

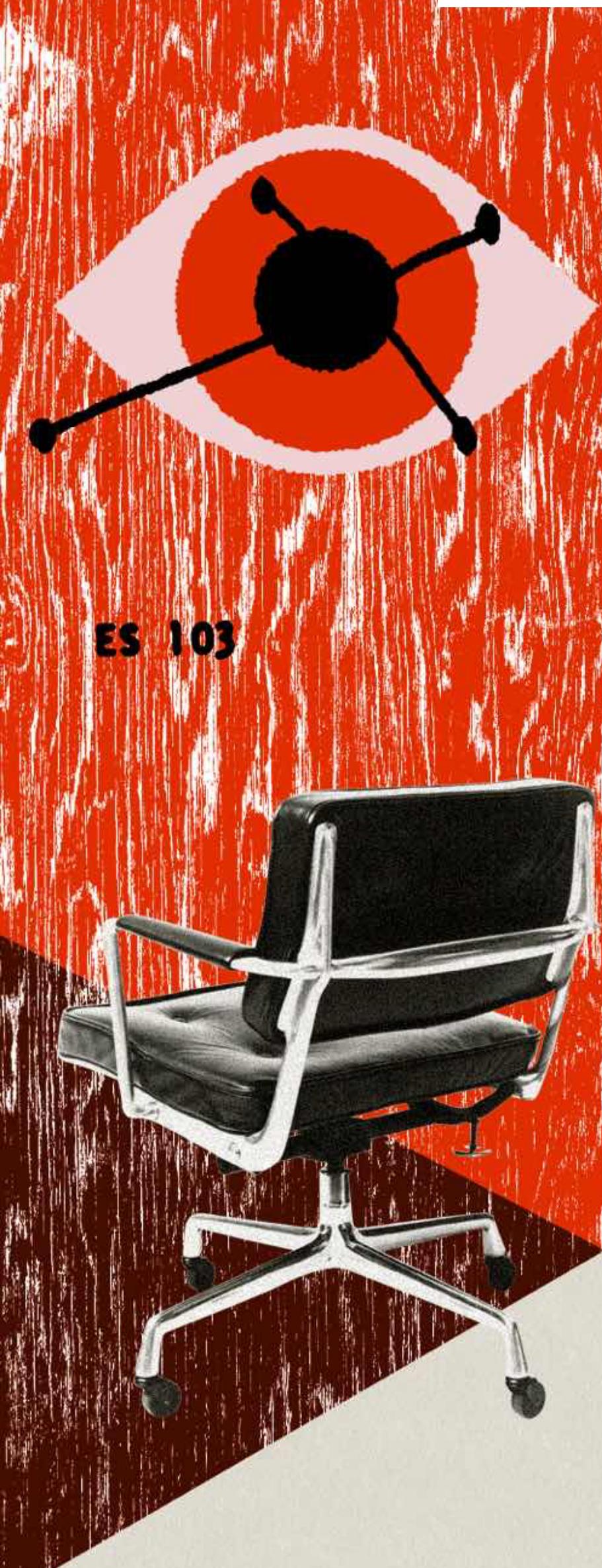
designing concepts

Daniel Jackson · Autodesk Oslo Workshop · August 25-26, 2025

on details

Charles Eames Ray Eames 13721

The details are not details. They make the design. Charles Eames



what kind of behavioral details?

for online bookstore, eg

details to include

steps the user takes
system responses to the user
data the user gives & gets

buy a book
book gets delivered
address, arrival estimate

details to exclude

coding & algorithmic details
distribution, replication, etc
internal steps

order id has checksum
orders on separate server
request to warehouse

also UI independent

layout & styling of pages
navigation between pages
“micro-steps”

UI-dependent questions: important but not conceptual

Terra - Eataly Boston

★ 4.5 (3940) • \$31 to \$50 • Contemporary Italian

Overview Experiences Popular dishes Photos

About this restaurant

Charming Lively Good for special occasions

Located on the third floor of Eataly Boston, Terra is a unique restaurant inspired by earth and fire. The dining room centers around a wood-burning Italian grill, where the Terra culinary team cooks raw ingredients over burning flames, allowing the...

[Read more](#)

Experiences

Brunch at Terra

Aug 22, 2024 - Jan 28, 2026

Every Saturday and Sunday from 11AM-4PM, indulge in our brunch menu featuring all your favorites...with an Italian...

how many steps to enter data?

should available slots be red?

Make a reservation

2 people

Jun 13, 2025

7:00 PM

Select a time

6:00 PM*

6:15 PM*

8:00 PM*

9:00 PM*

+1,000 pts

+1,000 pts

Notify me

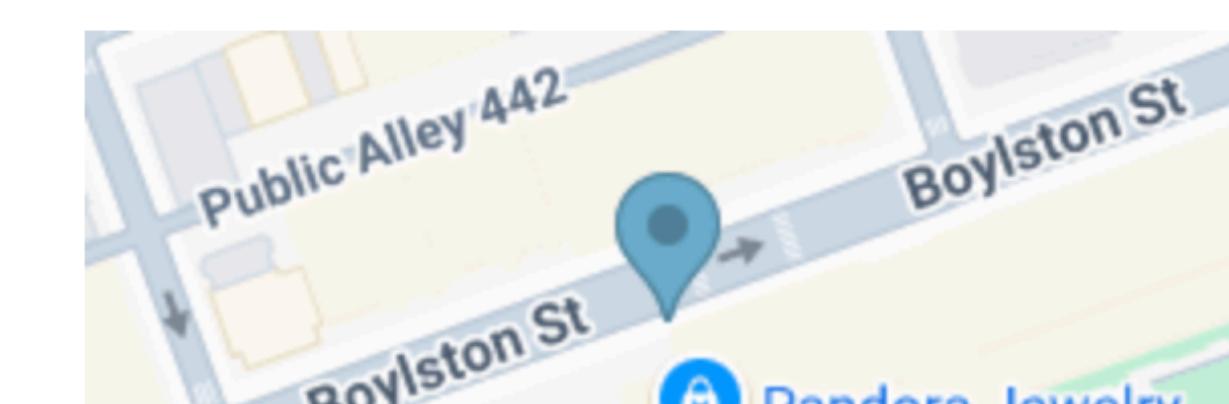
Booked 110 times today

You're in luck! We still have 4 timeslots left

Experiences are available. [See details](#)

Additional seating options

is this helpful?



why postpone UI-dependent details?

they're a lot of work

we need to tend to
more basic things first

they can be a distraction
color of slots before we've
decided that we have slots?

want to judge a UI
projects concepts well?
then need pure concepts

shared understanding
between UX & engineering
capturing the overlap

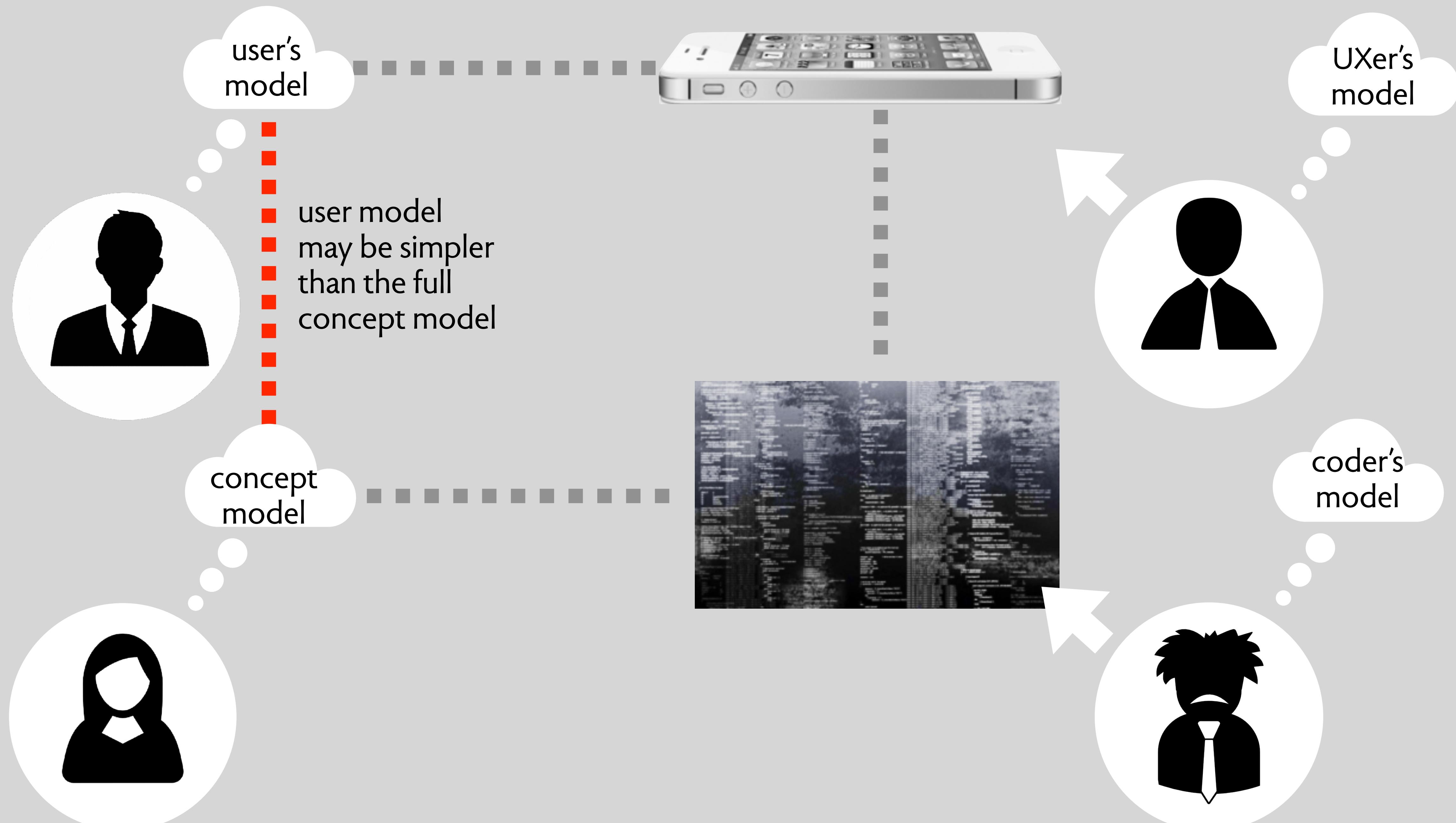
what this doesn't mean

can't sketch UI ideas
during concept design
often helpful to concretize

which steps are concept actions?

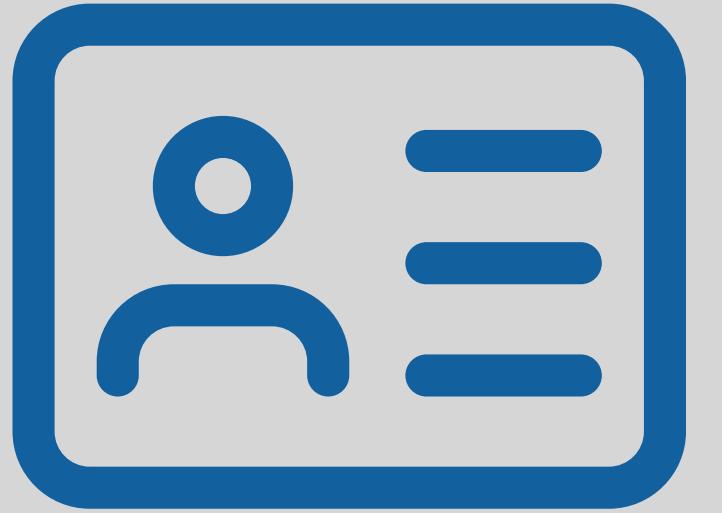


many models playing different roles



a full example
a reservation concept

how to design a concept



pick a name
specific to function
but for general use



describe purpose
why design or use it?
value to stakeholders



tell story
a simple scenario
of how it's used

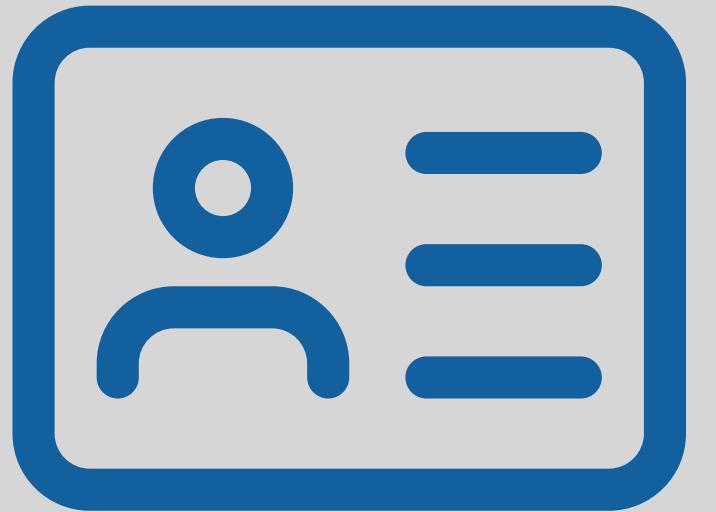


list actions
by user or system
key steps, not UI



specify state
what's remembered
enough for actions

picking a name



pick a name
specific to function
but general enough

Restaurant

RestaurantReservation

OpenTableReservation

Reservation



describing a purpose



describe purpose
why design or use it?
value to stakeholders

reducing wait time for tables



maximizing use of available tables

making money for reservation service

tracking occupancy patterns

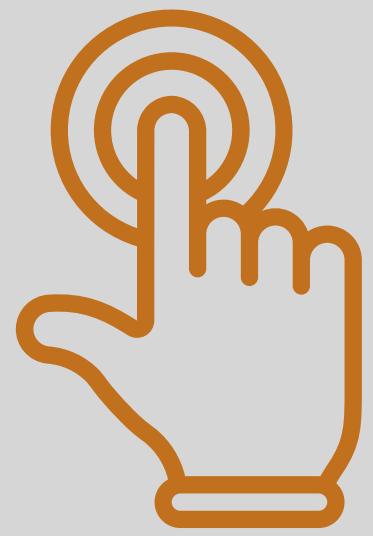
telling the story

the restaurant makes slots available at various times; a diner reserves for a particular time, and then can be assured of being seated at that time



tell story
a simple scenario
of how it's used

listing actions



list actions
by user or system
key steps, not UI

select date
select time
click reserve

no! these are
all low-level
UI interactions

login
search for restaurant
review restaurant

no! these belong
to other concepts

let's return to our
story for hints:

the restaurant makes
slots available at various
times; a diner reserves for
a particular slot, and then
can be assured of being
seated at that time

createSlot
reserve
seat



what other actions
might be needed?

cancel

noShow

deleteSlot

defining action arguments

createSlot

reserve

seat

cancel

noShow

deleteSlot

createSlot (time)

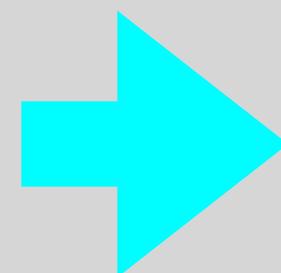
reserve (user, time): reservation

seat (reservation)

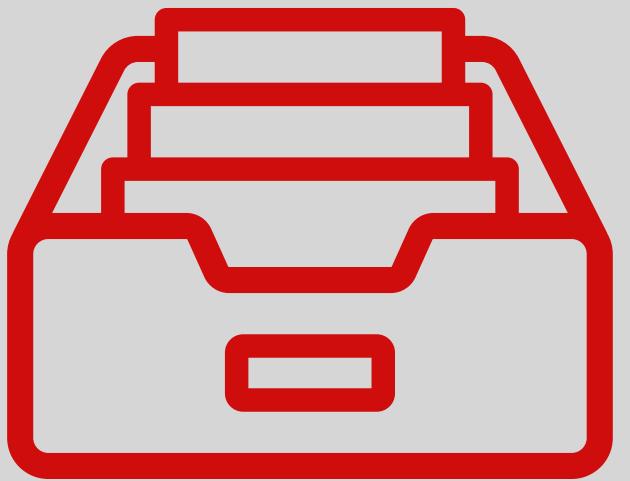
cancel (reservation)

noShow (reservation)

deleteSlot (slot)



devising the state



specify state
what's remembered
enough for actions

a set of Slots with
a Time
a set of Reservations with
a User
a Slot

defining the actions

state

a set of Slots with
a Time
a set of Reservations with
a User
a Slot
a seated Flag

actions

createSlot (time)

effect

creates a fresh slot for the time

reserve (user, time): reservation

requires

some slot at this time not yet reserved

effect

creates & returns a fresh reservation
associates it with user and the slot

“precondition”
what's true of state before

“postcondition”
relates state after to before

seat (reservation)

requires

reservation is for about now

effect

marks reservation as seated

explaining state notation

state

a set of Slots with
a Time

a set of Reservations with
a User
a Slot
a seated Flag

this means each slot has a property
called *time* that is a Time

this means each reservation has a property
called *seated* that is a Flag

state

a set of Slots with

a Time

a set of Reservations with

a User

a Slot

a seated Flag

actions

createSlot (time)

effect creates a fresh
slot for the time

reserve (user, time): reservation

requires some slot at this time not yet reserved

effect creates & returns a fresh reservation

associates it with user and slot

seat (reservation)

requires reservation is for about now

effect marks reservation as seated

initially

slot	time

res	user	slot	seated

createSlot (July 4, 2025 at 7pm)

slot	time
s0	July 4, 2025 at 7:00pm

res	user	slot	seated

reserve (u1, July 4... 7pm): r0

slot	time
s0	July 4, 2025 at 7:00pm

res	user	slot	seated
r0	u1	s0	FALSE

seat (r0)

slot	time
s0	July 4, 2025 at 7:00pm

res	user	slot	seated
r0	u1	s0	TRUE

putting it all together



pick a name
specific to function
but for general use



describe purpose
why design or use it?
value to stakeholders



tell story
a simple scenario
of how it's used
including setup



list actions
by user or system
key steps, not UI



specify state
what's remembered
enough for actions

concept RestaurantReservation

purpose reducing wait time for tables

principle the restaurant makes slots available at various times; a diner reserves for a particular time, and then can be assured of being seated at that time

state

a set of Slots with
a Time

a set of Reservations with
a User
a Slot
a seated Flag

actions

`createSlot (time)`

effect creates a fresh slot for the time

`reserve (user, time): reservation`

requires some slot at this time not yet reserved

effect creates & returns a fresh reservation

associates it with user and slot

`seat (reservation)`

requires reservation is for about now

effect marks reservation as seated

your turn: designing a URL shortening concept

🔗 Shorten a long URL

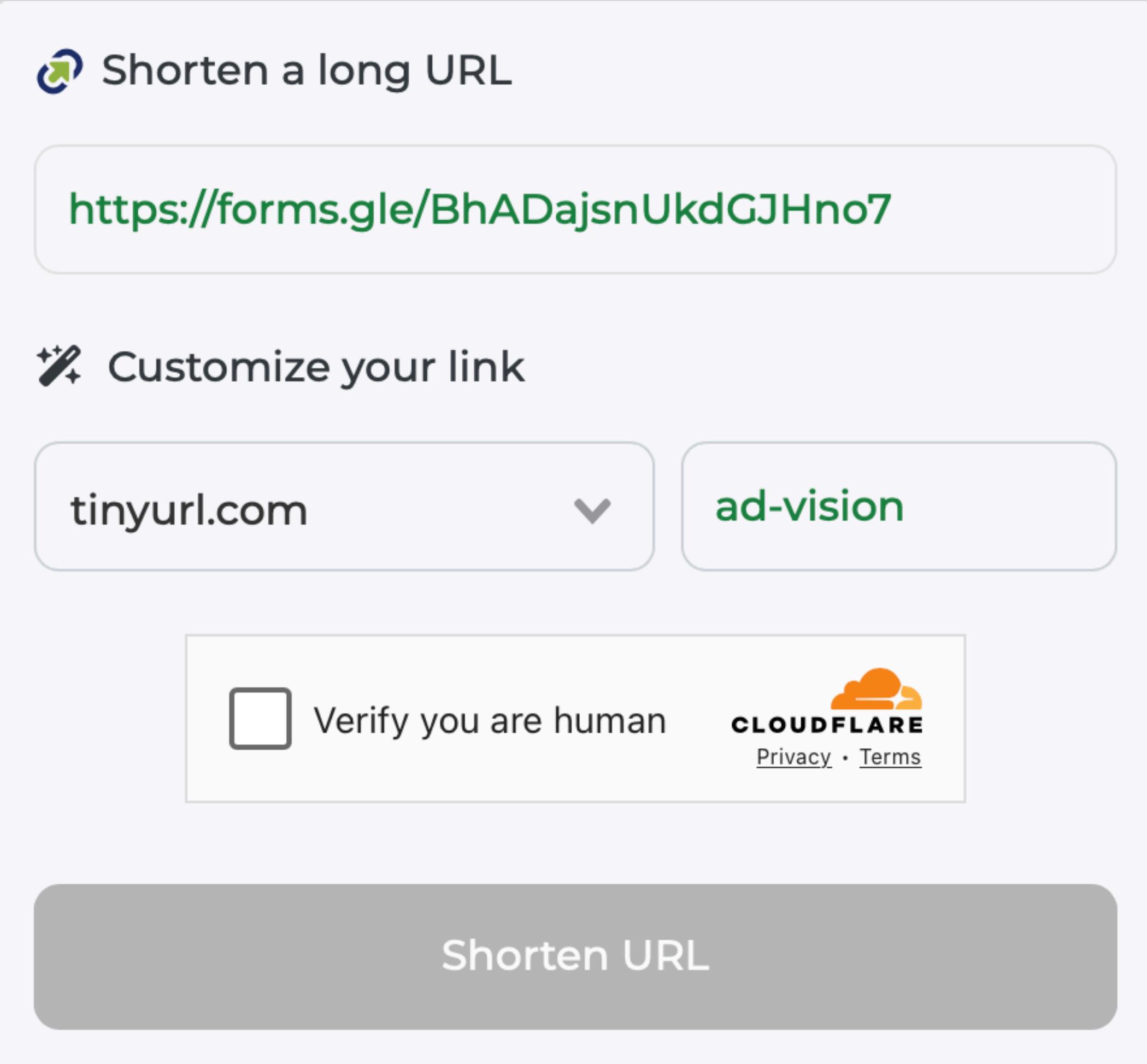
<https://forms.gle/BhADajsnUkdGJHno7>

📝 Customize your link

tinyurl.com ad-vision

Verify you are human CLOUDFLARE Privacy • Terms

Shorten URL



define the core concept
for a URL shortener like tinyurl
consider simple enhancements

elements of your concept
name, purpose, principle
then actions, then states

for each action
say how it updates the state

one possible solution

concept UrlShortening

purpose shorter or more memorable way to link

principle after create generates a short url, lookup will return the original url

state

- a set of Shortenings with
 - a targetUrl String
 - a shortUrl String

actions

register (shortUrlBase, targetUrl: String): (shortUrl: String)

effect pick any shortUrl of the form shortUrlBase/foo that has not been used
return it and create a shortening for it

lookup (shortUrl: String): (targetUrl: String)

requires some shortening with shortUrl
effect returns targetUrl corresponding to it

delete (shortUrl: String)

requires some shortening with shortUrl
effect removes the shortening

state invariants
aka integrity constraints

designing invariants for concepts

concept PasswordSession

state

a set of Users with
a username String
a password String

invariants?

at most one user with a given username

what goes wrong if violated?

concept RestaurantReservation

state

a set of Slots with
a Time
a set of Reservations with
a User
a Slot
a seated Flag

at most one reservation for a given slot

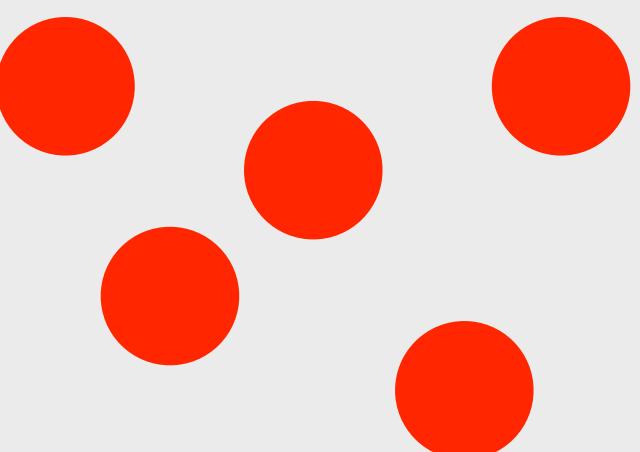
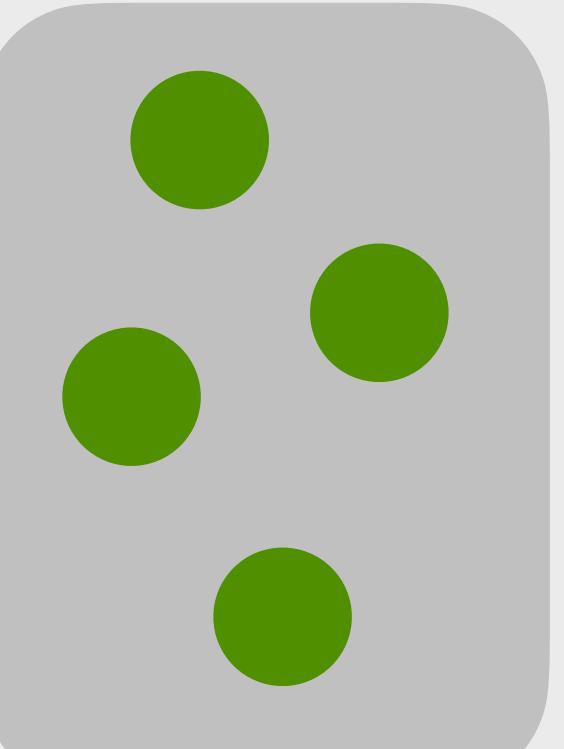
at most one reservation for a given user

reservation not seated if slot time before now?

classifying states

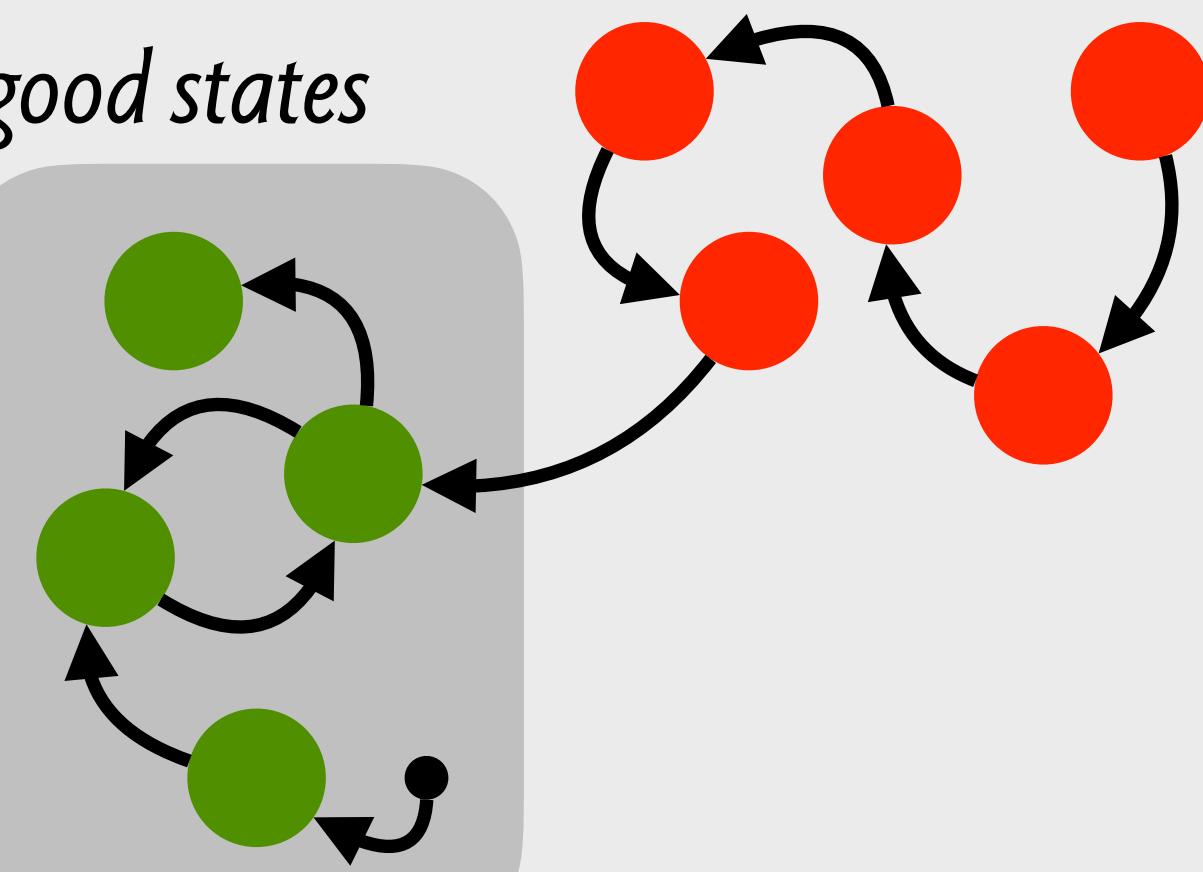
all states

good states



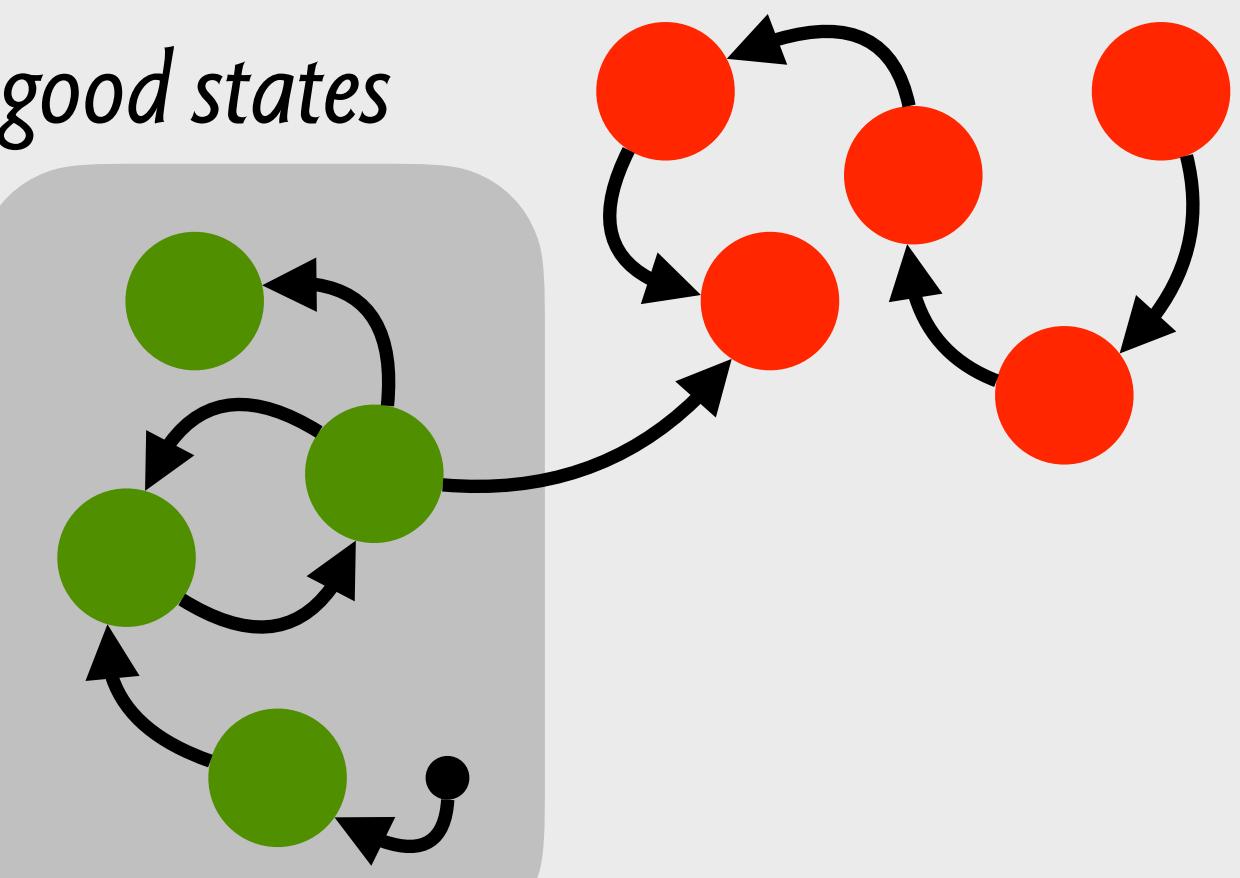
a safe design

all states



an unsafe design

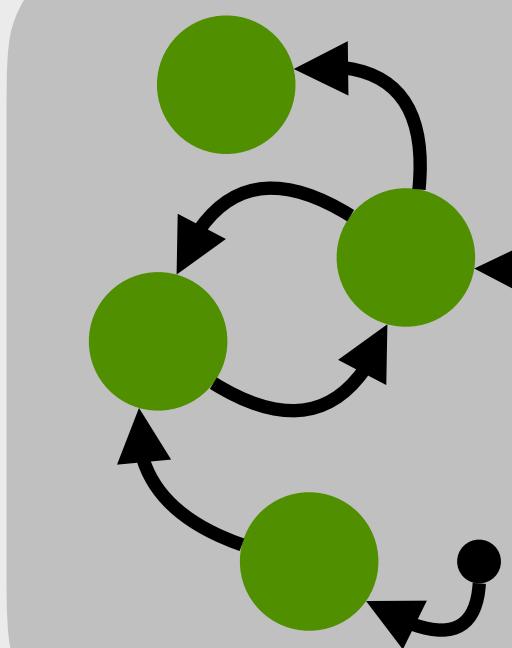
all states



inductive reasoning strategy

all states

good states



what we want to avoid
reasoning about all scenarios
complicated and tedious!

a better approach

reasoning about steps taken by actions

- (1) check that the initial state is good
- (2) and no action goes from a good to a bad state

applying inductive reasoning to reservation concept

concept RestaurantReservation

state

a set of Slots with
a Time

a set of Reservations with
a User
a Slot
a seated Flag

actions

createSlot (time)

effects creates a fresh slot for the time

reserve (user, time): reservation

requires some slot at this time not yet reserved

effects creates & returns a fresh reservation

associates it with user and slot

seat (reservation)

requires reservation is for about now

effects marks reservation as seated

the invariant we want to check

at most one reservation for a given slot

check that the invariant holds in initial state

initially, no reservations



check each action preserves invariant



only the reserve action modifies set of reservations

reserve action ensures slot is not reserved

did your URL shortener have any invariants?

states & data models
getting more precise

simplifying the state

concept RestaurantReservation

state

a set of Slots with

a Time

a set of Reservations with

a User

a Slot

before, we represented like this

slot	time
s0	July 4, 2025 at 7:00pm

res	user	slot
r0	u1	s0

here's a simpler, more atomized representation

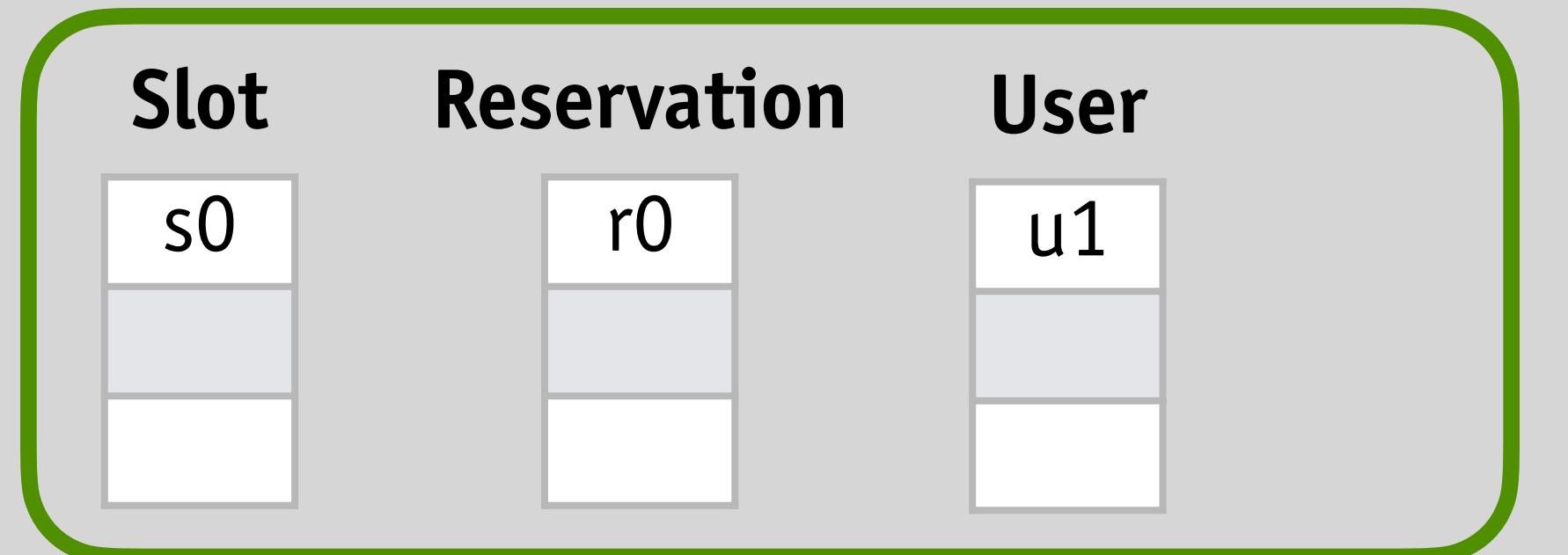
Slot	Reservation	User
s0	r0	u1

these are SETS

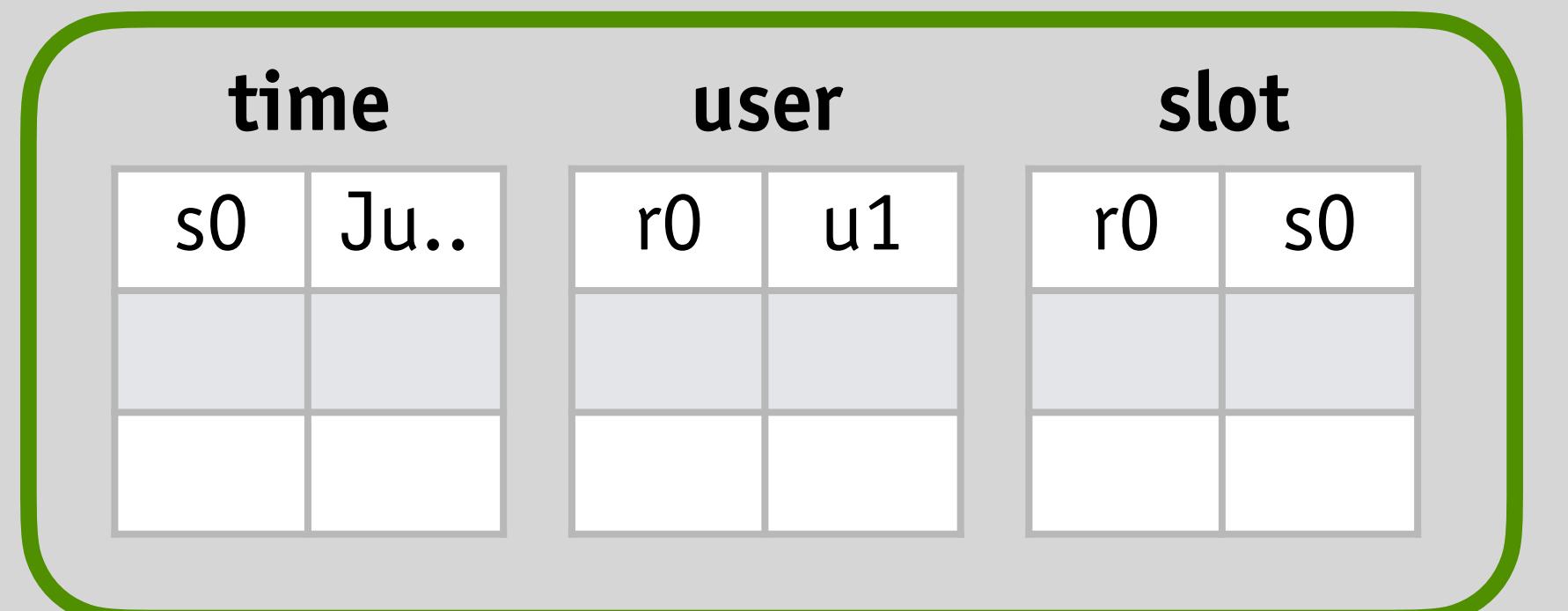
time	user	slot
s0	Ju..	r0
		u1
		s0

these are BINARY RELATIONS

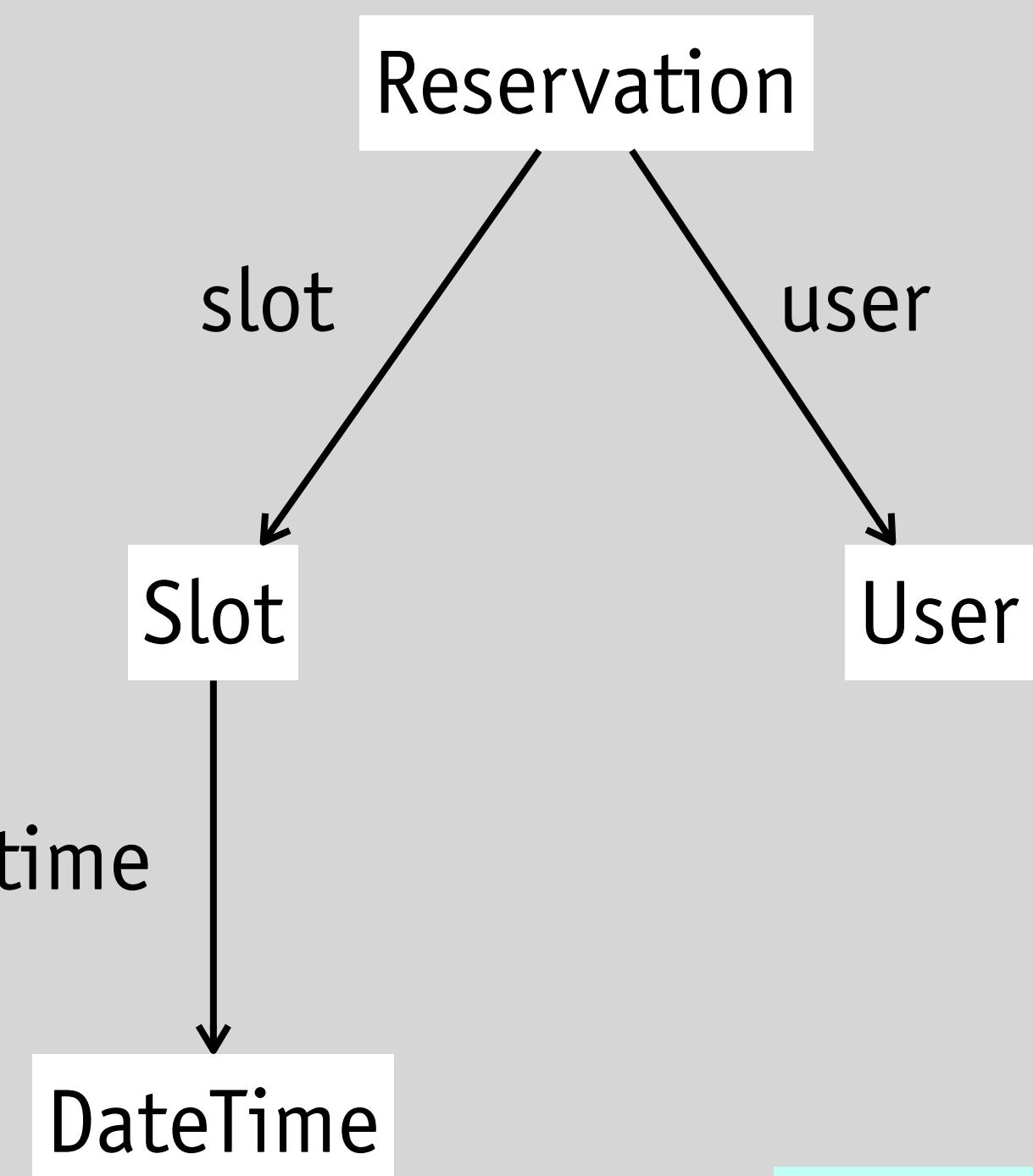
a diagrammatic form



these are SETS



these are BINARY RELATIONS



why kind of set is DateTime?

a set of built-in values

what are the values of Slot, eg?

they're identifiers

about this notation

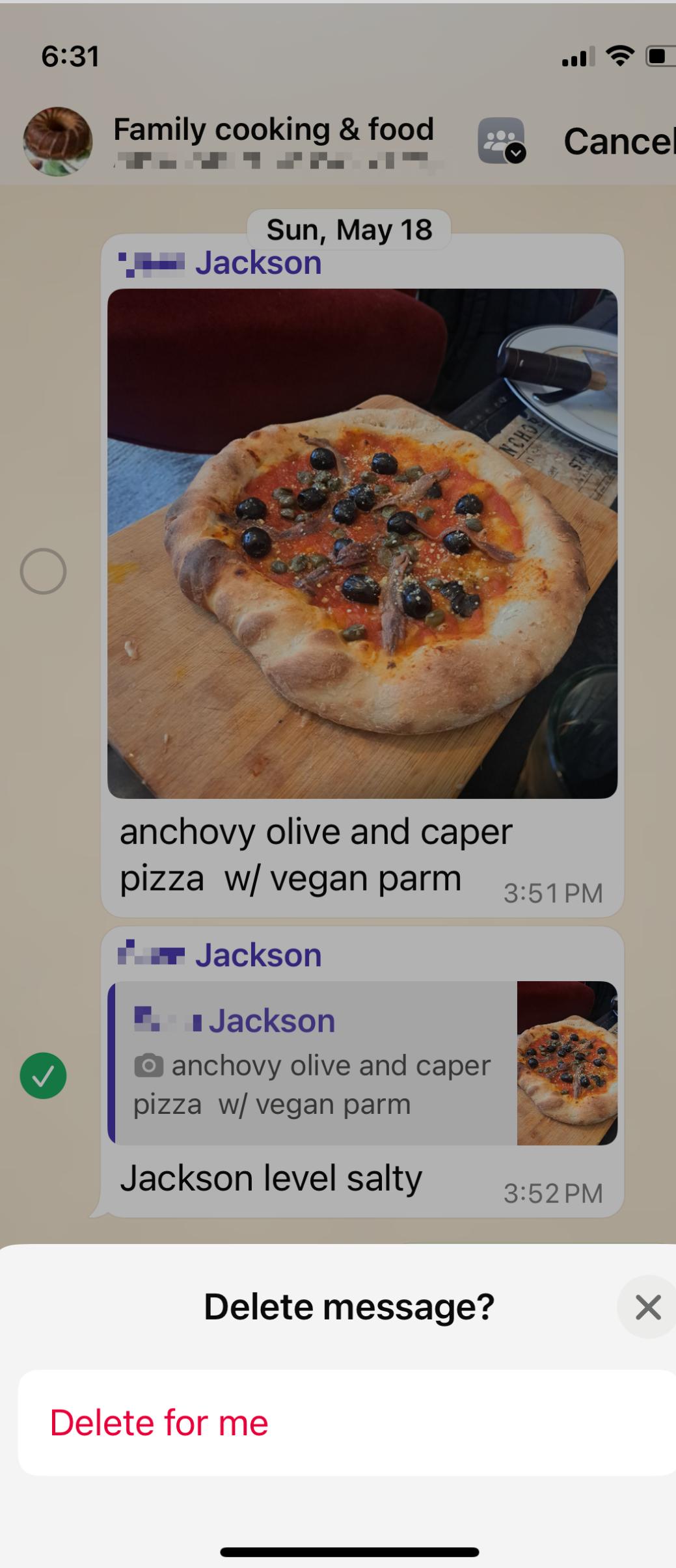
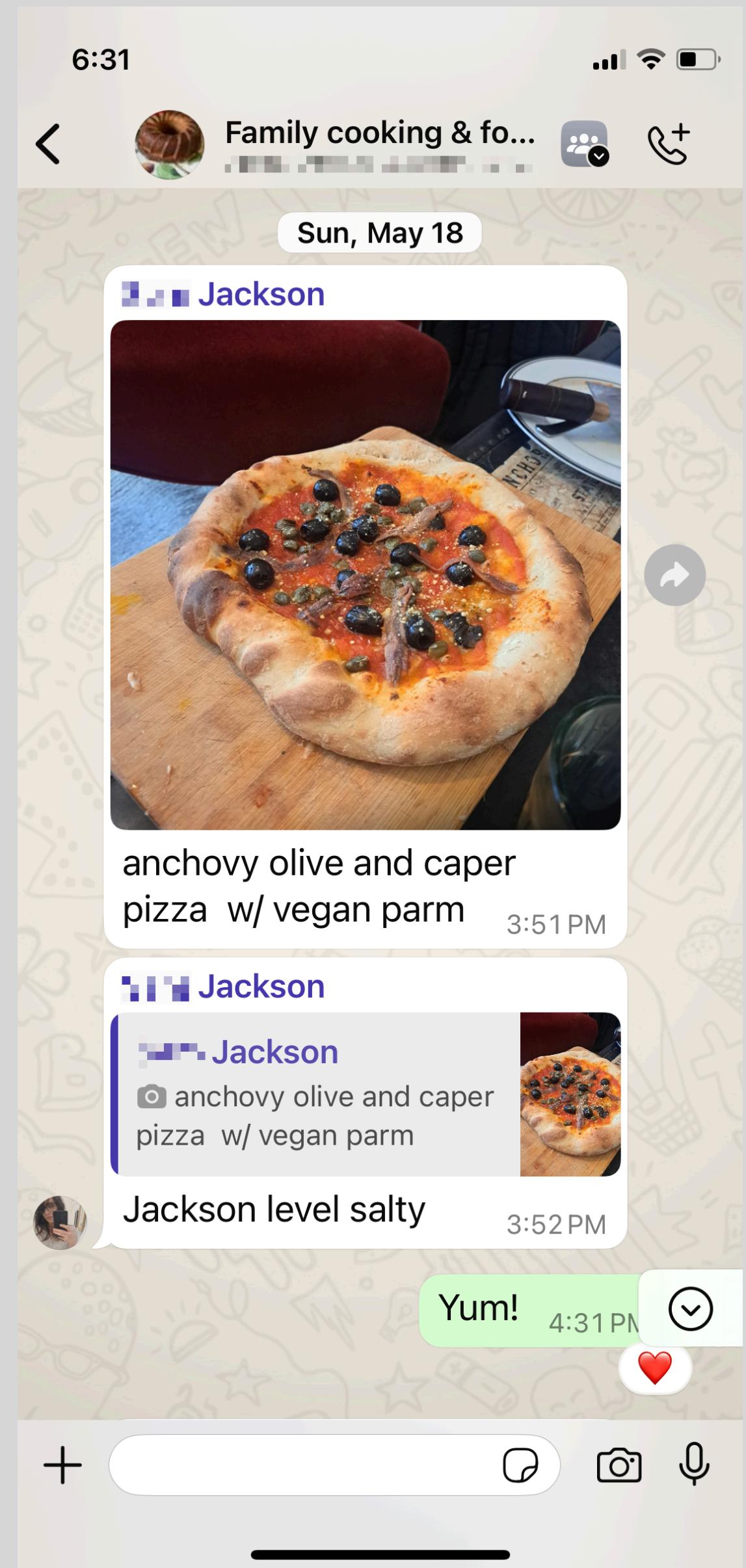
states can be represented as just sets & binary relations
never need tables with more than two columns

this allows a nice diagrammatic representation
this is the “entity relationship diagram”

there are no objects here
a slot is just an identifier associated with a time etc
not a composite object (but could be implemented as one)

why this model helps
succinct and precise, brings clarity during design
easily translated into code (and database schemas etc)

your turn: designing state for WhatsApp



some features shown here
sent & received messages
replies to messages
deleting messages

why might group members see different messages?
only see messages when member
you can “delete for me”

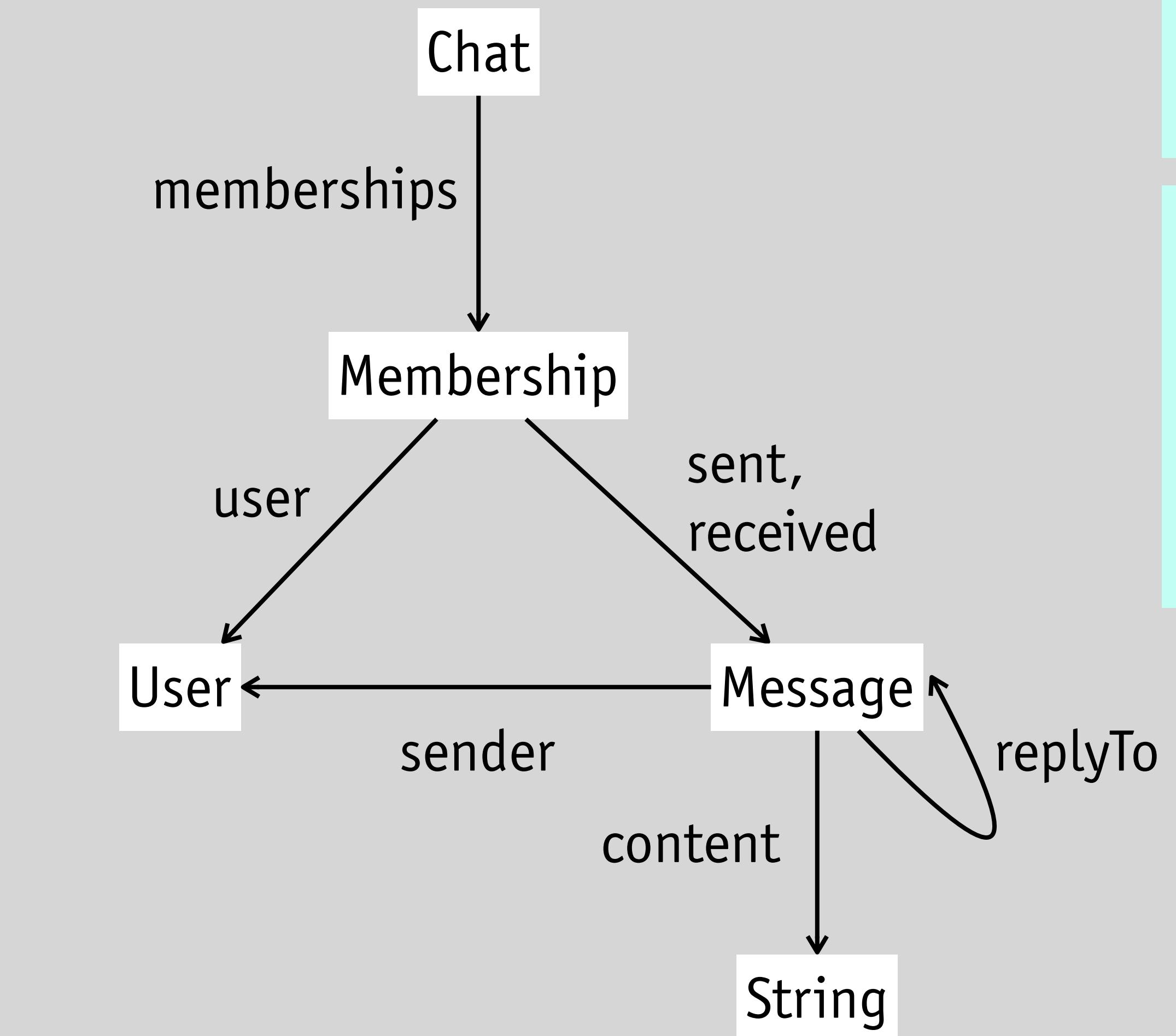
can you define the state of
WhatsApp's **GroupChat** concept?
use a diagram or text

a possible solution

concept GroupChat

state

a set of Chat with
a set of Memberships
a set of Memberships with
a User
a sent set of Messages
a received set of Messages
a set of Messages with
a sender User
a content String
an optional replyTo Message



why memberships vs. users as members?

user has different messages in each chat

why sender if have user's sent messages?

user may have deleted message others still see

heuristics
for states & actions

do you have enough actions?

is purpose/value delivered?

note that have info in state may be enough

have you covered the whole life cycle?

is there an initial setup? a winding down?

are there ways to undo previous actions?

or to compensate if erroneous?

do all nouns have create, update, delete?

for associated state?

seat action?

create slots?

unseat?

cancel reservation?

change reservation?

Make a reservation

2 people

Jun 9, 2025

7:00 PM

Select a time

6:00 PM*

6:45 PM*

7:00 PM*

7:15 PM*

+1,000 pts

9:00 PM*

Notify me

+1,000 pts

🔥 Booked 107 times today

Experiences are available. [See details](#)

FTA Additional seating options

**concept Reservation
actions reserve...**

do you have a rich enough state?

can you support all your actions?

determine if allowed, and generate results

should you track history?

remember completions, deletions, undos?

what info about action occurrence?

maybe also who did it? when?

table sizes?

retain after seat?

by vs. for?
time of reservation?

Make a reservation

2 people

Jun 9, 2025

7:00 PM

Select a time

6:00 PM*

6:45 PM*

7:00 PM*

7:15 PM*

+1,000 pts

9:00 PM*

Notify me

+1,000 pts

🔥 Booked 107 times today

Experiences are available. [See details](#)

Additional seating options

concept Reservation

actions createSlot, reserve, cancel,
seat, unseat, no-show, ...

check your understanding

When a concept has stronger state invariants... (select all that apply)

- (a) User behavior will generally be more constrained
- (b) The concept will be easier to implement
- (c) More input validation will generally be needed

two folder
concepts

a simple folder concept

alvaro

concept SimpleFolder

state

a set of Folders with
a name String
a contents set of Files or Folders
a set of Files with
a name String
a body Text

concept design is fun to learn

...

readme

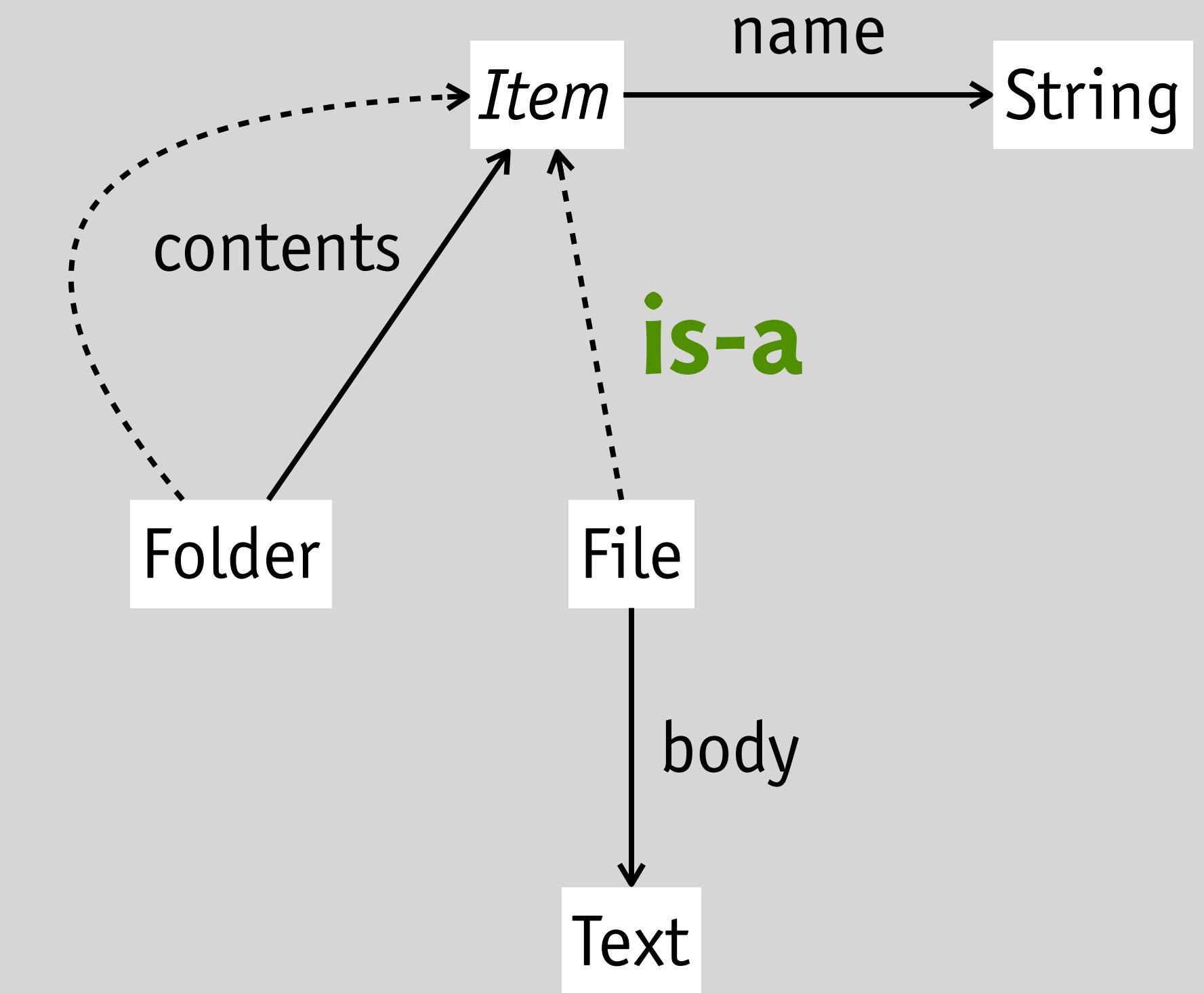


diagram introduces a new trick
an arrow for is-a (aka subset)
allowing sets for generalization

what invariants?

alvaro

concept SimpleFolder

state

a set of Folders with
a name String
a contents set of Files or Folders
a set of Files with
a name String
a body Text

readme

concept design is fun to learn

...

some invariants



every file belongs to a folder



no folder contains itself (directly or indirectly)



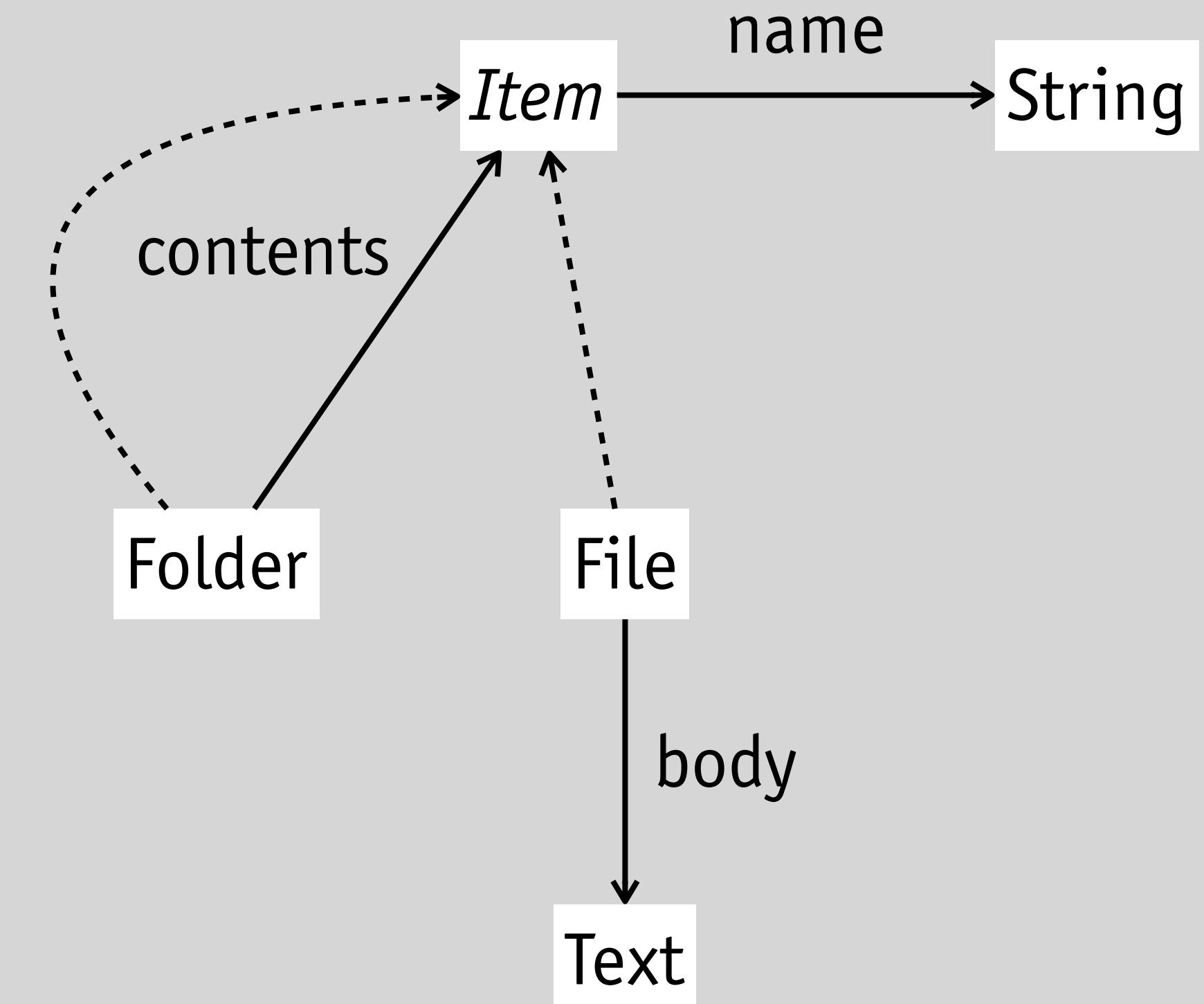
some root folder contains all others (directly or indirectly)



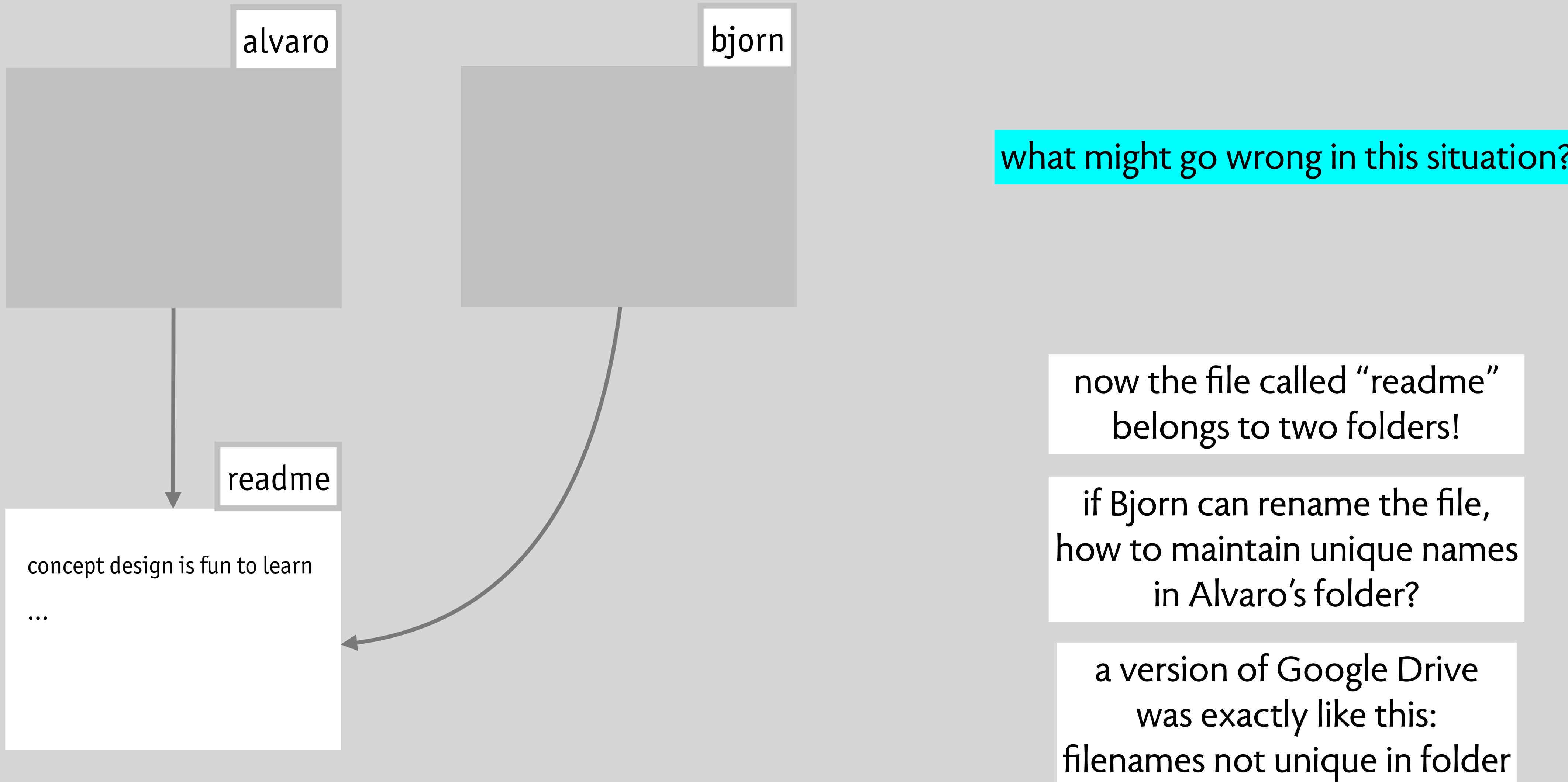
each file or folder belongs to at most one folder



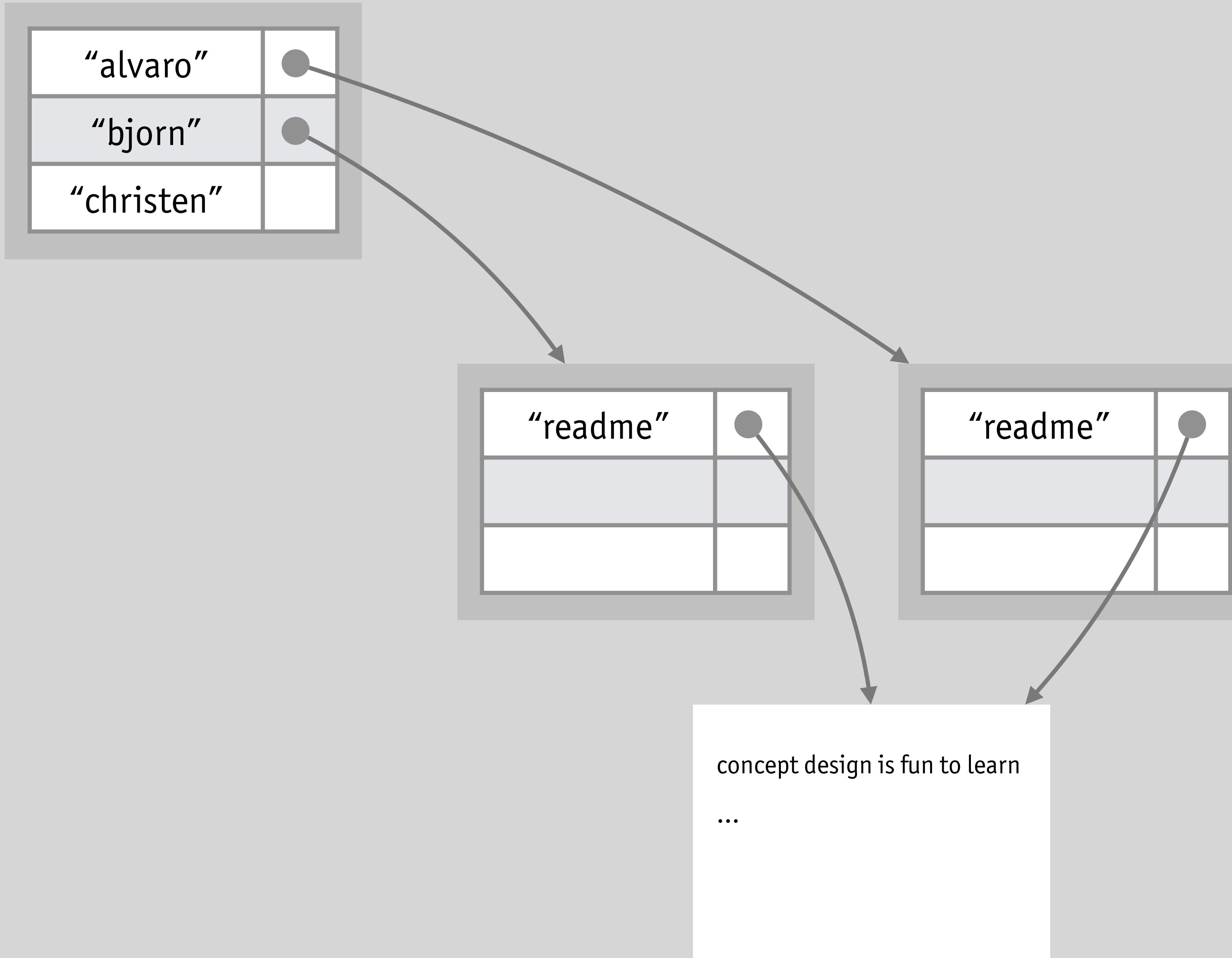
no two contents of a folder have the same name



suppose alvaro shares a file with bjorn



an alternative design: the Unix directory concept



concept UnixDirectory

state

a set of Directories with
a set of Entries
a set of Entries with
a name String
an item Directory or File
a set of Files with
a body Text

the state of the Unix directory concept

concept UnixDirectory

state

a set of Directories with
 a set of Entries
 a set of Entries with
 a name String
 an item Directory or File
 a set of Files with
 a body Text

some invariants



every file belongs to a directory



no directory contains itself (directly or indirectly)



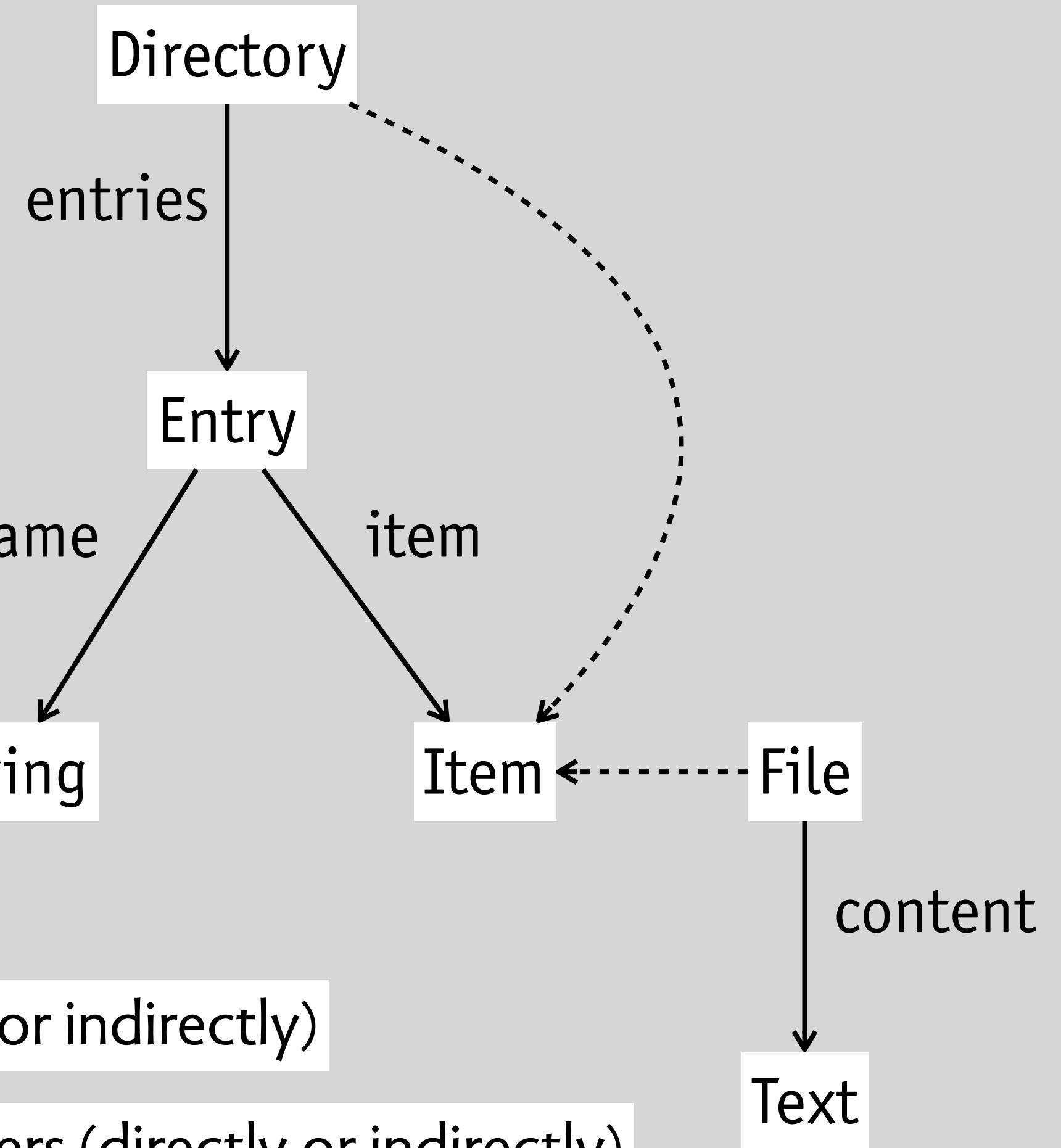
some root directory contains all others (directly or indirectly)



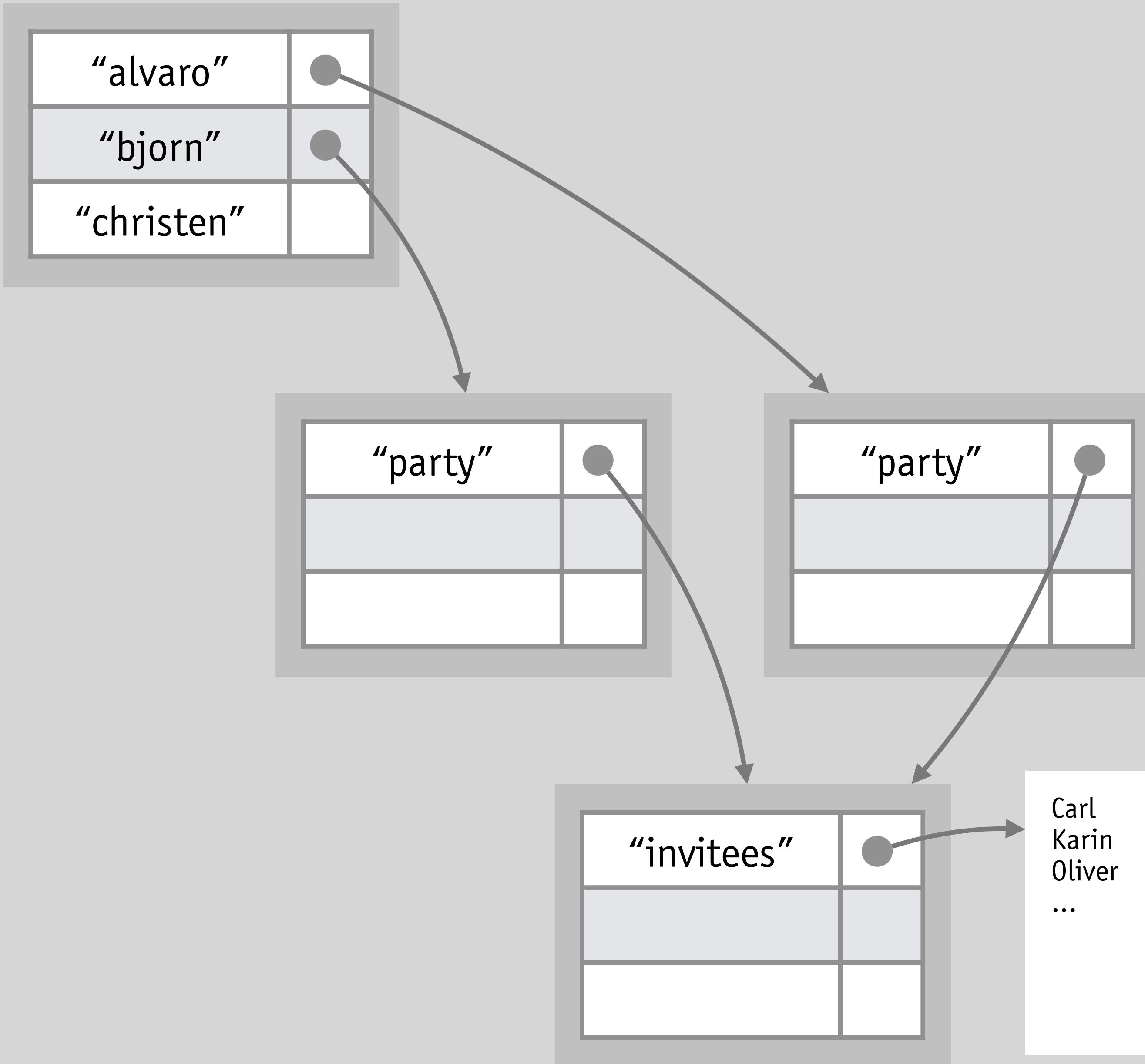
each file or directory belongs to at most one directory



no two contents of a directory have the same name



how is this for the user?



names unique within a directory
can use paths to identify files & directories

any user can change a name
only need to check uniqueness locally

what might go wrong in this situation?

changing name of shared directory
affects owner's name *sometimes*

deletion removes an entry not an item
so might still be reachable!

a fine distinction with major impacts

alvaro

name is property of item
could be factored out
into another concept!

rename acts on item

rename (f: File or Folder, n: String)

readme

concept design is fun to learn

...

“alvaro”	
“bjorn”	
“christen”	

“readme”	

name qualifies link
belongs to entry
not to the item itself!

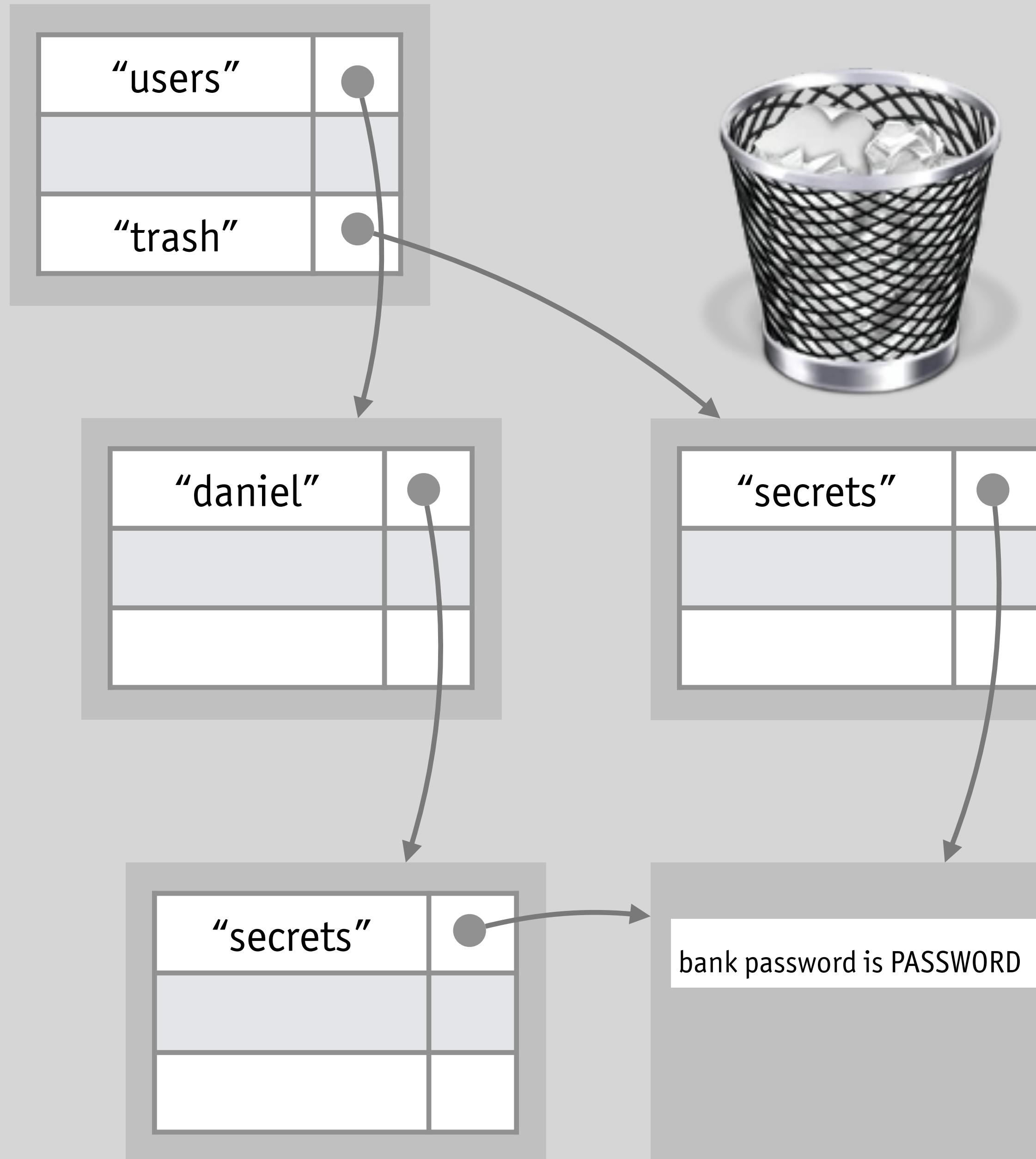
rename acts on directory

rename (f: File or Dir, in: Dir, n: String)

concept design is fun to learn

...

a unix puzzle: what happens when trash is emptied in this case?



takeaways

choosing details
underlying behavior, not user interface

behavior = states + actions
a classical model, used by OOP too

actions
requires (when) & effects (what)

state models
relations, diagrams and invariants