

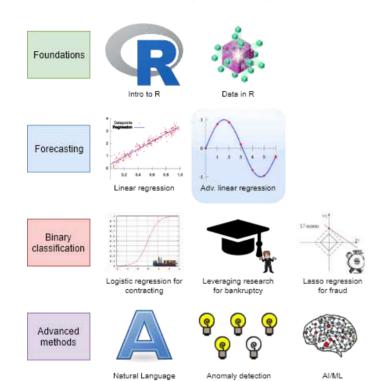
Forecasting and Forensic Analytics

Session 3: Advanced Linear Regression and Simulation Dr. Wang Jiwei

Preface

Learning objectives





- **■** Theory:
 - Further understand:
 - Statistics/Causation
 - Data/Time
- Application:
 - Predicting quarterly revenue
 - Managing uncertainties by simulation
- Methodology:
 - Univariate
 - Linear regression (OLS)
 - Visualization
 - Monte Carlo simulation

Quarterly retail revenue

The question



How can we predict quarterly revenue for retail companies, leveraging our knowledge of such companies

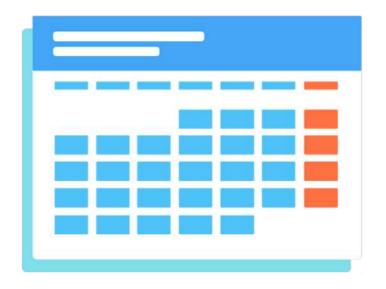
- In aggregate
- By Store
- By department
- Consider time dimensions
 - What matters:
 - Last quarter?
 - Last year?
 - Other timeframes?
 - Cyclicality

Time and OLS

How to capture time effects?



- Autoregression
 - Regress y_t on earlier value(s) of itself
 - Last quarter, last year, etc.
- Controlling for time directly in the model
 - Essentially the same as fixed effects last week



Quarterly revenue prediction

The data



- From quarterly reports of US retail companies
- Two sets of firms:
 - US "Hypermarkets & Super Centers" [GICS(gsubind): 30101040]
 - US "Multiline Retail" [GICS(gind): 255030]
- Data from Compustat Capital IQ > North America Daily > Fundamentals Quarterly
 - datadate: all available (1962 to 2020 for this case)



Formalization



- 1. Question
 - How can we predict quarterly revenue for large retail companies?
- 2. Hypothesis (just the alternative ones)
 - 1. Current quarter revenue helps predict next quarter revenue
 - 2. 3 quarters ago revenue helps predict next quarter revenue (Year-over-year)
 - 3. Different quarters exhibit different patterns (seasonality)
 - 4. A long-run autoregressive model helps predict next quarter revenue

3. Research design

- Use OLS for all the above -- t-tests for coefficients
- Hold out sample (testing data): 2016-2020

Variable generation



```
library(tidyverse) # As always
library(plotly) # interactive graphs
library(lubridate) # import some sensible date functions
# Generate quarter over quarter growth "revtg gr"
df <- df %>% group by(gvkey) %>%
  mutate(revtq gr = revtq / lag(revtq) - 1) %>% ungroup()
# Generate year-over-year growth "revtg yoy"
df <- df %>% group by(gvkey) %>%
  mutate(revtg yov = revtg / lag(revtg, 4) - 1) %>% ungroup()
# Generate first difference "revtg d"
df <- df %>% group by(gvkey) %>%
  mutate(revtq d = revtq - lag(revtq)) %>% ungroup()
# Generate a proper date in R
# datadate (end of reporting period) is YYMMDDn8. (int 20200630)
# quarter() is to generate the calendar quarter based on date
# which may be different from company's fiscal quarter
df$date <- ymd(df$datadate) # From Lubridate</pre>
df$cqtr <- quarter(df$date) # From Lubridate</pre>
```

Date manipulation in R



- ymd() from package:lubridate is a handy way of converting date.
 - It also has ydm(), mdy(), myd(), dmy() and dym()
 - It can handle quarters, times, and date-times as well
 - Cheat sheet
 - It will convert the date format to the ISO 8601 international standard which expresses a day as "2001-02-03".
- **as.Date()** from the Base R can take a date formatted as "YYYY/MM/DD" and convert to a proper date value
 - You can convert other date types using the format = argument
 - e.g., "DD.MM.YYYY" is format code "%d.%m.%Y"
 - Full list of date codes
 - The default date format also follows ISO 8601.
 - The following code can do the same as ymd()

```
# Generate a proper date in R
# Datadate is YYMMDDn8. (integer 20200630)
df$date <- as.Date(as.character(df$datadate), format = "%Y%m%d")</pre>
```

Example output



■ The following shows some selective columns

conm	date	revtq	revtq_gr	revtq_yoy	revtq_d
ALLIED STORES	1962-04-30	156.5	NA	NA	NA
ALLIED STORES	1962-07-31	161.9	0.0345048	NA	5.4
ALLIED STORES	1962-10-31	176.9	0.0926498	NA	15.0
ALLIED STORES	1963-01-31	275.5	0.5573770	NA	98.6
ALLIED STORES	1963-04-30	171.1	-0.3789474	0.0932907	-104.4
ALLIED STORES	1963-07-31	182.2	0.0648743	0.1253860	11.1

Create 8 quarters (2 years) of lags



```
# Brute force code for variable generation of quarterly data lags
df <- df %>%
 group by(gvkey) %>%
  mutate(revtq 11 = lag(revtq), revtq 12 = lag(revtq, 2),
         revtq 13 = lag(revtq, 3), revtq 14 = lag(revtq, 4),
         revtq 15 = lag(revtq, 5), revtq 16 = lag(revtq, 6),
         revtq 17 = lag(revtq, 7), revtq 18 = lag(revtq, 8),
         revtq gr1 = lag(revtq gr), revtq gr2 = lag(revtq gr, 2),
         revtq_gr3 = lag(revtq_gr, 3), revtq_gr4 = lag(revtq_gr, 4),
         revtq gr5 = lag(revtq gr, 5), revtq gr6 = lag(revtq gr, 6),
         revtq gr7 = lag(revtq gr, 7), revtq gr8 = lag(revtq gr, 8),
         revtq yoy1 = lag(revtq yoy), revtq yoy2 = lag(revtq yoy, 2),
         revtq yoy3 = lag(revtq yoy, 3), revtq yoy4 = lag(revtq yoy, 4),
         revtq_yoy5 = lag(revtq_yoy, 5), revtq_yoy6 = lag(revtq_yoy, 6),
         revtq yoy7 = lag(revtq yoy, 7), revtq yoy8 = lag(revtq yoy, 8),
         revtq d1 = lag(revtq_d), revtq_d2 = lag(revtq_d, 2),
         revtq d3 = lag(revtq d, 3), revtq d4 = lag(revtq d, 4),
         revtq d5 = lag(revtq d, 5), revtq d6 = lag(revtq d, 6),
         revtq d7 = lag(revtq d, 7), revtq d8 = lag(revtq d, 8)) %>%
  ungroup()
```

Create 8 quarters (2 years) of lags



```
# Custom function to generate a series of lags
library(rlang)
multi lag <- function(df, lags, var, postfix="") {</pre>
  var <- enquo(var)</pre>
  quosures <- map(lags, ~quo(lag(!!var, !!.x))) %>%
    set_names(paste0(quo_text(var), postfix, lags))
  return(ungroup(mutate(group_by(df, gvkey), !!!quosures)))
# Generate lags "revta l#"
df <- multi lag(df, 1:8, revtq, " l")</pre>
# Generate changes "revtg gr#"
df <- multi lag(df, 1:8, revtq gr)</pre>
# Generate year-over-year changes "revtg yov#"
df <- multi lag(df, 1:8, revtq yoy)</pre>
# Generate first differences "revta d#"
df <- multi lag(df, 1:8, revtq d)</pre>
```

- require more advanced understanding of metaprogramming, advanced
 R, tidy evaluation, and quosure concepts.
- paste0(): creates a string vector by concatenating all inputs
- paste(): same as paste0(), but with spaces added in between

Example output



conm	date	revtq	revtq_l1	revtq_gr1	revtq_yoy1	revtq_d1
ALLIED STORES	1962-04- 30	156.5	NA	NA	NA	NA
ALLIED STORES	1962-07- 31	161.9	156.5	NA	NA	NA
ALLIED STORES	1962-10- 31	176.9	161.9	0.0345048	NA	5.4
ALLIED STORES	1963-01- 31	275.5	176.9	0.0926498	NA	15.0
ALLIED STORES	1963-04- 30	171.1	275.5	0.5573770	NA	98.6
ALLIED STORES	1963-07- 31	182.2	171.1	-0.3789474	0.0932907	-104.4

Clean and holdout sample



```
# Clean the data: Replace NaN, Inf, and -Inf with NA
df <- df %>%
  mutate_if(is.numeric, list(~replace(., !is.finite(.), NA)))

# Split into training and test datasets
# Training dataset: We'll use data released before 2015
train <- filter(df, year(date) < 2016)

# Test dataset: We'll use data released 2016 through 2019 (till 3Q2019)
test <- filter(df, year(date) >= 2016)
```

- Same cleaning function as last week:
 - Replaces all NaN, Inf, and -Inf with NA
- year() comes from package:lubridate

Training vs. test datasets

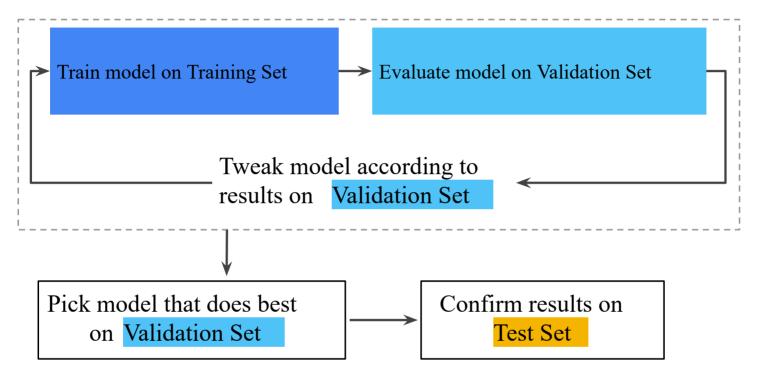


- train a model and test/validate it using the same set of data?
- We build analytics models for forecasting and other predictive purposes
- The key question: could the model be generalized to new dataset?
 - We need to have a new dataset to test how well the model performs
 - Existing data will be divided into training data and test data
- Training data will be used to train/build the model
 - It can be further divided into training set and validation set.
 - The validation set can be used to further tune the model (eg, detect overfitting problem), which helps get the most optimized model.
 - We will cover (cross) validation in a future topic
- Testing data will be used to test how well the model performs



Workflow with training/test sets





Univariate stats

Univariate stats



- To get a better grasp on the problem, looking at univariate stats can help
 - Summary stats (using summary())
 - Correlations using cor()
 - Plots using your preferred package such as package:ggplot2

```
summary(df[ , c("revtq", "revtq_gr", "revtq_yoy", "revtq_d", "fqtr")])
```

```
##
       revta
                        revtq gr
                                       revtq yoy
                                                        revta d
##
   Min.
              0.00
                     Min. :-1.0000
                                     Min. :-1.0000
                                                     Min. :-24325.206
   1st Ou.: 66.01
                     1st Ou.:-0.1091
                                     1st Ou.: 0.0024
                                                     1st Ou.:
##
                                                               -20.260
   Median : 312.59
                    Median : 0.0501
                                     Median : 0.0704
                                                     Median : 4.548
##
   Mean : 2545.48
                     Mean : 0.0625
                                     Mean : 0.1185
                                                     Mean : 23.730
##
##
   3rd Ou.: 1386.50
                     3rd Qu.: 0.2032
                                     3rd Ou.: 0.1476
                                                     3rd Ou.:
                                                                60.146
   Max. :141671.00
                     Max. :14.3333
                                     Max. :47.6600
                                                     Max. : 16117.000
##
   NA's :394
                     NA's :731
                                     NA's :1020
                                                     NA's :704
##
##
       fatr
   Min.
##
         :1.000
##
   1st Qu.:1.000
   Median :2.000
##
##
   Mean
         :2.479
   3rd Ou.:3.000
##
         :4.000
##
   Max.
##
```

ggplot2 for visualization



- The following slides will use some custom functions using
 - package:ggplot2
- package:ggplot2 has an odd syntax:
 - It doesn't use pipes (%>%), but instead adds everything together (+)

```
library(ggplot2) # or tidyverse -- it's part of tidyverse
df %>%
   ggplot(aes(y = var_for_y_axis, x = var_for_y_axis)) +
   geom_point() # scatterplot
```

- aes() is for aesthetics -- how the chart is set up
- Other useful aesthetics:
 - group = to set groups to list in the legend. Not needed if using the below though
 - color = to set color by some grouping variable. Put factor() around the variable if you want discrete groups, otherwise it will do a color scale (light to dark)
 - shape = to set shapes for points -- see here for a list

ggplot2 for visualization



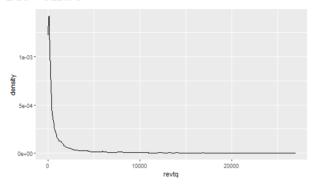
```
library(ggplot2) # or tidyverse -- it's part of tidyverse
df %>%
   ggplot(aes(y = var_for_y_axis, x = var_for_y_axis)) +
   geom_point() # scatterplot
```

- geom stands for geometry -- any shapes, lines, etc. start with geom
- Other useful geoms:
 - geom_line(): makes a line chart
 - geom_bar(): makes a bar chart -- y is the height, x is the category
 - geom_smooth(method="lm"): Adds a linear regression into the chart
 - geom_abline(slope=1): Adds a 45° line
- Add xlab("Label text here") to change the x-axis label
- Add ylab("Label text here") to change the y-axis label
- Add ggtitle("Title text here") to add a title
- Plenty more details in the 'Data Visualization Cheat Sheet'

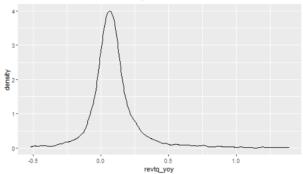
Plotting: Distribution of revenue



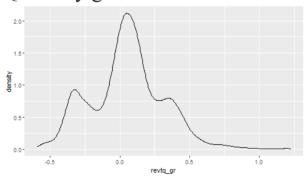
Revenue



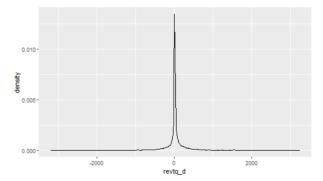
Year-over-year growth



Quarterly growth



■ First difference



What we learn from the graphs?



- 1. Revenue
- 2. Quarterly growth
- 3. Year-over-year growth
- 4. First difference

What we learn from the graphs?



1. Revenue

- This is really skewed data -- a lot of small revenue quarters, but a significant amount of large revenue quarters in the tail
 - Potential fix: use log(revtq)?

2. Quarterly growth

- Quarterly growth is reasonably close to normally distributed
 - Good for OLS

3. Year-over-year growth

- Year over year growth is reasonably close to normally distributed
 - Good for OLS

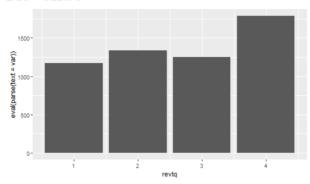
4. First difference

- Reasonably close to normally distributed, with really long tails
 - Good enough for OLS

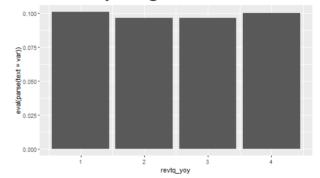
Plotting: Mean revenue by quarter



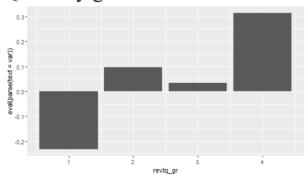
■ Revenue



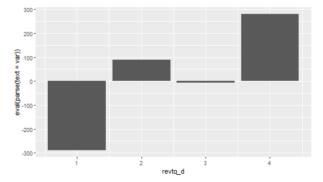
Year-over-year growth



Quarterly growth



■ First difference



What we learn from the graphs?



- 1. Revenue
- 2. Quarterly growth
- 3. Year-over-year growth
- 4. First difference

What we learn from the graphs?

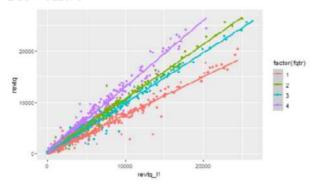


- 1. Revenue
 - Revenue seems cyclical!
- 2. Quarterly growth
 - Definitely cyclical!
- 3. Year-over-year growth
 - Year over year difference is less cyclical -- more constant
- 4. First difference
 - Definitely cyclical!

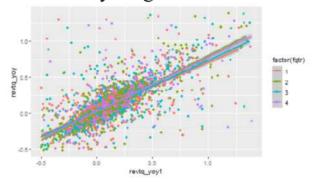
Plotting: Revenue vs lag by quarter **FINAL STATE** SAMU INCREMENT IN THE STATE OF TH



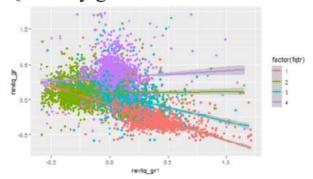
Revenue



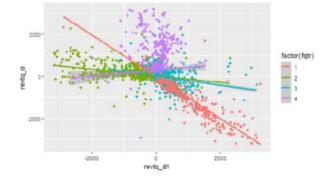
Year-over-year growth



Quarterly growth



■ First difference



What we learn from the graphs?



1. Revenue

• Revenue is really linear! But each quarter has a distinct linear relation.

2. Quarterly growth

■ All over the place. Each quarter appears to have a different pattern though. Quarters will matter.

3. Year-over-year growth

Linear but noisy.

4. First difference

• Again, all over the place. Each quarter appears to have a different pattern though. Quarters will matter.

Correlation matrices



```
cor(train[,c("revtq","revtq_l1","revtq_l2","revtq_l3","revtq_l4")],
  use = "complete.obs") # delete row if with NA
```

```
## revtq revtq_l1 revtq_l2 revtq_l3 revtq_l4
## revtq 1.0000000 0.9917996 0.9939751 0.9907381 0.9973540
## revtq_l1 0.9917996 1.0000000 0.9917016 0.9938476 0.9901821
## revtq_l2 0.9939751 0.9917016 1.0000000 0.9916042 0.9932811
## revtq_l3 0.9907381 0.9938476 0.9916042 1.0000000 0.9910049
## revtq_l4 0.9973540 0.9901821 0.9932811 0.9910049 1.0000000
```

```
cor(train[,c("revtq_gr","revtq_gr1","revtq_gr2","revtq_gr3","revtq_gr4'
  use = "complete.obs")
```

```
## revtq_gr revtq_gr1 revtq_gr2 revtq_gr3 revtq_gr4
## revtq_gr 1.00000000 -0.33021570 0.06675942 -0.23736085 0.65335232
## revtq_gr1 -0.33021570 1.00000000 -0.32597810 0.06581984 -0.22955824
## revtq_gr2 0.06675942 -0.32597810 1.00000000 -0.33452265 0.07215056
## revtq_gr3 -0.23736085 0.06581984 -0.33452265 1.00000000 -0.32429873
## revtq_gr4 0.65335232 -0.22955824 0.07215056 -0.32429873 1.00000000
```

Retail revenue has really high autocorrelation! Concern for multicolinearity. Revenue growth is less autocorrelated and oscillates.

Correlation matrices



```
cor(train[,c("revtq_yoy","revtq_yoy1","revtq_yoy2","revtq_yoy3","revtq_
    use="complete.obs")
```

```
##
             revtq yoy revtq yoy1 revtq yoy2 revtq yoy3 revtq yoy4
             1.0000000
                        0.6588642
                                  0.4183968
                                             0.4216933
                                                        0.1805950
## revtq yoy
## revtq yoy1 0.6588642
                        1.0000000 0.5802585
                                             0.3731204 0.3546604
## revtq yoy2 0.4183968 0.5802585 1.0000000 0.5921796 0.3738081
## revtq yoy3 0.4216933
                       0.3731204 0.5921796
                                             1.0000000 0.5710053
## revta vov4 0.1805950
                       0.3546604 0.3738081
                                             0.5710053 1.0000000
```

```
cor(train[,c("revtq_d","revtq_d1","revtq_d2","revtq_d3","revtq_d4")],
    use="complete.obs")
```

```
## revtq_d revtq_d1 revtq_d2 revtq_d3 revtq_d4
## revtq_d 1.0000000 -0.6203336 0.3300007 -0.6075689 0.9165429
## revtq_d1 -0.6203336 1.0000000 -0.6171063 0.3311438 -0.5872559
## revtq_d2 0.3300007 -0.6171063 1.0000000 -0.6209104 0.3152248
## revtq_d3 -0.6075689 0.3311438 -0.6209104 1.0000000 -0.5908631
## revtq d4 0.9165429 -0.5872559 0.3152248 -0.5908631 1.0000000
```

Year over year change fixes the multicollinearity issue. First difference oscillates like quarter over quarter growth.

R Practice



- This practice will look at predicting Walmart's quarterly revenue using:
 - 1 lag
 - Cyclicality
- Practice using:
 - mutate()
 - **-** lm()
 - package:ggplot2
- Do the exercises in today's practice file
 - R Practice

Forecasting

1 period models



- 1 Quarter lag
 - We saw a very strong linear pattern here earlier

```
mod1 <- lm(revtq ~ revtq_l1, data = train)</pre>
```

- Quarter and year lag
 - Year-over-year seemed pretty constant

```
mod2 <- lm(revtq ~ revtq_l1 + revtq_l4, data = train)</pre>
```

- 2 years of lags
 - Other lags could also help us predict

- 2 years of lags, by observation quarter
 - Take into account cyclicality observed in bar charts

Quarter lag



```
summary(mod1)
```

```
##
## Call:
## lm(formula = revtg ~ revtg l1, data = train)
##
## Residuals:
       Min
                     Median 3Q
##
                10
                                        Max
## -24399.7 -35.8 -13.0 36.3 15314.7
##
## Coefficients:
              Estimate Std. Error t value Pr(>|t|)
##
## (Intercept) 17.299837 12.991379 1.332 0.183
## revtg l1 1.001776 0.001474 679.753 <2e-16 ***
## ---
## Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
##
## Residual standard error: 1151 on 8294 degrees of freedom
    (702 observations deleted due to missingness)
## Multiple R-squared: 0.9824, Adjusted R-squared: 0.9824
## F-statistic: 4.621e+05 on 1 and 8294 DF, p-value: < 2.2e-16
```

Quarter and year lag



```
summary(mod2)
```

```
##
## Call:
## lm(formula = revtg ~ revtg l1 + revtg l4, data = train)
##
## Residuals:
       Min
                     Median 3Q
##
                10
                                         Max
## -20224.4
              -21.6 -7.4 17.8 9320.8
##
## Coefficients:
              Estimate Std. Error t value Pr(>|t|)
##
## (Intercept) 8.740416 6.900972 1.267 0.205
## revtq l1   0.225726   0.005434   41.540   <2e-16 ***
## revtq 14   0.816635   0.005650 144.532   <2e-16 ***
## ---
## Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
##
## Residual standard error: 594.5 on 7855 degrees of freedom
  (1140 observations deleted due to missingness)
## Multiple R-squared: 0.9955, Adjusted R-squared: 0.9955
## F-statistic: 8.753e+05 on 2 and 7855 DF, p-value: < 2.2e-16
```

2 years of lags



```
summary(mod3)
```

```
##
## Call:
## lm(formula = revtg ~ revtg l1 + revtg l2 + revtg l3 + revtg l4 +
##
    revtq 15 + revtq 16 + revtq 17 + revtq 18, data = train)
##
## Residuals:
##
    Min
          10 Median
                 30
                         Max
## -4854.9 -14.8 -5.7
                    8.0 5868.9
##
## Coefficients:
          Estimate Std. Error t value Pr(>|t|)
##
## (Intercept) 6.173259 4.176286 1.478 0.1394
## revtq 13 -0.026460 0.014771 -1.791 0.0733 .
## revtq 15 -0.779892 0.012756 -61.141 < 2e-16 ***
## revtg 16 -0.079794 0.015819 -5.044 4.67e-07 ***
0.6663
## revtq 18
          ## ---
## Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
##
```

2 years of lags, by observation quarter



```
summary(mod4)
##
## Call:
## lm(formula = revtg ~ (revtg l1 + revtg l2 + revtg l3 + revtg l4 +
       revtq 15 + revtq 16 + revtq 17 + revtq 18):factor(fqtr),
##
      data = train)
##
##
## Residuals:
##
      Min
                10 Median
                               30
                                      Max
             -14.6
                      0.3
                             15.7
                                   4980.3
## -6141.4
##
## Coefficients:
##
                          Estimate Std. Error t value Pr(>|t|)
## (Intercept)
                          -0.42798
                                     3.89557 -0.110 0.912521
## revtg l1:factor(fgtr)1 0.50358
                                     0.02104 23.934 < 2e-16 ***
## revtq_l1:factor(fqtr)2 1.11831
                                     0.02231
                                              50.121 < 2e-16 ***
## revtq l1:factor(fqtr)3 0.81435
                                     0.02848
                                              28.591 < 2e-16 ***
## revtq l1:factor(fqtr)4 0.89057
                                     0.02585 34.456 < 2e-16 ***
## revtq 12:factor(fqtr)1
                          0.25042
                                     0.03399 7.367 1.94e-13 ***
## revtq_12:factor(fqtr)2 -0.09685
                                     0.02387 -4.057 5.02e-05 ***
## revtq 12:factor(fqtr)3
                          0.21067
                                      0.03883 5.425 5.97e-08 ***
## revtq 12:factor(fqtr)4
                          0.27270
                                               7.797 7.25e-15 ***
                                     0.03498
```

Testing out of sample



- RMSE: Root Mean Square Error
- RMSE is very affected by outliers, and a bad choice for noisy data that you are OK with missing a few outliers here and there
 - Doubling error quadruples that part of the error

```
rmse <- function(v1, v2) {
   sqrt(mean((v1 - v2)^2, na.rm = TRUE))
}</pre>
```

- MAE: Mean Absolute Error
- MAE is measures average accuracy with no weighting
 - Doubling error doubles that part of the error

```
mae <- function(v1, v2) {
  mean(abs(v1-v2), na.rm = TRUE)
}</pre>
```

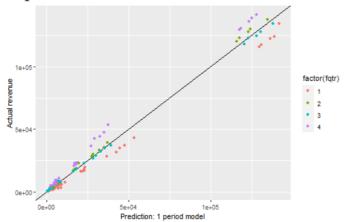
Both are commonly used for evaluating OLS out of sample

Testing out of sample

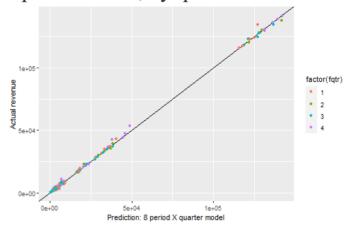


	adj_r_sq	_rmse_in	mae_in	rmse_out	mae_out
1 period	0.9823645	1151.0560	323.82144	2916.3430	1223.4301
1 and 4 periods	0.9955321	594.4151	157.48397	1143.8276	553.5204
8 periods	0.9986241	343.5646	94.98273	764.7114	362.1292
8 periods w/ quarters	0.9989338	301.9370	92.26997	757.4591	354.6585

1 quarter model



8 period model, by quarter



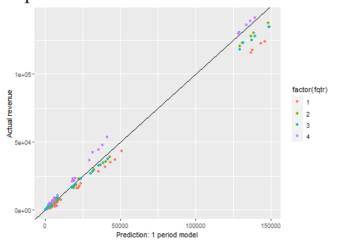
What about for revenue growth?



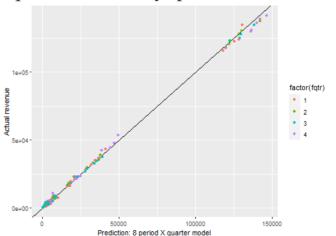
Backing out a revenue prediction, $revt_t = (1 + growth_t) \times revt_{t-1}$

	adj_r_sq	rmse_in	mae_in	rmse_out	mae_out
1 period	0.0955220	1110.5010	307.8361	3202.2234	1338.9696
1 and 4 periods	0.4497703	530.0174	152.8021	1355.5009	631.5524
8 periods	0.6788386	463.3719	123.3965	1165.7280	530.6755
8 periods w/ quarters	0.7720057	381.7661	99.5676	986.1408	452.1947

1 quarter model



8 period model, by quarter



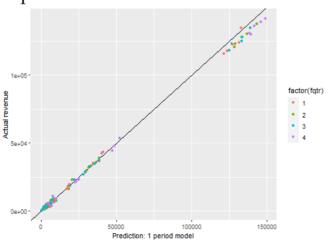
What about for YoY growth?



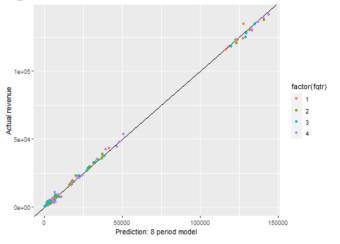
Backing out a revenue prediction, $revt_t = (1 + yoy_growth_t) \times revt_{t-4}$

	adj_r_sq	rmse_in	mae_in	rmse_out	mae_out
1 period	0.4376253	520.7532	129.1364	1570.5401	695.8093
1 and 4 periods	0.5378241	495.5506	127.3290	1400.2662	642.0383
8 periods	0.5430590	383.6760	101.1748	863.9954	425.6484
8 periods w/ quarters	0.1462837	705.8313	193.7847	1214.8656	620.3688

1 quarter model



8 period model



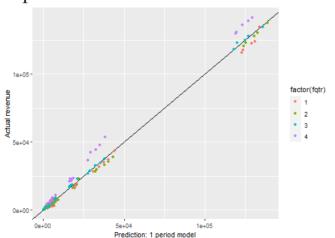
What about for first difference?



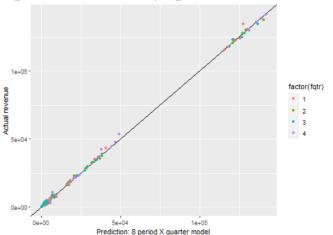
Backing out a revenue prediction, $revt_t = change_t + revt_{t-1}$

	adj_r_sq	rmse_in	mae_in	rmse_out	mae_out
1 period	0.3578089	896.1441	286.47866	2247.2158	986.9519
1 and 4 periods	0.8502591	444.9570	113.00284	860.6968	411.8824
8 periods	0.9242547	329.4611	95.17826	764.8854	348.4883
8 periods w/ quarters	0.9383434	296.7399	88.32380	731.1697	343.4773

1 quarter model



8 period model, by quarter



Takeaways



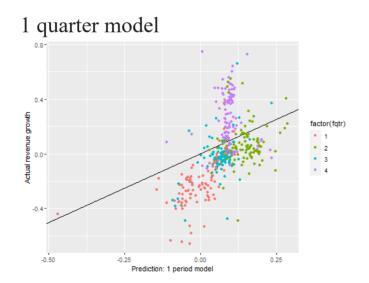
- 1. The first difference model works about as well as the revenue model at predicting next quarter revenue
 - From earlier, it doesn't suffer (as much) from multicollinearity either
 - This is why time series analysis is often done on first differences
 - Or second differences (difference in differences)
- 2. The other models perform pretty well as well
- 3. Extra lags generally seems helpful when accounting for cyclicality
- 4. Regressing by quarter helps a bit, particularly with revenue growth

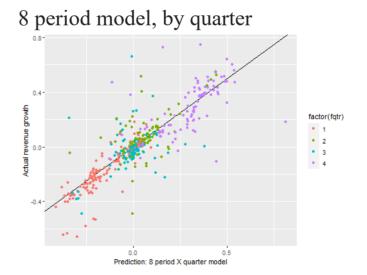
What about for revenue growth?



Predicting quarter over quarter revenue growth itself

	adj_r_sq	rmse_in	mae_in	rmse_out	mae_out
1 period	0.0955220	0.3436252	0.2073042	0.2087555	0.1663210
1 and 4 periods	0.4497703	0.2611941	0.1103827	0.1373419	0.0947553
8 periods	0.6788386	0.1737244	0.0848606	0.1269428	0.0801675
8 periods w/ quarters	0.7720057	0.1461233	0.0762027	0.1267874	0.0758181



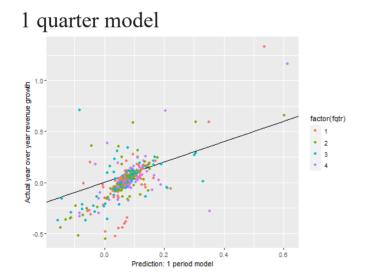


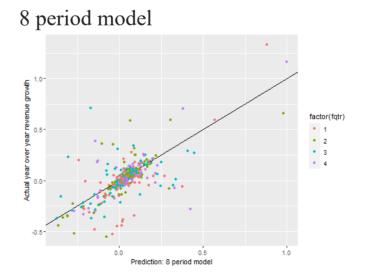
What about for YoY growth?



Predicting YoY revenue growth itself

	adj_r_sq	rmse_in	mae_in	rmse_out	mae_out
1 period	0.4376253	0.3022800	0.1085684	0.1511589	0.1006249
1 and 4 periods	0.5378241	0.2389085	0.0993933	0.1493757	0.0967341
8 periods	0.5430590	0.1881716	0.0750616	0.1358365	0.0753768
8 periods w/ quarters	0.1462837	0.2935877	0.1373069	0.1866005	0.1137764





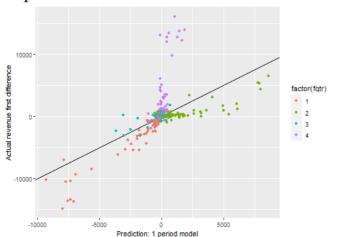
What about for first difference?



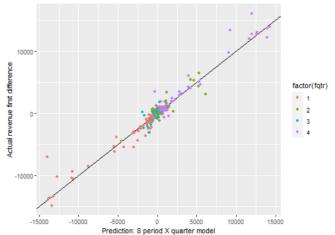
Predicting first difference in revenue itself

	adj_r_sq	rmse_in	mae_in	rmse_out	mae_out
1 period	0.3578089	896.1441	286.47866	2247.2158	986.9519
1 and 4 periods	0.8502591	444.9570	113.00284	860.6968	411.8824
8 periods	0.9242547	329.4611	95.17826	764.8854	348.4883
8 periods w/ quarters	0.9383434	296.7399	88.32380	731.1697	343.4773

1 quarter model



8 period model, by quarter



Monte Carlo Simulation

Business question



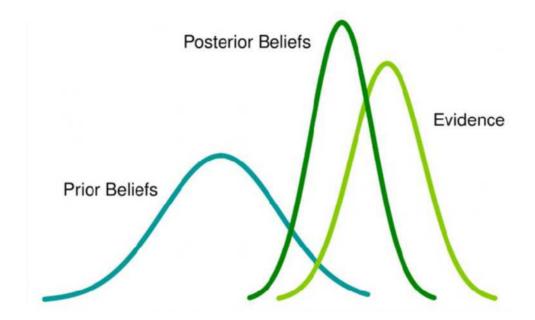
"What's the likelihood your organization will reach the target/goal?"



Bayesian statistics



What is the Bayesian Statistics?



As we learn more, our beliefs should change

Monte Carlo Simulation



■ Monte Carlo simulation is named after the gambling hot spot in Monaco. It was first developed by Stanislaw Ulam, a mathematician who worked on the Manhattan Project (nuclear weapons). He played countless games of solitaire and became interested in plotting the outcome in order to observe their distribution and determine the probability of winning. He shared the idea with John Von Neumann and the duo collaborated to develop the Monte Carlo simulation.

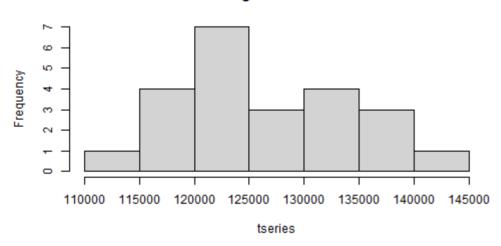


Step 1: Prepare Data



```
# We use Walmart's qsales 2015Q4~2020Q3 (20Q) to predict 2020Q4
set.seed(8) # to produce the same random generated data
wmt <- df %>% filter(tic=="WMT", fyearq >= 2015) %>% select("revtq")
# Create time series
tseries <- ts(wmt$revtq, frequency = 4, start = c(2015, 4))
hist(tseries) # Check the distribution</pre>
```

Histogram of tseries



tseries_df = as.data.frame(tseries) # create dataframe

Step 2a: fit various prior distributions



```
## Goodness-of-fit statistics
##
                                  fit.norm fit.weibull fit.lnorm fit.gamma
## Kolmogorov-Smirnov statistic 0.11508001 0.14269208 0.10955650 0.10921256
## Cramer-von Mises statistic
                                0.05803522  0.08249682  0.05316731  0.05453097
## Anderson-Darling statistic
                                0.37663151 0.51919298 0.34923725 0.35690682
##
                                fit.logistic fit.cauchy
## Kolmogorov-Smirnov statistic
                                  0.11509395 0.15603017
## Cramer-von Mises statistic
                                  0.05485176 0.09252265
                                                                          59 / 65
## Anderson-Darling statistic
                                  0.38550884 0.74514994
```

Step 2b: choose the best-fit distribution



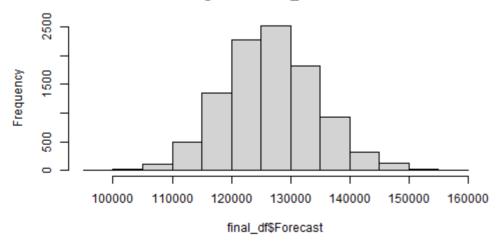
the best Goodness-of-fit statistics is for the log normal distributions summary(fit.lnorm)

```
## Fitting of the distribution ' lnorm ' by maximum likelihood
## Parameters :
## estimate Std. Error
## meanlog 11.74728263 0.012732243
## sdlog 0.06106169 0.008992192
## Loglikelihood: -238.5181 AIC: 481.0361 BIC: 483.3071
## Correlation matrix:
## meanlog sdlog
## meanlog 1.000000e+00 4.067529e-13
## sdlog 4.067529e-13 1.000000e+00
```

Step 3a: generate forecast



Histogram of final_df\$Forecast



Step 3b: calculate probability to meeting structure the target

- Assume 2020Q4 sales target is \$120 bil
- Probability to meet the target is as follows (note that the numbers in millions USD):

```
myproba_lnorm <- sum(final_df$Forecast >= 120000) / 100
myproba_lnorm
```

```
## [1] 80.27
```

Try the normal distribution instead



- Instead of using computer, you may determine the distribution
- The probability to meet the target based on normal distribution is as follows:

```
## [1] 85.83
```

Summary of Session 3

For next week



- First individual assignment
 - Finish by tonight 1159pm
 - Submit on eLearn
 - .rmd, .html and .pdf files only, no data file, no zip please
- Supplementary practice
 - One more assignment on eLearn
 - Focus on Exploratory Data Analysis (EDA)
 - No need to submit, for your own practice only
- Try to replicate the code for this session
- Datacamp
 - Practice a bit more to keep up to date
 - Using R more will make it more natural
- Case: Walmart Store Sales Forecasting