

# Cleveland Clinic - Medical Resource Optimization Mathematical Formulation

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## Dimensions

$r \in Resources$  : set of resources

$f \in Facilities$  : set of facilities

$sl \in Service\ lines$  : set of service lines

$ss \in Sub - services$  : set of sub-services

$io \in Inpatient/Outpatient$  : set of Inpatient/Outpatient indicator

$ms \in Medical/Surgical$  : set of Medical/Surgical indicator

$d \in Days$  : set of days

$w \in Weeks$  : set of weeks

$q \in Phase\ start\ dates$  : set of phase start dates

## Data Parameters: Model Coefficients

$capacity_{f,sl,ss,r}$  is the capacity of resource  $r$  at facility  $f$ , service line  $sl$ , sub-service  $ss$

$utilization_{f,sl,ss,io,ms,r}$  is the usage of resource  $r$  per patient per day at facility  $f$ , service line  $sl$ , sub-service  $ss$ , for inpatient/outpatient indicator  $io$ , and medical/surgical indicator  $ms$

$revenue_{f,sl,ss,io,ms}$  is the revenue per patient at facility  $f$ , service line  $sl$ , sub-service  $ss$ , for inpatient/outpatient indicator  $io$ , and medical/surgical indicator  $ms$

$margin_{f,sl,ss,io,ms}$  is the margin per patient at facility  $f$ , service line  $sl$ , sub-service  $ss$ , for inpatient/outpatient indicator  $io$ , and medical/surgical indicator  $ms$

$demand_{f,sl,ss,io,ms,d}$  is the maximum demand of facility  $f$ , service line  $sl$ , sub-service  $ss$ , and day  $d$ , for inpatient/outpatient indicator  $io$ , and medical/surgical indicator  $ms$

$losMean_{f,sl,ss,io,ms}$  is the mean hospitalization time of facility  $f$ , service line  $sl$ , sub-service  $ss$ , for inpatient/outpatient indicator  $io$ , and medical/surgical indicator  $ms$

$minday$  is the minimum day among the set  $d \in Days$ ,  $\min_{d \in Days} d$

$maxday$  is the maximum day among the set  $d \in Days$ ,  $\max_{d \in Days} d$

$dlyRapidTest_d$  is the total daily rapid tests available across all facility  $f$ , service line  $sl$ , sub-service  $ss$ , for inpatient/outpatient indicator  $io$ , and medical/surgical indicator  $ms$

$dlyNonRapidTest_d$  is the total daily non-rapid tests for COVID-19 available across all facility  $f$ , service line  $sl$ , sub-service  $ss$ , for inpatient/outpatient indicator  $io$ , and medical/surgical indicator  $ms$

$week_d$  is the week number of day  $d$  in set  $d \in Days$

$daysBeforeSurgAdm$  is the number of days before which a surgery patient should be tested for COVID-19 (using a non-rapid test kit)

$fracInpTest$  is the fraction of inpatients tested for COVID-19 using the rapid test kit on the day of admission

$minDemRatio$  is the minimum proportion of demand that must be satisfied at a sub-service  $ss$  if its is open at a facility  $f$ , service line  $sl$

$newPntBfCovid_{f,sl,ss,io,ms,d}$  is the new patients admitted without COVID-19 test constraints at the facility  $f$ , service line  $sl$ , sub-service  $ss$ , for inpatient/outpatient indicator  $io$ , and medical/surgical indicator  $ms$  on day  $d$

$fixOpenFlag_{f,sl,ss}$  is a flag and is set to 1 if the facility  $f$ , service line  $sl$ , sub-service  $ss$  is open, 0 otherwise.

$emerSurRatio_{f,sl,ss}$  is a proportion of emergency surgical patients at the facility  $f$ , service line  $sl$ , sub-service  $ss$ .

$numCancel_{f,sl,ss,io,ms}$  is the maximum number of patients cancelled at the facility  $f$ , service line  $sl$ , sub-service  $ss$ , for inpatient/outpatient indicator  $io$ , and medical/surgical indicator  $ms$

$maxUtil_r$  is the maximum proportion of utilization for the resource  $r$

## Decision Variables

$NewPatients_{f,sl,ss,io,ms,d} \geq 0$  is the number of patients accepted in facility  $f$ , service line  $sl$ , sub-service  $ss$ , on day  $d$ , for inpatient/outpatient indicator  $io$ , and medical/surgical indicator  $ms$ .

$ReschedulePatients_{f,sl,ss,io,ms,d} \geq 0$  is the number of patients rescheduled in facility  $f$ , service line  $sl$ , sub-service  $ss$ , on day  $d$ , for inpatient/outpatient indicator  $io$ , and medical/surgical indicator  $ms$ .

$OpenFlg_{f,sl,ss,d} \in \{0,1\}$  is the binary variable indicating if facility  $f$ , service line  $sl$ , sub-service  $ss$  is open on day  $d$ .

## Variables

$TotalPatients_{f,sl,ss,io,ms,d}$  is the total number of patients accepted and rescheduled in facility  $f$ , service line  $sl$ , sub-service  $ss$ , cumulative for day  $d$ , for inpatient/outpatient indicator  $io$ , and medical/surgical indicator  $ms$  where,

$$TotalPatients_{f,sl,ss,io,ms,d} = \sum_{\substack{d1 \in d \text{ and} \\ \max\{[d - \text{losMean}_{f,sl,ss,io,ms} + 1], \\ \text{minday}\} \leq d1 \leq d}} (NewPatients_{f,sl,ss,io,ms,d1} + ReschedulePatients_{f,sl,ss,io,ms,d1}) \quad \forall f, sl, ss, io, ms, d$$

## Objective Functions

$$\max \quad TotalRevenue = \sum_{f,sl,ss,io,ms,d} (NewPatients_{f,sl,ss,io,ms,d} + ReschedulePatients_{f,sl,ss,io,ms,d}) \text{ revenue}_{f,sl,ss,io,ms}$$

$$\max \quad TotalMargin = \sum_{f,sl,ss,io,ms,d} (NewPatients_{f,sl,ss,io,ms,d} + ReschedulePatients_{f,sl,ss,io,ms,d}) \text{ margin}_{f,sl,ss,io,ms}$$

## Constraints

Maximum demand constraint: Number of patients accepted for  $f, sl, ss, io, ms$  should be less than the maximum demand for day  $d$ .

$$NewPatients_{f,sl,ss,io,ms,d} \leq demand_{f,sl,ss,io,ms,d} \text{ OpenFlg}_{f,sl,ss,d} \quad \forall f, sl, ss, io, ms, d \quad (1)$$

Capacity constraint: Resources used for the total number of patients for  $f, sl, ss$  on day  $d$  should be less than equal to available capacity of resource  $r$  times the max utilization allowed for the resource at  $f, sl, ss$ .

Currently,  $maxUtil_r$  is defined only for  $r = \text{'ICU BEDS'}$ ;  $maxUtil_r = 1$  for all other resources.

$$\sum_{io,ms} utilization_{f,sl,ss,io,ms,r} TotalPatients_{f,sl,ss,d} \leq capacity_{f,sl,ss,r} maxUtil_r \quad \forall f, sl, ss, d, r \quad (2)$$

Rescheduling constraint: Rescheduling patients for  $f, sl, ss, io, ms$  on day  $d$  is not allowed if the sub-service is not open

$$ReschedulePatients_{f,sl,ss,io,ms,d} \leq numCancel_{f,sl,ss,io,ms} OpenFlg_{f,sl,ss,d} \quad \forall f, sl, ss, io, ms, d \quad (3)$$

Maximum rescheduling constraint: Total number of rescheduled patients across all days for  $f, sl, ss, io, ms$  should be less than the maximum number of rescheduled patients.

$$\sum_d ReschedulePatients_{f,sl,ss,io,ms,d} \leq numCancel_{f,sl,ss,io,ms} \quad \forall f, sl, ss, io, ms \quad (4)$$

Minimum proportion of demand constraint: If a sub-service  $ss$  is open at  $f, sl$  then, we should at the least satisfy a minimum proportion of the weekly demand of  $f, sl, ss$ .

$$\sum_{\substack{io,ms,d \text{ and} \\ week_d=w}} (NewPatients_{f,sl,ss,io,ms,d} + ReschedulePatients_{f,sl,ss,io,ms,d}) \geq minDemRatio \quad (5)$$

$$\sum_{\substack{io,ms,d \text{ and} \\ week_d=w}} newPntBfCovid_{f,sl,ss,io,ms,d} OpenFlg_{f,sl,ss,d} \quad \forall f, sl, ss, w$$

COVID-19 inpatient tests constraint: Total number of inpatients accepted (excluding surgical patients) and the emergency surgical patients admitted for  $f, sl, ss, ms$  on day  $d$  should be less than the total rapid test available daily rapid test available.

$$\sum_{\substack{f,sl,ss,io,ms \\ \text{and } io='I' \\ \text{and} \\ ms!='SURG'}} (NewPatients_{f,sl,ss,io,ms,d} + ReschedulePatients_{f,sl,ss,io,ms,d}) + \sum_{\substack{f,sl,ss,io,ms \\ \text{and} \\ ms='SURG'}} (NewPatients_{f,sl,ss,io,ms,d} + ReschedulePatients_{f,sl,ss,io,ms,d}) emerSurRatio_{f,sl,ss} \leq (dlyRapidTest_d / fracInpTest) \quad \forall d \quad (6)$$

COVID-19 surgery patient tests constraint: Total number of surgery patients who will be admitted for surgery after '*daysBeforeSurgAdm*' days for  $f, sl, ss, io$  in day  $d$  should be less than the the total non-rapid test available for the day  $d$ .

$$\sum_{\substack{f, sl, ss, io, ms \text{ and} \\ d1=[d+daysBeforeSurgAdm] \\ \text{and } d1 \in d \\ \text{and} \\ ms='SURG'}} (NewPatients_{f,sl,ss,io,ms,d1} + ReschedulePatients_{f,sl,ss,io,ms,d1}) \\ (1 - emerSurRatio_{f,sl,ss})) \leq dlyNonRapidTest_d \quad \forall d \quad (7)$$

Sub-service open constraint: If a sub-service  $ss$  is open at  $f, sl$  on day  $d$  then it should be open for the remainder of the horizon.

$$OpenFlg_{f,sl,ss,d+1} \geq OpenFlg_{f,sl,ss,d} \quad \forall f, sl, ss, d \text{ and } d1 \in d \quad (8)$$

Sub-service already opened constraint: If a sub-service  $ss$  is already opened at  $f, sl$  then we set *OpenFlg* variable as 1 for the entire planning horizon.

$$OpenFlg_{f,sl,ss,d} = 1 \quad \forall f, sl, ss, d \text{ and } d = minday \text{ and } fixOpenFlag_{f,sl,ss} = 1 \quad (9)$$

Sub-service open on phase date constraint: The sub-service  $ss$  allowed to open only on the phase dates or on the first day of the planning horizon.

$$OpenFlg_{f,sl,ss,d} = OpenFlg_{f,sl,ss,d-1} \quad \forall f, sl, ss, d \text{ and } (d-1) \in d \text{ and } d \notin q \quad (10)$$