

# Scrum's Three Artifacts and Three Roles

## **Product Backlog (PBL)**

An ordered list, owned by the PO

Clear at the top for a sprint or so worth of items

- PO is responsible for ensuring this
- Becomes more and more vague as we go down the list

The PBL is a living document, evolving and growing as long as the product exists

Development team provides estimates

- Really vague at the bottom of the PBL
- less vague at the top

## **Sprint Backlog (SBL)**

Also an ordered list

About: commitment, focus, openness, respect

Taken from the top of the PBL

Forecast by the development team about what they can build in the sprint

"Yesterday's weather"

During the sprint, have an ongoing dialog about the items in the sprint backlog

## **Product Increment**

All the Done things

Running Tested Features

Sum of all PBL items completed during the sprint.

Must be useable and meet the team's definition of "done."

PO decides whether or not to release the increment

## **Product Owner (PO)**

Responsible for maximizing the value of the product delivered

Sole person

- Not a committee (though one may be hidden behind them)
- Product owner proxies are common

Responsible for managing the Product Backlog (PBL)

- Clear
- Ordered
- Optimizes the value of the product delivered
- Visible, transparent
- PBL shows what the team will build next

PO may delegate, but remains accountable

## **Scrum Master**

Servant-leader, a coach, facilitator; not the boss

Ensures Scrum is understood and enacted

Helps outsiders understand how their interactions help or hurt the team

Maximizes the value the team creates. Removes impediments.

Coaches the team in non-Scrum organizations.

Serves:

- PO
- Development Team
- The Organization

## **Development Team**

Cross-functional

The team has the necessary capabilities to complete the work in the SBL

More than 3 people, less than 10

All team members are Developers

- There are no sub-teams
- May include specialists and generalists

All the team members contribute their own knowledge, expertise, skills.