THE WALL STREET JOURNAL.

SEPTEMBER 1, 2023

Example Title Here

As Walmart chases Amazon.com, Amazon is chasing the luxury market. Walmart's (ticker: WMT) subscription service. new Walmart+, launches today, after months of anticipation. Analysts have been eager for the service's arrival. They expect it will help the company compete against Amazon.com (AMZN), especially in key areas such as groceries, as more people buy food online during the Covid-19 pandemic. Walmart+ is priced below Amazon Prime, although it also comes with fewer additional features beyond free shipping (at least for now). Ultimately, it may not be realistic to expect the service to peel away consumers who are already using Prime. It does, however, give Walmart the opportunity to retain some new customers that it may picked during pandemic, retailers have grabbed the lion's spending shoppers' Consumers who are nev to the company and to online shopping may be more amenable to signing up as they have formed new labits. Data from Tower show that last month saw a 33% increase in Walmart mobile app installations since January, drawing from Apple's (AAPL) app store and Google's Google Play. Year over year, installations rose 18%. That is still behind levels for Amazon's app, but the numbers may show that a younger, more digitally customer savvy warming up to Walmart'the kind of customer that may be more

likely to sign up for a subscription service. However, the Amazon app is the only way consumers can access its new luxury service and even then that is only true of select shoppers. On Tuesday, Amazon announced the launch of Luxury Stores with Oscar de la Renta's newest collection, with more brands slated to be available the coming weeks. Luxur Stores is available in the Amazon app by invitation only to select member brands have pulled awa fr Amazon due to brand control and counterfeiting problems combat Store ain 'store-within a store model, detailed product views, and the model allows designers to custemize shoppers' experiences and set their own prices'wille still being under the Amazon un brella. As Barron's has noted Vefore, exclusivity and pricing are key components for luxury brands to maintain their value'thus Amazon's Luxury Stores destination won't be а bargains. Yet the company is likely betting that consumers will prefer the ease and convenience of using its app for high-end purchases just as they do for more quotidian needs. Amazon and Walmart often heavyweight like two fighters in a boxing movie. They trade blows at a rate that seems impossible. One side throws a big punch, and the other counters with a haymaker of its own. It's a case of which side can hit the

hardest, and whenever it seems like a knockout blow lands, well, the other mpany manages to punch back. For years, the two retail giants have battled over delivery speeus. mazon spent billions stab/shing \land two-dav delivery as table stakes, and Walman took years to offer the same think (and it sall only offers a fraction of its Ival's selection). er call ted to same-day delivery, which Amazon offered first before Walmart countered vith same-day grocery delivery as wen as curbside pickup. It's an arms race which has been good for consumers. Both retailers have offered better service and faster delivery without charging more. Now, both companies have made very different moves that should also benefit their customers.