



Habit forming products

Tech seminar 7

'A must-read for everyone who cares
about driving customer engagement'

ERIC RIES, author of *The Lean Startup*

HOOKED



How to Build
Habit-Forming Products

NIR EYAL

WITH RYAN HOOVER

Hooked

- NIR EYAL creates, builds, and successfully sells 2 startups
- **Hook Model**
 - Building User Engagement
 - Creating Habit-Forming Products (designing features that encourage regular use)
 - Enhancing Customer Retention
 - When Offering Value to Users
 - In Competitive Markets
 - When Building Brand Loyalty

Ethics

- Encourage positive habits
- Not exploiting them for addictive behaviors



Ethics

- **Responsibility in design:**
 - + fitness App encourage healthier lifestyle
 - make user obsessively check their progress and compare (negatively) with others
- **Avoid manipulation:**
 - + build engaging products
 - a social media platform where users spend excessive time, ignoring real-life relationships and responsibilities
- **Create positive habits:**
 - + learning app that encourage users for regular practice



Ethics

- **User Autonomy**
 - + make the user more efficient, and let him decide
 - constant notifications and interruptions, causing stress and dependence
- **Transparency**
 - + allow the user to know why they are engaged, if a game uses rewards to keep playing, it should be transparent
- **Balancing business goals with user well-being**
 - Streaming service might want to increase viewing time, but should avoid binge-watching at the expense of sleep time

Hook Model



The goal should always be to **enhance the user's life** and **provide value**, rather than **exploiting psychological vulnerabilities** for profit.



Hook Model:

Trigger
Action
Variable Rewards
Investment

Trigger

- **Externs** (what makes the user getting the product):
 - Marketing, press releases, videos, newsletters, shares, ...
- **Interns** (what does the user really want)
 - Fear of losing precious moments (Instagram)
 - Social connection (email app, WhatsApp, Facebook)
 - Boredom: Twitter, TikTok



Action

- For a behavior to be adopted, 3 elements are needed:
 - Trigger
 - Motivation: pleasure-seeking, hope, pain avoidance, social acceptance
 - Possibility of acting:
 - Time
 - Money
 - physical effort
 - intellectual effort
 - deviation from the social norm
 - lack of routine



(Variables) reward

- The reward from **the tribe**:
 - Our behavior is influenced by the people we admire
 - Facebook, League of Legends, Stack Overflow
- Reward from **hunting**:
 - The outcome is important but let's not forget about the process
 - This unpredictability stimulates continued usage.
 - online shopping, searching for information on the internet
- The reward **for ourselves**:
 - Self-progress
 - Ex: games, Mailbox (acquired by Dropbox for \$100Mil)

Bad example for variability. *FarmVille* which was very popular, but the next versions (City, Chief) kept **the same suspense elements** and consequently lost 80% of the users.

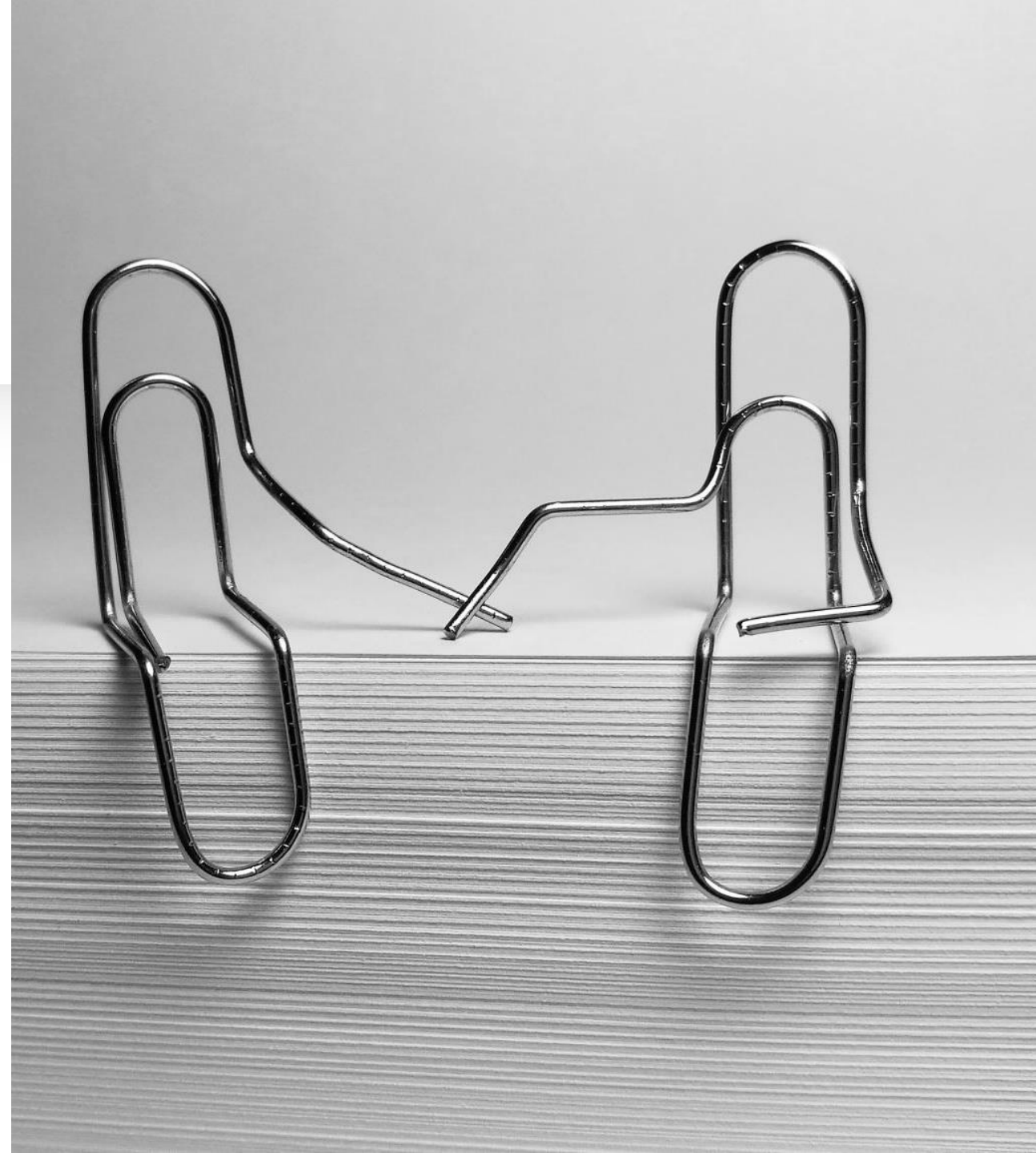
Investment

- Psychological, we are **over-evaluating our work**
- **user** puts something into the **product** (time, data, effort, social capital, or money)
- likelihood of returning due to a **sense of ownership**
- Examples:
 - IKEA, you have no problem ensemble it, and you care more about it because you “build” it
 - Instagram/Facebook account where you “acquire” a lot of followers
 - Photoshop (as you grow your competences)
 - Stack Overflow (as you grow your reputation)



Conclusions

- The main purpose is **NOT** to create **manipulative** or **destructive** products, but tools that frequently connect users' **problems** to **solutions** and create **habits**.
- **"Hook Model"** includes the following elements: **"Trigger"**, **"Actions"**, **"Variable Reward"**, **"Investment"**
- I hope the "hooked model" will shine a spotlight on your **success**



References

- **“Hooked. How To Build Habit-Forming Products” – Nir Eyal**