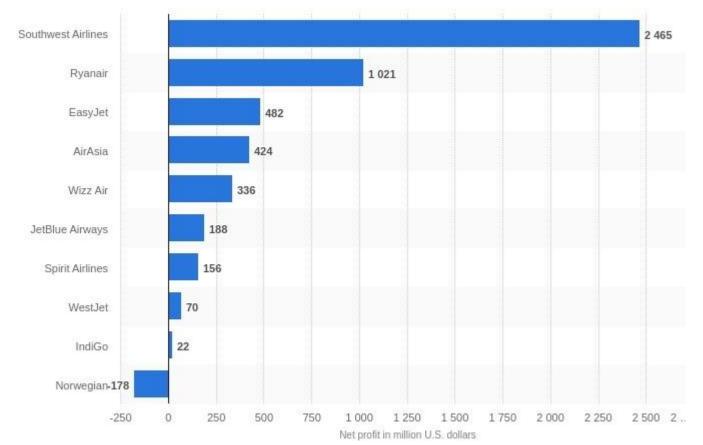
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#### Leading low-cost airlines worldwide in 2018, based on net profit













9/11 Oil crises of 1970s and early 2000s.





#### **Competitors??**

Delta Airlines' Song



#### United Airlines' Ted

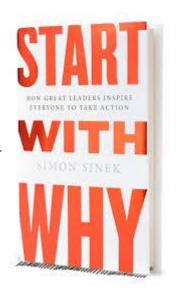


They were cheap, they were fun, and they were simple. But both failed in 4 years.



## AUTHENTICITY

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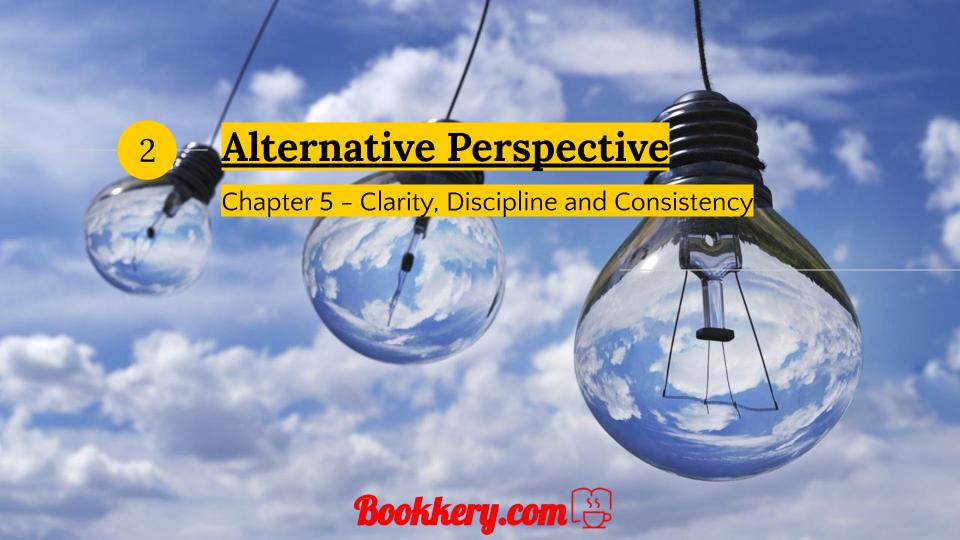
## How Great Leaders Inspire Everyone To Take Action

Part 2. Alternative Perspective

Chapter 5 - Clarity, Discipline and Consistency

Simon Sinek





What authenticity means is that your Golden Circle is in balance.
It means that everything you say and everything you do you
actually believe.

This goes for management as well as the employee. Only when that happens can the things you say and do be viewed as authentic.

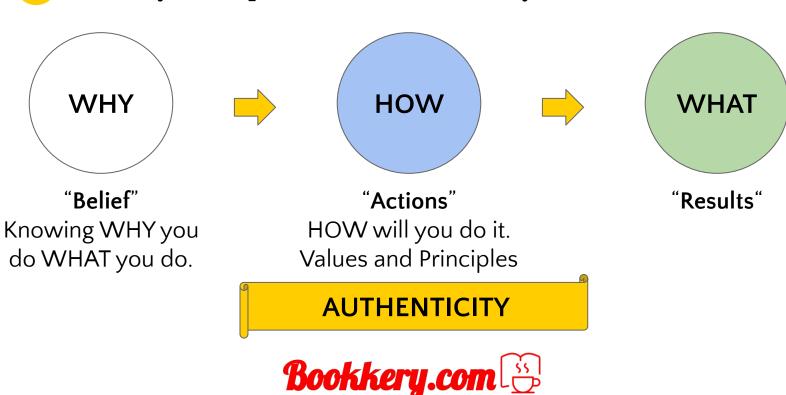




Simon Sinek

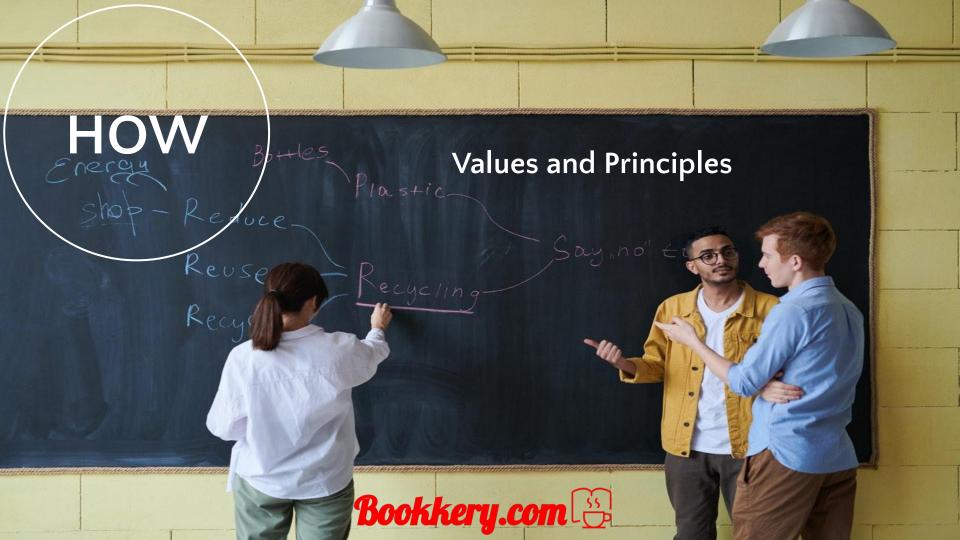


#### Clarity, Discipline, and Consistency













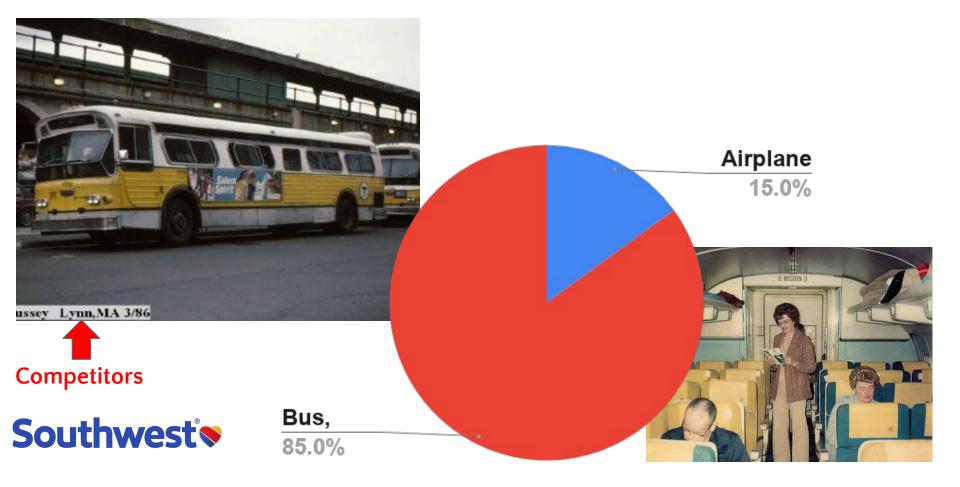
#### Values and Principles

- To be truly effective, they have to be verbs not nouns.
  - Not "Integrity" but "Always do the right thing"
  - Not "Innovation" but "Look at the problem from the different angle"
- Articulating in verbs gives us a clear idea how to act in any situation.





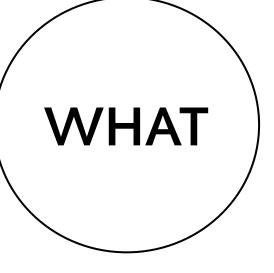




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#### Southwest's

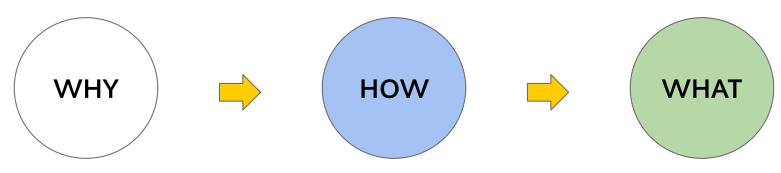
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#### Clarity, Discipline, and Consistency



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Cheap, Fun, and Simple



The ticket is <u>cheap</u>.
The environment is <u>fun</u>.
The pricing is <u>simple</u>:
night/weekend and
daytime.



The goal of business should not be to do business with anyone who simply wants what you have.

It should be to focus on the people who believe what you believe.

When we are selective about doing business only with those who believe in our WHY, trust emerges.





Simon Sinek



 What authenticity means is that your Golden Circle is in balance. It means that everything you say and everything you do you actually believe. This goes for management as well as the employee. Only when that happens can the things you say and do be viewed as authentic.



 For the Golden Circle to work, each of the pieces (WHY, HOW, and WHAT) must be in balance and in the right order.

- WHY To inspire starts with the clarity of WHY
- HOW Understanding HOW you do things and, having the discipline to hold organization and all its employees accountable to values.
- WHAT A WHY is just a belief.
   HOWs are the actions you take to realize that belief. And WHAT are the results of those actions



- Values and Principles
  - To be truly effective, they have to be verbs not nouns.
  - Articulating in verbs gives us a clear idea how to act in any situation.



- Simply offering a high-quality product with more features or better service or a better price does not create difference. Doing so guarantees no success.
- Differentiation happens in WHY and HOW you do it.



• There are many ways to motivate people to do things, but loyalty comes from the ability to inspire people. Only when the WHY is clear and when people believe what you believe can a true loyal relationship develop.



 The goal of business should not be to do business with anyone who simply wants what you have. It should be to focus on the people who believe what you believe. When we are selective about doing business only with those who believe in our WHY, trust emerges.



#### Questions

What is you WHY? Is it crystal clear?

What is your values and principles?





#### **Special Thanks for Awesome Resources**

- Presentation template by SlidesCarnival
- Icon "designed by Freepik from Flaticon"
- Pictures from Insider
- Pictures from gallery.bustalk.info

- Pictures for Southwest Airlines
  - Stephen M. Keller
- Pictures from Pexels by
  - Andrea Piacquadio
  - fauxels
  - Pixabay
  - ThisIsEngineering
  - Thomas Svensson



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