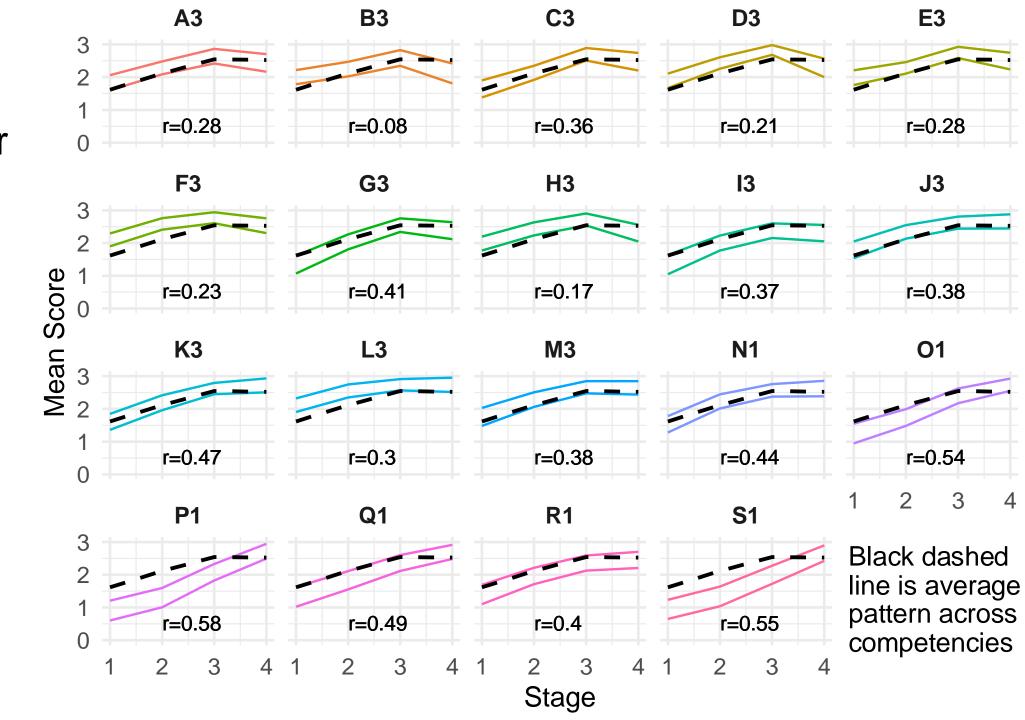
Linearity

Assume linear effect across stages 1, 2, 3 & 4 where managerial is stage 4

Survey score as a function of career stage



Correlations

For each competency, get correlation of survey level with stage

Assess those with high (r>0.2) or low (r<0.42) association

Least correlated => needed less at managerial stage

More correlated => career stage progress

Correlations

- Least correlated => needed less at managerial stage:
 - B3 = Prepare life science data for computational analysis
 - H3 = Make appropriate and efficient use of scripting & programming languages

- More correlated => career stage progress
- S1 correlated with later stages New Leadership
- O1 correlated with later stages New Project management
- P1 correlated with later stages New People management focusing on staff

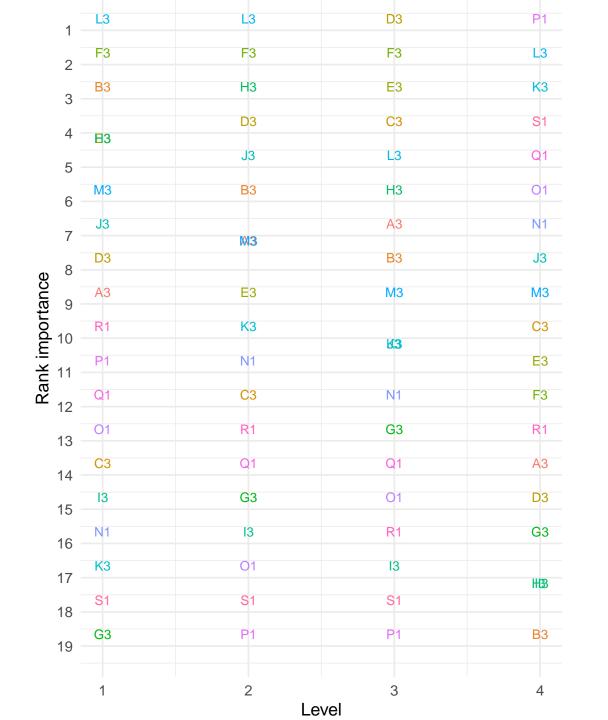
Ranks

Ranking of competencies' mean survey scores across levels

Big change at managerial

eg P3 - New People management focusing on staff — is low for levels 2 & 3 but is top for level 4

eg D3 - Use data science methods suitable for the size and complexity of the data – is top for Level 3 but is 15th for Level 4



А3