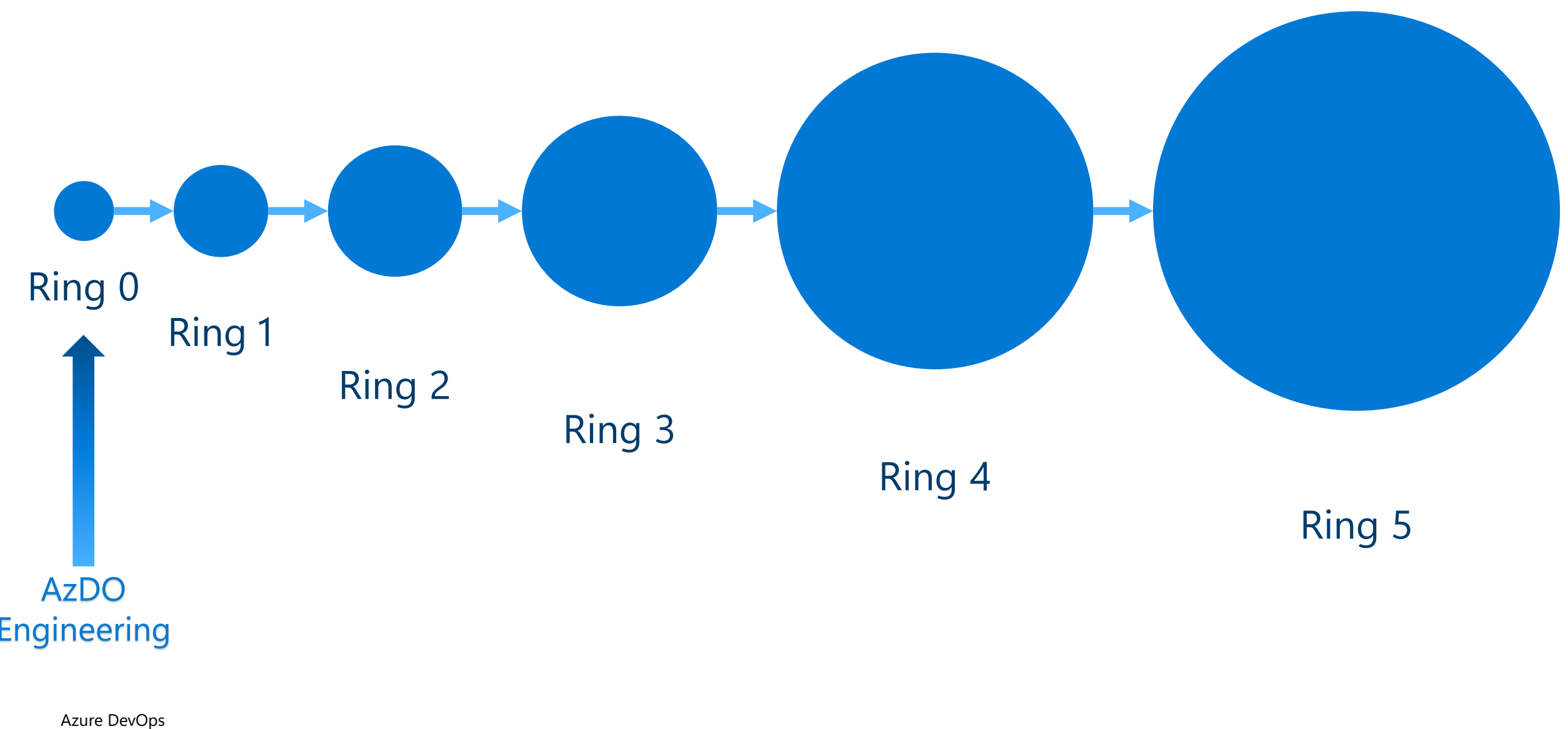
Try it!

Safe Deployment Practices

- **Safe Deployment through rings**
- Feature Flags
- User Opt-In
- Care about Quality Signals
- Deploy Often (and during work hours)

<https://learn.microsoft.com/en-us/devops/operate/safe-deployment-practices>

Azure DevOps Deployment Rings



Safe Deployment Practices

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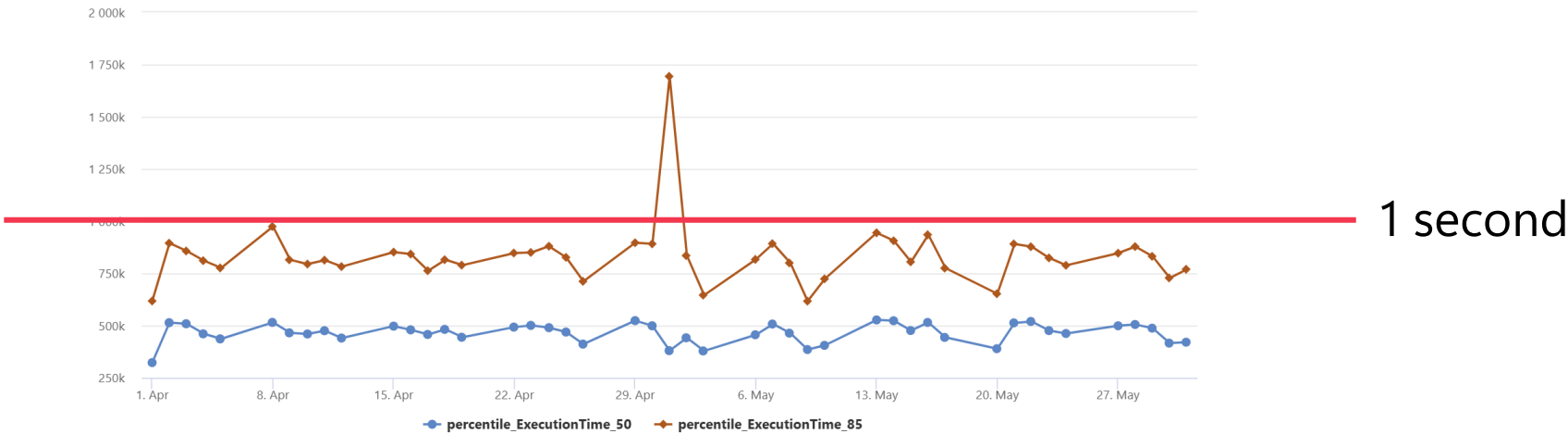
<https://learn.microsoft.com/en-us/devops/operate/safe-deployment-practices>



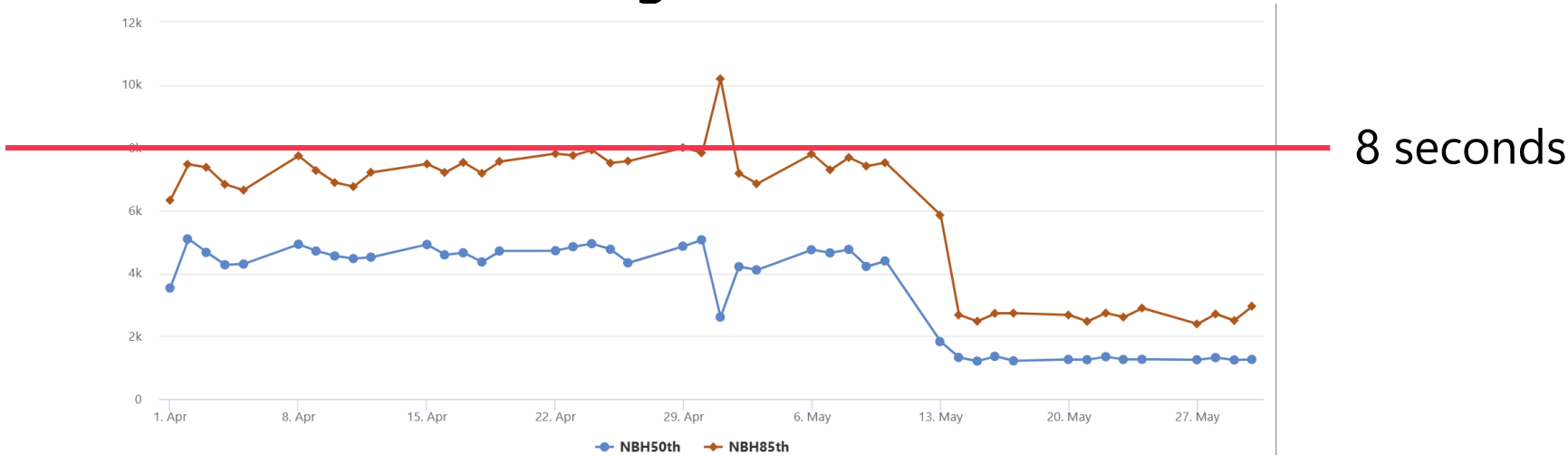
How do we measure
performance?



Server Response Time



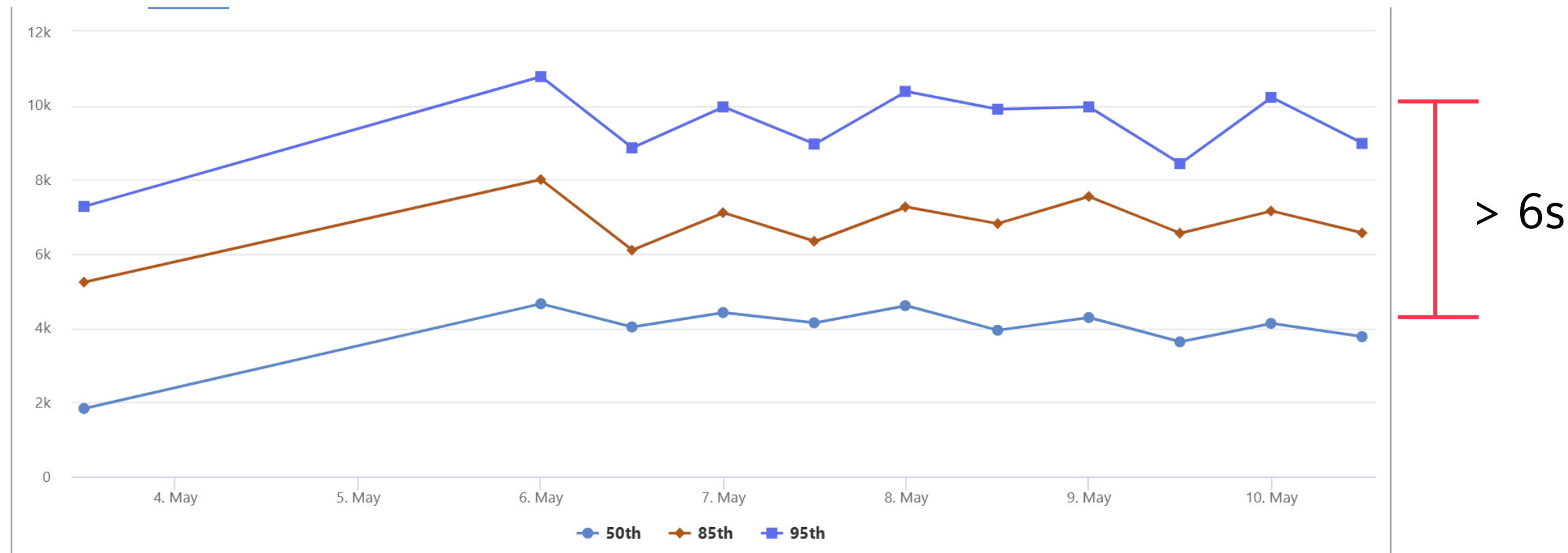
Real User Monitoring (RUM)



Time to Interactive



But TTI can vary



Apdex

3 Buckets

- 🥰 Satisfied < 1s
- 😐 Tolerating 1s – 4s
- 😡 Frustrated >4s

$$Apdex = \frac{\text{🥰} + \frac{\text{😐}}{2}}{TotalSamples}$$

What Happened with New Boards?

- Misleading telemetry
- Huge variance depending on data shape
 - Larger customers with biggest perf problems were in later rings
- Works on my machine
- Client-side memory usage was not an area we were considering

How can we fix this?



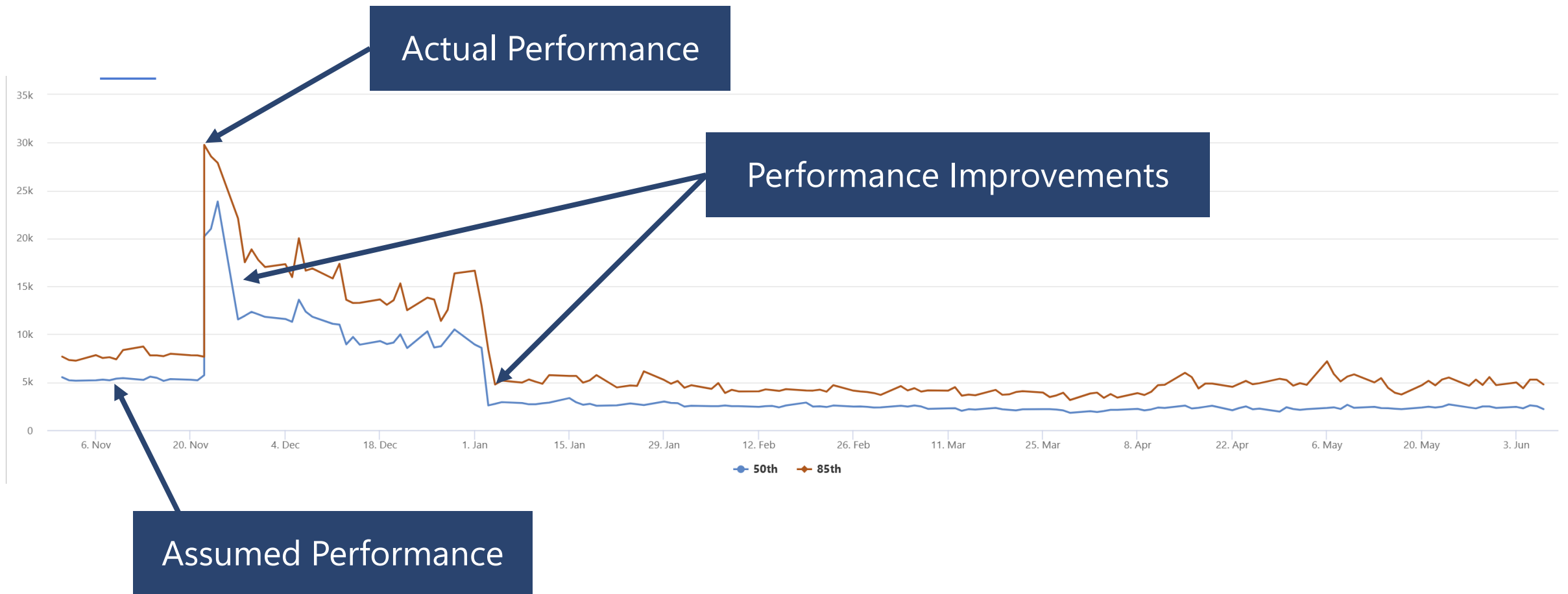
Our Strategy



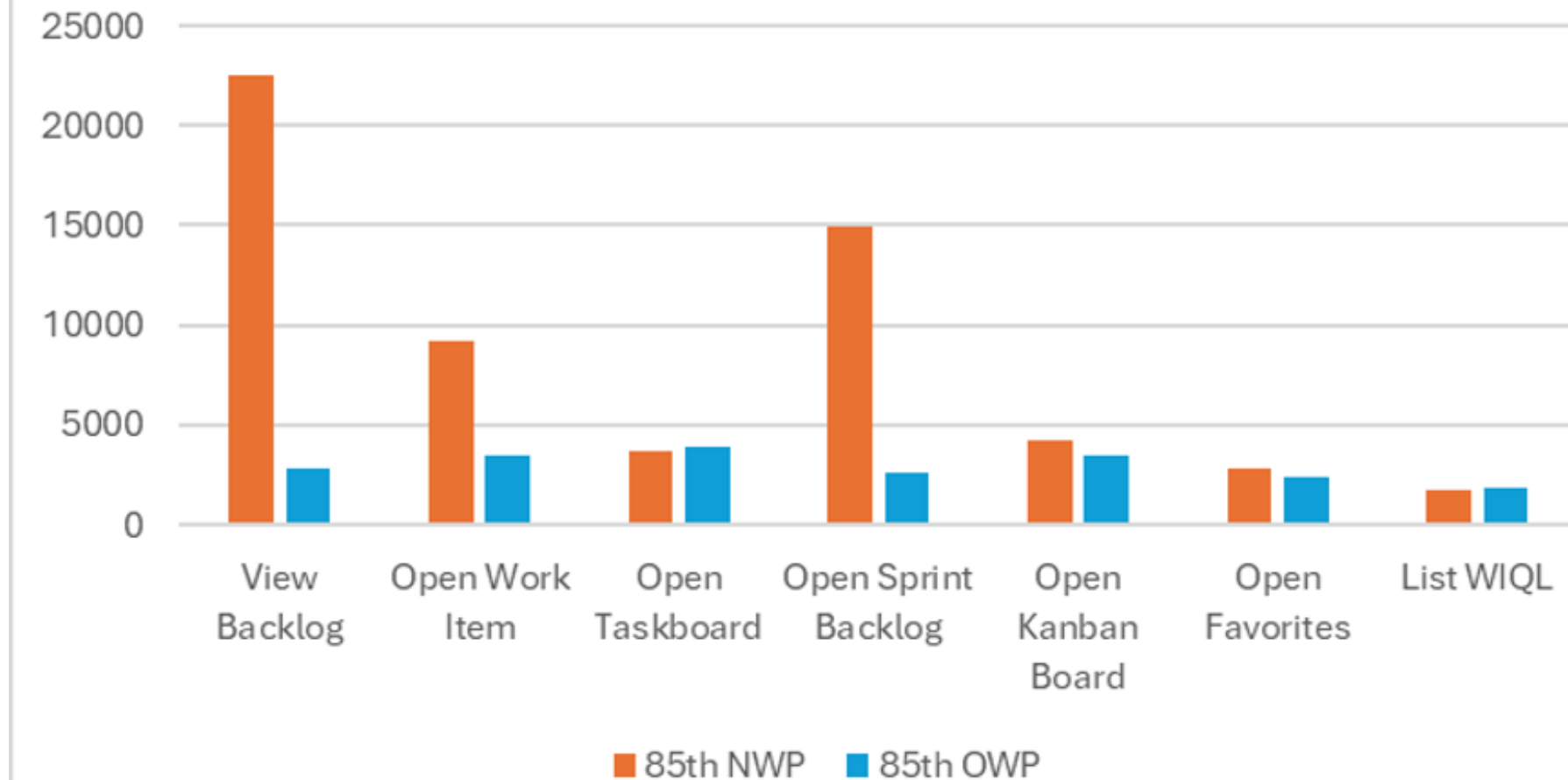
Step 1 – Fix Telemetry and Build Dashboards



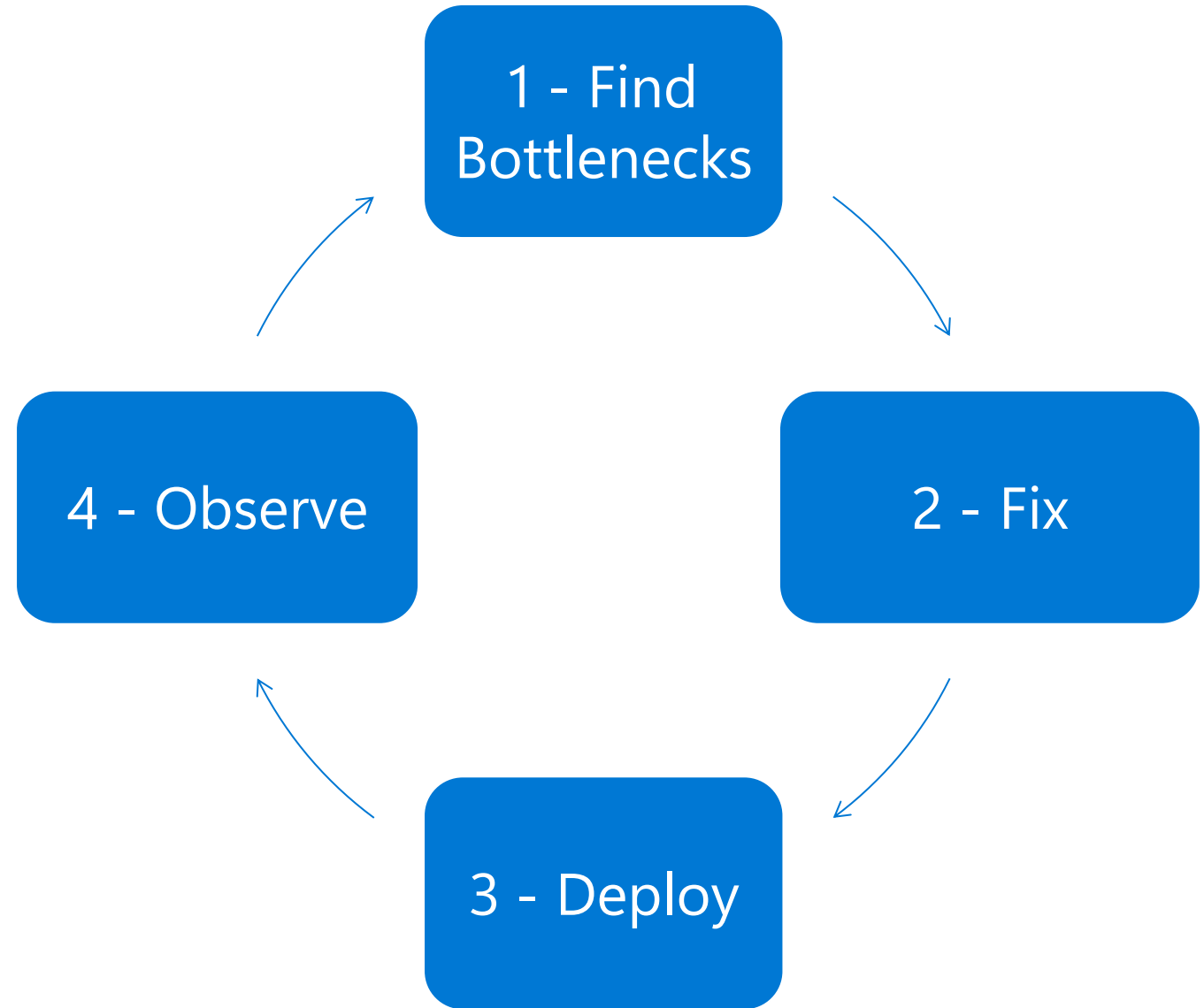
Reviewing TTI markers



Time to Interactive



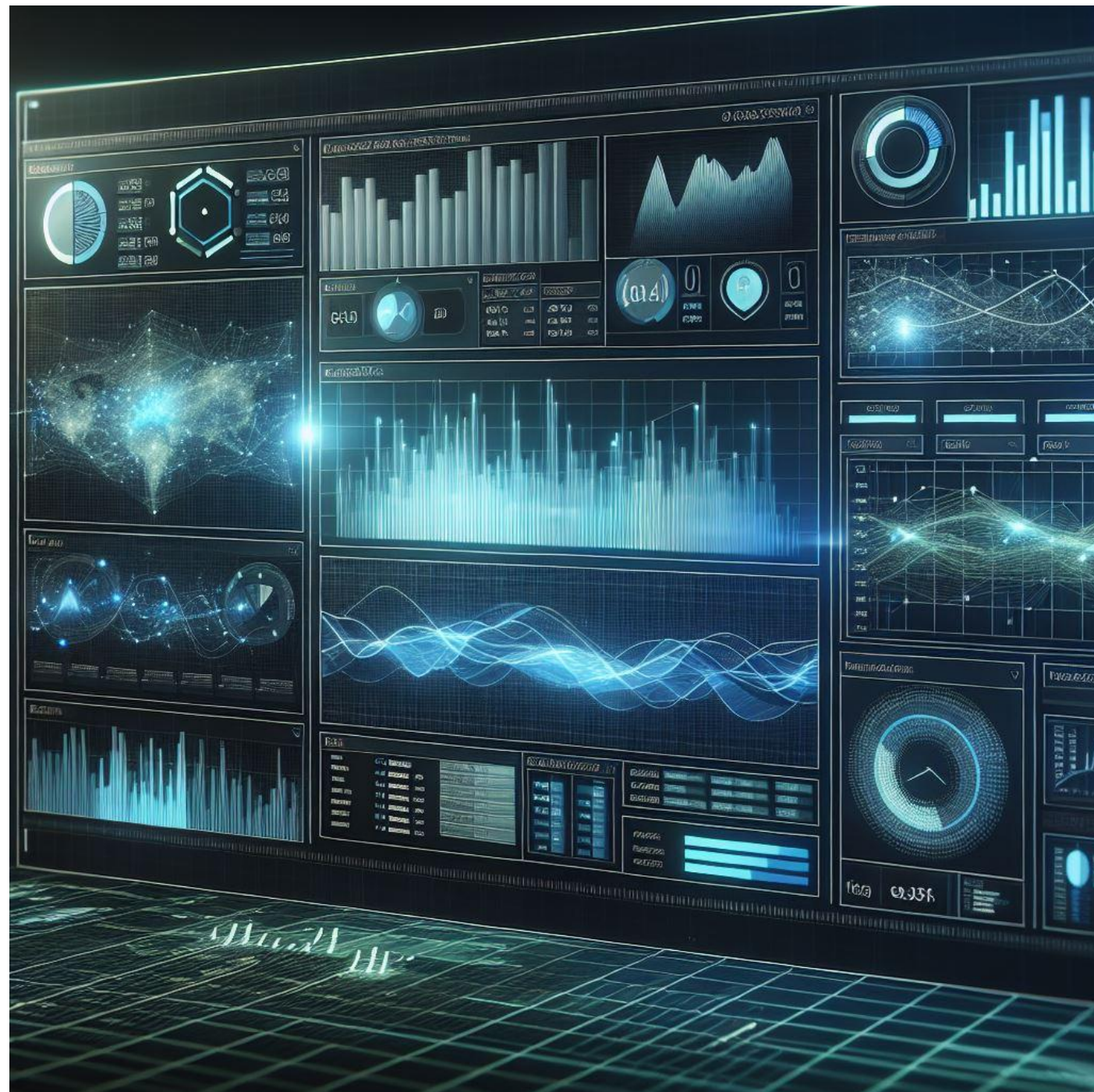
Step 2 Iterative Data Driven Improvements



Finding Bottlenecks

- Telemetry
- Performance Bar
- Browser Dev Tools
 - Network Tools
 - Memory Profiler
 - Performance Profiler

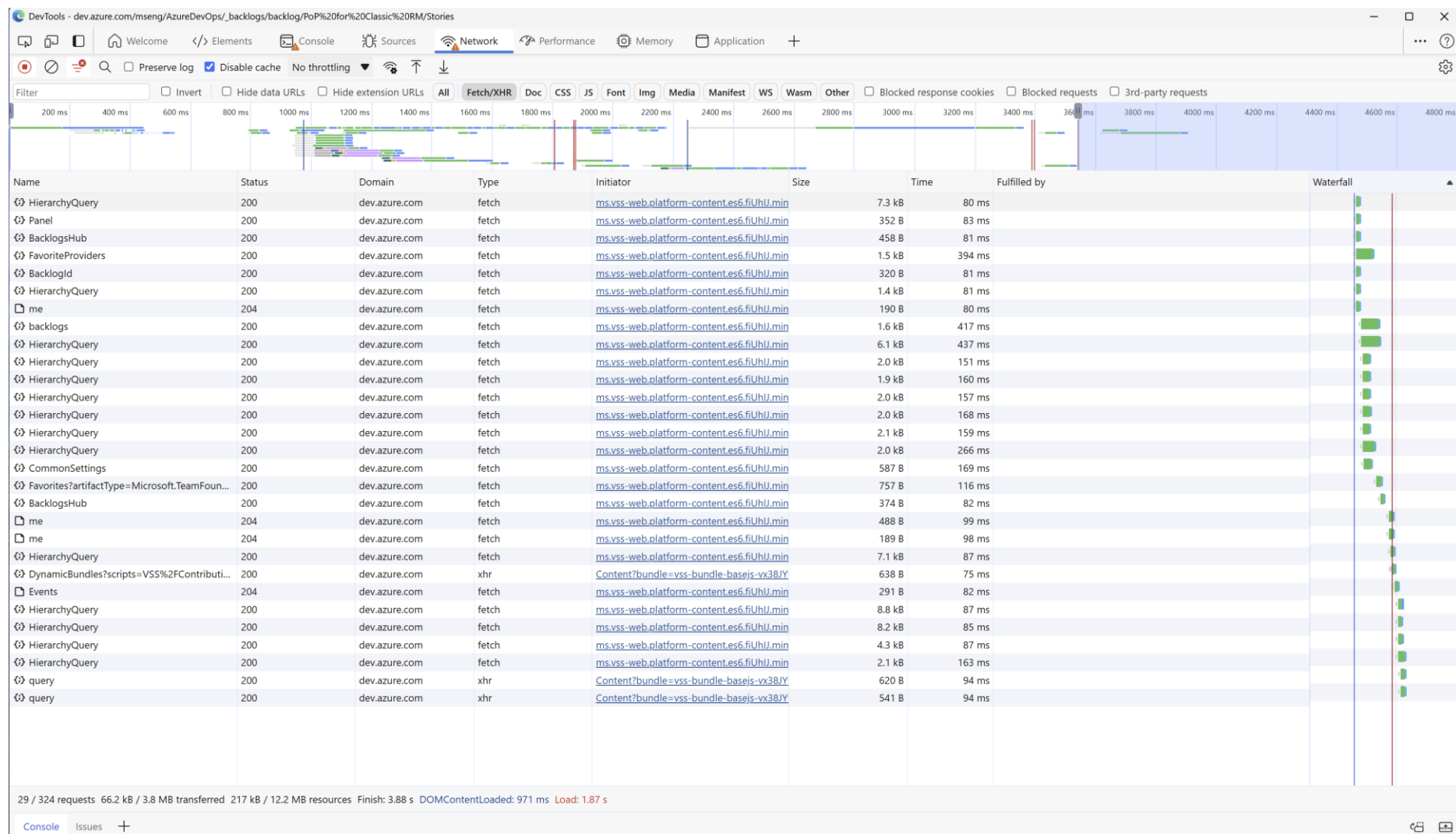
Telemetry



Performance Bar

Resources Scripts 154 (4941 KB) CSS 75 (1064 KB) Ajax 7 Data Providers 27 (445 KB) | Performance TTI 3102ms 🤖 SQL 27 REST 5 Total Remote 41

Network Tools

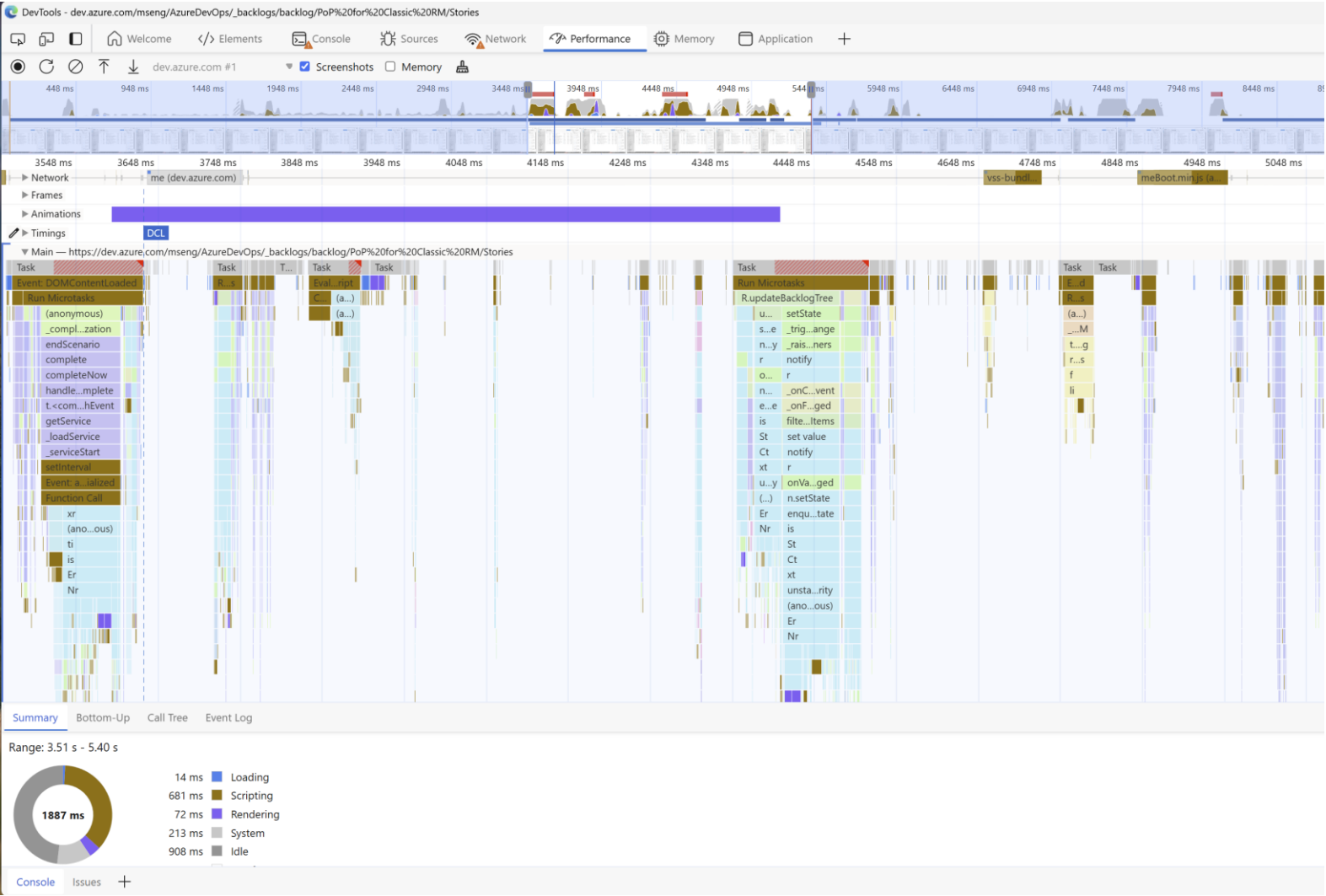


Memory Profiler

Select JavaScript VM instance

18.1 MB	↑1.0 kB/s	dev.azure.com: Main
50.0 MB	↓10.7 kB/s	ms-devlabs.gallerycdn.vsassets.io: featuretir
		ms-devlabs.gallerycdn.vsassets.io: EpicRoad

Performance Profiler



Types of Bottlenecks

- Inefficient client-side code
- Inefficient server-side code
- Loading too much data
- Loading data too early
- Loading data too often

Fix



Deploy

- Feature Flag EVERYTHING
- Aggressively back-ported
 - FF Off by default



Observe



David Paquette commented May 1

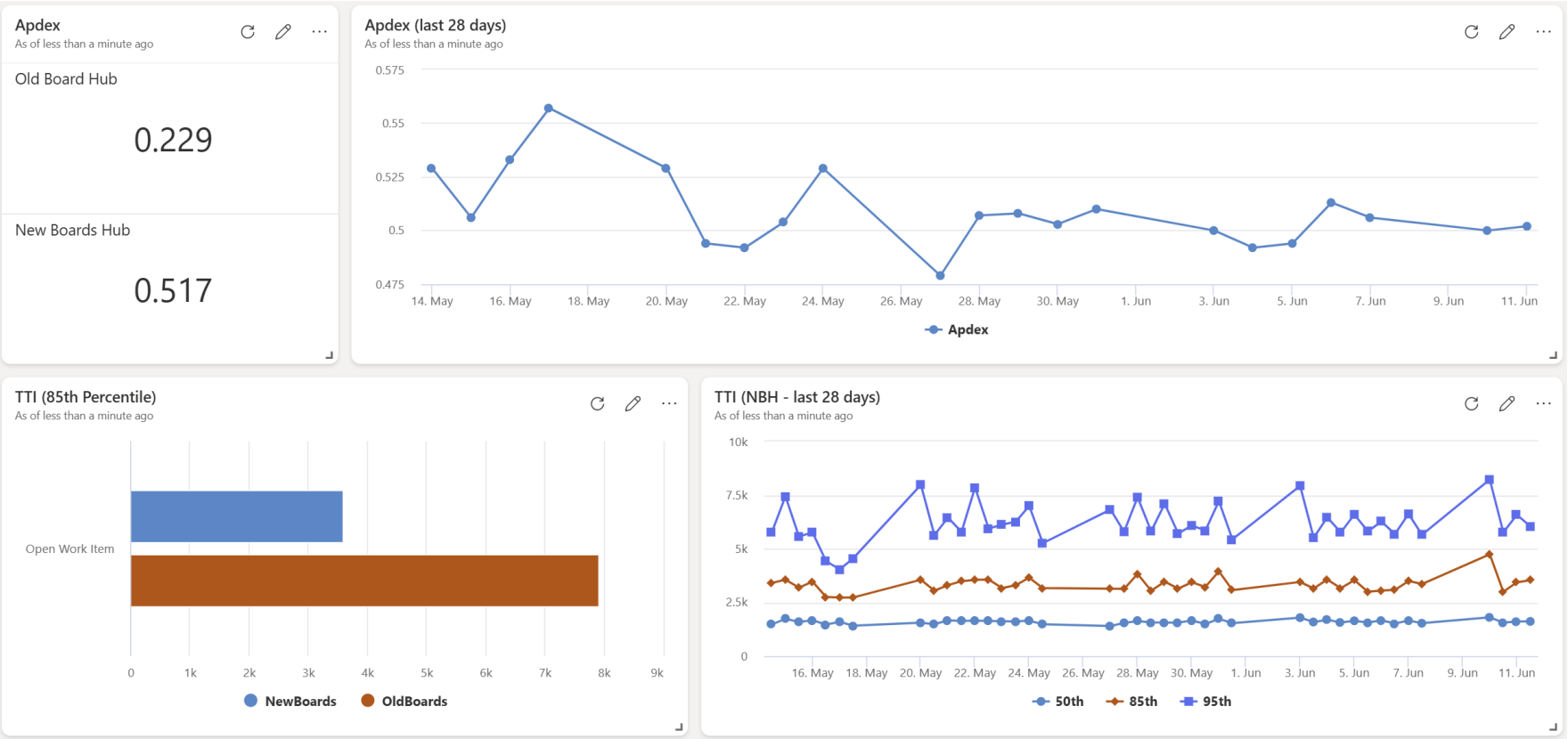
@Egor Bryzgalov @Dan Hellem

Enabled on Ring 2

https://dev.azure.com/mseng/AzureDevOps/_releaseProgress?releaseId=20808325&a=release-pipeline-progress

Tested Dynamics CRM (https://dev.azure.com/dynamicscrm/CRM/_workitems/edit/3567508/) on desktop

FF Off: Open Work Item 700-900ms



Secret Weapon -
Internal Orgs

Ring 1: SQL

Ring 2: Dynamics

Ring 3: Office or Onedrive

Ring 4: Azure

Ring 5: Microsoft

Example 1: Memory Improvements in Backlog View

Categories

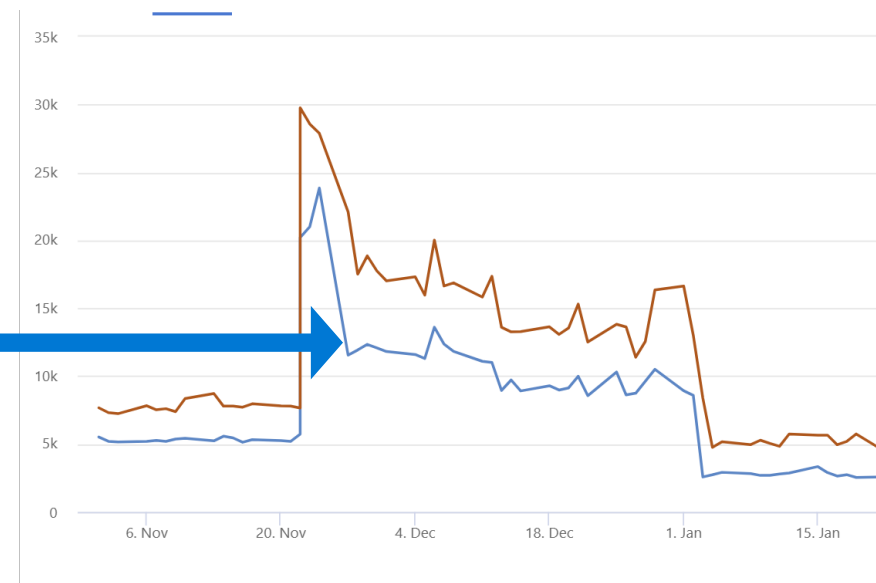
- Inefficient client-side code
- Loading too much data

Fix

- Optimize client-side code
- Deferred the too much data part to later

Results (Azure)

- Memory usage down from 1.3GB to 100MB
- Page load down from ~25s to ~12s



Example 2: Classification Nodes Meta Data Cache

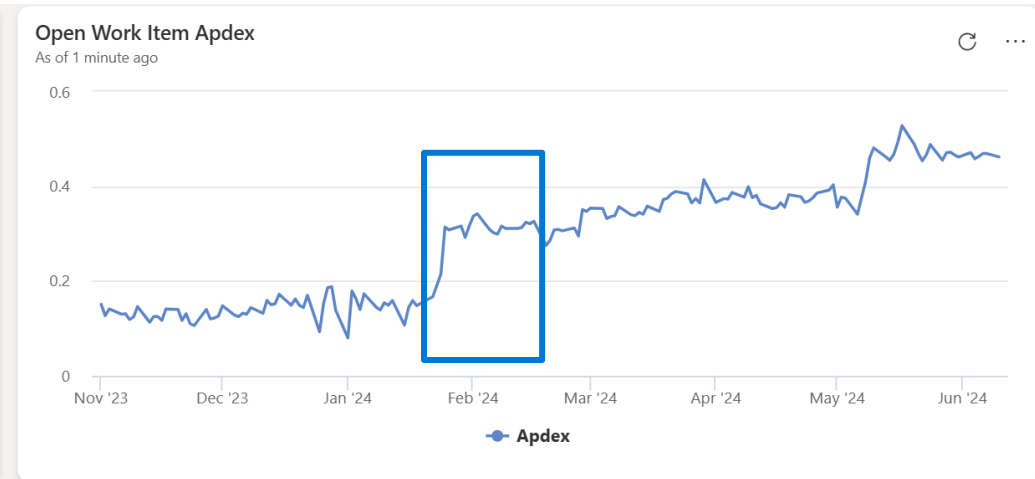
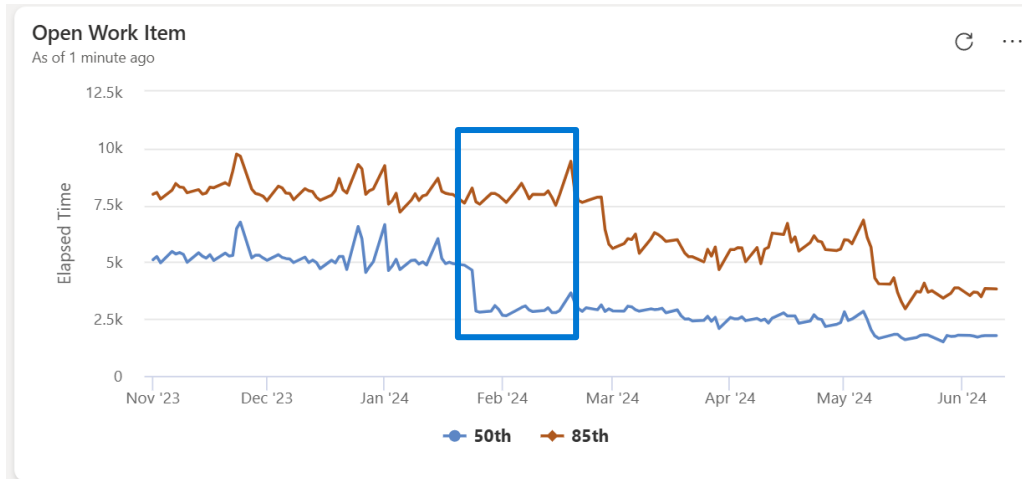
Categories

- Load data too often
- Loading too much data

Fix

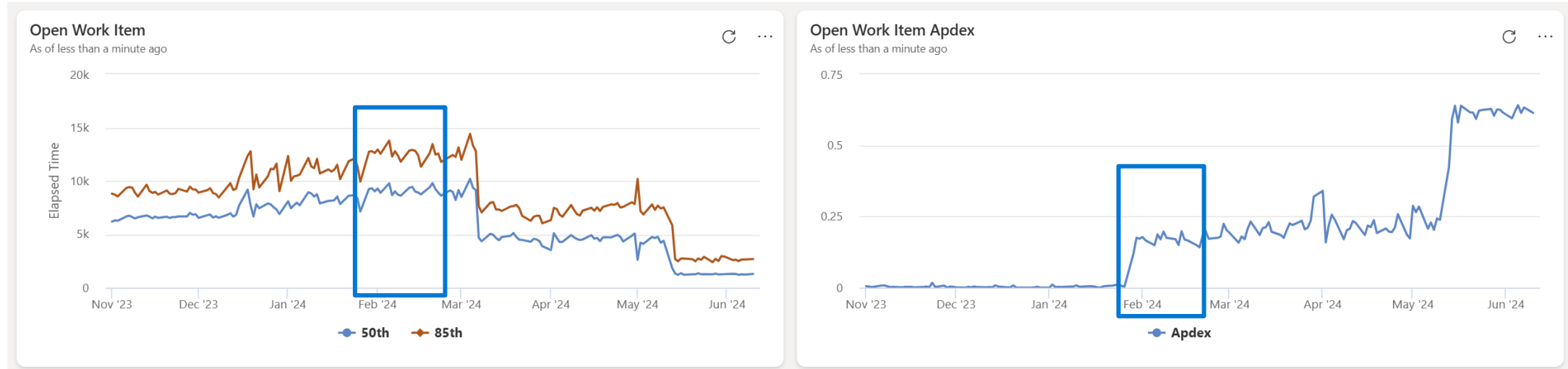
- Leverage Meta Data Cache
- Deferred loading too much data

Results (Azure)

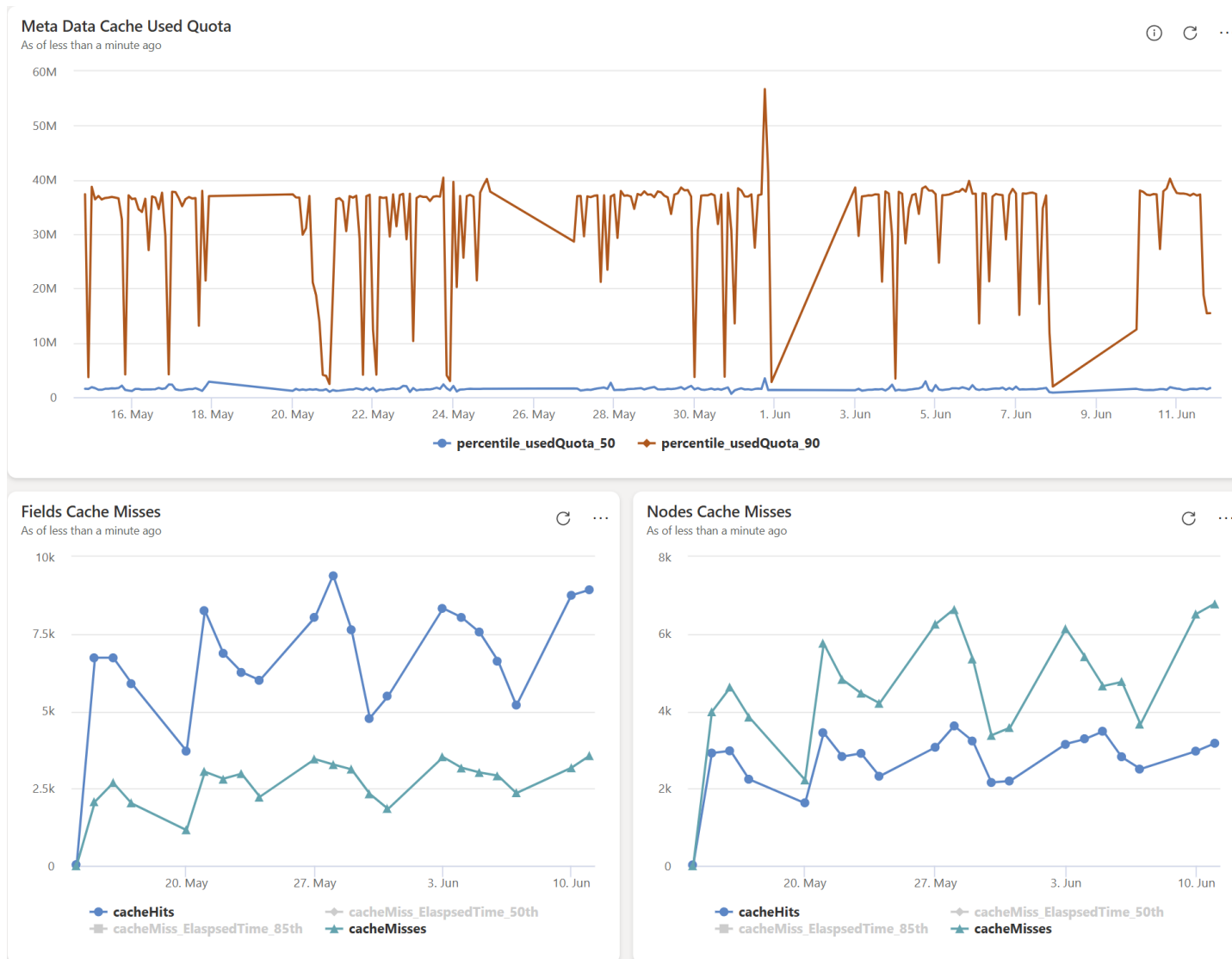


Example 2: Classification Nodes Meta Data Cache

Results (BigBankCo)



Example 2: Classification Nodes Meta Data Cache



Example 3: Classification Nodes Data Reduction

Categories

- Loading too much data

Fix

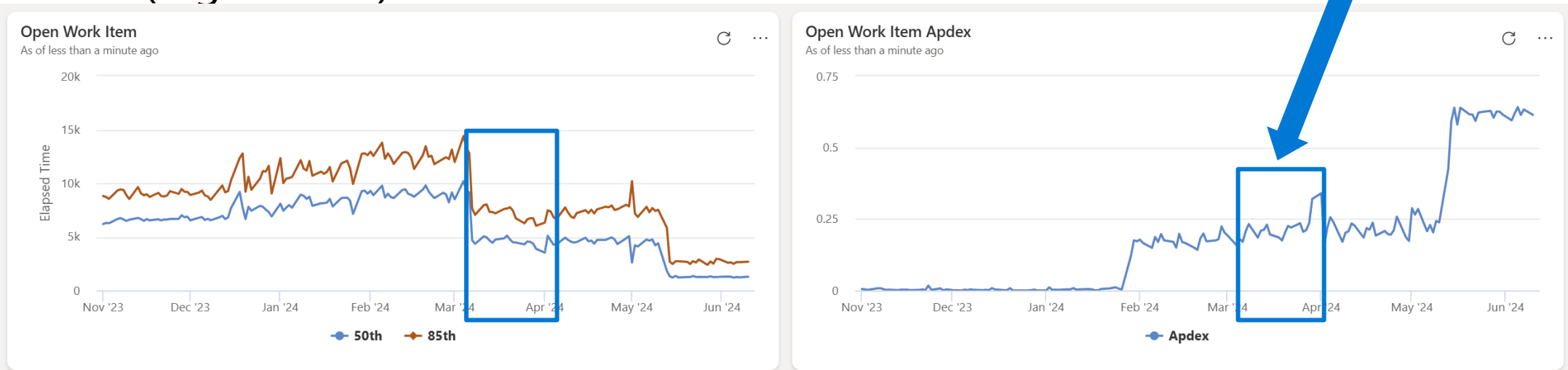
- Server was returning properties that were not used

Results (Azure)

- Uncompressed payload size reduced by almost 1/2
- Reduction in server load

Results (BigBankCo)

Azure



Example 4: Work Item Model Refactoring

Categories

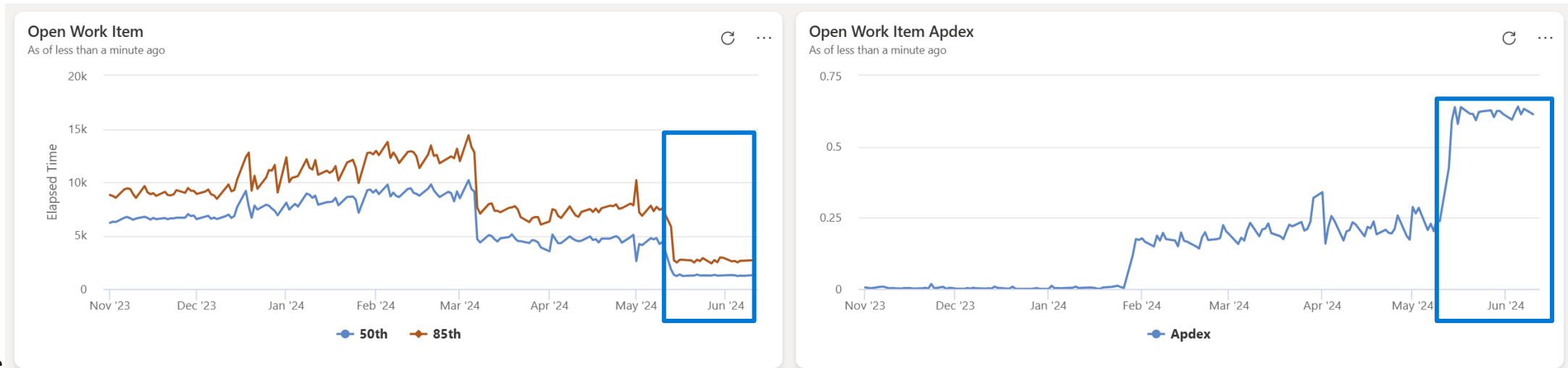
- Inefficient client-side code
- Loading data too early

Fix

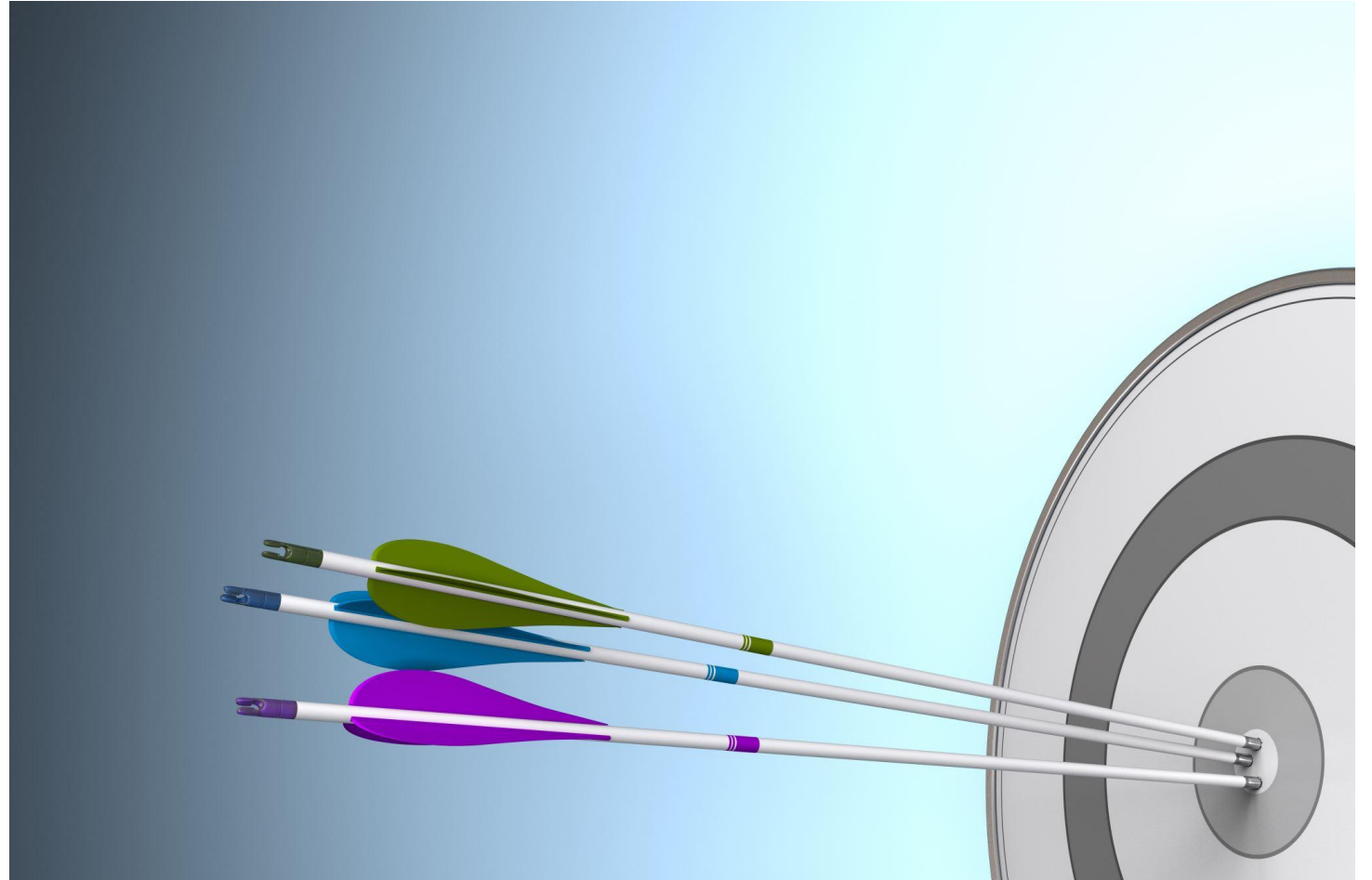
- Refactor client side WorkItem class
- Refactor data loading so it doesn't block UI rendering

Results (BigBankCo)

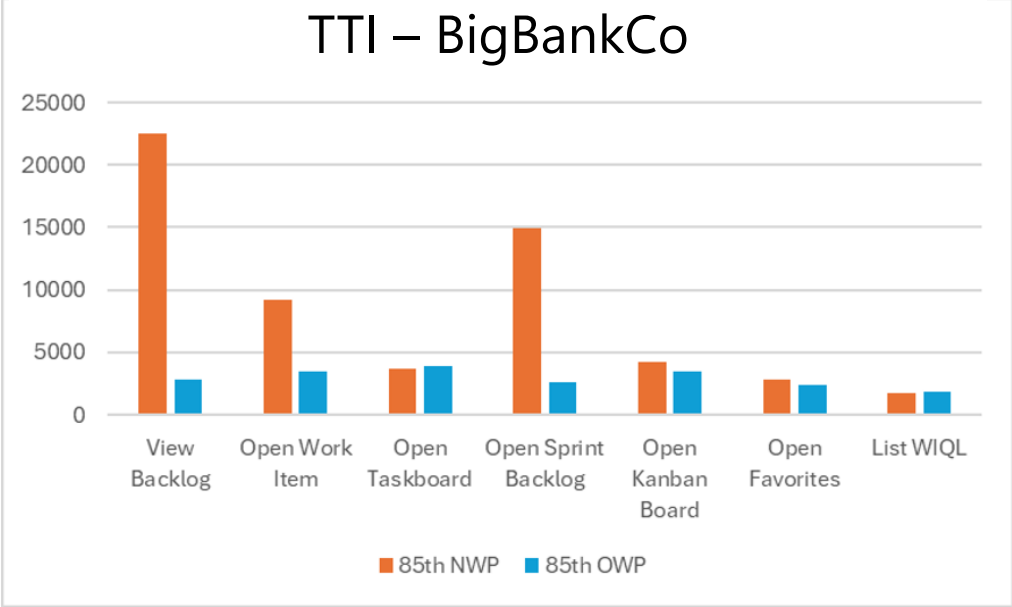
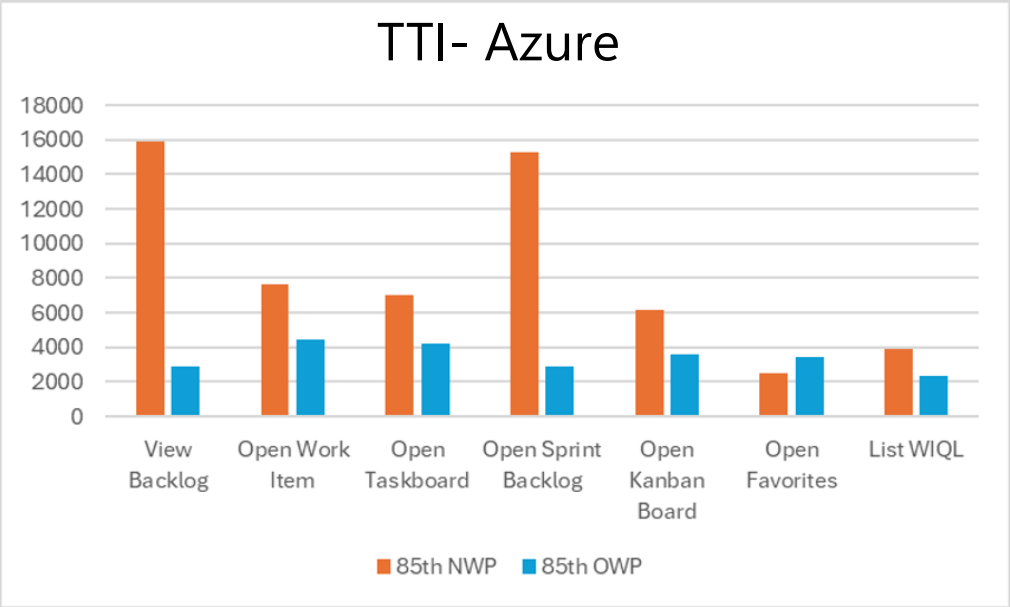
- Finally faster than Old Boards!



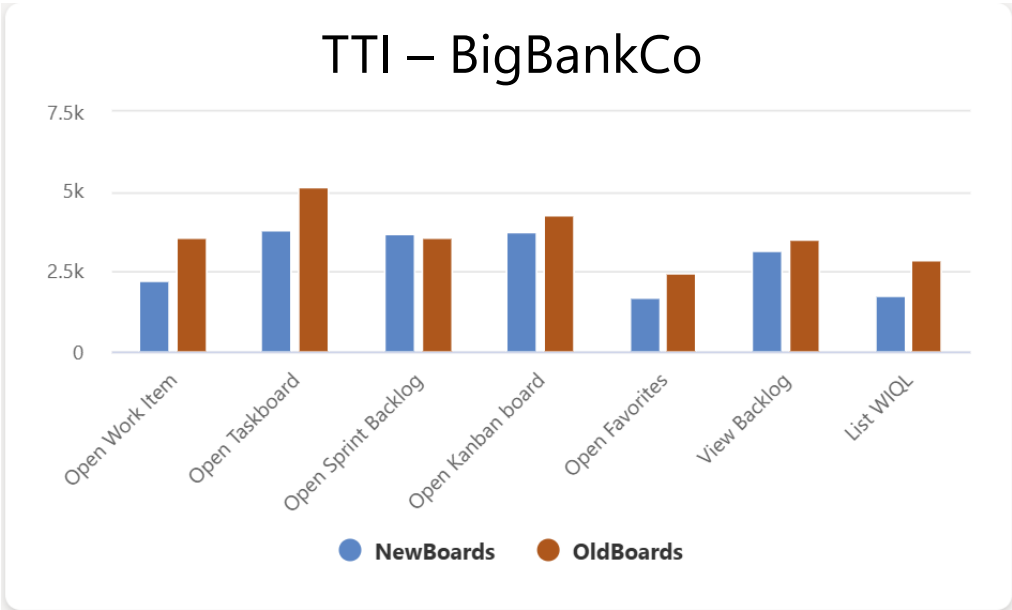
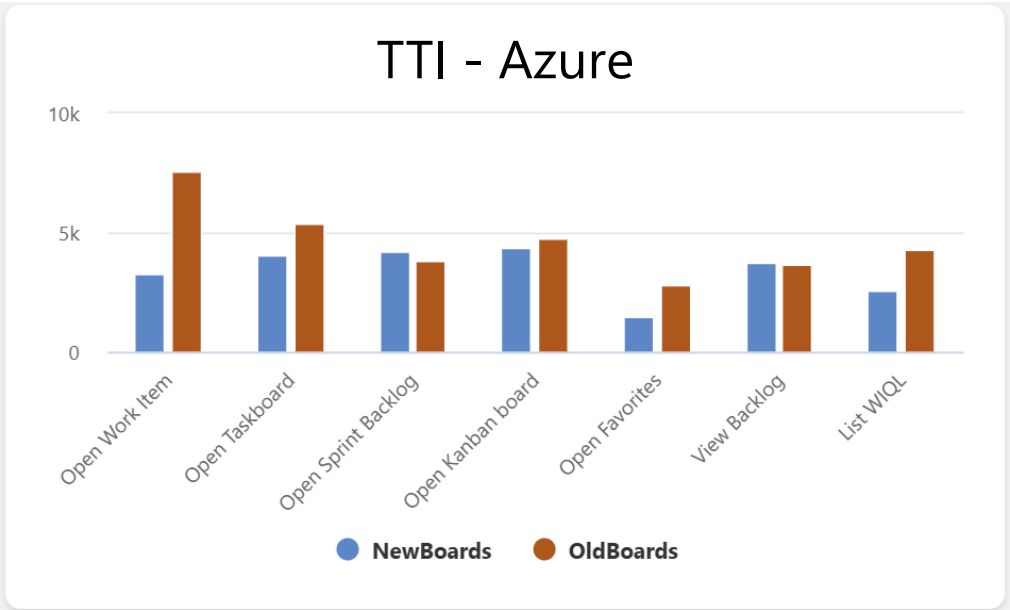
Results



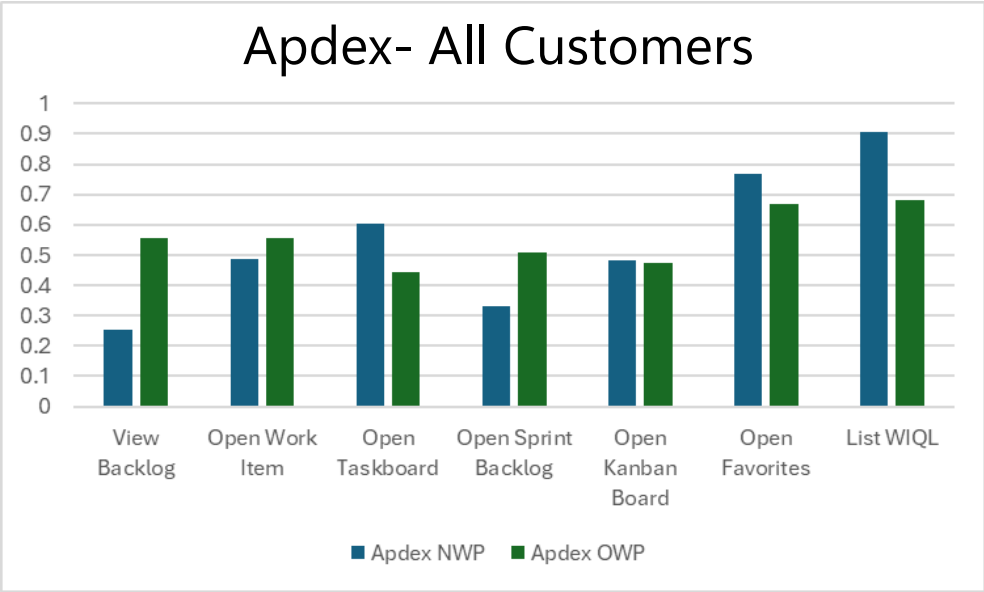
BEFORE



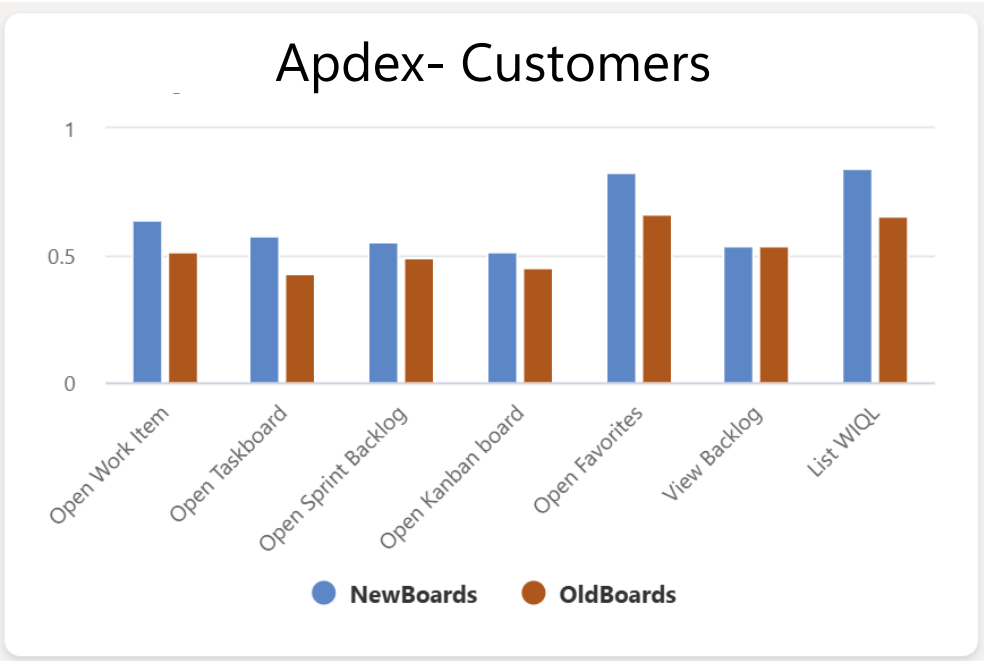
AFTER



BEFORE



AFTER



Apdex

As of less than a minute ago



Old Board Hub

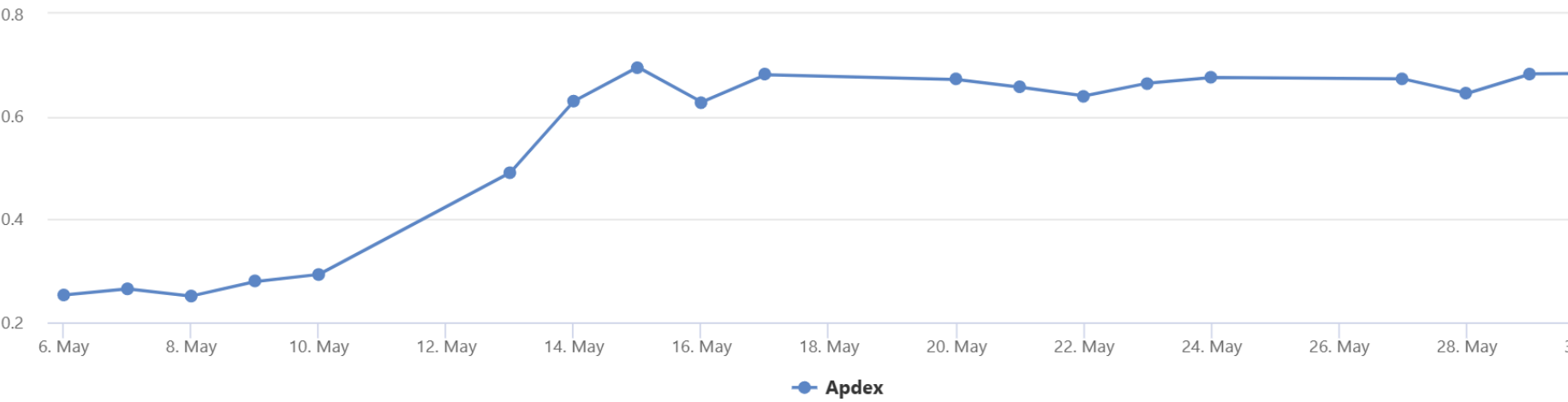
0.546

New Boards Hub

0.67

Apdex (last 28 days)

As of less than a minute ago

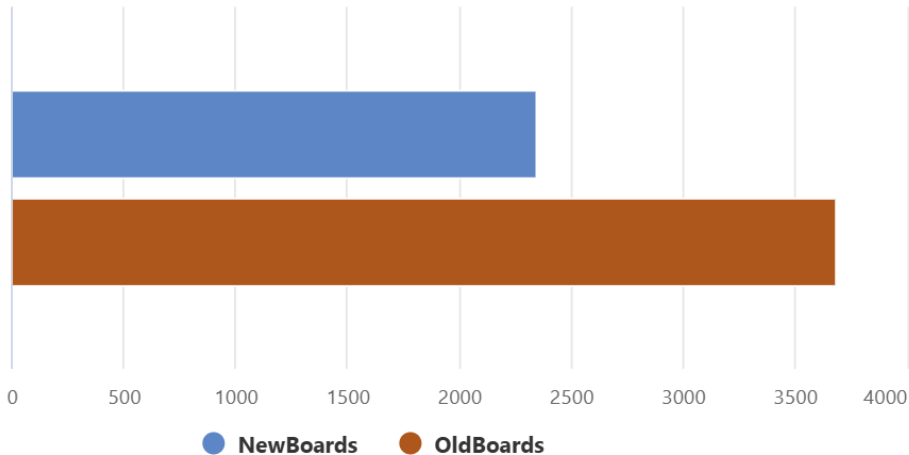


TTI (85th Percentile)

As of less than a minute ago

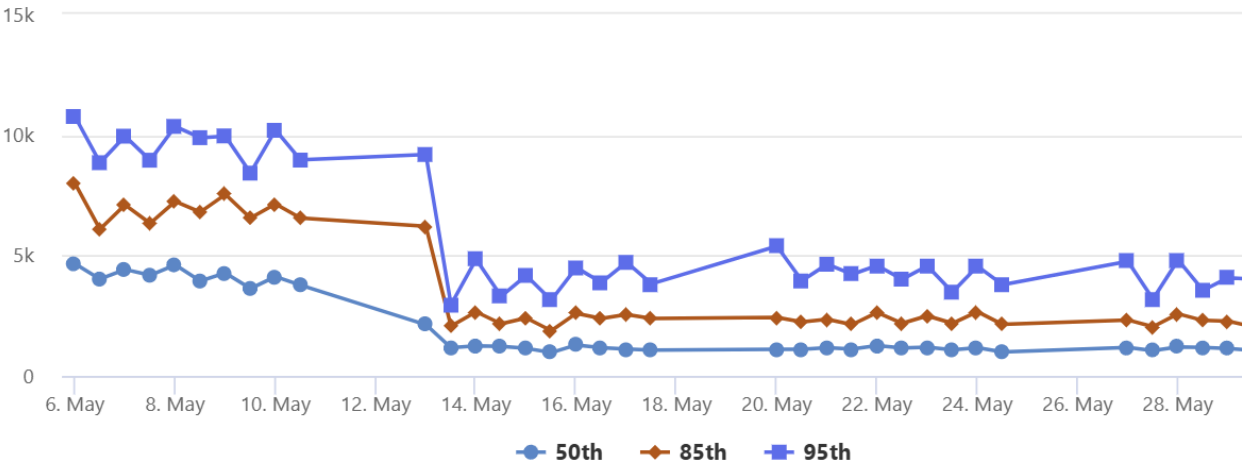


Open Work Item



TTI (NBH - last 28 days)

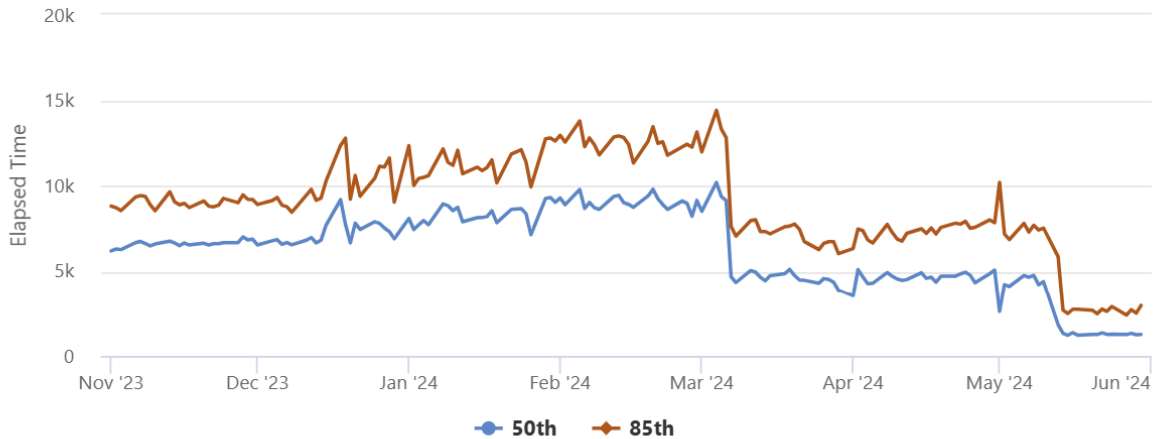
As of less than a minute ago



BigBankCo

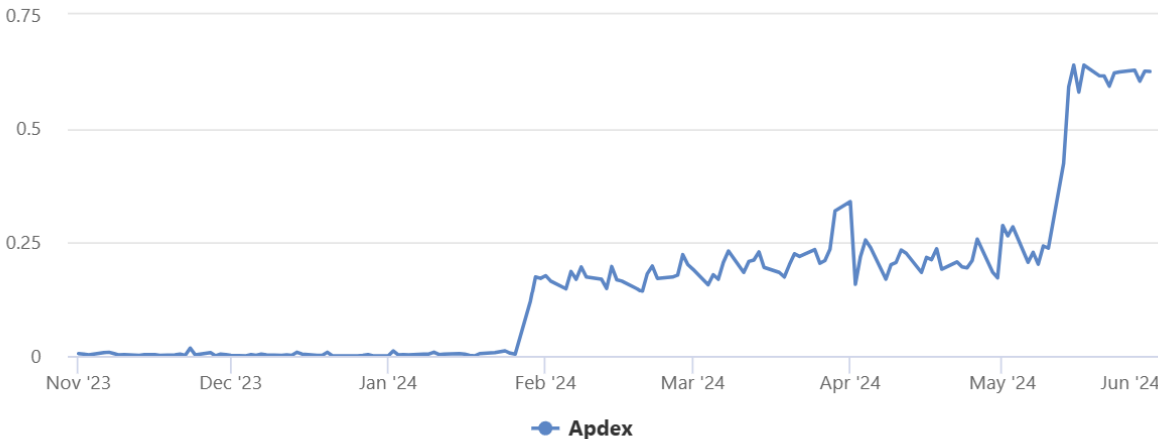
Open Work Item

As of less than a minute ago



Open Work Item Apdex

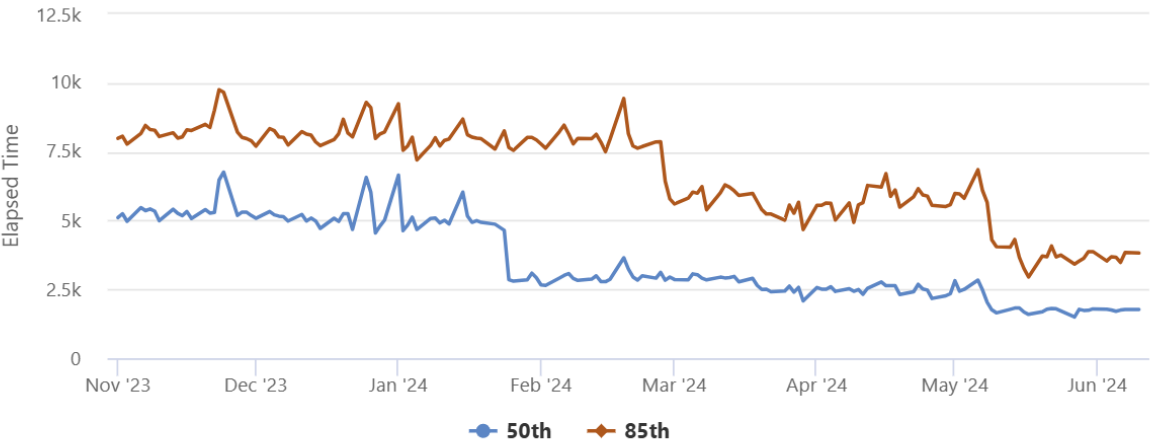
As of less than a minute ago



All Customers

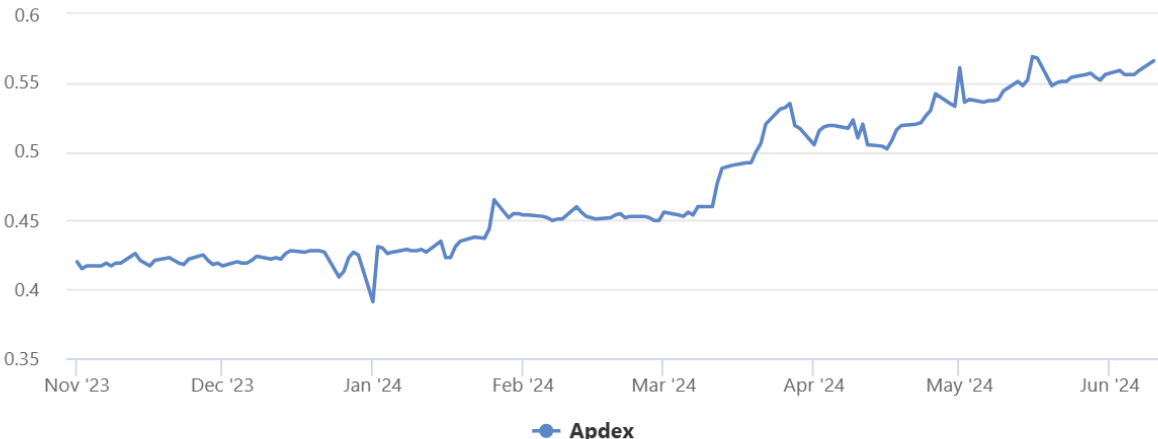
Open Work Item

As of 12 minutes ago



Open Work Item Apdex

As of less than a minute ago



What did we learn?



Load the smallest set of data needed to render the UI

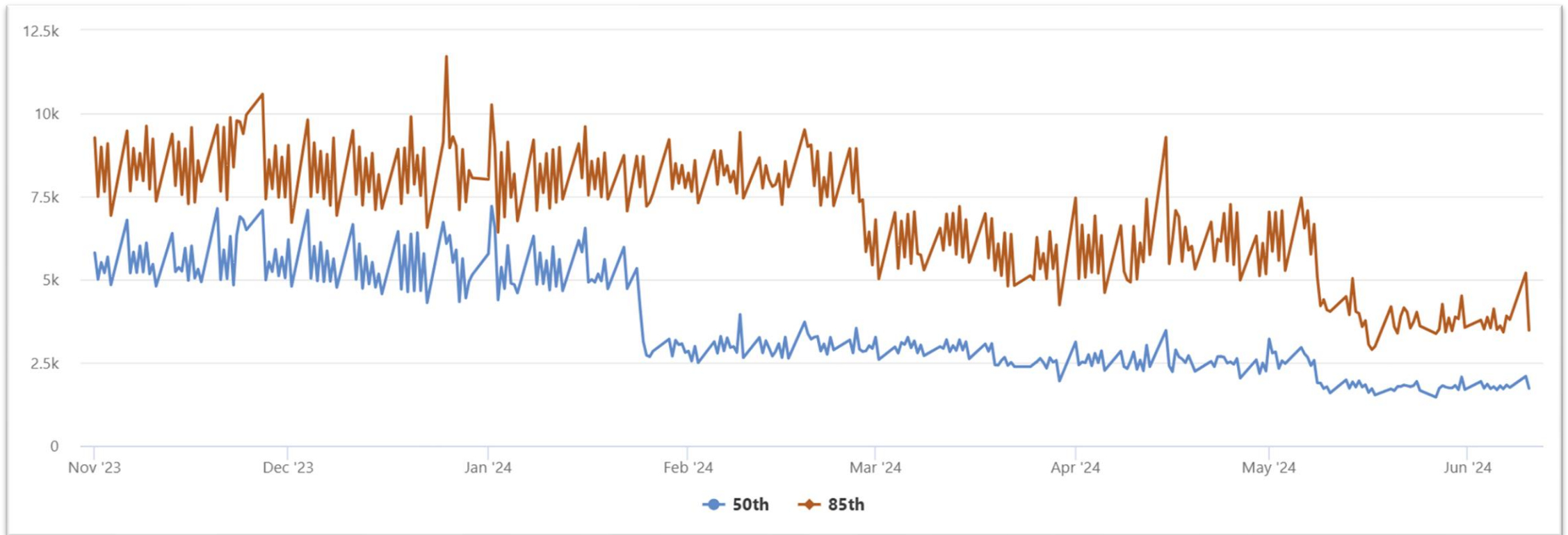
Delay loading large payloads

Check telemetry

Don't rely only on local testing

What to watch for

- Don't assume network calls are fast
 - Local != Production
 - AzureDevOps != Azure
 - North America != India
- Try binning data by 12h instead of 1d





Thank you

Dave Paquette
Principal Software Engineer - Microsoft