# Siraj Shaikh

Email: doc\_siraj@yahoo.com Mobile No.: +971 564589865

#### Programme Management Leader | Senior Project Manager | Strategic IT Planner | PMO

- Proven leader with 15+ years of experience in programme management, PMO governance, and strategic business operations.
- Expertise in managing large-scale, complex programmes, fostering high-performance teams, and ensuring alignment with enterprise-wide goals.
- Adept at delivering operational plans, managing client relationships, and ensuring compliance with financial and KPI objectives.
- A champion of health, safety, and carbon reduction initiatives, driving continuous improvement through innovation and collaborative leadership.
- Possess a combination of management, business analysis, PMO and technology skills. Specialized in optimising business processes, resolving complex business challenges, enhancing efficiency and establishing governance models, accountability & KPIs.
- Seasoned PMP trained project manager with deep expertise in delivering challenging projects from budgeting to delivery, using Agile (SCRUM framework, KANBAN), traditional SDLC, and hybrid methodologies.
- A native English speaker having excellent written and verbal skills, with seamless command over business as well as technical communication crucial for bridging the gaps between business, processes and technology teams.

#### Key Skills:

- **Programme & Portfolio Management:** Extensive experience in managing large, multi-country programme portfolios, ensuring delivery on time, budget, and specifications.
- Stakeholder Collaboration: Strong skills in building and sustaining relationships with clients, suppliers, and internal teams, promoting collaboration across business units.
- **Strategic Leadership:** Expertise in defining and driving programme strategy, aligning with business goals, and ensuring adherence to financial targets, KPIs, and OKRs.
- **PMO & Governance:** Deep knowledge of PMO methodology, governance, and reporting, using data-driven insights to drive continuous improvement.
- **Operational Excellence:** Skilled in leading the delivery of operational plans, ensuring excellence in health, safety, and wellbeing across project portfolios.
- **Innovation & Thought Leadership:** Champion of innovation, promoting new ideas, processes, and technologies to enhance service delivery and achieve carbon reduction goals.

### **Professional Achievements**

- **Programme Leadership:** Successfully managed multi-country, complex programmes with budgets exceeding \$10M, ensuring alignment with business strategy and delivering KPIs and OKRs.
- Client Success: Maintained strong client relationships across portfolios, resulting in repeat business and satisfaction scores above 90%.
- Carbon Reduction Initiatives: Led sustainability efforts across the portfolio, contributing to the net zero carbon transition by implementing green technologies and process innovations.
- **Operational Improvements:** Drove operational efficiencies across IT services, reducing downtime by 25% and achieving a 15% cost reduction through innovative service delivery models.

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#### **Professional Experience**

#### **Emirates Group, Dubai**

Programme Manager | PMO May 2023 – Present

- Programme Leadership: Lead and manage a portfolio of complex, multi-country programmes, ensuring they are delivered on time, within budget, and aligned with client objectives.
- Client Relationship Management: Build and maintain strong relationships with clients, ensuring their strategic goals and objectives are met through proactive management and communication.
- Financial Oversight: Accountable for the financial performance of the programme portfolio, ensuring budgets are adhered to and cost management practices are followed.
- Health & Safety Leadership: Champion health and safety standards across the portfolio, fostering a culture of wellbeing and compliance with industry regulations.
- Operational Planning: Drive the implementation of operational strategies, aligning with the overall Mace strategy and delivering on KPIs and business outcomes.

### ITFAQ Global Systems & Software Trading LLC, Dubai

Senior Business Analyst | PMO Lead Aug 2022 – Nov 2022

- Governance & Reporting: Developed governance structures and reporting mechanisms for large IT projects, ensuring alignment with strategic goals and financial targets.
- Strategic Planning: Collaborated with senior management to define and implement strategic priorities and operational plans for key business units.
- Innovation & Efficiency: Championed process improvements, driving operational efficiency through the adoption of best practices and PMO methodology

#### ST Engineering Management Services Pte. Ltd., Singapore

Enterprise Analyst | Programme Manager | PMO Leader Dec 2012 – Mar 2021

- Programme Oversight: Led the planning, execution, and governance of large, multi-country programmes, ensuring seamless integration across design, construction, and commissioning phases.
- Leadership & Team Building: Built and sustained high-performance teams across the programme portfolio, fostering collaboration and driving operational excellence.
- Client & Stakeholder Engagement: Owned client relationships, ensuring strategic objectives were met through effective communication, planning, and resource management.
- Risk & Compliance Management: Ensured compliance with industry standards and led the implementation of risk management processes to safeguard project assets and data.

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### **Technical Skills**

- Programme Management Tools: Microsoft Project, JIRA, ServiceNow
- Methodologies: Agile (SCRUM, SAFe), Lean, Waterfall, ITIL
- Data & Reporting: Business Intelligence (BI) Tools, Financial Reporting
- Innovation: Digital Transformation, Carbon Reduction Technologies