CMMI: Project Monitoring and Control

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Outline

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The WHAT: Project Monitoring and Control
- SG 1: Monitor the Project Against the Plan
- SG 2: Manage Corrective Action to Closure

The HOW (part 1): industrial practices

The HOW (part 2): real-life examples

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[Dev10]

SG 1: Monitor the Project Against the Plan
SP 1.1: Monitor Project Planning Parameters

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Outline

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The WHAT: Project Monitoring and Control

The HOW (part 1): industrial practices

- Extreme Programming
- SCRUM
- Rational Unified Process

The HOW (part 2): real-life examples

The HOW (part 1): industrial practices

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[AB06]

The HOW (part 1): industrial practices
Extreme Programming

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The HOW (part 1): industrial practices
SCRUM - what it is

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Overview

- **agile** software-engineering process
- **iterative**: thinking in *sprints*
- **slim**: 3 *roles*, 4 *artifacts*, small set of *rules*
- **communicative**: daily meetings, planning, reviews (but less paperwork)

The HOW (part 1): industrial practices
SCRUM - what it is

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Overview

- **agile** software-engineering process
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Differences to Extreme Programming

- **iteration length**: month (SCRUM) vs. 1-2 weeks (XP)
- **change adaption**: not in current sprint (SCRUM) vs. always (XP)
- **work order**: team chooses (SCRUM) vs. customer chooses (XP)
- **engineering practices**: not given (SCRUM) vs. given (XP)

The HOW (part 1): industrial practices
SCRUM - how it supports Monitoring/Control

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Regular meetings

- **Sprint planning meeting** (part 1: whole team):
  - clean product backlog
  - prioritize entries
  - choose entries for sprint
- **Sprint planning meeting** (part 2: developers):
  - entries to 1-day tasks ($\Rightarrow$ sprint backlog)
  - sprint-goal from entries
- **Sprint Review**:
  - present product to product owner
  - check sprint-goal
  - give feedback for current sprint
  - update product backlog

The HOW (part 1): industrial practices
Rational Unified Process

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The WHAT: Project Monitoring and Control

The HOW (part 1): industrial practices

The HOW (part 2): real-life examples
- at Hochschulrechenzentrum, TU Darmstadt
- at dimetis GmbH
- at BASF IT-Services

The HOW (part 2): real-life examples
at Hochschulrechenzentrum, TU Darmstadt

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The HOW (part 2): real-life examples
at dimetis GmbH

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