

Scrum's Three Artifacts and Three Roles

Product Backlog (PBL)

Emergent ordered list, owned by the PO

Clear at the top for a sprint or so worth of items

- PO is accountable for ensuring this
- Becomes more and more vague as we go down the list

The PBL is a living document, continually refined

- break down, further define into smaller and more precise items
- items that can be Done within one Sprint are deemed ready for selection in Sprint Planning
- Developers provide sizing

Commitment: Product Goal - a target for the Scrum Team

Sprint Backlog (SBL)

Also an ordered list; by and for the Developers

What and How

Taken from the top of the PBL

Updated throughout the Sprint as more is learned

"Yesterday's weather"

Commitment: Sprint Goal - Why

Increment

All the Done things

- additive to all prior Increments
- Thoroughly verified

Running Tested Features

Optionally: multiple increments per Sprint (Review is not a gate to releasing value)

Must be usable and meet the team's definition of "done"

Commitment: Definition of Done

Product Owner (PO)

Accountable for maximizing the value of the product

Sole person

- Not a committee
- represents needs of many stakeholders

Accountable for managing the Product Backlog (PBL)

- Clear
- Ordered
- Optimizes the value of the product delivered
- Visible, transparent
- shows what the team will build next

PO may delegate, but remains accountable

The organization respects the decisions of the PO

Scrum Master

Leader, a coach, facilitator; not the boss

- Accountable for effectiveness of the Team
- Ensures Scrum is understood and enacted as defined in the Scrum Guide
- Helps outsiders understand how their interactions help or hurt the Team
- Maximizes the value the Team creates
- Causes removal of impediments
- Coaches the Team in non-Scrum organizations

Serves:

- Developers
- PO
- The Organization

Developers

Self-managing, cross-functional

The team has the necessary capabilities to complete the work in the SBL

Less than 10 people

Developers are committed to creating the Increment

Developers contribute their own knowledge, expertise, skills