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**ABBREVIATIONS**

|  |  |
| --- | --- |
| COC  CS  DEM  IDB  FFS  FSO  GCI-9 | Concessional Ordinary Capital  Country Strategy  Development Effectiveness Matrix  Inter-American Development Bank  Fee for Services  Fund for Special Operations  Ninth General Capital Increase |
| IGR  IIC | Investment Grant  Inter-American Investment Corporation |
| IMF | International Monetary Fund |
| MAPS | Methodology for Assessment of Procurement Systems |
| MIF  NSG | Multilateral Investment Fund  Non-sovereign guaranteed |
| OECD | Organization for Economic Co-operation and Development |
| OMJ | Opportunities for the Majority Sector |
| OS | Operational Support |
| PBL  PEFA | Policy-based loan  Public Expenditure Financial Accountability |
| SAI PMF  SME | Supreme Audit Institutions Performance Measurement Framework  Small and medium-sized enterprise |
| SCF | Structured and Corporate Finance |
| TC  TFFP  WB | Technical cooperation  Trade Finance Facilitation Program  World Bank |

|  |  |  |
| --- | --- | --- |
| **Country Strategy Cycle: <<[Model.CountryStrategyCycle]>>** |  | **Approval Date: <<[Model.ApprovedDate]** **:"dd MMM yyyy">>** |

## I. Country Strategy Progress to Date

### A. Country Strategy Information

#### 1. Country Strategy Period

Note: Cut-off date executed on November 15, 2017.

#### 2. Country Strategy Updates

|  |
| --- |
| <<if [Model.IsExecuteCutOff]>><<if [Model.CSUpdatesApprovedToDate]>>  ☐ No Country Strategy Updates have been approved to date  ☒ Country Strategy Updates approved to date<<else>>  ☒ No country strategy updates have been approved to date  ☐ Country Strategy Updates have been approved to date<</if>><<else>>  ☐ No Country Strategy Updates have been approved to date  ☐ Country Strategy Updates have been approved to date<</if>>  Justification:  <<if [Model.Justification == "" || Model.Justification == null]>>  N/A  <<else>>  <<[Model.Justification]>>  <</if>> |

#### 3. Country Strategy Implementation Progress

**Highlights**

<<if [Model.Highlights != null]>><<[Model.Highlights]>><<else>>N/A<</if>>

#### 4. Summary of Current Approvals within Country Strategy Period as of Cut-Off Date

|  |  |  |  |
| --- | --- | --- | --- |
| **Operation Type** | **Instrument** | **Number of Operations** | **Total Current Approved**  **Amount (USD)** |
| **<<foreach [css in Model.CountryStrategySummarys]>> <<if [css.IsBold == true]>> <<[css.OperationType]>>** | <<[css.Instrument]>> | <<[css.NumberOfOperations]>> | <<[css.TotalAmount]: "#,##0.00">> |
| <<else>><<[css.OperationType]>> | <<[css.Instrument]>> | <<[css.NumberOfOperations]>> | <<[css.TotalAmount]: "#,##0.00">><</if>><</foreach>> |
| << if [!Model.CountryStrategySummarys.Any()]>> |  |  | <</if>> |

Note: Total IDB approved amount shows current approval amount. Regional operations are included for their total approved amount in the CPD of the administrator country.

<<if [Model.ValidatorProductYear]>>

#### 5. IDB Lending within Country Strategy Period

|  |  |
| --- | --- |
| **Fund** | **Total Approved Amount (USD)** |
| <<foreach [csf in Model.CountryStrategyFunds]>><<if [csf.Fund.Contains(“COC”)] >><<[csf.Fund]>>\*<<else>><<if [csf.Fund.Contains(“FSO”)]>>COC\*<<else>><<[csf.Fund]>><</if>><</if>> | <<[csf.Total]**:"#,##0.00"**>><</foreach>> |
| <<if [!Model.CountryStrategyFunds.Any()] >> | <</if>> |
| **Total** | **<<[Model.CountryStrategyFunds.Sum(c => c.Total)] :"#,##0.00">>** |

Note: ORC – Ordinary Capital; GRF - IDB Grant Facility.

\*Concessional Ordinary Capital (COC) amounts include amounts from both the Fund for Special Operations (FSO) and the COC. <</if>>

<<if [Model.IDBLendingComment != null]>><<[Model.IDBLendingComment]>><</if>>

### Portfolio Alignment with Country Strategy

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | **IDB** | | | | **<<if [Model.Greather2017]>>IDB Invest<<else>>IIC<</if>>** | |
| **SG** | | **TC** | | **Financial Operations** | |
| **Alignment with Country Strategy** | **Number of**  **Operations** | **Total Current**  **Approved Amount**  **(USD)** | **Number of Operations** | **Total Current Approved Amount (USD)** | **Number of Operations** | **Total Original Approved Amount**  **(USD)** |
| **Operations Aligned to Country Strategy Objective**  **<<foreach [pa in Model.PortfolioAlignments]>><<if [pa.IsBold]>>** | **<<[pa.SGNumberOperations]>>** | **<<[pa.SGTotalAmountUSD]:"#,##0.00">>** | **<<[pa.TCNumberOperations**  **]>>** | **<<[pa.TCTotalAmountUSD]:"#,##0.00">>** | **<<[pa. IICNumberOperations]>>** | **<<[pa.IICTotalAmountUSD]:"#,##0.00">>** |
| <<else>><<[pa.CountryStrategyAlignment] -html>> | <<[pa.SGNumberOperations]>> | <<[pa.SGTotalAmountUSD]:"#,##0.00">> | <<[pa.TCNumberOperations  ]>> | <<[pa.TCTotalAmountUSD]:"#,##0.00">> | <<[pa. IICNumberOperations]>> | <<[pa.IICTotalAmountUSD]:"#,##0.00">><</if>><</foreach>> |
| <<if [!Model.PortfolioAlignments.Any()]>> |  |  |  |  |  | <</if>> |
| **Operations not Aligned to Country Strategy Objective** |  |  |  |  |  |  |
| <<foreach [pa in Model.PortfolioAlignmentsNotAligned]>><<[pa.CountryStrategyAlignment] -html>> | <<[pa.SGNumberOperations]>> | <<[pa.SGTotalAmountUSD]:"#,##0.00">> | <<[pa.TCNumberOperations  ]>> | <<[pa.TCTotalAmountUSD]:"#,##0.00">> | <<[pa. IICNumberOperations] >> | <<[pa.IICTotalAmountUSD]:"#,##0.00">><</foreach>> |
| <<if [!Model.PortfolioAlignmentsNotAligned.Any()]>> |  |  |  |  |  | <</if>> |

Note: Until 2015 the IIC data refers to SCF and OMJ related projects. From 2016 on, it includes all IIC operations, except for Trade Finance Facilitation Program (TFFP) operations.

Technical Cooperation from the IDB only.

<<if [Model.PortfolioAlignmentComment != null]>><<[Model.PortfolioAlignmentComment]>><</if>>

### Use of Country Systems Progress to Date

#### Diagnostics

|  |  |
| --- | --- |
| **Financial Management** | **Year** |
| <<foreach [fm in Model.FinancialManagements]>><<[fm.Name]>> | <<[fm.Year]>><</foreach>> |
| <<if [!Model.FinancialManagements.Any()]>>N/A | N/A<</if>> |

|  |  |
| --- | --- |
| **Procurement** | **Year** |
| <<foreach [ac in Model.Acquisitions]>><<[ac.Name]>> | <<[ac.Year]>><</foreach>> |
| <<if [!Model.Acquisitions.Any()]>>N/A | N/A<</if>> |

**Comments**

|  |  |  |
| --- | --- | --- |
| <<if [Model.FinancialManagementsComment == null]>>N/A<<else>> <<[Model.FinancialManagementsComment]>><</if>> |  | <<if [Model. AcquisitionsComment == null]>>N/A<<else>> <<[Model.AcquisitionsComment]>><</if>> |

#### Strengthening Initiatives

|  |  |  |
| --- | --- | --- |
| **Systems** | **Interventions Performed during the Country Strategy Period** | **Comments** |
| <<foreach [si in Model.StrengtheningInitiatives]>> <<if [si.Systems == null]>>N/A  <<else>>  <<[si.Systems]>><</if>> | <<foreach [intervention in si.Interventions]>>   * <<[intervention]>>   <</foreach>> | <<[si.Comments]>>  <</foreach>> |
| <<if [!Model.StrengtheningInitiatives.Any()]>>N/A |  | <</if>> |

## II. Country Program

### Expected Approvals

|  |  |  |  |
| --- | --- | --- | --- |
| **Operation Type** | **Instrument** | **Number of Operations** | **Total Amount (USD)** |
| **<<foreach [css in Model.ExpectedApprovals]>><<if [css.IsBold == true]>><<[css.OperationType]>>** | <<[css.Instrument]>> | <<[css.NumberOfOperations]>> | <<[css.AmountUSD]:"#,##0.00">> |
| <<else>><<[css.OperationType]>> | <<[css.Instrument]>> | <<[css.NumberOfOperations]>> | <<[css.AmountUSD]:"#,##0.00">><</if>><</foreach>> |
| << if [!Model.ExpectedApprovals.Any()]>> |  |  | <</if>> |

Note: The IIC figures do not include the Trade Finance Facilitation Program (TFFP) operations.

<<if [Model.ExpectedApprovalsComment != null]>><<[Model.ExpectedApprovalsComment]>><</if>>

### Expected Disbursements from the Program

Includes only the disbursements during the programming year from the projects expected to be approved (described in Section A above).

|  |  |  |  |
| --- | --- | --- | --- |
| **<<if [Model.Greather2017]>>IDB Loans<<else>>IDB<</if>>** | | **<<if [Model.Greather2017]>>IDB Invest Financial Operations<<else>>IIC<</if>>** | |
| **Number of Operations** | **Total Disbursed Amount (USD)** | **Number of Operations** | **Total Disbursed Amount (USD)** |
| <<foreach [ed in Model.ExpectedDisbursements]>><<[ed.SGNumberOfOperations]>> | <<[ed.SGTotalAmount]:"#,##0.00">> | <<[ed.NSGNumberOfOperations ]>> | <<[NSGTotalAmount]:"#,##0.00">><</foreach>> |
| <<if [!Model.ExpectedDisbursements.Any()]>> |  |  | <</if>> |

Note: The IIC figures do not include the Trade Finance Facilitation Program (TFFP) operations.

### Portfolio Adjustments Foreseen in the Programming Year

#### Cancellation

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Operation Name** | **Operation Number** | **Original Approved Amount (USD)** | **Cancellation Amount (USD)** | **Reason/Comment** |
| <<foreach [cop in Model.CancelationOfProjects]>><<[cop.OperationName]>> | <<[cop.OperationNumber]>> | <<[cop.OriginalValue]>> | <<[cop.CancelationAmount]:"#,##0.00">> | <<[cop.Comment]>><</foreach>> |
| << if [!Model.CancelationOfProjects.Any()]>>N/A | N/A | N/A | N/A | N/A<</if>> |

#### Reformulation

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Operation Name** | **Operation Number** | **Original Approved Amount (USD)** | **Cancellation Amount (USD)** | **Reason/Comment** |
| <<foreach [rop in Model.ReformulationOfProjects]>><<[rop.OperationName]>> | <<[rop.OperationNumber]>> | <<[rop.OriginalValue]>> | <<[rop.CancelationAmount]:"#,##0.00">> | <<[rop.Comment]>><</foreach>> |
| << if [!Model.ReformulationOfProjects.Any()]>>N/A | N/A | N/A | N/A | N/A<</if>> |

### Risk/Factors That Might Affect the Structure of the Proposed Program

<<if [Model.RisksFactors != null]>><<[Model.RisksFactors]>><<else>>N/A<</if>>

### Preliminary Strategic Alignment of the Program

1. **Alignment to the Country Strategy**

|  |  |  |  |
| --- | --- | --- | --- |
| **Strategic Alignment of the Program to the Country Strategy** | **Percentage** | **Number of Operations Aligned** | **Total Number of Operations Programmed** |
| **<<foreach [SADem in Model.StrategicAligmentDEMCSs]>><<if [SADem.IsSection]>><<if [SADem.Name.Contains(“Technical Cooperations”)] >><<[SADem.Name]>>\*\*<<else>><<if [SADem.Name.Contains(“TC”)] >><<[SADem.Name]>>\*\*<<else>><<[SADem.Name]>><</if>><</if>>** | **<<[SADem.Percentage]>>** | **<<[SADem.Quantity]>>** | **<<[SADem.** **TotalQuantity]>>** |
| <<else>><<[SADem.Name]>><<if [SADem.IsNSG]>>\*<</if>> | <<[SADem.Percentage]>> | <<[SADem.Quantity]>> | <<[SADem. TotalQuantity]>><</if>><</foreach>> |
| << if [!Model.StrategicAligmentDEMCSs.Any()] >> |  |  | <</if>> |
| **Responsiveness to Changing Country Needs** | **Percentage** | **Number of Operations in Dialogue or New Areas** | **Total Number of Operations Programmed** |
| <<foreach [RCCN in Model.ResponsivenessToChangingCountryNeeds]>> <<if [RCCN.Name.Contains(“Technical Cooperations”)] >><<[ RCCN.Name]>>\*\*<<else>><<if [RCCN.Name.Contains(“TC”)] >><<[ RCCN.Name]>>\*\*<<else>><<[ RCCN.Name]>><</if>><</if>> | <<[RCCN.Percentage]>> | <<[RCCN.Quantity]>> | <<[RCCN. TotalQuantity]>><</foreach>> |
| << if [!Model.ResponsivenessToChangingCountryNeeds.Any()]>> |  |  | <</if>> |

\* Note: NSG financial operations only include IIC. The strategic alignment of IIC operations in pipeline only includes projects that reached the Structuring and Approval Stage. The figures do not include the Trade Finance Facilitation Program (TFFP) operations.

\*\* Technical Cooperation from the IDB only.

1. **2016-2019 Corporate Results Framework Alignment Indicators**

|  |  |  |
| --- | --- | --- |
|  | **Percentage of Lending and TC Volume** | |
|  | **<<if [Model.Greather2017]>> IDB <<else>> SG <</if>>** | **<<if [Model.Greather2017]>> IDB Invest <<else>> NSG<</if>>** |
| **<<foreach [SAIndicator in Model.StrategicAlignmentIndicators]>><<if [SAIndicator.IsBold]>><<[SAIndicator.Name]>>** | |  |
| <<else>><<[SAIndicator.Name]>> | <<[SAIndicator.PercentageSG]>> | <<[SAIndicator.PercentageNSG]>><</if>><</foreach>> |
| <<if [!Model.StrategicAlignmentIndicators.Any()]>> |  | <</if>> |

Note: NSG financial operations only include IIC. The strategic alignment of IIC projects in pipeline only includes projects that reached the Structuring and Approval Stage. The figures do not include the Trade Finance Facilitation Program (TFFP) operations.

Technical Cooperation from the IDB only.

<<if [Model.SAIndicatorsComment != null]>><<[Model.SAIndicatorsComment]>><</if>>

### Use of Country Systems

#### Diagnostics

|  |  |
| --- | --- |
| **Financial Management** | **Year** |
| <<foreach [fm in Model.DiagFinancialManagementsRO]>><<[fm.Item1]>> | <<[fm.Item2]>><</foreach>> |
| <<if [!Model.DiagFinancialManagementsRO.Any()]>>N/A | N/A<</if>> |

|  |  |
| --- | --- |
| **Procurement** | **Year** |
| <<foreach [ac in Model.DiagProcurementsRO]>><<[ac.Item1]>> | <<[ac.Item2]>><</foreach>> |
| <<if [!Model.DiagProcurementsRO.Any()]>>N/A | N/A<</if>> |

**Comments**

|  |  |  |
| --- | --- | --- |
| <<if [Model.DiagFinancialManagementComment== null]>>N/A<<else>> <<[Model.DiagFinancialManagementComment]>><</if>> |  | <<if [Model.DiagProcurementComment== null]>>N/A <<else>><<[Model.DiagProcurementComment]>><</if>> |

#### Strengthening Initiatives

|  |  |  |
| --- | --- | --- |
| **Systems** | **Foreseen Actions** | **Comments** |
| <<foreach [si in Model.CountryProgramStrengtheningInitiatives]>><<[si.System]>> | <<foreach [intervention in si.ForeSeenActionNames]>>   * <<[intervention]>>   <</foreach>> | <<[si.Comment]>>  <</foreach>> |
| <<if [!Model.CountryProgramStrengtheningInitiatives.Any()]>>N/A |  | <</if>> |

#### Use of Country Systems

**Financial Management**

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Country Systems** | **Baseline Year** | **% of Use (Baseline)** | **% Estimated Use (during Programming Year)** | **CS End Year** | **Estimated % Use (by Cs End)** | **Foreseen Actions (Expected Interventions during the Programming Year)** |
| << foreach [ucsl in Model.USCFinancialManagements.UseOfCountrySystemsList]>><<[ucsl.UserCountrySystem]>> | <<[ucsl.BaseLineYear]>> | <<[ucsl.BaseLinePercentage]>> | <<[ucsl.ProgrammingYear]>>% | <<[ucsl.EstimatedUseYear]>> | <<[ucsl.EstimateUsePercentage]>> | << foreach [foreseenAction in ucsl.ForeseenActionNames]>>   * <<[foreseenAction]>>   <</foreach>><</foreach>> |
| <<if [!Model.USCFinancialManagements. UseOfCountrySystemsList .Any()]>> |  |  |  |  |  | <</if>> |

**Procurement**

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Country Systems** | **Baseline Year** | **% of Use (Baseline)** | **% Estimated Use (during Programming Year)** | **CS End Year** | **Estimated % Use (by CS End)** | **Foreseen Actions (Expected Interventions during the Programming Year)** |
| << foreach [ucsl in Model.USCProcurements.UseOfCountrySystemsList]>><<[ucsl.UserCountrySystem.Replace("/", "/ ")]>> | <<[ucsl.BaseLineYear]>> | <<[ucsl.BaseLinePercentage]>> | <<[ucsl.ProgrammingYear]>>% | <<[ucsl.EstimatedUseYear]>> | <<[ucsl.EstimateUsePercentage]>> | << foreach [foreseenAction in ucsl.ForeseenActionNames]>>   * <<[foreseenAction]>>   <</foreach>><</foreach>> |
| <<if [!Model. USCProcurements.UseOfCountrySystemsList.Any()]>> |  |  |  |  |  | <</if>> |

# Annexes

### Annex I. Country Strategy Results Matrix

**Country Strategy Priority Areas**

<<foreach [annexArea in Model.ResultMatrixAnnex.AnnexObjectiveArea]>>

**<<[annexArea.CSPriorityAreaName] -html>>**<<foreach [objective in annexArea.Objectives]>>

**<<if [Model.Greather2017]>>**

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
| **<<[objective.ObjectiveName] -html>>** | | | | | | | |
| **Expected Results** | **Indicator** | **Unit of Measure** | **Baseline** | **Baseline Year** | **Means of Verification** | **Alignment to CRF** | |
| <<foreach [outcome in objective.Outcomes]>> <<[outcome.OutcomeExpected] -html >> | <<[outcome.OutcomeIndicator]>> | <<[outcome.OutcomeUnitMeasure]>> | <<[outcome.OutcomeBaseline]>> | <<[outcome.OutcomeBaselineYear]>> | <<[outcome.OutcomeMeansVerification]>> | <<[outcome.OutcomeAlignmentCRF]>> <</foreach>> | |
| <<if [!objective.Outcomes.Any()]>> |  |  |  |  |  | <</if>> | |
| **<<if [Model.Greather2017]>> IDB Operations <<else>> SG Operations <</if>>** | | | | | | | |
| **Operation Number and Name** | **Operation Year** | **Status/Overall Stage** | | **Impacts** | | | **Key Outputs** |
| <<foreach [pipeline in objective.Pipelines]>> <<[pipeline.OperationNameAndNumber] -html >> | <<[pipeline.OperationYear]>> | <<[pipeline.OperationOverallStage]>> | | <<[pipeline.OperationImpacts]>> | | | <<if [pipeline.OperationUrlOutputs == null || pipeline.OperationUrlOutputs == ""]>><<[pipeline.OperationOutputs]>><<else>><<["<a href='" +  pipeline.OperationUrlOutputs + "'>" + pipeline.OperationOutputs + "</a>"] -html>><</if>><</foreach>> |
| <<if [!objective.Pipelines.Any()]>> |  |  | |  | | | <</if>> |
| **MIF Operations** | | | | | | | |
| **Operation Number and Name** | **Operation Year** | **Status/Overall Stage** | | | | | |
| <<foreach [pipeline in objective.MIFPipelines]>> <<[pipeline.OperationNameAndNumber] -html>> | <<[pipeline.OperationYear]>> | <<[pipeline.OperationOverallStage]>>  <</foreach>> | | | | | |
| <<if [!objective.MIFPipelines.Any()]>> |  | <</if>> | | | | | |
| **<<if [Model.Greather2017]>> IDB Invest Operations <<else>> NSG Operations <</if>>** | | | | | | | |
| **Operation Number and Name** | **Operation Year** | **Status/Stage** | | | | | |
| <<foreach [pipeline in objective.NSGPipelines]>> <<[pipeline.OperationNameAndNumber] -html >> | <<[pipeline.OperationYear]>> | <<[pipeline.IICStatusStage]>> <</foreach>> | | | | | |
| <<if [!objective.NSGPipelines.Any()]>> |  | <</if>> | | | | | |

**<<else>>**

|  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **<<[objective.ObjectiveName] -html>>** | | | | | | | | | |
| **Expected Results** | **Indicator** | **Unit of Measure** | **Baseline** | | **Baseline Year** | **Means of Verification** | | **Alignment to CRF** | |
| <<foreach [outcome in objective.Outcomes]>> <<[outcome.OutcomeExpected] -html >> | <<[outcome.OutcomeIndicator]>> | <<[outcome.OutcomeUnitMeasure]>> | <<[outcome.OutcomeBaseline]>> | | <<[outcome.OutcomeBaselineYear]>> | <<[outcome.OutcomeMeansVerification]>> | | <<[outcome.OutcomeAlignmentCRF]>> <</foreach>> | |
| <<if [!objective.Outcomes.Any()]>> |  |  |  | |  |  | | <</if>> | |
| **<<if [Model.Greather2017]>> IDB Operations <<else>> SG Operations <</if>>** | | | | | | | | | |
| **Operation Number and Name** | **Operation Year** | **Status/Overall Stage** | | | **Impacts** | | **Key Outputs** | | **Average Score in PCR** |
| <<foreach [pipeline in objective.Pipelines]>> <<[pipeline.OperationNameAndNumber] -html >> | <<[pipeline.OperationYear]>> | <<[pipeline.OperationOverallStage]>> | | | <<[pipeline.OperationImpacts]>> | | <<if [pipeline.OperationUrlOutputs == null || pipeline.OperationUrlOutputs == ""]>><<[pipeline.OperationOutputs]>><<else>><<["<a href='" +  pipeline.OperationUrlOutputs + "'>" + pipeline.OperationOutputs + "</a>"] -html>><</if>> | | <<[pipeline.OperationAverageScorePCR]>> <</foreach>> |
| <<if [!objective.Pipelines.Any()]>> |  |  | | |  | |  | | <</if>> |
| **MIF Operations** | | | | | | | | | |
| **Operation Number and Name** | **Operation Year** | **Status/Overall Stage** | | | | | | | |
| <<foreach [pipeline in objective.MIFPipelines]>> <<[pipeline.OperationNameAndNumber] -html>> | <<[pipeline.OperationYear]>> | <<[pipeline.OperationOverallStage]>>  <</foreach>> | | | | | | | |
| <<if [!objective.MIFPipelines.Any()]>> |  | <</if>> | | | | | | | |
| **<<if [Model.Greather2017]>> IDB Invest Operations <<else>> NSG Operations <</if>>** | | | | | | | | | |
| **Operation Number and Name** | **Operation Year** | **Status/Stage** | | **Outcomes** | | | | | |
| <<foreach [pipeline in objective.NSGPipelines]>> <<[pipeline.OperationNameAndNumber] -html >> | <<[pipeline.OperationYear]>> | <<[pipeline.IICStatusStage]>> | | <<[pipeline.IICOutcome]>><</foreach>> | | | | | |
| <<if [!objective.NSGPipelines.Any()]>> |  |  | | <</if>> | | | | | |

<</if>><</foreach>><</foreach>>

**Dialogue Areas and New Areas**

<<foreach [objectiveNot in Model.ResultMatrixAnnex.ObjectivesNotAligned]>>

**<<if [Model.Greather2017]>>**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **<<[objectiveNot.ObjectiveName] -html>>** | | | | |
| **<<if [Model.Greather2017]>> IDB Operations <<else>> SG Operations <</if>>** | | | | |
| **Operation Number and Name** | **Operation Year** | **Status/Overall Stage** | **Impacts** | **Key Outputs** |
| <<foreach [outcomeNot in objectiveNot.Outcomes]>> <<[outcomeNot.OperationNameAndNumber] -html>> | <<[outcomeNot.OperationYear]>> | <<[outcomeNot.OperationOverallStage]>> | <<[outcomeNot.OperationImpacts]>> | <<if [outcomeNot.OperationUrlOutputs == null || outcomeNot.OperationUrlOutputs == ""]>><<[outcomeNot.OperationOutputs]>><<else>><<["<a href='" + outcomeNot.OperationUrlOutputs + "'>" + outcomeNot.OperationOutputs + "</a>"] -html>><</if>><</foreach>> |
| <<if [!objectiveNot.Outcomes.Any()]>> |  |  |  | <</if>> |
| **MIF Operations** | | | | |
| **Operation Number and Name** | **Operation Year** | **Status/Overall Stage** | | |
| <<foreach [outcomeNot in objectiveNot.MIFOutcomes]>> <<[outcomeNot.OperationNameAndNumber] -html>> | <<[outcomeNot.OperationYear]>> | <<[outcomeNot.OperationOverallStage]>>  <</foreach>> | | |
| <<if [!objectiveNot.MIFOutcomes.Any()]>> |  | <</if>> | | |
| **<<if [Model.Greather2017]>> IDB Invest Operations <<else>> NSG Operations <</if>>** | | | | |
| **Operation Number and Name** | **Operation Year** | **Status/Stage** | | |
| <<foreach [outcomeNot in objectiveNot.NSGOutcomes]>> <<[outcomeNot.OperationNameAndNumber] -html>> | <<[outcomeNot.OperationYear]>> | <<[outcomeNot.IICStatusStage]>> <</foreach>> | | |
| <<if [!objectiveNot.NSGOutcomes.Any()]>> |  | <</if>> | | |

**<<else>>**

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **<<[objectiveNot.ObjectiveName] -html>>** | | | | | | |
| **<<if [Model.Greather2017]>> IDB Operations <<else>> SG Operations <</if>>** | | | | | | |
| **Operation Number and Name** | **Operation Year** | **Status/Overall Stage** | **Impacts** | | **Key Outputs** | **Average Score in PCR** |
| <<foreach [outcomeNot in objectiveNot.Outcomes]>> <<[outcomeNot.OperationNameAndNumber] -html>> | <<[outcomeNot.OperationYear]>> | <<[outcomeNot.OperationOverallStage]>> | <<[outcomeNot.OperationImpacts]>> | | <<if [outcomeNot.OperationUrlOutputs == null || outcomeNot.OperationUrlOutputs == ""]>><<[outcomeNot.OperationOutputs]>><<else>><<["<a href='" + outcomeNot.OperationUrlOutputs + "'>" + outcomeNot.OperationOutputs + "</a>"] -html>><</if>> | <<[outcomeNot.OperationAverageScorePCR]>> <</foreach>> |
| <<if [!objectiveNot.Outcomes.Any()]>> |  |  |  | |  | <</if>> |
| **MIF Operations** | | | | | | |
| **Operation Number and Name** | **Operation Year** | **Status/Overall Stage** | | | | |
| <<foreach [outcomeNot in objectiveNot.MIFOutcomes]>> <<[outcomeNot.OperationNameAndNumber] -html>> | <<[outcomeNot.OperationYear]>> | <<[outcomeNot.OperationOverallStage]>>  <</foreach>> | | | | |
| <<if [!objectiveNot.MIFOutcomes.Any()]>> |  | <</if>> | | | | |
| **<<if [Model.Greather2017]>> IDB Invest Operations <<else>> NSG Operations <</if>>** | | | | | | |
| **Operation Number and Name** | **Operation Year** | **Status/Stage** | | **Outcomes** | | |
| <<foreach [outcomeNot in objectiveNot.NSGOutcomes]>> <<[outcomeNot.OperationNameAndNumber] -html>> | <<[outcomeNot.OperationYear]>> | <<[outcomeNot.IICStatusStage]>> | | <<[outcomeNot.IICOutcome]>><</foreach>> | | |
| <<if [!objectiveNot.NSGOutcomes.Any()]>> |  |  | | <</if>> | | |

<</if>><</foreach>>

Note: The matrix includes active operations and indicative pipeline. The NSG (IIC) operations listed more than once correspond to different Trade Finance Facilitation Program (TFFP) transactions. The identifier in parenthesis (x) was included to those NSG (IIC) operations only with the purpose of generating this table and is not part of the operation number.

**Use of Country Systems Results Matrix**

<<if [!Model.StrategicObjectives.Any()]>>

N/A<<else>><<foreach [objective in Model.StrategicObjectives]>>

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **<<[objective.Name] -html>>** | | | | | | | | |
| **Expected Outcome** | **Indicator** | **Unit of Measure** | **Baseline** | **Baseline Year** | **Alignment to CRF** | **Interventions during Programming Year** | **Outcomes Achieved to Date** | **Expected Outcome/Output (from Programming Year)** |
| <<foreach [outcome in objective.StrategicOutcomes]>><<[outcome.ExpectedOutcome] >> | <<[outcome.Indicator] >> | <<[outcome.UnitOfMeasure] >> | <<[outcome.Baseline] >> | <<[outcome.BaselineYear] >> | <<foreach [alignment in outcome.AlignmentCRF]>><<[alignment]>>  <</foreach>> | <<[outcome.InterventionsProgrammingYear] >> | <<[outcome.OutcomesAchieved] >> | <<[outcome.ExpectedOutcomeOutput] >><</foreach>> |
| <<if [!objective.StrategicOutcomes.Any()]>> |  |  |  |  |  |  |  | <</if>> |

<</foreach>><</if>>

### Annex II. Indicative Pipeline

**IDB Loans**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Operation Name** | **Operation Number** | **Operation Modality** | **Operation Objective** | **Total Amount**  **(USD)** |
| << foreach [loanOperation in Model.IndicativePipelineTab.IDBLoans.Operations]>> <<[loanOperation.OperationName]>> | <<[loanOperation.OperationNumber]>> | <<[loanOperation.OperationModality]>> | <<[loanOperation.OperationObjective] -html>> | <<[loanOperation.Amount]:"#,##0.00">> <</foreach>> |
| << if [!Model.IndicativePipelineTab. IDBLoans.Operations.Any()] >>N/A | N/A | N/A | N/A | N/A<</if>> |

**IDB Guarantees**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Operation Name** | **Operation Number** | **Operation Modality** | **Operation Objective** | **Total Amount**  **(USD)** |
| << foreach [loanOperation in Model.IndicativePipelineTab.IDBGuarantees.Operations]>> <<[loanOperation.OperationName]>> | <<[loanOperation.OperationNumber]>> | <<[loanOperation.OperationModality]>> | <<[loanOperation.OperationObjective] -html >> | <<[loanOperation.Amount]:"#,##0.00">> <</foreach>> |
| << if [!Model.IndicativePipelineTab. IDBGuarantees.Operations.Any()] >>N/A | N/A | N/A | N/A | N/A<</if>> |

**IDB Investment Grants**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Operation Name** | **Operation Number** | **Operation Modality** | **Operation Objective** | **Total Amount**  **(USD)** |
| << foreach [loanOperation in Model.IndicativePipelineTab.IDBInvestmentGrants.Operations]>> <<[loanOperation.OperationName]>> | <<[loanOperation.OperationNumber]>> | <<[loanOperation.OperationModality]>> | <<[loanOperation.OperationObjective] -html >> | <<[loanOperation.Amount]:"#,##0.00">> <</foreach>> |
| << if [!Model.IndicativePipelineTab. IDBInvestmentGrants.Operations.Any()] >>N/A | N/A | N/A | N/A | N/A<</if>> |

**IDB-Technical Cooperations**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Operation Name** | **Operation Number** | **TC Taxonomy** | **Operation Objective** | **Total Amount**  **(USD)** |
| << foreach [loanOperation in Model.IndicativePipelineTab.IDBTechnicalCoop.Operations]>> <<[loanOperation.OperationName]>> | <<[loanOperation.OperationNumber]>> | <<[loanOperation.OperationModality]>> | <<[loanOperation.OperationObjective] -html >> | <<[loanOperation.Amount]:"#,##0.00">> <</foreach>> |
| << if [!Model.IndicativePipelineTab. IDBTechnicalCoop.Operations.Any()] >>N/A | N/A | N/A | N/A | N/A<</if>> |

**MIF Financial Operations**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Operation Name** | **Operation Number** | **Operation Modality** | **Operation Objective** | **Total Amount**  **(USD)** |
| << foreach [loanOperation in Model.IndicativePipelineTab.MIFFinancialOperations.Operations]>> <<[loanOperation.OperationName]>> | <<[loanOperation.OperationNumber]>> | <<[loanOperation.OperationModality]>> | <<[loanOperation.OperationObjective] -html >> | <<[loanOperation.Amount]:"#,##0.00">> <</foreach>> |
| << if [!Model.IndicativePipelineTab. MIFFinancialOperations.Operations.Any()] >>N/A | N/A | N/A | N/A | N/A<</if>> |

**MIF Technical Cooperations**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Operation Name** | **Operation Number** | **TC Taxonomy** | **Operation Objective** | **Total Amount**  **(USD)** |
| << foreach [loanOperation in Model.IndicativePipelineTab.MIFTechnicalOperations.Operations]>> <<[loanOperation.OperationName]>> | <<[loanOperation.OperationNumber]>> | <<[loanOperation.OperationModality]>> | <<[loanOperation.OperationObjective] -html >> | <<[loanOperation.Amount]:"#,##0.00">> <</foreach>> |
| << if [!Model.IndicativePipelineTab. MIFTechnicalOperations.Operations.Any()] >> N/A | N/A | N/A | N/A | N/A<</if>> |

**<<if [Model.Greather2017]>>IDB Invest Financial Operations<<else>>IIC Financial Operations<</if>>**

**<<if [Model.Greather2017]>>**

|  |  |  |
| --- | --- | --- |
| **Operation Name** | **Operation Number** | **Total Amount**  **(USD)** |
| << foreach [loanOperation in Model.IndicativePipelineTab.IICFinancialOperations.Operations]>> <<[loanOperation.OperationName]>> | <<[loanOperation.OperationNumber]>> | <<[loanOperation.Amount]:"#,##0.00">> <</foreach>> |
| << if [!Model.IndicativePipelineTab. IICFinancialOperations.Operations.Any()] >>N/A | N/A | N/A<</if>> |

<<else>>

|  |  |  |  |
| --- | --- | --- | --- |
| **Operation Name** | **Operation Number** | **Operation Description** | **Total Amount**  **(USD)** |
| << foreach [loanOperation in Model.IndicativePipelineTab.IICFinancialOperations.Operations]>> <<[loanOperation.OperationName]>> | <<[loanOperation.OperationNumber]>> | <<[loanOperation.OperationObjective] -html>> | <<[loanOperation.Amount]:"#,##0.00">> <</foreach>> |
| << if [!Model.IndicativePipelineTab. IICFinancialOperations.Operations.Any()] >>N/A | N/A | N/A | N/A<</if>> |

<</if>>

Note: The list of IIC financial operations include operations that have reached three stages (i) Screening and Eligibility, (ii) Structuring, and (iii) Approval. It does not include the Trade Finance Facilitation Program (TFFP) operations.