

# Exploring Employee Turnover

An in-depth analysis for leading causes of attrition at DDSAnalytics

by

The Unofficial Intelligence Data Science Team

# Introduction

Who are we?



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  - Samantha Sprague - CFO (Chief Factor Operator)



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- ❖ What are we doing here?



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  - ❖ David Josephs - RF (Random Forest) Engineer
  - ❖ Carson Drake - Data Strangler
- ❖ What are we doing here?
  - ❖ Fighting attrition using data science



# Outline

## 1. Introduction



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2. BLUF

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5. Executive Summary



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  - ❖ Iteration
5. Executive Summary
6. Moving Forward

# Bottom Line Up Front

# Factors Leading to Attrition

Four factors:

- ✚ Overtime

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- ❖ Overtime
- ❖ Monthly Income

# Factors Leading to Attrition

Four factors:

- ❏ Overtime
- ❏ Monthly Income
- ❏ Business Travel

# Factors Leading to Attrition

Four factors:

- ❏ Overtime
- ❏ Monthly Income
- ❏ Business Travel
- ❏ Job Role

# Factors Combatting Attrition

Four factors:

- Department Compa Ratio

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- ❖ Department Compa Ratio
- ❖ Environment Satisfaction



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- ❖ Department Compa Ratio
- ❖ Environment Satisfaction
- ❖ Stock Options
- ❖ Work-Life Balance

# Initial Analysis

# Data Manipulation

✚ NA checking

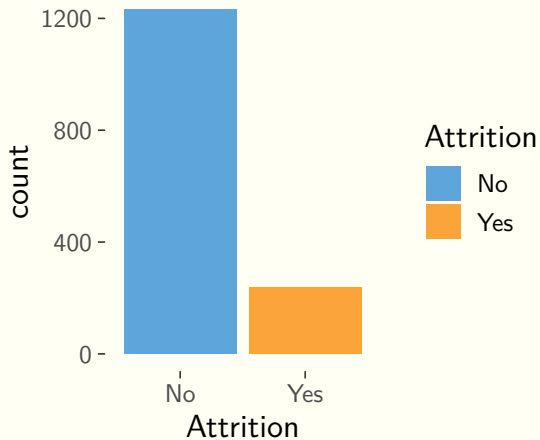
# Data Manipulation

- ✦ NA checking
- ✦ Factorization

# Data Manipulation

- ✦ NA checking
- ✦ Factorization
- ✦ Enumeration

# Attrition



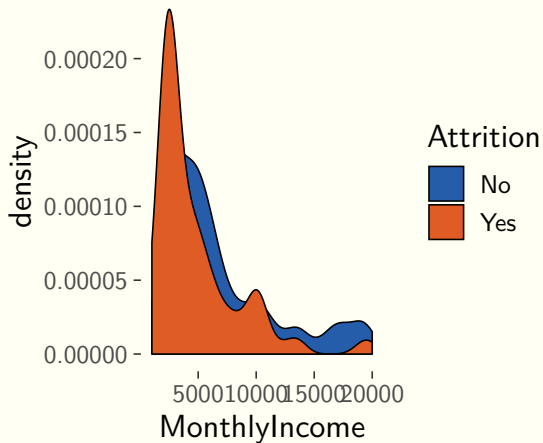
# Attrition

	Attrition	Proportion
1	No	0.84
2	Yes	0.16

Proportion of Attrition

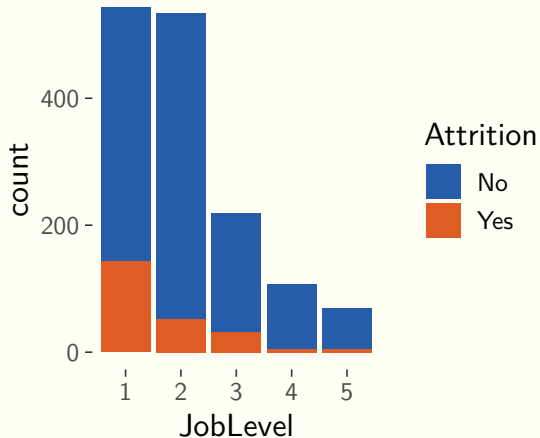


# Exploratory Graphics



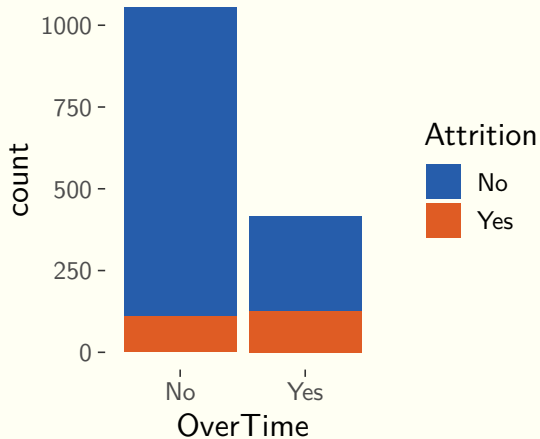
Monthly Income deserves further investigation

# Exploratory Graphics



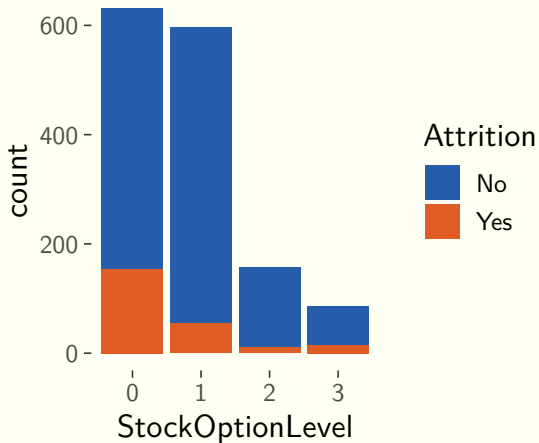
Job Level seems like an important variable

# Exploratory Graphics



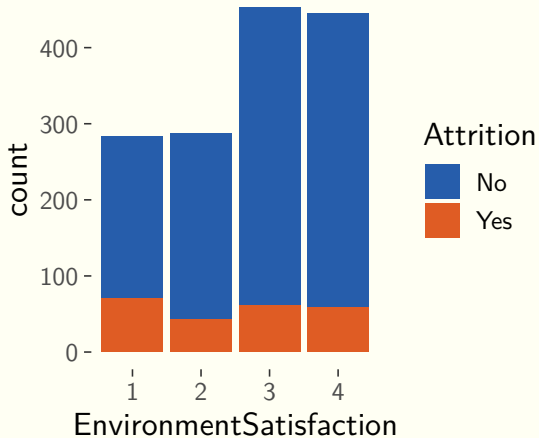
As does overtime

# Exploratory Graphics



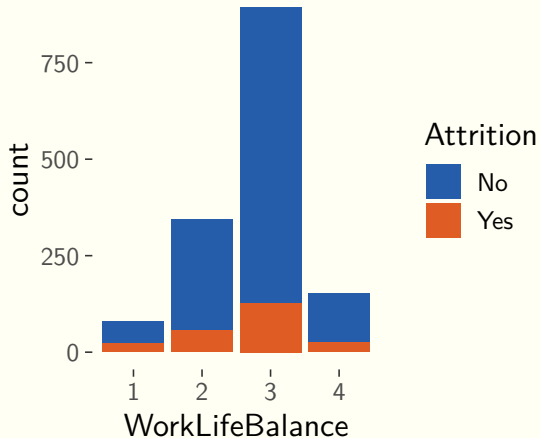
Stock options seem to lower attrition

# Exploratory Graphics



As does a healthy working environment

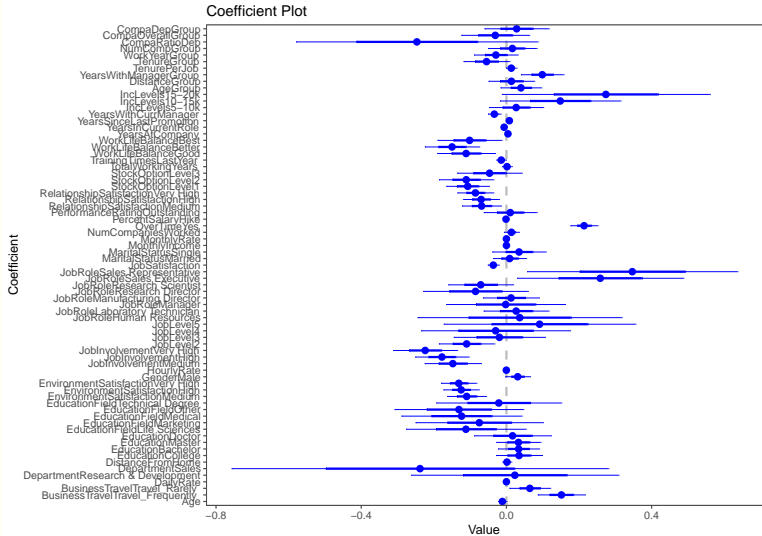
# Exploratory Graphics



Work Life Balance also appears to combat attrition

# In-Depth Analysis

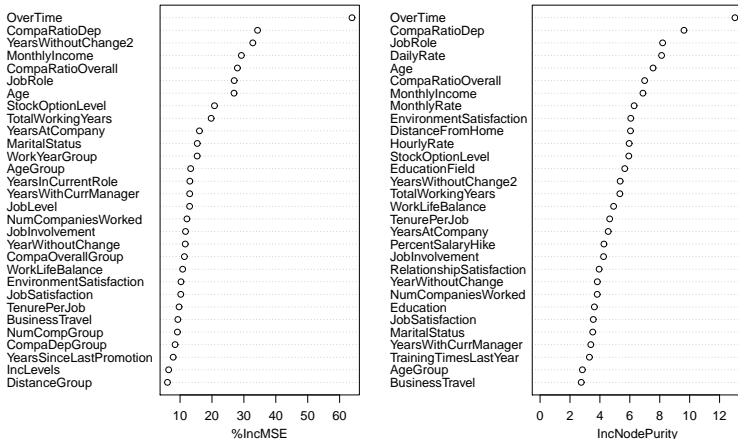
# Linear Model





# Random Forests

VariableImportance



# Feature Engineering

- ✦ Created 14 new variables

# Feature Engineering

- ❖ Created 14 new variables
  - ❖ Compa Department Ratio

# Feature Engineering

- ❖ Created 14 new variables
  - ❖ Compa Department Ratio
- ❖ Binned many variables

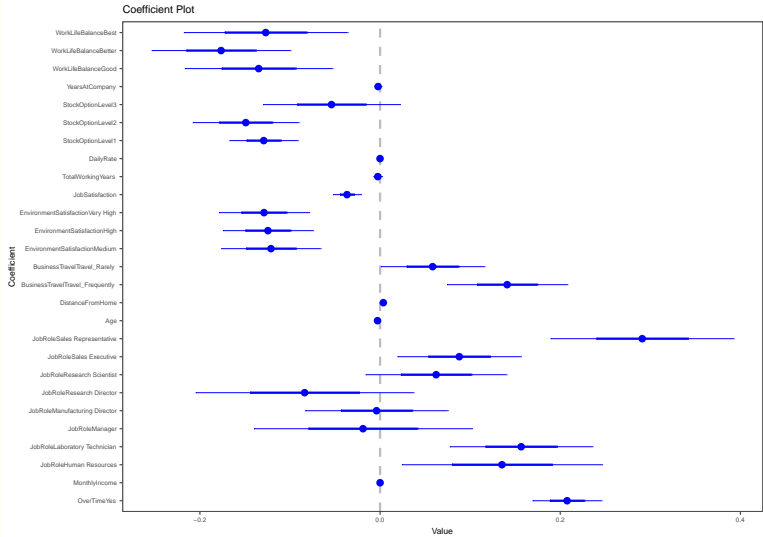
# Iteration

✚ Added features

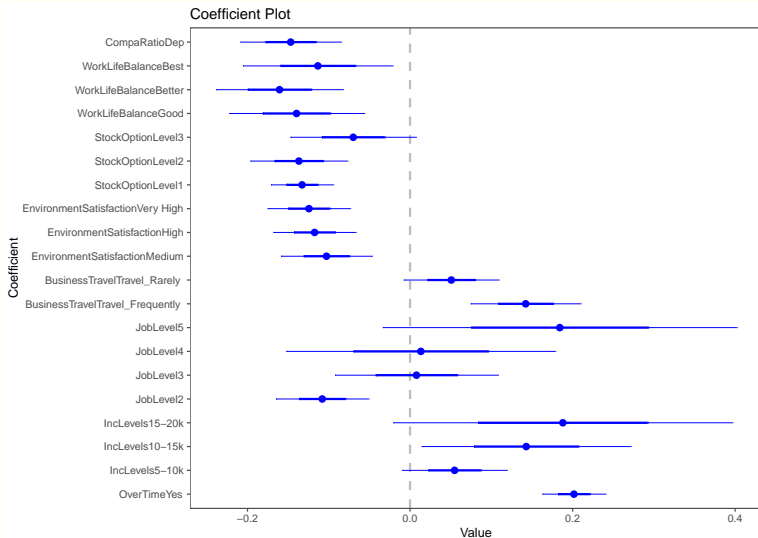
# Iteration

- ✚ Added features
- ✚ Removed unimportant variables

# Iteration



# Iteration





# Executive Summary and Next Steps

# Executive Summary

## ✚ 8 Explanatory Variables

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- ❖ 8 Explanatory Variables
- ❖ Explanation : 30%

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- ❏ Engineered Features : 14

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- ❖ 8 Explanatory Variables
- ❖ Explanation : 30%
- ❖ Engineered Features : 14
- ❖ Number of models : > 50

# Next Steps

➤ More Data

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- ❖ Time stamps

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# Questions