Appendix

Leveraging Process Data from ERP Systems for Sustainability Analyses

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Abstract. Sustainability is an increasingly important issue, which organizations need to take into account when assessing and improving their business processes. Doing so can contribute to enhancing an organisation's overall sustainability. Green Business Process Management is a line of research concerned with supporting organisations to integrate a sustainability perspective into their processes. However, existing approaches that assess sustainability on activity and process levels are often time-consuming and complex. Therefore, this work explores whether Key Ecological Indicators (KEIs) used to assess the sustainability of a business process can be calculated using data already available within an organisation. Following a case study methodology, we analyse nine real-world datasets extracted from a business process analysis system of a large enterprise software vendor. Results indicate that current data availability is insufficient for exact assessments. To overcome this issue and be able to derive insights about the sustainability of business processes with available data, we propose a conceptual model and provide recommendations for actions, based on the observations of the case study.

Key words: Sustainability, Green Business Process Management, Key Ecological Indicators, Process Data Analysis

1 Appendix

This appendix includes three tables. Table 1 outlines the complete search protocol and Table 2 and 3 present the results of two synonym searches that were performed. Thereby, synonyms were not only searched for the three final KEIs (*Energy Consumption, Emissions and Material Use & Waste Generation*) used in the original paper, but for the six initial KEIs (*Energy Consumption, GHG Emissions, Emissions, CO2 Footprint and Material Use & Waste Generation*) identified in the literature depicted in Table 1 of the original paper from which the three final KEIs were derived. This was done to broaden the search and capture as many synonyms as possible. The first search focused on individual words within each KEI (e.g., *Energy* and *Consumption*), with results shown in Table 2. The second search targeted the compound terms (e.g., *Energy Consumption*), with results displayed in Table 3.

1.1 Search Protocol

| Nr. | KEI | Code | Example | [#] |
|-----|------------------|---|------------------------------------|-----|
| 1 | | S1 | "Energy" | 29 |
| 2 | Energy | S2 | "Consumption" | 62 |
| 3 | Consumption | $S1 \times S2$ | "Energy" x "Consumption" | 0 |
| 4 | | S13 | "Energy Consumption" | 0 |
| 5 | | S3 | "Greenhouse" | 0 |
| 6 | | S4 | "Gas" | 0 |
| 7 | | S5 | "Emission" | 30 |
| 8 | | S6 | "Carbon" | 0 |
| 9 | | S7 | "Dioxide" | 0 |
| 10 | | S8 | "Footprint" | 0 |
| 11 | Emissions | $S3 \times S4$ | "Greenhouse" x "Gas" | 0 |
| 12 | | $\mathrm{S3} \ge \mathrm{S4} \ge \mathrm{S5}$ | "Greenhouse" x "Gas" x "Emission" | 0 |
| 13 | | $S6 \times S7$ | "Carbon" x "Dioxide" | 0 |
| 14 | | $S6 \times S7 \times S8$ | "Carbon" x "Dioxide" x "Footprint" | 0 |
| 15 | | S14 | "Greenhouse Gas" | 0 |
| 16 | | S15 | "Greenhouse Gas Emission" | 0 |
| 17 | | S16 | "GHG Emission" | 0 |
| 18 | | S17 | "Carbon Dioxide" | 0 |
| 19 | | S18 | "Carbon Dioxide Footprint" | 0 |
| 20 | | S19 | "CO2 Footprint" | 0 |
| 21 | | S9 | "Material" | 142 |
| 22 | | S10 | "Use" | 74 |
| 23 | | S11 | "Waste" | 4 |
| 24 | Material Use & | S12 | "Generation" | 52 |
| 25 | Waste Generation | $S9 \times S10$ | "Material" x "Use" | 2 |
| 26 | | $S11 \times S12$ | "Waste" x "Generation" | 0 |
| 27 | | S20 | "Material Use" | 1 |
| 28 | | S21 | "Waste Generation" | 0 |

Table 1. Search Protocol

1.2 Synonyms

In both tables 2 and 3, the first column displays the KEI. The second column assigns each entry a unique identifier, representing all synonyms in that entry. For example, the code S1 represents all synonyms Energy, dynamism, electricity, heat, potential, service, strength and power. The third column represents the term, for which synonyms were searched. The fourth and fifth column contain the synonyms found for the term respectively searched in [1] and [2].

| KEI | Code | Term | Synonyms [1] | Synonyms [2] |
|---------------------------------|------|----------------|--|--|
| Energy Consumption | S1 | Energy | dynamism, electricity, heat potential, service, strength | , Power |
| | S2 | Consumption | drinking, expenditure, utilization | - using up, use, loss, waste, drain, consuming, expenditure, ex- haustion, depletion, utilization, dissipation |
| | S3 | Greenhouse | arboretum, conservatory, nurs | - glasshouse, conservatory, hothouse |
| Emissions | S4 | Gas | smoke, vapor | fumes, vapour, mist, fog, haze, smoke, breath, steam, fumes, dampness, miasma, exhalation |
| | S5 | Emission | discharge, radiation | giving off, giving out, release, shedding, leak, radiation, dis- charge, transmission, venting, issue, diffusion, utterance, ejaculation, outflow, issuance, ejection, exhalation, emanation, exudation |
| | S6 | Carbon | graphite, soot | - |
| | S7 | Dioxide | - | - |
| | S8 | Footprint | footstep, impression, imprint | impression, mark, track, trace, outline, imprint, indentation |
| Material Use & Waste Generation | S9 | Material | cloth, component, element, substance, body, matter, stu equipment, goods, ingredient, elements, constituents machinery, object, stuff, sub- stance, supply, textile | |
| manage, c | | 1 / 11 0/ 1 0/ | e, consume, go through, exhaust, a, spend, waste, get through, run through, deplete, squander, dissipate, expend, fritter away | |
| | S11 | Waste | debris, rubbish, scrap, trash | rubbish, refuse, debris, sweep- ings, scrap, litter, garbage, trash, leftovers, offal, dross, dregs, leavings, offscourings |
| | S12 | Generation | bearing, breeding, formation genesis, origination, procreation propagation, reproduction | n, production, manufacture, n, manufacturing, creation, forma- tion, origination, production, breeding, creation, formation, reproduction, genesis, propa- gation, begetting, procreation, origination, engenderment |

Table 2. Synonyms for every word forming each KEI $\,$

| KEI | \mathbf{Code} | Term | Synonyms [1] | Synonyms [2] |
|------------------|-----------------|---------------------|---------------|--------------|
| Energy | S13 | Energy Consump | | = |
| Consumption | | tion | | |
| | S14 | Greenhouse Gas | - | - |
| | S15 | Greenhouse Gas | 3 - | - |
| Emissions | | Emissions | | |
| EIIIISSIOIIS | S16 | GHG Emission | - | - |
| | S17 | Carbon Dioxide | carbonic acid | d,- |
| | | carbonic acid gas, | | s, |
| | | | CO2 | |
| | S18 | Carbon Dioxide | | - |
| | | Footprint | | |
| | S19 | CO2 Footprint | - | - |
| Material Use & | S20 | Material Use | - | - |
| Waste Generation | S21 | Waste Generation | 1 - | - |

 $\textbf{Table 3.} \ \text{Synonyms for each compound KEI}$

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References

- [1] Dictionary.com (LLC). URL: https://www.thesaurus.com/ (visited on 08/21/2024).
- [2] HarperCollins Publishers Limited. URL: https://www.collinsdictionary.com/dictionary/english-thesaurus (visited on 08/21/2024).