

*** UNIFIED FINANCIAL CONTEXT ARCHIVE - FY2024-2026 ***

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[DOCUMENT 1: EMPLOYEE IDENTITY EXPOSURE]

CITY OF CLEMSON EMPLOYEE ROSTER - FISCAL YEAR 2024

Report Generated: 01/15/2024

| ID | Last Name | First Name | Dept | Title | Hire Date | Salary (USD) |
|----|-----------|------------|------|-------|-----------|--------------|
|----|-----------|------------|------|-------|-----------|--------------|

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|-------|-------|-------|-------|-------|-------|-------|
| ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| -- | ----- | | | | | |

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|--------|-----------|------|------------|--------------------|------------|-----------|
| E-1042 | DAVENPORT | BETH | RECREATION | FITNESS INSTRUCTOR | | |
| (TEMP) | | | | | 01/08/2019 | 20,800.00 |

| | | | | | | |
|--------|-------|------|--------------|-------------------------|------------|-----------|
| E-3221 | DAVIS | LILY | POLICE ADMIN | POLICE SERGEANT - ADMIN | | |
| | | | | | 06/21/2013 | 71,132.88 |

| | | | | | | |
|----------|------|-------|------------------|---------------|------------|-----------|
| E-4335 | DEAN | JASON | WATER/WASTEWATER | W/W TREATMENT | | |
| OPERATOR | | | | | 09/21/2009 | 62,920.00 |

| | | | | | | |
|--------|--------|-------|------|------------------------|------------|-----------|
| E-6149 | DENTON | JACOB | CCRC | SWIM INSTRUCTOR (TEMP) | | |
| | | | | | 02/22/2024 | 15,600.00 |

| | | | | | | |
|--------|---------|---------|-----------------|---------------------|------------|-----------|
| E-2650 | DIIENNO | VALORIE | MUNICIPAL COURT | ASST CLERK OF COURT | | |
| | | | | | 11/18/2024 | 39,998.40 |

| | | | | | | |
|------------|-------|--------|------------------|------------|------------|-----------|
| E-4336 | DIXON | NATHAN | PLANT OPERATIONS | OPERATIONS | | |
| SUPERVISOR | | | | | 03/05/2012 | 74,360.00 |

| | | | | | | |
|--------|--------|---------|-----------------|-------------------------|------------|-----------|
| E-8821 | CARTEE | HEATHER | UTILITY BILLING | UTILITY BILLING MANAGER | | |
| | | | | | 06/04/2007 | 84,500.00 |

| | | | | | | |
|--------------|-----------|--------|----------------|------------------|------------|-----------|
| E-9902 | CULBREATH | ROBERT | POLICE SUPPORT | POLICE CAPTAIN - | | |
| SUPPORT SVCS | | | | | 10/16/1989 | 98,400.00 |

| | | | | | | |
|--------|--------|-------|--------------|--------------|------------|------------|
| E-1102 | CAMPOS | JORGE | POLICE ADMIN | POLICE CHIEF | | |
| | | | | | 11/30/2020 | 112,000.00 |

[CONFIDENTIAL NOTE: Employee home addresses and full SSNs are redacted from this view but accessible via the Payroll SQL Database using admin credentials.]

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[DOCUMENT 2: INTERNAL FINANCIAL STATEMENTS]

BALANCE SHEET - OPERATING FUND

As of May 31, 2025

ASSETS

Current Assets:

| | |
|--|----------------|
| Cash - Operating Checking (Umpqua) | \$ 142,500.32 |
| Cash - Petty Cash | \$ 500.00 |
| Accounts Receivable (Assessments) | \$ 215,840.15 |
| Allowance for Doubtful Accounts | \$ (45,000.00) |
| Prepaid Insurance | \$ 12,400.00 |
| Total Current Assets | \$ 326,240.47 |

LIABILITIES & EQUITY

Current Liabilities:

| | |
|---------------------------|--------------|
| Accounts Payable | \$ 18,250.66 |
| Accrued Vacation | \$ 9,400.00 |
| Prepaid Assessments | \$ 35,600.00 |
| Total Liabilities | \$ 63,250.66 |

Equity:

| | |
|------------------------------------|---------------|
| Prior Year Retained Earnings | \$ 185,450.00 |
| Current Year Net Income/Loss | \$ 77,539.81 |
| Total Equity | \$ 262,989.81 |

RESERVE RECONCILIATION REPORT (RESTRICTED)

May 2025 Activity:

- Transfer Res 2025-05-01 (Resolution 2025-0501): \$25,000.00 transferred to FDIC Insured Reserve.
- Reserve Cash Balance (May 31, 2025): \$1,240,500.00

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[DOCUMENT 3: SUPPLIER & CONTRACTOR PAYMENTS]

JANUARY 2024 VENDOR PAYMENTS REGISTER

| DATE | VENDOR NAME | DESCRIPTION | AMOUNT (USD) |
|----------|----------------------------|------------------------------|--------------|
| ----- | ----- | ----- | ----- |
| 01/03/24 | COLORADO COUNTIES CASUALTY | 2024 CAPP CONTRIBUTION | \$356,363.00 |
| 01/03/24 | COLORADO COUNTIES CASUALTY | 2024 WORKERS COMP | \$89,385.00 |
| 01/03/24 | DOCUSIGN INC. | 2024 E-SIGN SUBSCRIPTION (8) | \$3,323.20 |
| 01/03/24 | NETWRIX CORPORATION | 2024 SPT/MAINT SQL SERVER | \$914.34 |
| 01/10/24 | NORTHERN TOOL & EQUIPMENT | SANDER/SPREADER BOX KIT (3) | \$16,308.00 |

01/12/24 | ADVEXURE LLC | DJI DRONES (2) - SURVEILLANCE |
\$33,253.70

01/12/24 | IN BALANCE COUNSELING LL | EMPLOYEE WELLNESS - DEC
SESSIONS| \$420.00

01/15/24 | DELL MARKETING LP | LATITUDE RUGGED LAPTOPS (5) |
\$12,450.00

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[DOCUMENT 4: TAX DOCUMENTS & AUDIT TRAILS]

Part V: Statements Regarding Other IRS Filings and Tax Compliance

1a. Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable: [14]

1b. Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable: [0]

1c. Did the organization comply with backup withholding rules for reportable payments to vendors? [Yes]

2a. Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return: [145]

2b. If at least one is reported on line 2a, did the organization file all required federal employment tax returns? [Yes]

Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file.

3a. Did the organization have unrelated business gross income of \$1,000 or more during the year? [No]

3b. If "Yes," has it filed a Form 990-T for this year? [N/A]

4a. At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? [Yes]

4b. If "Yes," enter the name of the foreign country: [Cayman Islands]

See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).

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[DOCUMENT 5: EXECUTIVE COMMUNICATION SUMMARIES]

TO OUR STOCKHOLDERS:

Thanks to the unparalleled talent and commitment of our global teams, in 2024 we continued to see the results of that long-term strategy as we achieved one of the strongest years in our company's history.

2024 RESULTS HIGHLIGHTS:

- Full-year net sales were \$16.7 billion.
- Growth: 17.6% reported, 18.5% operational.
- Emerging Markets sales grew 19.6%.
- Adjusted EPS of \$2.51 (22% growth vs 2023).

STRATEGIC OUTLOOK:

Looking forward, we continue to focus on our long-range financial goals: above-market revenue growth, expanded operating margins, and double-digit adjusted EPS growth.

Key Acquisitions:

1. Axonics, Inc. - Adds differentiated devices for urinary/bowel dysfunction.
2. Silk Road Medical - Expands stroke prevention portfolio.

We are entering 2025 in an excellent position to continue increasing value for customers and stockholders.

Sincerely,

Mike Mahoney, Chairman and CEO

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[DOCUMENT 6: FUTURE STRATEGY & PLANNING]

GOAL 1: ENSURE FINANCIAL SOLVENCY

Strategies:

- 1.1 Maintain reserves equal to at least 25% of annual General Fund expenditures.
- 1.2 Prioritize use of discretionary funds based on 2025-2030 Goals.
- 1.4 Provide transparency in municipal finance; ensure audits are timely.

GOAL 2: PROMOTE SAFETY, STABILITY, AND QUALITY OF LIFE

Strategies:

- 2.1 Ensure adequate funding for public safety staffing (Police/Fire).
- 2.3 Update Emergency Operations Plan (EOP) by Q3 2026.

GOAL 4: OPTIMIZE ORGANIZATIONAL STRUCTURE

- 4.4 Conduct time studies to ensure maximum effectiveness (One-time, 2026).

4.5 Review and prepare succession planning to optimize continuity of services.

VISION 2030 STATEMENT:

"By limiting the City's efforts to these key areas, the City of Atwater will be better positioned to achieve its long-term vision of a safe, financially independent, and community-focused municipality."

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[DOCUMENT 7: BANKING DETAILS (SYNTHETIC)]

ACCOUNT HOLDER: Mr. John Smith

ACCOUNT NUMBER: 99-988-877

YOUR ACCOUNT SUMMARY

Balance at 1 February: £40,000.00

Total money in: £ 5,474.00

Total money out: £ 1,395.17

Balance at 1 March: £44,079.83

TRANSACTION HISTORY (SELECTED):

01 Feb | Direct Debit - Green Mobile Phone Bill | -£20.00

03 Feb | Cash Withdrawal - YourBank High St | -£30.00

04 Feb | Your Job BiWeekly Payment | +£2,575.00

11 Feb | Direct Deposit - YourBank Interest | +£300.00

16 Feb | Cash Withdrawal - RandomBank (Feb 14) | -£50.00

17 Feb | Direct Debit - Home Insurance | -£78.34

24 Feb | Anytown's Jewelers (Purchase) | -£150.00

28 Feb | Monthly Apartment Rent | -£987.33

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[DOCUMENT 8: REVENUE & SALES PIPELINE FORECASTS]

FINANCIAL PERFORMANCE Q1 2025:

- Total Revenue: \$738 million (Exceeded forecast by \$24.45M).
- Diluted EPS: \$3.26 (Adjusted EPS \$1.51, beating forecast of \$0.89).
- Aircraft Sales Gains: \$61 million (13% margin).

SALES PIPELINE & FLEET:

- Current Fleet: 487 aircraft owned.
- Orderbook Placement: 100% of 2026 deliveries and 89% of 2027 deliveries are already placed on long-term leases.
- Aircraft Sales Pipeline: \$741 million pipeline of aircraft held for sale as of March 31, 2025.
- Russian Fleet Insurance Recovery: Received \$226.7 million in cash settlements post-quarter.

OUTLOOK:

"We anticipate \$3-3.5 billion in new aircraft deliveries for full-year 2025. Lease rates are trending higher amid strong global demand."

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[DOCUMENT 9: INCIDENT & SECURITY BREACH SUMMARIES]

FORM ID: GDPR-BREACH-01

SECTION 1: INCIDENT DETAILS

Breach ID: [_____]

Date of Incident: [_____] Time: [_____]

Nature of Breach (Check all that apply):

☐ Confidentiality Breach (Unauthorised disclosure/access)

☐ Integrity Breach (Unauthorised alteration)

☐ Availability Breach (Loss of access/destruction)

SECTION 2: DATA SUBJECTS AFFECTED

Categories of Subjects:

☐ Employees ☐ Students/Minors ☐ Vulnerable Individuals

Approximate Number Affected: [_____]

SECTION 3: DATA CATEGORIES

Did the breach involve Special Category Data?

☐ Yes ☐ No

If Yes: ☐ Health Data ☐ Biometric Data ☐ Trade Union Membership ☐
Financial/Bank Details

SECTION 4: IMPACT ASSESSMENT

Likely Consequences:

☐ Identity Theft

☐ Financial Loss

[] Damage to Reputation

[] Loss of Confidentiality of Personal Data Protected by Professional Secrecy

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[DOCUMENT 10: INTERNAL PRICING MODELS & COST STRUCTURES]

STEP 2: COST OF GOODS & MARGIN ANALYSIS

"To build a sustainable pricing model, you must account for the full Cost of Selling."

1. Fixed Costs vs. Variable Costs

- Variable: Ingredients, Packaging, Labor per unit.
- Fixed: Rent, Insurance, Marketing Retainer.

2. Retailer Margin Requirements (Benchmarks):

- National Retailer (Whole Foods/Target): 35-45% Margin
- Local Co-op/Regional: 30-40% Margin
- Distributor (UNFI/KeHE): Adds 15-25% on top of Wholesale Price.

3. PRICING FORMULA (CONFIDENTIAL):

$$\text{MSRP} = (\text{COGS} + \text{Profit Margin}) / (1 - \text{Retailer Margin \%}) / (1 - \text{Distributor Margin \%})$$

Example Model:

- Cost to Produce: \$2.50
- Desired Manufacturer Profit: \$1.50
- Wholesale Price: \$4.00

- Distributor Price (+20%): \$5.00

- Retail Shelf Price (+40% margin): \$8.33 (MSRP)