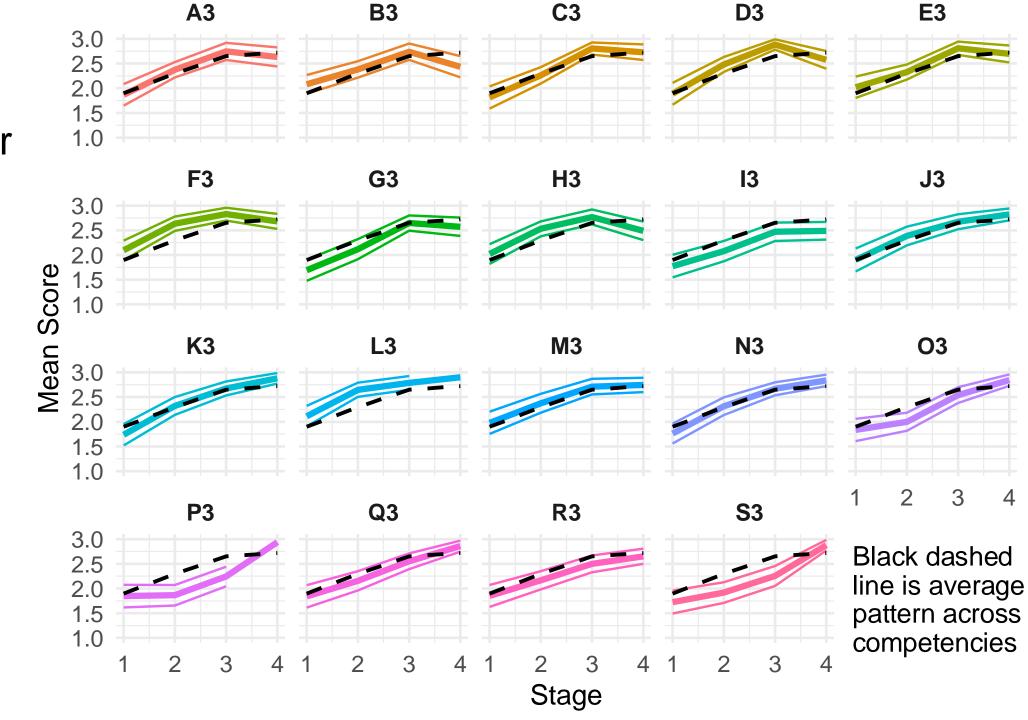
## Linearity

Assume linear effect across stages 1, 2, 3 & 4 where managerial is stage 4

Survey score as a function of career stage



## **Correlations**

For each competency, get correlation of survey level with stage

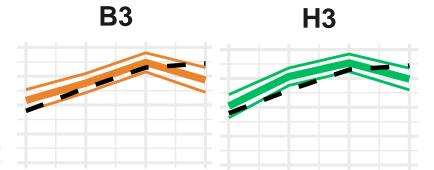
Assess those with high (r>0.51) or low (r<0.30) association

Least correlated => needed less at managerial stage

More correlated => career stage progress

| Competency | r    | adj_p    |
|------------|------|----------|
| В3         | 0.23 | 0.00093  |
| Н3         | 0.28 | 6.45E-05 |
| F3         | 0.35 | 3.16E-07 |
| 13         | 0.35 | 5.77E-07 |
| A3         | 0.40 | 4.32E-09 |
| D3         | 0.40 | 4.32E-09 |
| M3         | 0.40 | 4.32E-09 |
| E3         | 0.41 | 1.96E-09 |
| R3         | 0.41 | 4.46E-09 |
| G3         | 0.44 | 2.96E-10 |
| L3         | 0.44 | 5.01E-11 |
| J3         | 0.46 | 6.73E-12 |
| C3         | 0.50 | 2.76E-13 |
| Q3         | 0.52 | 2.76E-13 |
| S3         | 0.53 | 9.49E-13 |
| 03         | 0.54 | 2.06E-14 |
| P3         | 0.54 | 7.86E-13 |
| N3         | 0.56 | 1.60E-16 |
| K3         | 0.57 | 1.27E-17 |

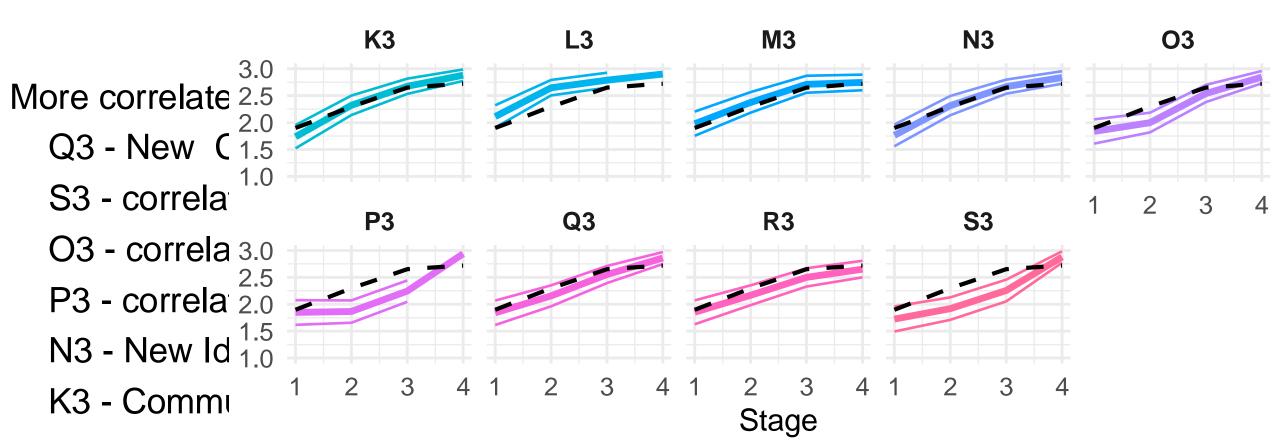
## **Correlations**



Least correlated => needed less at managerial stage:

B3 = Prepare life science data for computational analysis

H3 = Make appropriate and efficient use of scripting & programming languages



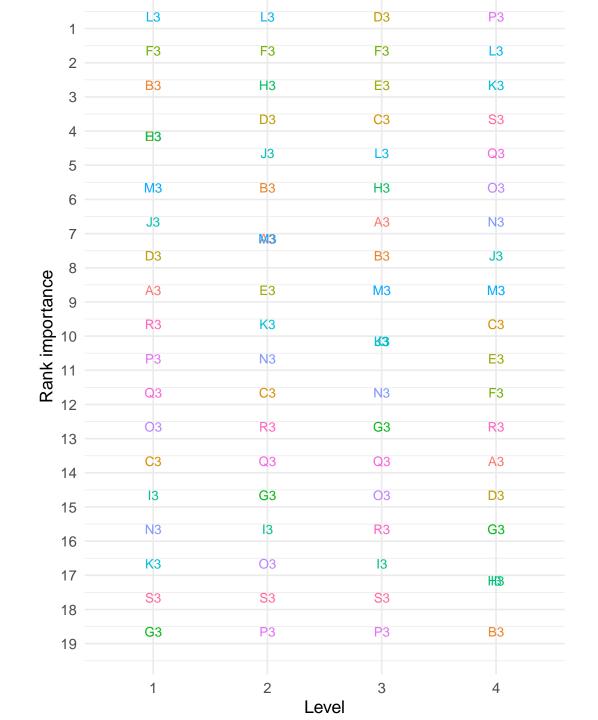
## Ranks

Ranking of competencies' mean survey scores across levels

Big change at managerial

eg P3 - New People management focusing on staff — is low for levels 2 & 3 but is top for level 4

eg D3 - Use data science methods suitable for the size and complexity of the data – is top for Level 3 but is 15<sup>th</sup> for Level 4



**B**3

F3

O3

S3