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Chairman: Mr. Maurer (Switzerland)
Chairman of the Advisory Committee on
Administrative and Budgetary Questions: Ms. McLurg

Contents

Agenda item 132: Proposed programme budget for the biennium 2010-2011
(continued)

Introduction of the proposed programme budget for the biennium 2010-2011
(continued)

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The meeting was called to order at 10.10 a.m.

Agenda item 132: Proposed programme budget for the biennium 2010-2011 (*continued*)

Introduction of the proposed programme budget for the biennium 2010-2011 (continued) (A/63/151 and Corr.1 and Add.1, A/64/6 (Introduction) and Corr.1, A/64/6 (Sect. 1) and Corr.1, A/64/6 (Sects. 2 and 3), A/64/6 (Sect. 4) and Corr.1, A/64/6 (Sect. 5) and Corr.1, A/64/6 (Sect. 6), A/64/6 (Sect. 7) and Corr.1, A/64/6 (Sects. 8-10), A/64/6 (Sect. 11) and Corr.1, A/64/6 (Sect. 12), A/64/6 (Sect. 13) and Add.1, A/64/6 (Sects. 14-16), A/64/6 (Sect. 17) and Corr.1, A/64/6 (Sects. 18-21), A/64/6 (Sect. 22) and Corr.1, A/64/6 (Sects. 23-26), A/64/6 (Sect. 27) and Corr.1, A/64/6 (Sect. 28), A/64/6 (Sect. 28A), A/64/6 (Sect. 28B), A/64/6 (Sect. 28C), A/64/6 (Sect. 28D) and Add.1, A/64/6 (Sect. 28E), A/64/6 (Sect. 28F), A/64/6 (Sect. 28G) and Corr.1, A/64/6 (Sect. 29) and Corr.1, A/64/6 (Sects. 30-36), A/64/6 (Income sects. 1-3), A/64/7, A/64/16 (chap. II.A), A/64/73 and Corr.1, A/64/74, A/64/86, A/64/89, A/64/201 and A/64/203 and Corr.1 and Add.1)

1. **Mr. Loy Hui Chien** (Singapore) said that, despite the criticisms levelled against it, the United Nations was still the world's best guarantee of peace and security, development and human rights. Its mandated activities must therefore receive adequate and sustainable funding. The budget should be considered from a long-term perspective, within a broader vision of reform aimed at building a more efficient and effective Organization. While Member States had the right to demand an efficient use of resources, efforts to excessively constrain budget growth were neither sustainable nor desirable, given the growing intensity and complexity of the Organization's activities. Recalling that the proposed programme budget for 2010-2011, even if add-ons were included, represented a very small sum compared to the government budgets of the leading developed countries, he suggested that Member States should move away from incremental budgeting and consider budget requests on their own merits. The Secretary-General should also make every effort to ensure the integrity of the budget process.

2. Development was extremely important and should not be relegated to a lower priority than the other pillars of the Organization's work, since it had

enabled many countries to reduce poverty and improve their peoples' standards of living. Singapore itself had in the past benefited from development assistance. While development efforts had to date been financed largely through extrabudgetary resources, more should be done through the regular budget, giving greater priority to the needs of the poorest and most vulnerable peoples, including the special needs of Africa and the unique challenges faced by the least developed, landlocked and small island countries. In that regard, it should be noted that the Development Account was still nowhere near the level of \$200 million originally proposed.

3. In contrast to the inadequate funding provided for development-related activities, the budgets of special political missions had grown tremendously over the last decade. Such disproportionate growth had led to major distortions in the size of the regular budget, creating the false impression that it was spiralling out of control. For the sake of transparency and to facilitate meaningful discussions, his delegation therefore called for special political missions to be considered separately in the Committee's deliberations on the proposed programme budget.

4. **Ms. Cordeiro Dunlop** (Brazil) said that, before the Committee began to examine in detail the proposed programme budget for 2010-2011, a strategic discussion on the role of the regular budget was needed. It was unacceptable that the regular budget did not treat the three pillars of the Organization's work — peace and security, human rights and development — in a balanced manner and that it failed to give due priority to development activities. Her delegation was dissatisfied with the current state of affairs, in which Security Council decisions on peace and security were financed by reliable assessed contributions while equally important mandates in the areas of development and human rights had to rely on less predictable extrabudgetary resources. Voluntary contributions should complement, not replace, regular budget funding, and should be used to support, not reorient, the priorities agreed upon by Member States. It was vital to further strengthen the role, capacity and effectiveness of the United Nations Secretariat in the area of development, including the Department of Economic and Social Affairs, the United Nations Conference on Trade and Development (UNCTAD) and the regional commissions, and to provide a greater share of the financing for such development activities

from the regular budget, which would enhance the independence of the Organization's work and improve the reliability and predictability of its funding. As an integral part of efforts to consolidate the Secretariat's development activities, Member States should also find a sustainable way to increase regular budget funds for the Development Account.

5. Since the Organization's responsibilities had greatly increased over the last decade, it must be provided with commensurate additional resources in order to be able to perform its role effectively, particularly in relation to development at a time of financial and economic crisis. While all Member States wanted the Organization to use its resources more efficiently, her delegation was not prepared to accept proposals that, on the pretext of efficiency gains, sought to cut the resources allocated to legitimately approved mandates, which all Member States had a collective responsibility to fund.

6. **Mr. Al Habib** (Islamic Republic of Iran) said that the resources requested in the proposed programme budget should allow the Secretariat to effectively and efficiently implement all its mandated activities, without resorting to extrabudgetary resources. While his delegation supported budget discipline and measures to achieve greater efficiency through the optimal use of available resources, it was the General Assembly's prerogative to determine the level of resources commensurate with the Organization's mandates and activities. The Secretary-General had no legislative mandate to establish an arbitrary budget ceiling, which would constrain the Organization's capacity to implement its mandates, especially in already under-resourced areas such as development. His delegation believed that the 0.5-per-cent real increase in the budget for the third successive biennium was not a coincidence, but reflected the political wishes of a few Member States.

7. While the 2005 World Summit Outcome had reaffirmed the central role of the United Nations in promoting development, the Organization had repeatedly failed to make development a priority, as reflected in the proposed allocation of resources for the biennium 2010-2011, which represented yet another disappointment for developing countries. It was legitimate to expect that the provisions of General Assembly resolution 63/260, expressing Member States' strong political will to strengthen the development pillar of the Organization's work, should

have been followed up with concrete measures in the proposed programme budget for 2010-2011. Instead, the distribution of resources proposed in the introduction to that budget (A/64/6 (Introduction)) was much the same as in previous bienniums. The 2.4-per-cent increase in the resources allocated to international cooperation for development, compared with 5.2-per-cent growth in those for human rights and humanitarian affairs, and the absence of any increase in the resources allocated to the Development Account, highlighted the low priority still given to development-related activities. The figures for proposed new posts in the biennium 2010-2011 reflected similar imbalances.

8. The lack of transparency and accountability in the recruitment of United Nations staff, especially at senior levels, was an area of concern that should be addressed through measures to ensure equitable geographical representation in all recruitment processes and the rotation of senior positions among Member States. Improving the placement of successful candidates from the national competitive recruitment examination would also help address the Organization's current geographical imbalances as well as contributing to its rejuvenation. The unprecedented use of consultants and private contractors in areas considered to be core activities of the Organization was another matter of concern.

9. With regard to procurement, his delegation expected to see a real increase in business opportunities for developing countries, following the approval of additional resources to improve governance and management in that area. It would not accept the introduction of new criteria in the procurement process without the prior approval of the General Assembly.

10. Since the regional commissions played an important role in implementing the development agenda, they should be allocated the financial and human resources they needed to perform their core mandates without having to rely on extrabudgetary resources. Resources must also be allocated equitably among the four main duty stations and the regional commissions. In that connection, his delegation noted the modest 2.4-per-cent increase in resources proposed for the Economic and Social Commission for Asia and the Pacific (ESCAP), which was the largest regional commission.

11. Lastly, the Department of Public Information should revitalize its role in promoting the Organization's image by disseminating its achievements in all fields and focusing on the benefits of multilateralism, rather than engaging in mere damage control.

12. **Mr. Petranto** (Indonesia) said that, although the United Nations must strive for efficiency in budgetary matters, it must also have the capacity to implement all mandated programmes. The Organization was entrusted with ever-greater worldwide responsibilities for improving the lives of people who urgently needed its help, yet the proposed programme budget for the biennium 2010-2011 reflected an allocation of resources resulting in overall real growth of just \$22.4 million, or 0.5 per cent. The pursuit of zero budget growth should not be an end in itself.

13. With States showing renewed appreciation for the value of multilateralism, there was every reason for the Organization to be provided with the resources necessary for meeting the expectations of its membership, particularly in relation to the achievement of internationally agreed development goals, including the Millennium Development Goals. Nonetheless, development was often not given priority in the regular budget. For example, most development-related activities were funded from extrabudgetary resources, for which the approval procedures, reporting requirements and accountability mechanisms often lacked transparency. Since development was one of the three pillars of the Organization's work, none of which was subordinate to the others, the balanced distribution of limited budget resources among all three pillars was vital.

14. The requirement for the Secretary-General to ensure that the proposed programme budget presented the fullest possible picture of the Organization's requirements for each biennium was critical for determining the effectiveness of the budget process. In accordance with the General Assembly's request that the Secretary-General should avoid a piecemeal approach, it was imperative that the budget should present an accurate picture of all mandated activities, along with the resources allocated to them. Implementation of the results-based-budgeting approach was also essential as part of the reform process leading to a more efficient, productive and results-oriented Organization.

15. **Mr. Tommo Monthe** (Cameroon), recalling that the proposed programme budget should be considered within the broader context set out in regulations 2.1 and 2.2 of the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation (ST/SGB/2000/8), said that a representative of the Committee for Programme and Coordination (CPC) should be constantly available during the Fifth Committee's deliberations to explain programme content, as required. More information should also have been provided by the Secretariat on resource requirements for the various reforms and initiatives introduced in recent years, as highlighted in the Advisory Committee's report (A/64/7).

16. Although at first glance the proposed programme budget might appear excessive, it was very modest compared with the vast sums spent on weapons and with the budgets of other entities. The current financial crisis did not fully explain the parsimonious approach to the funding of the regular budget. The fact that extrabudgetary resources exceeded regular budget funds clearly showed that not all Member States had the same political will to finance the Organization's mandated activities.

17. It was hard to assess the real increase in resources compared with the biennium 2008-2009, since a number of significant requirements had not been included in the proposed programme budget. His delegation concurred with the Advisory Committee that the proposed programme budget should present the fullest possible picture of the Organization's requirements; incremental budgeting disrupted the consideration of the budget and distorted the assessment of Member States' contributions. Whatever happened, budget growth would not be zero; past efforts to attain zero growth had had a very negative impact on the implementation of mandated programmes.

18. A number of growing imbalances in the United Nations budget were regrettable. Firstly, although the Organization clearly could not operate without extrabudgetary resources — estimated at \$9.4 billion for 2010-2011 compared with a regular budget of \$4,887.5 million — the use of such voluntary contributions must not call into question the Member States' authority in establishing priorities and mandates, or influence their implementation. The Secretariat must more rigorously channel

extrabudgetary resources into the mandates and priorities determined by the Organization's legislative bodies. Secondly, the unequal treatment of the three pillars of the Organization's work in the proposed programme budget for 2010-2011, and specifically the small share of resources allocated to development, was an ongoing source of concern since, while development was not possible without peace and security, the most effective way to achieve peace and security and respect for human rights was by improving people's living conditions. Thirdly, his delegation expressed concern at the underrepresentation of developing countries in senior Professional posts within the Secretariat and reaffirmed its commitment to the principle of equitable geographical representation.

19. Notwithstanding the increase of 7.4 per cent in the resources proposed under section 11, United Nations support for the New Partnership for Africa's Development (NEPAD), his delegation considered that that budget section should be provided with more substantial and predictable resources, in view of the limited level of extrabudgetary fund mobilization seen in 2008-2009. The effective functioning of the Office of the Special Adviser on Africa was also essential, since the support provided by the United Nations and the international community to NEPAD was coordinated by that Office.

20. His delegation welcomed the proposed increase in the budget for the Office of the United Nations High Commissioner for Human Rights (OHCHR), as well as the proposed increase of \$157,500 in the resources allocated to the Subregional Centre for Human Rights and Democracy in Central Africa and the establishment of a specific budget subsection for that Centre. As the Centre's host country, Cameroon reiterated its commitment to providing all necessary facilities for its successful operation.

21. **Mr. Hameed** (Pakistan), reaffirming the pivotal role of the General Assembly in the planning, budgeting, monitoring and evaluation of United Nations activities, including decisions on the utilization and allocation of resources, said that the proposed programme budget should present a full picture of all mandated activities and resource requirements needing approval.

22. While his delegation noted that the extrabudgetary resources for the biennium 2010-2011, relating to a number of substantive, operational and

support activities, had been estimated at \$9.4 billion, it considered that mandated activities should be financed through assessed contributions in order to ensure a predictable source of funding. The approval procedures, reporting requirements and accountability mechanisms for extrabudgetary resources should be more transparent. Furthermore, although the programme budget should reflect Member States' priorities in the areas of development, peace and security, and human rights, there were disproportionate increases in the resources allocated to some sections of the proposed programme budget for 2010-2011, and his delegation emphasized the need to allocate adequate resources to development activities. Appropriate measures should be taken at all duty stations to address high vacancy rates, which would certainly affect programme delivery and should not be used to achieve savings.

23. His delegation wished to know why the target level of \$200 million for the Development Account had not been reached. The efficiency gains achieved in recent years had clearly not been diverted to that Account in accordance with General Assembly resolution 52/12 B.

24. **Mr. Dahmane** (Algeria) said that intergovernmental bodies had a vitally important role in preparing and adopting the programme budget, which reflected the Member States' ambitions and priorities. While his delegation welcomed the Secretariat's efforts to provide the Committee with clear budget information in a timely manner, it urged the Secretary-General to present in future a proposed programme budget that provided the fullest possible picture of the Organization's requirements, in a single report, so as to facilitate comparisons with previous bienniums.

25. Budgetary resources must be allocated to the three pillars of the Organization's work in a balanced manner. Unequal treatment of the development pillar could, in the medium term, undermine the universal and multidisciplinary nature of the United Nations. In view of the substantial growth in the resources allocated to special political missions in recent years, it might be useful to create a separate account for them in order to prevent distortion of the overall budget. The larger problem, however, was that the increased allocation of resources to special political missions tended to lead to a reduction in the resources available for other activities. For that reason, it was inadvisable

to pursue a zero-growth policy for the regular budget, since such a policy might lead to the curtailment of critical activities that primarily benefited developing countries. While his delegation acknowledged the importance of special political missions and their role in promoting peace and security, it deplored the bias that led to the acceptance of increases in expenditure in the area of peace and security but not in the area of development, even though the objectives of the two pillars were complementary and indissolubly linked.

26. While voluntary contributions were important, the large-scale use of extrabudgetary resources to finance development activities had a negative impact on the stability and predictability of funding and could give rise to a two-tiered system in which activities promoting peace and security were funded from the regular budget while development activities were funded only at the discretion of public and private donors. The sharp fluctuations in extrabudgetary resources for the Economic Commission for Africa (ECA) and NEPAD highlighted the drawbacks of such a system. His delegation therefore called for substantial resources to be made available from the regular budget for both ECA and NEPAD, in line with the international community's commitments to address Africa's special needs. In that connection, he also expressed concern that the functions of the Special Adviser on Africa were currently assigned to the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States, who had also been designated to serve as Special Representative to UNCTAD and as a focal point for all economic and social issues related to Africa at United Nations Headquarters. Since the assignment of so many separate functions to the High Representative would hinder satisfactory delivery of the mandates of the Special Adviser on Africa, a long-term solution to the problem must be found.

27. While his delegation welcomed the debate initiated by the Secretariat on budget flexibility, it wished to emphasize that budget decisions must be discussed and adopted by the Committee, pursuant to Article 17 of the Charter of the United Nations. Recalling that all proposals amending the departmental structure of the Secretariat, as well as the format of the programme budget and the biennial programme plan, were subject to the review and approval of the General Assembly, as stipulated in its resolution 60/260, his delegation regretted that some United Nations agencies

tended to provide the Committee with insufficient information on staffing levels. By allowing themselves a degree of flexibility that the Committee had never agreed upon, such agencies were encroaching on the prerogatives of the General Assembly. They would do well to follow the example of the Secretariat departments, which had improved their practice in that regard, and they should submit detailed post requirements and other resource requirements for the Committee's consideration when seeking to establish new programmes or subsidiary bodies.

28. **Mr. Momen** (Bangladesh) said that the current financial and economic crisis had made the world's poorest even more vulnerable. The United Nations must play a visionary role in assisting them and the Organization's budget must make adequate provision for translating development policy into action. Noting that Bangladesh had paid its assessed contributions to all United Nations budgets despite the constraints it faced, he urged all Member States to pay their contributions in full, on time and without conditions.

29. A more user-friendly and precise presentation of the budget would help Member States in analysing it. He wondered why all foreseeable requirements had not been included in the budget proposal, as called for by General Assembly resolution 62/236. The budget document, far from being a mere accounting statement, must delineate the Secretary-General's vision for the attainment of policy objectives mandated by the General Assembly. Since development, peace and security and human rights were inextricably linked, more resources should be devoted to development activities in order to strike a balance among those three pillars of the Organization's work. It was unfortunate that the level of the Development Account was a mere 0.38 per cent of the regular budget: an appropriate mechanism should be established to address the perennial shortfalls in the Account.

30. Reiterating that allocated resources must be commensurate with mandates, he cautioned that austerity measures would likely jeopardize the Organization's proper functioning. With extrabudgetary resources for the biennium 2010-2011 estimated to reach almost twice the level of the regular budget, a methodology should be devised that would allow all Member States to participate in decision-making regarding extrabudgetary resources.

31. With respect to results-based budgeting, he noted that the bulk of the 4,541 discontinued outputs were related to economic, social and environmental programmes in developing countries, and requested information on the resources that had not been allocated to new outputs.

32. The Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States, whose mandate covered approximately half the Member States, continued to be allocated inadequate resources. Calls had been made to strengthen the Office since its inception. It should be given greater human and financial resources immediately in order to facilitate progress on the Brussels Programme of Action and to prepare for the Fourth United Nations Conference on the Least Developed Countries, to be held in 2011.

33. Furthermore, he was deeply concerned that the High Representative's responsibility for three functions — High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States, acting Special Adviser on Africa and representative to UNCTAD — might undermine the dedicated attention required for each of those functions and was, moreover, contrary to General Assembly resolutions 62/236 and 63/260. In that connection, he requested information on the status of recruitment for the post of Special Adviser on Africa.

34. **Mr. Edrees** (Egypt) said that any budget increase resulting from requirements presented at a later date should not lead to budget cuts for programmes that benefited developing countries. Budget resources were allocated unequally, with some \$940 million proposed for the budget section relating to political affairs, while appropriations proposed for development amounted to only \$19 million. His delegation was prepared to support any sound proposal that would improve the Organization's performance on political affairs, but also believed that there should be a balance in the allocation of resources to the different pillars of the Organization's work.

35. Special political missions should have a separate account and should be financed in a manner similar to peacekeeping missions. Allocations for special political missions in the current proposed budget should be treated as amounts over and above the proposed allocations for the other parts of the regular budget.

36. His delegation supported the Secretary-General's proposals with respect to peacebuilding activities and the Office of the United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory. The limited extrabudgetary resources projected for United Nations support for NEPAD was very disappointing, however, and would lead to a low implementation rate of activities funded by extrabudgetary means. Member States should discuss the matter, taking into account the devastating effects of the financial and economic crisis on African countries.

37. His delegation supported the Advisory Committee's recommendations that the regional commissions should develop a strategy to expedite the process of filling vacant posts, update the General Assembly on the actual number of vacancies in each commission and strengthen their cooperation to meet common challenges.

38. His delegation supported the proposal to upgrade the post of the head of the New York Office of OHCHR to the Assistant Secretary-General level. The High Commissioner should continue her efforts to improve the geographical representation of staff in her Office and report to Member States on the results. The Office should also implement expeditiously the recommendations contained in the relevant reports of the Office of Internal Oversight Services (OIOS) (A/64/201 and A/64/203).

39. Lastly, acknowledging that the Advisory Committee's workload had grown, he supported the proposal to increase its meeting time from 74 to 78 weeks per biennium.

40. **Mr. Diab** (Syrian Arab Republic) said that the proposed programme budget must include sufficient resources to enable the United Nations to fulfil all its legislative mandates. His delegation was concerned about the continued application of the zero-growth principle to budget proposals, something the General Assembly had never officially requested. That practice, which reflected the wishes of only a handful of Member States, severely curtailed the Organization's ability to carry out all its mandated activities.

41. He reaffirmed the role of the General Assembly, through the Fifth Committee, in analysing and approving financial and human resource requirements. His delegation thanked the Advisory Committee for its comments, but was concerned about its remarks on the

logical framework of the budget and its recommendation that certain expected accomplishments and indicators of achievement should be changed. The logical framework had been adopted by the General Assembly in its resolution 63/247, on the recommendation of the Committee for Programme and Coordination.

42. All Member States agreed that the work of the United Nations rested on the three pillars of peace and security, development and human rights, yet there was considerable imbalance in the proposed programme budget under consideration. That imbalance was a reflection of ever-greater increases from biennium to biennium in resources for programmes relating to peace and security and human rights, without a similar increase for development programmes, even though the General Assembly, in its resolution 63/247, had placed the promotion of sustained economic growth and sustainable development at the top of its list of priorities for 2010-2011. In future, the Secretariat should ensure resources were apportioned more fairly among the three pillars of United Nations activity.

43. It was also essential to enhance regional cooperation for development, which was of great benefit to Member States. The key entities in that regard were the Department of Economic and Social Affairs, which was the lifeline of development support to Member States, and the regional commissions, which played an important role in incorporating regional economic and social development dimensions into national strategies and helped bridge the gap between global concerns and national priorities.

44. In view of the General Assembly's emphasis on the importance of training within the Secretariat, every effort should be made to increase training opportunities and employ trainers from developing countries. Training resources, moreover, should be fairly distributed among programmes and duty stations to ensure that the Organization benefited fully from those efforts. It was particularly important to provide training for language staff, since many would retire in the next few years.

45. He was surprised to note, in the proposals under section 5 of the proposed programme budget (A/64/6 (Sect. 5)), that the Secretariat sought to integrate most of the administrative and logistical support for the Observer Group Lebanon and the Observer Group Golan into the United Nations Interim Force in Lebanon (UNIFIL) and United Nations Disengagement

Observer Force (UNDOF), respectively, when the same recommendation had been made by the Advisory Committee at the previous two sessions of the General Assembly but had not won the support of the membership. Advancing that proposal would only waste the Fifth Committee's time. The Advisory Committee's current position in that regard should be supported.

46. **Mr. Yener** (Turkey) said that budget proposals should comply with some basic principles: they should give a complete picture of resources and expenditures; all related information should be accurate and clear; estimates of expenditures and income should be realistic, in light of the current economic situation; and expenditures and income should be balanced to avoid a shortfall. The United Nations must be provided with the resources required to meet its goals, but it should in turn use those resources effectively and efficiently, particularly at a time when many Member States were facing fiscal deficits as they dealt with the global economic slowdown. The proposed 0.5-per-cent increase in the programme budget seemed reasonable, yet the budget proposal was still incomplete and thus breached one of the principles enumerated. The United Nations should maintain strict budgetary discipline, allowing increased expenditures only for urgent matters relating to peace and security, and financing any other urgent needs through the contingency fund.

47. The scale of assessments should reflect a fair and balanced distribution among Member States of financial responsibility for the United Nations, while all Member States should pay their contributions in full and on time to ensure that the Organization could carry out its mission.

48. **Mr. Valero Briceño** (Bolivarian Republic of Venezuela) said that the proposed programme budget contained imbalances carried over from earlier periods. The proposed resources for some budget sections had doubled or tripled since 2000, while resources proposed for development activities had remained virtually unchanged, contrary to the mandate issued at the previous General Assembly session. It was the Secretariat's responsibility to fulfil such mandates and to implement mechanisms that would ensure the Organization's financial soundness.

49. Geographical representation and gender balance in the Secretariat were far from satisfactory: the Organization must be staffed with individuals from all

countries and regions, and more women, particularly from developing countries, must be appointed to senior positions. The dire geographical imbalance in OHCHR undermined the intergovernmental nature of that Office, and a high number of OHCHR posts designated for development activities remained vacant.

50. It was also disappointing that, 10 years after its establishment, the Development Account was far from the initially proposed level of \$200 million, particularly compared with the disproportionate increase — from some \$260 million to over \$1 billion — in the amount budgeted for political affairs over the same period.

51. Economic growth alone was insufficient to meet people's needs. The United Nations, together with Governments and all sectors of society, should promote people-centred development. Strong support for development was crucial at a time of global crisis that affected the poor most severely: developed countries should honour their commitment to transfer 0.7 per cent of their gross domestic product to developing countries to help achieve internationally agreed development goals. The Secretary-General's proposals should be geared to addressing the serious social problems — including poverty, unemployment, underemployment, social marginalization and inequality — that primarily affected women, children and the elderly in developing countries.

52. **Mr. Mahiga** (United Republic of Tanzania) said that, like many other African countries, Tanzania faced challenges that went beyond the financial and economic crisis: energy and food shortages, severe drought, communicable and non-communicable diseases and restricted market access as a result of globalization all posed challenges to the attainment of the Millennium Development Goals. To achieve those goals, his Government was counting on the United Nations to help it address the issues it faced and secure bilateral and multilateral development assistance. As peace, security and stability were another major concern, he urged the United Nations to provide more resources for peacekeeping missions in Africa. Since human rights violations were among the root causes of conflicts, Tanzania supported the allocation of resources to the Organization's human rights activities in a balanced manner in relation to the other two pillars of the Organization's work.

53. Given that the continued vacancy of the post of Special Adviser on Africa had a debilitating effect on programme delivery, he wished to know the status of recruitment for that post.

54. **Mr. Kapambwe** (Zambia) said that the proposed programme budget must be considered in the context of the situation created by the non-payment of assessed contributions, and urged all Member States that were able to pay to do so on time and without conditions. The budget proposals for the biennium 2010-2011 should reflect the priorities set by the General Assembly in its resolution 63/266. He was concerned that the proposed budget had increased by only 0.5 per cent compared to the budget for the previous biennium, as that might result in inadequate resources for the implementation of many mandates.

55. Recalling that the United Nations played a central role in promoting development, he stressed the need to increase the level of the Development Account and to find a funding mechanism for that purpose. All mandates approved by intergovernmental bodies required predictable and adequate funding, and priorities set by the General Assembly and the Security Council must be accorded equal importance.

56. The Secretariat should administer the Organization's budget efficiently and with more transparency. It was also crucial to ensure transparency in recruitment in order to achieve equitable geographical representation and gender balance among United Nations staff. Every effort must be made to fill quotas, particularly those corresponding to underrepresented States.

57. **Mr. Nirupam** (India) said his delegation was disappointed that the proposed programme budget, which should be a dynamic document that reflected emerging needs and contained a vision for United Nations activities in the next biennium, presented a fragmented picture of those activities. The proposed budget failed to address the increased needs of developing countries, instead pursuing "business as usual" at a time of economic crisis affecting millions of people around the world.

58. He acknowledged that the United Nations had been in a continuous state of reform since 2005, which had entailed costs but also promised future efficiencies. As recommended by the Advisory Committee, the proposed programme budget for the biennium 2012-2013 should provide a clearer picture of the reforms as

well as their budgetary implications and the efficiency gains they had yielded.

59. The drastic increase in the allocations for special political missions created the impression that the regular budget was growing rapidly. As a result, austerity was prescribed that inevitably targeted development activities on the pretext that development issues were already being addressed bilaterally or through the United Nations funds and programmes. He rejected that argument and held that the Secretariat's development activities — particularly research, advisory services and normative analysis — were an integral part of the international development architecture.

60. While Member States must assume responsibility for implementing important political mandates, they should also explore ways of easing the related financial burden. Noting that some 75 per cent of the regular budget had related to salaries and common staff costs for the biennium ended 31 December 2007, he said that more resources should be allocated to programme delivery rather than to programme support, administrative and staff costs.

61. His delegation was perplexed by the fact that extrabudgetary resources for the United Nations had increased dramatically, yet Member States were objecting to what would be a relatively modest increase in the proposed programme budget, even when additional requirements were included. It would be useful to examine why contributors were reluctant to pay their assessed contributions for the regular budget but were generous in their voluntary funding. His delegation endorsed the Advisory Committee's position that extrabudgetary posts should be managed with the same rigour as regular budget posts.

62. **Ms. Corti** (Argentina) said that the priorities and mandates of all three pillars of the Organization's work should be implemented in an effective and balanced manner and that resources should be used efficiently and effectively. Her delegation was convinced that, since development and peace and security were closely related, placing greater emphasis on development-related activities would lead to a reduction in the number of international conflicts and in the spiralling costs of peacekeeping missions.

63. Since zero nominal growth would reduce the budget in real terms, certain activities must be given priority. In addition to the general priorities set out by

the Group of 77 and China and the Rio Group, she wished to highlight a number of areas of particular interest to her country. In view of the importance of the International Court of Justice and the advisability of providing it with the resources it needed to perform its functions, her delegation regretted the Advisory Committee's recommendation against approval of the establishment of the Legal Officer posts requested. Under section 14 of the proposed programme budget, it was essential to meet the request for resources to establish a P-4 post to assist the secretariat of the United Nations Scientific Committee on the Effects of Atomic Radiation (UNSCEAR) in its important work. With regard to sections 20 and 35, which dealt with the Economic Commission for Latin America and the Caribbean (ECLAC) and the Development Account, respectively, her delegation supported the level of resources requested, since programmes aimed at improving the living conditions of the neediest populations must constitute a priority for the United Nations. Lastly, her delegation shared the opinion of OIOS that an Assistant Secretary-General as head of the New York Office of OHCHR would allow the Office to participate at the appropriate level in executive decision-making committees, especially the Secretary-General's Policy Committee and Senior Management Group. It therefore supported the request for reclassification of the post.

64. **Mr. Bue The Giang** (Viet Nam) said his delegation was concerned that, given the tremendous need for financial support to help countries recover from the economic and financial crisis and address food insecurity, deadly diseases and the impact of climate change, the proposed programme budget would make it difficult for the Organization to implement its mandates. The Committee should focus not so much on the level of the regular budget as on ensuring that the money was allocated properly and used effectively. In the last few months, trillions of dollars had been used to rescue a handful of large banks and companies, while the money promised to rescue millions of people struggling for survival in the midst of a crisis not of their making had never materialized. There were two resource streams within the United Nations system: the regular budget, only a small part of which was dedicated to development, and extrabudgetary resources, which were estimated at almost twice the amount of the regular budget. All mandated programmes and activities should receive funding in

accordance with Article 17 of the Charter rather than relying heavily on extrabudgetary resources.

65. All resource appropriations must be accompanied by justifications, available resources must match actual requirements and the entire system must work harder to drastically reduce administrative costs, make full use of information technology and devote more resources to development. Efforts to attain budgetary stringency should be closely and realistically aligned with the mandates and priorities that Member States had collectively set for the Organization.

66. The General Assembly played a central role in planning, programming, budgeting, monitoring and evaluation. His delegation shared the Advisory Committee's view that the Organization must move from theoretical to practical results-based budgeting and true performance-based management that promoted leadership by recognizing talent and initiative and discouraging underperformance.

67. **Mr. Elhag** (Sudan), speaking on behalf of the Group of 77 and China, supported by **Ms. Pataca** (Angola), speaking on behalf of the Group of African States, lamented that the Secretary-General had failed to remain in the meeting room the previous day to hear the statement of even one delegation following the introduction of his proposed programme budget for the biennium 2010-2011, which should be one of his foremost priorities.

68. **Ms. Kane** (Under-Secretary-General for Management) said that the Secretary-General had intended to listen to the Committee's discussion of the proposed programme budget but had been called away by urgent matters relating to the attack in Kabul just a few hours earlier in which several United Nations staff members had been killed or injured. He had intended no disrespect towards Member States or the many high-level representatives who had come to address the Fifth Committee. The budget was indeed a high priority for the Secretary-General; she would brief him fully on Member States' views, including their comments on the importance of having a strategic discussion of the budget, the growth in the allocations for special political missions, the imbalance among the three pillars of the Organization's activity and their desire to have more resources allocated to development. While she was aware that Member States wished to see a more coherent budget, she was grateful for their recognition that the reform process sometimes

made it impossible for full proposals to be prepared in the time available.

69. She welcomed the emphasis Member States had placed on the large increase in extrabudgetary resources. The Secretariat was also concerned about the growing imbalance among extrabudgetary resources, peacekeeping budgets and the regular budget. It was impossible to further reduce funding for administrative and common support functions without leaving the Organization incapable of supporting its operational functions. She thanked Member States for the support they had expressed for the Secretary-General and the work of the Organization.

The meeting rose at 12.50 p.m.